



Agenda

Extraordinary Council Meeting

6.30pm, Monday 19 June 2023

Richmond Town Hall

Council Meetings

Council Meetings are public forums where Councillors come together to meet as a Council and make decisions about important, strategic and other matters. The Mayor presides over all Council Meetings, and they are conducted in accordance with the City of Yarra Governance Rules.

Council meetings are decision-making forums and only Councillors have a formal role. However, Council is committed to transparent governance and to ensuring that any person whose rights will be directly affected by a decision of Council is entitled to communicate their views and have their interests considered before the decision is made.

Arrangements to ensure our meetings are accessible to the public

Council meetings are held on the first floor at Richmond Town Hall. Access to the building is available either by the stairs, or via a ramp and lift. Seating is provided to watch the meeting, and the room is wheelchair accessible. Accessible toilet facilities are available. Speakers at the meeting are invited to stand at a lectern to address the Council, and all participants are amplified via an audio system. Meetings are conducted in English.

If you are unable to participate in this environment, we can make arrangements to accommodate you if sufficient notice is given. Some examples of adjustments are:

- a translator in your language
- the presence of an Auslan interpreter
- loan of a portable hearing loop
- reconfiguring the room to facilitate access
- modification of meeting rules to allow you to participate more easily

Recording and Publication of Meetings

A recording is made of all public Council Meetings and then published on Council's website. By participating in proceedings (including during Question Time or in making a submission regarding an item before Council), you agree to this publication. You should be aware that any private information volunteered by you during your participation in a meeting is subject to recording and publication.

Order of business

1. **Acknowledgement of Country**
2. **Attendance, apologies and requests for leave of absence**
3. **Declarations of conflict of interest**
4. **Council business reports**

1. Acknowledgment of Country

“Yarra City Council acknowledges the Wurundjeri Woi Wurrung people as the Traditional Owners and true sovereigns of the land now known as Yarra.

We acknowledge their creator spirit Bunjil, their ancestors and their Elders.

We acknowledge the strength and resilience of the Wurundjeri Woi Wurrung, who have never ceded sovereignty and retain their strong connections to family, clan and country despite the impacts of European invasion.

We also acknowledge the significant contributions made by other Aboriginal and Torres Strait Islander people to life in Yarra.

We pay our respects to Elders from all nations here today—and to their Elders past, present and future.”

2. Attendance, apologies and requests for leave of absence

Attendance

Councillors

- Cr Claudia Nguyen Mayor
- Cr Edward Crossland Deputy Mayor
- Cr Michael Glynatsis Councillor
- Cr Stephen Jolly Councillor
- Cr Herschel Landes Councillor
- Cr Anab Mohamud Councillor
- Cr Bridgid O’Brien Councillor
- Cr Amanda Stone Councillor
- Cr Sophie Wade Councillor

Council staff

Chief Executive Officer

- Sue Wilkinson Chief Executive Officer

General Managers

- Brooke Colbert Governance, Communications and Customer Experience
- Sam Hewett Infrastructure and Environment
- Kerry McGrath Community Strengthening
- Mary Osman City Sustainability and Strategy
- Jenny Scicluna Corporate Services and Transformation

Governance

- Phil De Losa Manager Governance and Integrity
- Rhys Thomas Senior Governance Advisor
- Mel Nikou Governance Officer

3. Declarations of conflict of interest

Any Councillor who has a conflict of interest in a matter being considered at this meeting is required to disclose that interest either by explaining the nature of the conflict of interest to those present or advising that they have disclosed the nature of the interest in writing to the Chief Executive Officer before the meeting commenced.

4. Council business reports

| Item | | Page | Rec. Page | Report Presenter |
|-------------|--|-------------|------------------|------------------------------------|
| 4.1 | Adoption of Annual Budget 2023/24, Long Term Financial Plan 2023/24 to 2032/33 and Revenue and Rating Plan | 6 | 11 | Wei Chen – Chief Financial Officer |

4.1 Adoption of Annual Budget 2023/24, Long Term Financial Plan 2023/24 to 2032/33 and Revenue and Rating Plan

| | |
|-------------------|--|
| Reference | D23/210491 |
| Author | Dennis Bastas - Manager Financial Services |
| Authoriser | Chief Financial Officer |

Purpose

1. The purpose of this report is to present for adoption the:
 - (a) Annual Budget 2023/2024 (Budget) (**Attachment One**);
 - (b) Long Term Financial Plan 2023/2024 to 2032/33 (Financial Plan) (**Attachment Two**); and
 - (c) Revenue and Rating Plan (**Attachment Three**).

Critical analysis

History and background

2. Section 94 of the Local Government Act 2020 provides that Council must prepare and adopt a Budget for each financial year and the subsequent three financial years.
3. Section 96 of the Local Government Act 2020 provides that Council must develop the Budget in accordance with its community engagement policy.
4. Section 91 of the Local Government Act 2020 provides that Council must prepare and adopt a Financial Plan for a period of at least the next 10 financial years.
5. The Budget and associated plans were developed over six months through a rigorous process of review by Councillors and Council Officers.
6. At the meeting on 18 April 2023, Council resolved to adopt for the purpose of seeking feedback;
 - (a) The Draft Budget 2023/24;
 - (b) The Draft Revenue & Rating Plan 2023/24; and
 - (c) The Draft Long Term Financial Plan 2023/2024 to 2032/2033.
7. On 5 June 2023, Council held a Special Council Meeting to hear any person who wished to speak in support of written feedback to the draft Budget, draft Financial Plan and draft Revenue & Rating Plan.

Discussion

8. Council has worked hard to prepare a budget that aligns with Yarra's Council Plan 2021-25 and Community Vision and delivers what our community has told us it wants, while addressing ongoing financial challenges and prioritising financial sustainability.

Budgetary Pressures

9. Like all other councils across Victoria, Yarra is facing financial challenges with rising cost pressures, rate capping and cost shifting, coupled with unprecedented growth and increasing pressure and demand on its services.
10. More recently, changes to the current economic landscape have compounded these challenges with high levels of inflation and significant increases to cost of services, labour, utilities and construction materials.

11. Whilst COVID-19 significantly impacted Council's financial position, pre-existing budgetary structural issues have also contributed to Council's ability to generate adequate cash flow. Council has limited unrestricted cash and cash levels have been historically subsidised by borrowings.
12. Work to meet these challenges has already commenced and will need to be ongoing and require constant attention. There is no single solution- rather a holistic approach will be required.
13. The preparation of a long-term Financial Sustainability Strategy is underway which aims to provide Council with guidance for the long term sustainable management of its resources. The strategy will seek to articulate the challenges and opportunities for Council and to identify options to ensure long term financial sustainability including both strategic and systemic reforms.
14. Strategic reforms seek to ensure that future investment decisions are based on need, underpinned by evidence and guided by informed strategies including detailed asset management plans, contemporary property management and community infrastructure planning and an ongoing program of service reviews.
15. Systemic reforms include expenditure/cost controls, prudent management of debt, operational efficiencies, and capital works delivery management, among many others.
16. A thorough examination of the 2022/23 Budget including spend and project progress identified a number of efficiencies. These have informed the 2023/24 Budget along with a range of cost saving measures and cuts to expenditure supported by work to strengthen project management to improve capital works delivery.
17. Also of note is that whilst the 2022/23 budget allowed capacity for \$20m of borrowings, prudent financial management meant this was not required.
18. The surplus for the current financial year 2022/23 is expected to be \$16.1m. This is an improvement of \$3.9m on projections from the beginning of this financial year and is a result of significant cost-saving measures.

2023/24 Budget

19. The 2023/24 budget maintains current service levels, proposes no new debt and no increase to staffing numbers.
20. Fees and charges have been adjusted in line with the consumer price index (CPI).
21. General rates will increase by 3.5%, in line with the 2023-24 rate cap implemented by the Victorian Government, which is below the 4% recommended by the Essential Services Commission based on CPI forecast.
22. Council will continue to support vulnerable community members through its Hardship Policy and Pensioner Rebate.
23. Council's cash and cash equivalents will decrease from \$87.05m to \$86.81m over the four years of the budget, this in part reflects the repayment of borrowings. Non-current assets of property, infrastructure, plant and equipment is expected to increase from \$2.14b to \$2.25b over the four years of the budget.
24. The Capital Works Program is a comprehensive asset renewal, upgrade and new works program of \$26.7 million in addition to an expected \$7.2 million carried forward projects from the 2022/23 financial year.
25. By applying the abovementioned cost saving measures ongoing, along with a smarter and more efficient use of funds, a surplus for the 2023/24 Budget of \$15.2m is projected despite increasingly challenging economic circumstances. Generating sufficient levels of surpluses is critical to fund our capital works and other programs in the future.
26. An ongoing program of service reviews will begin in 2023/24 to ensure services are efficient, cost effective and align to community benefit.

Waste Charge

27. Separate but related, is the responsibility of Council to also take action to limit the impacts of known future financial risks wherever possible.
28. This is the case with waste services, as the rising cost of providing waste services is a known risk. Separating the waste charge from general rates is critical to addressing this risk to ensure Council's financial sustainability is not eroded further.
29. Council has made the decision to separate waste and recycling costs from general rates and implement a separate rate for public and kerbside waste services. This is achieved by reducing general rates by the equivalent value.
30. Whilst in future years waste service charges would not be subject to the rate cap, any charges applied would be for cost recovery only, hence limited to the cost of providing waste and recycling services.
31. Without a separate waste charge, all future costs associated with waste services will need to be met using rate revenue noting that the costs of waste and recycling is continually outpacing the rate cap. This will directly impact Council's capacity to fund other priorities and its ability to deliver and maintain current services in other areas.
32. This approach has been implemented across the Victorian local government sector irrespective of each Council's specific financial circumstances.

Budget Highlights

33. Key projects this year include investing in a better school commute for families, local liveable streets, parks and open spaces, tackling the climate emergency and improvements to bicycle and road infrastructure.
34. Project highlights for this year's budget include:
 - (a) Delivering and designing new parks through the Roads to Open Space project;
 - (b) Planning for the New Deal for Schools, a flagship transport program to support children to walk, cycle and scoot to school with the aim of reducing school traffic and improving the school commute for families;
 - (c) Enhancing youth engagement and participation, focussing on at-risk young people, promoting the voices of young people and participation in decision-making and employment opportunities;
 - (d) Ongoing funding for community street events and activations that celebrate the diversity and vibrancy of Yarra, like Lunar New Year and the Johnston St Fiesta;
 - (e) Improving the community's digital access and customer experience with upgrades to the Council website to make it easier for residents to interact with Council, anywhere, anytime;
 - (f) Replacing library resources across all libraries and expanding the Open Library program to ensure these vital community hubs are relevant, resourceful and accessible for our community;
 - (g) Making a range of improvements across Yarra's bicycle network with a focus on Strategic Cycling Corridors like Wellington Street's bicycle lanes;
 - (h) Improving road safety and amenity including major infrastructure upgrades and improvements to pedestrian and traffic management;
 - (i) Upgrading pedestrian infrastructure in Cremorne with a focus on key arterial intersections to improve community safety in the area;
 - (j) Continued rollout of the Zero Carbon Households and Better Energy Better Business programs to support Yarra residents and businesses to reduce emissions by creating efficient, electric homes and businesses powered by renewable energy;
 - (k) Supporting local trader groups and associations in placemaking and precinct activations to keep the local economy thriving;

- (l) Ongoing implementation of the community-led Local Liveable Streets initiative to turn our streets into liveable and dynamic spaces for the community;
- (m) Accelerating Yarra's Tree Planting program as a natural cooling climate emergency response by increasing annual planting of trees; and
- (n) Developing a parking strategy that seeks to balance parking need with sustainability objectives.

Options

35. There are no options to be considered in this report.

Community and stakeholder engagement

- 36. Stage 1 of community engagement on the Budget took place from November to December in 2022.
- 37. Council invited the community to share its priorities and ideas for the Budget and received feedback from almost 500 people in the community.
- 38. Feedback was invited online via 'Your Say Yarra' and through a series of in person pop ups at various locations across the City of Yarra. A youth forum was also held to capture the priorities of young people living in the city.
- 39. The draft Budget and associated documents were presented to the Ordinary Council meeting on 18 April 2023. These were adopted in principle, to seek community feedback.
- 40. Stage 2 of community engagement included a public exhibition period which closed on 19 May, seeking feedback on the draft Budget, draft Financial Plan and draft Revenue and Rating Plan. Engagement during the exhibition period included:
 - (a) Online engagement portal - Your Say Yarra feedback opportunities;
 - (b) Hard copy draft budgets available at town halls and posted if requested; and
 - (c) Community engagement sessions (incorporating separate waste services charge sessions), four pop-up information sessions across the municipality and two waste station events and dedicated engagement for young people during April and May 2023.
- 41. A dedicated Your Say Yarra webpage was created for both the draft Budget and waste charge and attracted 4,776 views from 2,112 unique visitors. The page and in-person pop ups were promoted through the following communications channels:
 - (a) 31 social media posts;
 - (b) Social media advertisements reaching approximately 258,633 people;
 - (c) Ten Council email newsletters reaching an approximate total of 33,748 subscribers;
 - (d) Seven-page spread in the April/May edition of Yarra News;
 - (e) Three news items featured on the home page of the corporate website;
 - (f) Static information stations of printed collateral available at events and all Council venues;
 - (g) A stakeholder webinar was held via Zoom to provide key community partners information about the separation of waste service charges;
 - (h) Direct mail-outs to 47,785 properties with a focus on the waste charge and promoting local pop-up sessions; and
 - (i) The in-person pop up events were also promoted through a direct mail out to people living in close proximity to the event site.
- 42. In recognition of the diversity of our community, the following activities aimed to support engagement with our CALD community:

- (a) Our Bicultural Liaison Officers attended all in person events. The Bicultural Liaison Officers represented the top five ratepayer language groups. Additional language support in other languages was available if needed;
 - (b) Information on Your Say Yarra is able to be instantly translated into ten languages through our translations tool to further assist people who speak a language other than English;
 - (c) In-language translations of brochures;
 - (d) In-language advertisements in CALD newspapers (Neos Kosmos, Asian Multi Media, II Globo and Viet Times); and
 - (e) Promotion through CALD radio stations.
43. A significant number of in-person engagement opportunities were also created:
- (a) Eleven in-person engagement events to promote the draft Budget 2023/24 and explain the separation of the waste services charge;
 - (b) A dedicated youth event was held at the Yarra Youth Centre;
 - (c) A family-friendly Depot Open Day was held to provide an insight into a variety of Council services; and
 - (d) Events were held in almost every suburb in the municipality.
44. Council received feedback on draft Budget and draft Financial Plan and draft Revenue and Rating Plan from 73 contributors. Some contributors raised multiple issues in their feedback with a total of 108 issues referenced.
45. Council also received 65 comments on the separation of waste services charges.

Policy analysis

Alignment to Council Plan

46. The Council Plan 2021-25 and Yarra Vision – Yarra 2036 has been adopted in accordance with the *Local Government Act 2020*.
47. The Budget and Financial Plan has been structured according to the Strategic Objectives in the Council Plan 2021-25 and Yarra Vision 2036.

Climate emergency and sustainability implications

48. The Budget, Financial Plan and Revenue and Rating Plan preparation and adoption process shows a commitment to continue funding appropriate environmental initiatives.

Community and social implications

49. The Budget, Financial Plan and Revenue and Rating Plan support Council's social policies and services.

Economic development implications

50. The Budget, Financial Plan and Revenue and Rating Plan preparation and adoption process has wide-ranging economic implications for Yarra's citizens, particularly those reliant on Council infrastructure, services and funding, which in turn continue to support and contribute to economic activity in the municipality.

Human rights and gender equality implications

51. There are no human rights and gender equality implications considered in this report.

Operational analysis

Financial and resource impacts

52. The Budget, Financial Plan and Revenue and Rating Plan have major financial implications for Council's current and future operations and financial direction into the future.

Legal Implications

- 53. The Budget, Financial Plan and Revenue and Rating Plan have been prepared in accordance with the Local Government Act 2020.

Conclusion

- 54. Council’s 2023/2024 Budget process commenced in November 2022 and has involved multiple workshops with Councillors over the past seven months.
- 55. Council has satisfied the legislative requirements of the process and is now in a position to adopt its Annual Budget 2023/2024 Long Term Financial Plan 2023/2024 to 2032/33 and Revenue and Rating Plan.
- 56. Any further changes resulting from the budget deliberation and resolution will be incorporated in the final version of the documents.

RECOMMENDATION

- 1. That Council, following a community engagement process conducted in accordance with its community engagement policy:
 - (a) notes that the Budget, Financial Plan and Revenue and Rating Plan are updated to reflect the changes that have occurred since mid-April 2023, which led to a minor reduction of operating surplus for 2023/2024 from \$15.4m to \$15.2m;
 - (b) notes that the current Council Plan 2021-2025 and Yarra Vision 2036 was used to develop this Budget, Financial Plan and Revenue and Rating Plan;
 - (c) adopts the Annual Budget 2023/2024 as its budget for the 2023/2024 financial year and the subsequent 3 financial years (**Attachment One**);
 - (d) adopts the Long Term Financial Plan 2022/23 to 2031/32 (**Attachment Two**);
 - (e) endorses the Revenue and Rating Plan (**Attachment Three**);
 - (f) declares rates and charges as per pages 35-38 of the budget document (**Attachment One**). In summary, an amount of \$132.118m (or such greater amount as is lawfully levied as a consequence of this resolution) as the amount which Council intends to raise by General Rates and other charges, which is calculated as follows:

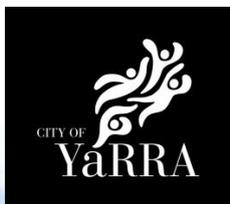
| Category | \$000 |
|--|------------------|
| General Rates | \$ 111,493 |
| Public waste rate | \$7,192 |
| Kerbside waste rate | \$11,874 |
| Service rates and charges | \$50 |
| Special rates and charges | \$143 |
| Supplementary Rates and rate adjustments | \$1,500 |
| Interest on rates and charges | \$300 |
| Revenue in lieu of rates | \$39 |
| Council Pension Rebate | (\$439) |
| Cultural & Recreational Lands and EPU’s | (\$35) |
| Total Rates and Charges | \$132,118 |

- (g) advises in respect to General Rates:

- (i) a general rate be declared in respect of and for the entire duration of the 2023/2024 financial year;
- (ii) it further be declared that the general rate be raised by application of a uniform rate;
- (iii) a percentage of 0.032237540 be specified as the percentage of the uniform rate which may be alternatively expressed as 0.032237540 cents in the NAV dollar;
- (iv) it be confirmed that no amount is fixed as the minimum amount payable by way of a general rate in respect of each rateable property within the municipality; and
- (v) the Council funded Pensioner Rate Rebate be declared at \$204.10 for 2023/24;
- (h) declares no Annual Service Charge in respect of the 2023/24 financial year;
- (i) declares no Municipal Charge in respect of the 2023/24 financial year; and
- (j) authorises the Chief Executive Officer to effect administrative and wording changes to the Annual Budget 2023/2024, Financial Plan 2023/24 to 2032/33 and Revenue and Rating Plan, which may be required.

Attachments

- 1** [↓](#) Attachment 1 - Annual Budget 2023/2024
- 2** [↓](#) Attachment 2 - Long Term Financial Plan 2023/2024 to 2032/33
- 3** [↓](#) Attachment 3 - Revenue and Rating Plan



Annual Budget 2023/24

As at 9 June 2023
for adoption on 19 June 2023



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A message from the Mayor

I am proud to present a Budget that delivers key projects our community wants and paves the way to a more financially sustainable future, without compromising our full suite of services. By being smarter and more efficient in utilising funds, we can consistently deliver services and infrastructure to current and future residents.

The Budget is largely informed by Yarra's Council Plan 2021-25 and Community Vision 2036 – both developed in partnership with our community. In addition, we consult with the community every year when preparing our annual Budget.

I am grateful to everyone in the Yarra community who helped shape this year's Budget and I enjoyed meeting many of you at our range of pop-ups and events. We heard from hundreds of people about their priorities and vision for the future during broad community consultations in November and December 2022, which helped shape the draft Budget; and from hundreds more in April and May with their feedback on the draft Budget, which helped fine-tune the final version.

Yarra City Council prides itself on the quality, accessibility, and diversity of services we provide to the community. In addition to the services most Councils provide, Yarra offers community support programs including affordable childcare and disability services, and a broad range of fitness and leisure facilities and programs.

Like all councils in Victoria, we are facing challenges to our financial sustainability from rising cost pressures, rate capping and cost-shifting, along with increasing pressure and demand on our services and infrastructure from a rapidly growing population.

Simply put, the cost of providing community services and infrastructure is increasing at a higher rate than both the Consumer Price Index (CPI) and the Victorian Government's rate cap.

Despite significant economic challenges, we have worked hard to deliver a Budget that ensures the continued provision of our full suite of community services and delivers a projected Budget surplus of \$15.2m – a 25% increase on last year's forecast. The surplus will help ensure we can deliver our capital works program from our existing reserves and avoid incurring new debt, so we can provide for residents now, and into the future.

Through a careful and considered process, we have engaged a range of cost-saving measures including adjusting our staffing allocation to hold staffing costs, cutting expenditure, and improving our planning processes for greater oversight of capital works delivery.

Rates revenue will increase by 3.5% overall in line with the Victorian Government's rate cap. As part of this Budget, Council has resolved to separate waste service charges from general rates.

We will continue to support vulnerable community members through our Hardship Policy and Pensioner Rebate.

We know that financial sustainability is a long-term challenge. Yarra Council is committed to ongoing reviews to find additional savings and cost efficiencies across all Council operations including a rolling program of service reviews, reviewing capital works delivery management, fleet reduction, tight expenditure control, reduction of debt, and the development of a long-term Financial Sustainability Strategy.

A healthy long-term financial position will ensure Council can consistently deliver services and infrastructure to current and future residents, address significant issues as they arise, and meet the community's emerging needs.

Key projects this year include investing in a better school commute for families, local liveable streets, more parks and open spaces, tackling the climate emergency, and better bicycle and road infrastructure.

Project highlights for this year's Budget include:

- Delivering and designing new parks, and upgrading existing ones, including feasibility studies for the Roads to Open Space project.
- Preparation and planning for the New Deal for Schools, a flagship transport program to increase the proportion of children walking, cycling and scooting to school, reduce school traffic and improve the school commute for families.

- Enhancing youth engagement and participation, focussing on at-risk young people, promoting the voices of young people and participation in decision-making and employment opportunities.
- Ongoing funding for community street events and activations that celebrate the diversity and vibrancy of Yarra, like Lunar New Year and the Johnston St Fiesta.
- Improving the community's digital access and customer experience with upgrades to the Council website to make it easier for residents to interact with Council, anywhere, anytime.
- Replacing library resources across all libraries and expanding the Open Library program to ensure these vital community hubs are relevant, resourceful and accessible for our community.
- Making a range of improvements across Yarra's bicycle network with a focus on Strategic Cycling Corridors like Wellington Street's bicycle lanes.
- Delivering an education and safety program around e-scooter parking and management for safe and liveable streets.
- Improving road safety and amenity including major infrastructure upgrades and improvements to pedestrian and traffic management.
- Upgrading pedestrian infrastructure in Cremorne with a focus on key arterial intersections to improve community safety in the area.
- Continued rollout of the Zero Carbon Households and Better Energy Better Business programs to support Yarra residents and businesses to reduce emissions by creating efficient, electric homes and businesses powered by renewable energy.
- Supporting local trader groups and associations in placemaking and precinct activations to keep the local economy thriving.
- Ongoing implementation of the community-led Local Liveable Streets initiative to turn our streets into liveable and dynamic spaces for the community.
- Accelerating Yarra's Tree Planting program as a Natural Cooling Climate Emergency Response by increasing annual planting from 330 to 660 trees.
- Developing a parking strategy that balances parking needs with sustainability objectives and visitor contributions to parking infrastructure.
- Planning for upgrades to Smith Street and Gertrude Street tram stops including identifying location, design, economic impacts and accessibility and social equity considerations.

I am pleased to present a balanced and financially responsible Budget that ensures we can meet the needs of our diverse and growing community, now and into the future.

Mayor Cr Claudia Nguyen
Yarra City Council

Executive Summary

Council's Budget is guided by the Financial Management Principles in the *Local Government Act 2020*. These principles require the careful monitoring and management of financial risks, including those that arise from broader economic circumstances.

The Act also requires Council to ensure that both ongoing financial viability and the provision of services for future generations is important, when considering financial matters.

Council is deeply committed to serving the best interests of the community and recognises that consistent effort will be required to ensure that we remain financially sustainable and make the most effective use of community funds.

Financial sustainability and Council's ability to provide for our community in the years to come, has been identified as a key strategic risk for Yarra. Under the Act, Council has a responsibility to take action to limit the impacts of known future financial risks wherever possible.

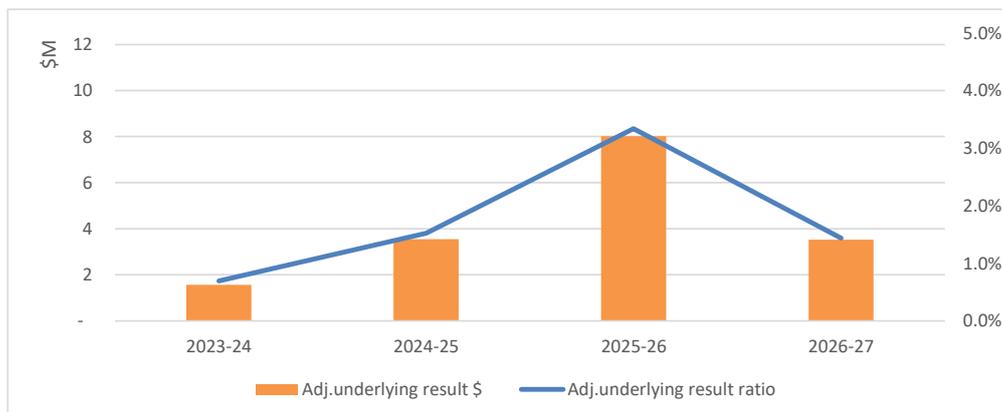
In addition, we have limited untied reserves in the bank as a result of the COVID pandemic, legacy commitments on superannuation, and interest on borrowings. That means less funds available to pay for roads, footpaths, parks and other open space assets and to repay borrowings.

A thorough examination of the 2022/23 Budget, including current spend and project progress, identified areas for improved efficiencies across all areas of Council's operations and services. This review gave us vital insight, resulting in an improved YTD result and a better-balanced Budget.

These measures ensure we can deliver what our community expects in the next financial year, without eroding our ability to provide for future generations.

One of the key indicators of assessing Council's financial sustainability is through the ability to generate sufficient cash flows. This is presented through the Adjusted Underlying Result and is presented in the table below.

1. Financial Sustainability Adjusted Underlying Result



The adjusted underlying result is the surplus/deficit for the year adjusted for capital grants and contributions. This is a measure of financial sustainability, and it shows some improvement over the term of the Budget however, is below the Victorian Auditor-General's (VAGO) preferred target.

The budget has been prepared for the four year period ending 30 June 2027. It is set within the long-term financial plan, which assists Council to adopt a budget within a longer term financial framework. The key objective of the Financial Plan is to maintain financial sustainability in the medium to long term, while still achieving the Council's strategic objectives.

Cash

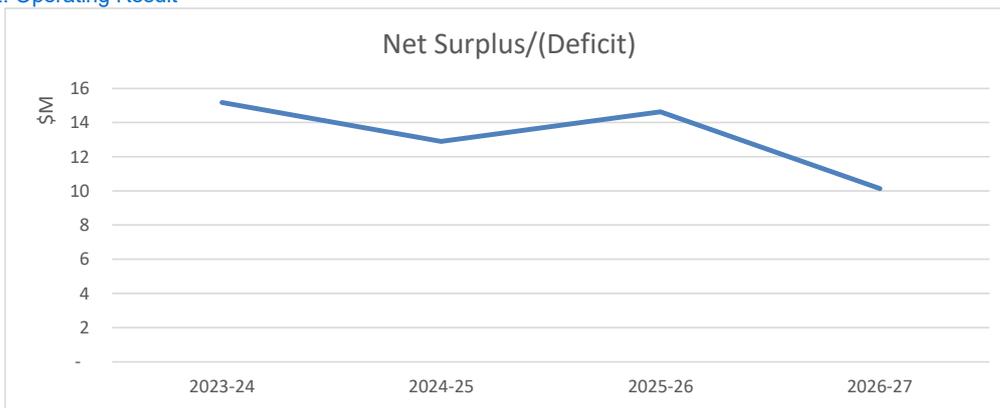
Another critical measure of financial sustainability is the level of unrestricted cash. The higher the level of unrestricted cash the more funding available to pay for roads, footpaths, parks and other open space assets and to repay borrowings.

Council has limited unrestricted cash and cash levels have been subsidised by borrowings. Unrestricted cash is defined as cash not tied to a statutory reserve or allocated to capital works that is funded by a grant.

Increasing the levels of unrestricted cash is critical to ensure long-term financial sustainability if Council is to continue to deliver the services and programs expected by the community. It is also important that community assets are maintained so that the cost does not become a burden for future ratepayers and for council to remain financially viable.

Council must also maintain a reasonable amount of cash to meet the requirements of Council business, to ensure timely payment of all liabilities. Council also hold funds for trust and reserves. This ensures all reserves can be accessed at any time to fund the purpose of the reserve. The open space reserve is an example of funds received from developers specifically set aside for future investment in open spaces within the municipality.

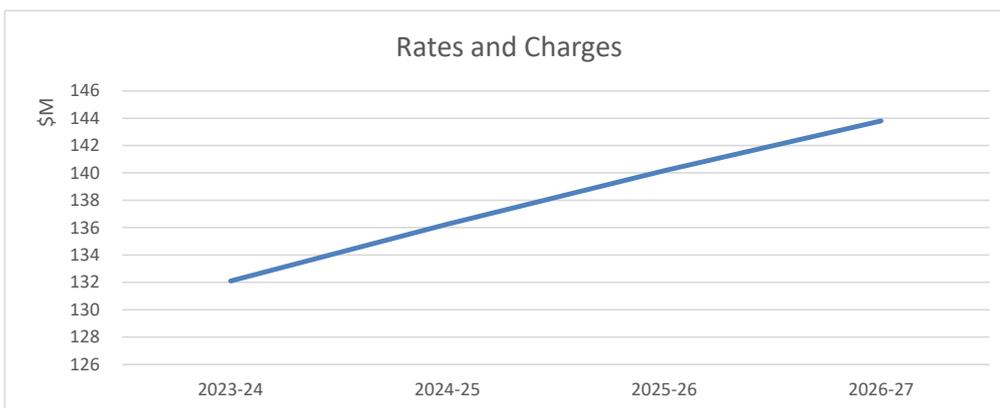
2. Operating Result



The surplus for the current financial year 2022/23 is now expected to be \$16.0m. This is an improvement of \$3.8m on projections from the beginning of this financial year and is a result of significant cost-saving measures. By applying these cost saving measures ongoing, along with a smarter and more efficient use of funds, we are projecting a surplus for the 2023/24 Budget of \$15.2m, despite increasingly challenging economic circumstances.

Generating sufficient levels of surpluses is critical to fund our capital works and other programs in the future. There is a risk that current and future surpluses may not generate sufficient cash flows to fund capital work programs and repay debt.

3. Rates and Charges

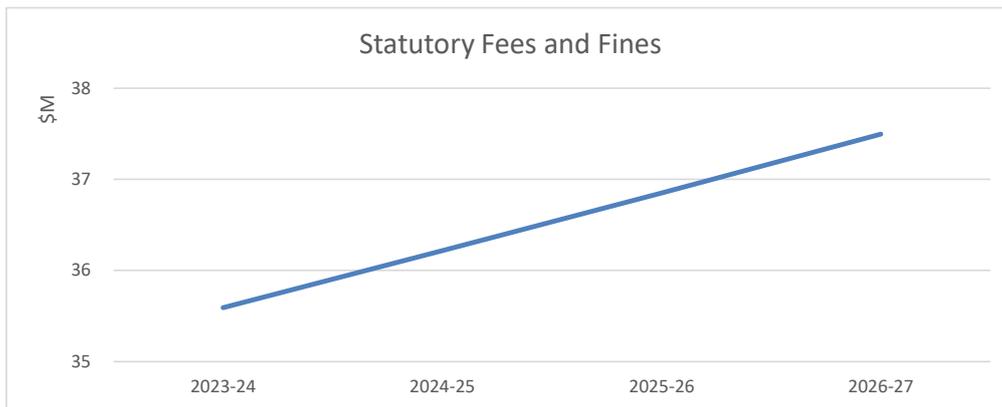


Total revenue from rates and charges is projected to be \$132.12m which incorporates the average rate increase of 3.5%. This is in line with the Fair Go Rates System (FGRS) which caps rates increase by Victorian councils for the 2023/24 financial year.

Council has made the decision to separate waste and recycling costs from general rates in 2023/24. The general rates would be reduced by the same amount to ensure that the total revenue is within the rate cap. In future years waste service charges would not be subject to the rate cap, however, as it is for cost recovery only, it is capped by the actual cost of providing waste and recycling services.

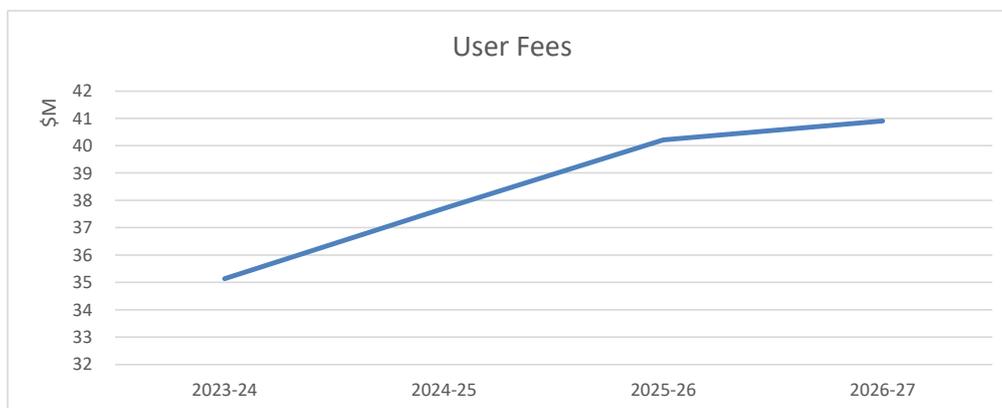
It is important to note, the actual rate increases experienced by individual ratepayers may differ from the 3.5% increase due to revaluations. Rate increases are impacted by the average rate increase (3.5%) and the property valuation increases (or decreases) of individual properties relative to the average across the municipality.

4. Statutory Fees and Fines



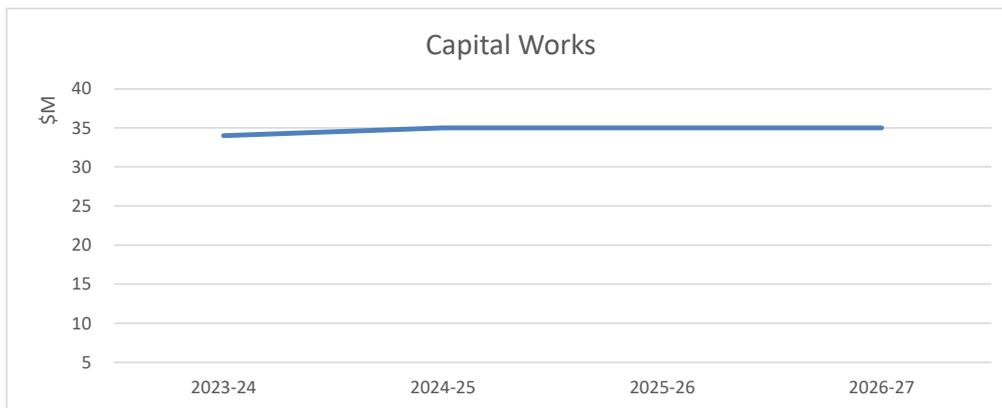
Statutory Fees and Fines are established by legislation. Revenue from Statutory Fees and Fines is expected to be \$35.6m, an increase of 2.9% on the 2022/23 Forecast.

5. User Fees



Revenue from User Fees is expected to be \$35.1m which is an increase of 9.0% on the 2022/23 Forecast. This is related to the assumption of a return to pre COVID-19 activity levels in 2023/24.

6. Capital Works



Council is pleased to provide a community focused budget in capital investment across the next four years. The proposed Capital Works Program (as detailed in section 4.5) is a comprehensive asset renewal, upgrade and new works program of \$26.7 million in addition to an expected \$7.2 million carried forward projects from the 2022/23 financial year. Capital works investment has been assessed on the basis of community need, deliverability and affordability.

8. Borrowing

Council borrowed \$32.5m in 2013/14 to settle the Vision Super unfunded defined benefit liability and fund major capital projects, including acquisition of 345 Bridge Road, Richmond. This borrowing was interest only and the full principal amount was refinanced in February 2022 through Treasury Corporation Victoria (a principal and interest facility) for a term of 10 years.

An additional loan of \$13.5 million was drawn down in 2016/17 to fund the construction of Bargoonga Nganjin, North Fitzroy Library. This loan is funded on a principal and interest basis and will be repaid in 2027.

The 2022/23 budget allowed capacity for Council to borrow an additional \$20m. However, prudent financial management has resulted in no additional borrowings. Instead, we have removed the requirement to borrow during 2023/24, as a result of careful planning and creating internal efficiencies.

The development and implementation of a Financial Sustainability Strategy will assess the capacity to repay borrowings earlier, and also assess the need for borrowings over the medium to longer term.

Council usually consider loan funding as a final option when sources of funds are required. While it is not always an optimum solution, because of the interest costs involved, it does have benefits. It matches the consumption of the asset with the future generations of the community using the asset. In order to be able to meet the infrastructure needs of a growing city Council will need to assess its level of borrowings over the next decade.

Budget Influences

The financial sustainability of local governments across Australia continues to be a challenge, with increasing community demand for services, population growth and rising costs associated with maintenance and renewal of ageing infrastructure.

Council commits to serving the best interests of the community and is driven to provide community value whilst remaining financially sustainable.

The 2021-25 Council Plan includes commitment on financial stewardship in strategy objective 6: 'Manage our finances responsibly and improve long-term financial management planning'.

As it has been the case with all tiers of government during the COVID pandemic, Councils in Victoria have suffered sizeable losses of revenue including through the mandated closure of facilities, significant fee waivers and other measures to support local businesses and struggling community members. At the same time, infrastructure project contract prices are escalating due to supply pressures and competition from state infrastructure projects and the cost of service contracts are increasing, often well above the rate of CPI.

The four years represented within the Budget are 2023/24 through to 2026/27. In preparing the 2023/24 budget, a number of influences have been taken into consideration. These are outlined below:

- The City of Yarra is a vibrant inner metropolitan municipality which is home to a diverse community.
- **Population Growth** – Drawing upon ABS data and other sources, id@ consulting estimates that as of 2023, the City of Yarra has an estimated resident population of 99,557 and 47,988 households. The average household size is 2.02 people compared with Greater Melbourne at 2.7. Half of these households rent their home which is well above the Greater Melbourne average (29%). Ten per cent of Yarra's residents live in public housing, well above the Greater Melbourne rate at 2.6%. Almost 4 in 10 Yarra households are in the highest income quartile earning over \$2,395 per week. Around 1 in 5 households are in the lowest quartile group earning up to \$740 per week. 29% of Yarra's residents were born overseas. By 2041, the population for the City of Yarra is forecast to increase to 157,607 residents.
- **Location** – Yarra's 19.5 square kilometres include the suburbs of: Abbotsford, Alphington (south of Heidelberg Road), Burnley, Carlton North, Clifton Hill, Collingwood, Cremorne, Fairfield (south of Heidelberg Road), Fitzroy, Fitzroy North, Princes Hill and Richmond.
- Yarra City Council has been significantly impacted by COVID-19, has the second highest population density in the state, has infrastructure and buildings generally older than those of most other Council's and has the largest number of heritage listed buildings in Victoria. Whilst recognising the impact of these challenges, Council is committed to continue with the delivery of high levels of community services and asset maintenance and upgrades.
- **Coronavirus – COVID-19** has presented a fast-evolving significant challenge to businesses, households, and the economy worldwide. Council has acted in the interest of keeping our community, residents and workforce safe. Council's financial position has been impacted significantly by the COVID-19 pandemic with a loss in excess of \$50 million.
- However, whilst COVID-19 significantly impacted Council's financial position, pre-existing budgetary structural issues have also contributed to Council's ability to generate adequate cash flow to fund community services, capital work programs and reduce debt levels.
- Council has limited unrestricted cash and cash levels have been subsidised by borrowings. Unrestricted cash is defined as cash not tied to a statutory reserve or allocated to fund a capital project that is funded by a grant.

- Council does not generate enough annual surpluses to fully fund the wide service delivery model and the capital works program. Annual service reviews will begin in 2023/24 and continue during 2024/25 and 2025/26 to ensure services align to community benefit. Investment in capital programs will be informed by the asset plan and strategy and alignment with the Council Plan.

- **Rising inflation** - On expenses such as cost of construction materials, service contracts, utilities costs etc present a risk to Council's budget outcomes given the global and local impacts of events over the past four years and uncertainties with the future economic outlook.

- **Waste Disposal Costs** – The Environment Protection Agency (EPA) regulation has a sustained impact on Council with regards to compliance with existing and past landfills sites. Waste disposal costs are also impacted by industry changes such as levies and negotiation of contracts e.g. recycling sorting and acceptance.

The financial cost of waste and recycling services has risen dramatically. The State Government's circular economy plan, Recycling Victoria: A New Economy, includes positive measures to reduce waste and stimulate the local recycling industry but this comes at a cost. In accordance with the Plan, Council must provide a standardised kerbside service which includes a fourth bin for food and garden organic (FOGO) by 2030.

The rising costs to provide existing and mandated waste services to the community are also due to several factors, including:

- (a) Market volatility due to limited players in processing and remanufacturing as well as end markets for the recycle product;
- (b) yearly % increase of logistic contracts due to increased fuel and supply chain costs;
- (c) increased landfill levy (90% over the last 3 years); and
- (d) any increase in service levels, additional services and/or innovation in embedding circular principles.

Cost shifting - is a significant issue impacting the financial sustainability of the municipality. Cost shifting occurs where Local Government provides a service to the community on behalf of the State and Federal Government. Over time, the funds received by Local Governments does not increase in line with real cost increases, such as school crossing or library services, resulting in a further reliance on rate revenue to meet service delivery expectations.

Cost shifting can occur in the following ways:

- (a) Provision of grant funding to commence a new service (and then withdrawing those funds at a later stage leaving Council to fully fund the service);
- (b) Inadequate growth or indexation of funding provided to services;
- (c) Legislative transfer of responsibilities to Local Government;
- (d) Removal of services at one level of Government leaving Local Government as the only service provider;
- (e) Increasing the expectations of service delivery without a commensurate increase in grant funding.

Rate revenue is commonly used by councils to cover funding shortfalls and to meet increasing service demands, new government policy, rising costs and community expectations.

For example public libraries were originally funded 50:50 by State and local government. Victorian Government funding has since declined to just 17 per cent of public library operating costs, with councils now contributing 83 per cent of the total cost.

- **Enterprise Agreement (EA)** – Council successfully negotiated the 2022 enterprise agreement (EA). The impacts of the EA have been included in current and future budgets.

- **Superannuation** – Council has an ongoing obligation to fund any investment shortfalls in the Defined Benefits Scheme, which has been closed to new members since 1993. The last call on Local Government was in the 2012-2013 financial year where Council was required to pay \$11.3m to top up its share of the Defined Benefits Scheme. The amount and timing of any liability is dependent on the global investment market. At present the actuarial ratios are at a level that additional calls from Local Government are not expected in the next 12 months.

- **Financial Assistance Grants** – The largest source of government funding to Council is through the annual Victorian Grants Commission allocation. The overall state allocation is determined by the Federal Financial Assistance Grant.
- **Capital Grant Funding** – Capital grant opportunities arise continually and council is proactive in seeking grant support for its projects and services. Only confirmed grants are included in the budget.
- **Rate Capping** – The Victorian State Government continues to apply a cap on rate increases. The cap for 2023/24 has been set at 3.5%.

Councils have limited sources of revenue to deliver on community needs with funding derived from:

(a) Rates and charges; (b) Grants and contributions; (c) User fees and charges; and (d) Statutory fees and fines.

Rates are the most significant revenue source for Council and make up approximately 60 per cent of annual income. The ability for Council to levy rates is controlled by the Government's 'Fair Go Rating System' which provides that the Minister for Local Government will set an annual cap above which rates cannot be increased without the permission of the Essential Services Commission.

Since its inception, the 'Fair Go Rates System' has challenged all Victorian councils long-term financial sustainability and it continues to restrict local governments ability to raise revenue to maintain service delivery levels and invest in community assets.

In recent years, the Essential Services Commission has recommended that the rate cap be set equal to the CPI forecast. However, the CPI does not accurately reflect increases in costs faced by local councils, because they have a significantly different composition of expenditure compared to households. Key council expenditures (wages, construction, utilities, etc.) required to provide council services and deliver infrastructure projects have been increasing faster than the CPI. Furthermore, for 2023/24 the rate cap is set at 0.5% below the CPI forecast.

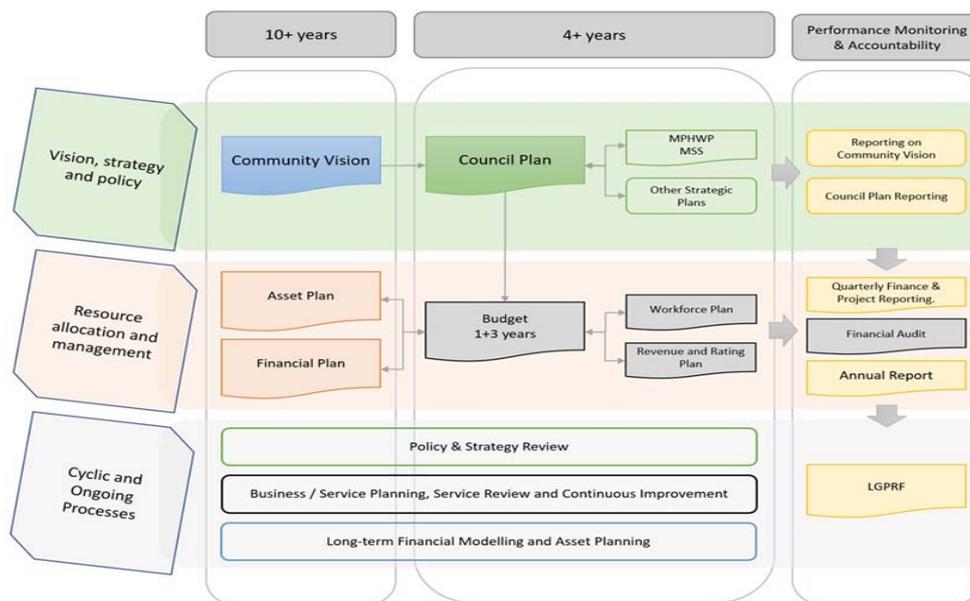
- **Supplementary Rates** – Supplementary rates are additional rates received after the budget is adopted each year, for the part of the year when a property value increases in value (e.g. due to improvements made or change in land class), or new residents become assessable. Importantly, supplementary rates recognises that new residents require services on the day they move into the municipality and Council is committed to providing these. Supplementary rates income is based on historical and forecast data and is set at anticipated levels. Supplementary rates become part of the general rates in the following year.
- **Development Contributions** – The rate of growth and flow of development contributions income depends on land sales and the desire of developers to construct new developments within the municipality. As Yarra's Development Contribution scheme only formally commenced in early 2021, development contributions income is based on forecast data and is set at anticipated levels.

1. Link to the Integrated Strategic Planning and Reporting Framework

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated strategic planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

1.1 Legislative planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated strategic planning and reporting framework that applies to local government in Victoria. At each stage of the integrated strategic planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Department of Jobs, Precincts and Regions

The timing of each component of the integrated strategic planning and reporting framework is critical to the successful achievement of the planned outcomes.

Councils planning and accountability framework ensures integrated policy and strategy development to help plan and guide the municipality into the future.

1.1.2 Key planning considerations

Service level planning

Although councils have a legal obligation to provide some services— such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works. Community consultation needs to be in line with a councils adopted Community Engagement Policy and Public Transparency Policy.

1.2 Our purpose

Our Vision

Yarra is a vibrant, safe and inclusive environment. We celebrate and embrace our diversity and connection to each other and the land. Our community is empowered to work together and support one another with respect

Our values

We aim to achieve the greatest outcomes for the community through delivering our Council Plan and working with, and for, all in Yarra. Our values guide our conduct and working relationships with colleagues and the community.

ACCOUNTABILITY

We own what we do and expect others to do as well.

RESPECT

We include all. Diversity is our strength.

COURAGE

We are intentional in our actions. We seek the brave path.

1.3 Strategic objectives

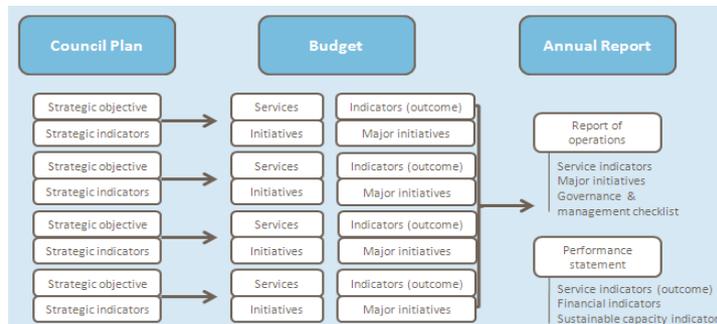
Council delivers services and initiatives across a number of Branches and Business Units. Each contributes to the achievement of one of the Strategic Objectives as set out in the Council Plan incorporating the Municipal Public Health and Wellbeing Plan for the years 2021-25.

The following table lists the six Strategic Objectives as described in the Council Plan 2021-25.

| Strategic Objective | Description |
|----------------------------|---|
| 1 Climate and environment | Yarra urgently mitigates climate change while also adapting to its impacts and developing resilience in everything we do. The community, business and industry are supported and encouraged to do the same. |
| 2 Social equity and health | Yarra's people have equitable access and opportunities to participate in community life. They are empowered, safe and included. |
| 3 Local economy | Yarra's neighbourhoods and major activity centres, nightlife and employment precincts are thriving, accessible and connected. They support and inspire diverse creative communities, cultural activities, businesses, and local employment. |
| 4 Place and nature | Yarra's public places, streets and green open spaces bring our community together. They are planned to manage growth, protect our unique character and focus on people and nature. |
| 5 Transport and movement | Yarra's transport network is sustainable and recognises that streets are important shared public spaces. Transport and movement is accessible, safe and well connected. |
| 6 Democracy and governance | Yarra is smart, innovative and sustainable. Our decisions and advocacy are built on evidence and meaningful engagement. Good governance is at the heart of our processes and decision-making. |

2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2023/24 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below



Source: Department of Jobs, Precincts and Regions

2.1 Strategic Objective 1

Climate and environment

Yarra urgently mitigates climate change while also adapting to its impacts and developing resilience in everything we do. The community, business and industry are supported and encouraged to do the same.

Services

| Service area | Description of services provided | | 2021/22 Actual \$'000 | 2022/23 Forecast \$'000 | 2023/24 Budget \$'000 |
|-------------------------|---|--------------------------|-----------------------------|-------------------------------|-----------------------------|
| Sustainability Services | Sustainability Services delivers overarching environment and sustainability policy, programs, engagement and communications, focused strongly on responding to the climate emergency. | <i>Inc</i> | 136 | 275 | 221 |
| | | <i>Exp</i> | 3,563 | 4,135 | 4,457 |
| | | Surplus/(deficit) | (3,427) | (3,860) | (4,236) |
| City Works | City Works oversees the delivery of all waste services, including waste minimisation. Key Services: • Waste minimisation and recycling services, policy and planning • Cleansing Services • Open space maintenance • Biodiversity and Urban agriculture • Fleet | <i>Inc</i> | 247 | 9 | 4 |
| | | <i>Exp</i> | 25,725 | 26,542 | 28,594 |
| | | Surplus/(deficit) | (25,478) | (26,534) | (28,590) |

Major Initiatives

1) Food Organics Green Organics (FOGO) preparatory work (\$2.30m)

Purchase and distribution of 40,000 bins: \$1.80m and extensive community engagement in Year 1 and \$0.30m each in Year 2 and Year 3.

Other Initiatives

2) Development of New Climate Emergency Plan (\$0.07m)

Commencement of a new Climate Emergency Plan

Service Performance Outcome Indicators

| Service | Indicator | 2021/22 Actual | 2022/23 Forecast | 2023/24 Target |
|-------------------|-----------------|-------------------|---------------------|-------------------|
| Waste management* | Waste diversion | 30% | 30% | 34% |

* refer to table at end of section 2.6 for information on the calculation of Service Performance Outcome Indicators

2.2 Strategic Objective 2

Social equity and health

Yarra's people have equitable access and opportunities to participate in community life. They are empowered, safe and included.

Services

| Service area | Description of services provided | 2021/22 Actual \$'000 | 2022/23 Forecast \$'000 | 2023/24 Budget \$'000 |
|-------------------------------|---|---|--------------------------------|----------------------------------|
| Aboriginal Partnerships | Aboriginal Partnerships connects Yarra City Council to the Yana Ngargna Advisory Group, the Wurundjeri Woi Wurrung Corporation and the broader Aboriginal and Torres Strait Islander community, brokering relationships and embedding Aboriginal community issues in Council policy, programs and practice. Implements and oversees the development of plans and ensures that Council supports, respects and maintains ongoing conversations with the Aboriginal community. Key initiatives: • Development and implementation of the Yana Ngargna Plan • Support for Yana Ngargna Advisory Group and other networks • Promotion and celebration of Aboriginal culture | <i>Inc</i> <i>Exp</i> <i>Surplus/(deficit)</i> | - 199 (100) | - 100 (276) |
| Building and Asset Management | Building and Asset Management is responsible for Council's building assets as well as coordinating asset management and capital works planning and reporting activities across all of Council's asset classes. Key Services: • Strategic Asset Management • Capital Works planning, development, delivery, monitoring and reporting • Buildings and Facilities Maintenance • Building Projects delivery • Development Contribution Plan administration | <i>Inc</i> <i>Exp</i> <i>Surplus/(deficit)</i> | 336 7,562 (7,226) | 1,230 7,846 (6,673) |

| Service area | Description of services provided | | 2021/22 | 2022/23 | 2023/24 |
|-----------------------|---|---------------------------------|----------------|----------------|----------------|
| | | | Actual | Forecast | Budget |
| | | | \$'000 | \$'000 | \$'000 |
| Aged and Disability | Aged and Disability Services provides a range of services to assist older adults and people with disabilities to live independently in their homes. The services include home care, personal care, home maintenance, meals and social support to older people, younger people with disability and their carers. The Branch carries out community development and strategic planning roles to support the inclusion of older adults and people with disability in community life. Key Services: • Delivering community care services • Community Development • Support for Older Persons Groups • Strategy planning and development for Disability, Access & Inclusion and Active Ageing • Community Transport • Contract Management | <i>Inc</i> | 4,292 | 3,688 | 4,127 |
| | | <i>Exp</i> | 5,702 | 6,129 | 6,309 |
| | | <i>Surplus/(deficit)</i> | (1,411) | (2,441) | (2,182) |
| Community Development | Community Development strengthens civic participation, champions social inclusion and cohesion and supports community groups and organisations through programs including the Community Grants Program, Neighbourhood Houses Partnership Strategy and MOU, Social Justice Charter, Homelessness & Rough Sleeping Engagement, Volunteering Strategy, Multicultural Partnerships Plan and Community Strengthening Policy Framework. Key Services: • Community capacity building initiatives (community events, training and education) • Supporting multicultural community networks (Multicultural Advisory Group, Yarra Settlement Forum Yarra and Interfaith Network) • Manage relationships and funding agreements with Neighbourhood Houses and community centres • Grant making (applications, assessment, recommendation, awarding, monitoring and return measurement) • Engagement with people experiencing homelessness and service coordination | <i>Inc</i> | 504 | 20 | - |
| | | <i>Exp</i> | 3,741 | 3,404 | 3,268 |
| | | <i>Surplus/(deficit)</i> | (3,237) | (3,384) | (3,268) |

| Service area | Description of services provided | | 2021/22 | 2022/23 | 2023/24 |
|------------------------------|---|---------------------------------|------------------|--------------------|------------------|
| | | | Actual \$'000 | Forecast \$'000 | Budget \$'000 |
| Compliance Services | Compliance Services is responsible for a range of statutory enforcement services to maximise the health, safety and harmony of the City. Key services: • Animal Management • Local Laws Enforcement • School Crossing Management • Temporary Liquor Licensing referrals • Local Law permits • Litter Enforcement • Construction Enforcement • Planning Enforcement • Health Protection • Gleadell Street Market | <i>Inc</i> | 3,661 | 5,455 | 4,909 |
| | | <i>Exp</i> | 6,283 | 6,456 | 6,522 |
| | | <i>Surplus/(deficit)</i> | (2,622) | (1,001) | (1,613) |
| Family, Youth and Children's | Family, Youth and Children's Services provides a diverse range of contemporary, affordable, responsive and accessible quality frontline services to children, young people and families aged 0-25 years and is also responsible for municipal wide planning for children and young people. Key services: • Education and Care / Children's Services • Maternal & Child Health • Family Support and Programs including maternal and child health • Youth & Middle Years support programs • Service Planning and Development • Connie Benn Community Hub | <i>Inc</i> | 11,570 | 11,416 | 15,028 |
| | | <i>Exp</i> | 19,021 | 19,966 | 19,841 |
| | | <i>Surplus/(deficit)</i> | (7,451) | (8,550) | (4,813) |
| Library Services | Library Services are provided through 5 vibrant branches located in Carlton, Collingwood, Fitzroy, North Fitzroy and Richmond including outreach programs. These touchpoints enable community access to build life skills, connect through digital and physical channels and utilise collections, programs and partnership events that positively impact literacy, learning & creativity | <i>Inc</i> | 786 | 1,115 | 1,311 |
| | | <i>Exp</i> | 6,432 | 6,646 | 6,803 |
| | | <i>Surplus/(deficit)</i> | (5,646) | (5,531) | (5,492) |

| Service area | Description of services provided | | 2021/22 | 2022/23 | 2023/24 |
|-------------------------------|---|----------------------------------|------------------|--------------------|------------------|
| | | | Actual \$'000 | Forecast \$'000 | Budget \$'000 |
| Property and Leisure Services | Management of Council's property portfolio, three major leisure Services and aquatic facilities, a public golf course and a community gymnasium and provides a range of high quality facilities and programs that encourage participation from a broad cross section of the community. The branch is also responsible for developing and maintaining multiple sporting facilities, grounds and pavilions and Property Services. Key Services: • Collingwood Leisure Centre • Richmond Recreation Centre • Fitzroy Swimming Pool • Collingwood Estate Gym • Burnley Golf Course • Recreation planning, club development and sports field allocation | <i>Inc</i> | 6,681 | 10,835 | 12,152 |
| | | <i>Exp</i> | 12,453 | 14,360 | 13,432 |
| | | <i>Surplus/(deficit)</i> | (5,772) | (3,525) | (1,280) |
| Social Strategy | Social Strategy has responsibility for developing and implementing strategies on affordable housing and homelessness, alcohol and other drugs, gambling, community safety and population health and wellbeing. Key services: • Social policy advice • Strategic advocacy • Stakeholder management (government and commissioned agencies in justice, planning, health and human services, et.al) • Qualitative and quantitative survey research • Demography and population forecasts, social and health statistics • Geospatial analysis • Literature reviews | <i>Inc</i> | (0) | 10 | - |
| | | <i>Exp</i> | 832 | 803 | 706 |
| | | <i>Surplus/ (deficit)</i> | (832) | (793) | (706) |

Major Initiatives

1) Atherton Gardens Kindergarten (\$1.41m)

Modification to the existing childcare facility located in the Atherton Gardens estate to enable 3YO kinder services to be supplied. Project externally funded by the Victorian School Building Authority.

2) Library Resources (\$0.63m)

Library resource replacement across all libraries are funded by the Premier's Reading Challenge Grant.

Service Performance Outcome Indicators

| Service | Indicator | 2021/22 Actual | 2022/23 Forecast | 2023/24 Target |
|----------------------------|--|-------------------|---------------------|-------------------|
| Animal Management* | Health and safety | 100% | 100% | 100% |
| Aquatic Facilities* | Utilisation | 6.2 | 6.2 | 6.2 |
| Food Safety* | Health and safety | 100% | 100% | 100% |
| Libraries | Participation | 13.2 | 13.2 | 13.2 |
| Maternal and Child Health* | Participation | 81% | 81% | 81% |
| Maternal and Child Health* | Participation in the MCH service by Aboriginal children. | 56% | 60% | 75% |

* refer to table at end of section 2.6 for information on the calculation of Service Performance Outcome Indicators

2.3 Strategic Objective 3

Local economy

Yarra's neighbourhoods and major activity centres, nightlife and employment precincts are thriving, accessible and connected. They support and inspire diverse creative communities, cultural activities, businesses, and local employment.

Services

| Service area | Description of services provided | | 2021/22 Actual \$'000 | 2022/23 Forecast \$'000 | 2023/24 Budget \$'000 |
|--------------------------|--|--------------------------|-----------------------------|-------------------------------|-----------------------------|
| Arts, Culture and Venues | Arts, Culture and Venues facilitates creative, vibrant and connected communities through place making, community building, capacity building and direct service delivery. Key services: • Venues bookings • Service delivery for the operation of three civic buildings and community spaces • Events permits • Parks and open spaces bookings • Arts development • Community arts • Festivals and events • Art and heritage collections • Room to Create (creative spaces support) program • Civic halls and events management | <i>Inc</i> | 243 | 918 | 454 |
| | | <i>Exp</i> | 5,461 | 5,004 | 4,114 |
| | | Surplus/(deficit) | (5,217) | (4,086) | (3,660) |
| Economic Development | Economic Development develops programs to support Yarra's economy and promote local businesses and key retail precincts. Key Services: • Providing advice, support and services to local businesses • Undertaking tourism and marketing programs | <i>Inc</i> | 2,066 | 924 | - |
| | | <i>Exp</i> | 1,721 | 1,802 | 961 |
| | | Surplus/(deficit) | 345 | (878) | (961) |

Major initiatives

1) Uncle Archie Roach and Aunty Ruby Statue Commission (\$0.18m)

Design, construction and installation of a sculptural work honouring the late Uncle Archie Roach AC and Aunty Ruby Hunter will be completed in December 2023. The artwork will be located in Fitzroy and pay tribute to the area's rich Aboriginal and Torres Strait Islander history. The project is in partnership with Wurundjeri Woi-wurrung Cultural Heritage Aboriginal Corporation and funded by a grant from the Victorian Government.

2) Placemaking and precinct activation initiatives (\$0.08m)

Coordinate placemaking and precinct activation via trader groups and associations, 4 year program.

3) Local Economy support initiatives (\$0.05m)

Maintaining and promote Yarra's external Jobs platform to support local economy. Commission a report and gap analysis in order to create and deliver a 2 year action plan to support night time economy.

Other Initiatives

4) Gleadell Street Market Promotion (\$0.03m)

Marketing and promotional support for the Gleadell Street Market.

5) Local Liveable Streets (\$0.27m)

Ongoing implementation of the community-led Local Liveable Streets initiative to turn our streets into liveable and dynamic spaces for the community.

Service Performance Outcome Indicators

| Service | Indicator | 2021/22 Actual | 2022/23 Forecast | 2023/24 Target |
|-------------|-----------------------------|-------------------|---------------------|-------------------|
| Governance* | Consultation and engagement | 50 | 50 | 50 |

* refer to table at end of section 2.6 for information on the calculation of Service Performance Outcome Indicators

2.4 Strategic Objective 4

Place and nature

Yarra's public places, streets and green open spaces bring our community together. They are planned to manage growth, protect our unique character and focus on people and nature.

Services

| Service area | Description of services provided | | 2021/22 Actual \$'000 | 2022/23 Forecast \$'000 | 2023/24 Budget \$'000 |
|-------------------|--|--------------------------|-----------------------------|-------------------------------|-----------------------------|
| Building Services | Building Services ensures the safety of the public in the built environment, maintains building permit documentation and fulfils Councils statutory functions under the Building Act. Key services: • Statutory Compliance for buildings and structures • Building Customer Service | <i>Inc</i> | 725 | 613 | 665 |
| | | <i>Exp</i> | 1,909 | 1,854 | 2,021 |
| | | Surplus/(deficit) | (1,183) | (1,241) | (1,356) |
| City Strategy | City Strategy plans for Yarra's future growth, sustainability and liveability, guides the design of key public spaces and increases and improves Yarra's open space network. Key Services: • Strategic Planning • Urban Design and Place Making • Open Space Planning and Design | <i>Inc</i> | 4 | 80 | - |
| | | <i>Exp</i> | 4,535 | 3,779 | 4,805 |
| | | Surplus/(deficit) | (4,531) | (3,699) | (4,805) |

| Service area | Description of services provided | | 2021/22 Actual \$'000 | 2022/23 Forecast \$'000 | 2023/24 Budget \$'000 |
|-----------------------|--|---------------------------------|-----------------------------|-------------------------------|-----------------------------|
| Heritage | Heritage Services covers all aspects of cultural heritage and heritage places and includes sites, buildings (including interiors), landscapes, streets, laneways, objects, collections, documents and records of the City. Key services: • Providing strategic advice to Council • Managing the Heritage Restoration Fund • Heritage Strategy development and implementation • Coordination of the Heritage Advisory Committee | <i>Inc</i> | - | - | - |
| | | <i>Exp</i> | 264 | 318 | 383 |
| | | <i>Surplus/(deficit)</i> | (264) | (318) | (383) |
| Open Space Management | City Works oversees the delivery of all street cleaning, open space maintenance and urban agriculture. Key Services: • Street cleaning • Open space maintenance • Services improvement • Biodiversity and Urban Agriculture | <i>Inc</i> | 317 | 196 | 86 |
| | | <i>Exp</i> | 7,125 | 7,191 | 7,801 |
| | | <i>Surplus/(deficit)</i> | (6,807) | (6,996) | (7,715) |
| Statutory Planning | Statutory Planning makes balanced and reasonable decisions about the use and development of land which give effect to state and local planning policies and manages change to respect the liveability of the city. These decisions are to be based on clear procedures, appropriate public participation and coordination with other Branches of Council and the policies and controls outlined with the Yarra Planning Scheme. Key Services: • Planning Applications • VCAT and Panel Hearings • Advice on planning and specialist heritage and environmental sustainability issues • Subdivision compliance | <i>Inc</i> | 8,169 | 9,017 | 8,241 |
| | | <i>Exp</i> | 7,589 | 7,852 | 6,978 |
| | | <i>Surplus/(deficit)</i> | 580 | 1,165 | 1,263 |

Major Initiatives

1) Brunswick Street Oval Precinct Redevelopment (\$3.5m)

Stage 1 of project - Construction of western side of project area - new sports pavilion and associated civil infrastructure and landscaping, this multi-year project is funded by Department of Jobs, Skills, Industry and Regions.

2) Otter Street New Park (\$1.82m)

Otter Street was identified in the Open Space Strategy as an opportunity to convert part of the road into a new park for Collingwood by discontinuing the respective section of road. The Department of Environment, Land, Water and Planning has provided \$0.672m with Council funding the remainder, works will commence in 22/23 and the park completed in 23/24. The project also includes the renewal of the public toilet that will be incorporated into the design of the park.

3) Cambridge Street Reserve (Collingwood) expansion (\$1.06m)

The Cambridge Street reserve expansion project has commenced and will be completed in 23/24. This project is partly grant funded by Department of Environment, Land, Water and Planning (\$0.381m). The design includes an informal green space suitable for a range of uses and is possible through the expansion into the road reserve.

4) Charlotte Street Pocket Park Design (\$0.18m)

The Open Space Strategy has identified a gap in open space in this precinct of Richmond, continued design work and community engagement through 23/24 will occur for the establishment of a park a new open space area within the road reserve.

5) Inner Circle Linear Parklands Masterplan (\$0.13m)

Continuation of existing project (contract executed 2022/23) toward project completion in year 2.

6) Nature Strategy (\$0.15m)

Deliver Year 3 actions of the Yarra Nature Strategy through extension of the Nature Engagement Officer position.

7) Accelerated Tree Planting program (\$0.59m)

Accelerating Yarra's Tree Planting program as a Natural Cooling Climate Emergency Response by increasing annual planting from 330 to 660 trees in addition to 10,000 local indigenous plant species, planted to improve local habitat and support biodiversity.

Service Performance Outcome Indicators

| Service | Indicator | 2021/22 Actual | 2022/23 Forecast | 2023/24 Target |
|---------------------|------------------|-------------------|---------------------|-------------------|
| Statutory Planning* | Service standard | 47% | 40% | 42% |

* refer to table at end of section 2.6 for information on the calculation of Service Performance Outcome Indicators

2.5 Strategic Objective 5

Transport and movement

Yarra's transport network is sustainable and recognises that streets are important shared public spaces. Transport and movement is accessible, safe and well connected.

Services

| Service area | Description of services provided | | 2021/22 Actual \$'000 | 2022/23 Forecast \$'000 | 2023/24 Budget \$'000 |
|---|--|--------------------------|-----------------------------|-------------------------------|-----------------------------|
| Infrastructure, Traffic and Civil Engineering | Infrastructure, Traffic and Civil Engineering provides technical assessment, planning, community consultation, design and project management of all road infrastructure and development works throughout the municipality. Key Services: • Road Services • Development and Civil Engineering • Capital project delivery • Drainage and Stormwater • Traffic (including LAPMS) • Construction Management | <i>Inc</i> | 7,180 | 8,310 | 7,852 |
| | | <i>Exp</i> | 6,158 | 6,470 | 8,446 |
| | | Surplus/(deficit) | 1,022 | 1,840 | (594) |
| Parking Services | Parking Services is responsible for a range of statutory enforcement services to maximise the safety, compliance and harmony of the City and for the management of limited parking resources. Key Services: • Parking Enforcement Program • Processing Parking Infringements • Parking Permit Scheme • Prosecutions | <i>Inc</i> | 23,252 | 34,606 | 35,630 |
| | | <i>Exp</i> | 10,621 | 14,115 | 14,948 |
| | | Surplus/(deficit) | 12,631 | 20,491 | 20,682 |
| Strategic Transport | Strategic Transport focuses on advocacy and policy and delivers cycling infrastructure projects. Key Services: • Advocating for improved public transport services • Improving bicycle infrastructure • Developing initiatives to increase number of cyclists • Delivering road safety projects for cyclists and pedestrians | <i>Inc</i> | 94 | 91 | - |
| | | <i>Exp</i> | 665 | 599 | 581 |
| | | Surplus/(deficit) | (572) | (508) | (581) |

Major Initiatives

1) Cremorne Pedestrian Improvements and Feasibility Assessment of Key Intersections (\$0.15m)

To plan and commence new pedestrian infrastructure in Cremorne and to produce initial feasibility assessments for the three key arterial roads intersections in Cremorne that will provide an advocacy position to the Department of Transport assessing practicality and consideration of funding sources.

2) Brick drain rehabilitation program (\$1.05m)

Inspection of brick drains and removal of root ingress, localised replacement, mortar replacement and relining where appropriate. Works are planned for brick drains in Swan St, Coppin St, Smith St, Cromwell St, Chestnut St, Highett St, Lennox St.

Other Initiatives

3) Smith Street and Gertrude Street Tram Stop Upgrades – preparatory work (\$0.07m)

Initial planning to inform strategic direction for the future placement of tram stops and street functions on Smith Street and Gertrude Street. This would include, location, design, economic impacts and accessibility and social equity considerations.

4) Parking Strategy Year 1 (\$0.15m)

Commencement development of a Parking Strategy for the municipality. The parking strategy is a piece of work that has a four year program. Year 1 (0.15m), Year 2 (future bid \$0.10m), Year 3 (no monies required), Year 4 (future bid \$0.08m).

5) New Deal for Schools (\$0.12m)

Integration of transport and behaviour changes to prioritise active travel at schools.

Service Performance Outcome Indicators

| Service | Indicator | 2021/22 Actual | 2022/23 Forecast | 2023/24 Target |
|---------|-----------|-------------------|---------------------|-------------------|
| Roads* | Condition | 93% | 95% | 95% |

* refer to table at end of section 2.6 for information on the calculation of Service Performance Outcome Indicators

2.6 Strategic Objective 6

Democracy and governance

Yarra is smart, innovative and sustainable. Our decisions and advocacy are built on evidence and meaningful engagement. Good governance is at the heart of our processes and decision-making.

Services

| Service area | Description of services provided | | 2021/22 Actual \$'000 | 2022/23 Forecast \$'000 | 2023/24 Budget \$'000 |
|-------------------------|---|---------------------------------|-----------------------------|-------------------------------|-----------------------------|
| Advocacy and Engagement | Advocacy and Engagement provides an end-to-end communications function (internal, external, media, brand, digital channels, civic events, brand management, marketing, graphic design, speeches, consultation). Key Services: • Communications and engagement • Digital communications and marketing • Strategic advocacy | <i>Inc</i> | - | - | - |
| | | <i>Exp</i> | 2,638 | 3,278 | 3,938 |
| | | <i>Surplus/(deficit)</i> | (2,638) | (3,278) | (3,938) |
| Customer Service | The Customer Service Branch is responsible for engaging and assisting customers/community with information, issues and business transactions across all corporate channels. Key Services: • Customer Service • Customer Relationship Management system and Customer Experience Strategy • Records management | <i>Inc</i> | - | - | - |
| | | <i>Exp</i> | 3,174 | 3,241 | 3,389 |
| | | <i>Surplus/(deficit)</i> | (3,174) | (3,241) | (3,389) |

| Service area | Description of services provided | | 2021/22 Actual \$'000 | 2022/23 Forecast \$'000 | 2023/24 Budget \$'000 |
|------------------------------------|--|--|---|---|---|
| Corporate Planning and Performance | <p>The Corporate Planning and Performance Branch's purpose is to provide leadership and resources to support and enable the organisation to achieve Council's service delivery objectives, legislative requirements and strategic objectives. A key purpose of the Branch is to support Councillors and the community to develop their long and medium term strategic direction, through the Community Vision and Council Plan, and achieve their stated goals and outcomes.</p> <p>Key Services:</p> <ul style="list-style-type: none"> • Corporate planning and reporting • Community Vision and Council Plan development • Project Management Office • Community Infrastructure Planning • Business Improvement • Council Plan development, monitoring and implementation | <p><i>Inc</i></p> <p><i>Exp</i></p> <p><i>Surplus/(deficit)</i></p> | <p>-</p> <p>1,281</p> <p>(1,281)</p> | <p>-</p> <p>1,017</p> <p>(1,017)</p> | <p>-</p> <p>443</p> <p>(443)</p> |
| Digital and Transformation | <p>Digital and Transformation facilitates the acquisition, maintenance, retirement and usage of all information systems maintained or used by the operations and staff of the City of Yarra including fixed and mobile hardware, installed and cloud sourced software and telecommunications equipment.</p> <p>Key Services:</p> <ul style="list-style-type: none"> • Business Analysis • Support of business applications and process improvements • Administration and maintenance of the IS Infrastructure • GIS Administration | <p><i>Inc</i></p> <p><i>Exp</i></p> <p><i>Surplus/(deficit)</i></p> | <p>-</p> <p>10,155</p> <p>(10,155)</p> | <p>-</p> <p>12,966</p> <p>(12,966)</p> | <p>-</p> <p>14,968</p> <p>(14,968)</p> |
| Finance | <p>The Finance Branch provides high quality financial services across Council, ensuring that robust systems and processes are in place to safeguard the integrity of Council's assets and to ensure the long-term financial sustainability of Council.</p> <p>Key Services:</p> <ul style="list-style-type: none"> • Management Accounting • Revenue Management • Rates and Valuation Services • Financial Accounting • Financial Audit • Contracts and Procurement | <p><i>Inc</i></p> <p><i>Exp</i></p> <p><i>Surplus/(deficit)</i></p> | <p>4,273</p> <p>4,374</p> <p>(100)</p> | <p>4,362</p> <p>4,724</p> <p>(362)</p> | <p>3,278</p> <p>5,045</p> <p>(1,767)</p> |

| Service area | Description of services provided | | 2021/22 | 2022/23 | 2023/24 |
|--|---|---------------------------------|------------------|--------------------|------------------|
| | | | Actual \$'000 | Forecast \$'000 | Budget \$'000 |
| Governance and Integrity | Governance and Integrity includes the Governance and Support Office and the Office of Mayor and Councillors. It is responsible for a range of professional services to internal and external clients, with an emphasis on governance related issues including compliance, regulation, transparency probity and Internal Audit. It is also responsible for managing Councils property portfolio including leases, licences and management agreements. Internal Audit ensures the organisation has policies and procedures in place to manage its risks and engender confidence in our corporate governance. It is responsible for oversight of the organisation's Internal Audit Program and provides the Secretariat function for Council's Audit Committee. | <i>Inc</i> | 1,685 | 2,316 | 1,393 |
| | | <i>Exp</i> | 8,043 | 7,361 | 6,605 |
| | | <i>Surplus/(deficit)</i> | (6,358) | (5,044) | (5,213) |
| | | | | | |
| | Key Services: | | | | |
| | • Council agendas and minutes | | | | |
| | • Freedom of Information | | | | |
| | • Internal ombudsman | | | | |
| | • Mayor and Councillors Office | | | | |
| | • Place naming | | | | |
| | • Property Management | | | | |
| | • Public Registers | | | | |
| | • Management of Legal Services | | | | |
| | • Audit Committee | | | | |
| | • Internal Audit program | | | | |
| Organisational Culture, Capability and Diversity | The Organisational Culture, Capability and Diversity Team works with leadership, individuals, teams and across the whole of Yarra to ensure that Yarra offers a safe, vibrant and inclusive culture where everyone can make a positive difference in our community. | <i>Inc</i> | - | - | - |
| | | <i>Exp</i> | 1,326 | 1,394 | 1,270 |
| | | <i>Surplus/(deficit)</i> | (1,326) | (1,394) | (1,270) |
| | | | | | |
| | Key Services: | | | | |
| | • Diversity & Inclusion | | | | |
| | • Safeguarding Children & Young People | | | | |
| | • Culture & Organisational Development | | | | |
| | • Leadership, Learning & Development | | | | |
| People and Culture | People and Culture manages the employee lifecycle (this includes, on boarding and off boarding) and administering employee benefits whilst enabling the organisation to get the most out of their employees and enhance the overall employee experience. | <i>Inc</i> | 221 | - | - |
| | | <i>Exp</i> | 2,813 | 2,530 | 1,627 |
| | | <i>Surplus/(deficit)</i> | (2,592) | (2,530) | (1,627) |
| | | | | | |
| | Key Services: | | | | |
| | • HR Business Partnering | | | | |
| | • Industrial Relations | | | | |
| | • Payroll | | | | |

| Service area | Description of services provided | | 2021/22 | 2022/23 | 2023/24 |
|-----------------|--|--------------------------|----------------|----------------|----------------|
| | | | Actual | Forecast | Budget |
| | | | \$'000 | \$'000 | \$'000 |
| Risk and Safety | The Risk and Safety team provides both strategic and operational guidance, advice and resources to support and enable the organisation in minimising risk and safety exposure in Council's service delivery objectives, legislative requirements and strategic objectives. Key Services: • Risk Management • Occupational Health and Safety • Emergency Management | <i>Inc</i> | - | - | - |
| | | <i>Exp</i> | 3,157 | 3,220 | 3,825 |
| | | Surplus/(deficit) | (3,157) | (3,220) | (3,825) |
| | | | | | |

Major Initiatives

1) Website Redevelopment Project (2 year project) (\$0.94m)

The website redevelopment project (currently in year 1 of a 2-year project) will enhance Council's digital presence and capabilities and embed a community and customer-centred approach by responding to the community's increasing digital-firs expectations and needs.

Service Performance Outcome Indicators

| Service | Indicator | 2021/22 | 2022/23 | 2023/24 |
|-------------|--------------|---------|----------|---------|
| | | Actual | Forecast | Target |
| Governance* | Satisfaction | 50 | 50 | 50 |

* refer to table at end of section 2.6 for information on the calculation of Service Performance Outcome Indicators

Summary of All Service Performance Outcome Indicators

| Service | Indicator | Performance Measure | Computation |
|--------------------|-----------------------------|---|--|
| Governance | Consultation and engagement | Satisfaction with community consultation and engagement. (Community satisfaction rating out of 100 with the consultation and engagement efforts of Council) | Community satisfaction rating out of 100 with how Council has performed on community consultation and engagement |
| Statutory planning | Service standard | Planning applications decided within required timeframes (percentage of regular and VicSmart planning application decisions made within legislated timeframes) | [Number of planning application decisions made within 60 days for regular permits and 10 days for VicSmart permits / Number of planning application decisions made] x100 |
| Roads | Condition | Sealed local roads below the intervention level (percentage of sealed local roads that are below the renewal intervention level set by Council and not requiring renewal) | [Number of kilometres of sealed local roads below the renewal intervention level set by Council / Kilometres of sealed local roads] x100 |
| Libraries | Participation | Library membership (Percentage of the population that are registered library members) | [Number of registered library members / Population] x100 |
| Waste management | Waste diversion | Kerbside collection waste diverted from landfill. (Percentage of recyclables and green organics collected from kerbside bins that is diverted from landfill) | [Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100 |
| Aquatic Facilities | Utilisation | Utilisation of aquatic facilities. (Number of visits to aquatic facilities per head of population) | Number of visits to aquatic facilities / Population |
| Animal Management | Health and safety | Animal management prosecutions. (Percentage of animal management prosecutions which are successful) | Number of successful animal management prosecutions / Total number of animal management prosecutions |

| Service | Indicator | Performance Measure | Computation |
|---------------------------|-------------------|--|--|
| Food safety | Health and safety | Critical and major non-compliance outcome notifications. (Percentage of critical and major non-compliance outcome notifications that are followed up by Council) | [Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100 |
| Maternal and Child Health | Participation | Participation in the MCH service. (Percentage of children enrolled who participate in the MCH service) | [Number of children who attend the MCH service at least once (in the financial year) / Number of children enrolled in the MCH service] x100 |
| | | Participation in the MCH service by Aboriginal children. (Percentage of Aboriginal children enrolled who participate in the MCH service) | [Number of Aboriginal children who attend the MCH service at least once (in the financial year) / Number of Aboriginal children enrolled in the MCH service] x100 |

2.7 Reconciliation with budgeted operating result

| | Surplus/ (Deficit) \$'000 | Expenditure \$'000 | Income / Revenue \$'000 |
|---|---------------------------------|-----------------------|-------------------------------|
| Climate and environment | (32,826) | 33,050 | 225 |
| Social equity and health | (26,853) | 65,608 | 38,756 |
| Local economy | (4,621) | 5,075 | 454 |
| Place and nature | (12,997) | 21,988 | 8,992 |
| Transport and movement | 19,507 | 23,976 | 43,483 |
| Democracy and governance | (36,439) | 41,110 | 4,670 |
| Total | (94,229) | 190,808 | 96,579 |
| Expenses added in: | | | |
| Depreciation | (25,697) | | |
| Amortisation - right of use assets | (234) | | |
| Finance costs - Borrowings | (894) | | |
| Finance costs - Leases | (8) | | |
| Other Expenses | (5,514) | | |
| Surplus/(Deficit) before funding sources | (126,575) | | |
| Funding sources added in: | | | |
| Rates and charges revenue | 113,051 | | |
| Waste charge revenue | 19,067 | | |
| Capital Grants | 7,263 | | |
| Other Income | 2,369 | | |
| Total funding sources | 141,750 | | |
| Operating surplus/(deficit) for the year | 15,175 | | |

3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2023/24 has been supplemented with projections to 2026/27

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

Comprehensive Income Statement For the four years ending 30 June 2027

| | NOTES | Budget | Forecast | Budget | Projections | | |
|--|--------|----------------|----------------|----------------|----------------|----------------|----------------|
| | | 2022/23 | Actual | 2023/24 | 2024/25 | 2025/26 | 2026/27 |
| | | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Income / Revenue | | | | | | | |
| Rates and charges | 4.1.1 | 125,163 | 126,140 | 132,118 | 136,250 | 140,165 | 143,810 |
| Statutory fees and fines | 4.1.2 | 35,754 | 34,577 | 35,592 | 36,215 | 36,849 | 37,494 |
| User fees | 4.1.3 | 33,174 | 32,228 | 35,136 | 37,702 | 40,205 | 40,908 |
| Grants - operating | 4.1.4 | 16,234 | 18,819 | 18,739 | 19,254 | 19,736 | 20,081 |
| Grants - capital | 4.1.4 | 11,825 | 6,635 | 7,263 | 3,000 | 259 | 259 |
| Contributions - monetary | 4.1.5 | 6,934 | 6,733 | 6,351 | 6,351 | 6,351 | 6,351 |
| Net gain (or loss) on disposal of property, infrastructure, plant and equipment | | 80 | 2,080 | 134 | 50 | 50 | 50 |
| Other income | 4.1.6 | 1,758 | 4,347 | 2,996 | 2,996 | 2,996 | 2,996 |
| Total income / revenue | | 230,922 | 231,559 | 238,329 | 241,819 | 246,611 | 251,949 |
| Expenses | | | | | | | |
| Employee costs | 4.1.7 | 103,092 | 100,302 | 101,505 | 104,845 | 107,796 | 110,450 |
| Materials and services | 4.1.8 | 82,691 | 82,807 | 88,968 | 91,275 | 91,050 | 97,858 |
| Depreciation | 4.1.9 | 24,837 | 24,837 | 25,697 | 26,197 | 26,697 | 27,197 |
| Amortisation - right of use assets | 4.1.10 | 1,163 | 1,163 | 234 | 45 | - | - |
| Bad and doubtful debts - allowance for impairment losses | | 5,075 | 4,424 | 5,095 | 5,000 | 5,000 | 5,000 |
| Borrowing costs | | 1,050 | 1,059 | 894 | 798 | 661 | 519 |
| Finance costs - leases | | 58 | 58 | 8 | 2 | - | - |
| Other expenses | 4.1.11 | 746 | 840 | 753 | 767 | 780 | 794 |
| Total expenses | | 218,712 | 215,491 | 223,154 | 228,927 | 231,983 | 241,817 |
| Surplus/(deficit) for the year | | 12,210 | 16,068 | 15,175 | 12,892 | 14,627 | 10,131 |
| Other comprehensive income | | | | | | | |
| Items that will not be reclassified to surplus or deficit in future periods | | | | | | | |
| Net asset revaluation increment/(decrement) | | - | - | 82,074 | - | 86,013 | - |
| Total other comprehensive income | | - | - | 82,074 | - | 86,013 | - |
| Total comprehensive result | | 12,210 | 16,068 | 97,249 | 12,892 | 100,640 | 10,131 |

Balance Sheet

For the four years ending 30 June 2027

| NOTES | Forecast | Budget | Projections | | | |
|--------------------------------|---|-------------------|-------------------|-------------------|-------------------|------------------|
| | Actual 2022/23 \$'000 | 2023/24 \$'000 | 2024/25 \$'000 | 2025/26 \$'000 | 2026/27 \$'000 | |
| Assets | | | | | | |
| Current assets | | | | | | |
| | Cash and cash equivalents | 82,566 | 87,051 | 87,717 | 89,386 | 86,815 |
| | Trade and other receivables | 21,873 | 19,659 | 18,643 | 18,729 | 18,917 |
| | Inventories | 180 | 180 | 180 | 180 | 180 |
| | Other assets | 1,267 | 1,267 | 1,267 | 1,267 | 1,267 |
| 4.2.1 | Total current assets | 105,887 | 108,157 | 107,807 | 109,562 | 107,179 |
| Non-current assets | | | | | | |
| | Trade and other receivables | 5 | 5 | 5 | 5 | 5 |
| | Property, infrastructure, plant & equipment | 2,051,861 | 2,142,026 | 2,150,329 | 2,244,146 | 2,251,450 |
| 4.2.4 | Right-of-use assets | 1,112 | 1,076 | 1,082 | 1,082 | 1,082 |
| 4.2.1 | Total non-current assets | 2,052,978 | 2,143,107 | 2,151,416 | 2,245,233 | 2,252,536 |
| | Total assets | 2,158,864 | 2,251,264 | 2,259,223 | 2,354,795 | 2,359,715 |
| Liabilities | | | | | | |
| Current liabilities | | | | | | |
| | Trade and other payables | 11,075 | 11,075 | 11,075 | 11,075 | 11,075 |
| | Trust funds and deposits | 15,359 | 15,359 | 15,359 | 15,359 | 15,359 |
| | Unearned income/revenue | 10,994 | 10,994 | 10,994 | 10,994 | 10,994 |
| | Provisions | 18,527 | 18,527 | 18,527 | 18,527 | 18,527 |
| 4.2.3 | Interest-bearing liabilities | 4,399 | 4,532 | 4,669 | 4,811 | 3,305 |
| 4.2.4 | Lease liabilities | 1,011 | 961 | 961 | 961 | 961 |
| 4.2.2 | Total current liabilities | 61,365 | 61,448 | 61,585 | 61,727 | 60,220 |
| Non-current liabilities | | | | | | |
| | Provisions | 1,443 | 1,443 | 1,443 | 1,443 | 1,443 |
| | Other liabilities | 1,856 | 1,456 | 1,056 | 656 | 256 |
| 4.2.3 | Interest-bearing liabilities | 30,501 | 25,968 | 21,299 | 16,489 | 13,184 |
| 4.2.4 | Lease liabilities | 150 | 150 | 150 | 150 | 150 |
| 4.2.2 | Total non-current liabilities | 33,950 | 29,017 | 23,948 | 18,737 | 15,033 |
| | Total liabilities | 95,315 | 90,465 | 85,533 | 80,464 | 75,253 |
| | Net assets | 2,063,549 | 2,160,799 | 2,173,690 | 2,274,331 | 2,284,462 |
| Equity | | | | | | |
| | Accumulated surplus | 667,390 | 679,763 | 692,655 | 707,282 | 717,414 |
| | Reserves | 1,396,159 | 1,481,036 | 1,481,036 | 1,567,049 | 1,567,049 |
| | Total equity | 2,063,549 | 2,160,799 | 2,173,690 | 2,274,331 | 2,284,462 |

Statement of Changes in Equity

For the four years ending 30 June 2027

| | NOTES | Total \$'000 | Accumulated Surplus \$'000 | Revaluation Reserve \$'000 | Other Reserves \$'000 |
|---|-------|------------------|----------------------------------|----------------------------------|-----------------------------|
| 2023 Forecast Actual | | | | | |
| Balance at beginning of the financial year | | 2,047,481 | 654,052 | 1,371,719 | 21,710 |
| Surplus/(deficit) for the year | | 16,068 | 16,068 | - | - |
| Net asset revaluation increment/(decrement) | | - | - | - | - |
| Transfers to other reserves | | - | (5,000) | - | 5,000 |
| Transfers from other reserves | | - | 2,270 | - | (2,270) |
| Balance at end of the financial year | | 2,063,549 | 667,390 | 1,371,719 | 24,440 |
| 2024 Budget | | | | | |
| Balance at beginning of the financial year | | 2,063,549 | 667,390 | 1,371,719 | 24,440 |
| Surplus/(deficit) for the year | | 15,175 | 15,175 | - | - |
| Net asset revaluation increment/(decrement) | | 82,074 | - | 82,074 | - |
| Transfers to other reserves | 4.3.1 | - | (5,000) | - | 5,000 |
| Transfers from other reserves | 4.3.1 | - | 2,198 | - | (2,198) |
| Balance at end of the financial year | 4.3.2 | 2,160,799 | 679,763 | 1,453,794 | 27,242 |
| 2025 | | | | | |
| Balance at beginning of the financial year | | 2,160,799 | 679,763 | 1,453,794 | 27,242 |
| Surplus/(deficit) for the year | | 12,892 | 12,892 | - | - |
| Net asset revaluation increment/(decrement) | | - | - | - | - |
| Transfers to other reserves | | - | (5,000) | - | 5,000 |
| Transfers from other reserves | | - | 5,000 | - | (5,000) |
| Balance at end of the financial year | | 2,173,690 | 692,655 | 1,453,794 | 27,242 |
| 2026 | | | | | |
| Balance at beginning of the financial year | | 2,173,690 | 692,655 | 1,453,794 | 27,242 |
| Surplus/(deficit) for the year | | 14,627 | 14,627 | - | - |
| Net asset revaluation increment/(decrement) | | 86,013 | - | 86,013 | - |
| Transfers to other reserves | | - | (5,000) | - | 5,000 |
| Transfers from other reserves | | - | 5,000 | - | (5,000) |
| Balance at end of the financial year | | 2,274,331 | 707,282 | 1,539,807 | 27,242 |
| 2027 | | | | | |
| Balance at beginning of the financial year | | 2,274,331 | 707,282 | 1,539,807 | 27,242 |
| Surplus/(deficit) for the year | | 10,131 | 10,131 | - | - |
| Net asset revaluation increment/(decrement) | | - | - | - | - |
| Transfers to other reserves | | - | (5,000) | - | 5,000 |
| Transfers from other reserves | | - | 5,000 | - | (5,000) |
| Balance at end of the financial year | | 2,284,462 | 717,414 | 1,539,807 | 27,242 |

Statement of Cash Flows

For the four years ending 30 June 2027

| Notes | Forecast | Budget | Projections | | |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| | Actual | | 2024/25 | 2025/26 | 2026/27 |
| | 2022/23 | 2023/24 | 2024/25 | 2025/26 | 2026/27 |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| | Inflows (Outflows) | Inflows (Outflows) | Inflows (Outflows) | Inflows (Outflows) | Inflows (Outflows) |
| Cash flows from operating activities | | | | | |
| Rates and charges | 126,879 | 132,797 | 135,888 | 138,764 | 142,372 |
| Statutory fees and fines | 31,119 | 32,033 | 32,594 | 33,164 | 33,744 |
| User fees | 32,228 | 35,136 | 37,702 | 40,205 | 40,908 |
| Grants - operating | 18,819 | 18,739 | 19,254 | 19,736 | 20,081 |
| Grants - capital | 6,635 | 7,263 | 3,000 | 259 | 259 |
| Contributions - monetary | 6,733 | 6,351 | 6,351 | 6,351 | 6,351 |
| Other receipts | 4,347 | 2,996 | 2,996 | 2,996 | 2,996 |
| Employee costs | (100,302) | (101,505) | (104,845) | (107,796) | (110,450) |
| Materials and services | (84,048) | (90,122) | (92,441) | (92,230) | (99,052) |
| Net cash provided by/(used in) operating activities 4.4.1 | 42,410 | 43,688 | 40,498 | 41,448 | 37,209 |
| Cash flows from investing activities | | | | | |
| Payments for property, infrastructure, plant and equipment | (35,450) | (34,003) | (35,000) | (35,000) | (35,000) |
| Proceeds from sale of property, infrastructure, plant and | 2,430 | 350 | 550 | 550 | 550 |
| Net cash provided by/ (used in) investing activities 4.4.2 | (33,020) | (33,653) | (34,450) | (34,450) | (34,450) |
| Cash flows from financing activities | | | | | |
| Finance costs | (1,030) | (894) | (798) | (661) | (519) |
| Repayment of borrowings | (4,271) | (4,399) | (4,532) | (4,669) | (4,811) |
| Interest paid - lease liability | (58) | (8) | (2) | - | - |
| Repayment of lease liabilities | (1,266) | (249) | (50) | - | - |
| Net cash provided by/(used in) financing activities 4.4.3 | (6,625) | (5,549) | (5,382) | (5,330) | (5,330) |
| Net increase/(decrease) in cash & cash equivalents | 2,765 | 4,485 | 666 | 1,668 | (2,571) |
| Cash and cash equivalents at the beginning of the financial year | 79,801 | 82,566 | 87,051 | 87,717 | 89,386 |
| Cash and cash equivalents at the end of the financial year | 82,566 | 87,051 | 87,717 | 89,386 | 86,815 |

Statement of Capital Works

For the four years ending 30 June 2027

| | Notes | Forecast | Budget | Projections | | |
|--|--------------|-------------------|---------------|---------------|---------------|---------------|
| | | Actual 2022/23 | 2023/24 | 2024/25 | 2025/26 | 2026/27 |
| | | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Buildings | | 10,357 | 8,227 | 7,196 | 7,196 | 7,196 |
| Total buildings | | 10,357 | 8,227 | 7,196 | 7,196 | 7,196 |
| Total property | | 10,357 | 8,227 | 7,196 | 7,196 | 7,196 |
| Plant and equipment | | | | | | |
| Plant, machinery and equipment | | 1,137 | 336 | 98 | 98 | 98 |
| Fixtures, fittings and furniture | | 212 | 962 | 1,258 | 1,258 | 1,258 |
| Computers and telecommunications | | 2,414 | 723 | 946 | 946 | 946 |
| Library books | | 630 | 630 | 824 | 824 | 824 |
| Total plant and equipment | | 4,393 | 2,651 | 3,127 | 3,127 | 3,127 |
| Infrastructure | | | | | | |
| Roads | | 6,921 | 8,119 | 10,416 | 10,416 | 10,416 |
| Bridges | | 108 | - | - | - | - |
| Footpaths and cycleways | | 3,026 | 1,420 | 1,598 | 1,598 | 1,598 |
| Drainage | | 2,888 | 2,510 | 3,283 | 3,283 | 3,283 |
| Waste management | | 100 | 1,880 | 2,459 | 2,459 | 2,459 |
| Parks, open space and streetscapes | | 4,548 | 8,053 | 6,634 | 6,634 | 6,634 |
| Other infrastructure | | 3,110 | 1,142 | 286 | 286 | 286 |
| Total infrastructure | | 20,701 | 23,125 | 24,677 | 24,677 | 24,677 |
| Total capital works expenditure | 4.5.1 | 35,450 | 34,003 | 35,000 | 35,000 | 35,000 |
| Represented by: | | | | | | |
| New asset expenditure | | 3,604 | 12,378 | 8,803 | 8,303 | 7,803 |
| Asset renewal expenditure | | 27,581 | 19,818 | 25,028 | 25,506 | 25,984 |
| Asset expansion expenditure | | - | - | - | - | - |
| Asset upgrade expenditure | | 4,265 | 1,808 | 1,168 | 1,191 | 1,213 |
| Total capital works expenditure | 4.5.1 | 35,450 | 34,003 | 35,000 | 35,000 | 35,000 |
| Funding sources represented by: | | | | | | |
| Grants | | 2,448 | 8,243 | 9,469 | 3,148 | 259 |
| Contributions | | 2,270 | 2,978 | 5,000 | 5,000 | 5,000 |
| Council cash | | 30,732 | 22,782 | 20,531 | 26,852 | 29,741 |
| Total capital works expenditure | 4.5.1 | 35,450 | 34,003 | 35,000 | 35,000 | 35,000 |

Statement of Human Resources

For the four years ending 30 June 2027

| | Forecast | Budget | Projections | | |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| | Actual | 2023/24 | 2024/25 | 2025/26 | 2026/27 |
| | 2022/23 | 2023/24 | 2024/25 | 2025/26 | 2026/27 |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Staff expenditure | | | | | |
| Employee costs - operating | 101,550 | 102,702 | 106,066 | 109,041 | 111,721 |
| Employee costs - capital | (1,248) | (1,197) | (1,221) | (1,246) | (1,271) |
| Total staff expenditure | 100,302 | 101,505 | 104,845 | 107,796 | 110,450 |
| | FTE | FTE | FTE | FTE | FTE |
| Staff numbers | | | | | |
| Employees | 913.0 | 913.0 | 908.9 | 908.9 | 908.9 |
| Employee - Capital | (9.9) | (12.7) | (12.7) | (12.7) | (12.7) |
| Total staff numbers | 903.1 | 900.3 | 896.2 | 896.2 | 896.2 |

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

| Department | Budget 2023/24 \$'000 | Comprises | | | |
|---|-----------------------------|---------------|---------------|--------------|--------------|
| | | Permanent | | Casual | Temporary |
| | | Full Time | Part time | | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Chief Executive Office | 544 | 544 | - | - | - |
| Corporate Services and Transformation | 11,258 | 10,789 | 406 | - | 63 |
| City Sustainability and Strategy | 21,839 | 19,189 | 1,695 | 607 | 349 |
| Community Strengthening | 29,743 | 19,984 | 8,073 | 1,337 | 349 |
| Infrastructure and Environment | 27,184 | 21,210 | 1,599 | 3,910 | 467 |
| Governance, Communications and Customer Service | 6,603 | 5,553 | 833 | 98 | 119 |
| Total permanent staff expenditure | 97,172 | 77,269 | 12,605 | 5,951 | 1,347 |
| Other employee related expenditure | 5,530 | | | | |
| Capitalised labour costs | (1,197) | | | | |
| Total expenditure | 101,505 | | | | |

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

| Department | Budget 2023/24 | Comprises | | | |
|---|-------------------|--------------|--------------|-------------|-------------|
| | | Permanent | | Casual | Temporary |
| | | Full Time | Part time | | |
| Chief Executive Office | 2.0 | 2.0 | - | - | - |
| Corporate Services and Transformation | 87.6 | 83.2 | 3.6 | - | 0.8 |
| City Sustainability and Strategy | 191.0 | 160.9 | 19.1 | 7.0 | 4.1 |
| Community Strengthening | 291.9 | 186.9 | 86.4 | 13.3 | 5.4 |
| Infrastructure and Environment | 266.1 | 198.0 | 20.2 | 41.9 | 6.0 |
| Governance, Communications and Customer Service | 61.6 | 49.0 | 10.1 | 1.0 | 1.5 |
| Total staff | 900.3 | 680.0 | 139.3 | 63.2 | 17.8 |

**Summary of Planned Human Resources Expenditure
For the four years ending 30 June 2027**

| | 2023/24 \$'000 | 2024/25 \$'000 | 2025/26 \$'000 | 2026/27 \$'000 |
|--|-------------------|-------------------|-------------------|-------------------|
| Chief Executive Office | | | | |
| Permanent - Full time | 544 | 562 | 577 | 592 |
| Women | 544 | 562 | 577 | 592 |
| Men | - | - | - | - |
| Persons of self-described gender | - | - | - | - |
| Total Chief Executive Office | 544 | 562 | 577 | 592 |
| Corporate Services and Transformation | | | | |
| Permanent - Full time | 10,789 | 11,144 | 11,457 | 11,740 |
| Women | 5,286 | 5,460 | 5,614 | 5,752 |
| Men | 5,503 | 5,684 | 5,844 | 5,988 |
| Persons of self-described gender | - | - | - | - |
| Permanent - Part time | 406 | 419 | 431 | 442 |
| Women | 406 | 419 | 431 | 442 |
| Men | - | - | - | - |
| Persons of self-described gender | - | - | - | - |
| Total Corporate Services and Transformation | 11,195 | 11,563 | 11,889 | 12,181 |
| City Sustainability and Strategy | | | | |
| Permanent - Full time | 19,189 | 19,821 | 20,378 | 20,880 |
| Women | 8,506 | 8,785 | 9,033 | 9,255 |
| Men | 10,684 | 11,035 | 11,346 | 11,625 |
| Persons of self-described gender | - | - | - | - |
| Permanent - Part time | 1,695 | 1,750 | 1,800 | 1,844 |
| Women | 873 | 902 | 927 | 950 |
| Men | 822 | 849 | 873 | 894 |
| Persons of self-described gender | - | - | - | - |
| Total City Sustainability and Strategy | 20,884 | 21,571 | 22,178 | 22,724 |
| Community Strengthening | | | | |
| Permanent - Full time | 19,984 | 20,642 | 21,223 | 21,745 |
| Women | 15,474 | 15,983 | 16,433 | 16,837 |
| Men | 4,510 | 4,659 | 4,790 | 4,908 |
| Persons of self-described gender | - | - | - | - |
| Permanent - Part time | 8,073 | 8,338 | 8,573 | 8,784 |
| Women | 6,773 | 6,996 | 7,192 | 7,370 |
| Men | 1,300 | 1,343 | 1,381 | 1,415 |
| Persons of self-described gender | - | - | - | - |
| Total Community Strengthening | 28,057 | 28,980 | 29,796 | 30,530 |
| Infrastructure and Environment | | | | |
| Permanent - Full time | 21,210 | 21,908 | 22,524 | 23,079 |
| Women | 5,913 | 6,108 | 6,280 | 6,434 |
| Men | 15,297 | 15,800 | 16,245 | 16,645 |
| Persons of self-described gender | - | - | - | - |
| Permanent - Part time | 1,599 | 1,651 | 1,698 | 1,739 |
| Women | 751 | 776 | 798 | 817 |
| Men | 847 | 875 | 900 | 922 |
| Persons of self-described gender | - | - | - | - |
| Total Infrastructure and Environment | 22,808 | 23,559 | 24,222 | 24,818 |
| Governance, Communications and Customer Service | | | | |
| Permanent - Full time | 5,553 | 5,736 | 5,897 | 6,043 |
| Women | 3,865 | 3,992 | 4,104 | 4,206 |
| Men | 1,688 | 1,744 | 1,793 | 1,837 |
| Persons of self-described gender | - | - | - | - |
| Permanent - Part time | 833 | 860 | 885 | 906 |
| Women | 594 | 613 | 631 | 646 |
| Men | 239 | 247 | 254 | 260 |
| Persons of self-described gender | - | - | - | - |
| Total Governance, Communications and Customer Service | 6,386 | 6,597 | 6,782 | 6,949 |
| Casuals, temporary and other expenditure | 12,828 | 13,235 | 13,597 | 13,926 |
| Capitalised labour costs | (1,197) | (1,221) | (1,246) | (1,271) |
| Total staff expenditure | 101,505 | 104,845 | 107,796 | 110,450 |

| | 2023/24 FTE | 2024/25 FTE | 2025/26 FTE | 2026/27 FTE |
|--|----------------|----------------|----------------|----------------|
| Chief Executive Office | | | | |
| Permanent - Full time | 2.0 | 2.0 | 2.0 | 2.0 |
| Women | 2.0 | 2.0 | 2.0 | 2.0 |
| Men | 0.0 | 0.0 | 0.0 | 0.0 |
| Persons of self-described gender | 0.0 | 0.0 | 0.0 | 0.0 |
| Total Chief Executive Office | 2.0 | 2.0 | 2.0 | 2.0 |
| Corporate Services and Transformation | | | | |
| Permanent - Full time | 83.2 | 83.2 | 83.2 | 83.2 |
| Women | 40.8 | 40.8 | 40.8 | 40.8 |
| Men | 42.4 | 42.4 | 42.4 | 42.4 |
| Persons of self-described gender | 0.0 | 0.0 | 0.0 | 0.0 |
| Permanent - Part time | 3.6 | 3.6 | 3.6 | 3.6 |
| Women | 3.6 | 3.6 | 3.6 | 3.6 |
| Men | 0.0 | 0.0 | 0.0 | 0.0 |
| Persons of self-described gender | 0.0 | 0.0 | 0.0 | 0.0 |
| Total Corporate Services and Transformation | 86.8 | 86.8 | 86.8 | 86.8 |
| City Sustainability and Strategy | | | | |
| Permanent - Full time | 162.0 | 162.0 | 162.0 | 162.0 |
| Women | 71.9 | 71.9 | 71.9 | 71.9 |
| Men | 90.1 | 90.1 | 90.1 | 90.1 |
| Persons of self-described gender | 0.0 | 0.0 | 0.0 | 0.0 |
| Permanent - Part time | 19.1 | 19.1 | 19.1 | 19.1 |
| Women | 9.0 | 9.0 | 9.0 | 9.0 |
| Men | 10.1 | 10.1 | 10.1 | 10.1 |
| Persons of self-described gender | 0.0 | 0.0 | 0.0 | 0.0 |
| Total City Sustainability and Strategy | 181.1 | 181.1 | 181.1 | 181.1 |
| Community Strengthening | | | | |
| Permanent - Full time | 198.5 | 198.5 | 198.5 | 198.5 |
| Women | 155.0 | 155.0 | 155.0 | 155.0 |
| Men | 43.5 | 43.5 | 43.5 | 43.5 |
| Persons of self-described gender | 0.0 | 0.0 | 0.0 | 0.0 |
| Permanent - Part time | 86.4 | 86.4 | 86.4 | 86.4 |
| Women | 71.5 | 71.5 | 71.5 | 71.5 |
| Men | 14.9 | 14.9 | 14.9 | 14.9 |
| Persons of self-described gender | 0.0 | 0.0 | 0.0 | 0.0 |
| Total Community Strengthening | 284.9 | 284.9 | 284.9 | 284.9 |
| Infrastructure and Environment | | | | |
| Permanent - Full time | 198.0 | 198.0 | 198.0 | 198.0 |
| Women | 53.3 | 53.3 | 53.3 | 53.3 |
| Men | 144.7 | 144.7 | 144.7 | 144.7 |
| Persons of self-described gender | 0.0 | 0.0 | 0.0 | 0.0 |
| Permanent - Part time | 20.2 | 20.2 | 20.2 | 20.2 |
| Women | 8.8 | 8.8 | 8.8 | 8.8 |
| Men | 11.4 | 11.4 | 11.4 | 11.4 |
| Persons of self-described gender | 0.0 | 0.0 | 0.0 | 0.0 |
| Total Infrastructure and Environment | 218.2 | 218.2 | 218.2 | 218.2 |
| Governance, Communications and Customer Service | | | | |
| Permanent - Full time | 49.0 | 49.0 | 49.0 | 49.0 |
| Women | 33.4 | 33.4 | 33.4 | 33.4 |
| Men | 15.6 | 15.6 | 15.6 | 15.6 |
| Persons of self-described gender | 0.0 | 0.0 | 0.0 | 0.0 |
| Permanent - Part time | 10.1 | 10.1 | 10.1 | 10.1 |
| Women | 7.0 | 7.0 | 7.0 | 7.0 |
| Men | 3.1 | 3.1 | 3.1 | 3.1 |
| Persons of self-described gender | 0.0 | 0.0 | 0.0 | 0.0 |
| Total Governance, Communications and Customer Service | 59.1 | 59.1 | 59.1 | 59.1 |
| Casuals and temporary staff | 80.9 | 76.8 | 76.8 | 76.8 |
| Capitalised labour | (12.7) | (12.7) | (12.7) | (12.7) |
| Total staff numbers | 900.3 | 896.2 | 896.2 | 896.2 |

4. Notes to the financial statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's budget.

As per the Local Government Act 2020, Council is required to have a Revenue and Rating Plan which is a four year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2023/24 the FGRS cap has been set at 3.50%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 3.50% in line with the rate cap.

This will raise total rates and charges for 2023/24 to \$132,117,931.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

| | 2022/23 Forecast Actual \$'000 | 2023/24 Budget \$'000 | Change \$'000 | % |
|--|---|-----------------------------|------------------|--------------|
| General rates* | 123,640 | 111,493 | (12,147) | (9.82%) |
| Public waste Rate** | - | 7,192 | 7,192 | 100.00% |
| Kerbside waste rate** | - | 11,874 | 11,874 | 100.00% |
| Service rates and charges | 49 | 50 | 2 | 3.65% |
| Special rates and charges | 143 | 143 | - | - |
| Supplementary rates and rate adjustments | 1,921 | 1,500 | (421) | (21.91%) |
| Interest on rates and charges | 856 | 300 | (556) | (64.95%) |
| Revenue in lieu of rates | 35 | 39 | 4 | 10.83% |
| Less Council Pension Rebate | (473) | (439) | 34 | (7.24%) |
| Cultural & Recreational Lands and EPU's | (30) | (35) | (5) | 16.67% |
| Total rates and charges | 126,140 | 132,118 | 5,978 | 4.74% |

*These items are subject to the rate cap established under the FGRS

**These items are not subject to the rate cap established under the FGRS except in the year of introduction (2023/24)

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

| Type or class of land | 2022/23 cents/\$NAV* | 2023/24 cents/\$NAV* | Change |
|--|-------------------------|-------------------------|----------------|
| General rate for rateable residential properties | 0.035680990 | 0.032237540 | (9.65%) |
| General rate for rateable commercial properties | 0.035680990 | 0.032237540 | (9.65%) |
| General rate for rateable industrial properties | 0.035680990 | 0.032237540 | (9.65%) |

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

| Type or class of land | 2022/23 \$'000 | 2023/24 \$'000 | Change | |
|---|-------------------|-------------------|-----------------|-----------------|
| | | | \$'000 | % |
| Residential | 91,552 | 79,690 | (11,862) | (12.96%) |
| Commercial | 25,055 | 24,866 | (189) | (0.75%) |
| Industrial | 7,033 | 6,937 | (96) | (1.37%) |
| Total amount to be raised by general rates | 123,640 | 111,493 | (12,147) | (9.82%) |

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

| Type or class of land | 2022/23 Number | 2023/24 Number | Change | |
|------------------------------------|-------------------|-------------------|--------------|----------------|
| | | | Number | % |
| Residential | 49,681 | 51,688 | 2,007 | 4.04% |
| Commercial | 7,149 | 6,590 | - 559 | (7.82%) |
| Industrial | 1,352 | 1,317 | (35) | (2.59%) |
| Total number of assessments | 58,182 | 59,595 | 1,413 | 2.43% |

4.1.1(e) The basis of valuation to be used is the Net Annual Value (NAV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

| Type or class of land | 2022/23 \$'000 | 2023/24 \$'000 | Change | |
|----------------------------|-------------------|-------------------|----------------|----------------|
| | | | \$'000 | % |
| Residential | 2,565,846 | 2,471,973 | (93,873) | (3.66%) |
| Commercial | 702,186 | 771,347 | 69,161 | 9.85% |
| Industrial | 197,120 | 215,174 | 18,054 | 9.16% |
| Total value of land | 3,465,152 | 3,458,494 | (6,658) | (0.19%) |

4.1.1(g) The municipal charge under Section 159 of the Act is \$Nil per rateable property (2022/23: \$Nil)

4.1.1(h) The estimated total amount to be raised by municipal charges is \$Nil (2022/23: \$Nil)

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Public Waste Rate

| Type or class of land | Budget | Proposed Budget | Change | |
|-----------------------|-------------------------|-------------------------|--------|---|
| | 2022/23 cents/\$NAV* | 2023/24 cents/\$NAV* | \$ | % |
| Residential | N/A | 0.00207960 | - | - |
| Commercial | N/A | 0.00207960 | - | - |
| Industrial | N/A | 0.00207960 | - | - |

Kerbside Waste Rate

| Type or class of land | Budget | Proposed Budget | Change | |
|-----------------------|-------------------------|-------------------------|--------|---|
| | 2022/23 cents/\$NAV* | 2023/24 cents/\$NAV* | \$ | % |
| Residential | N/A | 0.00464092 | - | - |
| Commercial | N/A | 0.00464092 | - | - |
| Industrial | N/A | 0.00464092 | - | - |

Non-Rateable Garbage charge

| Type of Charge | Per Rateable Property | Per Rateable Property | Change | |
|-----------------------|-----------------------|-----------------------|-----------|--------------|
| | 2022/23 \$ | 2023/24 \$ | \$ | % |
| Non-Rateable Property | 403 | 417 | 14 | 3.50% |
| Total | 403 | 417 | 14 | 3.50% |

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Public Waste Rate

| Type or class of land | Budget | Proposed Budget | Change | |
|-----------------------|-------------------|-------------------|----------|----------|
| | 2022/23 \$'000 | 2023/24 \$'000 | \$ | % |
| Residential | N/A | 5,141 | - | - |
| Commercial | N/A | 1,604 | - | - |
| Industrial | N/A | 447 | - | - |
| Total | N/A | 7,192 | - | - |

Kerbside Waste Rate

| Type or class of land | Budget | Proposed Budget | Change | |
|-----------------------|-------------------|-------------------|----------|----------|
| | 2022/23 \$'000 | 2023/24 \$'000 | \$ | % |
| Residential | N/A | 9,861 | - | - |
| Commercial | N/A | 1,474 | - | - |
| Industrial | N/A | 539 | - | - |
| Total | N/A | 11,874 | - | - |

Non-Rateable Garbage charge

| Type of Charge | 2022/23 | 2023/24 | Change | |
|-----------------------|---------------|---------------|--------------|--------------|
| | \$ | \$ | \$ | % |
| Non-Rateable Property | 48,690 | 53,376 | 4,686 | 9.62% |
| Total | 48,690 | 53,376 | 4,686 | 9.62% |

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

| | 2022/23 | 2023/24 | Change | |
|--------------------------------|----------------|----------------|--------------|--------------|
| | \$'000 | \$'000 | \$'000 | % |
| Rates and Charges | 126,140 | 132,118 | 5,978 | 4.74% |
| Total Rates and charges | 126,140 | 132,118 | 5,978 | 4.74% |

4.1.1(l) Fair Go Rates System Compliance

Victoria City Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

| | 2022/23 | 2023/24 |
|---|--------------------|--------------------|
| Total Rates | 121,513,553 | 126,144,804 |
| Number of rateable properties | 58,182 | 59,595 |
| Base Average Rate | 2,088.51 | 2,116.70 |
| Maximum Rate Increase (set by the State Government) | 1.75% | 3.50% |
| Capped Average Rate | 2,125.06 | 2,190.79 |
| Maximum General Rates and Municipal Charges Revenue | 123,640,040 | 130,559,872 |
| Budgeted General Rates and Municipal Charges Revenue | 123,640,040 | 130,559,872 |
| Comprising | | |
| General Rates | 123,640,040 | 111,493,329 |
| Public Waste Rate* | - | 7,192,280 |
| Kerbside Waste Rate* | - | 11,874,263 |
| Budgeted Supplementary Rates | 1,920,973 | 1,500,000 |
| Budgeted Total Rates and Municipal Charges Revenue | 125,561,013 | 132,059,872 |

* These items are not subject to the rate cap established under the Fair Go Rates System (FGRS), except in the year of introduction (2023/2024)

4.1.1(m) Any significant changes that may affect

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa

4.1.2 Statutory fees and fines

| | Forecast | Budget | Change | |
|---------------------------------------|---------------|---------------|--------------|--------------|
| | Actual | 2023/24 | \$'000 | % |
| | 2022/23 | 2023/24 | | |
| | \$'000 | \$'000 | | |
| Infringements and costs | 29,177 | 29,795 | 618 | 2.12% |
| Court recoveries | 3,500 | 4,010 | 510 | 14.58% |
| Permits | 1,900 | 1,787 | (113) | (5.92%) |
| Total statutory fees and fines | 34,577 | 35,592 | 1,015 | 2.94% |

4.1.3 User fees

| | Forecast | Budget | Change | |
|---|---------------|---------------|--------------|--------------|
| | Actual | 2023/24 | \$'000 | % |
| | 2022/23 | 2023/24 | | |
| | \$'000 | \$'000 | | |
| Aged and health services | 315 | 331 | 16 | 5.01% |
| Leisure centre and recreation | 10,964 | 12,262 | 1,299 | 11.85% |
| Child care/children's programs | 3,516 | 4,245 | 729 | 20.73% |
| Registration and other permits | 3,725 | 3,542 | (184) | (4.93%) |
| Building Services and Construction Management | 8,579 | 9,173 | 594 | 6.93% |
| Statutory Planning | 2,780 | 3,241 | 461 | 16.59% |
| Lease income | 1,084 | 1,280 | 195 | 18.00% |
| Other fees and charges | 1,264 | 1,062 | (203) | (16.02%) |
| Total user fees | 32,228 | 35,136 | 2,908 | 9.02% |

Increases in user fees are largely attributed to increased activity as a result of coming out of COVID-19 pandemic.

4.1.4 Grants

| | Forecast Actual 2022/23 \$'000 | Budget 2023/24 \$'000 | Change | |
|--|---|-----------------------------|----------------|-----------------|
| | | | \$'000 | % |
| Grants were received in respect of the following: | | | | |
| Summary of grants | | | | |
| Commonwealth funded grants | 11,053 | 11,674 | 621 | 5.62% |
| State funded grants | 14,401 | 14,328 | (73) | (0.51%) |
| Total grants received | 25,454 | 26,002 | 548 | 2.15% |
| (a) Operating Grants | | | | |
| Recurrent - Commonwealth Government | | | | |
| Victorian Grants Commission | 2,049 | 2,891 | 841 | 41.07% |
| Family, Youth & Children's Services | 4,249 | 5,144 | 895 | 21.07% |
| Aged & Disability Services | 2,687 | 2,965 | 279 | 10.37% |
| Recurrent - State Government | | | | |
| Health Protection | 33 | 33 | - | - |
| School crossing supervisors | 414 | - | (414) | (100.00%) |
| Libraries | 741 | 727 | (14) | (1.94%) |
| Family, Youth & Children's Services | 3,502 | 5,586 | 2,085 | 59.54% |
| Aged & Disability Services | 686 | 830 | 144 | 21.01% |
| Total recurrent grants | 14,361 | 18,177 | 3,816 | 26.57% |
| Non-recurrent - State Government | | | | |
| Economic Development | 994 | 510 | (484) | (48.69%) |
| City Strategy | 203 | - | (203) | (100.00%) |
| Statutory Planning | 1,237 | - | (1,237) | (100.00%) |
| Waste & Cleansing Services | 6 | - | (6) | (100.00%) |
| Arts and Culture | 423 | - | (423) | (100.00%) |
| Sustainability | 54 | - | (54) | (100.00%) |
| Equity & Community Development | 30 | - | (30) | (100.00%) |
| Library Services | 20 | - | (20) | (100.00%) |
| Family, Youth & Children Services | 143 | 52 | (91) | (63.65%) |
| COVID Food relief | 349 | - | (349) | (100.00%) |
| Infrastructure | 1,000 | - | (1,000) | (100.00%) |
| Total non-recurrent grants | 4,459 | 562 | (3,897) | (87.40%) |
| Total operating grants | 18,819 | 18,739 | (80) | (0.43%) |
| (b) Capital Grants | | | | |
| Recurrent - Commonwealth Government | | | | |
| Roads to recovery | 259 | 259 | 0 | 0.00% |
| Total recurrent grants | 259 | 259 | 0 | 0.00% |
| Non-recurrent - Commonwealth Government | | | | |
| Roads to recovery | 1,809 | 415 | (1,394) | (77.08%) |
| Non-recurrent - State Government | | | | |
| Roads | 748 | - | (748) | (100.00%) |
| Buildings | 2,505 | 6,579 | 4,074 | 162.67% |
| Other | 1,314 | 10 | (1,304) | (99.21%) |
| Total non-recurrent grants | 6,375 | 7,004 | 628 | 9.86% |
| Total capital grants | 6,635 | 7,263 | 628 | 9.47% |
| Total Grants | 25,454 | 26,002 | 548 | 2.15% |

4.1.5 Contributions

| | Forecast Actual 2022/23 \$'000 | Budget 2023/24 \$'000 | Change | |
|----------------------------|---|-----------------------------|--------------|----------------|
| | | | \$'000 | % |
| Monetary | 6,733 | 6,351 | (383) | (5.68%) |
| Total contributions | 6,733 | 6,351 | (383) | (5.68%) |

4.1.6 Other income

| | Forecast Actual 2022/23 \$'000 | Budget 2023/24 \$'000 | Change | |
|---------------------------|---|-----------------------------|----------------|-----------------|
| | | | \$'000 | % |
| Interest | 2,323 | 1,800 | (523) | (22.50%) |
| Reimbursements | 1,420 | 761 | (659) | (46.42%) |
| Other | 604 | 435 | (169) | (27.96%) |
| Total other income | 4,347 | 2,996 | (1,351) | (31.07%) |

4.1.7 Employee costs

| | Forecast Actual 2022/23 \$'000 | Budget 2023/24 \$'000 | Change | |
|-----------------------------|---|-----------------------------|--------------|--------------|
| | | | \$'000 | % |
| Wages and salaries | 80,991 | 83,062 | 2,070 | 2.56% |
| Workcover | 1,000 | 1,250 | 250 | 25.00% |
| Superannuation | 9,105 | 9,532 | 427 | 4.69% |
| Other | 9,206 | 7,661 | (1,544) | (16.78%) |
| Total employee costs | 100,302 | 101,505 | 1,203 | 1.20% |

4.1.8 Materials and services

| | Forecast Actual 2022/23 \$'000 | Budget 2023/24 \$'000 | Change | |
|-------------------------------------|---|-----------------------------|--------------|--------------|
| | | | \$'000 | % |
| Contract payments | 26,549 | 30,060 | 3,512 | 13.23% |
| Building maintenance | 5,711 | 5,858 | 148 | 2.59% |
| General maintenance | 3,169 | 3,214 | 45 | 1.41% |
| Utilities | 4,386 | 4,028 | (358) | (8.15%) |
| Office administration | 3,894 | 3,428 | (466) | (11.96%) |
| Information technology | 6,028 | 6,282 | 254 | 4.21% |
| Insurance | 2,041 | 2,603 | 563 | 27.57% |
| Consultants | 5,869 | 5,360 | (509) | (8.68%) |
| Other materials and services | 25,161 | 28,135 | 2,974 | 11.82% |
| Total materials and services | 82,807 | 88,968 | 6,161 | 7.44% |

4.1.9 Depreciation

| | Forecast Actual 2022/23 \$'000 | Budget 2023/24 \$'000 | Change | |
|---------------------------|---|-----------------------------|------------|--------------|
| | | | \$'000 | % |
| Property | 2,980 | 3,270 | 290 | 9.74% |
| Plant & equipment | 4,343 | 4,768 | 425 | 9.79% |
| Infrastructure | 17,515 | 17,659 | 144 | 0.82% |
| Total depreciation | 24,837 | 25,697 | 859 | 3.46% |

4.1.10 Amortisation - Right of use assets

| | Forecast Actual 2022/23 \$'000 | Budget 2023/24 \$'000 | Change | |
|---|---|-----------------------------|--------------|-----------------|
| | | | \$'000 | % |
| Right of use assets | 1,163 | 234 | (929) | (79.87%) |
| Total amortisation - right of use assets | 1,163 | 234 | (929) | (79.87%) |

4.1.11 Other expenses

| | Forecast Actual 2022/23 \$'000 | Budget 2023/24 \$'000 | Change | |
|-----------------------------|---|-----------------------------|-------------|-----------------|
| | | | \$'000 | % |
| Auditors Remuneration | 434 | 310 | (124) | (28.59%) |
| Councillor Allowances | 407 | 444 | 37 | 9.10% |
| Total other expenses | 840 | 753 | (87) | (10.35%) |

4.2 Balance Sheet

4.2.1 Assets

Council's cash and cash equivalents will decrease from \$87.05m to \$86.81m over the four years of the budget, this in part reflects the repayment of borrowings. Non-current assets of property, infrastructure, plant and equipment is expected to increase from \$2.14b to \$2.25b over the four years of the budget.

4.2.2 Liabilities

Council's current liabilities are expected to decrease marginally over the four years of the budget, decreasing from \$61.45m to \$60.22m. Council's non-current liabilities are expected to decrease from \$29.02m to \$15.03m, as Council continues to reduce its loan borrowings over the longer term.

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

| | Forecast Actual 2022/23 \$ | Budget 2023/24 \$ | Projections | |
|---|-------------------------------------|-------------------------|---------------|---------------|
| | | | 2024/25 \$ | 2025/26 \$ |
| Amount borrowed as at 30 June of the prior year | 39,171 | 34,900 | 30,501 | 25,968 |
| Amount projected to be redeemed | (4,271) | (4,399) | (4,532) | (4,669) |
| Amount of borrowings as at 30 June | 34,900 | 30,501 | 25,968 | 21,299 |

4.2.4 Leases by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

| | Forecast Actual 2022/23 \$ | Budget 2023/24 \$ |
|--|-------------------------------------|-------------------------|
| Right-of-use assets | | |
| Plant and equipment | 1,112 | 1,076 |
| Total right-of-use assets | 1,112 | 1,076 |
| Lease liabilities | | |
| Current lease Liabilities | | |
| Plant and equipment | 1,011 | 961 |
| Total current lease liabilities | 1,011 | 961 |
| Non-current lease liabilities | | |
| Plant and equipment | 150 | 150 |
| Total non-current lease liabilities | 150 | 150 |
| Total lease liabilities | 1,161 | 1,111 |

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 6.0%.

4.3 Statement of changes in Equity

4.3.1 Reserves

Within the equity section of the balance sheet, Council has Asset Revaluation Reserves, Statutory Reserves, and General Reserves. The asset revaluation reserve reflects movements in the value of Council's property and infrastructure assets. It is a non-cash reserve, backed by the value of Council's non-current property and infrastructure assets. The statutory reserves comprise funds received from external parties for specific purposes such as open space. They are restricted funds and cash backed.

4.3.2 Equity

Council's equity will increase from \$2.16b to \$2.28b over the four years of the budget.

4.4 Statement of Cash Flows

4.4.1 Net cash flows provided by/used in operating activities

Council's net cash provided by operating activities will decrease from \$43.69m to \$37.21m over the four years of the budget.

4.4.2 Net cash flows provided by/used in investing activities

Net cash outflows for investing activities is expected to increase from \$33.65m to \$34.45m over the four years of the budget. The majority of this outflow is for the Capital Works program each year.

4.4.3 Net cash flows provided by/used in financing activities

Net cash flow from financing activities is anticipated to change from a net outflow of \$5.55m to \$5.33m over the four years of the budget.

4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2023/24 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

4.5.1 Summary

| | Forecast Actual 2022/23 \$'000 | Budget 2023/24 \$'000 | Change \$'000 | % |
|---------------------|---|-----------------------------|------------------|----------------|
| Property | 10,357 | 8,227 | (2,130) | (20.56%) |
| Plant and equipment | 4,393 | 2,651 | (1,741) | (39.64%) |
| Infrastructure | 20,701 | 23,125 | 2,424 | 11.71% |
| Total | 35,450 | 34,003 | (1,447) | (4.08%) |

| | Project Cost \$'000 | Asset expenditure types | | | | Summary of Funding Sources | | | |
|---------------------|---------------------------|-------------------------|-------------------|-------------------|---------------------|----------------------------|--------------------|---------------------------|----------------------|
| | | New \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | Grants \$'000 | Contrib. \$'000 | Council cash \$'000 | Borrowings \$'000 |
| Property | 8,227 | 5,993 | 1,754 | 480 | - | 5,632 | - | 2,595 | - |
| Plant and equipment | 2,651 | 175 | 2,476 | - | - | 185 | 400 | 2,066 | - |
| Infrastructure | 23,125 | 6,210 | 15,588 | 1,328 | - | 2,421 | 2,578 | 18,126 | - |
| Total | 34,003 | 12,378 | 19,818 | 1,808 | - | 8,239 | 2,978 | 22,787 | - |

4.5.2 Current Budget

| Capital Works Area | Project Cost \$'000 | Asset expenditure types | | | | Summary of Funding Sources | | | |
|---|---------------------------|-------------------------|-------------------|-------------------|---------------------|----------------------------|--------------------|---------------------------|----------------------|
| | | New \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | Grants \$'000 | Contrib. \$'000 | Council cash \$'000 | Borrowings \$'000 |
| PROPERTY | | | | | | | | | |
| Buildings | | | | | | | | | |
| Buildings minor urgent works program (renewal works) | 380 | - | 380 | - | - | - | - | 380 | - |
| Buildings - Childcare Centre Minor renewal works | 15 | - | 15 | - | - | - | - | 15 | - |
| Yambla Pavilion renewal - additional temporary change rooms | 200 | 200 | - | - | - | - | - | 200 | - |
| Brunswick Street Oval Precinct Redevelopment | 3,020 | 3,020 | - | - | - | 3,020 | - | - | - |
| Atherton Gardens Kindergarten | 727 | 727 | - | - | - | 627 | - | 100 | - |
| Planning and Design Sporting Facilities | 50 | - | - | 50 | - | - | - | 50 | - |
| Clifton Hill Depot Power Upgrade | 39 | - | 39 | - | - | 39 | - | - | - |
| Barkly Gardens Pavilion and Public Toilets | 130 | - | - | 130 | - | - | - | 130 | - |
| Collingwood Leisure Centre - preliminary design for electrification | 150 | - | - | 150 | - | - | - | 150 | - |
| Buildings preliminary investigations program - Investigation and design for future renewal works | 300 | - | 300 | - | - | - | - | 300 | - |
| Pool equipment renewals program (Collingwood Leisure Centre, Fitzroy Swimming Pool, Richmond Recreation Centre) | 490 | - | 490 | - | - | - | - | 490 | - |
| TOTAL PROPERTY | 5,501 | 3,947 | 1,224 | 330 | - | 3,686 | - | 1,815 | - |

| Capital Works Area | Project Cost \$'000 | Asset expenditure types | | | | Summary of Funding Sources | | | |
|--|------------------------|-------------------------|--------------|----------|-----------|----------------------------|------------|--------------|------------|
| | | New | Renewal | Upgrade | Expansion | Grants | Contrib. | Council cash | Borrowings |
| | | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| PLANT AND EQUIPMENT | | | | | | | | | |
| Plant, Machinery and Equipment | | | | | | | | | |
| Mechanical Equipment replacements | 25 | - | 25 | - | - | - | - | 25 | - |
| Furniture renewal program | 50 | - | 50 | - | - | - | - | 50 | - |
| Fixtures, Fittings and Furniture | | | | | | | | | |
| Public artwork tribute to Archie Roach AM & Ruby Hunter installation | 175 | 175 | - | - | - | 175 | - | - | - |
| Whitegoods and appliances renewal program | 25 | - | 25 | - | - | - | - | 25 | - |
| Passenger cars renewal program | 762 | - | 762 | - | - | - | 400 | 362 | - |
| Computers and Telecommunications | | | | | | | | | |
| IT renewals | 723 | - | 723 | - | - | - | - | 723 | - |
| Library books | | | | | | | | | |
| Library Resources - Renew part collections across all libraries | 630 | - | 630 | - | - | 10 | - | 620 | - |
| TOTAL PLANT AND EQUIPMENT | 2,390 | 175 | 2,215 | - | - | 185 | 400 | 1,805 | - |
| INFRASTRUCTURE | | | | | | | | | |
| Roads | | | | | | | | | |
| Road renewal works associated with development/utility works | 260 | - | 260 | - | - | - | - | 260 | - |
| Road emergency renewal works | 260 | - | 260 | - | - | - | - | 260 | - |
| New Deal for Schools Capital City Trail/St Georges | 115 | 115 | - | - | - | - | - | 115 | - |
| Road Signalised Crossing remodelling works | 25 | 25 | - | - | - | - | - | 25 | - |
| Laneway Renewal program | 1,482 | - | 1,482 | - | - | - | - | 1,482 | - |
| Hotham St, Collingwood - pavement | 146 | - | 146 | - | - | - | 129 | 16 | - |
| Clifton St, Clifton Hill - footpath and kerb renewal | 277 | - | 277 | - | - | - | - | 277 | - |
| Highbett St, Richmond - pavement and footpath renewal | 275 | - | 275 | - | - | 130 | - | 145 | - |
| Tranmere St, Fitzroy North - pavement, footpath, kerb renewal | 227 | - | 227 | - | - | - | - | 227 | - |
| Stafford St, Abbotsford - pavement, footpath and kerb renewal | 224 | - | 224 | - | - | - | - | 224 | - |
| Moss St, Fitzroy North - pavement, footpath and kerb renewal | 219 | - | 219 | - | - | - | - | 219 | - |
| Curtain St, Carlton North - pavement, footpath and kerb renewal | 216 | - | 216 | - | - | - | - | 216 | - |
| Rose St, Fitzroy - pavement, footpath and kerb renewal | 191 | - | 191 | - | - | - | - | 191 | - |
| Wilson St, Princes Hill - pavement, footpath and kerb renewal | 178 | - | 178 | - | - | - | - | 178 | - |

| Capital Works Area | Project Cost \$'000 | Asset expenditure types | | | | Summary of Funding Sources | | | |
|--|------------------------|-------------------------|---------|---------|-----------|----------------------------|----------|--------------|------------|
| | | New | Renewal | Upgrade | Expansion | Grants | Contrib. | Council cash | Borrowings |
| | | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Alexandra Pde, Fitzroy - kerb renewal | 169 | - | 169 | - | - | - | - | 169 | - |
| Taylor St, Fitzroy North - pavement, footpath and kerb renewal | 145 | - | 145 | - | - | - | - | 145 | - |
| Arnold St, Princes Hill - pavement, footpath and kerb renewal | 131 | - | 131 | - | - | - | - | 131 | - |
| Ferguson St, Abbotsford - pavement, footpath and kerb renewal | 131 | - | 131 | - | - | - | - | 131 | - |
| Caroline St, Clifton Hill - pavement renewal | 130 | - | 130 | - | - | - | - | 130 | - |
| Tanner St, Richmond - pavement renewal | 127 | - | 127 | - | - | - | - | 127 | - |
| Ford St, Clifton Hill - footpath and kerb renewal | 118 | - | 118 | - | - | - | - | 118 | - |
| Charlotte St, Collingwood - pavement, footpath, kerb renewal | 117 | - | 117 | - | - | - | - | 117 | - |
| Fleet St, Richmond - footpath and kerb renewal | 107 | - | 107 | - | - | - | - | 107 | - |
| Fraser St, Richmond - pavement, footpath and kerb renewal | 88 | - | 88 | - | - | - | - | 88 | - |
| Fenwick St, Carlton North - pavement renewal | 87 | - | 87 | - | - | - | - | 87 | - |
| McNamara St, Richmond - pavement, footpath and kerb renewal | 83 | - | 83 | - | - | - | - | 83 | - |
| Hodgson St, Fitzroy - Pavement, footpath and kerb renewal | 55 | - | 55 | - | - | - | - | 55 | - |
| Canterbury St, Richmond - pavement and kerb renewal | 54 | - | 54 | - | - | - | - | 54 | - |
| Budd St, Collingwood - pavement renewal | 118 | - | 118 | - | - | - | - | 118 | - |
| Corns Pl, Richmond - pavement renewal | 30 | - | 30 | - | - | - | - | 30 | - |
| Gibdon St, Burnley - footpath renewal | 40 | - | 40 | - | - | - | - | 40 | - |
| Gordon St, Cremorne - pavement renewal | 61 | - | 61 | - | - | - | - | 61 | - |
| Kerb and channel design program | 120 | - | 120 | - | - | - | - | 120 | - |
| Lennox St, Richmond - footpath renewal | 60 | - | 60 | - | - | - | - | 60 | - |
| Madden Gr, Burnley - footpath renewal | 74 | - | 74 | - | - | - | - | 74 | - |
| Wangaratta St, Richmond - pavement, footpath and kerb renewal | 476 | - | 476 | - | - | - | - | 476 | - |
| Scotchmer Street, Fitzroy North - footpath, pavement, kerb and channel renewal work and added bicycle safety upgrade | 562 | - | 562 | - | - | - | - | 562 | - |
| Parkville St, Burnley - pavement | 45 | - | 45 | - | - | - | - | 45 | - |

| Capital Works Area | Project Cost \$'000 | Asset expenditure types | | | | Summary of Funding Sources | | | |
|--|------------------------|-------------------------|---------|---------|-----------|----------------------------|----------|--------------|------------|
| | | New | Renewal | Upgrade | Expansion | Grants | Contrib. | Council cash | Borrowings |
| | | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Richardson St Princes Hill - pavement renewal | 59 | - | 59 | - | - | - | - | 59 | - |
| Road infrastructure DDA compliance program | 200 | - | 200 | - | - | - | - | 200 | - |
| Stawell St, Burnley - footpath renewal | 54 | - | 54 | - | - | - | - | 54 | - |
| Langridge St, Abborsford - road pavement | 70 | - | 70 | - | - | - | - | 70 | - |
| Langridge St, Abborsford - road pavement | 125 | - | 125 | - | - | - | - | 125 | - |
| Langridge St, Abborsford - road pavement | 70 | - | 70 | - | - | - | - | 70 | - |
| Fitzroy St, Fitzroy - road pavement | 163 | - | 163 | - | - | - | - | 163 | - |
| Footpaths and Cycleways | | | | | | | | | |
| Roads to Parks pop-up kit of parts | 150 | 150 | - | - | - | - | 150 | - | - |
| Brunswick Street, Fitzroy - Protected Bike Lane | 41 | 41 | - | - | - | - | - | 41 | - |
| Percy St, Fitzroy North - pavement, footpath and kerb | 124 | - | 124 | - | - | - | - | 124 | - |
| Waverley St, Richmond - pavement, footpath and renewal | 112 | - | 112 | - | - | - | - | 112 | - |
| Derby St, Collingwood - footpath and kerb renewal | 107 | - | 107 | - | - | - | - | 107 | - |
| Eucalyptus St, Richmond - pavement renewal | 30 | - | 30 | - | - | - | - | 30 | - |
| Leicester St, Fitzroy - pavement renewal | 89 | - | 89 | - | - | - | - | 89 | - |
| Little Alfred St, Fitzroy - pavement renewal | 63 | - | 63 | - | - | - | - | 63 | - |
| Parkville St, Burnley - footpath renewal | 95 | - | 95 | - | - | - | - | 95 | - |
| Royal Pl, Richmond - pavement renewal | 29 | - | 29 | - | - | - | - | 29 | - |
| Yorkshire St, Cremorne - pavement renewal | 66 | - | 66 | - | - | - | - | 66 | - |
| Bicycle lane marking renewal program | 50 | - | 50 | - | - | - | - | 50 | - |
| Local Liveable Streets - ongoing implementation | 265 | 265 | - | - | - | - | - | 265 | - |
| Drainage | | | | | | | | | |
| Brick drain rehabilitation program | 1,050 | - | 1,050 | - | - | - | - | 1,050 | - |
| Drainage renewal | 700 | - | 700 | - | - | - | - | 700 | - |
| Drainage emergency renewal works | 200 | - | 200 | - | - | - | - | 200 | - |
| Flood mitigation design program | 150 | - | 150 | - | - | - | - | 150 | - |
| Drainage renewal (Brunswick St and Gipps St) | 300 | - | 300 | - | - | - | - | 300 | - |
| Drainage design program | 110 | - | 110 | - | - | - | - | 110 | - |
| Waste Management | | | | | | | | | |
| Street bins renewal program | 80 | - | 80 | - | - | - | - | 80 | - |
| Food Organics Green Organics (FOGO) preparatory work | 1,800 | 1,800 | - | - | - | 438 | - | 1,362 | - |

| Capital Works Area | Project Cost \$'000 | Asset expenditure types | | | | Summary of Funding Sources | | | |
|---|------------------------|-------------------------|---------|---------|-----------|----------------------------|----------|--------------|------------|
| | | New | Renewal | Upgrade | Expansion | Grants | Contrib. | Council cash | Borrowings |
| | | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Parks, Open Space and Streetscapes | | | | | | | | | |
| Cambridge Street Reserve, Collingwood - expansion | 381 | - | - | 381 | - | 381 | - | - | - |
| Open Space irrigation minor works program - damaged/failed equipment and water efficiency initiatives | 50 | - | 50 | - | - | - | - | 50 | - |
| Open Space playground minor works program - equipment failure, vandalism, theft & ageing | 50 | - | 50 | - | - | - | - | 50 | - |
| Open Space fences and wall minor works program - damage and ageing | 70 | - | 70 | - | - | - | - | 70 | - |
| Open Space paths minor works program - holes, cracks, safety issues | 50 | - | 50 | - | - | - | - | 50 | - |
| Otter Street Road to Park Construction | 1,318 | 1,318 | - | - | - | 232 | 1,086 | - | - |
| New Pocket Park - Charlotte Street Design and Documentation | 90 | 90 | - | - | - | - | 3 | 88 | - |
| Road safety - Minor spot road and pedestrian safety improvements | 290 | 290 | - | - | - | - | - | 290 | - |
| Continued Acceleration of Yarra's Tree Planting program as a Natural Cooling Climate Emergency Response | 294 | 294 | - | - | - | - | - | 294 | - |
| Charles Evans Reserve (Cremorne) - Consultation/detailed design of park-renew playground, plantings and paths | 150 | - | 150 | - | - | - | 105 | 45 | - |
| Circus Site - Concept plan for future capital works to manage the range of uses on the Circus Site | 20 | - | 20 | - | - | - | 10 | 10 | - |
| Smith Reserve - Playground reconstruction | 300 | - | 300 | - | - | - | 150 | 150 | - |
| Yambla Street Reserve - Grading of surface and laying of new turf | 60 | - | 60 | - | - | - | - | 60 | - |
| Alan Bain Reserve - Renew cricket pitch and cover | 30 | - | 30 | - | - | - | - | 30 | - |
| Open Spaces Signage Renewal Program - Renewing existing suite of signage in the open space network | 50 | - | 50 | - | - | - | - | 50 | - |
| Golden Square - Irrigation, lawn rejuvenation, furniture renewal, playground design, horticultural design | 211 | - | 211 | - | - | - | 165 | 46 | - |
| Clifton Hill Interchange Pedestrian Safety Upgrade | 20 | 20 | - | - | - | - | - | 20 | - |

| Capital Works Area | Project Cost \$'000 | Asset expenditure types | | | | Summary of Funding Sources | | | |
|---|------------------------|-------------------------|-------------------|-------------------|---------------------|----------------------------|--------------------|------------------------|----------------------|
| | | New \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | Grants \$'000 | Contrib. \$'000 | Council cash \$'000 | Borrowings \$'000 |
| Kevin Bartlett Reserve, Loughnan Oval - Renew fencing, improve drainage and access onto the oval | 145 | - | 145 | - | - | - | - | 145 | - |
| Open Space Children Services - Child care facility playground renewals based on condition and compliance audits | 75 | - | 75 | - | - | - | - | 75 | - |
| Burnley Golf Course - renewal of drainage | 780 | - | 780 | - | - | - | - | 780 | - |
| Open Space furniture and horticultural works program - damage and ageing | 315 | - | 315 | - | - | - | - | 315 | - |
| Open Space sports equipment (goals, nets, surfaces) minor works program - damage and safety issues | 75 | - | 75 | - | - | - | - | 75 | - |
| Open Space turf minor works program - wear and tear | 50 | - | 50 | - | - | - | - | 50 | - |
| Wellington Street Bicycle Lanes Upgrade Stages 3 and 4 | 100 | 100 | - | - | - | - | - | 100 | - |
| Brunswick Street Activity Centre - Brunswick / Gertrude corner - new public space | 97 | - | - | 97 | - | - | - | 97 | - |
| Other Infrastructure | | | | | | | | | |
| Public/Street Lights renewals | 25 | - | 25 | - | - | - | - | 25 | - |
| Street Sign renewals | 25 | - | 25 | - | - | - | - | 25 | - |
| Street Furniture renewals | 20 | - | 20 | - | - | - | - | 20 | - |
| Open Library program expansion | 20 | - | 20 | - | - | - | - | 20 | - |
| Pedestrian Infrastructure in Cremorne | 129 | - | 129 | - | - | - | - | 129 | - |
| TOTAL INFRASTRUCTURE | 18,864 | 4,508 | 13,877 | 478 | - | 1,182 | 1,798 | 15,885 | - |
| TOTAL NEW CAPITAL WORKS | 26,755 | 8,630 | 17,317 | 808 | - | 5,053 | 2,198 | 19,505 | - |

4.5.3 Works carried forward from the 2022/23 year

| Capital Works Area | Project Cost \$'000 | Asset expenditure types | | | | Summary of Funding Sources | | | |
|---|------------------------|-------------------------|-------------------|-------------------|---------------------|----------------------------|--------------------|------------------------|----------------------|
| | | New \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | Grants \$'000 | Contrib. \$'000 | Council cash \$'000 | Borrowings \$'000 |
| Buildings | | | | | | | | | |
| Panther Pavilion Redevelopment - boat storage/club house design | 50 | - | 50 | - | - | - | - | 50 | - |
| Clifton Hill Depot Power Upgrade | 361 | 361 | - | - | - | 361 | - | - | - |
| Planning and Design Sp | 150 | - | - | 150 | - | - | - | 150 | - |
| Brunswick Street Oval Precinct Redevelopment - Stage 1 | 480 | 480 | - | - | - | 480 | - | - | - |
| Yambla Pavilion renewal - redesign for lower cost | 150 | - | 150 | - | - | - | - | 150 | - |

| Capital Works Area | Project Cost \$'000 | Asset expenditure types | | | | Summary of Funding Sources | | | |
|---|------------------------|-------------------------|-------------------|-------------------|---------------------|----------------------------|--------------------|------------------------|----------------------|
| | | New \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | Grants \$'000 | Contrib. \$'000 | Council cash \$'000 | Borrowings \$'000 |
| Collingwood College Early Childhood Centre | 520 | 520 | - | - | - | 420 | - | 100 | - |
| Atherton Gardens Kindergarten | 685 | 685 | - | - | - | 685 | - | - | - |
| Collingwood Town Hall – Loggia Roof Remediation | 330 | - | 330 | - | - | - | - | 330 | - |
| TOTAL PROPERTY | 2,726 | 2,046 | 530 | 150 | - | 1,946 | - | 780 | - |
| PLANT AND EQUIPMENT | | | | | | | | | |
| Plant, Machinery and Equipment | | | | | | | | | |
| Passenger Cars | 150 | - | 150 | - | - | - | - | 150 | - |
| Ticket Machines | 111 | - | 111 | - | - | - | - | 111 | - |
| TOTAL PLANT AND EQUIPMENT | 261 | - | 261 | - | - | - | - | 261 | - |
| INFRASTRUCTURE | | | | | | | | | |
| Roads | | | | | | | | | |
| Capital City Trail/St Georges Road Signalised Crossing remodelling works | 70 | 70 | - | - | - | - | - | 70 | - |
| Dean/Barkly Street Zebra Crossing and Intersection Upgrade | 87 | 87 | - | - | - | - | - | 87 | - |
| Footpaths and Cycleways | | | | | | | | | |
| Brunswick Street Protected Bike Lane | 139 | 139 | - | - | - | - | - | 139 | - |
| Moor Street Bike Corral and Kerb Outstand | 60 | 60 | - | - | - | - | - | 60 | - |
| Parks, Open Space and Streetscapes | | | | | | | | | |
| Burnley Golf Course - risk mitigation works completion | 1,652 | - | 1,652 | - | - | - | - | 1,652 | - |
| Otter Street Road to Park Construction | 501 | 501 | - | - | - | 440 | - | 61 | - |
| Cambridge Street Reserve, Collingwood - expansion | 677 | 677 | - | - | - | - | 677 | - | - |
| Golden Square - Irrigation, lawn rejuvenation, furniture renewal, playground design, horticultural design | 40 | - | 40 | - | - | - | 10 | 30 | - |
| New Pocket Park - Charlotte Street Design and Documentation | 95 | 95 | - | - | - | - | 90 | 5 | - |
| Smith Reserve - Playground playground design and reconstruction | 19 | - | 19 | - | - | - | 4 | 15 | - |
| Other Infrastructure | | | | | | | | | |
| Pedestrian Infrastructure in Cremorne | 74 | 74 | - | - | - | - | - | 74 | - |
| Federal Spot Safety Program | 800 | - | - | 800 | - | 800 | - | - | - |
| Pedestrian Provisions | 50 | - | - | 50 | - | - | - | 50 | - |
| TOTAL INFRASTRUCTURE | 4,261 | 1,702 | 1,710 | 849 | - | 1,240 | 781 | 2,241 | - |
| TOTAL CARRIED FORWARD CAPITAL WORKS 2022/23 | 7,248 | 3,748 | 2,501 | 999 | - | 3,186 | 781 | 3,282 | - |

Summary of Planned Capital Works Expenditure
For the years ending 30 June 2025, 2026 & 2027

| 2024/25 | Asset Expenditure Types | | | | Total \$'000 | Grants \$'000 | Funding Sources | |
|--|-------------------------|---------------|-------------------|-------------------|-----------------|------------------|-------------------------|------------------------|
| | Total \$'000 | New \$'000 | Renewal \$'000 | Upgrade \$'000 | | | Contributions \$'000 | Council Cash \$'000 |
| Property | | | | | | | | |
| Buildings | 7,196 | 4,026 | 1,769 | 477 | 7,196 | 6,908 | - | 1,911 |
| Total Buildings | 6,272 | 4,026 | 1,769 | 477 | 7,196 | 6,908 | - | 1,911 |
| Total Property | 6,272 | 4,026 | 1,769 | 477 | 7,196 | 6,908 | - | 1,911 |
| Plant and Equipment | | | | | | | | |
| Plant, machinery and equipment | 98 | - | 108 | - | 98 | - | - | 79 |
| Fixtures, fittings and furniture | 1,258 | 179 | 1,137 | - | 1,258 | 328 | 910 | 407 |
| Computers and telecommunications | 946 | - | 1,045 | - | 946 | - | - | 761 |
| Library books | 824 | - | 911 | - | 824 | 19 | - | 652 |
| Total Plant and Equipment | 3,380 | 179 | 3,202 | - | - | 347 | 910 | 1,900 |
| Infrastructure | | | | | | | | |
| Roads | 10,416 | 143 | 11,306 | - | 10,416 | 244 | 294 | 8,109 |
| Footpaths and cycleways | 1,598 | 465 | 1,106 | - | 1,598 | - | 341 | 1,128 |
| Drainage | 3,283 | - | 3,628 | - | 3,283 | - | - | 2,642 |
| Waste management | 2,459 | 1,836 | 116 | - | 2,459 | 821 | - | 1,518 |
| Parks, open space and streetscapes | 6,634 | 2,154 | 3,585 | 691 | 6,634 | 1,150 | 3,455 | 3,094 |
| Other infrastructure | 286 | - | 317 | - | 286 | - | - | 231 |
| Total Infrastructure | 25,347 | 4,599 | 20,057 | 691 | 23,025 | 2,214 | 4,090 | 16,721 |
| Total Capital Works Expenditure | 35,000 | 8,803 | 25,028 | 1,168 | 35,000 | 9,469 | 5,000 | 20,531 |

| 2025/26 | Asset Expenditure Types | | | | Total \$'000 | Grants \$'000 | Funding Sources | |
|--|-------------------------|---------------|-------------------|-------------------|-----------------|------------------|-------------------------|------------------------|
| | Total \$'000 | New \$'000 | Renewal \$'000 | Upgrade \$'000 | | | Contributions \$'000 | Council Cash \$'000 |
| Property | | | | | | | | |
| Buildings | 7,196 | 3,798 | 1,803 | 486 | 7,196 | 6,908 | - | 1,911 |
| Total Buildings | 7,196 | 3,798 | 1,803 | 486 | 7,196 | 6,908 | - | 1,911 |
| Total Property | 7,196 | 3,798 | 1,803 | 486 | 7,196 | 6,908 | - | 1,911 |
| Plant and Equipment | | | | | | | | |
| Plant, machinery and equipment | 98 | - | 110 | - | 98 | - | - | 79 |
| Fixtures, fittings and furniture | 1,258 | 168 | 1,159 | - | 1,258 | 328 | 910 | 407 |
| Computers and telecommunications | 946 | - | 1,065 | - | 946 | - | - | 761 |
| Library books | 824 | - | 928 | - | 824 | 19 | - | 652 |
| Total Plant and Equipment | 3,127 | 168 | 3,263 | - | - | 347 | 910 | 1,900 |
| Infrastructure | | | | | | | | |
| Roads | 10,416 | 135 | 11,522 | - | 10,416 | 244 | 294 | 8,109 |
| Footpaths and cycleways | 1,598 | 439 | 1,127 | - | 1,598 | - | 341 | 1,128 |
| Drainage | 3,283 | - | 3,697 | - | 3,283 | - | - | 2,642 |
| Waste management | 2,459 | 1,732 | 118 | - | 2,459 | 821 | - | 1,518 |
| Parks, open space and streetscapes | 6,634 | 2,032 | 3,654 | 705 | 6,634 | 1,150 | 3,455 | 3,094 |
| Other infrastructure | 286 | - | 323 | - | 286 | - | - | 231 |
| Total Infrastructure | 24,677 | 4,337 | 20,440 | 705 | 23,025 | 2,214 | 4,090 | 16,721 |
| Total Capital Works Expenditure | 35,000 | 8,303 | 25,506 | 1,191 | 35,000 | 9,469 | 5,000 | 20,531 |

| 2026/27 | Asset Expenditure Types | | | | Total \$'000 | Grants \$'000 | Funding Sources | |
|--|-------------------------|---------------|-------------------|-------------------|-----------------|------------------|-------------------------|------------------------|
| | Total \$'000 | New \$'000 | Renewal \$'000 | Upgrade \$'000 | | | Contributions \$'000 | Council Cash \$'000 |
| Property | | | | | | | | |
| Buildings | 7,196 | 3,569 | 1,837 | 495 | 7,196 | 6,908 | - | 1,911 |
| Total Buildings | 7,196 | 3,569 | 1,837 | 495 | 7,196 | 6,908 | - | 1,911 |
| Total Property | 7,196 | 3,569 | 1,837 | 495 | 7,196 | 6,908 | - | 1,911 |
| Plant and Equipment | | | | | | | | |
| Plant, machinery and equipment | 98 | - | 113 | - | 98 | - | - | 79 |
| Fixtures, fittings and furniture | 1,258 | 158 | 1,181 | - | 1,258 | 328 | 910 | 407 |
| Computers and telecommunications | 946 | - | 1,085 | - | 946 | - | - | 761 |
| Library books | 824 | - | 945 | - | 824 | 19 | - | 652 |
| Total Plant and Equipment | 3,127 | 158 | 3,324 | - | - | 347 | 910 | 1,900 |
| Infrastructure | | | | | | | | |
| Roads | 10,416 | 127 | 11,738 | - | 10,416 | 244 | 294 | 8,109 |
| Footpaths and cycleways | 1,598 | 412 | 1,148 | - | 1,598 | - | 341 | 1,128 |
| Drainage | 3,283 | - | 3,766 | - | 3,283 | - | - | 2,642 |
| Waste management | 2,459 | 1,628 | 120 | - | 2,459 | 821 | - | 1,518 |
| Parks, open space and streetscapes | 6,634 | 1,910 | 3,722 | 718 | 6,634 | 1,150 | 3,455 | 3,094 |
| Other infrastructure | 286 | - | 329 | - | 286 | - | - | 231 |
| Total Infrastructure | 24,677 | 4,076 | 20,823 | 718 | 23,025 | 2,214 | 4,090 | 16,721 |
| Total Capital Works Expenditure | 35,000 | 7,803 | 25,984 | 1,213 | 35,000 | 9,469 | 5,000 | 20,531 |

5a. Targeted performance indicators

The following tables highlight Council's current and projected performance across a selection of targeted service and financial performance indicators. These indicators provide a useful analysis of Council's intentions and performance and should be interpreted in the context of the organisation's objectives.

The targeted performance indicators below are the prescribed performance indicators contained in Schedule 4 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators and targets will be reported in Council's Performance Statement included in the Annual Report.

Targeted performance indicators - Service

| Indicator | Measure | Notes | Forecast | Target | Target Projections | | | Trend |
|---|--|-------|----------|---------|--------------------|---------|---------|-------|
| | | | 2022/23 | 2023/24 | 2024/25 | 2025/26 | 2026/27 | +/- |
| Governance | | | | | | | | |
| Satisfaction with community consultation and engagement | Community satisfaction rating out of 100 with the consultation and engagement efforts of Council | 1 | 50 | 50 | 51 | 53 | 55 | + |
| Roads | | | | | | | | |
| Sealed local roads below the intervention level | Number of kms of sealed local roads below the renewal intervention level set by Council / Kms of sealed local roads | 2 | 95% | 95% | 96% | 90% | 90% | o |
| Statutory planning | | | | | | | | |
| Planning applications decided within the relevant required time | Number of planning application decisions made within the relevant required time / Number of decisions made | 3 | 40% | 42% | 44% | 46% | 48% | + |
| Waste management | | | | | | | | |
| Kerbside collection waste diverted from landfill | Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins | 4 | 30% | 34% | 35% | 35% | 36% | + |

Targeted performance indicators - Financial

| Indicator | Measure | Notes | Forecast | Target | Target Projections | | | Trend |
|---------------------|--|-------|----------|----------|--------------------|----------|----------|-------|
| | | | 2022/23 | 2023/24 | 2024/25 | 2025/26 | 2026/27 | +/- |
| Liquidity | | | | | | | | |
| Working Capital | Current assets / current liabilities | 5 | 173% | 176% | 175% | 177% | 178% | o |
| Obligations | | | | | | | | |
| Asset renewal | Asset renewal and upgrade expense / Asset depreciation | 6 | 128% | 84% | 100% | 100% | 100% | o |
| Stability | | | | | | | | |
| Rates concentration | Rate revenue / adjusted underlying revenue | 7 | 56% | 57% | 57% | 57% | 57% | o |
| Efficiency | | | | | | | | |
| Expenditure level | Total expenses / no. of property assessments | 8 | \$ 3,707 | \$ 3,652 | \$ 3,719 | \$ 3,753 | \$ 3,742 | - |

5b. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

| Indicator | Measure | Notes | Forecast | Budget | Projections | | | Trend |
|----------------------------|---|-------|----------|----------|-------------|----------|----------|-------|
| | | | 2023/24 | 2023/24 | 2024/25 | 2025/26 | 2026/27 | +/- |
| Operating position | | | | | | | | |
| Adjusted underlying result | Adjusted underlying surplus (deficit) / Adjusted underlying | 9 | 1.24% | 0.69% | 1.52% | 3.34% | 1.44% | + |
| Liquidity | | | | | | | | |
| Unrestricted cash | Unrestricted cash / current liabilities | 10 | 70% | 72% | 73% | 76% | 73% | o |
| Obligations | | | | | | | | |
| Loans and borrowings | Interest bearing loans and borrowings / rate revenue | 11 | 28% | 23% | 19% | 15% | 11% | + |
| Loans and borrowings | Interest and principal repayments on interest bearing loans and borrowings / rate revenue | | 4.2% | 4.0% | 3.9% | 3.8% | 3.7% | + |
| Indebtedness | Non-current liabilities / own source revenue | | 17.0% | 14.1% | 11.2% | 8.5% | 6.7% | + |
| Stability | | | | | | | | |
| Rates effort | Rate revenue / CIV of rateable properties in the municipality | 12 | 0.2% | 0.2% | 0.2% | 0.2% | 0.2% | o |
| Efficiency | | | | | | | | |
| Revenue level | General rates and municipal charges / no. of property assessments | 13 | \$ 2,119 | \$ 2,200 | \$ 2,231 | \$ 2,258 | \$ 2,280 | + |

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators

5a

1. Satisfaction with community consultation and engagement

The definition of engagement and consultation means different things to different people. Some think it's about how much their feedback is taken on board in the final decision, others think it's how responsive the Council is to community questions or feedback and others think it's about access to their elected representatives. All of these factors will influence individual satisfaction levels depending on an individual's interpretation of what they think constitutes engagement. Council is currently responding to feedback provided through the Municipal Monitors Report and has recently introduced a number of new engagement programs, particularly around community conversations with councillors.

2. Sealed local roads below the intervention level

Council aligns its condition audit methodology to Institute of Public Works Engineering Australasia Practice Notes and sector best practice. Council has adopted IPWEA recommends that councils should have 80% of their transport assets < condition 4. Council's asset management lifecycle activities for transport assets (operations, maintenance, renewal) are performing well at the current funding levels.

3. Planning applications decided within the relevant required time

Council has set improvement targets for this indicator.

4. Kerbside collection waste diverted from landfill

The forecasts are based on Council's current waste operations and recycling promotion programs. Council does not currently provide a Food Organic Green Organic waste service, investigations are underway for the introduction of this service in the future.

5. Working Capital

Sufficient working capital is required to meet Council's obligations as and when they fall due. A high or increasing level of working capital suggests an improvement in liquidity.

6. Asset renewal

This percentage indicates the extent of Council's renewal of assets against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100% indicates Council is maintaining its existing assets, while a percentage less than 100% means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

7. Rates concentration

Revenue should be generated from a range of sources. Reflects extent of reliance on rate revenues to fund all of Council's ongoing services. A high or increasing range of revenue sources suggests an improvement in stability.

8. Expenditure level

Trend indicates an increase over the term of the financial plan, which is consistent with CPI forecasts.

5b

9. Adjusted underlying result

An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance expected over the period, although continued losses means reliance on Council's cash reserves or increased debt to maintain services and invest in capital works.

10. Unrestricted Cash

Unrestricted cash is forecast to be maintained at existing levels to achieve the delivery of the capital works program as well as ensuring the open space reserve is cash backed.

11. Debt compared to rates

Trend indicates a reduced reliance on long term debt.

12. Rates effort

Rates effort is expected to decrease slightly over the term of the financial plan, due to the forecast increase in Rate Cap exceeding the forecast increase in CIV of rateable properties.

13. Revenue level

Trend indicates an increase over the term of the financial plan, which is consistent with Rates cap forecasts.

6. Schedule of Fees and Charges

This appendix presents the fees and charges of a statutory/non-statutory nature which will be charged in respect to various goods and services during the financial year 2023/24. The non-statutory fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy. The statutory fees are set by statute and are made in accordance with legislative requirements. These fees are updated as of 1 July 2023 and will be reflected on Council's website.

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.



Fees & Charges

Yarra City Council

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| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
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|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|

City of Yarra

Property & Rating Fees

| | | | | | | | |
|--|-----------------|---|----------|----------|--------|---------|---|
| Land information certificates | Per Certificate | N | \$27.00 | \$27.00 | 0.00% | \$0.00 | Y |
| Land information certificates – 24 hour turnaround (online application only) | Per Certificate | N | \$74.10 | \$77.06 | 3.99% | \$2.96 | N |
| Non-Rateable Garbage Charge | Per service | N | \$403.00 | \$419.12 | 4.00% | \$16.12 | N |
| Payment Arrangement fee (Rates – Referred for Legal Action) | Per Arrangement | Y | \$6.30 | \$10.00 | 58.73% | \$3.70 | N |
| Rate Notice reproduction | Per Notice | N | \$28.40 | \$30.00 | 5.63% | \$1.60 | N |
| Debt Recovery Field Call | Per Notice | N | \$62.00 | \$65.00 | 4.84% | \$3.00 | N |
| Debt Recovery Administration | Per Referral | N | \$46.50 | \$55.00 | 18.28% | \$8.50 | N |
| Debt Recovery Administration Summons Trace successful | Per Trace | N | \$154.50 | \$165.00 | 6.80% | \$10.50 | N |
| Debt Recovery Administration Summons Trace unsuccessful | Per Trace | N | \$103.50 | \$110.00 | 6.28% | \$6.50 | N |
| Debt Recovery Title Search | Per Search | N | \$26.45 | \$35.00 | 32.33% | \$8.55 | N |
| Debt Recovery Company Search | Per Search | N | \$26.45 | \$35.00 | 32.33% | \$8.55 | N |

Governance Support

| | | | | | | | |
|---|----------|---|---------|---------|-------|--------|---|
| FOI Application Search Charges per hour or part of an hour | Per hour | N | \$23.00 | \$23.00 | 0.00% | \$0.00 | Y |
| FOI Inspection Supervision To be calculated per quarter hour or part of a quarter hour | Per hour | N | \$23.00 | \$23.00 | 0.00% | \$0.00 | Y |
| Freedom of information requests | | N | \$30.60 | \$30.60 | 0.00% | \$0.00 | Y |

Libraries

| | | | | | | | |
|---|--------------|---|---|---------|--------|--------|---|
| Book delivery | per delivery | Y | \$15.00 | \$15.84 | 5.60% | \$0.84 | N |
| Inter Library Loan Public Library Fee | Per Item | N | \$0.00 | \$5.00 | ∞ | \$5.00 | N |
| Damaged / Lost Books | Per item | Y | Cost + \$13.00 (incl. GST) Min. Fee excl. GST: \$11.84 | | | | N |
| Damaged / Lost Magazines | Per item | Y | Cost + \$4.00 (incl. GST) Min. Fee excl. GST: \$4.00 | | | | N |
| Lost Card | Per item | Y | \$4.00 | \$4.50 | 12.50% | \$0.50 | N |
| Inter Library Loan Academic Library Fee | Per item | Y | \$28.80 | \$30.30 | 5.21% | \$1.50 | N |

Library Merchandise

| | | | | | | | |
|-------------------|---------|---|---------|---------|--------|--------|---|
| Library Bags | Per Bag | Y | \$4.00 | \$5.01 | 25.25% | \$1.01 | N |
| Library USBs | Per USB | Y | \$8.10 | \$10.00 | 23.46% | \$1.90 | N |
| Library Keep Cups | Per Cup | Y | \$15.00 | \$17.50 | 16.67% | \$2.50 | N |

Photocopies

| | | | | | | | |
|----------------|----------|---|--------|--------|-------|--------|---|
| Photocopies A4 | Per Copy | Y | \$0.20 | \$0.21 | 5.00% | \$0.01 | N |
|----------------|----------|---|--------|--------|-------|--------|---|

continued on next page ...

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| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|

Photocopies [continued]

| | | | | | | | |
|-------------------------|----------|---|--------|--------|-------|--------|---|
| Photocopies A3 | Per Copy | Y | \$0.40 | \$0.41 | 2.50% | \$0.01 | N |
| Photocopies A4 (colour) | Per Copy | Y | \$1.10 | \$1.14 | 3.64% | \$0.04 | N |
| Photocopies A3 (colour) | Per Copy | Y | \$2.10 | \$2.13 | 1.43% | \$0.03 | N |

Book Sales

| | | | | | | | |
|---------------|--------------|---|---------|---------|-------|--------|---|
| Book delivery | per delivery | N | \$15.00 | \$15.84 | 5.60% | \$0.84 | N |
| Hardbacks | Per Sale | Y | \$3.00 | \$3.07 | 2.33% | \$0.07 | N |
| Paperbacks | Per Sale | Y | \$1.55 | \$1.61 | 3.87% | \$0.06 | N |
| Magazines | Per Sale | Y | \$0.50 | \$0.51 | 2.00% | \$0.01 | N |
| Bag of Books | Per Bag | Y | \$5.00 | \$5.10 | 2.00% | \$0.10 | N |

Finance

| | | | | | | | |
|--|-----------------|---|---------------------------------------|---------|-------|--------|---|
| Credit Card Surcharge | Per Transaction | Y | 0.5% to payments made via Credit Card | | | | N |
| Dishonoured Cheque Administration Fee | Per Cheque | Y | \$37.65 | \$40.00 | 6.24% | \$2.35 | N |
| Dishonoured Direct Debt Administration Fee | Per Cheque | Y | \$37.65 | \$40.00 | 6.24% | \$2.35 | N |

Aged & Disability Services

Home Care, Personal Care and Respite Care

Home Care General – Low Fee Range

| | | | | | | | |
|---|----------|---|--------|--------|-------|--------|---|
| Home Care General Low fee range – Single Up to \$28,605 | Per hour | N | \$4.40 | \$4.58 | 4.09% | \$0.18 | N |
| Home Care General Low fee range – Single \$28,605 to \$39,089 (CHSP) | Per hour | N | \$6.75 | \$7.02 | 4.00% | \$0.27 | N |
| Home Care General Low fee range – Single \$28,605 to \$39,089 (HACCPYP) | Per hour | N | \$6.30 | \$6.30 | 0.00% | \$0.00 | N |
| Home Care General Low fee range – Couple Up to \$59,802 (CHSP) | Per hour | N | \$6.80 | \$7.07 | 3.97% | \$0.27 | N |
| Home Care General Low fee range – Couple Up to \$59,802 (HACCPYP) | Per hour | N | \$6.30 | \$6.30 | 0.00% | \$0.00 | N |
| Home Care General Low fee range – Family Up to \$66,009 (CHSP) | Per hour | N | \$6.80 | \$7.07 | 3.97% | \$0.27 | N |
| Home Care General Low fee range – Family Up to \$66,009 (HACCPYP) | Per hour | N | \$6.30 | \$6.30 | 0.00% | \$0.00 | N |

Home Care General – Medium Fee Range

| | | | | | | | |
|--|----------|---|---------|---------|-------|--------|---|
| Home Care General Medium fee range – Single \$39,089 to \$54,795 | Per hour | N | \$9.65 | \$10.04 | 4.04% | \$0.39 | N |
| Home Care General Medium fee range – Single \$54,795 to \$70,501 | Per hour | N | \$12.50 | \$13.00 | 4.00% | \$0.50 | N |
| Home Care General Medium fee range – Single \$70,501 to \$86,208 | Per hour | N | \$15.25 | \$15.86 | 4.00% | \$0.61 | N |
| Home Care General Medium fee range – Couple \$59,802 to \$78,283 | Per hour | N | \$11.35 | \$11.80 | 3.96% | \$0.45 | N |

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| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|

Home Care General – Medium Fee Range [continued]

| | | | | | | | |
|--|----------|---|---------|---------|-------|--------|---|
| Home Care General Medium fee range – Couple \$78,283 to \$96,764 | Per hour | N | \$14.40 | \$14.98 | 4.03% | \$0.58 | N |
| Home Care General Medium fee range – Couple \$96,764 to \$115,245 (CHSP) | Per hour | N | \$17.00 | \$17.68 | 4.00% | \$0.68 | N |
| Home Care General Medium fee range – Couple \$96,764 to \$115,245 (HACCPYP) | Per hour | N | \$15.70 | \$15.70 | 0.00% | \$0.00 | N |
| Home Care General Medium fee range – Family \$66,009 to \$83,521 | Per hour | N | \$11.35 | \$11.80 | 3.96% | \$0.45 | N |
| Home Care General Medium fee range – Family \$83,521 to \$101,033 | Per hour | N | \$14.40 | \$14.98 | 4.03% | \$0.58 | N |
| Home Care General Medium fee range – Family \$101,033 to \$118,546 (CHSP) | Per hour | N | \$17.00 | \$17.68 | 4.00% | \$0.68 | N |
| Home Care General Medium fee range – Family \$101,033 to \$118,546 (HACCPYP) | Per hour | N | \$15.70 | \$15.70 | 0.00% | \$0.00 | N |

Home Care General – High Fee Range

| | | | | | | | |
|---|----------|---|---------|---------|-------|--------|---|
| Home Care General High Range – Single Above \$86,208 | Per hour | N | \$37.15 | \$38.64 | 4.01% | \$1.49 | N |
| Home Care General High Range – Couple Above \$115,245 | Per hour | N | \$37.15 | \$38.64 | 4.01% | \$1.49 | N |
| Home Care General High Range – Family Above \$118,546 | Per hour | N | \$37.15 | \$38.64 | 4.01% | \$1.49 | N |

Personal Care

Personal Care – Low Fee Range

| | | | | | | | |
|---|----------|---|--------|--------|-------|--------|---|
| Personal Care Low fee range – Single Up to \$28,605 | Per hour | N | \$4.25 | \$4.42 | 4.00% | \$0.17 | N |
| Personal Care Low fee range – Single \$28,605 to \$39,089 | Per hour | N | \$5.05 | \$5.25 | 3.96% | \$0.20 | N |
| Personal Care Low fee range – Couple Up to \$44,309 | Per hour | N | \$4.25 | \$4.42 | 4.00% | \$0.17 | N |
| Personal Care Low fee range – Couple \$44,309 to \$59,802 | Per hour | N | \$5.05 | \$5.25 | 3.96% | \$0.20 | N |
| Personal Care Low fee range – Family Up to \$44,309 | Per hour | N | \$4.25 | \$4.42 | 4.00% | \$0.17 | N |
| Personal Care Low fee range – Family \$44,309 to \$66,009 | Per hour | N | \$5.05 | \$5.25 | 3.96% | \$0.20 | N |

Personal Care – Medium Fee Range

| | | | | | | | |
|--|----------|---|--------|--------|-------|--------|---|
| Personal Care General Medium fee range – Single \$39,089 to \$54,795 | Per hour | N | \$8.00 | \$8.32 | 4.00% | \$0.32 | N |
| Personal Care General Medium fee range – Single \$54,795 to \$70,501 | Per hour | N | \$8.40 | \$8.74 | 4.05% | \$0.34 | N |
| Personal Care General Medium fee range – Single \$70,501 to \$86,208 | Per hour | N | \$9.20 | \$9.57 | 4.02% | \$0.37 | N |
| Personal Care General Medium fee range – Couple \$59,802 to \$78,283 | Per hour | N | \$8.00 | \$8.32 | 4.00% | \$0.32 | N |

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| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|

Personal Care – Medium Fee Range [continued]

| | | | | | | | |
|--|----------|---|--------|--------|-------|--------|---|
| Personal Care General Medium fee range – Couple \$78,283 to \$96,764 | Per hour | N | \$8.40 | \$8.74 | 4.05% | \$0.34 | N |
| Personal Care General Medium fee range – Couple \$96,764 to \$115,245 | Per hour | N | \$9.20 | \$9.57 | 4.02% | \$0.37 | N |
| Personal Care General Medium fee range – Family \$66,009 to \$83,521 | Per hour | N | \$8.00 | \$8.32 | 4.00% | \$0.32 | N |
| Personal Care General Medium fee range – Family \$83,521 to \$101,033 | Per hour | N | \$8.40 | \$8.74 | 4.05% | \$0.34 | N |
| Personal Care General Medium fee range – Family \$101,033 to \$118,546 | Per hour | N | \$9.20 | \$9.57 | 4.02% | \$0.37 | N |

Personal Care – High Fee Range

| | | | | | | | |
|---|----------|---|---------|---------|-------|--------|---|
| Personal Care General High Range – Single Above \$86,208 | Per hour | N | \$41.50 | \$43.16 | 4.00% | \$1.66 | N |
| Personal Care General High Range – Couple Above \$115,245 | Per hour | N | \$41.50 | \$43.16 | 4.00% | \$1.66 | N |
| Personal Care General High Range – Family Above \$118,546 | Per hour | N | \$41.50 | \$43.16 | 4.00% | \$1.66 | N |

Respite Care

Respite Care – Low Fee Range

| | | | | | | | |
|--|----------|---|--------|--------|-------|--------|---|
| Respite Care Low fee range – Single Up to \$28,605 | Per hour | N | \$2.95 | \$3.07 | 4.07% | \$0.12 | N |
| Respite Care Low fee range – Single \$28,605 to \$39,089 | Per hour | N | \$3.40 | \$3.54 | 4.12% | \$0.14 | N |
| Respite Care Low fee range – Couple Up to \$44,309 | Per hour | N | \$2.95 | \$3.07 | 4.07% | \$0.12 | N |
| Respite Care Low fee range – Couple \$44,309 to \$59,802 | Per hour | N | \$3.40 | \$3.54 | 4.12% | \$0.14 | N |
| Respite Care Low fee range – Family Up to \$44,309 | Per hour | N | \$2.95 | \$3.07 | 4.07% | \$0.12 | N |
| Respite Care Low fee range – Family \$44,309 to \$66,009 | Per hour | N | \$3.40 | \$3.54 | 4.12% | \$0.14 | N |

Respite Care – Medium Fee Range

| | | | | | | | |
|--|----------|---|--------|--------|-------|--------|---|
| Respite Care General Medium fee range – Single \$39,089 to \$54,795 | Per hour | N | \$3.95 | \$4.11 | 4.05% | \$0.16 | N |
| Respite Care General Medium fee range – Single \$54,795 to \$70,501 | Per hour | N | \$4.85 | \$5.04 | 3.92% | \$0.19 | N |
| Respite Care General Medium fee range – Single \$70,501 to \$86,208 | Per hour | N | \$4.95 | \$5.15 | 4.04% | \$0.20 | N |
| Respite Care General Medium fee range – Couple \$59,802 to \$78,283 | Per hour | N | \$3.95 | \$4.11 | 4.05% | \$0.16 | N |
| Respite Care General Medium fee range – Couple \$78,283 to \$96,764 | Per hour | N | \$4.85 | \$5.04 | 3.92% | \$0.19 | N |
| Respite Care General Medium fee range – Couple \$96,764 to \$115,245 | Per hour | N | \$4.95 | \$5.15 | 4.04% | \$0.20 | N |
| Respite Care General Medium fee range – Family \$66,009 to \$83,521 | Per hour | N | \$3.95 | \$4.11 | 4.05% | \$0.16 | N |
| Respite Care General Medium fee range – Family \$83,521 to \$101,033 | Per hour | N | \$4.85 | \$5.04 | 3.92% | \$0.19 | N |

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| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|

Respite Care – Medium Fee Range [continued]

| | | | | | | | |
|---|----------|---|--------|--------|-------|--------|---|
| Respite Care General Medium fee range – Family \$101,033 to \$118,546 | Per hour | N | \$4.95 | \$5.15 | 4.04% | \$0.20 | N |
|---|----------|---|--------|--------|-------|--------|---|

Respite Care – High Fee Range

| | | | | | | | |
|--|----------|---|---------|---------|-------|--------|---|
| Respite Care General High Range – Single Above \$86,208 | Per hour | N | \$38.35 | \$39.88 | 3.99% | \$1.53 | N |
| Respite Care General High Range – Couple Above \$115,245 | Per hour | N | \$38.35 | \$39.88 | 3.99% | \$1.53 | N |
| Respite Care General High Range – Family Above \$118,546 | Per hour | N | \$38.35 | \$39.88 | 3.99% | \$1.53 | N |

Home Maintenance

Home Maintenance – Low Fee Range

| | | | | | | | |
|--|----------|---|--------|--------|-------|--------|---|
| Home Maintenance Low fee range – Single Up to \$28,605 | Per hour | N | \$4.80 | \$4.99 | 3.96% | \$0.19 | N |
| Home Maintenance Low fee range – Single \$28,605 to \$39,089 | Per hour | N | \$7.50 | \$7.80 | 4.00% | \$0.30 | N |
| Home Maintenance Low fee range – Couple Up to \$44,309 | Per hour | N | \$4.80 | \$4.99 | 3.96% | \$0.19 | N |
| Home Maintenance Low fee range – Couple \$44,309 to \$59,802 | Per hour | N | \$8.90 | \$9.26 | 4.04% | \$0.36 | N |
| Home Maintenance Low fee range – Family Up to \$44,309 | Per hour | N | \$4.80 | \$4.99 | 3.96% | \$0.19 | N |
| Home Maintenance Low fee range – Family \$44,309 to \$66,009 | Per hour | N | \$8.90 | \$9.26 | 4.04% | \$0.36 | N |

Home Maintenance – Medium Fee Range

| | | | | | | | |
|--|----------|---|---------|---------|-------|--------|---|
| Home Maintenance Medium Fee Range Single – \$39,089 to \$86,208 | Per hour | N | \$18.60 | \$19.34 | 3.98% | \$0.74 | N |
| Home Maintenance Medium Fee Range Couple – \$59,802 to \$115,245 | Per hour | N | \$18.60 | \$19.34 | 3.98% | \$0.74 | N |
| Home Maintenance Medium Fee Range Family – \$66,009 to \$118,546 | Per hour | N | \$18.60 | \$19.34 | 3.98% | \$0.74 | N |

Home Maintenance – High Fee Range

| | | | | | | | |
|--|----------|---|---------|---------|-------|--------|---|
| Home Maintenance High Range – Single Above \$86,208 (CHSP) | Per hour | N | \$53.50 | \$55.64 | 4.00% | \$2.14 | N |
| Home Maintenance High Range – Single Above \$86,208 (HACCPYP) | Per hour | N | \$50.40 | \$52.42 | 4.01% | \$2.02 | N |
| Home Maintenance High Range – Couple Above \$115,245 (CHSP) | Per hour | N | \$53.50 | \$55.64 | 4.00% | \$2.14 | N |
| Home Maintenance High Range – Couple Above \$115,245 (HACCPYP) | Per hour | N | \$50.40 | \$52.42 | 4.01% | \$2.02 | N |
| Home Maintenance – Family Above \$118,546 (CHSP) | Per hour | N | \$53.50 | \$55.64 | 4.00% | \$2.14 | N |
| Home Maintenance – Family Above \$118,546 (HACCPYP) | Per hour | N | \$50.40 | \$52.42 | 4.01% | \$2.02 | N |

| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|
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Delivered / Centre Meals

Delivered / Centre Meals – Low Fee Range

| | | | | | | | |
|--|----------|---|--------|--------|-------|--------|---|
| Delivered / Centre Meals Single Up to \$39,089 | Per meal | N | \$7.00 | \$7.28 | 4.00% | \$0.28 | N |
| Delivered / Centre Meals Couple Up to \$59,802 | Per meal | N | \$7.00 | \$7.28 | 4.00% | \$0.28 | N |
| Delivered / Centre Meals Family Up to \$66,009 | Per meal | N | \$7.00 | \$7.28 | 4.00% | \$0.28 | N |

Delivered / Centre Meals – Medium Fee Range

| | | | | | | | |
|---|----------|---|--------|--------|-------|--------|---|
| Delivered / Centre Meals Single – \$39,089 to \$86,208 | Per meal | N | \$9.10 | \$9.46 | 3.96% | \$0.36 | N |
| Delivered / Centre Meals Couple – \$59,802 to \$115,245 | Per meal | N | \$9.10 | \$9.46 | 3.96% | \$0.36 | N |
| Delivered / Centre Meals Family – \$66,009 to \$118,546 | Per meal | N | \$9.10 | \$9.46 | 3.96% | \$0.36 | N |

Delivered / Centre Meals – High Fee Range

| | | | | | | | |
|---|----------|---|---------|---------|-------|--------|---|
| Delivered / Centre Meals – Single Above \$86,208 | Per meal | N | \$23.65 | \$24.60 | 4.02% | \$0.95 | N |
| Delivered / Centre Meals – Couple Above \$115,245 | Per meal | N | \$23.65 | \$24.60 | 4.02% | \$0.95 | N |
| Delivered / Centre Meals – Family Above \$118,546 | Per meal | N | \$23.65 | \$24.60 | 4.02% | \$0.95 | N |

Willowview

Willowview – High Care

Willowview – Outing Group

| | | | | | | | |
|--|-------------|---|---------|---------|-------|--------|---|
| Willowview – Low Fee Range Single Up to \$39,089 | Per session | N | \$8.80 | \$9.15 | 3.98% | \$0.35 | N |
| Willowview – Low Fee Range Couple Up to \$59,802 | Per session | N | \$8.80 | \$9.15 | 3.98% | \$0.35 | N |
| Willowview – Low Fee Range Family Up to \$66,009 | Per session | N | \$8.80 | \$9.15 | 3.98% | \$0.35 | N |
| Willowview – Medium Fee Range Single – \$39,089 to \$86,208 | Per session | N | \$8.80 | \$9.15 | 3.98% | \$0.35 | N |
| Willowview – Medium Fee Range Couple – \$59,802 to \$115,245 | Per session | N | \$8.80 | \$9.15 | 3.98% | \$0.35 | N |
| Willowview – Medium Fee Range Family – \$66,009 to \$118,546 | Per session | N | \$8.80 | \$9.15 | 3.98% | \$0.35 | N |
| Willowview – High Fee Range – Single Above \$86,208 | Per session | N | \$22.05 | \$22.93 | 3.99% | \$0.88 | N |
| Willowview – High Fee Range – Couple Above \$115,245 | Per session | N | \$22.05 | \$22.93 | 3.99% | \$0.88 | N |
| Willowview – High Fee Range – Family Above \$118,546 | Per session | N | \$22.05 | \$22.93 | 3.99% | \$0.88 | N |

Community Transport

| | | | | | | | |
|-----------------------------|-------------|---|--------|--------|-------|--------|---|
| Social Support Group Outing | per session | N | \$1.00 | \$1.04 | 4.00% | \$0.04 | N |
|-----------------------------|-------------|---|--------|--------|-------|--------|---|

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| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|

Community Transport [continued]

| | | | | | | | |
|-----------------------------|----------|---|--------|--------|-------|--------|---|
| Community Transport General | Per trip | N | \$1.00 | \$1.04 | 4.00% | \$0.04 | N |
|-----------------------------|----------|---|--------|--------|-------|--------|---|

Home Care Packages (HCP)

| | | | | | | | |
|---|-------------|---|----------|----------|--------|--------|---|
| Community Transport | Per trip | Y | \$25.00 | \$28.60 | 14.40% | \$3.60 | N |
| All Meals | Per meal | Y | \$21.95 | \$22.82 | 3.96% | \$0.87 | N |
| Home/Personal/Respite Care (8.00am to 6.00pm Monday to Friday) | Per hour | Y | \$51.00 | \$53.04 | 4.00% | \$2.04 | N |
| Home/Personal/Respite Care (6.00pm to 8.00am Monday to Friday) | Per hour | Y | \$108.50 | \$112.84 | 4.00% | \$4.34 | N |
| Home/Personal/Respite Care (6.00pm Friday to 8.00am Monday) | Per hour | Y | \$108.50 | \$112.84 | 4.00% | \$4.34 | N |
| Adult Day Care | Per session | Y | \$37.55 | \$39.06 | 4.02% | \$1.51 | N |

*Based upon HACC services used and other services as negotiated

Parking Services

Parking Meter Rates

| | | | | | | | |
|--|-------------|---|---|---------|---------------|--------|---|
| Parking Fees – meters/ticket machines (per hour) spread from 0.00 to \$15.00 max | per hour | N | \$ 0.00 - \$ 15.00 - default price \$5.20 | | | | N |
| | | | | | Last year fee | | |
| | | | \$ 0.00 - \$ 12.00 - default price \$5.00 | | | | |
| All Day Parking (various locations) | Per Day | Y | \$14.40 | \$15.00 | 4.17% | \$0.60 | N |
| Half Day Parking (4 Hours, various locations) | Per 4 Hours | Y | \$7.20 | \$9.00 | 25.00% | \$1.80 | N |
| Night parking rate | Per Night | Y | \$14.40 | \$15.00 | 4.17% | \$0.60 | N |

Parking Permits

| | | | | | | | |
|--|------------|---|----------|----------|-------|-----------|---|
| Parking Permits – 1st Resident permit concession or 1st Visitor permit concession | Per permit | N | | | | FREE | N |
| Parking Permits – 2nd Resident permit concession or 2nd Visitor permit concession | Per permit | N | \$50.00 | \$52.00 | 4.00% | \$2.00 | N |
| Parking Permits – 3rd Resident permits concession or 3rd Visitor permit concession | Per permit | N | \$50.00 | \$52.00 | 4.00% | \$2.00 | N |
| Replacement Parking permit fee | | N | \$20.00 | \$20.80 | 4.00% | \$0.80 | N |
| Tradesperson permit monthly fee-non metered | Per bay | N | \$200.00 | \$208.00 | 4.00% | \$8.00 | N |
| Parking Permits – 1st Resident permit | Per Permit | N | \$50.00 | \$52.00 | 4.00% | \$2.00 | N |
| Parking Permits – 2nd Resident permits | Per Permit | N | \$122.00 | \$126.90 | 4.02% | \$4.90 | N |
| Parking Permits – 3rd Resident permits | Per Permit | N | \$229.00 | \$238.20 | 4.02% | \$9.20 | N |
| Parking Permits – Business – 1st permit | Per Permit | N | \$141.50 | \$147.20 | 4.03% | \$5.70 | N |
| Parking Permits – Business – 2nd and subsequent permits | Per Permit | N | \$262.50 | \$273.00 | 4.00% | \$10.50 | N |
| Parking Permits – Disabled | Per Permit | N | | | | No Charge | N |
| Parking Permits – 1st Visitor permit | Per Permit | N | \$50.00 | \$52.00 | 4.00% | \$2.00 | N |

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| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|

Parking Permits [continued]

| | | | | | | | |
|---|------------|---|----------|----------|-------|---------|---|
| Parking Permits – 2nd Visitor permits | Per Permit | N | \$122.00 | \$126.90 | 4.02% | \$4.90 | N |
| Parking Permits – 3rd Visitor permits | Per Permit | N | \$229.00 | \$238.20 | 4.02% | \$9.20 | N |
| Parking Permit – Car Share Bay | Per Permit | N | \$620.00 | \$645.00 | 4.03% | \$25.00 | N |
| Installation of Car Share Bay | Per Bay | Y | \$672.00 | \$700.00 | 4.17% | \$28.00 | N |
| Tradesperson permit per day- non metered | Per Bay | N | \$20.00 | \$20.80 | 4.00% | \$0.80 | N |
| Tradesperson permit per week- non metered | Per Bay | N | \$60.00 | \$62.40 | 4.00% | \$2.40 | N |

Parking Occupation Fees

| | | | | | | | |
|---|---------|---|----------|----------|-------|--------|---|
| Occupation of parking bays – parking meter/first day – Non Commercial Street | Per Day | Y | \$80.00 | \$83.20 | 4.00% | \$3.20 | N |
| Occupation of parking bays – parking meter/subsequent day – Non Commercial Street | Per Day | Y | \$40.00 | \$41.60 | 4.00% | \$1.60 | N |
| Occupation of parking bays – parking meter/first day – Commercial Street | Per Day | Y | \$120.00 | \$124.80 | 4.00% | \$4.80 | N |
| Occupation of parking bays – parking meter/subsequent day – Commercial street | Per Day | Y | \$70.00 | \$72.80 | 4.00% | \$2.80 | N |

Towing & Impounding Fees

| | | | | | | | |
|--|-------------|---|----------|----------|-------|---------|---|
| Derelict vehicles/pound fee – abandoned/unregistered vehicle | Per Vehicle | Y | \$460.00 | \$478.40 | 4.00% | \$18.40 | N |
|--|-------------|---|----------|----------|-------|---------|---|

Parking Offence Fees

| | | | | | | | |
|--|-------------------|---|--|--|-----------------------|--|---|
| Parking offences set out in Schedule 6 of the Road Safety (General) Regulations 2019 | Of a Penalty Unit | N | | | 0.5 of a penalty unit | | N |
|--|-------------------|---|--|--|-----------------------|--|---|

Local Laws / Legislative Services

| | | | | | | | |
|--|-----------------|---|------------|------------|-------|----------|---|
| Parklet Application and Inspection - Neighbourhood | Per application | N | \$275.00 | \$300.00 | 9.09% | \$25.00 | N |
| Parklet Application and Inspection - Primary | Per application | N | \$275.00 | \$300.00 | 9.09% | \$25.00 | N |
| Parklet Application and Inspection - Secondary | Per application | N | \$275.00 | \$300.00 | 9.09% | \$25.00 | N |
| Parklet Permit 12 Month - Neighbourhood | Per permit | N | \$2,250.00 | \$2,340.00 | 4.00% | \$90.00 | N |
| Parklet Permit 12 Month - Primary | Per Bay | N | \$5,000.00 | \$5,200.00 | 4.00% | \$200.00 | N |
| Parklet Permit 12 Month - Secondary | Per permit | N | \$3,000.00 | \$3,120.00 | 4.00% | \$120.00 | N |
| Parklet Permit Summer 6 Month - Neighbourhood | Per permit | N | \$1,125.00 | \$1,170.00 | 4.00% | \$45.00 | N |
| Parklet Permit Summer 6 Month - Primary | Per permit | N | \$2,500.00 | \$2,600.00 | 4.00% | \$100.00 | N |
| Parklet Permit Summer 6 Month - Secondary | Per permit | N | \$1,500.00 | \$1,560.00 | 4.00% | \$60.00 | N |
| Mobile Food Vans – Normal Rate | Per Van | N | \$2,715.00 | \$2,825.00 | 4.05% | \$110.00 | N |

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| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
|--|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|
| Mobile Food Vans – Concession Rate (Yarra Resident Only) | Per Van | N | \$1,930.00 | \$2,010.00 | 4.15% | \$80.00 | N |
| Mobile Food Van – small private events permit 1 day or less | Per Van | N | \$113.50 | \$120.00 | 5.73% | \$6.50 | N |
| Mobile Food Van – Charity or Non for profit event | Per Van | N | \$0.00 | \$0.00 | 0.00% | \$0.00 | N |
| Significant Tree Application fee (Non-refundable) | Per application | N | \$160.50 | \$180.00 | 12.15% | \$19.50 | N |
| Significant Tree Permit – Removal | Per Permit | N | \$227.50 | \$277.00 | 21.76% | \$49.50 | N |
| Significant Tree Permit – Pruning only | Per Permit | N | \$114.50 | \$120.00 | 4.80% | \$5.50 | N |
| Excess Animal Permit – Application Fee (Non Refundable) | Per Permit | N | \$59.90 | \$65.00 | 8.51% | \$5.10 | N |
| Cat trap – rental per week | Per Week | N | \$23.75 | \$30.00 | 26.32% | \$6.25 | N |
| Commercial dog walking permit (annual permit) | Annual Permit | N | \$114.50 | \$150.00 | 31.00% | \$35.50 | N |
| Excess Animal Permit – Fee | Annual Permit | N | \$59.90 | \$63.00 | 5.18% | \$3.10 | N |
| Temporary Public Space Licence (prescribed event area) multi max 5 stalls/promotional activities Charity or Non for profit | Per Permit | N | \$0.00 | \$0.00 | 0.00% | \$0.00 | N |
| Temporary Public Space Licence (prescribed event area) multi max 5 stalls/promotional activities | Per Permit | N | \$108.50 | \$113.50 | 4.61% | \$5.00 | N |
| Temporary Public Space Licence (prescribed event area) each additional stall/promotional activity over 5 for Charity or Non for profit | Per Permit | N | \$0.00 | \$0.00 | 0.00% | \$0.00 | N |
| Temporary Public Space Licence (prescribed event area) each additional stall/promotional activity over 5 | Per Permit | N | \$33.05 | \$35.00 | 5.90% | \$1.95 | N |
| Temporary Public Space Licences up to 7 days | Per Permit | N | \$72.20 | \$76.00 | 5.26% | \$3.80 | N |
| Local law permit application fee (As required) | Annual Permit | N | \$58.90 | \$62.00 | 5.26% | \$3.10 | N |
| Busking Permit (Monthly charge) | Per Month | N | \$15.50 | \$16.50 | 6.45% | \$1.00 | N |
| Planter box/tubs – Laneway garden permit fee | Per Permit | N | \$58.90 | \$61.50 | 4.41% | \$2.60 | N |
| General Local Law Permit | Per Permit | N | \$356.00 | \$373.00 | 4.78% | \$17.00 | N |
| Temporary Public space permit – Promotional Short Term (1) 0-3 days | Per Permit | N | \$114.50 | \$119.50 | 4.37% | \$5.00 | N |
| Temporary Public space permit – Promotional Short Term (2) 3-7 days where admin/detailed review required | Per Permit | N | \$182.50 | \$190.50 | 4.38% | \$8.00 | N |
| Local Laws permit Inspection fee – After hours | Per Permit | N | \$170.00 | \$178.00 | 4.71% | \$8.00 | N |
| Miscellaneous / Impound release Fee | Per item | N | \$118.50 | \$123.50 | 4.22% | \$5.00 | N |
| Shopping Trolley Release fees | Per trolley | N | \$69.00 | \$72.00 | 4.35% | \$3.00 | N |

| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
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Public Space Licences

Items on Footpath

| | | | | | | | |
|---|------------------------|---|----------|----------|-------|---------|---|
| Footpath Trading – Application/ Inspection fee (Non-refundable) | Per application | N | \$58.90 | \$61.50 | 4.41% | \$2.60 | N |
| Footpath heaters | Annual fee- per heater | N | \$114.50 | \$120.00 | 4.80% | \$5.50 | N |
| Footpath awning fee | Annual fee | N | \$227.50 | \$237.00 | 4.18% | \$9.50 | N |
| Planter Box/Tubs (Excludes Tables & Chairs) Footpath trading only | Annual fee | N | \$58.90 | \$62.00 | 5.26% | \$3.10 | N |
| Additional miscellaneous item Footpath trading | Per item | N | \$58.90 | \$62.00 | 5.26% | \$3.10 | N |
| Advertising Sign – per sign (licensed) | Annual Permit | N | \$187.50 | \$195.00 | 4.00% | \$7.50 | N |
| Advertising Sign – per sign (unlicensed) | Annual Permit | N | \$128.00 | \$135.00 | 5.47% | \$7.00 | N |
| Goods Display | Annual Permit | N | \$437.00 | \$455.00 | 4.12% | \$18.00 | N |

Tables & Chairs

| | | | | | | | |
|--|--------------------------|---|----------|----------|-------|---------|---|
| Licensed premises – per table over 800mm (Including benches) | Annual Permit- per table | N | \$96.00 | \$100.00 | 4.17% | \$4.00 | N |
| Licensed Premises – per table up to 800mm | Annual Permit- per table | N | \$84.70 | \$88.50 | 4.49% | \$3.80 | N |
| Licensed Premises – per chair (600mm = 1 Chair) | Annual Permit- per chair | N | \$77.90 | \$81.50 | 4.62% | \$3.60 | N |
| Unlicensed Premises – per table over 800mm (including benches) | Annual Permit- per table | N | \$96.00 | \$100.00 | 4.17% | \$4.00 | N |
| Unlicensed Premises – per table up to 800mm | Annual Permit- per table | N | \$84.70 | \$88.50 | 4.49% | \$3.80 | N |
| Unlicensed Premises – per chair (600mm = 1 Chair) | Annual Permit- per chair | N | \$23.75 | \$25.00 | 5.26% | \$1.25 | N |
| Real Estate Sign License | Annual Permit | N | \$838.00 | \$872.00 | 4.06% | \$34.00 | N |
| Mobile Food Van (prescribed event area) multi max. 5 vans | Per Permit | N | \$356.00 | \$373.00 | 4.78% | \$17.00 | N |
| Mobile Food Van (prescribed event area) each additional food van/stall over 5 vans | Per Permit | N | \$356.00 | \$373.00 | 4.78% | \$17.00 | N |
| Mobile Food Van public land (once-off day rate) | Per Permit | N | \$356.00 | \$373.00 | 4.78% | \$17.00 | N |

Kerb Market

| | | | | | | | |
|------------------------------------|-------------------------|---|---------|---------|-------|--------|---|
| Gleadell Street Market (per stall) | Per Stall weekly charge | Y | \$95.00 | \$99.00 | 4.21% | \$4.00 | N |
|------------------------------------|-------------------------|---|---------|---------|-------|--------|---|

Other

| | | | | | | | |
|---|----------------|---|----------|----------|-------|--------|---|
| Major Amplified Sound Permit | Per Permit | N | \$356.00 | \$356.00 | 0.00% | \$0.00 | N |
| Major Amplified Sound Permit Concession | Per Concession | N | \$123.40 | \$123.40 | 0.00% | \$0.00 | N |
| Miscellaneous / Impound Fee | Per item | Y | \$116.50 | \$123.00 | 5.58% | \$6.50 | N |

Planning Enforcement

| | | | | | | | |
|----------------------------------|------------|---|----------|----------|-------|--------|---|
| Liquor Licensing Advice Requests | Per advise | Y | \$171.50 | \$178.50 | 4.08% | \$7.00 | N |
|----------------------------------|------------|---|----------|----------|-------|--------|---|

| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
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|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|

Animal Control

Community Amenity (Local Laws and Animal Control)

Dog Registration

| | | | | | | | |
|---|------------|---|---------------------------|----------|---------|----------|---|
| Standard Maximum Fee | Per dog | N | \$216.50 | \$225.00 | 3.93% | \$8.50 | N |
| Standard Reduced Fee | Per dog | N | \$72.00 | \$75.00 | 4.17% | \$3.00 | N |
| Foster care – Dog | Per dog | N | \$8.00 | \$8.00 | 0.00% | \$0.00 | Y |
| Concessional Maximum Fee | Per dog | N | \$108.00 | \$112.50 | 4.17% | \$4.50 | N |
| Dogs & cats currently registered at another Council – transfer and 1st registration | Per animal | N | No charge – 1st year only | | | | N |
| Dogs & Cats under 6mths of age | Per animal | N | No charge – 1st year only | | | | N |
| Concessional Reduced Fee | Per dog | N | \$21.65 | \$22.50 | 3.93% | \$0.85 | N |
| Registration – Declared menacing, dangerous & restricted breed dogs | Per dog | N | \$423.50 | \$360.00 | -14.99% | -\$63.50 | N |

Cat Registration

| | | | | | | | |
|-------------------------------------|------------------|---|---|----------|--------|--------|---|
| Standard Maximum Fee | Per cat | N | \$124.00 | \$130.00 | 4.84% | \$6.00 | N |
| Standard Reduced Fee | Per cat | N | \$41.00 | \$43.00 | 4.88% | \$2.00 | N |
| Concessional Maximum Fee | Per cat | N | \$62.00 | \$65.00 | 4.84% | \$3.00 | N |
| Concessional Reduced Fee | Per cat | N | \$15.50 | \$16.50 | 6.45% | \$1.00 | N |
| Foster care – Cat | Per cat | N | \$8.00 | \$8.00 | 0.00% | \$0.00 | Y |
| Animal Registration refund | Per registration | N | 50% refund prior to 1 October each year | | | | N |
| Replacement Animal Registration tag | Per tag | Y | \$6.20 | \$7.00 | 12.90% | \$0.80 | N |

Animal Pound Release Fees

| | | | | | | | |
|-------------------|------------|---|----------|----------|-------|---------|---|
| Release fee – Dog | Per animal | Y | \$165.50 | \$175.00 | 5.74% | \$9.50 | N |
| Release fee – Cat | Per animal | Y | \$113.50 | \$120.00 | 5.73% | \$6.50 | N |
| Livestock (small) | Per animal | Y | \$191.50 | \$200.00 | 4.44% | \$8.50 | N |
| Livestock (large) | Per animal | Y | \$258.50 | \$272.00 | 5.22% | \$13.50 | N |

Registration of Domestic Animal Business

| | | | | | | | |
|--|------------|---|----------|----------|-------|---------|---|
| Annual Registration Fee | Per animal | Y | \$434.00 | \$455.00 | 4.84% | \$21.00 | N |
| Transfer Fee | Per Permit | Y | \$32.00 | \$35.00 | 9.38% | \$3.00 | N |
| Request for copy of dog/cat registration certificate (per entry) | Per entry | Y | \$111.50 | \$118.00 | 5.83% | \$6.50 | N |
| Service Requests – Animal Control | Per animal | Y | \$82.60 | \$86.00 | 4.12% | \$3.40 | N |
| Inspection of Dog/Cat register (per entry) | Per entry | N | \$24.80 | \$26.00 | 4.84% | \$1.20 | N |
| Deposit Cat trap (Refundable) | Per trap | N | \$115.50 | \$123.00 | 6.49% | \$7.50 | N |

Health Protection Registrations

- The annual registration period for all premises is 1 January to 31 December - The period for which registration lasts ranges from a minimum of 3 months to a maximum of 15 months (excludes temporary and mobile food premises)
- Pro rata of renewal fee – Registration in Q1 = full renewal fee, Q2 = 3/4 of renewal fee, Q3 = 1/2 renewal fee, Q4 = 1.25 x renewal fee where registration expires 31 December the following year (Max 15 months registration)
- Refund of annual renewal fee for registered premises that close before the registration expiry date - Business closes Q1 = refund 3/4 renewal fee, Q2 = refund 1/2 renewal fee, Q3 = refund 1/4 renewal fee, Q4 = no refund

| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|

Food Premises

Class 1 or Class 2 Food Premises

| | | | | | | | |
|---|-----------------------------|---|-------------------------|----------|-------|---------|---|
| Renewals | Annual Registration | N | \$624.00 | \$650.00 | 4.17% | \$26.00 | N |
| Additional fee for each employee over 10 (Max fee is for 61+ employees) | Per employee > 10 (3PT=1FT) | N | \$32.05 | \$32.50 | 1.40% | \$0.45 | N |
| New Registrations – Application fee | Per application | N | \$312.00 | \$325.00 | 4.17% | \$13.00 | N |
| New Registrations – Registration fee | Per registration | N | Pro-rata of renewal fee | | | | N |
| Re-inspection Fee | Per inspection | N | \$156.00 | \$162.50 | 4.17% | \$6.50 | N |
| Additional Assessment Fee (Section 19H) | Per assessment | N | \$312.00 | \$325.00 | 4.17% | \$13.00 | N |

Class 3 and Not for Profit Class 1 and 2 Food Premises

| | | | | | | | |
|---|-----------------------------|---|-------------------------|----------|-------|---------|---|
| Renewals | Per renewal | N | \$312.00 | \$325.00 | 4.17% | \$13.00 | N |
| Additional fee for each employee over 10 (Max fee is for 61+ employees) | Per employee > 10 (3PT=1FT) | N | \$16.50 | \$16.50 | 0.00% | \$0.00 | N |
| Seasonal (6 month operation) sporting clubs – Registration is for annual period | Per registration | N | \$156.00 | \$162.50 | 4.17% | \$6.50 | N |
| New Registrations – Application fee | Per application | N | \$156.00 | \$162.50 | 4.17% | \$6.50 | N |
| New Registrations – Registration fee | Per registration | N | Pro-rata of renewal fee | | | | N |
| Re-inspection Fee | Per inspection | N | \$78.00 | \$81.50 | 4.49% | \$3.50 | N |
| Additional Inspection Fee Under 19(H) | Per inspection | N | \$156.00 | \$162.50 | 4.17% | \$6.50 | N |

Not for Profit Class 3 Food Premises

| | | | | | | | |
|---|-----------------------------|---|-------------------------|----------|-------|--------|---|
| Renewals | Per renewal | N | \$156.00 | \$162.50 | 4.17% | \$6.50 | N |
| Additional fee for each employee over 10 (Max fee is for 61+ employees) | Per employee > 10 (3PT=1FT) | N | \$8.00 | \$8.50 | 6.25% | \$0.50 | N |
| Seasonal (6 month operation) sporting clubs – Registration is for annual period | Per registration | N | \$78.00 | \$81.50 | 4.49% | \$3.50 | N |
| New Registrations – Application fee | Per application | N | \$78.00 | \$81.50 | 4.49% | \$3.50 | N |
| New Registrations – Registration fee | Per registration | N | Pro-rata of renewal fee | | | | N |
| Re-inspection Fee | Per inspection | N | \$78.00 | \$81.50 | 4.49% | \$3.50 | N |
| Additional Inspection Fee Under 19(H) | Per inspection | N | \$156.00 | \$162.50 | 4.17% | \$6.50 | N |

Temporary and Mobile Food Premises

Registered via "Streatrader" and Short Term Registrations of Food Premises (on request of proprietor)

Once-off Events

No more than two consecutive days operation.

Component/s (per component) attached to a fixed registered (not Class 4) premises.

| | | | | | | | |
|--|------------|---|-----------|---------|-------|--------|---|
| Class 1 and 2 | Per Permit | N | \$78.00 | \$81.50 | 4.49% | \$3.50 | N |
| Class 3 | Per Permit | N | \$39.00 | \$41.00 | 5.13% | \$2.00 | N |
| Not for profit organisations – all classes | Per Permit | N | No Charge | | | | N |

| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|

Short Term Registrations

Less than 12 months.

Note: new approval fee does not apply.

Temporary and mobile food premises that are not "once off" events or components of a fixed registered premises, components of notified (Class 4) premises.

| | | | | | | | |
|---|------------------|---|---------|---------|-------------------------|--------|---|
| Registrations for a period of up to 3 months | Per registration | N | | | 1/4 annual renewal fee | | N |
| Registrations for a period of 3 to 6 months | Per registration | N | | | 1/2 annual renewal fee | | N |
| Registrations for a period of more than 6 months will be treated as a 12 month registration | Per registration | N | | | Full annual renewal fee | | N |
| Re-inspection Fee (temp and mobile food premises) | Per inspection | N | \$78.00 | \$81.50 | 4.49% | \$3.50 | N |

Aquatic Facilities

| | | | | | | | |
|--|----------------------------|---|----------|----------|-------------------------|---------|---|
| New registration - Application fee | Per registration | N | \$101.00 | \$106.00 | 4.95% | \$5.00 | N |
| New registration fee | Per registration | N | | | Pro-rata of renewal fee | | N |
| Renewal - Additional fee for each additional facility in premises in excess of one (1) | Per additional facility >1 | N | \$10.00 | \$10.50 | 5.00% | \$0.50 | N |
| Renewal fee | Per renewal | N | \$202.00 | \$212.00 | 4.95% | \$10.00 | N |
| Transfer fee | Per transfer | N | \$101.00 | \$106.00 | 4.95% | \$5.00 | N |

Prescribed Accommodation Premises

Commercial

| | | | | | | | |
|--|---|---|----------|----------|-------------------------|---------|---|
| Renewal for premises accommodating not more than 5 persons | Per Person | N | \$312.00 | \$325.00 | 4.17% | \$13.00 | N |
| Renewals - Additional fee for each additional person that can be accommodated in excess of 5 (Max fee for 61+ persons) | Per Person > 5 (Max fee based on 61+ persons) | N | \$16.50 | \$16.50 | 0.00% | \$0.00 | N |
| New registrations - Application fee | Per registration | N | \$156.00 | \$162.50 | 4.17% | \$6.50 | N |
| New registrations - Registration fee | Per Transfer | N | | | Pro-rata of renewal fee | | N |
| Transfers | Per Transfer | N | \$156.00 | \$162.50 | 4.17% | \$6.50 | N |

Not For Profit

| | | | | | | | |
|--|---|---|----------|----------|-------------------------|--------|---|
| Renewals for premises accommodating not more than 5 persons | Per renewal | N | \$156.00 | \$162.50 | 4.17% | \$6.50 | N |
| Renewals - Additional fee for each additional person that can be accommodated in excess of 5 (Max fee for 61+ persons) | Per Person > 5 (Max fee based on 61+ persons) | N | \$8.25 | \$8.50 | 3.03% | \$0.25 | N |
| New registrations - Application fee | Per application | N | \$78.00 | \$81.50 | 4.49% | \$3.50 | N |
| New registrations - Registration fee | Per registration | N | | | Pro-rata of renewal fee | | N |
| Transfers | Per transfer | N | \$78.00 | \$81.50 | 4.49% | \$3.50 | N |

| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|

Premises Providing Personal Services

Hairdressers, Beauty Salons, Ear Piercing, Tattooing, Skin Penetration

If proprietor is a not for profit/charitable organisations above will be discounted by 50%. No current applicant are NFP.

| | | | | | | | |
|-------------------|------------------|---|----------|----------|---------|----------|---|
| Renewals | Per renewal | N | \$202.00 | \$211.50 | 4.70% | \$9.50 | N |
| New Registrations | Per registration | N | \$202.00 | \$106.00 | -47.52% | -\$96.00 | N |

Excluding low risk premises where the full renewal fee applies as registration is not subject to renewal.

| | | | | | | | |
|--|------------------|---|----------|----------|---|--------|---|
| New registrations - Registration fee – higher risk services | Per registration | N | | | Pro-rata of renewal fee 15 fees raised YTD Last year fee Pro-rata of renewal fee | | N |
| New registration - Registration fee – lower risk services (note that registration is not subject to renewal) | Per registration | N | \$202.00 | \$211.50 | 4.70% | \$9.50 | N |
| Transfer Fee (transfers not applicable to lower risk services) | Per transfer | N | \$101.00 | \$106.00 | 4.95% | \$5.00 | N |

Other Fees

| | | | | | | | |
|----------------------------------|------------------|---|----------|----------|-------|---------|---|
| Overdue Registration Renewal Fee | Per late renewal | N | \$156.00 | \$162.50 | 4.17% | \$6.50 | N |
| Waste Water System Approval | Per approval | N | \$312.00 | \$325.00 | 4.17% | \$13.00 | N |

Information/Service Fees

| | | | | | | | |
|---|-------------------------|---|----------|----------|-----------|--------|---|
| Copy of Certificate of Analysis for person from whom sample obtained | Per Copy of Certificate | Y | | | No Charge | | N |
| Copy of Registration Certificate – Only available to current proprietor | Per copy of certificate | Y | \$56.00 | \$59.00 | 5.36% | \$3.00 | N |
| Extract of premises register | Per Extract | N | | | No Charge | | N |
| Professional services (EHO) as requested | Per Hour | Y | \$156.00 | \$162.50 | 4.17% | \$6.50 | N |

Recreation

Casual Facility Hire

Commercial: Private hirers, non-Yarra based private schools and professional sporting clubs

Concession 1: Non-Yarra based not-for-profit community groups (inc. sports clubs), non-Yarra based government high schools and Yarra based private schools

Concession 2: Yarra based not-for-profit community groups (inc. sports clubs), Yarra based government high schools

Concession 3: Yarra based primary schools

Sportsgrounds

Premier Sportsground Hire - Victoria Park, Bastow 1

| | | | | | | | |
|----------------|----------|---|----------|----------|-------|---------|---|
| Commercial fee | Per Hour | Y | \$298.00 | \$310.00 | 4.03% | \$12.00 | N |
| Concession 1 | Per Hour | Y | \$88.30 | \$91.00 | 3.06% | \$2.70 | N |
| Concession 2 | Per Hour | Y | \$40.90 | \$42.00 | 2.69% | \$1.10 | N |
| Concession 3 | Per Hour | Y | \$0.00 | \$21.00 | ∞ | \$21.00 | N |

| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|

Community Sportsground Hire - All other sportsgrounds

| | | | | | | | |
|---|----------|---|----------|----------|-------|-----------|---|
| Commercial (ongoing) - Community Sports Ground Hire | Per Hour | Y | \$0.00 | \$30.00 | ∞ | \$30.00 | N |
| Commercial fee | Per Hour | Y | \$119.50 | \$122.00 | 2.09% | \$2.50 | N |
| Concession 1 | Per Hour | Y | \$29.45 | \$30.00 | 1.87% | \$0.55 | N |
| Concession 2 | Per Hour | Y | \$10.70 | \$11.00 | 2.80% | \$0.30 | N |
| Concession 3 | Per Hour | Y | | | | No Charge | N |

Pavilions**Pavilion Hire - Alfred, Alphington, Barkly Gardens, Burnley, Coulson, Fairfield, Fitzroy Grandstand, Gillon, Graham, Johnson, Ramsden, Sherrin Stand, Stanton Street Hall (table tennis)**

| | | | | | | | |
|--------------------------------------|----------|---|----------|----------|-------|---------|---|
| Commercial (ongoing) - Facility Hire | Per Hour | Y | \$0.00 | \$36.00 | ∞ | \$36.00 | N |
| Commercial fee | Per Hour | Y | \$119.00 | \$122.00 | 2.52% | \$3.00 | N |
| Concession 1 | Per Hour | Y | \$35.30 | \$36.00 | 1.98% | \$0.70 | N |
| Concession 2 | Per Hour | Y | \$28.30 | \$29.00 | 2.47% | \$0.70 | N |
| Concession 3 | Per Hour | Y | \$21.55 | \$22.00 | 2.09% | \$0.45 | N |

Tennis and Netball Court Hire**Ryan's Reserve**

| | | | | | | | |
|---------------------------------|----------|---|---------|---------|-------|-----------|---|
| Commercial (off-peak) | Per Hour | Y | \$26.00 | \$26.50 | 1.92% | \$0.50 | N |
| Commercial (off-peak) - ongoing | Per Hour | Y | \$0.00 | \$23.85 | ∞ | \$23.85 | N |
| Commercial (peak) - ongoing | Per Hour | Y | \$0.00 | \$29.70 | ∞ | \$29.70 | N |
| Commercial (Peak) | Per Hour | Y | \$31.65 | \$33.00 | 4.27% | \$1.35 | N |
| Concession 1 | Per Hour | Y | \$15.80 | \$16.30 | 3.16% | \$0.50 | N |
| Concession 2 | Per Hour | Y | \$6.35 | \$6.50 | 2.36% | \$0.15 | N |
| Concession 3 | Per Hour | Y | | | | No Charge | N |

Mayors Park Tennis and Netball Centre

| | | | | | | | |
|---------------------------------|----------|---|---------|---------|-------|-----------|---|
| Commercial (off-peak) | Per Hour | Y | \$26.00 | \$26.50 | 1.92% | \$0.50 | N |
| Commercial (off-peak) - ongoing | Per Hour | Y | \$0.00 | \$23.85 | ∞ | \$23.85 | N |
| Commercial (peak) | Per Hour | Y | \$31.65 | \$33.00 | 4.27% | \$1.35 | N |
| Commercial (peak) - ongoing | Per Hour | Y | \$0.00 | \$29.70 | ∞ | \$29.70 | N |
| Concession 1 | Per Hour | Y | \$15.80 | \$16.30 | 3.16% | \$0.50 | N |
| Concession 2 | Per Hour | Y | \$6.35 | \$6.50 | 2.36% | \$0.15 | N |
| Concession 3 | Per Hour | N | | | | No Charge | N |

Fairlea Reserve

| | | | | | | | |
|---------------------------------|----------|---|--------|---------|---|---------|---|
| Commercial (off-peak) | Per Hour | Y | \$0.00 | \$33.00 | ∞ | \$33.00 | N |
| Commercial (off-peak) - ongoing | Per Hour | Y | \$0.00 | \$29.70 | ∞ | \$29.70 | N |
| Commercial (peak) | Per Hour | Y | \$0.00 | \$40.00 | ∞ | \$40.00 | N |
| Commercial (peak) - ongoing | Per Hour | Y | \$0.00 | \$36.00 | ∞ | \$36.00 | N |
| Concession 1 | Per Hour | Y | \$0.00 | \$25.00 | ∞ | \$25.00 | N |
| Concession 2 | Per Hour | Y | \$0.00 | \$15.00 | ∞ | \$15.00 | N |
| Concession 3 | Per Hour | Y | \$0.00 | \$5.00 | ∞ | \$5.00 | N |

| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|

Tennis and Netball Pavilion Hire

Ryan's Reserve

| | | | | | | | |
|--------------------------------------|----------|---|----------|----------|-------|---------|---|
| Commercial (ongoing) - Facility Hire | Per Hour | Y | \$0.00 | \$36.00 | ∞ | \$36.00 | N |
| Commercial - Facility Hire | Per Hour | Y | \$119.00 | \$122.00 | 2.52% | \$3.00 | N |
| Concession 1 - Facility Hire | Per Hour | Y | \$35.30 | \$36.00 | 1.98% | \$0.70 | N |
| Concession 2 - Facility Hire | Per Hour | Y | \$28.30 | \$29.00 | 2.47% | \$0.70 | N |
| Concession 3 - Facility Hire | Per Hour | Y | \$21.50 | \$22.00 | 2.33% | \$0.50 | N |

Fairlea Reserve

| | | | | | | | |
|--------------------------------------|----------|---|--------|----------|---|----------|---|
| Commercial - Facility Hire | Per Hour | Y | \$0.00 | \$122.00 | ∞ | \$122.00 | N |
| Commercial (ongoing) - Facility Hire | Per Hour | Y | \$0.00 | \$36.00 | ∞ | \$36.00 | N |
| Concession 1 - Facility Hire | Per Hour | Y | \$0.00 | \$36.00 | ∞ | \$36.00 | N |
| Concession 2 - Facility Hire | Per Hour | Y | \$0.00 | \$29.00 | ∞ | \$29.00 | N |
| Concession 3 - Facility Hire | Per Hour | Y | \$0.00 | \$22.00 | ∞ | \$22.00 | N |

Seasonal and Annual Hire

Pavilion Hire

| | | | | | | | |
|---------------|----------|---|--------|--------|---|--------|---|
| Pavilion Hire | Per Hour | Y | \$0.00 | \$1.15 | ∞ | \$1.15 | N |
|---------------|----------|---|--------|--------|---|--------|---|

Sportsgrounds

| | | | | | | | |
|--|----------|---|---------|------------|-------|------------|---|
| Premier Sports Ground Hire | Per Hour | Y | \$0.00 | \$2.89 | ∞ | \$2.89 | N |
| Community 1 Sports Ground Hire | Per Hour | Y | \$0.00 | \$2.53 | ∞ | \$2.53 | N |
| Community 2 Sports Ground Hire | Per Hour | Y | \$0.00 | \$2.30 | ∞ | \$2.30 | N |
| Training Sports Ground Hire | Per Hour | Y | \$0.00 | \$1.79 | ∞ | \$1.79 | N |
| Sports Lighting Surcharge (after 5pm) | Per Item | Y | \$0.00 | \$5.76 | ∞ | \$5.76 | N |
| Turf Wicket Recovery | Per Item | Y | \$0.00 | \$2,500.00 | ∞ | \$2,500.00 | N |
| Pre Season Training | Per Hour | Y | \$26.35 | \$27.40 | 3.98% | \$1.05 | N |
| Practice Match | Per Hour | Y | \$95.00 | \$98.80 | 4.00% | \$3.80 | N |
| Netball Court Hire (per court) - Tenant Sports Club (Fairlea Netball) | Per Hour | Y | \$0.00 | \$7.50 | ∞ | \$7.50 | N |
| Netball/Tennis Court Hire (per court) - Tenant Sports Club (Ryan Reserve/ Mayors Park) | Per Hour | Y | \$0.00 | \$2.40 | ∞ | \$2.40 | N |

Premier Grounds : Bastow 1 Pitch , Victoria Park

Community 1 Grounds : Alphington Park Oval, Fairfield Park Oval, Fletcher 1 Pitch, Loughnan Oval, Peterson Oval, Ramsden Oval, Yambla Reserve

Community 2 Grounds : Alan Bain Reserve, Alfred Crescent Oval, Bastow 2 Soccer Pitch, Burnley Oval, Citizens Park, Coulson Reserve, Fletcher 2 Oval, George Knott Soccer Pitch

Training Grounds : Walker Street Reserve

Personal Training

| | | | | | | | |
|--------------------|----------|---|----------|----------|-------|--------|---|
| Annual Licence Fee | Per Year | N | \$316.40 | \$317.70 | 0.41% | \$1.30 | N |
|--------------------|----------|---|----------|----------|-------|--------|---|

Construction Management Support Unit

| | | | | | | | |
|-----------------------------------|----------------|---|----------|----------|--------|---------|---|
| Counter Fast Track Assessment Fee | Per Assessment | N | \$134.50 | \$165.00 | 22.68% | \$30.50 | N |
|-----------------------------------|----------------|---|----------|----------|--------|---------|---|

| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|

Permit Inspections

| | | | | | | | |
|--|----------------|---|----------|----------|-------|---------|---|
| Private single dwelling and local shop traders | Per Inspection | Y | \$159.50 | \$165.90 | 4.01% | \$6.40 | N |
| Commercial – includes house modules | Per Inspection | Y | \$284.50 | \$295.90 | 4.01% | \$11.40 | N |
| Out of Hours | Per Inspection | Y | \$485.00 | \$504.40 | 4.00% | \$19.40 | N |
| Out of Hours Permit | Per Permit | Y | \$206.50 | \$214.75 | 4.00% | \$8.25 | N |

Asset Protection Permit

| | | | | | | | |
|---|------------|---|----------|----------|-------|-----------|---|
| Permit – Works up to \$10k* | Per Permit | Y | | | | No Charge | N |
| Permit – Works between \$10,001 and \$500K Application Fee* | Per Permit | Y | \$260.00 | \$270.40 | 4.00% | \$10.40 | N |
| Permit – Works more than \$501K Application Fee* | Per Permit | Y | \$783.00 | \$814.30 | 4.00% | \$31.30 | N |

*Additional drainage inspection charges may apply

Vehicle Crossing Permit

| | | | | | | | |
|---|------------|---|----------|----------|-------|---------|---|
| Inspection - Commercial/Industrial Vehicle Crossing | Per Permit | N | \$284.50 | \$295.90 | 4.01% | \$11.40 | N |
| Inspection - Private single dwelling Vehicle Crossing | Per Permit | N | \$160.00 | \$166.40 | 4.00% | \$6.40 | N |
| Permit – Private Single Dwelling Vehicle Crossing | Per Permit | N | \$168.00 | \$174.70 | 3.99% | \$6.70 | N |
| Permit – Commercial/Industrial Vehicle Crossing | Per Permit | N | \$284.50 | \$295.90 | 4.01% | \$11.40 | N |
| Profile Design Service | Per Permit | Y | \$380.00 | \$395.20 | 4.00% | \$15.20 | N |

Road / Footpath Occupation Permit

| | | | | | | | |
|--|---------------------------|---|----------|----------|--------|---------|---|
| Permit – work area / public protection occupation | Per Permit | N | \$87.60 | \$91.10 | 4.00% | \$3.50 | N |
| Occupancy Fee – Private single dwelling and local shop trader | Per Square Metre Per Week | Y | \$5.30 | \$5.50 | 3.77% | \$0.20 | N |
| Occupancy Fee – Commercial License/ Occupancy | Per Square Metre Per Week | Y | \$9.80 | \$12.00 | 22.45% | \$2.20 | N |
| Permit – Plant and Equipment – Private single dwelling and local shop traders. | Per Day | N | \$168.00 | \$174.70 | 3.99% | \$6.70 | N |
| Permit – Plant and Equipment – Commercial – No road closure | Per Day | Y | \$284.50 | \$295.90 | 4.01% | \$11.40 | N |
| Plant and Equipment Permit – Commercial – Local road – Full road closure | Per Day | Y | \$432.00 | \$449.25 | 3.99% | \$17.25 | N |

Skip Bin Permit

| | | | | | | | |
|--|---------|---|----------|----------|-------|--------|---|
| Skip Bin Permit – Skip placement – unmetered | Per Day | N | \$24.85 | \$25.85 | 4.02% | \$1.00 | N |
| Skip Bin Permit – Skip placement – metered | Per Day | N | \$67.40 | \$70.10 | 4.01% | \$2.70 | N |
| Skip Bin Permit – Container placement | Per Day | N | \$144.50 | \$150.30 | 4.01% | \$5.80 | N |

| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|

Filming & Commercial Still Photography Permit

| | | | | | | | |
|--|----------------|---|------------|------------|-------|-----------|---|
| Application fee – Commercial Profit Making (non refundable) | Per Permit | Y | \$108.00 | \$112.30 | 3.98% | \$4.30 | N |
| Commercial Profit Making – Film/Ad Producers – Major impact: Permit | Per Permit | Y | \$1,320.00 | \$1,372.80 | 4.00% | \$52.80 | N |
| Filming (incl ads/still photography) inspection (Mon to Fri) | Per Inspection | Y | \$159.50 | \$162.30 | 1.76% | \$2.80 | N |
| Filming inspection (incl ads/still photography) – Out of hours | Per Inspection | Y | \$485.50 | \$504.90 | 4.00% | \$19.40 | N |
| Permit – Commercial Profit Making – Minor impact/small budget productions (incl films & ads) | Per Permit | Y | \$441.00 | \$458.65 | 4.00% | \$17.65 | N |
| Permit – Student Filming (incl still photography) | Per Permit | N | | | | No Charge | N |
| Permit – Non Profit Making Filming (incl still photography) | Per Permit | N | | | | No Charge | N |

Road / Footpath Openings

Consent (RMA 2004)

| | | | | | | | |
|---|----------------|---|----------|----------|-------|---------|---|
| Consent fee* | Per Consent | N | \$88.90 | \$88.90 | 0.00% | \$0.00 | Y |
| Minimum charge | | | | | | | |
| *Areas greater than 40m2 or greater than 30 lineal metres Council may consider a reduced charge | | | | | | | |
| Inspection | Per Inspection | Y | \$159.50 | \$165.90 | 4.01% | \$6.40 | N |
| Inspection – Out of hours | Per Inspection | Y | \$485.00 | \$504.40 | 4.00% | \$19.40 | N |
| Minimum charge | | | | | | | |

Drainage Cleaning and Inspection

| | | | | | | | |
|---|----------------|---|----------|----------|-------|---------|---|
| Admin Fee – Organising CCTV inspection or drain cleaning for one occurrence | Per Inspection | Y | \$159.50 | \$166.30 | 4.26% | \$6.80 | N |
| CCTV inspection (Traffic management not included) | Per Hour | Y | \$233.50 | \$254.50 | 8.99% | \$21.00 | N |
| Minimum charge \$800 | | | | | | | |
| Drain/Pit Cleaning – Jet/Educator Cleaning (Traffic management and tipping fees not included) | Per Hour | Y | \$246.50 | \$268.65 | 8.99% | \$22.15 | N |
| Minimum charge \$800 | | | | | | | |

Road Reinstatement

In accordance with the Road Management Act 2004

| | | | | | | | |
|--|------------------|---|----------|----------|-------|---------|---|
| Road – deep lift asphalt/concrete/bluestone | Per Square Metre | N | \$331.00 | \$344.25 | 4.00% | \$13.25 | N |
| Minimum charge \$800 | | | | | | | |
| Road – asphalt/concrete <100mm | Per Square Metre | N | \$221.00 | \$229.85 | 4.00% | \$8.85 | N |
| Minimum charge \$500 | | | | | | | |
| Footpath – residential – asphalt (as per YSD33 RAF) – less than 60mm | Per Square Metre | N | \$199.00 | \$206.95 | 3.99% | \$7.95 | N |
| Minimum charge \$500 | | | | | | | |

continued on next page ...

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| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|

Road Reinstatement [continued]

| | | | | | | | |
|---|------------------|---|----------|----------|-------|---------|---|
| Footpath – industrial – asphalt / concrete (as per YSD33 IAF & CF) greater than 60mm & less than equal to 100mm | Per Square Metre | N | \$276.50 | \$287.55 | 4.00% | \$11.05 | N |
| Minimum charge \$800 | | | | | | | |
| Footpath – industrial – concrete with asphalt surface (as per YSD33 ICAF) <=170mm | Per Square Metre | N | \$309.50 | \$321.90 | 4.01% | \$12.40 | N |
| Minimum charge \$800 | | | | | | | |
| Traffic Management | unit | N | \$553.00 | \$575.10 | 4.00% | \$22.10 | N |
| Parking sensor removal/reinstatement | Per Sensor | Y | \$108.50 | \$113.00 | 4.15% | \$4.50 | N |
| Urgent removal/reinstatement | Per Sensor | Y | \$153.00 | \$160.00 | 4.58% | \$7.00 | N |

Child Care

Late Fee – Childrens Services

| | | | | | | | |
|---|----------------|---|---------|---------|-------|--------|---|
| Late Fee for Vac Care, ASC, LDC, Kinder | Initial 10mins | N | \$27.70 | \$28.81 | 4.01% | \$1.11 | N |
| Late Fee for Vac Care, ASC, LDC, Kinder | Per Minute | N | \$1.35 | \$1.40 | 3.70% | \$0.05 | N |

Outside School Hours Care

| | | | | | | | |
|----------------------------------|-------------|---|--------|---------|--------|---------|---|
| Casual Booking Fee | per booking | N | \$2.00 | \$2.08 | 4.00% | \$0.08 | N |
| Outside School Hours Care Fee | per hour | N | \$6.65 | \$8.31 | 24.96% | \$1.66 | N |
| Vacation Care Excursion Fee | Per day | N | \$0.00 | \$15.60 | ∞ | \$15.60 | N |
| Vacation Care Fee – Late booking | Per day | N | \$0.00 | \$10.40 | ∞ | \$10.40 | N |

Long Day Care

| | | | | | | | |
|---------------|----------|---|---------|---------|-------|--------|---|
| Long Day Care | per hour | N | \$12.53 | \$13.28 | 5.99% | \$0.75 | N |
|---------------|----------|---|---------|---------|-------|--------|---|

Funded Kindergarten

| | | | | | | | |
|---------------------|----------|---|----------|----------|-------|---------|---|
| July to December | Per Term | N | \$413.00 | \$429.52 | 4.00% | \$16.52 | N |
| January to June | Per Term | N | \$421.00 | \$437.84 | 4.00% | \$16.84 | N |
| Term Fee Concession | Per Term | N | \$0.00 | \$0.00 | 0.00% | \$0.00 | N |

Occasional Child Care

| | | | | | | | |
|-----------------|----------|---|---------|---------|-------|--------|---|
| Occasional Care | per hour | N | \$12.53 | \$13.28 | 5.99% | \$0.75 | N |
|-----------------|----------|---|---------|---------|-------|--------|---|

Youth Services

| | | | | | | | |
|--------------------------------------|---------|---|---------|---------|-------|--------|---|
| School Holiday Programs | Per Day | Y | \$21.55 | \$22.49 | 4.36% | \$0.94 | N |
| School Holiday Programs – Concession | Per Day | Y | \$3.90 | \$4.08 | 4.62% | \$0.18 | N |

| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|

Hire of Meeting Rooms – Connie Benn Centre

Community Meeting Room

| | | | | | | | |
|----------------------------|--------------|---|----------|----------|-------|--------|---|
| Concessional Rate Half Day | Per Half Day | Y | \$34.00 | \$35.40 | 4.12% | \$1.40 | N |
| Concessional Rate Full Day | Per Day | Y | \$56.60 | \$58.90 | 4.06% | \$2.30 | N |
| Commercial Rate Half Day | Per Half Day | Y | \$113.00 | \$118.00 | 4.42% | \$5.00 | N |
| Commercial Rate Full Day | Per Day | Y | \$203.50 | \$212.00 | 4.18% | \$8.50 | N |

Community Kitchen

| | | | | | | | |
|----------------------------|--------------|---|----------|----------|-------|--------|---|
| Concessional Rate Half Day | Per Half Day | Y | \$45.25 | \$47.10 | 4.09% | \$1.85 | N |
| Concessional Rate Full Day | Per Day | Y | \$79.30 | \$82.50 | 4.04% | \$3.20 | N |
| Commercial Rate Half Day | Per Half Day | Y | \$113.00 | \$118.00 | 4.42% | \$5.00 | N |
| Commercial Rate Full Day | Per Day | Y | \$203.50 | \$212.00 | 4.18% | \$8.50 | N |

Training Room

| | | | | | | | |
|----------------------------|--------------|---|----------|----------|-------|--------|---|
| Concessional Rate Half Day | Per Half Day | Y | \$56.60 | \$58.90 | 4.06% | \$2.30 | N |
| Concessional Rate Full Day | Per Day | Y | \$113.00 | \$118.00 | 4.42% | \$5.00 | N |
| Commercial Rate Half Day | Per Half Day | Y | \$113.00 | \$118.00 | 4.42% | \$5.00 | N |
| Commercial Rate Full Day | Per Day | Y | \$203.50 | \$212.00 | 4.18% | \$8.50 | N |

Consultation Room

| | | | | | | | |
|----------------------------|----------|---|----------|----------|-------|--------|---|
| Concessional Rate per hour | Per Hour | Y | \$34.00 | \$35.40 | 4.12% | \$1.40 | N |
| Concessional Rate Full Day | Per Day | Y | \$90.60 | \$94.30 | 4.08% | \$3.70 | N |
| Commercial Rate per hour | Per Hour | Y | \$45.25 | \$47.10 | 4.09% | \$1.85 | N |
| Commercial Rate Full Day | Per Day | Y | \$170.00 | \$177.00 | 4.12% | \$7.00 | N |

Playgroup Room 2

| | | | | | | | |
|--------------------------------------|-----------------|---|----------|----------|-------|--------|---|
| Concessional Rate per 2 hour session | Per 2hr Session | Y | \$45.25 | \$47.10 | 4.09% | \$1.85 | N |
| Commercial Rate per hour | Per Hour | Y | \$34.00 | \$35.40 | 4.12% | \$1.40 | N |
| Commercial Rate Full Day | Per Day | Y | \$170.00 | \$177.00 | 4.12% | \$7.00 | N |

Front Room

| | | | | | | | |
|----------------------------|--------------|---|----------|----------|-------|--------|---|
| Concessional Rate Half Day | Per Half Day | Y | \$22.65 | \$23.60 | 4.19% | \$0.95 | N |
| Concessional Rate Full Day | Per Day | Y | \$42.15 | \$43.85 | 4.03% | \$1.70 | N |
| Commercial Rate Half Day | Per Half Day | Y | \$67.90 | \$70.70 | 4.12% | \$2.80 | N |
| Commercial Rate Full Day | Per Day | Y | \$113.00 | \$118.00 | 4.42% | \$5.00 | N |

Foyer Room

| | | | | | | | |
|---|--------------|---|----------|----------|-------|-----------|---|
| Concessional Rate Half Day | Per Half Day | Y | \$67.90 | \$70.70 | 4.12% | \$2.80 | N |
| Concessional Rate Full Day | Per Day | Y | \$113.00 | \$118.00 | 4.42% | \$5.00 | N |
| Commercial Rate Half Day* | Per Half Day | Y | \$90.60 | \$94.30 | 4.08% | \$3.70 | N |
| Commercial Rate Full Day | Per Day | Y | \$170.00 | \$177.00 | 4.12% | \$7.00 | N |
| Groups auspiced by Council business units | | Y | | | | No Charge | N |

* Evening and weekend hire only

| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|

Hire of Community Facility - The Stables

Top Floor

| | | | | | | | |
|---|-----------|---|----------|----------|-------|--------|---|
| After hours call out fee | per hour | Y | \$84.70 | \$88.09 | 4.00% | \$3.39 | N |
| Commercial Rate hourly | per hour | Y | \$63.10 | \$65.62 | 3.99% | \$2.52 | N |
| Community hall public liability insurance | per event | Y | \$34.10 | \$35.46 | 3.99% | \$1.36 | N |
| Concession Rate hourly | per hour | Y | \$21.65 | \$22.51 | 3.97% | \$0.86 | N |
| Groups out spaced by Council business units | per event | N | \$0.00 | \$0.00 | 0.00% | \$0.00 | N |
| Late booking fee | per event | Y | \$49.55 | \$51.54 | 4.02% | \$1.99 | N |
| Security deposit (bond) | per event | N | \$102.00 | \$106.08 | 4.00% | \$4.08 | N |

* Minimum \$100

Immunisation

Vaccine

| | | | | | | | |
|---|-------------|---|----------|----------|-------------------------|---------|---|
| Bexsero | per vaccine | N | \$120.00 | \$130.00 | 8.33% | \$10.00 | N |
| Boostrix | per vaccine | N | \$47.00 | \$49.06 | 4.38% | \$2.06 | N |
| Engerix B Adult | per vaccine | N | \$25.00 | \$29.00 | 16.00% | \$4.00 | N |
| Havrix Adult | per vaccine | N | \$67.20 | \$70.01 | 4.18% | \$2.81 | N |
| Havrix Junior | per vaccine | N | \$49.85 | \$52.20 | 4.71% | \$2.35 | N |
| Influenza vaccine | per vaccine | N | \$18.00 | \$20.00 | 11.11% | \$2.00 | N |
| Nimenrix | per vaccine | N | \$70.00 | \$75.00 | 7.14% | \$5.00 | N |
| Varilrix | Per Vaccine | N | \$65.00 | \$70.00 | 7.69% | \$5.00 | N |
| Immunisation – vaccinations | Per vaccine | N | | | Fee varies with Vaccine | | N |
| Immunisation – alternative vaccinations | Per vaccine | N | | | Fee varies with Vaccine | | N |

Planning & Subdivision

Amendments to Planning Scheme

| | | | | | | | |
|--|-----------------|---|------------|------------|-------|--------|---|
| Request to amend planning scheme | Per application | N | \$3,149.70 | \$3,149.70 | 0.00% | \$0.00 | Y |
| a) Considering a request to amend a planning scheme; and b) Taking action required by Division 1 of Part 3 of the Act; and c) Considering any submissions which do not seek a change to the amendment; and d) If applicable, abandoning the amendment | | | | | | | |

Consideration of submissions to Amendment and reference to panel

| | | | | | | | |
|---|-----------------|---|-------------|-------------|-------|--------|---|
| a) up to and including 10 submissions which seek a change to an amendment and where necessary referring the submissions to a panel | Per application | N | \$15,611.10 | \$15,611.10 | 0.00% | \$0.00 | Y |
| b) 11 to (and including) 20 submissions which seek a change to an amendment and where necessary referring the submissions to a panel | Per application | N | \$31,191.60 | \$31,191.60 | 0.00% | \$0.00 | Y |
| c) Submissions that exceed 20 submissions which seek a change to an amendment, and where necessary referring the submissions to a panel | Per application | N | \$41,695.80 | \$41,695.80 | 0.00% | \$0.00 | Y |

| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|

Other

| | | | | | | | |
|--------------------------|-----------------|---|------------|------------|-------|--------|---|
| Notice/Advertising | Per Letter | Y | \$6.35 | \$6.35 | 0.00% | \$0.00 | N |
| Adoption of an Amendment | Per application | N | \$496.90 | \$496.90 | 0.00% | \$0.00 | Y |
| Approval of an Amendment | Per application | N | \$496.90 | \$496.90 | 0.00% | \$0.00 | Y |
| Amendments under 20A | Per application | N | \$993.90 | \$993.90 | 0.00% | \$0.00 | Y |
| Amendments under 20(4) | Per application | N | \$4,128.30 | \$4,128.30 | 0.00% | \$0.00 | Y |

Under section 96A(4)(a) of the Act: The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications

| | | | | | | | |
|--|-----------------|---|----------|----------|-------|--------|---|
| For an agreement to a proposal to amend or end an agreement under section 173 of the Act | Per application | N | \$680.40 | \$680.40 | 0.00% | \$0.00 | Y |
|--|-----------------|---|----------|----------|-------|--------|---|

For the first 12 months from commencement of the regulations (13 October 2016), the fees for planning scheme amendments will be charged at 50% of the fees set out in regulations

Applications for permits Reg 9 Type of Permit Application

| | | | | | | | |
|--|-----------------|---|------------|------------|-------|--------|---|
| Class 1 Use only/reduction of car parking/loading bay requirements/ liquor licence | Per application | N | \$1,360.80 | \$1,360.80 | 0.00% | \$0.00 | Y |
|--|-----------------|---|------------|------------|-------|--------|---|

Reg 9 Single Dwellings

To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 7 or 8 permit or a permit to subdivide or consolidate land) if the cost of development is:

| | | | | | | | |
|-------------------------------------|-----------------|---|------------|------------|-------|--------|---|
| Class 2 < \$10,000 | Per application | N | \$206.40 | \$206.40 | 0.00% | \$0.00 | Y |
| Class 3 > \$10,001 – \$100,000 | Per application | N | \$649.80 | \$649.80 | 0.00% | \$0.00 | Y |
| Class 4 > \$100,001 – \$500,00 | Per application | N | \$1,330.20 | \$1,330.20 | 0.00% | \$0.00 | Y |
| Class 5 > \$500,001 – \$1,000,000 | Per application | N | \$1,437.30 | \$1,437.30 | 0.00% | \$0.00 | Y |
| Class 6 > \$1,000,001 – \$2,000,000 | Per application | N | \$1,544.30 | \$1,544.30 | 0.00% | \$0.00 | Y |

Reg 9 VICSMART Applications

| | | | | | | | |
|--|-----------------|---|----------|----------|-------|--------|---|
| Class 7 < \$10,000 | Per application | N | \$206.40 | \$206.40 | 0.00% | \$0.00 | Y |
| Class 8 > \$10,000 | Per application | N | \$443.40 | \$443.40 | 0.00% | \$0.00 | Y |
| Class 9 VICSMART application to subdivide or consolidate land | Per application | N | \$206.40 | \$206.40 | 0.00% | \$0.00 | Y |
| Class 10 VICSMART A permit that is a VicSmart Application (other than a Class 7, 8 or 9) | Per application | N | \$206.40 | \$206.40 | 0.00% | \$0.00 | Y |

Reg 9 Other Development

| | | | | | | | |
|--|-----------------|---|-------------|-------------|-------|--------|---|
| Class 11 < \$100,000 | Per application | N | \$1,185.00 | \$1,185.00 | 0.00% | \$0.00 | Y |
| Class 12 > \$100,001 – \$1,000,000 | Per application | N | \$1,597.80 | \$1,597.80 | 0.00% | \$0.00 | Y |
| Class 13 > \$1,000,001 – \$5,000,000 | Per application | N | \$3,524.30 | \$3,524.30 | 0.00% | \$0.00 | Y |
| Class 14 > \$5,000,001 – \$15,000,000 | Per application | N | \$8,982.90 | \$8,982.90 | 0.00% | \$0.00 | Y |
| Class 15 > \$15,000,001 – \$50,000,000 | Per application | N | \$26,489.90 | \$26,489.90 | 0.00% | \$0.00 | Y |
| Class 16 > \$50,000,001 | Per application | N | \$59,539.30 | \$59,539.30 | 0.00% | \$0.00 | Y |

| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|

Reg 9 Subdivision

| | | | | | | | |
|---|-----------------|---|------------|------------|-------|--------|---|
| Class 17 Subdivide an existing building | Per application | N | \$1,360.80 | \$1,360.80 | 0.00% | \$0.00 | Y |
| Class 18 Subdivide land into 2 lots | Per application | N | \$1,360.80 | \$1,360.80 | 0.00% | \$0.00 | Y |
| Class 19 To effect a realignment of a common boundary between lots or to consolidate two or more lots | Per application | N | \$1,360.80 | \$1,360.80 | 0.00% | \$0.00 | Y |
| Class 20 Subdivide land (per 100 lots created) | Per application | N | \$1,360.80 | \$1,360.80 | 0.00% | \$0.00 | Y |
| Class 21 | Per application | N | \$1,360.80 | \$1,360.80 | 0.00% | \$0.00 | Y |
| To: a) Create, vary a restriction within the meaning or the Subdivision Act 1988, or b) Create or remove a right of way; or c) Create, vary or remove an easement other than a right of way; or d) Vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant | | | | | | | |
| Class 22 A permit not otherwise provided for in the regulation | Per application | N | \$1,360.80 | \$1,360.80 | 0.00% | \$0.00 | Y |

Certification

| | | | | | | | |
|---|-----------------|---|----------|----------|-------|--------|---|
| Reg 6 Certification of a plan of subdivision | Per application | N | \$180.40 | \$180.40 | 0.00% | \$0.00 | Y |
| Reg 7 Alteration of a plan under section 10 (2) of the Act | Per application | N | \$114.70 | \$114.70 | 0.00% | \$0.00 | Y |
| Any instance where Council requires a change to the plan to make it suitable for certification whether it be conditioned on the permit or prior | | | | | | | |

Revised Plans Amend an application for a permit after notice has been given – Reg 12

| | | | | | | | |
|--|-----------------|---|--|--|--|--|---|
| Reg 12 | Per application | N | 40% of application fee for that class of application | | | | Y |
| a) Under section 57A(3)(a) of the Act the fee to amend an application for a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 9 c) | | | | | | | |
| If an application to amend an application for a permit or amend an application to amend a permit has the effect of changing the class of that permit to a new class, having a higher application fee set out in the Table to regulation 9, the applicant must pay an additional fee being the difference the original class of application and the amended class of permit | | | | | | | |

Other Applicable Statutory Fees

| | | | | | | | |
|---|-----------------|---|----------|----------|-------|--------|---|
| Reg 15 Application for Certificate of Compliance | Per application | N | \$336.40 | \$336.40 | 0.00% | \$0.00 | Y |
| Reg 18 Where a planning scheme specifies that a matter must be done to the satisfaction of a responsible authority, Minister, public authority or municipal council | Per application | N | \$336.40 | \$336.40 | 0.00% | \$0.00 | Y |
| Including lodging plans to comply if the first submission to Council was unsatisfactory | | | | | | | |

Planning schedule of permit application revision fees under section 57a – Reg 12 Type of Permit Application

| | | | | | | | |
|---|-----------------|---|----------|----------|-------|--------|---|
| Class 1 Use only/reduction of car parking/loading bay requirements/liquor licence | Per application | N | \$544.30 | \$544.30 | 0.00% | \$0.00 | Y |
|---|-----------------|---|----------|----------|-------|--------|---|

| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|

Reg 12 Single Dwellings

To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 7 or 8 permit or a permit to subdivide or consolidate land) if the cost of development is:

| | | | | | | | |
|---|-----------------|---|----------|----------|-------|--------|---|
| Class 2 – Less than \$10,000 | Per application | N | \$82.60 | \$82.60 | 0.00% | \$0.00 | Y |
| Class 3 – More than \$10,000 and not more than \$100,000 | Per application | N | \$259.90 | \$259.90 | 0.00% | \$0.00 | Y |
| Class 4 – More than \$100,000 and not more than \$500,000 | Per application | N | \$532.10 | \$532.10 | 0.00% | \$0.00 | Y |
| Class 5 – More than \$500,000 and not more than \$1,000,000 | Per application | N | \$574.90 | \$574.90 | 0.00% | \$0.00 | Y |
| Class 6 – More than \$1,000,000 and not more than \$2,000,000 | Per application | N | \$617.70 | \$617.70 | 0.00% | \$0.00 | Y |

Reg 12 Other Development

To develop land (incl single dwelling per lot) if the estimated cost of development is:

| | | | | | | | |
|--|-----------------|---|-------------|-------------|-------|--------|---|
| Class 11 – Less than \$100,000 | Per application | N | \$474.00 | \$474.00 | 0.00% | \$0.00 | Y |
| Class 12 – More than \$100,000 and not more than \$1,000,000 | Per application | N | \$639.10 | \$639.10 | 0.00% | \$0.00 | Y |
| Class 13 – More than \$1,000,000 and not more than \$5,000,000 | Per application | N | \$1,409.70 | \$1,409.70 | 0.00% | \$0.00 | Y |
| Class 14 – More than \$5,000,000 and not more than \$15,000,000 | Per application | N | \$3,593.20 | \$3,593.20 | 0.00% | \$0.00 | Y |
| Class 15 – More than \$15,000,000 and not more than \$50,000,000 | Per application | N | \$10,596.00 | \$10,596.00 | 0.00% | \$0.00 | Y |
| Class 16 – More than \$50,000,000 | Per application | N | \$23,815.70 | \$23,815.70 | 0.00% | \$0.00 | Y |

Reg 12 Subdivision

| | | | | | | | |
|--|-----------------|---|---|----------|-------|--------|---|
| Class 17 To subdivide an existing building (other than a class 9 permit) | Per application | N | \$544.30 | \$544.30 | 0.00% | \$0.00 | Y |
| Class 18 To subdivide land into two lots (other than a class 9 or class 17 permit) | Per application | N | \$544.30 | \$544.30 | 0.00% | \$0.00 | Y |
| Class 19 To effect a realignment of a common boundary between lots or to consolidate two or more lots (other than a class 9 permit) | Per application | N | \$544.30 | \$544.30 | 0.00% | \$0.00 | Y |
| Class 20 To subdivide land (other than a class 9, class 17, class 18 or class 19 permit) | Per application | N | \$544.3 per 100 lots created Min. Fee excl. GST: \$544.30 Last year fee \$535.10 per 100 lots created Min. Fee excl. GST: \$544.30 | | | Y | |
| Class 21 | Per application | N | \$544.30 | \$544.30 | 0.00% | \$0.00 | Y |
| To: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or b) create or remove a right of way; or c) create, vary or remove an easement other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant. | | | | | | | |
| Class 22 A permit not otherwise provided for in the regulation | Per application | N | \$544.00 | \$544.00 | 0.00% | \$0.00 | Y |

| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|

Reg 11 Permit Amendment Fees

| | | | | | | | |
|---|-----------------|---|------------|------------|-------|--------|---|
| Class 1 Use only/reduction of car parking/loading bay requirements/ liquor licence | Per application | N | \$1,360.80 | \$1,360.80 | 0.00% | \$0.00 | Y |
| Class 2 Application to amend a permit (other than a permit to develop land for a single dwelling per lot, use & develop land for a single dwelling per lot, or to undertake development ancillary to the use of land for a single dwelling per lot) to: To change the statement of what the permit allows or to change any or all of the conditions | Per application | N | \$1,360.80 | \$1,360.80 | 0.00% | \$0.00 | Y |

Reg 11 Single Dwellings

To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 7 or 8 permit or a permit to subdivide or consolidate land) if the estimated cost of any additional development is:

| | | | | | | | |
|---|-----------------|---|------------|------------|-------|--------|---|
| Class 3 Amendment to a Class 2, 3, 4, 5 or 6 permit – Less than \$10,000 | Per application | N | \$206.40 | \$206.40 | 0.00% | \$0.00 | Y |
| Class 4 Amendment to a Class 2, 3, 4, 5 or 6 permit – More than \$10,000 and not more than \$100,000 | Per application | N | \$649.80 | \$649.80 | 0.00% | \$0.00 | Y |
| Class 5 Amendment to a Class 2, 3, 4, 5 or 6 permit – More than \$100,000 and not more than \$500,000 | Per application | N | \$1,330.20 | \$1,330.20 | 0.00% | \$0.00 | Y |
| Class 6 Amendment to a Class 2, 3, 4, 5 or 6 permit – More than \$500,000 | Per application | N | \$1,437.30 | \$1,437.30 | 0.00% | \$0.00 | Y |

Reg 11 VICSMART Applications which meet the VicSmart criteria

| | | | | | | | |
|---|-----------------|---|----------|----------|-------|--------|---|
| Class 7 Amendment to a Class 7 permit | Per application | N | \$206.40 | \$206.40 | 0.00% | \$0.00 | Y |
| If the estimated cost of any additional development is less than \$10,000 | | | | | | | |
| Class 8 Amendment to a Class 8 permit | Per application | N | \$443.40 | \$443.40 | 0.00% | \$0.00 | Y |
| If the estimated cost of any additional development is more than \$10,000 | | | | | | | |
| Class 9 Amendment to a Class 9 permit – Subdivide or consolidate land | Per application | N | \$206.40 | \$206.40 | 0.00% | \$0.00 | Y |
| Class 10 Amendment to a Class 10 permit (other than a class 7, class 8 or class 9 permit) | Per application | N | \$206.40 | \$206.40 | 0.00% | \$0.00 | Y |

Reg 11 Other Development

| | | | | | | | |
|--|-----------------|---|------------|------------|-------|--------|---|
| Amendment to a Class 11, 12, 13, 14, 15 or 16 permit – Less than \$100,000 | Per application | N | \$1,185.00 | \$1,185.00 | 0.00% | \$0.00 | Y |
| Amendment to a Class 11, 12, 13, 14, 15 or 16 permit – More than \$100,000 and not more than \$1,000,000 | Per application | N | \$1,597.80 | \$1,597.80 | 0.00% | \$0.00 | Y |
| Amendment to a Class 11, 12, 13, 14, 15 or 16 permit – More than \$1,000,000 | Per application | N | \$3,524.30 | \$3,524.30 | 0.00% | \$0.00 | Y |

| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|

Reg 11 Subdivision

| | | | | | | | |
|--------------------------------|-----------------|---|------------|------------|-------|--------|---|
| Class 14 – Class 19 Amendments | Per application | N | \$1,360.60 | \$1,360.60 | 0.00% | \$0.00 | Y |
|--------------------------------|-----------------|---|------------|------------|-------|--------|---|

Reg 8 Recertification

| | | | | | | | |
|--|-----------------|---|----------|----------|-------|--------|---|
| Reg 8 Recertification of a plan of subdivision | Per application | N | \$145.30 | \$145.30 | 0.00% | \$0.00 | Y |
|--|-----------------|---|----------|----------|-------|--------|---|

Reg 12 Revised Plans Amend an application for an amendment to a permit after notice has been given

| | | | | | | | |
|--|-----------------|---|--|--|--|--|---|
| Fee to amend an application for a permit after notice is given | Per application | N | 40% of application fee for that class of application | | | | Y |
|--|-----------------|---|--|--|--|--|---|

If an application to amend an application for a permit or amend an application to amend a permit has the effect of changing the class of that permit to a new class, having a higher application fee set out in the Table to regulation 9, the applicant must pay an additional fee being the difference the original class of application and the amended class of permit

Other Applicable Statutory Fees

| | | | | | | | |
|---|-----------------|---|----------|----------|-------|--------|---|
| Reg 16 For an agreement to a proposal to amend or end an agreement under S173 of the Act | Per application | N | \$680.40 | \$680.40 | 0.00% | \$0.00 | Y |
| Reg 18 Where a planning scheme specifies that a matter must be done to the satisfaction of a responsible authority, Minister, public authority or municipal council Including lodging plans to comply if the first submission to Council was unsatisfactory | Per application | N | \$336.50 | \$336.50 | 0.00% | \$0.00 | Y |

Reg 12 Planning schedule of permit amendment revision fees under Section 57A Type of Permit Amendment

| | | | | | | | |
|---|-----------------|---|----------|----------|-------|--------|---|
| Class 1 Use only/reduction of car parking/loading bay requirements/ liquor licence | Per application | N | \$544.30 | \$544.30 | 0.00% | \$0.00 | Y |
| Class 2 Application to amend a permit (other than a permit to develop land for a single dwelling per lot, use & develop land for a single dwelling per lot, or to undertake development ancillary to the use of land for a single dwelling per lot) to: To change the statement of what the permit allows or To change any or all of the conditions | Per application | N | \$544.00 | \$544.00 | 0.00% | \$0.00 | Y |

Reg 12 Single Dwellings

To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 7 or 8 permit or a permit to subdivide or consolidate land) if the estimated cost of any additional development is:

| | | | | | | | |
|--|-----------------|---|----------|----------|-------|--------|---|
| Class 3 Amendment to a Class 2, 3, 4, 5 or 6 permit – Less than \$10,000 | Per application | N | \$82.60 | \$82.60 | 0.00% | \$0.00 | Y |
| Class 4 Amendment to a Class 2, 3, 4, 5 or 6 permit – More than \$10,000 and not more than \$100,000 | Per application | N | \$259.90 | \$259.90 | 0.00% | \$0.00 | Y |

continued on next page ...

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| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|

Reg 12 Single Dwellings [continued]

| | | | | | | | |
|---|-----------------|---|----------|----------|-------|--------|---|
| Class 5 Amendment to a Class 2, 3, 4, 5 or 6 permit – More than \$100,000 and not more than \$500,000 | Per application | N | \$532.00 | \$532.00 | 0.00% | \$0.00 | Y |
| Class 6 Amendment to a Class 2, 3, 4, 5 or 6 permit – More than \$500,000 | Per application | N | \$574.90 | \$574.90 | 0.00% | \$0.00 | Y |

Reg 12 Other Development

| | | | | | | | |
|---|-----------------|---|------------|------------|-------|--------|---|
| Class 10 Amendment to a Class 11, 12, 13, 14, 15 or 16 permit – Less than \$100,000 | Per application | N | \$474.00 | \$474.00 | 0.00% | \$0.00 | Y |
| Class 11 Amendment to a Class 11, 12, 13, 14, 15 or 16 permit – More than \$100,000 and not more than \$1,000,000 | Per application | N | \$639.10 | \$639.10 | 0.00% | \$0.00 | Y |
| Class 12 Amendment to a Class 11, 12, 13, 14, 15 or 16 permit – More than \$1,000,000 | Per application | N | \$1,409.60 | \$1,409.60 | 0.00% | \$0.00 | Y |

Reg 12 Subdivision

| | | | | | | | |
|--|-----------------|---|--|----------|-------|--------|---|
| Class 14 Amendment to a Class 17 permit – To subdivide an existing building (other than a class 9 permit) | Per application | N | \$544.30 | \$544.30 | 0.00% | \$0.00 | Y |
| Class 15 Amendment to a Class 18 permit – To subdivide land into two lots (other than a class 9 or class 17 permit) | Per application | N | \$544.30 | \$544.30 | 0.00% | \$0.00 | Y |
| Class 16 Amendment to a Class 19 permit – To effect a realignment of a common boundary between lots or to consolidate two or more lots (other than a class 9 permit) | Per application | N | \$544.30 | \$544.30 | 0.00% | \$0.00 | Y |
| Class 17 Amendment to a Class 20 permit – To subdivide land (other than a class 9, class 17, class 18 or class 19 permit) | Per application | N | 544.30 per 100 lots created Min. Fee excl. GST: \$544.30 Last year fee \$544.30 per 100 lots created Min. Fee excl. GST: \$544.30 | | | Y | |
| Class 18 Amendment to a Class 21 permit - To: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or b) create or remove a right of way; or c) create, vary or remove an easement other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant. | Per application | N | \$544.30 | \$544.30 | 0.00% | \$0.00 | Y |
| Class 19 Amendment to a Class 22 permit – A permit not otherwise provided for in the regulation | Per application | N | \$544.30 | \$544.30 | 0.00% | \$0.00 | Y |

Other Fees

| | | | | | | | |
|---|-------------|---|----------|----------|-------|--------|---|
| Application for certificate of compliance | Per request | N | \$336.40 | \$336.40 | 0.00% | \$0.00 | Y |
|---|-------------|---|----------|----------|-------|--------|---|

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| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|

Other Fees [continued]

| | | | | | | | |
|---|-------------|---|--|----------|-------|--------|---|
| Application for a planning certificate | Per request | N | \$22.90 (hard copy) or \$7.39 (Electronic) | | | | Y |
| | | | Min. Fee excl. GST: \$7.39 | | | | |
| Determination whether anything is to Council's satisfaction | Per request | N | \$336.40 | \$336.40 | 0.00% | \$0.00 | Y |

Request to extend expiry date of a permit

| | | | | | | | |
|--------------------------------|-------------|---|------------|------------|-------|---------|---|
| Vicsmart | Per request | Y | \$115.63 | \$120.25 | 4.00% | \$4.62 | N |
| Single Dwelling | Per request | Y | \$495.50 | \$515.31 | 4.00% | \$19.82 | N |
| 2 to 0 Dwellings | Per request | Y | \$774.00 | \$804.96 | 4.00% | \$30.96 | N |
| 10 or more Dwellings | Per request | Y | \$1,035.00 | \$1,076.40 | 4.00% | \$41.40 | N |
| Subdivision | Per request | Y | \$495.50 | \$515.31 | 4.00% | \$19.81 | N |
| Use only | Per request | Y | \$495.50 | \$515.31 | 4.00% | \$19.81 | N |
| Other Development less than 5M | Per request | Y | \$1,290.00 | \$1,341.60 | 4.00% | \$51.60 | N |
| Other Development more than 5M | Per request | Y | \$2,065.00 | \$2,147.60 | 4.00% | \$82.60 | N |

Request to amend a permit/plans Secondary Consent (other than under s72)

| | | | | | | | |
|----------------------|-------------|---|----------|----------|-------|---------|---|
| De-scaling a project | Per request | Y | \$568.00 | \$590.72 | 4.00% | \$22.72 | N |
|----------------------|-------------|---|----------|----------|-------|---------|---|

If the estimated cost of any additional development to be permitted by the amendment is

Single Dwelling

| | | | | | | | |
|-------------------------------------|-------------|---|------------|------------|-------|---------|---|
| Class 2 < \$10,000 | Per request | Y | \$206.50 | \$214.76 | 4.00% | \$8.26 | N |
| Class 3 > \$10,001 – \$100,000 | Per request | Y | \$650.00 | \$676.00 | 4.00% | \$26.00 | N |
| Class 4 > \$100,001 – \$500,00 | Per request | Y | \$1,335.00 | \$1,388.40 | 4.00% | \$53.40 | N |
| Class 5 > \$500,001 – \$1,000,000 | Per request | Y | \$1,440.00 | \$1,497.60 | 4.00% | \$57.60 | N |
| Class 6 > \$1,000,001 – \$2,000,000 | Per request | Y | \$1,545.00 | \$1,606.81 | 4.00% | \$61.81 | N |

VicSmart

| | | | | | | | |
|--|-------------|---|----------|----------|-------|---------|---|
| Class 7 < \$10,000 | Per request | Y | \$206.50 | \$214.76 | 4.00% | \$8.26 | N |
| Class 8 > \$10,000 | Per request | Y | \$443.50 | \$461.24 | 4.00% | \$17.74 | N |
| Class 9 VICSMART application to subdivide or consolidate land | Per request | Y | \$206.50 | \$214.76 | 4.00% | \$8.26 | N |
| Class 10 VICSMART A permit that is a VicSmart Application (other than a Class 7, 8 or 9) | Per request | Y | \$206.50 | \$214.76 | 4.00% | \$8.26 | N |

Other Development

| | | | | | | | |
|---|-----------------|---|------------|------------|-------|----------|---|
| Amendment to a Development Plan Approval | Per Request | Y | \$3,465.00 | \$3,603.60 | 4.00% | \$138.60 | N |
| Application for Development Plan Approval | Per Application | Y | \$3,465.00 | \$3,603.60 | 4.00% | \$138.60 | N |
| \$100,000 or less | Per request | Y | \$1,185.00 | \$1,232.40 | 4.00% | \$47.40 | N |
| More than \$100,001 and not more than \$1,000,000 | Per request | Y | \$1,595.00 | \$1,658.80 | 4.00% | \$63.80 | N |
| \$1,000,001 and above | Per request | Y | \$3,525.00 | \$3,666.01 | 4.00% | \$141.01 | N |

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| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|
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Other Development [continued]

| | | | | | | | |
|--|-----------------|---|--|------------|-------|---------|---|
| Subdivision | Per request | Y | \$1,365.00 | \$1,419.60 | 4.00% | \$54.60 | N |
| Property enquiry | Per request | Y | \$327.50 | \$340.60 | 4.00% | \$13.10 | N |
| Advertising Letters and Notices (5 or more notices) | Per requirement | Y | \$6.35 | \$6.60 | 3.94% | \$0.25 | N |
| First on-site notice | Per requirement | Y | \$181.50 | \$188.76 | 4.00% | \$7.26 | N |
| Subsequent on-site notice | Per application | Y | Subsequent on-site notice per application Min. Fee excl. GST: \$54.84 | | | | N |
| Notice in a Newspaper | Per requirement | Y | \$1,280.00 | \$1,331.20 | 4.00% | \$51.20 | N |
| Plans to comply with Condition 1 of the permit – Second and subsequent assessments | Per request | Y | \$336.50 | \$349.96 | 4.00% | \$13.46 | N |
| Public Photocopier (per copy) | On demand | N | Standard Fee | | | | N |
| Plan photocopying (larger than A3) | On demand | Y | Standard Fee | | | | N |

Archive Request

| | | | | | | | |
|-------------|-------------|---|----------|----------|-------|---------|---|
| Residential | Per request | Y | \$154.50 | \$160.67 | 3.99% | \$6.17 | N |
| Commercial | Per request | Y | \$413.00 | \$429.51 | 4.00% | \$16.51 | N |

Building Control/Regulation**Lodgement Fees (building work permit)**

| | | | | | | | |
|--|-----------------|---|----------------|----------|-------|--------|---|
| Value \$5,000 and greater (Statutory fee) | Per application | N | \$123.70 | \$123.70 | 0.00% | \$0.00 | Y |
| Building permit levy for a Building greater than \$10,000 (Statutory fee) – Residential Only | Per application | N | Cost x 0.00128 | | | | Y |
| Certificate S327 (incl. Flood Certificate) | Per application | N | \$47.95 | \$47.95 | 0.00% | \$0.00 | Y |
| Property information request (incl Solicitor 's request fee) (Statutory Fee) (incl inspections owner/builder projects) | Per application | N | \$47.95 | \$47.95 | 0.00% | \$0.00 | Y |
| Urgent fee | Per certificate | N | \$94.40 | \$98.18 | 4.00% | \$3.78 | N |

Building Permit Fees**Class 1 & 10**

| | | | | | | | |
|--|-----------------|---|----------|----------|-------|---------|---|
| Demolish – detached dwelling | Per application | Y | \$756.00 | \$786.24 | 4.00% | \$30.24 | N |
| Demolish – attached dwelling | Per application | Y | \$864.00 | \$898.55 | 4.00% | \$34.55 | N |
| Demolish – commercial building | Per application | Y | \$930.00 | \$967.19 | 4.00% | \$37.19 | N |
| Min \$500 | | | | | | | |
| Swimming Pools | Per application | Y | \$756.00 | \$786.24 | 4.00% | \$30.24 | N |
| Fences (Class 10 Structure) | Per application | Y | \$540.00 | \$561.60 | 4.00% | \$21.60 | N |
| Carpports, Garages, Shed etc. (Class 10 Structure) | Per application | Y | \$756.00 | \$786.24 | 4.00% | \$30.24 | N |
| Alterations & Additions – Up to \$10,000 | Per application | Y | \$756.00 | \$786.24 | 4.00% | \$30.24 | N |

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| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|
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Class 1 & 10 [continued]

| | | | | | | | |
|---|-----------------|---|------------|------------|-------|---------|---|
| Alterations & Additions – \$10,001-\$20,000 | Per application | Y | \$972.00 | \$1,010.88 | 4.00% | \$38.88 | N |
| Alterations & Additions – \$20,001-\$100,000 | Per application | Y | \$1,295.00 | \$1,346.80 | 4.00% | \$51.80 | N |
| Alterations & Additions – \$100,001-\$300,000 | Per application | Y | \$1,620.00 | \$1,684.80 | 4.00% | \$64.80 | N |
| Alterations & Additions – \$300,001-\$400,000 | Per application | Y | \$2,155.00 | \$2,241.20 | 4.00% | \$86.20 | N |
| New dwellings: single | Per application | Y | \$1,945.00 | \$2,022.80 | 4.00% | \$77.80 | N |
| New dwellings: 2 attached | Per application | Y | \$2,155.00 | \$2,241.20 | 4.00% | \$86.20 | N |
| New Multiple Class 1 developments (Quotation) | Per application | Y | \$1,855.00 | \$1,929.20 | 4.00% | \$74.20 | N |

Class 2, 3, 4, 5, 6, 7, 8 and 9

| | | | | | | | |
|---|-----------------|---|--|------------|-------|----------|---|
| Miscellaneous commercial work e.g. remove hydrant hose | Per application | Y | \$540.00 | \$561.60 | 4.00% | \$21.60 | N |
| Up to \$30,000 | Per application | Y | \$864.00 | \$898.55 | 4.00% | \$34.55 | N |
| \$30,001-\$100,000 | Per application | Y | \$1,620.00 | \$1,684.80 | 4.00% | \$64.80 | N |
| \$100,001-\$300,000 | Per application | Y | \$2,155.00 | \$2,241.20 | 4.00% | \$86.20 | N |
| \$300,001-\$500,000 | Per application | Y | \$3,240.00 | \$3,369.59 | 4.00% | \$129.59 | N |
| Class 2 (Residential fit outs) | Per application | Y | \$1,080.00 | \$1,123.20 | 4.00% | \$43.20 | N |
| Over \$500,000 (quotation based on consulting building surveyors schedule) | Per application | Y | Quotation + 10% | | | | N |
| Extension of permit/application 3/6/12 months | Per application | Y | \$418/\$522/\$627 Min. Fee excl. GST: \$418.00 | | | | N |
| VBA cladding rectification levy Classes 2 – 8 (works \$800,000 to \$1M) (Statutory fee) | Per application | N | \$1.28/\$1,000 cost in works (\$0.00128 x cost of works) | | | | Y |
| VBA cladding rectification levy Classes 2 – 8 (works \$1M - \$1.5M) (Statutory fee) | Per application | N | \$2.56/\$1,000 cost in works (\$0.00256 x cost of works) | | | | Y |
| VBA cladding rectification levy Classes 2 – 8 (over \$1.5M) (Statutory fee) | Per application | N | \$8.20/\$1,000 cost in works (\$0.00820 x cost of works) | | | | Y |

Miscellaneous

| | | | | | | | |
|---|-----------------|---|----------|----------|-------|---------|---|
| Consent & Report applications (other than demolition) (Reg 116) | Per Application | N | \$299.10 | \$299.10 | 0.00% | \$0.00 | Y |
| Building Record search Class 1 & 10 | Per application | N | \$152.00 | \$158.08 | 4.00% | \$6.08 | N |
| Building Record search Class 2-9 | Per application | N | \$406.00 | \$422.24 | 4.00% | \$16.24 | N |
| Consent & Report applications (other than demolition) | Per application | N | \$294.70 | \$294.70 | 0.00% | \$0.00 | Y |
| Consent & Report applications Reg 116 | Per application | N | \$294.70 | \$306.49 | 4.00% | \$11.79 | N |
| Report and consent advertising | Per application | Y | \$101.20 | \$105.25 | 4.00% | \$4.05 | N |
| Consulting charge out rate p/hr i.e. dilapidation surveys | Per application | Y | \$220.00 | \$228.80 | 4.00% | \$8.80 | N |
| Variation to Building Permit (change of details) | Per application | Y | \$324.00 | \$336.97 | 4.00% | \$12.97 | N |

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| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory | |
|--|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|---|
| Variation to Building Permit (amended documentation) | Per application | Y | \$539.00 | \$560.56 | 4.00% | \$21.56 | N | |
| Minimum charge | | | | | | | | |
| Additional Occupancy Permits | Per application | Y | \$159.50 | \$165.88 | 4.00% | \$6.38 | N | |
| Siting Approval Public Entertainment Fast – Track Assessment Fee (<10 business days notice) | Per application | Y | \$509.00 | \$529.36 | 4.00% | \$20.36 | N | |
| Siting Approval Public Entertainment – 1 Structure | Per application | Y | \$418.20 | \$434.93 | 4.00% | \$16.73 | N | |
| Siting Approval Public Entertainment – 2-5 Structures | Per application | Y | \$1,000.00 | \$1,040.00 | 4.00% | \$40.00 | N | |
| Siting Approval Public Entertainment – 6-9 Structures | Per application | Y | \$1,500.00 | \$1,560.00 | 4.00% | \$60.00 | N | |
| Siting Approval Public Entertainment – 10+ Structures | Per application | Y | \$2,545.00 | \$2,646.80 | 4.00% | \$101.80 | N | |
| Public Entertainment Permits Fast Track Fee Assessment Fee (<10 business days notice) | Per application | Y | \$750.00 | \$780.00 | 4.00% | \$30.00 | N | |
| Public Entertainment Permits (temporary) Site up to 1,000m2 (Max. 5 structures. Max 2hrs inspection time) | Per application | Y | \$1,000.00 | \$1,040.00 | 4.00% | \$40.00 | N | |
| Public Entertainment Permits (temporary) Site 1,001 m2 to 5,000m2 (Max. 5 structures. Max 2hrs inspection time) | Per application | Y | \$1,500.00 | \$1,560.00 | 4.00% | \$60.00 | N | |
| Public Entertainment Permits (temporary) Site 5,001 m2 to 15,000m2 (Max. 5 structures 2. Max 3hrs inspection time) | Per application | Y | \$2,500.00 | \$2,600.00 | 4.00% | \$100.00 | N | |
| Public Entertainment Permits (temporary) Site 15,001m2+ (Max.30 structures. Max. 4 hrs inspection time) | Per application | Y | \$4,000.00 | \$4,160.00 | 4.00% | \$160.00 | N | |
| Public Entertainment Permits (temporary) Site 25,001m2+ (Max.50 structures. Max. 6 hrs inspection time) | Per application | Y | \$6,025.00 | \$6,266.00 | 4.00% | \$241.00 | N | |
| Public Entertainment Permits (temporary) additional Inspection per hour | Per Hour | Y | \$145.00 | \$150.80 | 4.00% | \$5.80 | N | |
| Public Entertainment Permits (temporary) additional Inspection per hour (out of hours) | Per Hour | Y | \$250.00 | \$260.00 | 4.00% | \$10.00 | N | |
| Public Entertainment Permits – Charity or other Council specific endorsed Public Entertainment events | Per application | Y | No Charge | | | | | N |
| Liquor Licence Reports (site check and measure up to 500m2 of building) | Per application | Y | \$1,300.00 | \$1,352.00 | 4.00% | \$52.00 | N | |
| Change of Use/Combined Allotment Statements | Per application | Y | Quotation + 10% | | | | | N |
| A1 Copies – per copy | Per Copy | Y | \$17.65 | \$18.36 | 4.02% | \$0.71 | N | |
| A3 Copies – per copy | Per Copy | Y | \$2.10 | \$2.19 | 4.29% | \$0.09 | N | |

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| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|
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Miscellaneous [continued]

| | | | | | | | |
|--|-----------------------------|---|--|------------|-------|----------|---|
| A4 Copies – per copy | Per Copy | Y | \$0.85 | \$0.88 | 3.53% | \$0.03 | N |
| Emergency work/cost recovery | Per submission | Y | Cost + 20% | | | | N |
| Additional Consulting Services re Building Permits | Per application | Y | Quotation + 10% | | | | N |
| Final Inspection – (Class 1 & 10) Lapsed Building Permit – No Works | Per application | Y | \$421.00 | \$437.84 | 4.00% | \$16.84 | N |
| Final Inspection – (Class 2-9) Lapsed Building Permit – No Works | Per application | Y | \$582.00 | \$605.28 | 4.00% | \$23.28 | N |
| Inspection – per inspection | Per Inspection | Y | \$212.00 | \$220.48 | 4.00% | \$8.48 | N |
| Inspection – per inspection (out of hours) | Per Inspection (out of hrs) | Y | \$438.00 | \$455.52 | 4.00% | \$17.52 | N |
| Computation checking | Per application | Y | Quotation + 10% | | | | N |
| Certification fee | Per application | Y | \$4,025.00 | \$4,186.00 | 4.00% | \$161.00 | N |
| Building Permit fee x 350% with a minimum charge of \$3,896.75 – Refer C.O.W | | | | | | | |
| Adjoining Property Owners Details (search) | Per property | Y | \$10.00/property | | | | N |
| | | | Min. Fee excl. GST: \$9.09 | | | | |
| Alternative Solution/ Dispensation/ Change of Use determination | Per application and item | Y | \$694.30 for first determination + \$69.55 per additional item | | | | N |
| | | | Min. Fee excl. GST: \$631.18 | | | | |

Pool & Spa Register related fees

| | | | | | | | |
|--|------------------|---|----------|----------|-------|--------|---|
| Registration & Search Fee for each pool/spa built before 1 November 2020 | Per registration | N | \$80.30 | \$80.30 | 0.00% | \$0.00 | Y |
| Registration Fee for each pool/spa built after 1 November 2020 | Per registration | N | \$32.30 | \$32.30 | 0.00% | \$0.00 | Y |
| Lodgement of each certificate of pool and spa barrier compliance | Per lodgement | N | \$20.70 | \$20.70 | 0.00% | \$0.00 | Y |
| Lodgement of each certificate of pool and spa barrier non-compliance | Per lodgement | N | \$390.80 | \$390.80 | 0.00% | \$0.00 | Y |

Hire of Town Halls

| | | | | | | | |
|--|------------|---|------------|------------|-------|---------|---|
| Overtime - past 2am | per hour | N | \$500.00 | \$520.00 | 4.00% | \$20.00 | N |
| Hourly hire – Full (min 3 hourly hire) | Per Hour | Y | \$270.00 | \$282.00 | 4.44% | \$12.00 | N |
| Hourly hire – Not-for-Profit (min 3 hourly hire) | Per Hour | Y | \$130.00 | \$136.00 | 4.62% | \$6.00 | N |
| Kitchen Use Only – per day | Per Day | Y | \$287.00 | \$299.00 | 4.18% | \$12.00 | N |
| Balcony (per day) | Per Day | Y | \$453.00 | \$472.00 | 4.19% | \$19.00 | N |
| Security Deposit (Bond) | Per Event | N | \$1,000.00 | \$1,000.00 | 0.00% | \$0.00 | N |
| * Minimum value \$1,000 | | | | | | | |
| Town Hall Public Liability Insurance (per day) | Per Day | Y | \$88.00 | \$92.00 | 4.55% | \$4.00 | N |
| Late Booking Fee | Per Event | Y | \$50.00 | \$53.00 | 6.00% | \$3.00 | N |
| Late Booking Change Administration Fee | Per Change | Y | \$22.00 | \$23.00 | 4.55% | \$1.00 | N |
| Sound Technician (per hour) | Per Hour | Y | \$54.00 | \$57.00 | 5.56% | \$3.00 | N |

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| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|
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Hire of Town Halls [continued]

| | | | | | | | |
|---|----------------|---|----------|----------|-------|--------|---|
| Hire of Sound System - per day * requires sound technician | Per Day | Y | \$215.00 | \$224.00 | 4.19% | \$9.00 | N |
| *requires sound technician | | | | | | | |
| Hire of Inbuilt Projector - per day | Per Day | Y | \$163.00 | \$170.00 | 4.29% | \$7.00 | N |
| Hire of Portable Projector (per day) | Per Day | Y | \$55.00 | \$58.00 | 5.45% | \$3.00 | N |
| Hire of Piano - per day | Per Day | Y | \$163.00 | \$170.00 | 4.29% | \$7.00 | N |
| Site Induction (additional) | Per Occurrence | Y | \$84.00 | \$87.00 | 3.57% | \$3.00 | N |
| After Hours Call-Out Fee per hour | Per Hour | Y | \$84.00 | \$88.00 | 4.76% | \$4.00 | N |

Community Halls

Small Community Spaces

Library meeting rooms, Williams Reserve Community Room, Hugo Wertheim Room, Radio Room

| | | | | | | | |
|---|------------|---|----------|----------|--------|-----------|---|
| Hourly hire – Full | Per Hour | Y | \$35.00 | \$37.00 | 5.71% | \$2.00 | N |
| Hourly hire – Not-for-Profit | Per Hour | Y | \$7.00 | \$8.00 | 14.29% | \$1.00 | N |
| Groups auspice by Council business units | | Y | | | | No Charge | N |
| Security Deposit (Bond) | Per Event | N | \$100.00 | \$100.00 | 0.00% | \$0.00 | N |
| ^Minimum value \$100 | | | | | | | |
| Community Hall Public Liability Insurance (per day) | Per Day | Y | \$34.00 | \$36.00 | 5.88% | \$2.00 | N |
| After Hours Call-Out Fee per hour | Per Hour | Y | \$84.00 | \$88.00 | 4.76% | \$4.00 | N |
| Late Booking Fee | Per Event | Y | \$50.00 | \$53.00 | 6.00% | \$3.00 | N |
| Late Booking Change Administration Fee | Per Change | Y | \$22.00 | \$23.00 | 4.55% | \$1.00 | N |

Medium Community Spaces

| | | | | | | | |
|--|------------|---|----------|----------|-------|-----------|---|
| Hourly hire – Full (min 3 hourly hire) | Per Hour | Y | \$64.00 | \$67.00 | 4.69% | \$3.00 | N |
| Hourly hire – Not-for-Profit (min 3 hourly hire) | Per Hour | Y | \$22.00 | \$23.00 | 4.55% | \$1.00 | N |
| Groups auspiced by Council business units | | N | | | | No Charge | N |
| Security Deposit (Bond) | Per Event | N | \$100.00 | \$100.00 | 0.00% | \$0.00 | N |
| ^ Minimum value \$100 | | | | | | | |
| Community Hall Public Liability Insurance - per day | Per Day | Y | \$35.00 | \$37.00 | 5.71% | \$2.00 | N |
| After Hours Call-Out Fee per hour | Per Hour | Y | \$84.00 | \$88.00 | 4.76% | \$4.00 | N |
| Late Booking Fee | Per Event | Y | \$50.00 | \$52.00 | 4.00% | \$2.00 | N |
| Late Booking Change Administration Fee | Per Change | Y | \$22.00 | \$23.00 | 4.55% | \$1.00 | N |
| * Loughnan Hall, Mark Street Hall, Richmond Senior Citizens Centre | | | | | | | |

Large Community Spaces

| | | | | | | | |
|--|----------|---|---------|---------|-------|--------|---|
| Hourly hire – Full (min 3 hourly hire) | Per Hour | Y | \$72.00 | \$75.00 | 4.17% | \$3.00 | N |
| Hourly hire – Not-for-Profit (min 3 hourly hire) | Per Hour | Y | \$26.00 | \$27.00 | 3.85% | \$1.00 | N |

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| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
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|------|-----------------|-----|----------------------------------|----------------------------------|---------------|----------------|-----------|

Large Community Spaces [continued]

| | | | | | | | |
|--|----------------|---|----------|----------|-----------|--------|---|
| Groups auspiced by Council business units | | Y | | | No Charge | | N |
| Security Deposit (Bond) | Per Event | N | \$100.00 | \$100.00 | 0.00% | \$0.00 | N |
| * ** Minimum value \$100 | | | | | | | |
| Community Hall Public Liability Insurance (per day) | Per Day | Y | \$35.00 | \$37.00 | 5.71% | \$2.00 | N |
| Sound Technician - per hour | Per Hour | Y | \$54.00 | \$57.00 | 5.56% | \$3.00 | N |
| After Hours Call-Out Fee per hour | Per Hour | Y | \$84.00 | \$88.00 | 4.76% | \$4.00 | N |
| Site Induction (additional) | Per Occurrence | Y | \$84.00 | \$87.00 | 3.57% | \$3.00 | N |
| Late Booking Fee | Per Event | Y | \$50.00 | \$52.00 | 4.00% | \$2.00 | N |
| Late Booking Change Administration Fee | Per Change | Y | \$22.00 | \$23.00 | 4.55% | \$1.00 | N |
| * Collingwood Senior Citizens Centre, Edinburgh Gardens Community Room, Studio 1, Community Space at Bargoonga Nganjin | | | | | | | |

Performance Spaces (Richmond Theatrette)

| | | | | | | | |
|---|----------------|---|------------|------------|-------|--------|---|
| Hourly Hire - Full rate | Per Hour | N | \$70.00 | \$70.00 | 0.00% | \$0.00 | N |
| Hourly Rate - Non for profit | Per Hour | N | \$20.00 | \$20.00 | 0.00% | \$0.00 | N |
| Day Rate – Full | Per Day | Y | \$775.00 | \$775.00 | 0.00% | \$0.00 | N |
| Day Rate – Not-for-Profit | Per Day | Y | \$200.00 | \$200.00 | 0.00% | \$0.00 | N |
| 7 Day Rate – Full | Per Week | Y | \$5,000.00 | \$5,000.00 | 0.00% | \$0.00 | N |
| 7 Day Rate – Not-for-Profit | Per Week | Y | \$1,350.00 | \$1,350.00 | 0.00% | \$0.00 | N |
| Security Deposit (Bond) | Per Event | N | \$200.00 | \$200.00 | 0.00% | \$0.00 | N |
| * Minimum value \$200 | | | | | | | |
| Community Hall Public Liability Insurance - per day | Per Day | Y | \$35.00 | \$35.00 | 0.00% | \$0.00 | N |
| Sound Technician - per hour | Per Hour | Y | \$54.00 | \$54.00 | 0.00% | \$0.00 | N |
| Site Induction (additional) | Per Occurrence | Y | \$84.00 | \$84.00 | 0.00% | \$0.00 | N |
| Late Booking Fee | Per Event | Y | \$50.00 | \$50.00 | 0.00% | \$0.00 | N |
| Late Booking Change Administration Fee | Per Change | Y | \$22.00 | \$22.00 | 0.00% | \$0.00 | N |

Parks and Open Space

Site Fees, Occupation Charges & Other Usage Charges

| | | | | | | | |
|--|---------------|---|----------|----------|-------|---------|---|
| Site fee for use of Parks, Reserve or Rotunda – Full | Per Day | Y | \$171.50 | \$178.36 | 4.00% | \$6.86 | N |
| Site fee for use of Parks, Reserve or Rotunda – Concession | Per day | Y | \$0.00 | \$57.00 | ∞ | \$57.00 | N |
| Occupation of public land (parks, roads, footpaths etc.) for events (commercial) | For every 5m2 | Y | \$3.90 | \$4.06 | 4.10% | \$0.16 | N |
| Power | Per Day | Y | \$111.00 | \$115.44 | 4.00% | \$4.44 | N |
| Event Inspection Charge | Per Event | Y | \$253.50 | \$263.63 | 4.00% | \$10.13 | N |

Fairfield Amphitheatre

| | | | | | | | |
|-----------------|---------|---|----------|----------|-------|---------|---|
| Day Rate – Full | Per Day | Y | \$386.50 | \$401.96 | 4.00% | \$15.46 | N |
|-----------------|---------|---|----------|----------|-------|---------|---|

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| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
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Fairfield Amphitheatre [continued]

| | | | | | | | |
|------------------------------|-----------|---|------------|----------|-------|--------|---|
| Day Rate – Concession | Per Day | Y | \$121.00 | \$125.84 | 4.00% | \$4.84 | N |
| Power | Per Day | Y | \$111.00 | \$115.44 | 4.00% | \$4.44 | N |
| Kiosk | Per Day | Y | \$98.70 | \$102.65 | 4.00% | \$3.95 | N |
| Change Rooms | Per Day | Y | \$98.70 | \$102.65 | 4.00% | \$3.95 | N |
| Bond | Per Event | Y | From \$100 | | | | N |
| Min. Fee excl. GST: \$100.00 | | | | | | | |

Burnley Circus Site

| | | | | | | | |
|---|-----------|---|----------------|------------|-------|----------|---|
| Day Rate – Concession (Not-for-Profit) | Per day | Y | \$550.00 | \$572.00 | 4.00% | \$22.00 | N |
| Weekly Rate - Concession (Not-for-Profit) | Per Week | Y | \$2,750.00 | \$2,860.00 | 4.00% | \$110.00 | N |
| Weekly Rate - Full (Commercial) | Per Week | Y | \$8,250.00 | \$8,580.00 | 4.00% | \$330.00 | N |
| Day Rate – Full (Commercial) | Per Day | Y | \$1,650.00 | \$1,716.00 | 4.00% | \$66.00 | N |
| Power | Per Day | Y | \$111.00 | \$115.44 | 4.00% | \$4.44 | N |
| Bond | Per Event | Y | Up to \$10,000 | | | | N |

Permits

| | | | | | | | |
|---|------------|---|----------|----------|-------|---------|---|
| Minor Sound Permit Concession | Per Permit | N | \$0.00 | \$19.00 | ∞ | \$19.00 | N |
| Event Application Fee | Per Event | Y | \$67.20 | \$69.89 | 4.00% | \$2.69 | N |
| Event Permit Application Fee for events of 500 or more persons or with significant structures or risks, as assessed by council officer, less than 12 weeks prior to event | Per Event | Y | \$263.50 | \$274.05 | 4.00% | \$10.55 | N |
| Market Permit (One Off fee) – Full | Per Event | Y | \$441.50 | \$459.16 | 4.00% | \$17.66 | N |
| Market Permit (One Off fee) – Concession | Per Event | Y | \$177.00 | \$184.08 | 4.00% | \$7.08 | N |
| Minor Sound Permit | Per Event | Y | \$54.90 | \$57.10 | 4.01% | \$2.20 | N |

Event Permit – Up to 100 persons with no structures and minimum risks

| | | | | | | | |
|---|---------------|---|----------|----------|-------|---------|---|
| Small Event Permit (per event day) – Full | Per Event Day | Y | \$116.00 | \$120.63 | 3.99% | \$4.63 | N |
| Small Event Permit (per event day) – Concession | Per Event Day | Y | \$0.00 | \$41.00 | ∞ | \$41.00 | N |

Event Permit – 100 persons 500 or with minimal structures and risks

| | | | | | | | |
|--|---------------|---|----------|----------|-------|---------|---|
| Medium Event Permit (per event day) – Full | Per Event Day | Y | \$287.00 | \$298.48 | 4.00% | \$11.48 | N |
| Medium Event Permit (per event day) – Concession | Per Event Day | Y | \$116.00 | \$120.63 | 3.99% | \$4.63 | N |

Event Permit – 500 or more persons or with significant structures or risks, as assessed by Council Officer

| | | | | | | | |
|---|---------------|---|----------|----------|--------|----------|---|
| Major Event Permit (per event day) – Full | Per Event Day | Y | \$496.50 | \$825.00 | 66.16% | \$328.50 | N |
|---|---------------|---|----------|----------|--------|----------|---|

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| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
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Event Permit – 500 or more persons or with significant structures or risks, as assessed by Council Officer [continued]

| | | | | | | | |
|---|---------------|---|----------|----------|-------|--------|---|
| Major Event Permit (per event day) – Concession | Per Event Day | Y | \$121.00 | \$125.84 | 4.00% | \$4.84 | N |
|---|---------------|---|----------|----------|-------|--------|---|

Yarra Leisure Centres

Casual Entry

| | | | | | | | |
|----------------------------------|----------------|---|---------|---------|-------|--------|---|
| Adult Swim, Spa & Sauna | Per Adult | Y | \$14.00 | \$14.60 | 4.29% | \$0.60 | N |
| Child Swim | Per Child | Y | \$4.90 | \$5.10 | 4.08% | \$0.20 | N |
| Concession Swim | Per individual | Y | \$4.90 | \$5.10 | 4.08% | \$0.20 | N |
| Family Swim | Per Family | Y | \$20.00 | \$20.80 | 4.00% | \$0.79 | N |
| Locker | Per Locker | Y | \$3.00 | \$3.00 | 0.00% | \$0.00 | N |
| Swim Upgrade to S/S/S | Per Upgrade | Y | \$5.90 | \$6.20 | 5.08% | \$0.30 | N |
| Swim Upgrade to S/S/S Concession | Per Upgrade | Y | \$3.50 | \$3.60 | 2.86% | \$0.11 | N |
| Swim, Spa & Sauna (concession) | Per Individual | Y | \$8.40 | \$8.70 | 3.57% | \$0.29 | N |
| Adult Swim | Per Adult | Y | \$8.10 | \$8.40 | 3.70% | \$0.30 | N |

Bulk Tickets

| | | | | | | | |
|--|-----------|---|----------|----------|-------|---------|---|
| 10 Adult Swims | 10 Visits | Y | \$72.90 | \$75.60 | 3.70% | \$2.70 | N |
| 10 Child Swims | 10 Visits | Y | \$44.10 | \$45.90 | 4.08% | \$1.80 | N |
| 10 Concession Swim | 10 Visits | Y | \$44.10 | \$45.90 | 4.08% | \$1.80 | N |
| 25 Adult Swims | 25 Visits | Y | \$162.00 | \$168.00 | 3.70% | \$6.01 | N |
| 25 Adult Swims Concession | 25 Visits | Y | \$98.00 | \$102.00 | 4.08% | \$4.00 | N |
| 25 Child Swims | 25 Visits | Y | \$98.00 | \$102.00 | 4.08% | \$4.00 | N |
| 10 Swim, Spa, Sauna & Steam | 10 Visits | Y | \$126.00 | \$131.40 | 4.29% | \$5.40 | N |
| 10 Swim, Spa, Sauna & Steam Concession | 10 Visits | Y | \$75.60 | \$78.30 | 3.57% | \$2.70 | N |
| 25 Swim, Spa, Sauna & Steam | 25 Visits | Y | \$280.00 | \$292.00 | 4.29% | \$12.00 | N |
| 25 Swim, Spa, Sauna & Steam Concession | 25 Visits | Y | \$168.00 | \$174.00 | 3.57% | \$6.00 | N |
| 10 Group Fitness | 10 Visits | Y | \$162.00 | \$168.30 | 3.89% | \$6.30 | N |
| 10 Group Fitness Concession | 10 Visits | Y | \$97.20 | \$100.80 | 3.70% | \$3.60 | N |
| 25 Group Fitness | 25 Visits | Y | \$360.00 | \$374.00 | 3.89% | \$14.00 | N |
| 25 Group Fitness Concession | 25 Visits | Y | \$216.00 | \$224.00 | 3.70% | \$8.00 | N |

Lane Hire

| | | | | | | | |
|--|----------|---|---------|---------|--------|--------|---|
| Commercial Lane Hire 25 metres (per hour) | Per lane | Y | \$65.00 | \$66.00 | 1.54% | \$1.00 | N |
| Community Groups Lane Hire 25 Metres (per hour) | Per lane | Y | \$40.20 | \$44.50 | 10.70% | \$4.30 | N |
| Commercial Lane Hire 50 metres (per hour) | Per lane | Y | \$85.00 | \$88.40 | 4.00% | \$3.40 | N |
| Community Groups Lane Hire 50 Metres (per hour) | Per lane | Y | \$55.00 | \$60.00 | 9.09% | \$5.00 | N |
| Commercial Lane Hire Learn to Swim Pool (per hour) | Per lane | Y | \$49.00 | \$51.00 | 4.08% | \$2.00 | N |

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| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
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Lane Hire [continued]

| | | | | | | | |
|--|-------------|---|----------|----------|--------|---------|---|
| Community Groups Lane Hire Learn to Swim Pool (per hour) | Per lane | Y | \$35.00 | \$36.40 | 4.00% | \$1.40 | N |
| Commercial Pool Hire 25 metres (per hour) | Per booking | Y | \$275.00 | \$286.00 | 4.00% | \$11.00 | N |
| Community Groups Pool Hire 25 Metres (per hour) | Per booking | Y | \$220.00 | \$228.80 | 4.00% | \$8.80 | N |
| Commercial Pool Hire 50 metres (per hour) | Per booking | Y | \$299.00 | \$311.00 | 4.01% | \$12.00 | N |
| Community Groups Pool Hire 50 Metres (per hour) | Per booking | Y | \$239.00 | \$285.00 | 19.25% | \$46.00 | N |
| Commercial Pool Hire Learn to Swim Pool (per hour) | Per booking | Y | \$99.00 | \$103.00 | 4.04% | \$4.00 | N |
| Community Groups Pool Hire Learn to Swim Pool (per hour) | Per booking | Y | \$75.00 | \$78.00 | 4.00% | \$3.00 | N |

Program Classes

| | | | | | | | |
|----------------------------|-----------|---|---------|---------|-------|--------|---|
| Group Fitness | Per class | Y | \$18.00 | \$18.70 | 3.89% | \$0.70 | N |
| Group Fitness (Concession) | Per class | Y | \$10.80 | \$11.20 | 3.70% | \$0.40 | N |

Gym

| | | | | | | | |
|---|----------------|---|----------|----------|-------|--------|---|
| 10 x Empower sessions | 10 Sessions | Y | \$90.00 | \$93.60 | 4.00% | \$3.60 | N |
| 10 x Empower sessions concession | 10 Sessions | Y | \$54.00 | \$55.80 | 3.33% | \$1.80 | N |
| 10 x Move for Life Sessions | 10 Sessions | Y | \$90.00 | \$93.60 | 4.00% | \$3.60 | N |
| 10 x Move for Life Sessions Concession | 10 Sessions | Y | \$54.00 | \$55.80 | 3.33% | \$1.80 | N |
| 25 x Empower Sessions | 25 Sessions | Y | \$200.00 | \$208.00 | 4.00% | \$8.00 | N |
| 25 x Empower sessions concession | 25 Sessions | Y | \$120.00 | \$124.00 | 3.33% | \$4.00 | N |
| 25 x Move for Life Sessions | 25 Sessions | Y | \$200.00 | \$208.00 | 4.00% | \$8.00 | N |
| 25 x Move for Life Sessions Concession | 25 Sessions | Y | \$120.00 | \$124.00 | 3.33% | \$4.00 | N |
| Empower + Session | Per Sessions | Y | \$10.00 | \$10.40 | 4.00% | \$0.40 | N |
| Empower + Session Concession | Per Session | Y | \$6.00 | \$6.20 | 3.33% | \$0.21 | N |
| Empower Session | Per Session | Y | \$10.00 | \$10.40 | 4.00% | \$0.40 | N |
| Empower Session Concession | Per Session | Y | \$6.00 | \$6.20 | 3.33% | \$0.21 | N |
| Gym Casual Access | Per Session | Y | \$22.00 | \$22.90 | 4.09% | \$0.90 | N |
| Gym Casual Access Concession | Per Session | Y | \$13.20 | \$13.70 | 3.79% | \$0.50 | N |
| Gym Facility Hire | Per Session | Y | \$109.00 | \$113.40 | 4.04% | \$4.40 | N |
| Move for Life and Empower Programs Initial Assessment Fee | Per Assessment | Y | \$48.00 | \$49.90 | 3.96% | \$1.90 | N |
| Move for life session | Per Session | Y | \$10.00 | \$10.40 | 4.00% | \$0.40 | N |
| Move for life session concession | Per Session | Y | \$6.00 | \$6.20 | 3.33% | \$0.21 | N |

Personal Training

| | | | | | | | |
|---------------|--------------|---|---------|---------|-------|--------|---|
| ½ hr (Casual) | Per 1/2 Hour | Y | \$58.90 | \$58.90 | 0.00% | \$0.00 | N |
| ½ hr (Member) | Per 1/2 Hour | Y | \$49.60 | \$49.60 | 0.00% | \$0.00 | N |
| 1 hr (Casual) | Per Hour | Y | \$95.40 | \$95.40 | 0.00% | \$0.00 | N |
| 1 hr (Member) | Per Hour | Y | \$76.30 | \$76.30 | 0.00% | \$0.00 | N |

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| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
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Personal Training [continued]

| | | | | | | | |
|-------------------------------|-----------|---|----------|----------|-------|--------|---|
| 10 Visit Pass Casual – 1/2 Hr | 10 Visits | Y | \$530.10 | \$530.10 | 0.00% | \$0.00 | N |
| 10 Visit Pass Member – 1/2 Hr | 10 Visits | Y | \$446.40 | \$446.40 | 0.00% | \$0.00 | N |
| 10 Visit Pass Casual – 1 Hr | 10 Visits | Y | \$860.00 | \$860.00 | 0.00% | \$0.00 | N |
| 10 Visit Pass Member – 1 Hr | 10 Visits | Y | \$690.00 | \$690.00 | 0.00% | \$0.00 | N |

Swim Lessons

| | | | | | | | |
|---------------------------------------|------------|---|----------|----------|-------|--------|---|
| Advanced Swim Clinic | Per Lesson | N | \$31.00 | \$32.20 | 3.87% | \$1.20 | N |
| Beginner Swim Clinic | Per Lesson | N | \$31.00 | \$32.20 | 3.87% | \$1.20 | N |
| Intermediate Swim Clinic | Per Lesson | N | \$31.00 | \$32.20 | 3.87% | \$1.20 | N |
| Member - Stroke Improvement Course | Per Course | N | \$128.00 | \$133.10 | 3.98% | \$5.10 | N |
| Non-Member Stroke Improvement | Per Course | N | \$140.00 | \$145.60 | 4.00% | \$5.60 | N |
| Swim Lessons Child - per lesson | Per Lesson | N | \$22.00 | \$22.00 | 0.00% | \$0.00 | N |
| Child – Concession per lesson | Per Lesson | N | \$13.20 | \$13.20 | 0.00% | \$0.00 | N |
| One on One Lessons | Per Lesson | Y | \$59.00 | \$61.40 | 4.07% | \$2.40 | N |
| Two on One Lessons | Per Lesson | Y | \$89.00 | \$92.60 | 4.04% | \$3.60 | N |
| Swim Lesson Child Fortnightly Debit** | Per Lesson | N | \$44.90 | \$45.01 | 0.24% | \$0.11 | N |
| School Lessons | Per Lesson | N | \$13.40 | \$13.90 | 3.73% | \$0.50 | N |
| School Lessons Concession | Per Lesson | N | \$8.10 | \$8.30 | 2.47% | \$0.20 | N |

Miscellaneous

| | | | | | | | |
|---|-------------|---|---------|---------|-------|--------|---|
| Replacement RFID band/key fob (New fee) | Per band | Y | \$6.00 | \$6.20 | 3.33% | \$0.20 | N |
| Lost Locker RFID key fob | Per Key Fob | Y | \$11.40 | \$11.90 | 4.39% | \$0.50 | N |
| Shower | Per visit | Y | \$4.00 | \$4.10 | 2.50% | \$0.10 | N |

Burnley Golf Course

| | | | | | | | |
|---|--------------|---|----------|----------|-------|--------|---|
| 18 Holes Weekend Concession | Per Session | Y | \$19.20 | \$20.00 | 4.17% | \$0.80 | N |
| 9 Hole Midweek | Per Session | Y | \$25.00 | \$26.00 | 4.00% | \$1.00 | N |
| 9 Hole Midweek Concession | Per Session | Y | \$15.00 | \$15.60 | 4.00% | \$0.60 | N |
| 9 Holes Weekend Concession | Per Session | Y | \$16.80 | \$17.50 | 4.17% | \$0.70 | N |
| Community Golf (Affiliated Organisations) | | N | \$0.00 | \$0.00 | 0.00% | \$0.00 | N |
| Junior 9 Holes | Per Session | Y | \$15.00 | \$15.60 | 4.00% | \$0.60 | N |
| 18 Hole Midweek | Per Adult | Y | \$29.00 | \$30.10 | 3.79% | \$1.10 | N |
| 18 Holes Midweek Concession | Per Junior | Y | \$17.20 | \$17.80 | 3.49% | \$0.60 | N |
| 9 Holes – Weekend | 9 holes | Y | \$28.00 | \$29.10 | 3.93% | \$1.10 | N |
| 18 Holes Weekend | 18 holes | Y | \$32.00 | \$33.30 | 4.06% | \$1.30 | N |
| 1 Hour Lesson | Per Hour | Y | \$124.00 | \$124.00 | 0.00% | \$0.00 | N |
| 1/2 Hour Lesson | Per 1/2 Hour | Y | \$61.10 | \$61.10 | 0.00% | \$0.00 | N |
| 6 Lesson Voucher | Per pass | Y | \$305.00 | \$305.00 | 0.00% | \$0.00 | N |
| Clinic | Per clinic | Y | \$124.00 | \$124.00 | 0.00% | \$0.00 | N |
| Mini Clinic | Per clinic | Y | \$22.30 | \$22.30 | 0.00% | \$0.00 | N |
| Buggy Hire | One cart | Y | \$5.70 | \$5.90 | 3.51% | \$0.20 | N |

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| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
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Burnley Golf Course [continued]

| | | | | | | | |
|--------------------------|-----------|---|---------|---------|-------|--------|---|
| 9 Hole Cart Hire | 9 holes | Y | \$29.50 | \$30.70 | 4.07% | \$1.20 | N |
| 9 Hole Single Cart Hire | 9 holes | Y | \$20.10 | \$20.90 | 3.98% | \$0.80 | N |
| 18 Hole Cart Hire | 18 holes | Y | \$49.50 | \$51.50 | 4.04% | \$2.00 | N |
| 18 Hole Single Cart Hire | 18 holes | Y | \$33.00 | \$34.40 | 4.24% | \$1.40 | N |
| Practice Fees | Per visit | Y | \$5.00 | \$5.20 | 4.00% | \$0.20 | N |
| Hire Set | Per set | Y | \$15.90 | \$16.50 | 3.77% | \$0.60 | N |

Fortnightly Direct Debit Membership Fees

| | | | | | | | |
|---|---------------|---|--------|----------|---|----------|---|
| Bronze Concession - Fortnightly debit | Per Fortnight | Y | \$0.00 | \$23.00 | ∞ | \$23.00 | N |
| Bronze Full - Fortnightly debit | Per Fortnight | Y | \$0.00 | \$38.40 | ∞ | \$38.40 | N |
| Burnley Concession Membership - Fortnightly debit | Per Fortnight | Y | \$0.00 | \$33.50 | ∞ | \$33.50 | N |
| Burnley Full Membership - Fortnightly debit | Per Fortnight | Y | \$0.00 | \$55.80 | ∞ | \$55.80 | N |
| Burnley Golf Course membership add-on Concession - Leisure centre members - Fortnightly debit | Per Fortnight | Y | \$0.00 | \$12.00 | ∞ | \$12.00 | N |
| Burnley Golf Course membership add-on Full - Leisure centre members - Fortnightly debit | Per Fortnight | Y | \$0.00 | \$20.00 | ∞ | \$20.00 | N |
| Burnley Intermediate Membership - Fortnightly debit | Per Fortnight | Y | \$0.00 | \$33.50 | ∞ | \$33.50 | N |
| Burnley Junior Membership - Fortnightly debit | Per Fortnight | Y | \$0.00 | \$16.70 | ∞ | \$16.70 | N |
| Burnley Practise Membership – (Annual fee) | Per Annum | Y | \$0.00 | \$145.60 | ∞ | \$145.60 | N |
| Corporate Burnley Golf Course membership - Fortnightly debit | Per Fortnight | Y | \$0.00 | \$41.90 | ∞ | \$41.90 | N |
| Corporate Leisure + Burnley membership - Fortnightly debit | Per Fortnight | Y | \$0.00 | \$62.90 | ∞ | \$62.90 | N |
| Corporate Leisure Centre membership - Fortnightly debit | Per Fortnight | Y | \$0.00 | \$47.90 | ∞ | \$47.90 | N |
| Gold Concession - Fortnightly debit | Per Fortnight | Y | \$0.00 | \$38.40 | ∞ | \$38.40 | N |
| Gold Full - Fortnightly debit | Per Fortnight | Y | \$0.00 | \$64.00 | ∞ | \$64.00 | N |
| Silver Concession - Fortnightly debit | Per Fortnight | Y | \$0.00 | \$30.70 | ∞ | \$30.70 | N |
| Silver Full - Fortnightly debit | Per Fortnight | Y | \$0.00 | \$51.20 | ∞ | \$51.20 | N |
| Yarra Youth - Fortnightly debit | Per Fortnight | Y | \$0.00 | \$23.00 | ∞ | \$23.00 | N |

Engineering Planning

| | | | | | | | |
|-------------------------------------|-----------|---|----------|----------|-------|---------|---|
| Traffic Surveys – classified counts | Per count | N | \$276.50 | \$287.60 | 4.01% | \$11.10 | N |
| Parking signs – sign changes | Per sign | Y | \$204.50 | \$212.70 | 4.01% | \$8.20 | N |

Drainage Fees (Levy)

| | | | | | | | |
|--|-----------------|---|--------|------------|---|------------|---|
| Drainage information Report (DIR) | Per application | Y | \$0.00 | \$144.70 | ∞ | \$144.70 | N |
| Drainage Plan Approval (10-20 Lot Development) | Per application | Y | \$0.00 | \$862.00 | ∞ | \$862.00 | N |
| Drainage Plan Approval (20+ Lot Development) | Per application | Y | \$0.00 | \$1,295.00 | ∞ | \$1,295.00 | N |

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| Name | Unit of measure | GST | Year 22/23 Fee (incl. GST) | Year 23/24 Fee (incl. GST) | Increase % | Increase \$ | Statutory |
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Drainage Fees (Levy) [continued]

| | | | | | | | |
|--|-----------------|---|---------|----------|-------|----------|---|
| Drainage Plan Approval (2-3 Lot Development) | Per application | Y | \$0.00 | \$366.00 | ∞ | \$366.00 | N |
| Drainage Plan Approval (4-9 Lot Development) | Per application | Y | \$0.00 | \$550.00 | ∞ | \$550.00 | N |
| Drainage Plan Approval (Single or Extension) | Per application | Y | \$0.00 | \$156.90 | ∞ | \$156.90 | N |
| 0-400m2 | Per m2 | N | \$13.00 | \$14.15 | 8.85% | \$1.15 | N |
| 401-500m2 | Per m2 | N | \$17.05 | \$18.55 | 8.80% | \$1.50 | N |
| 501-600m2 | Per m2 | N | \$21.55 | \$23.45 | 8.82% | \$1.90 | N |
| 601-700m2 | Per m2 | N | \$23.20 | \$25.25 | 8.84% | \$2.05 | N |
| 701-800m2 | Per m2 | N | \$25.50 | \$27.75 | 8.82% | \$2.25 | N |
| 801-900m2 | Per m2 | N | \$27.20 | \$29.60 | 8.82% | \$2.40 | N |
| 901-1,000m2 | Per m2 | N | \$28.30 | \$30.80 | 8.83% | \$2.50 | N |
| 1,001m2 + (negotiable fee) | Per m2 | N | \$28.30 | \$30.80 | 8.83% | \$2.50 | N |

Subdivision Developments

| | | | | | | | |
|----------------------------|----------------|---|--|--|----------------------|--|---|
| Plan Checking Subdivisions | By Works value | N | | | 0.75% by works value | | N |
| Subdivision Supervision | By works value | N | | | 2.50% by works value | | N |

Waste Management

| | | | | | | | |
|--|---------|---|----------|----------|-------|---------|---|
| Garbage 80lt MGB | Per Bin | N | \$122.00 | \$126.89 | 4.01% | \$4.89 | N |
| Garbage 120lt MGB | Per Bin | N | \$161.50 | \$167.98 | 4.01% | \$6.48 | N |
| Garbage 240lt MGB | Per Bin | N | \$287.00 | \$298.51 | 4.01% | \$11.51 | N |
| Residential and Commercial (and Multi-Unit Developments per unit/ apartment) MRB 120lt plus 80lt MGB | Per Bin | N | \$199.50 | \$207.49 | 4.01% | \$7.99 | N |
| Relocation of Street Litter Bins | Per Bin | Y | \$517.00 | \$537.68 | 4.00% | \$20.68 | N |

Urban Agriculture

| | | | | | | | |
|--|------------|---|---------|---------|-------|--------|---|
| Footpath/nature strip garden permit fee | Per Permit | Y | \$21.15 | \$22.00 | 4.02% | \$0.85 | N |
| Footpath/nature strip planter box yearly rental fee | Per year | Y | \$58.80 | \$61.15 | 4.00% | \$2.35 | N |
| Footpath/nature strip planter box yearly rental fee – concession | Per year | Y | \$28.95 | \$30.11 | 4.01% | \$1.16 | N |

| Fee Name | Parent Name | Page |
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| Index of all Fees | | |
| 0 | | |
| 0-400m2 | [Drainage Fees (Levy)] | 44 |
| 1 | | |
| 1 Hour Lesson | [Burnley Golf Course] | 42 |
| 1 hr (Casual) | [Personal Training] | 41 |
| 1 hr (Member) | [Personal Training] | 41 |
| 1,001m2 + (negotiable fee) | [Drainage Fees (Levy)] | 44 |
| 1/2 Hour Lesson | [Burnley Golf Course] | 42 |
| 10 Adult Swims | [Bulk Tickets] | 40 |
| 10 Child Swims | [Bulk Tickets] | 40 |
| 10 Concession Swim | [Bulk Tickets] | 40 |
| 10 Group Fitness | [Bulk Tickets] | 40 |
| 10 Group Fitness Concession | [Bulk Tickets] | 40 |
| 10 or more Dwellings | [Request to extend expiry date of a permit] | 32 |
| 10 Swim, Spa, Sauna & Steam | [Bulk Tickets] | 40 |
| 10 Swim, Spa, Sauna & Steam Concession | [Bulk Tickets] | 40 |
| 10 Visit Pass Casual – 1 Hr | [Personal Training] | 42 |
| 10 Visit Pass Casual – 1/2 Hr | [Personal Training] | 42 |
| 10 Visit Pass Member – 1 Hr | [Personal Training] | 42 |
| 10 Visit Pass Member – 1/2 Hr | [Personal Training] | 42 |
| 10 x Empower sessions | [Gym] | 41 |
| 10 x Empower sessions concession | [Gym] | 41 |
| 10 x Move for Life Sessions | [Gym] | 41 |
| 10 x Move for Life Sessions Concession | [Gym] | 41 |
| 18 Hole Cart Hire | [Burnley Golf Course] | 43 |
| 18 Hole Midweek | [Burnley Golf Course] | 42 |
| 18 Hole Single Cart Hire | [Burnley Golf Course] | 43 |
| 18 Holes Midweek Concession | [Burnley Golf Course] | 42 |
| 18 Holes Weekend | [Burnley Golf Course] | 42 |
| 18 Holes Weekend Concession | [Burnley Golf Course] | 42 |
| 2 | | |
| 2 to 0 Dwellings | [Request to extend expiry date of a permit] | 32 |
| 25 Adult Swims | [Bulk Tickets] | 40 |
| 25 Adult Swims Concession | [Bulk Tickets] | 40 |
| 25 Child Swims | [Bulk Tickets] | 40 |
| 25 Group Fitness | [Bulk Tickets] | 40 |
| 25 Group Fitness Concession | [Bulk Tickets] | 40 |
| 25 Swim, Spa, Sauna & Steam | [Bulk Tickets] | 40 |
| 25 Swim, Spa, Sauna & Steam Concession | [Bulk Tickets] | 40 |
| 25 x Empower Sessions | [Gym] | 41 |
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| 25 x Move for Life Sessions Concession | [Gym] | 41 |
| 4 | | |
| 401-500m2 | [Drainage Fees (Levy)] | 44 |
| 5 | | |
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| 6 | | |
| 6 Lesson Voucher | [Burnley Golf Course] | 42 |
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| 7 Day Rate – Full | [Performance Spaces (Richmond Theatre)] | 38 |
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| 701-800m2 | [Drainage Fees (Levy)] | 44 |
| 8 | | |
| 801-900m2 | [Drainage Fees (Levy)] | 44 |
| 9 | | |
| 9 Hole Cart Hire | [Burnley Golf Course] | 43 |
| 9 Hole Midweek | [Burnley Golf Course] | 42 |
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| 9 Hole Single Cart Hire | [Burnley Golf Course] | 43 |
| 9 Holes – Weekend | [Burnley Golf Course] | 42 |
| 9 Holes Weekend Concession | [Burnley Golf Course] | 42 |
| 901-1,000m2 | [Drainage Fees (Levy)] | 44 |
| A | | |
| a) up to and including 10 submissions which seek a change to an amendment and where necessary referring the submissions to a panel | [Consideration of submissions to Amendment and reference to panel] | 25 |
| A1 Copies – per copy | [Miscellaneous] | 35 |
| A3 Copies – per copy | [Miscellaneous] | 35 |
| A4 Copies – per copy | [Miscellaneous] | 36 |
| Additional Assessment Fee (Section 19H) | [Class 1 or Class 2 Food Premises] | 16 |
| Additional Consulting Services re Building Permits | [Miscellaneous] | 36 |
| Additional fee for each employee over 10 (Max fee is for 61+ employees) | [Class 1 or Class 2 Food Premises] | 16 |
| Additional fee for each employee over 10 (Max fee is for 61+ employees) | [Class 3 and Not for Profit Class 1 and 2 Food Premises] | 16 |
| Additional fee for each employee over 10 (Max fee is for 61+ employees) | [Not for Profit Class 3 Food Premises] | 16 |
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| Additional Inspection Fee Under 19(H) | [Not for Profit Class 3 Food Premises] | 16 |
| Additional miscellaneous item Footpath trading | [Items on Footpath] | 14 |
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| Adjoining Property Owners Details (search) | [Miscellaneous] | 36 |
| Admin Fee – Organising CCTV inspection or drain cleaning for one occurrence | [Drainage Cleaning and Inspection] | 22 |
| Adoption of an Amendment | [Other] | 26 |
| Adult Day Care | [Home Care Packages (HCP)] | 11 |
| Adult Swim | [Casual Entry] | 40 |
| Adult Swim, Spa & Sauna | [Casual Entry] | 40 |
| Advanced Swim Clinic | [Swim Lessons] | 42 |
| Advertising Letters and Notices (5 or more notices) | [Other Development] | 33 |
| Advertising Sign – per sign (licensed) | [Items on Footpath] | 14 |
| Advertising Sign – per sign (unlicensed) | [Items on Footpath] | 14 |
| After hours call out fee | [Top Floor] | 25 |
| After Hours Call-Out Fee per hour | [Hire of Town Halls] | 37 |
| After Hours Call-Out Fee per hour | [Small Community Spaces] | 37 |
| After Hours Call-Out Fee per hour | [Medium Community Spaces] | 37 |
| After Hours Call-Out Fee per hour | [Large Community Spaces] | 38 |
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| Alterations & Additions – \$10,001-\$20,000 | [Class 1 & 10] | 34 |
| Alterations & Additions – \$100,001-\$300,000 | [Class 1 & 10] | 34 |
| Alterations & Additions – \$20,001-\$100,000 | [Class 1 & 10] | 34 |
| Alterations & Additions – \$300,001-\$400,000 | [Class 1 & 10] | 34 |
| Alterations & Additions – Up to \$10,000 | [Class 1 & 10] | 33 |
| Alternative Solution/ Dispensation/ Change of Use determination | [Miscellaneous] | 36 |
| Amendment to a Class 11, 12, 13, 14, 15 or 16 permit – Less than \$100,000 | [Reg 11 Other Development] | 29 |
| Amendment to a Class 11, 12, 13, 14, 15 or 16 permit – More than \$1,000,000 | [Reg 11 Other Development] | 29 |
| Amendment to a Class 11, 12, 13, 14, 15 or 16 permit – More than \$100,000 and not more than \$1,000,000 | [Reg 11 Other Development] | 29 |

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| Amendment to a Development Plan Approval | [Other Development] | 32 |
| Amendments under 20(4) | [Other] | 26 |
| Amendments under 20A | [Other] | 26 |
| Animal Registration refund | [Cat Registration] | 15 |
| Annual Licence Fee | [Personal Training] | 20 |
| Annual Registration Fee | [Registration of Domestic Animal Business] | 15 |
| Application fee – Commercial Profit Making (non refundable) | [Filming & Commercial Still Photography Permit] | 22 |
| Application for a planning certificate | [Other Fees] | 32 |
| Application for certificate of compliance | [Other Fees] | 31 |
| Application for Development Plan Approval | [Other Development] | 32 |
| Approval of an Amendment | [Other] | 26 |
| B | | |
| b) 11 to (and including) 20 submissions which seek a change to an amendment and where necessary referring the submissions to a panel | [Consideration of submissions to Amendment and reference to panel] | 25 |
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| Balcony (per day) | [Hire of Town Halls] | 36 |
| Beginner Swim Clinic | [Swim Lessons] | 42 |
| Bexsero | [Vaccine] | 25 |
| Bond | [Fairfield Amphitheatre] | 39 |
| Bond | [Burnley Circus Site] | 39 |
| Book delivery | [Libraries] | 5 |
| Book delivery | [Book Sales] | 6 |
| Boostrix | [Vaccine] | 25 |
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| Bronze Full - Fortnightly debit | [Fortnightly Direct Debit Membership Fees] | 43 |
| Buggy Hire | [Burnley Golf Course] | 42 |
| Building permit levy for a Building greater than \$10,000 (Statutory fee) – Residential Only | [Lodgement Fees (building work permit)] | 33 |
| Building Record search Class 1 & 10 | [Miscellaneous] | 34 |
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| Concession - Leisure centre members - Fortnightly debit | | |
| Burnley Golf Course membership add-on Full - Leisure centre members - Fortnightly debit | [Fortnightly Direct Debit Membership Fees] | 43 |
| Burnley Intermediate Membership - Fortnightly debit | [Fortnightly Direct Debit Membership Fees] | 43 |
| Burnley Junior Membership - Fortnightly debit | [Fortnightly Direct Debit Membership Fees] | 43 |
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| C | | |
| c) Submissions that exceed 20 submissions which seek a change to an amendment, and where necessary referring the submissions to a panel | [Consideration of submissions to Amendment and reference to panel] | 25 |
| Carports, Garages, Shed etc. (Class 10 Structure) | [Class 1 & 10] | 33 |
| Casual Booking Fee | [Outside School Hours Care] | 23 |
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| CCTV inspection (Traffic management not included) | [Drainage Cleaning and Inspection] | 22 |
| Certificate S327 (incl. Flood Certificate) | [Lodgement Fees (building work permit)] | 33 |
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| Change Rooms | [Fairfield Amphitheatre] | 39 |
| Child – Concession per lesson | [Swim Lessons] | 42 |
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| Class 1 Use only/reduction of car parking/loading bay requirements/liquor licence | [Planning schedule of permit application revision fees under section 57a – Reg 12 Type of Permit Application] | 27 |
| Class 1 Use only/reduction of car parking/loading bay requirements/liquor licence | [Reg 11 Permit Amendment Fees] | 29 |

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| Class 1 Use only/reduction of car parking/loading bay requirements/liquor licence | [Reg 12 Planning schedule of permit amendment revision fees under Section 57A Type of Permit Amendment] | 30 |
| Class 10 Amendment to a Class 10 permit (other than a class 7, class 8 or class 9 permit) | [Reg 11 VICSMART Applications which meet the VicSmart criteria] | 29 |
| Class 10 Amendment to a Class 11, 12, 13, 14, 15 or 16 permit – Less than \$100,000 | [Reg 12 Other Development] | 31 |
| Class 10 VICSMART A permit that is a VicSmart Application (other than a Class 7, 8 or 9) | [Reg 9 VICSMART Applications] | 26 |
| Class 10 VICSMART A permit that is a VicSmart Application (other than a Class 7, 8 or 9) | [VicSmart] | 32 |
| Class 11 – Less than \$100,000 | [Reg 12 Other Development] | 28 |
| Class 11 < \$100,000 | [Reg 9 Other Development] | 26 |
| Class 11 Amendment to a Class 11, 12, 13, 14, 15 or 16 permit – More than \$100,000 and not more than \$1,000,000 | [Reg 12 Other Development] | 31 |
| Class 12 – More than \$100,000 and not more than \$1,000,000 | [Reg 12 Other Development] | 28 |
| Class 12 > \$100,001 – \$1,000,000 | [Reg 9 Other Development] | 26 |
| Class 12 Amendment to a Class 11, 12, 13, 14, 15 or 16 permit – More than \$1,000,000 | [Reg 12 Other Development] | 31 |
| Class 13 – More than \$1,000,000 and not more than \$5,000,000 | [Reg 12 Other Development] | 28 |
| Class 13 > \$1,000,001 – \$5,000,000 | [Reg 9 Other Development] | 26 |
| Class 14 – Class 19 Amendments | [Reg 11 Subdivision] | 30 |
| Class 14 – More than \$5,000,000 and not more than \$15,000,000 | [Reg 12 Other Development] | 28 |
| Class 14 > \$5,000,001 – \$15,000,000 | [Reg 9 Other Development] | 26 |
| Class 14 Amendment to a Class 17 permit – To subdivide an existing building (other than a class 9 permit) | [Reg 12 Subdivision] | 31 |
| Class 15 – More than \$15,000,000 and not more than \$50,000,000 | [Reg 12 Other Development] | 28 |
| Class 15 > \$15,000,001 – \$50,000,000 | [Reg 9 Other Development] | 26 |
| Class 15 Amendment to a Class 18 permit – To subdivide land into two lots (other than a class 9 or class 17 permit) | [Reg 12 Subdivision] | 31 |
| Class 16 – More than \$50,000,000 | [Reg 12 Other Development] | 28 |
| Class 16 > \$50,000,001 | [Reg 9 Other Development] | 26 |
| Class 16 Amendment to a Class 19 permit – To effect a realignment of a common boundary between lots or to consolidate two or more lots (other than a class 9 permit) | [Reg 12 Subdivision] | 31 |
| Class 17 Amendment to a Class 20 permit – To subdivide land (other than a class 9, class 17, class 18 or class 19 permit) | [Reg 12 Subdivision] | 31 |
| Class 17 Subdivide an existing building | [Reg 9 Subdivision] | 27 |
| Class 17 To subdivide an existing building (other than a class 9 permit) | [Reg 12 Subdivision] | 28 |
| Class 18 Amendment to a Class 21 permit - To: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or b) create or remove a right of way; or c) create, vary or remove an easement other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant. | [Reg 12 Subdivision] | 31 |
| Class 18 Subdivide land into 2 lots | [Reg 9 Subdivision] | 27 |
| Class 18 To subdivide land into two lots (other than a class 9 or class 17 permit) | [Reg 12 Subdivision] | 28 |
| Class 19 Amendment to a Class 22 permit – A permit not otherwise provided for in the regulation | [Reg 12 Subdivision] | 31 |
| Class 19 To effect a realignment of a common boundary between lots or to consolidate two or more lots | [Reg 9 Subdivision] | 27 |
| Class 19 To effect a realignment of a common boundary between lots or to consolidate two or more lots (other than a class 9 permit) | [Reg 12 Subdivision] | 28 |
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| Class 2 < \$10,000 | [Reg 9 Single Dwellings] | 26 |
| Class 2 < \$10,000 | [Single Dwelling] | 32 |
| Class 2 Application to amend a permit (other than a permit to develop land for a single dwelling per lot, use & develop land for a single dwelling per lot, or to undertake development ancillary to the use of land for a single dwelling per lot) to: To change the statement of what the permit allows or to change any or all of the conditions | [Reg 11 Permit Amendment Fees] | 29 |
| Class 2 Application to amend a permit (other than a permit to develop land for a single dwelling per lot, use & develop land for a single dwelling per lot, or to undertake development ancillary to the use of land for a single dwelling per lot) to: To change the statement of what the permit allows or To change any or all of the conditions | [Reg 12 Planning schedule of permit amendment revision fees under Section 57A Type of Permit Amendment] | 30 |
| Class 20 Subdivide land (per 100 lots created) | [Reg 9 Subdivision] | 27 |
| Class 20 To subdivide land (other than a class 9, class 17, class 18 or class 19 permit) | [Reg 12 Subdivision] | 28 |
| Class 21 | [Reg 9 Subdivision] | 27 |
| Class 21 | [Reg 12 Subdivision] | 28 |
| Class 22 A permit not otherwise provided for in the regulation | [Reg 9 Subdivision] | 27 |
| Class 22 A permit not otherwise provided for in the regulation | [Reg 12 Subdivision] | 28 |
| Class 3 | [Once-off Events] | 16 |
| Class 3 – More than \$10,000 and not more than \$100,000 | [Reg 12 Single Dwellings] | 28 |
| Class 3 > \$10,001 – \$100,000 | [Reg 9 Single Dwellings] | 26 |
| Class 3 > \$10,001 – \$100,000 | [Single Dwelling] | 32 |
| Class 3 Amendment to a Class 2, 3, 4, 5 or 6 permit – Less than \$10,000 | [Reg 11 Single Dwellings] | 29 |
| Class 3 Amendment to a Class 2, 3, 4, 5 or 6 permit – Less than \$10,000 | [Reg 12 Single Dwellings] | 30 |
| Class 4 – More than \$100,000 and not more than \$500,000 | [Reg 12 Single Dwellings] | 28 |
| Class 4 > \$100,001 – \$500,00 | [Reg 9 Single Dwellings] | 26 |
| Class 4 > \$100,001 – \$500,00 | [Single Dwelling] | 32 |
| Class 4 Amendment to a Class 2, 3, 4, 5 or 6 permit – More than \$10,000 and not more than \$100,000 | [Reg 11 Single Dwellings] | 29 |
| Class 4 Amendment to a Class 2, 3, 4, 5 or 6 permit – More than \$10,000 and not more than \$100,000 | [Reg 12 Single Dwellings] | 30 |
| Class 5 – More than \$500,000 and not more than \$1,000,000 | [Reg 12 Single Dwellings] | 28 |
| Class 5 > \$500,001 – \$1,000,000 | [Reg 9 Single Dwellings] | 26 |
| Class 5 > \$500,001 – \$1,000,000 | [Single Dwelling] | 32 |
| Class 5 Amendment to a Class 2, 3, 4, 5 or 6 permit – More than \$100,000 and not more than \$500,000 | [Reg 11 Single Dwellings] | 29 |
| Class 5 Amendment to a Class 2, 3, 4, 5 or 6 permit – More than \$100,000 and not more than \$500,000 | [Reg 12 Single Dwellings] | 31 |
| Class 6 – More than \$1,000,000 and not more than \$2,000,000 | [Reg 12 Single Dwellings] | 28 |
| Class 6 > \$1,000,001 – \$2,000,000 | [Reg 9 Single Dwellings] | 26 |
| Class 6 > \$1,000,001 – \$2,000,000 | [Single Dwelling] | 32 |
| Class 6 Amendment to a Class 2, 3, 4, 5 or 6 permit – More than \$500,000 | [Reg 11 Single Dwellings] | 29 |
| Class 6 Amendment to a Class 2, 3, 4, 5 or 6 permit – More than \$500,000 | [Reg 12 Single Dwellings] | 31 |
| Class 7 < \$10,000 | [Reg 9 VICSMART Applications] | 26 |
| Class 7 < \$10,000 | [VicSmart] | 32 |
| Class 7 Amendment to a Class 7 permit | [Reg 11 VICSMART Applications which meet the VicSmart criteria] | 29 |
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| Class 8 > \$10,000 | [VicSmart] | 32 |
| Class 8 Amendment to a Class 8 permit | [Reg 11 VICSMART Applications which meet the VicSmart criteria] | 29 |
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| Commercial - Facility Hire | [Ryan's Reserve] | 20 |
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| Commercial (off-peak) - ongoing | [Mayors Park Tennis and Netball Centre] | 19 |
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| Commercial (ongoing) - Facility Hire | [Fairlea Reserve] | 20 |
| Commercial (ongoing) - Facility Hire | [Pavilion Hire - Alfred, Alphington, Barkly Gardens, Burnley, Coulson, Fairfield, Fitzroy Grandstand, Gillon, Graham, Johnson, Ramsden, Sherrin Stand, Stanton Street Hall (table tennis)] | 19 |
| Commercial (ongoing) - Facility Hire | [Ryan's Reserve] | 20 |
| Commercial (peak) | [Mayors Park Tennis and Netball Centre] | 19 |
| Commercial (peak) | [Fairlea Reserve] | 19 |
| Commercial (Peak) | [Ryan's Reserve] | 19 |
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| Commercial (peak) - ongoing | [Fairlea Reserve] | 19 |
| Commercial (peak) - ongoing | [Mayors Park Tennis and Netball Centre] | 19 |
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| Commercial fee | [Premier Sportsground Hire - Victoria Park, Bastow 1] | 18 |
| Commercial fee | [Community Sportsground Hire - All other sportsgrounds] | 19 |
| Commercial fee | [Pavilion Hire - Alfred, Alphington, Barkly Gardens, Burnley, Coulson, Fairfield, Fitzroy Grandstand, Gillon, Graham, Johnson, Ramsden, Sherrin Stand, Stanton Street Hall (table tennis)] | 19 |
| Commercial Lane Hire 25 metres (per hour) | [Lane Hire] | 40 |
| Commercial Lane Hire 50 metres (per hour) | [Lane Hire] | 40 |
| Commercial Lane Hire Learn to Swim Pool (per hour) | [Lane Hire] | 40 |
| Commercial Pool Hire 25 metres (per hour) | [Lane Hire] | 41 |
| Commercial Pool Hire 50 metres (per hour) | [Lane Hire] | 41 |
| Commercial Pool Hire Learn to Swim Pool (per hour) | [Lane Hire] | 41 |
| Commercial Profit Making – Film/Ad Producers – Major impact: Permit | [Filming & Commercial Still Photography Permit] | 22 |
| Commercial Rate Full Day | [Community Meeting Room] | 24 |
| Commercial Rate Full Day | [Community Kitchen] | 24 |
| Commercial Rate Full Day | [Training Room] | 24 |
| Commercial Rate Full Day | [Consultation Room] | 24 |
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| Community Groups Lane Hire Learn to Swim Pool (per hour) | [Lane Hire] | 41 |
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| Community hall public liability insurance | [Top Floor] | 25 |

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| Community Hall Public Liability Insurance - per day | [Performance Spaces (Richmond Theatre)] | 38 |
| Community Hall Public Liability Insurance (per day) | [Small Community Spaces] | 37 |
| Community Hall Public Liability Insurance (per day) | [Large Community Spaces] | 38 |
| Community Transport | [Home Care Packages (HCP)] | 11 |
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| Personal Care General High Range – Couple Above \$115,245 | [Personal Care – High Fee Range] | 8 |
| Personal Care General High Range – Family Above \$118,546 | [Personal Care – High Fee Range] | 8 |
| Personal Care General High Range – Single Above \$86,208 | [Personal Care – High Fee Range] | 8 |
| Personal Care General Medium fee range – Couple \$59,802 to \$78,283 | [Personal Care – Medium Fee Range] | 7 |
| Personal Care General Medium fee range – Couple \$78,283 to \$96,764 | [Personal Care – Medium Fee Range] | 8 |

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| Personal Care General Medium fee range – Family \$101,033 to \$118,546 | [Personal Care – Medium Fee Range] | 8 |
| Personal Care General Medium fee range – Family \$66,009 to \$83,521 | [Personal Care – Medium Fee Range] | 8 |
| Personal Care General Medium fee range – Family \$83,521 to \$101,033 | [Personal Care – Medium Fee Range] | 8 |
| Personal Care General Medium fee range – Single \$39,089 to \$54,795 | [Personal Care – Medium Fee Range] | 7 |
| Personal Care General Medium fee range – Single \$54,795 to \$70,501 | [Personal Care – Medium Fee Range] | 7 |
| Personal Care General Medium fee range – Single \$70,501 to \$86,208 | [Personal Care – Medium Fee Range] | 7 |
| Personal Care Low fee range – Couple \$44,309 to \$59,802 | [Personal Care – Low Fee Range] | 7 |
| Personal Care Low fee range – Couple Up to \$44,309 | [Personal Care – Low Fee Range] | 7 |
| Personal Care Low fee range – Family \$44,309 to \$66,009 | [Personal Care – Low Fee Range] | 7 |
| Personal Care Low fee range – Family Up to \$44,309 | [Personal Care – Low Fee Range] | 7 |
| Personal Care Low fee range – Single \$28,605 to \$39,089 | [Personal Care – Low Fee Range] | 7 |
| Personal Care Low fee range – Single Up to \$28,605 | [Personal Care – Low Fee Range] | 7 |
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| Renewals - Additional fee for each additional person than can be accommodated in excess of 5 (Max fee for 61+ persons) | [Not For Profit] | 17 |

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| Respite Care General High Range – Family Above \$118,546 | [Respite Care – High Fee Range] | 9 |
| Respite Care General High Range – Single Above \$86,208 | [Respite Care – High Fee Range] | 9 |
| Respite Care General Medium fee range – Couple \$59,802 to \$78,283 | [Respite Care – Medium Fee Range] | 8 |
| Respite Care General Medium fee range – Couple \$78,283 to \$96,764 | [Respite Care – Medium Fee Range] | 8 |
| Respite Care General Medium fee range – Couple \$96,764 to \$115,245 | [Respite Care – Medium Fee Range] | 8 |
| Respite Care General Medium fee range – Family \$101,033 to \$118,546 | [Respite Care – Medium Fee Range] | 9 |
| Respite Care General Medium fee range – Family \$66,009 to \$83,521 | [Respite Care – Medium Fee Range] | 8 |
| Respite Care General Medium fee range – Family \$83,521 to \$101,033 | [Respite Care – Medium Fee Range] | 8 |
| Respite Care General Medium fee range – Single \$39,089 to \$54,795 | [Respite Care – Medium Fee Range] | 8 |
| Respite Care General Medium fee range – Single \$54,795 to \$70,501 | [Respite Care – Medium Fee Range] | 8 |
| Respite Care General Medium fee range – Single \$70,501 to \$86,208 | [Respite Care – Medium Fee Range] | 8 |
| Respite Care Low fee range – Couple \$44,309 to \$59,802 | [Respite Care – Low Fee Range] | 8 |
| Respite Care Low fee range – Couple Up to \$44,309 | [Respite Care – Low Fee Range] | 8 |
| Respite Care Low fee range – Family \$44,309 to \$66,009 | [Respite Care – Low Fee Range] | 8 |
| Respite Care Low fee range – Family Up to \$44,309 | [Respite Care – Low Fee Range] | 8 |
| Respite Care Low fee range – Single \$28,605 to \$39,089 | [Respite Care – Low Fee Range] | 8 |
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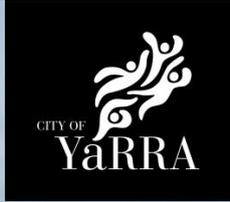
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| Willowview – High Fee Range – Single Above \$86,208 | [Willowview – Outing Group] | 10 |
| Willowview – Low Fee Range Couple Up to \$59,802 | [Willowview – Outing Group] | 10 |
| Willowview – Low Fee Range Family Up to \$66,009 | [Willowview – Outing Group] | 10 |
| Willowview – Low Fee Range Single Up to \$39,089 | [Willowview – Outing Group] | 10 |
| Willowview – Medium Fee Range Couple – \$59,802 to \$115,245 | [Willowview – Outing Group] | 10 |
| Willowview – Medium Fee Range Family – \$66,009 to \$118,546 | [Willowview – Outing Group] | 10 |
| Willowview – Medium Fee Range Single – \$39,089 to \$86,208 | [Willowview – Outing Group] | 10 |
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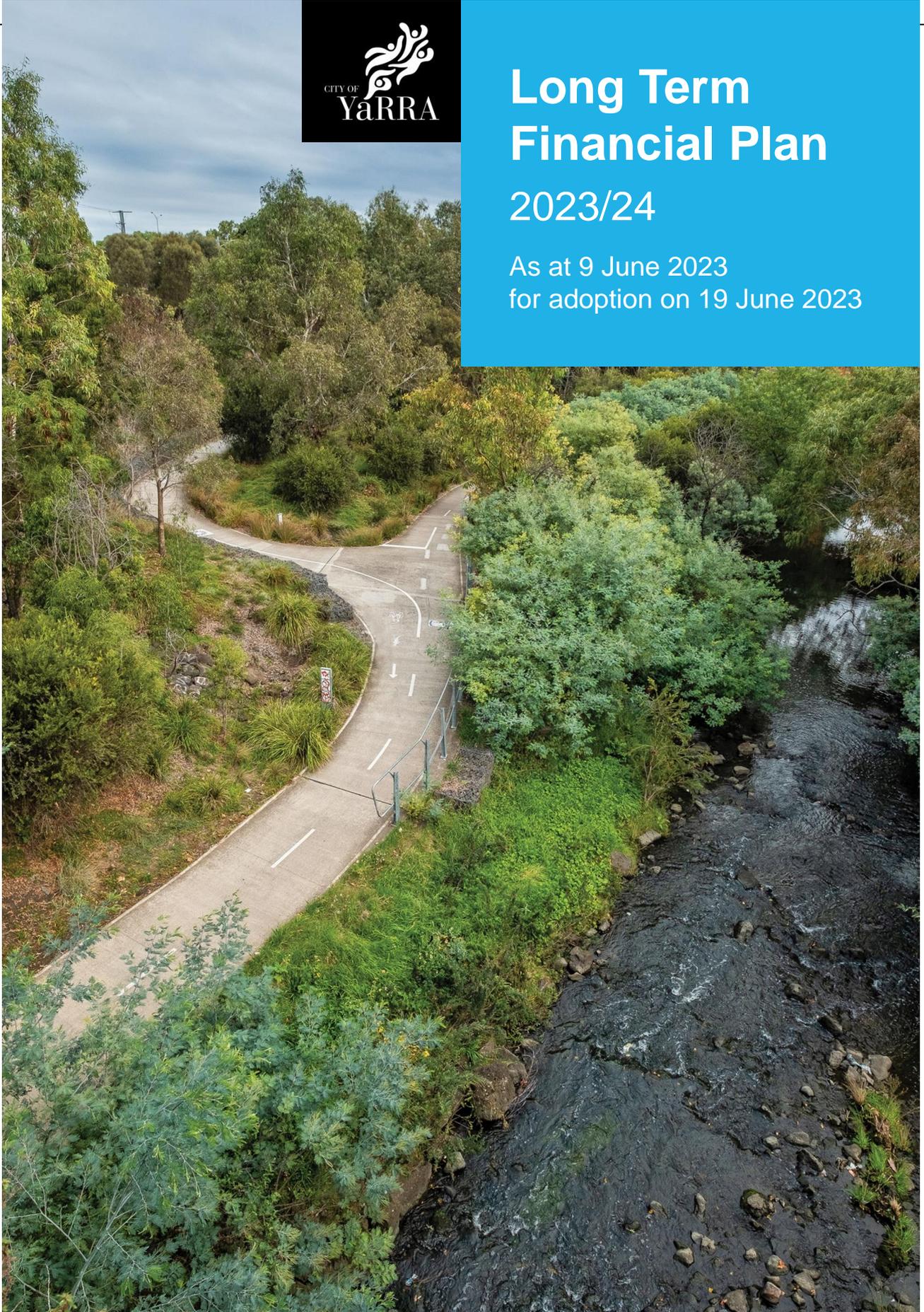
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| Other | | |
| \$1,000,001 and above | [Other Development] | 32 |
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| \$100,001-\$300,000 | [Class 2, 3, 4, 5, 6, 7, 8 and 9] | 34 |
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Long Term Financial Plan

2023/24

As at 9 June 2023
for adoption on 19 June 2023



Financial Plan

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1. Executive Summary

Yarra City Council has prepared this updated Long Term Financial Plan 2023/24 to 2032/33 (the Financial Plan) to support the Community's Vision and Council Plan. Through the development of the vision, the community has told us their desire for Yarra City Council to be environmentally and financially sustainable and to have a strong and vibrant community. The Council Plan includes actions to deliver on this vision with a focused investment in renewals and new assets and community valued services.

Yarra's long-term planning strategy principles are focused on creating a sustainable financial environment to enable Council to continue to provide the community with high quality and required services and infrastructure into the medium and long term, driven by the Yarra 2036 Community Vision.

We have committed to updating the Financial Plan annually in conjunction with the budget. This updated Financial Plan is keeping with that commitment.

The Financial Plan is developed in the context of the following strategic planning principles as required under section 89 of the *Local Government Act 2020*:

- **Integrated approach to planning, monitoring and performance reporting** - The Financial Plan has been developed alongside the Council Plan and in alignment with the Community Vision and other core strategic plans to ensure integration.
- **Addresses the Community Vision** - The Financial Plan addresses the Community Vision by outlining the resources and funding required to deliver the planned services, initiatives and capital works projects over the next 10 years working towards achieving Yarra's 2036 Community Vision;
- **Takes into account the resources needed for effective implementation** - The Financial Plan statements incorporate the financial resources necessary to implement the Council Plan objectives and strategies over the next 4 years and to work towards achieving the Community Vision over the next 10 years;
- **Identifies and addresses the risks to effective implementation** - Council's strategic planning principles identify and address the risks to effective implementation of the Financial Plan, and
- **Provides for ongoing monitoring of progress and regular reviews to identify and address changing circumstances** - Council reports on its financial performance and position on a quarterly basis and a review of strategic documents is conducted regularly to ensure they remain current.

The Financial Plan is a continuation of Council's responsible financial program and aims to:

- Increase Council's commitment to sustainable asset renewal and maintenance of the community's assets;
- Improve Council's cash position for financial sustainability;
- Improve on long term financial sustainability including, cost containment and transformation programs;
- Include rate and fee increases that are both manageable and sustainable; and
- Provide a framework to deliver balanced budgets including sustainable annual underlying surpluses to fund community service levels, capital work programs and debt repayment.

Yarra's Financial Plan outlines the resources required to deliver the Council Plan and ensure we are investing in assets the community values; our services meet the needs and expectations of the community, are affordable and accessible for the community; and our organisation remains financially sustainable.

Drawing upon ABS data and other sources, id@ consulting estimates that as of 2023, the City of Yarra has an estimated resident population of 99,557 and 47,988 households. The average household size is 2.02 people compared with Greater Melbourne at 2.7. Half of these households rent their home which is well above the Greater Melbourne average (29%). Ten per cent of Yarra's residents live in public housing, well above the Greater Melbourne rate at 2.6%. Almost 4 in 10 Yarra households are in the highest income quartile earning over \$2,395 per week. Around 1 in 5 households are in the lowest quartile group earning up to \$740 per week. 29% of Yarra's residents were born overseas. By 2041, the population for the City of Yarra is forecast to increase to 157,607 residents.

Like all Councils across Victoria, Yarra has been impacted financially by the COVID-19 pandemic, both through increased spending to support our local community and businesses and loss of revenue. Council made a deliberate and considered decision to step up and assist the community and businesses during the pandemic. However, whilst COVID-19 significantly impacted Councils' financial position, pre existing budgetary structural issues have also significantly contributed to Councils ability to generate adequate cash flow to fund a large scope of community services, capital work programs and reduce debt levels.

External factors such as uncertain global impacts, inflation (being much higher than the rate cap), cost shifting, increasing population, pressure to expand service delivery and inadequate changes to fees and charges in the past presents significant risks to Council's budget outcomes.

In order to continue to deliver what our community wants and expects, as well as continuing to deliver on Yarra's vision, Council is developing a financial sustainability strategy. Financial sustainability is achieved when service and infrastructure levels and standards are delivered according to a long- term plan without the need to significantly increase rates or significantly reduce services. To prepare for the 2023/24 budget, the Financial Plan and Financial Sustainability Strategy, Council has looked at the internal environment and already achieved operational efficiencies, held costs and prudently managed debt.

The Financial Sustainability Strategy will seek to articulate the challenges and opportunities for Council and to identify options to ensure long term financial sustainability including both strategic and systemic reforms. Strategic reforms seek to ensure that future investment decisions are based on need, underpinned by evidence and guided by informed strategies including detailed asset management plans, contemporary property management and community infrastructure planning and an ongoing program of service reviews. Systemic reforms include expenditure/cost controls, prudent management of debt, operational efficiencies and capital works delivery management among many others.

Separate but related, is the responsibility of Councils to also take action to limit the impacts of known future financial risks wherever possible. This is the case with waste services, as the rising cost of providing waste services is a known risk. Separating the waste charge from general rates is critical to addressing this risk to ensure Council's financial sustainability is not eroded further. This approach has been implemented across the Victorian local government sector irrespective of each Council's specific financial circumstances.

Council has made the decision to separate waste and recycling costs from general rates and implement a separate rate for public and kerbside waste services. This would be achieved by reducing general rates by the equivalent value. Whilst in future years waste service charges would not be subject to the rate cap, any charges applied would be for cost recovery only, hence limited to the cost of providing waste and recycling services. Without a separate waste charge, all future costs associated with waste services will need to be met using rate revenue noting that the costs of waste and recycling is continually outpacing the rate cap. This will directly impact Council's capacity to fund other priorities and its ability to deliver and maintain current services in other areas. Yarra is the last Council in Victoria to make the decision to separate waste charges from general rates.

Yarra must continue to reinvest in our existing assets so our roads, parks, gardens, pools and buildings that we value stay in a condition we are proud of. As we bring on new assets, to remain sustainable we must also review the assets we already have to ensure community meeting spaces, service buildings and facilities evolve and adapt to reflect changing needs of our diverse community, continue to maximise the use or unused streets and spaces and increase availability and diversity use of open spaces to address existing shortages and respond to population growth.

Services also evolve, and Yarra City will assess the performance and future for current services to understand whether they are relevant and whether Yarra needs to continue to deliver them or whether there is a role for an alternative delivery model. To remain sustainable over the life of this plan, some Yarra services may have to change.

2. Financial Plan Context

This section describes the context, principles and considerations in determining the 10 year financial projections and assumptions.

2.1 Introduction

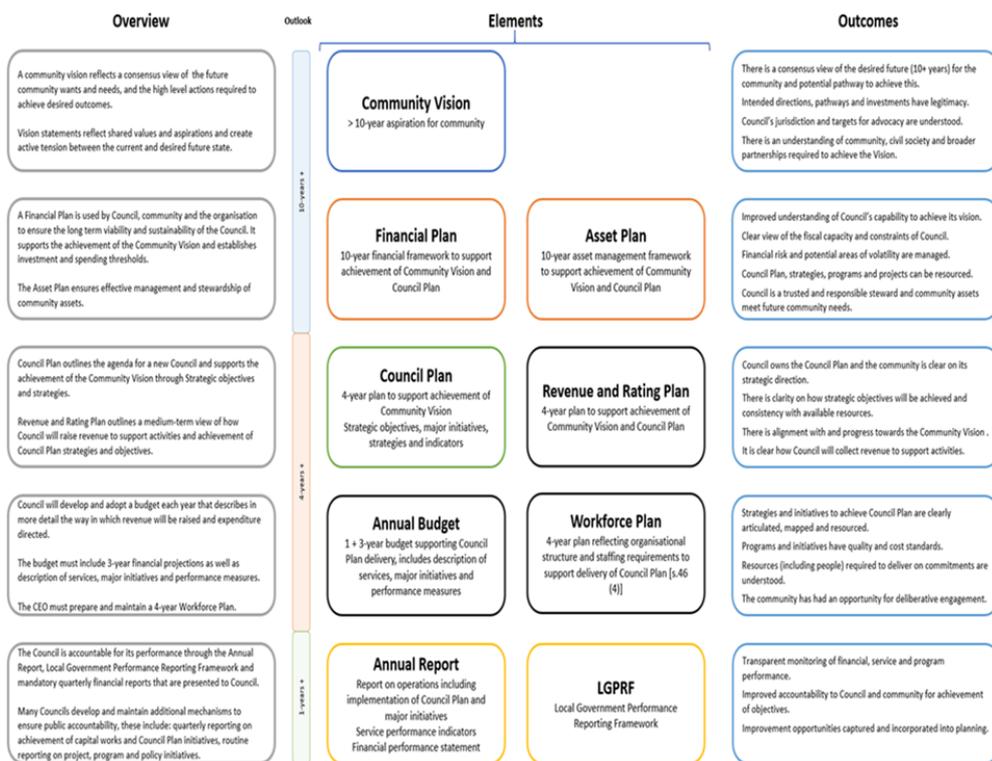
The Long Term Financial Plan 2021-22 to 2030-31 was required to be developed through the Local Government Act 2020 (LGA) and provided a ten year financially sustainable projection regarding how the actions of the Council Plan 2021-2025 may be funded to achieve the aspirations in Yarra 2036 Community Vision.

Council is committed to a transparent and accountable budget and financial plan process. Whilst not required under the LGA, Council is updating the Financial Plan document annually as part of the budget preparation process. Together with the budget document, it is subject to ongoing review and may be updated during the budget year through a revised budget process. This updated Long Term Financial Plan 2023-24 to 2032-34 is keeping with that commitment.

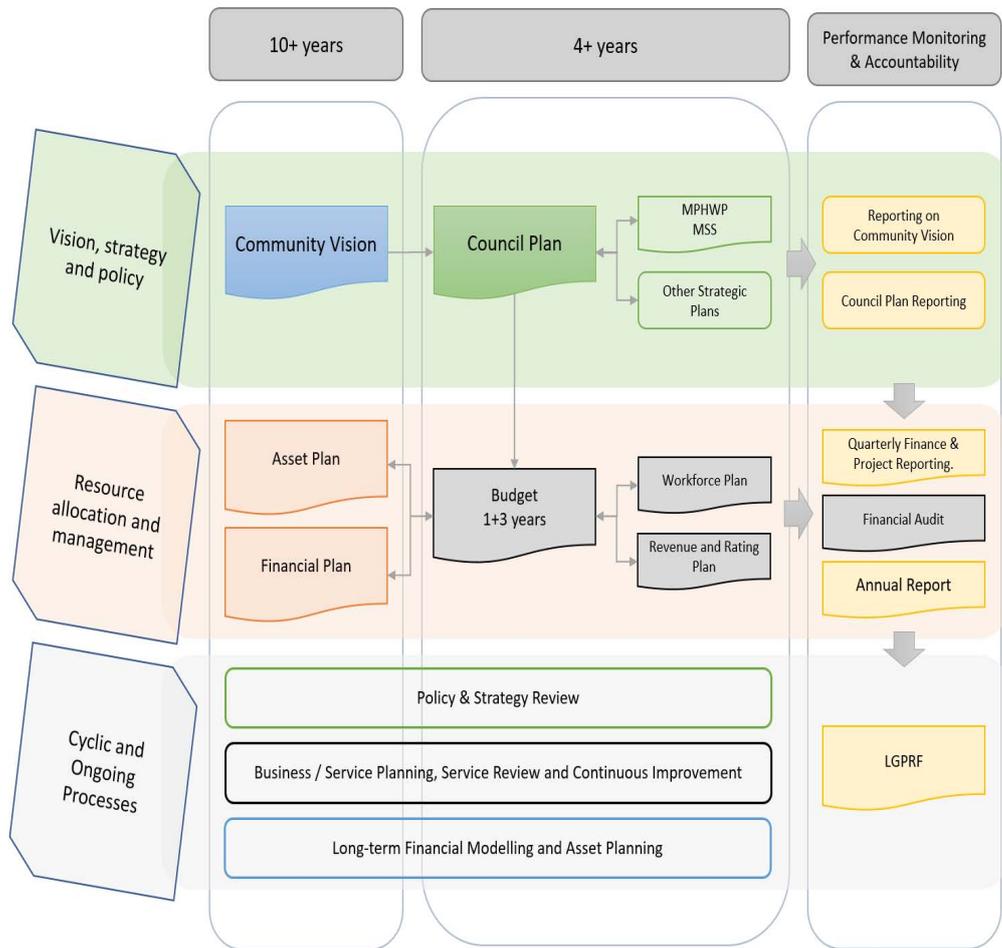
This section describes how the Financial Plan links to the achievement of the Community Vision and the Council Plan within the Integrated Strategic Planning & Reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision), medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

2.2 Integrated Strategic Planning & Reporting Framework

Part 4 of the Local Government Act 2020 addresses planning and financial management and Division 1 covers strategic planning. The Financial Plan is one of the strategic plans subject to the Strategic planning principles. Section 89 of the Act sets out the Strategic planning principles and the following diagram provides an overview of the core legislated elements of an integrated strategic planning and reporting framework and outcomes.



The following figure demonstrates how each element might inform or be informed by other parts of the integrated framework.



2.3 Engagement Principles

Yarra has implemented the following consultation process to obtain input and feedback from stakeholders to help inform the development of the Financial Plan:

The Community Vision informs all planning and decision making for Council and our community. It informs our Council Plan (effective from 1 July 2021 to 30 June 2025) and our 10-year financial and asset management plans. The community engagement on the 2023/24 Budget and Financial Plan was delivered in line with our Community Engagement Policy.

Initial community engagement on the Budget took place from November to December in 2022. Council invited the community to share its priorities and ideas for the Budget. Feedback was invited online via 'Your Say Yarra' and through a series of in person pop ups at various locations across the City of Yarra. A youth forum was also held to capture the priorities of young people living in the city. The feedback from the community has assisted in the development of the draft Budget and Financial Plan.

The draft Budget and associated documents were presented to the Ordinary Council meeting on 18 April 2023. These were adopted in principle, to seek community feedback. The next stage of community engagement included a public exhibition period which closed on 19 May, seeking feedback on the draft Budget, draft Financial Plan and draft Revenue and Rating Plan. Engagement during the exhibition period included on-line portal, hard copy through various points and a significant number of in person community engagement sessions to promote the draft Budget 2023/24 and explain the separation of the waste services charge.

Further, a dedicated youth event was held at the Yarra Youth Centre, a family-friendly Depot Open Day was held to provide an insight into a variety of Council services and events were held in almost every suburb in the municipality. A dedicated Your Say Yarra webpage was also created for both the draft Budget and waste charge. The feedback from the community has assisted in the development of the draft Budget and Financial Plan.

2.4 Service Performance Principles

Yarra seeks to provide services on a community needs and value for money basis. The service performance principles are listed below:

- Services are provided in an equitable manner and are responsive to the diverse needs of the community. The Council Plan is designed to identify the key services and projects to be delivered to the community. The Financial Plan shows how the service aspirations within the Council Plan may be funded;
- Services are available to the relevant users within the community;
- Yarra delivers quality services seeking to provide value for money to the community. The Local Government Performance Reporting Framework (LGPRF) is designed to communicate Council's performance regarding the delivery of services; and
- Yarra has a Feedback and Complaints Policy and a Community Engagement Policy enabling Council to consider and respond to community feedback and complaints regarding service provision and provides opportunities to be involved in planning and decision-making respectively. Community involvement in planning and decision making improves Council's planning and delivery of services.

2.5 Financial Management Principles

Financial strategy principles have been developed and provide the framework for the development of Council's Long Term Financial Plan and Annual Budget. The principles enable consistent and informed decision-making by Council. The Financial Strategy Principles as outlined below aim to ensure a balanced and sustainable budget for the Council:

- To ensure significant forecast in population underpinning high levels of development can be provided in a financially sustainable manner
- To ensure the right level of services are provided to the community and effectively plan for future and changing community needs
- To ensure that Council can maintain its asset base at a standard that can effectively service the needs of our community now and into the future
- To achieve our desired financial sustainability targets whilst minimising the impact on our ratepayers
- To achieve sufficient annual operational surpluses to fund capital work programs
- To have a deliverable capital construction program with the right blend of renewal, upgrade and new works in alignment to community preference
- To improve cash levels to enable future investment
- Any borrowings are directed towards funding of inter-generational growth infrastructure special projects and major asset renewal that support growth;
- Trust funds and statutory reserves are fully cash backed; and
- Improved integrated strategic planning (including asset management) underpinned by efficiency, evaluation and ongoing service reviews

2.6 Asset Plan Integration

Integration to the Asset Plan is a key principle of the Council's strategic financial planning principles. The purpose of this integration is designed to ensure that future funding is allocated in a manner that supports service delivery in terms of the plans and the effective management of Council's assets into the future.

The Asset Plan identifies the operational and strategic practices which will ensure that Council manages assets across their life cycle in a financially sustainable manner. The Asset Plan, and associated asset management policies, provide council with a sound base to understand the risk associated with managing its assets for the community's benefit.

The Asset Plan is designed to inform the 10-year Financial Plan by identifying the amount of capital renewal, backlog and maintenance funding that is required over the life of each asset category. The level of funding will incorporate knowledge of asset need and condition, the risk assessment issues as well as the impact of reviewing and setting intervention and service levels for each asset class.

In addition to identifying the operational and strategic practices that ensure that Council manages assets across their life cycle in a financially sustainable manner, the Asset Plan quantifies the asset portfolio and the financial implications of those practices. Together the Financial Plan and Asset Plan seek to balance projected investment requirements against projected budgets.

2.7 Financial Policy Statements

This section defines the measures that demonstrate Council's financial sustainability in order to fund the aspirations of the Community Vision and the Council Plan.

| Measure | Target | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 |
|--|------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Adjusted underlying result | | | | | | | | | | | |
| Adjusted underlying surplus (deficit) /Adjusted underlying revenue | > 5.0% | 0.7% | 1.5% | 3.3% | 1.4% | 1.3% | 1.7% | 2.5% | 1.9% | 1.4% | 0.8% |
| Working Capital | | | | | | | | | | | |
| Current Assets/ Current Liabilities | >1.4 | 1.8 | 1.8 | 1.8 | 1.8 | 1.8 | 1.8 | 1.9 | 1.9 | 2.1 | 2.2 |
| Asset renewal | | | | | | | | | | | |
| Asset renewal and upgrade expenses/ Depreciation | > or = 1.0 | 0.8 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 |
| Indebtedness | | | | | | | | | | | |
| Non-current liabilities/ own source revenue | <40.0% | 14.1% | 11.2% | 8.5% | 6.7% | 5.0% | 3.4% | 1.8% | 0.7% | 0.6% | 0.6% |

Adjusted underlying result

An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance expected over the period within the Financial Plan, as adjusted underlying deficit means reliance on Councils' cash reserves or increased debt to maintain services and invest in capital works.

Working Capital

Sufficient working capital is required to meet Council's obligations as and when they fall due. A high or increasing level of working capital suggests an improvement in liquidity. Council is targeting a working capital ratio of above 1.4.

Asset renewal

Allocate adequate funds towards renewal and upgrade capital in order to replace assets and infrastructure as they reach the end of their service life. Council is targeting an asset renew ratio of above 1.0.

Indebtedness

Council applies loan funding to new capital and maintains total noncurrent liabilities in line with own source revenue and growth of the municipality. Debt servicing and debt redemption will be maintained within the financial capacity of Council reflected in a cap on indebtedness of less than 40%.

2.8 Assumptions to the financial plan statements

This section presents information in regard to the assumptions to the Comprehensive Income Statement for the 10 years from 2023/24 to 2032/33. The assumptions comprise the annual escalations/movement for each line items of the Comprehensive Income Statement.

The escalation factors are the main drivers of future estimates of each revenue and expense items. Further adjustments are made for specific movements or factors when needed. CPI fluctuates through the Financial Plan period however, Yarra City Council has applied a consistent and conservative indicators across the 10 year period.

| Escalation Factors % movement | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 |
|-------------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Rates and charges | 3.50% | 2.00% | 2.00% | 1.75% | 1.75% | 1.75% | 1.75% | 1.75% | 1.75% | 1.75% |
| Statutory fees, fines and User Fees | 1.75% | 1.75% | 1.75% | 1.75% | 1.75% | 1.75% | 1.75% | 1.75% | 1.75% | 1.75% |
| User fees | 4.00% | 2.75% | 2.50% | 1.75% | 1.75% | 1.75% | 1.75% | 1.75% | 1.75% | 1.75% |
| Operating Grants | 2.75% | 2.75% | 2.50% | 1.75% | 1.75% | 1.75% | 1.75% | 1.75% | 1.75% | 1.75% |
| Employee costs | 1.85% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% |
| Materials, services & Other | 7.05% | 6.35% | 3.70% | 3.70% | 3.70% | 3.70% | 3.70% | 3.70% | 3.70% | 3.70% |
| Depreciation & Amortisation | 0.5m |

2.9 Financial Plan Overview and Strategic Actions

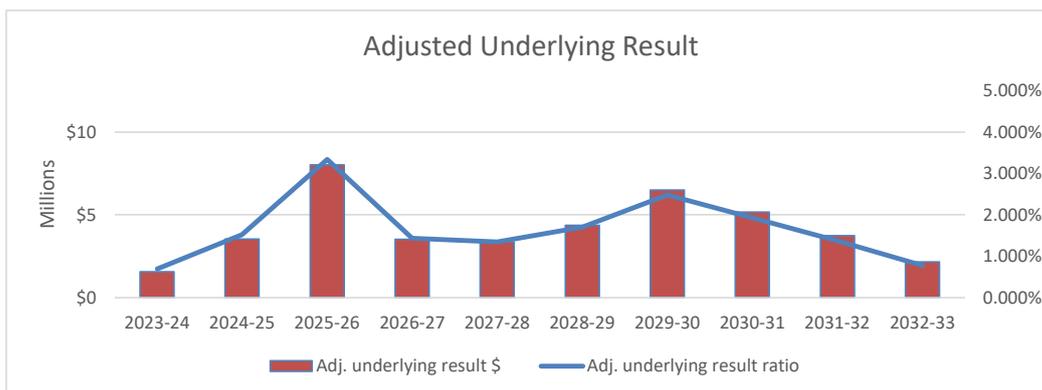
The Financial Plan includes a ten year projection of Council’s financial performance and position, cash flows, capital works program, and planned human resources outlining the expected resources that will be required to achieve the Community Vision 2036 and Council Plan 2021-2025. It also includes information about Council’s financial management principles, assumptions, strategies and other influences that have had a significant impact on these projections.

Council is deeply committed to serving the best interests of the community and recognises that consistent effort will be required to ensure that we remain financially sustainable and make the most effective use of public funds.

The Financial Plan does not incorporate future growth in FTE numbers. Requirements to fulfil statutory obligations or increased customer demand in a rate capped environment will be a challenge and Yarra will continue (as achieved in 2022/23) and for 2023/24 identify efficiency gains in the operating budget to hold costs and increase revenue without impacting community service levels.

2.9.1 Adjusted Underlying Result

The Adjusted underlying result is an important indicator as it measures the level of sustainable operating results, critical to ensure Council can provide core services and meet its objectives. In order to continue to deliver what our community wants and expects, as well as continuing to deliver on Yarra’s vision. In order for Council to make well informed strategic decisions to improve financial sustainability, a financial sustainability strategy will be developed to achieve improved operational efficiencies, managing costs, attracting external funding and expand on opportunities to generate revenue. In preparation for 2023/24 Council has already strongly managed employee costs and held on costs, despite significant increases in CPI during 2022/23.



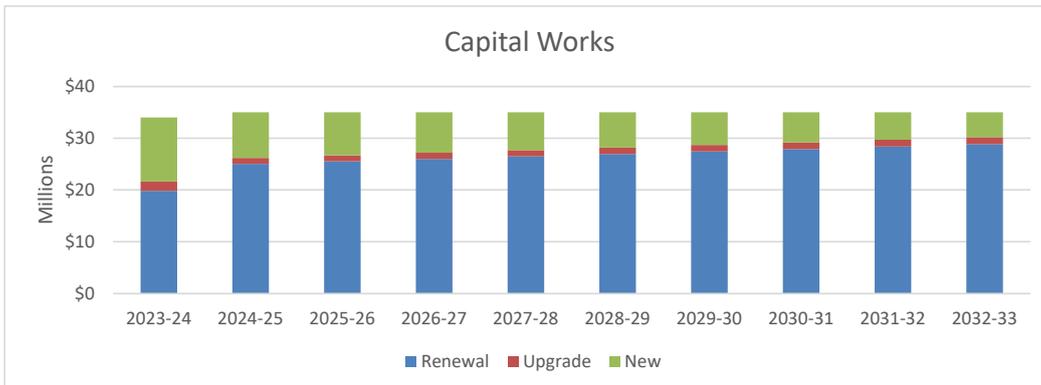
2.9.2 Asset Renewal, New and Upgrade expenditure

Council intends to spend \$349m to renew, improve and create new community facilities and infrastructure over the next 10 years. This will be funded by a mix of rates, reserves and external funding sources including grants, contributions and proceeds of sale from assets assessed as no longer required.

Information from Council’s Asset Management Plans determines Council’s capital expenditure priorities. Funding for capital expenditure is primarily sourced from rates. In addition, Council utilises a Developer Contribution Plan which will contribute towards capital works projects. Contribution levels will depend on land sales and the desire of developers to construct new developments within the municipality. A strategic effort is also undertaken continuously to fund capital projects utilising other funding sources such as grants.

The financial sustainability strategy will focus on the capturing, processing and monitoring of data and making informed decisions in alignment to community benefit.

In addition, as part of Council's approach to responsible and sustainable asset management, Council's 10 Year Capital Works Program assigns funding priority to the renewal and upgrade of existing infrastructure over the creation of new assets.



Sustainable asset management is necessary for Council to meet its responsibilities to:

- Provide sustainable services to current and future generations;
- Provide and maintain necessary sustainable community infrastructure, and
- Encourage and support the economic and social development of the area.

Council's approach to asset management includes:

- The application of Yarra's Asset Management Strategy and Plan;
- Defining sustainable service levels that meet sustainable community expectations;
- An organisational wide information system for asset data management, reporting and works planning, and
- A planned and fully funded approach to timely asset renewal driven by a lifecycle management practices.

2.9.3 Council property

In 2018, Council adopted a Property Strategy, which provides a comprehensive framework for the management of all Council property assets and establishes guiding principles for the alignment of Council's property portfolio with its future community and service delivery requirements. As part of the Financial Sustainability Strategy Council will review and evaluate its property portfolio to ensure that public value is maximised.

2.9.4 Rates and Other Revenue

Rates

Rate increases in accordance with the Fair Go Rates framework (Rate Cap) and Council's Revenue and Rating Plan.

The Minister for Local Government has declared the rate cap level for 2023/24 at 3.5%. This follows rate caps of 1.75% in 2022/23, 1.5% in 2021/22, 2.0% in 2020/21, 2.50% in 2019/20, and 2.25% in 2018/19. As the rate cap is lower than CPI, this will continue to put pressure on price, level and delivery of services.

Council has made the decision to separate waste and recycling costs from general rates in 2023/24. The general rates would be reduced by the same amount to ensure that total revenue is within the rate cap. In future years waste service charges would not be subject to the rate cap however, as it is for cost recovery only, it is capped by the cost of providing waste and recycling services.

Separating the waste charge from general rates is a critical component to ensuring Council's future financial sustainability is not eroded further.

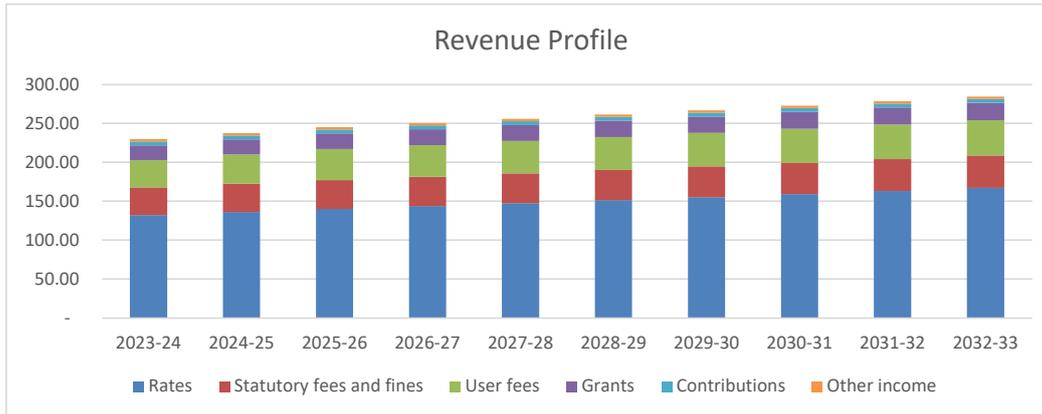
All other councils in Victoria have taken this into consideration of their financial future and have either separated or made the decision to separate waste services charges. Yarra was the last Council in Victoria to make the decision to separate waste charges from general rates.

Other Revenue

User fees and charges are reviewed annually with consideration given to a range of factors such as cost of service, community access, equity and affordability and market forces. A list of fees and charges are included within the Budget each year.

Council will continue to develop partnerships (which are beneficial to Council and community) to source external grants and grow its own-sourced revenue, which includes contributions, interest, asset sales and other income. Council will pro-actively advocate to other levels of government for grant funding support to deliver infrastructure and service outcomes for the community.

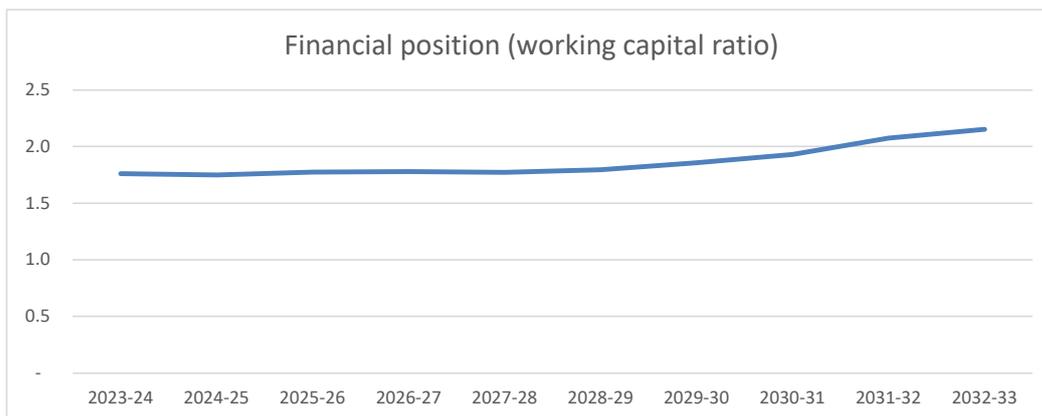
Council collects revenue from the application of statutory fees and fines under the direction of legislation or other government directions. These can be: Planning and subdivision fees, Building and Inspection fees, infringements and fines and land information certificate fees.



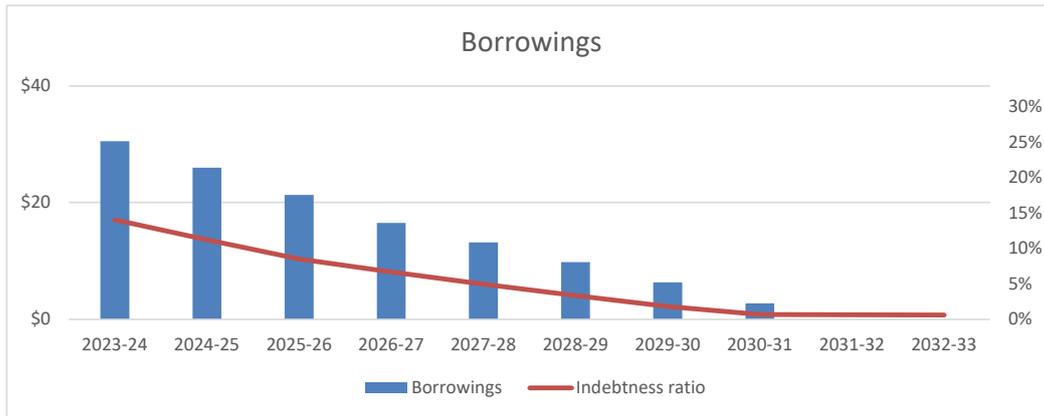
The Financial Plan is reviewed annually as part of Council's budget deliberations and future rate increases will be considered in light of prevailing economic conditions, community needs and the rate cap ordered by the Minister for Local Government.

2.9.5 Financial position (working capital ratio)

Despite the increases to the working capital position throughout the Financial Plan, Council is still at risk of not generating sufficient funds to maintain existing (and plan for future) levels of service, maintain and improve Council facilities and infrastructure through the Capital Works Program and re-pay debt.



2.9.6 Borrowings



The introduction of rate capping as well as debt required to be repaid in the short term, has had a significant impact on the Financial Plan and challenged Council's financial position. Existing debt is serviced by a \$32.5m principal and interest loan, due to be repaid by 2031/32 and a \$13.5m principal and interest loan due to be repaid by 2027.

The Victorian Auditor-General has indicated through its recommendation on financial ratios that Indebtedness (Non-current liabilities/Own sourced revenue) above 40% places Council in the medium risk category and 60% in the high risk category. The indebtedness ratio in the Financial Plan is expected to be 17% at the end of the current 2022/23 budget year and will continue to decrease during the life of the Financial Plan, to reduce the already low risk to Council.

3. Financial Plan Statements

This section presents information in regard to the Financial Plan Statements for the 10 years from 2023/24 to 2032/33.

Comprehensive Income Statement
Balance Sheet
Statement of Cash Flows
Statement of Capital Works
Statement of Human Resources
Statement of Changes in Equity

3.1 Comprehensive Income Statement

| | Forecast/ Actual | | | | | | | | | | |
|--|---------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | 2022/23 | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Income / Revenue | | | | | | | | | | | |
| Rates and charges | 126,140 | 132,118 | 136,250 | 140,165 | 143,810 | 147,518 | 151,290 | 155,129 | 159,035 | 163,010 | 167,054 |
| Statutory fees and fines | 34,577 | 35,592 | 36,215 | 36,849 | 37,494 | 38,150 | 38,818 | 39,497 | 40,188 | 40,891 | 41,607 |
| User fees | 32,228 | 35,136 | 37,702 | 40,205 | 40,908 | 41,624 | 42,352 | 43,094 | 43,848 | 44,615 | 45,396 |
| Grants - Operating | 18,819 | 18,739 | 19,254 | 19,736 | 20,081 | 20,432 | 20,790 | 21,154 | 21,524 | 21,901 | 22,284 |
| Grants - Capital | 6,635 | 7,263 | 3,000 | 259 | 259 | 260 | 259 | 259 | 259 | 259 | 259 |
| Contributions - monetary | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Contributions - monetary - Other | 1,733 | 1,351 | 1,351 | 1,351 | 1,351 | 1,351 | 1,351 | 1,351 | 1,351 | 1,351 | 1,351 |
| Net gain/(loss) on disposal of property, infrastructure, plant and equipment | 2,080 | 134 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 |
| Other income | 4,347 | 2,996 | 2,996 | 2,996 | 2,996 | 2,996 | 2,996 | 2,996 | 2,996 | 2,996 | 2,996 |
| Total income / revenue | 231,559 | 238,329 | 241,819 | 246,611 | 251,949 | 257,381 | 262,906 | 268,530 | 274,251 | 280,073 | 285,997 |
| Expenses | | | | | | | | | | | |
| Employee costs | 100,302 | 101,505 | 104,845 | 107,796 | 110,450 | 113,157 | 115,919 | 118,736 | 121,609 | 124,539 | 127,529 |
| Materials and services | 82,807 | 88,968 | 91,275 | 91,050 | 97,858 | 100,346 | 101,690 | 101,940 | 105,693 | 109,586 | 113,623 |
| Depreciation | 24,837 | 25,697 | 26,197 | 26,697 | 27,197 | 27,697 | 28,197 | 28,697 | 29,197 | 29,697 | 30,197 |
| Amortisation - right of use assets | 1,163 | 234 | 45 | - | - | - | - | - | - | - | - |
| Bad and doubtful debts - allowance for impairment losses | 4,424 | 5,095 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Borrowing costs | 1,059 | 894 | 798 | 661 | 519 | 397 | 310 | 221 | 129 | 36 | - |
| Finance Costs - leases | 58 | 8 | 2 | - | - | - | - | - | - | - | - |
| Other expenses | 840 | 753 | 767 | 780 | 794 | 808 | 822 | 836 | 851 | 866 | 881 |
| Total expenses | 215,491 | 223,154 | 228,927 | 231,983 | 241,817 | 247,404 | 251,937 | 255,429 | 262,478 | 269,723 | 277,229 |
| Surplus/(deficit) for the year | 16,068 | 15,175 | 12,892 | 14,627 | 10,131 | 9,977 | 10,970 | 13,101 | 11,773 | 10,350 | 8,768 |
| Other comprehensive income | | | | | | | | | | | |
| Items that will not be reclassified to surplus or deficit in future periods | | | | | | | | | | | |
| Net asset revaluation increment /(decrement) | - | 82,074 | - | 86,013 | - | 90,058 | - | 94,185 | - | 98,396 | - |
| Total other comprehensive income | - | 82,074 | - | 86,013 | - | 90,058 | - | 94,185 | - | 98,396 | - |
| Total comprehensive result | 16,068 | 97,249 | 12,892 | 100,640 | 10,131 | 100,035 | 10,970 | 107,285 | 11,773 | 108,746 | 8,768 |

3.2 Balance Sheet

| | Forecast/ Actual | | | | | | | | | | | |
|---|---------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|--------|
| | 2022/23 | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Assets | | | | | | | | | | | | |
| Current assets | | | | | | | | | | | | |
| Cash and cash equivalents | 82,566 | 87,051 | 87,717 | 89,386 | 86,815 | 85,994 | 86,474 | 89,790 | 92,078 | 94,165 | 97,798 | |
| Trade and other receivables | 21,873 | 19,659 | 18,643 | 18,729 | 18,917 | 19,374 | 19,769 | 20,270 | 20,879 | 21,598 | 22,429 | |
| Inventories | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | |
| Other assets | 1,267 | 1,267 | 1,267 | 1,267 | 1,267 | 1,267 | 1,267 | 1,267 | 1,267 | 1,267 | 1,267 | |
| Total current assets | 105,887 | 108,157 | 107,807 | 109,562 | 107,179 | 106,815 | 107,690 | 111,507 | 114,404 | 117,211 | 121,675 | |
| Non-current assets | | | | | | | | | | | | |
| Trade and other receivables | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | |
| Property, infrastructure, plant & equipment | 2,051,861 | 2,142,026 | 2,150,329 | 2,244,146 | 2,251,450 | 2,348,311 | 2,354,614 | 2,454,603 | 2,459,906 | 2,563,106 | 2,567,409 | |
| Right-of-use assets | 1,112 | 1,076 | 1,082 | 1,082 | 1,082 | 1,082 | 1,082 | 1,082 | 1,082 | 1,082 | 1,082 | |
| Total non-current assets | 2,052,978 | 2,143,107 | 2,151,416 | 2,245,233 | 2,252,536 | 2,349,398 | 2,355,701 | 2,455,689 | 2,460,993 | 2,564,193 | 2,568,496 | |
| Total assets | 2,158,864 | 2,251,264 | 2,259,223 | 2,354,795 | 2,359,715 | 2,456,213 | 2,463,391 | 2,567,196 | 2,575,397 | 2,681,403 | 2,690,171 | |
| Liabilities | | | | | | | | | | | | |
| Current liabilities | | | | | | | | | | | | |
| Trade and other payables | 11,075 | 11,075 | 11,075 | 11,075 | 11,075 | 11,075 | 10,675 | 10,675 | 10,675 | 10,675 | 10,675 | |
| Trust funds and deposits | 15,359 | 15,359 | 15,359 | 15,359 | 15,359 | 15,359 | 15,359 | 15,359 | 15,359 | 15,359 | 15,359 | |
| Unearned income/revenue | 10,994 | 10,994 | 10,994 | 10,994 | 10,994 | 10,994 | 10,994 | 10,994 | 10,994 | 10,994 | 10,994 | |
| Provisions | 18,527 | 18,527 | 18,527 | 18,527 | 18,527 | 18,527 | 18,527 | 18,527 | 18,527 | 18,527 | 18,527 | |
| Interest-bearing liabilities | 4,399 | 4,532 | 4,669 | 4,811 | 3,305 | 3,391 | 3,480 | 3,572 | 2,740 | - | - | |
| Lease liabilities | 1,011 | 961 | 961 | 961 | 961 | 961 | 961 | 961 | 961 | 961 | 961 | |
| Total current liabilities | 61,365 | 61,448 | 61,585 | 61,727 | 60,220 | 60,307 | 59,996 | 60,088 | 59,256 | 56,516 | 56,516 | |
| Non-current liabilities | | | | | | | | | | | | |
| Provisions | 1,443 | 1,443 | 1,443 | 1,443 | 1,443 | 1,443 | 1,443 | 1,443 | 1,443 | 1,443 | 1,443 | |
| Other liabilities | 1,856 | 1,456 | 1,056 | 656 | 256 | 23 | 23 | 23 | 23 | 23 | 23 | |
| Interest-bearing liabilities | 30,501 | 25,968 | 21,299 | 16,489 | 13,184 | 9,792 | 6,312 | 2,740 | - | - | - | |
| Lease liabilities | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | |
| Total non-current liabilities | 33,950 | 29,017 | 23,948 | 18,737 | 15,033 | 11,408 | 7,928 | 4,356 | 1,616 | 1,616 | 1,616 | |
| Total liabilities | 95,315 | 90,465 | 85,533 | 80,464 | 75,253 | 71,716 | 67,924 | 64,444 | 60,872 | 58,132 | 58,132 | |
| Net assets | 2,063,549 | 2,160,799 | 2,173,690 | 2,274,331 | 2,284,462 | 2,384,497 | 2,395,467 | 2,502,752 | 2,514,525 | 2,623,272 | 2,632,039 | |
| Equity | | | | | | | | | | | | |
| Accumulated surplus | 667,390 | 679,763 | 692,655 | 707,282 | 717,414 | 727,391 | 738,360 | 751,461 | 763,234 | 773,584 | 782,352 | |
| Reserves | 1,396,159 | 1,481,036 | 1,481,036 | 1,567,049 | 1,567,049 | 1,657,107 | 1,657,107 | 1,751,291 | 1,751,291 | 1,849,688 | 1,849,688 | |
| Total equity | 2,063,549 | 2,160,799 | 2,173,690 | 2,274,331 | 2,284,462 | 2,384,497 | 2,395,467 | 2,502,752 | 2,514,525 | 2,623,272 | 2,632,039 | |

3.3 Statement of Changes in Equity

| | Total \$'000 | Accumulated Surplus \$'000 | Revaluation Reserve \$'000 | Other Reserves \$'000 |
|---|------------------|----------------------------------|----------------------------------|-----------------------------|
| 2023 Forecast Actual | | | | |
| Balance at beginning of the financial year | 2,047,481 | 654,052 | 1,371,719 | 21,710 |
| Surplus/(deficit) for the year | 16,068 | 16,068 | - | - |
| Net asset revaluation increment/(decrement) | - | - | - | - |
| Transfers to other reserves | - | (5,000) | - | 5,000 |
| Transfers from other reserves | - | 2,270 | - | (2,270) |
| Balance at end of the financial year | 2,063,549 | 667,390 | 1,371,719 | 24,440 |
| 2024 | | | | |
| Balance at beginning of the financial year | 2,063,549 | 667,390 | 1,371,719 | 24,440 |
| Surplus/(deficit) for the year | 15,175 | 15,175 | - | - |
| Net asset revaluation increment/(decrement) | 82,074 | - | 82,074 | - |
| Transfers to other reserves | - | (5,000) | - | 5,000 |
| Transfers from other reserves | - | 2,198 | - | (2,198) |
| Balance at end of the financial year | 2,160,799 | 679,763 | 1,453,794 | 27,242 |
| 2025 | | | | |
| Balance at beginning of the financial year | 2,160,799 | 679,763 | 1,453,794 | 27,242 |
| Surplus/(deficit) for the year | 12,892 | 12,892 | - | - |
| Net asset revaluation increment/(decrement) | - | - | - | - |
| Transfers to other reserves | - | (5,000) | - | 5,000 |
| Transfers from other reserves | - | 5,000 | - | (5,000) |
| Balance at end of the financial year | 2,173,690 | 692,655 | 1,453,794 | 27,242 |
| 2026 | | | | |
| Balance at beginning of the financial year | 2,173,690 | 692,655 | 1,453,794 | 27,242 |
| Surplus/(deficit) for the year | 14,627 | 14,627 | - | - |
| Net asset revaluation increment/(decrement) | 86,013 | - | 86,013 | - |
| Transfers to other reserves | - | (5,000) | - | 5,000 |
| Transfers from other reserves | - | 5,000 | - | (5,000) |
| Balance at end of the financial year | 2,274,331 | 707,282 | 1,539,807 | 27,242 |
| 2027 | | | | |
| Balance at beginning of the financial year | 2,274,331 | 707,282 | 1,539,807 | 27,242 |
| Surplus/(deficit) for the year | 10,131 | 10,131 | - | - |
| Net asset revaluation increment/(decrement) | - | - | - | - |
| Transfers to other reserves | - | (5,000) | - | 5,000 |
| Transfers from other reserves | - | 5,000 | - | (5,000) |
| Balance at end of the financial year | 2,284,462 | 717,414 | 1,539,807 | 27,242 |
| 2028 | | | | |
| Balance at beginning of the financial year | 2,284,462 | 717,414 | 1,539,807 | 27,242 |
| Surplus/(deficit) for the year | 9,977 | 9,977 | - | - |
| Net asset revaluation increment/(decrement) | 90,058 | - | 90,058 | - |
| Transfers to other reserves | - | (5,000) | - | 5,000 |
| Transfers from other reserves | - | 5,000 | - | (5,000) |
| Balance at end of the financial year | 2,384,497 | 727,391 | 1,629,865 | 27,242 |

| | Total \$'000 | Accumulated Surplus \$'000 | Revaluation Reserve \$'000 | Other Reserves \$'000 |
|---|------------------|----------------------------------|----------------------------------|-----------------------------|
| 2029 | | | | |
| Balance at beginning of the financial year | 2,384,497 | 727,391 | 1,629,865 | 27,242 |
| Surplus/(deficit) for the year | 10,970 | 10,970 | - | - |
| Net asset revaluation increment/(decrement) | - | - | - | - |
| Transfers to other reserves | - | (5,000) | - | 5,000 |
| Transfers from other reserves | - | 5,000 | - | (5,000) |
| Balance at end of the financial year | 2,395,467 | 738,360 | 1,629,865 | 27,242 |
| 2030 | | | | |
| Balance at beginning of the financial year | 2,395,467 | 738,360 | 1,629,865 | 27,242 |
| Surplus/(deficit) for the year | 13,101 | 13,101 | - | - |
| Net asset revaluation increment/(decrement) | 94,185 | - | 94,185 | - |
| Transfers to other reserves | - | (5,000) | - | 5,000 |
| Transfers from other reserves | - | 5,000 | - | (5,000) |
| Balance at end of the financial year | 2,502,752 | 751,461 | 1,724,049 | 27,242 |
| 2031 | | | | |
| Balance at beginning of the financial year | 2,502,752 | 751,461 | 1,724,049 | 27,242 |
| Surplus/(deficit) for the year | 11,773 | 11,773 | - | - |
| Net asset revaluation increment/(decrement) | - | - | - | - |
| Transfers to other reserves | - | (5,000) | - | 5,000 |
| Transfers from other reserves | - | 5,000 | - | (5,000) |
| Balance at end of the financial year | 2,514,525 | 763,234 | 1,724,049 | 27,242 |
| 2032 | | | | |
| Balance at beginning of the financial year | 2,514,525 | 763,234 | 1,724,049 | 27,242 |
| Surplus/(deficit) for the year | 10,350 | 10,350 | - | - |
| Net asset revaluation increment/(decrement) | 98,396 | - | 98,396 | - |
| Transfers to other reserves | - | (5,000) | - | 5,000 |
| Transfers from other reserves | - | 5,000 | - | (5,000) |
| Balance at end of the financial year | 2,623,272 | 773,584 | 1,822,446 | 27,242 |
| 2033 | | | | |
| Balance at beginning of the financial year | 2,623,272 | 773,584 | 1,822,446 | 27,242 |
| Surplus/(deficit) for the year | 8,768 | 8,768 | - | - |
| Net asset revaluation increment/(decrement) | - | - | - | - |
| Transfers to other reserves | - | (5,000) | - | 5,000 |
| Transfers from other reserves | - | 5,000 | - | (5,000) |
| Balance at end of the financial year | 2,632,039 | 782,352 | 1,822,446 | 27,242 |

3.4 Statement of Cash Flows

| | Forecast/ Actual | | | | | | | | | | |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| | 2022/23 | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| | Inflows (Outflows) |
| Cash flows from operating activities | | | | | | | | | | | |
| Rates and charges | 126,879 | 132,797 | 135,888 | 138,764 | 142,372 | 146,042 | 149,778 | 153,578 | 157,445 | 161,380 | 165,383 |
| Statutory fees and fines | 31,119 | 32,033 | 32,594 | 33,164 | 33,744 | 34,335 | 34,936 | 35,547 | 36,169 | 36,802 | 37,446 |
| User fees | 32,228 | 35,136 | 37,702 | 40,205 | 40,908 | 41,624 | 42,352 | 43,094 | 43,848 | 44,615 | 45,396 |
| Grants - operating | 18,819 | 18,739 | 19,254 | 19,736 | 20,081 | 20,432 | 20,790 | 21,154 | 21,524 | 21,901 | 22,284 |
| Grants - capital | 6,635 | 7,263 | 3,000 | 259 | 259 | 260 | 259 | 259 | 259 | 259 | 259 |
| Contributions - monetary | 6,733 | 6,351 | 6,351 | 6,351 | 6,351 | 6,351 | 6,351 | 6,351 | 6,351 | 6,351 | 6,351 |
| Other receipts | 4,347 | 2,996 | 2,996 | 2,996 | 2,996 | 2,996 | 2,996 | 2,996 | 2,996 | 2,996 | 2,996 |
| Employee costs | (100,302) | (101,505) | (104,845) | (107,796) | (110,450) | (113,157) | (115,919) | (118,736) | (121,609) | (124,539) | (127,529) |
| Materials and services | (84,048) | (90,122) | (92,441) | (92,230) | (99,052) | (101,553) | (102,911) | (102,776) | (106,544) | (110,451) | (114,504) |
| Net cash provided by/(used in) operating activities | 42,410 | 43,688 | 40,498 | 41,448 | 37,209 | 37,330 | 38,631 | 41,467 | 40,440 | 39,313 | 38,083 |
| Cash flows from investing activities | | | | | | | | | | | |
| Payments for property, infrastructure, plant and equipment | (35,450) | (34,003) | (35,000) | (35,000) | (35,000) | (35,000) | (35,000) | (35,000) | (35,000) | (35,000) | (35,000) |
| Proceeds from sale of property, infrastructure, plant and equipment | 2,430 | 350 | 550 | 550 | 550 | 550 | 550 | 550 | 550 | 550 | 550 |
| Net cash provided by/ (used in) investing activities | (33,020) | (33,653) | (34,450) |
| Cash flows from financing activities | | | | | | | | | | | |
| Finance costs | (1,030) | (894) | (798) | (661) | (519) | (397) | (310) | (221) | (129) | (36) | - |
| Proceeds from borrowings | - | - | - | - | - | - | - | - | - | - | - |
| Repayment of borrowings | (4,271) | (4,399) | (4,532) | (4,669) | (4,811) | (3,305) | (3,391) | (3,480) | (3,572) | (2,740) | - |
| Interest paid - lease liability | (58) | (8) | (2) | - | - | - | - | - | - | - | - |
| Repayment of lease liabilities | (1,266) | (249) | (50) | - | - | - | - | - | - | - | - |
| Net cash provided by/(used in) financing activities | (6,625) | (5,549) | (5,382) | (5,330) | (5,330) | (3,701) | (3,701) | (3,701) | (3,701) | (2,776) | - |
| Net increase/(decrease) in cash & cash equivalents | 2,765 | 4,485 | 666 | 1,668 | (2,571) | (821) | 480 | 3,316 | 2,288 | 2,087 | 3,633 |
| Cash and cash equivalents at the beginning of the financial year | 79,801 | 82,566 | 87,051 | 87,717 | 89,386 | 86,815 | 85,994 | 86,474 | 89,790 | 92,078 | 94,165 |
| Cash and cash equivalents at the end of the financial year | 82,566 | 87,051 | 87,717 | 89,386 | 86,815 | 85,994 | 86,474 | 89,790 | 92,078 | 94,165 | 97,798 |

3.5 Statement of Capital Works

| | Forecast/ Actual | 2022/23 | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 |
|--|---------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Property | | | | | | | | | | | | |
| Buildings | | 10,357 | 8,227 | 7,196 | 7,196 | 7,196 | 7,196 | 7,196 | 7,196 | 7,196 | 7,196 | 7,196 |
| Total buildings | | 10,357 | 8,227 | 7,196 |
| Total property | | 10,357 | 8,227 | 7,196 |
| Plant and equipment | | | | | | | | | | | | |
| Plant, machinery and equipment | | 1,137 | 336 | 98 | 98 | 98 | 98 | 98 | 98 | 98 | 98 | 98 |
| Fixtures, fittings and furniture | | 212 | 962 | 1,258 | 1,258 | 1,258 | 1,258 | 1,258 | 1,258 | 1,258 | 1,258 | 1,258 |
| Computers and telecommunications | | 2,414 | 723 | 946 | 946 | 946 | 946 | 946 | 946 | 946 | 946 | 946 |
| Library books | | 630 | 630 | 824 | 824 | 824 | 824 | 824 | 824 | 824 | 824 | 824 |
| Total plant and equipment | | 4,393 | 2,651 | 3,127 |
| Infrastructure | | | | | | | | | | | | |
| Roads | | 6,921 | 8,119 | 10,416 | 10,416 | 10,416 | 10,416 | 10,416 | 10,416 | 10,416 | 10,416 | 10,416 |
| Bridges | | 108 | - | - | - | - | - | - | - | - | - | - |
| Footpaths and cycleways | | 3,026 | 1,420 | 1,598 | 1,598 | 1,598 | 1,598 | 1,598 | 1,598 | 1,598 | 1,598 | 1,598 |
| Drainage | | 2,888 | 2,510 | 3,283 | 3,283 | 3,283 | 3,283 | 3,283 | 3,283 | 3,283 | 3,283 | 3,283 |
| Waste management | | 100 | 1,880 | 2,459 | 2,459 | 2,459 | 2,459 | 2,459 | 2,459 | 2,459 | 2,459 | 2,459 |
| Parks, open space and streetscapes | | 4,548 | 8,053 | 6,634 | 6,634 | 6,634 | 6,634 | 6,634 | 6,634 | 6,634 | 6,634 | 6,634 |
| Other infrastructure | | 3,110 | 1,142 | 286 | 286 | 286 | 286 | 286 | 286 | 286 | 286 | 286 |
| Total infrastructure | | 20,701 | 23,125 | 24,677 |
| Total capital works expenditure | | 35,450 | 34,003 | 35,000 |
| Represented by: | | | | | | | | | | | | |
| New asset expenditure | | 3,604 | 12,378 | 8,803 | 8,303 | 7,803 | 7,303 | 6,803 | 6,303 | 5,803 | 5,303 | 4,803 |
| Asset renewal expenditure | | 27,581 | 19,818 | 25,028 | 25,506 | 25,984 | 26,461 | 26,939 | 27,417 | 27,894 | 28,372 | 28,850 |
| Asset upgrade expenditure | | 4,265 | 1,808 | 1,168 | 1,191 | 1,213 | 1,235 | 1,258 | 1,280 | 1,302 | 1,325 | 1,347 |
| Total capital works expenditure | | 35,450 | 34,003 | 35,000 |
| Funding sources represented by: | | | | | | | | | | | | |
| Grants | | 2,448 | 8,243 | 9,469 | 3,148 | 259 | 259 | 259 | 259 | 259 | 259 | 259 |
| Contributions | | 2,270 | 2,978 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Council cash | | 30,732 | 22,782 | 20,531 | 26,852 | 29,741 | 29,741 | 29,741 | 29,741 | 29,741 | 29,741 | 29,741 |
| Total capital works expenditure | | 35,450 | 34,003 | 35,000 |

3.6 Statement of Human Resources

| Staff expenditure | 2022/23 | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Staff expenditure | | | | | | | | | | | |
| Employee costs - operating | 101,550 | 102,702 | 106,066 | 109,041 | 111,721 | 114,453 | 117,241 | 120,084 | 122,984 | 125,942 | 128,959 |
| Employee costs - capital | (1,248) | (1,197) | (1,221) | (1,246) | (1,271) | (1,296) | (1,322) | (1,348) | (1,375) | (1,403) | (1,431) |
| Total staff expenditure | 100,302 | 101,505 | 104,845 | 107,796 | 110,450 | 113,157 | 115,919 | 118,736 | 121,609 | 124,539 | 127,529 |

| Staff numbers | 2022/23 | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 |
|----------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | FTE |
| Staff numbers | | | | | | | | | | | |
| Employees | 913.0 | 913.0 | 908.9 | 908.9 | 908.9 | 908.9 | 908.9 | 908.9 | 908.9 | 908.9 | 908.9 |
| Employee - Capital | (9.9) | (12.7) | (12.7) | (12.7) | (12.7) | (12.7) | (12.7) | (12.7) | (12.7) | (12.7) | (12.7) |
| Total staff numbers | 903.1 | 900.3 | 896.2 |

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

| Department | Total | Comprises | | | |
|---|----------------|---------------|---------------|--------------|--------------|
| | | Permanent | | | |
| | | Full Time | Part Time | Casual | Temporary |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Chief Executive Office | 544 | 544 | - | - | - |
| Corporate Services and Transformation | 11,258 | 10,789 | 406 | - | 63 |
| City Sustainability and Strategy | 21,839 | 19,189 | 1,695 | 607 | 349 |
| Community Strengthening | 29,743 | 19,984 | 8,073 | 1,337 | 349 |
| Infrastructure and Environment | 27,184 | 21,210 | 1,599 | 3,910 | 467 |
| Governance, Communications and Customer Service | 6,603 | 5,553 | 833 | 98 | 119 |
| Total permanent staff expenditure | 97,172 | 77,269 | 12,605 | 5,951 | 1,347 |
| Other employee related expenditure | 5,530 | | | | |
| Capitalised labour costs | (1,197) | | | | |
| Total staff expenditure | 101,505 | 77,269 | 12,605 | 5,951 | 1,347 |

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

| Department | Total | Comprises | | | |
|---|--------------|--------------|--------------|-------------|-------------|
| | | Permanent | | | |
| | | Full Time | Part Time | Casual | Temporary |
| Chief Executive Office | 2.0 | 2.0 | - | - | - |
| Corporate Services and Transformation | 87.6 | 83.2 | 3.6 | - | 0.8 |
| City Sustainability and Strategy | 191.0 | 160.9 | 19.1 | 7.0 | 4.1 |
| Community Strengthening | 291.9 | 186.9 | 86.4 | 13.3 | 5.4 |
| Infrastructure and Environment | 266.1 | 198.0 | 20.2 | 41.9 | 6.0 |
| Governance, Communications and Customer Service | 61.6 | 49.0 | 10.1 | 1.0 | 1.5 |
| Total staff | 900.3 | 680.0 | 139.3 | 63.2 | 17.8 |

3.7 Summary of Planned Human Resources Expenditure
For the ten years ended 30 June 2033

| | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 |
|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Chief Executive Office | | | | | | | | | | |
| Permanent - Full time | 544 | 562 | 577 | 592 | 606 | 621 | 636 | 651 | 667 | 683 |
| Women | 544 | 562 | 577 | 592 | 606 | 621 | 636 | 651 | 667 | 683 |
| Men | - | - | - | - | - | - | - | - | - | - |
| Persons of self-described gender | - | - | - | - | - | - | - | - | - | - |
| Total Chief Executive Office | 544 | 562 | 577 | 592 | 606 | 621 | 636 | 651 | 667 | 683 |
| Corporate Services and Transformation | | | | | | | | | | |
| Permanent - Full time | 10,789 | 11,144 | 11,457 | 11,740 | 12,027 | 12,321 | 12,620 | 12,926 | 13,237 | 13,555 |
| Women | 5,286 | 5,460 | 5,614 | 5,752 | 5,893 | 6,037 | 6,183 | 6,333 | 6,486 | 6,641 |
| Men | 5,503 | 5,684 | 5,844 | 5,988 | 6,134 | 6,284 | 6,437 | 6,593 | 6,751 | 6,914 |
| Persons of self-described gender | - | - | - | - | - | - | - | - | - | - |
| Permanent - Part time | 406 | 419 | 431 | 442 | 453 | 464 | 475 | 486 | 498 | 510 |
| Women | 406 | 419 | 431 | 442 | 453 | 464 | 475 | 486 | 498 | 510 |
| Men | - | - | - | - | - | - | - | - | - | - |
| Persons of self-described gender | - | - | - | - | - | - | - | - | - | - |
| Total Corporate Services and Transformation | 11,195 | 11,563 | 11,889 | 12,181 | 12,480 | 12,784 | 13,095 | 13,412 | 13,735 | 14,065 |
| City Sustainability and Strategy | | | | | | | | | | |
| Permanent - Full time | 19,189 | 19,821 | 20,378 | 20,880 | 21,392 | 21,914 | 22,447 | 22,990 | 23,544 | 24,109 |
| Women | 8,506 | 8,785 | 9,033 | 9,255 | 9,482 | 9,713 | 9,949 | 10,190 | 10,436 | 10,686 |
| Men | 10,684 | 11,035 | 11,346 | 11,625 | 11,910 | 12,201 | 12,497 | 12,800 | 13,108 | 13,423 |
| Persons of self-described gender | - | - | - | - | - | - | - | - | - | - |
| Permanent - Part time | 1,695 | 1,750 | 1,800 | 1,844 | 1,889 | 1,935 | 1,982 | 2,030 | 2,079 | 2,129 |
| Women | 873 | 902 | 927 | 950 | 973 | 997 | 1,021 | 1,046 | 1,071 | 1,097 |
| Men | 822 | 849 | 873 | 894 | 916 | 938 | 961 | 984 | 1,008 | 1,032 |
| Persons of self-described gender | - | - | - | - | - | - | - | - | - | - |
| Total City Sustainability and Strategy | 20,884 | 21,571 | 22,178 | 22,724 | 23,281 | 23,849 | 24,429 | 25,020 | 25,623 | 26,238 |
| Community Strengthening | | | | | | | | | | |
| Permanent - Full time | 19,984 | 20,642 | 21,223 | 21,745 | 22,278 | 22,822 | 23,377 | 23,942 | 24,519 | 25,108 |
| Women | 15,474 | 15,983 | 16,433 | 16,837 | 17,250 | 17,671 | 18,101 | 18,539 | 18,985 | 19,441 |
| Men | 4,510 | 4,659 | 4,790 | 4,908 | 5,028 | 5,151 | 5,276 | 5,404 | 5,534 | 5,667 |
| Persons of self-described gender | - | - | - | - | - | - | - | - | - | - |
| Permanent - Part time | 8,073 | 8,338 | 8,573 | 8,784 | 9,000 | 9,219 | 9,443 | 9,672 | 9,905 | 10,143 |
| Women | 6,773 | 6,996 | 7,192 | 7,370 | 7,550 | 7,734 | 7,922 | 8,114 | 8,310 | 8,509 |
| Men | 1,300 | 1,343 | 1,381 | 1,415 | 1,449 | 1,485 | 1,521 | 1,558 | 1,595 | 1,633 |
| Persons of self-described gender | - | - | - | - | - | - | - | - | - | - |
| Total Community Strengthening | 28,057 | 28,980 | 29,796 | 30,530 | 31,278 | 32,041 | 32,820 | 33,614 | 34,424 | 35,250 |
| Infrastructure and Environment | | | | | | | | | | |
| Permanent - Full time | 21,210 | 21,908 | 22,524 | 23,079 | 23,644 | 24,221 | 24,810 | 25,410 | 26,023 | 26,647 |
| Women | 5,913 | 6,108 | 6,280 | 6,434 | 6,592 | 6,753 | 6,917 | 7,084 | 7,255 | 7,429 |
| Men | 15,297 | 15,800 | 16,245 | 16,645 | 17,053 | 17,469 | 17,893 | 18,326 | 18,768 | 19,218 |
| Persons of self-described gender | - | - | - | - | - | - | - | - | - | - |
| Permanent - Part time | 1,599 | 1,651 | 1,698 | 1,739 | 1,782 | 1,826 | 1,870 | 1,915 | 1,961 | 2,008 |
| Women | 751 | 776 | 798 | 817 | 837 | 858 | 879 | 900 | 922 | 944 |
| Men | 847 | 875 | 900 | 922 | 945 | 968 | 991 | 1,015 | 1,040 | 1,065 |
| Persons of self-described gender | - | - | - | - | - | - | - | - | - | - |
| Total Infrastructure and Environment | 22,808 | 23,559 | 24,222 | 24,818 | 25,427 | 26,047 | 26,680 | 27,326 | 27,984 | 28,656 |
| Governance, Communications and Customer Service | | | | | | | | | | |
| Permanent - Full time | 5,553 | 5,736 | 5,897 | 6,043 | 6,191 | 6,342 | 6,496 | 6,653 | 6,814 | 6,977 |
| Women | 3,865 | 3,992 | 4,104 | 4,206 | 4,309 | 4,414 | 4,521 | 4,630 | 4,742 | 4,856 |
| Men | 1,688 | 1,744 | 1,793 | 1,837 | 1,882 | 1,928 | 1,975 | 2,023 | 2,072 | 2,121 |
| Persons of self-described gender | - | - | - | - | - | - | - | - | - | - |
| Permanent - Part time | 833 | 860 | 885 | 906 | 929 | 951 | 974 | 998 | 1,022 | 1,047 |
| Women | 594 | 613 | 631 | 646 | 662 | 678 | 695 | 711 | 729 | 746 |
| Men | 239 | 247 | 254 | 260 | 267 | 273 | 280 | 287 | 294 | 301 |
| Persons of self-described gender | - | - | - | - | - | - | - | - | - | - |
| Total Governance, Communications and Customer Service | 6,386 | 6,597 | 6,782 | 6,949 | 7,119 | 7,293 | 7,470 | 7,651 | 7,836 | 8,024 |
| Casuals, temporary and other expenditure | 12,828 | 13,235 | 13,597 | 13,926 | 14,262 | 14,604 | 14,954 | 15,310 | 15,673 | 16,044 |
| Capitalised labour costs | (1,197) | (1,221) | (1,246) | (1,271) | (1,296) | (1,322) | (1,348) | (1,375) | (1,403) | (1,431) |
| Total staff expenditure | 101,505 | 104,845 | 107,796 | 110,450 | 113,157 | 115,919 | 118,736 | 121,609 | 124,539 | 127,529 |

Attachment 2 Attachment 2 - Long Term Financial Plan 2023/2024 to 2032/33

| | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 |
|--|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | FTE |
| Chief Executive Office | | | | | | | | | | |
| Permanent - Full time | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 |
| Women | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 |
| Men | - | - | - | - | - | - | - | - | - | - |
| Persons of self-described gender | - | - | - | - | - | - | - | - | - | - |
| Total Chief Executive Office | 2.0 |
| Corporate Services and Transformation | | | | | | | | | | |
| Permanent - Full time | 83.2 | 83.2 | 83.2 | 83.2 | 83.2 | 83.2 | 83.2 | 83.2 | 83.2 | 83.2 |
| Women | 40.8 | 40.8 | 40.8 | 40.8 | 40.8 | 40.8 | 40.8 | 40.8 | 40.8 | 40.8 |
| Men | 42.4 | 42.4 | 42.4 | 42.4 | 42.4 | 42.4 | 42.4 | 42.4 | 42.4 | 42.4 |
| Persons of self-described gender | - | - | - | - | - | - | - | - | - | - |
| Permanent - Part time | 3.6 | 3.6 | 3.6 | 3.6 | 3.6 | 3.6 | 3.6 | 3.6 | 3.6 | 3.6 |
| Women | 3.6 | 3.6 | 3.6 | 3.6 | 3.6 | 3.6 | 3.6 | 3.6 | 3.6 | 3.6 |
| Men | - | - | - | - | - | - | - | - | - | - |
| Persons of self-described gender | - | - | - | - | - | - | - | - | - | - |
| Total Corporate Services and Transformation | 86.8 |
| City Sustainability and Strategy | | | | | | | | | | |
| Permanent - Full time | 162.0 | 162.0 | 162.0 | 162.0 | 162.0 | 162.0 | 162.0 | 162.0 | 162.0 | 162.0 |
| Women | 71.9 | 71.9 | 71.9 | 71.9 | 71.9 | 71.9 | 71.9 | 71.9 | 71.9 | 71.9 |
| Men | 90.1 | 90.1 | 90.1 | 90.1 | 90.1 | 90.1 | 90.1 | 90.1 | 90.1 | 90.1 |
| Persons of self-described gender | - | - | - | - | - | - | - | - | - | - |
| Permanent - Part time | 19.1 | 19.1 | 19.1 | 19.1 | 19.1 | 19.1 | 19.1 | 19.1 | 19.1 | 19.1 |
| Women | 9.0 | 9.0 | 9.0 | 9.0 | 9.0 | 9.0 | 9.0 | 9.0 | 9.0 | 9.0 |
| Men | 10.1 | 10.1 | 10.1 | 10.1 | 10.1 | 10.1 | 10.1 | 10.1 | 10.1 | 10.1 |
| Persons of self-described gender | - | - | - | - | - | - | - | - | - | - |
| Total City Sustainability and Strategy | 181.1 |
| Community Strengthening | | | | | | | | | | |
| Permanent - Full time | 198.5 | 198.5 | 198.5 | 198.5 | 198.5 | 198.5 | 198.5 | 198.5 | 198.5 | 198.5 |
| Women | 155.0 | 155.0 | 155.0 | 155.0 | 155.0 | 155.0 | 155.0 | 155.0 | 155.0 | 155.0 |
| Men | 43.5 | 43.5 | 43.5 | 43.5 | 43.5 | 43.5 | 43.5 | 43.5 | 43.5 | 43.5 |
| Persons of self-described gender | - | - | - | - | - | - | - | - | - | - |
| Permanent - Part time | 86.4 | 86.4 | 86.4 | 86.4 | 86.4 | 86.4 | 86.4 | 86.4 | 86.4 | 86.4 |
| Women | 71.5 | 71.5 | 71.5 | 71.5 | 71.5 | 71.5 | 71.5 | 71.5 | 71.5 | 71.5 |
| Men | 14.9 | 14.9 | 14.9 | 14.9 | 14.9 | 14.9 | 14.9 | 14.9 | 14.9 | 14.9 |
| Persons of self-described gender | - | - | - | - | - | - | - | - | - | - |
| Total Community Strengthening | 284.9 |
| Infrastructure and Environment | | | | | | | | | | |
| Permanent - Full time | 198.0 | 198.0 | 198.0 | 198.0 | 198.0 | 198.0 | 198.0 | 198.0 | 198.0 | 198.0 |
| Women | 53.3 | 53.3 | 53.3 | 53.3 | 53.3 | 53.3 | 53.3 | 53.3 | 53.3 | 53.3 |
| Men | 144.7 | 144.7 | 144.7 | 144.7 | 144.7 | 144.7 | 144.7 | 144.7 | 144.7 | 144.7 |
| Persons of self-described gender | - | - | - | - | - | - | - | - | - | - |
| Permanent - Part time | 20.2 | 20.2 | 20.2 | 20.2 | 20.2 | 20.2 | 20.2 | 20.2 | 20.2 | 20.2 |
| Women | 8.8 | 8.8 | 8.8 | 8.8 | 8.8 | 8.8 | 8.8 | 8.8 | 8.8 | 8.8 |
| Men | 11.4 | 11.4 | 11.4 | 11.4 | 11.4 | 11.4 | 11.4 | 11.4 | 11.4 | 11.4 |
| Persons of self-described gender | - | - | - | - | - | - | - | - | - | - |
| Total Infrastructure and Environment | 218.2 |
| Governance, Communications and Customer Service | | | | | | | | | | |
| Permanent - Full time | 49.0 | 49.0 | 49.0 | 49.0 | 49.0 | 49.0 | 49.0 | 49.0 | 49.0 | 49.0 |
| Women | 33.4 | 33.4 | 33.4 | 33.4 | 33.4 | 33.4 | 33.4 | 33.4 | 33.4 | 33.4 |
| Men | 15.6 | 15.6 | 15.6 | 15.6 | 15.6 | 15.6 | 15.6 | 15.6 | 15.6 | 15.6 |
| Persons of self-described gender | - | - | - | - | - | - | - | - | - | - |
| Permanent - Part time | 10.1 | 10.1 | 10.1 | 10.1 | 10.1 | 10.1 | 10.1 | 10.1 | 10.1 | 10.1 |
| Women | 7.0 | 7.0 | 7.0 | 7.0 | 7.0 | 7.0 | 7.0 | 7.0 | 7.0 | 7.0 |
| Men | 3.1 | 3.1 | 3.1 | 3.1 | 3.1 | 3.1 | 3.1 | 3.1 | 3.1 | 3.1 |
| Persons of self-described gender | - | - | - | - | - | - | - | - | - | - |
| Total Governance, Communications and Customer Service | 59.1 |
| Casuals and temporary staff | 80.9 | 76.8 | 76.8 | 76.8 | 76.8 | 76.8 | 76.8 | 76.8 | 76.8 | 76.8 |
| Capitalised labour | (12.7) | (12.7) | (12.7) | (12.7) | (12.7) | (12.7) | (12.7) | (12.7) | (12.7) | (12.7) |
| Total staff numbers | 900.3 | 896.2 |

4. Financial Performance Indicators

The following table highlights Council's projected performance across a range of key financial performance indicators. These indicators provide an analysis of Council's 10 year financial projections and should be interpreted in the context of the organisation's objectives and financial management principles.

| Indicator | Measure | Notes | Forecast | | | | | | | | | | | | Trend |
|----------------------------|---|-------|----------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|-----|-------|
| | | | Actual | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | +/- | |
| Operating position | | | | | | | | | | | | | | | |
| Adjusted underlying result | Adjusted underlying surplus (deficit) / Adjusted underlying revenue | 1 | 1.24% | 0.69% | 1.52% | 3.34% | 1.44% | 1.34% | 1.70% | 2.48% | 1.93% | 1.37% | 0.77% | + | |
| Liquidity | | | | | | | | | | | | | | | |
| Working Capital | Current assets / current liabilities | 2 | 172.55% | 176.01% | 175.06% | 177.50% | 177.98% | 177.12% | 179.49% | 185.57% | 193.07% | 207.39% | 215.29% | + | |
| Unrestricted cash | Unrestricted cash / current liabilities | 3 | 69.69% | 72.34% | 73.26% | 75.79% | 73.42% | 71.95% | 73.13% | 78.53% | 83.50% | 82.39% | 79.97% | + | |
| Obligations | | | | | | | | | | | | | | | |
| Loans and borrowings | Interest bearing loans and borrowings / rate revenue | 4 | 27.67% | 23.09% | 19.06% | 15.20% | 11.47% | 8.94% | 6.47% | 4.07% | 1.72% | 0.00% | 0.00% | + | |
| Loans and borrowings | Interest and principal repayments on interest bearing loans and borrowings / rate revenue | 5 | 4.20% | 4.01% | 3.91% | 3.80% | 3.71% | 2.51% | 2.45% | 2.39% | 2.33% | 1.70% | 0.00% | + | |
| Indebtedness | Non-current liabilities / own source revenue | 6 | 17.03% | 14.09% | 11.23% | 8.51% | 6.67% | 4.95% | 3.37% | 1.81% | 0.66% | 0.64% | 0.63% | + | |
| Asset renewal | Asset renewal and upgrade expense / Asset depreciation | 7 | 128.22% | 84.16% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | o | |
| Stability | | | | | | | | | | | | | | | |
| Rates concentration | Rate revenue / adjusted underlying revenue | 8 | 56.08% | 57.18% | 57.05% | 56.90% | 57.14% | 57.37% | 57.60% | 57.83% | 58.04% | 58.26% | 58.46% | o | |
| Rates effort | Rate revenue / CIV of rateable properties in the municipality | 9 | 0.19% | 0.20% | 0.20% | 0.20% | 0.20% | 0.20% | 0.20% | 0.21% | 0.21% | 0.21% | 0.21% | o | |
| Efficiency | | | | | | | | | | | | | | | |
| Expenditure level | Total expenses/ no. of property assessments | 10 | \$3,652 | \$3,719 | \$3,753 | \$3,742 | \$3,838 | \$3,866 | \$3,817 | \$3,812 | \$3,860 | \$3,909 | \$3,960 | + | |
| Revenue level | General rates and municipal charges / no. of property assessments | 11 | \$2,119 | \$2,200 | \$2,231 | \$2,258 | \$2,280 | \$2,303 | \$2,290 | \$2,313 | \$2,337 | \$2,360 | \$2,384 | o | |

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators

1. Adjusted underlying result

An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance expected over the period, although continued losses means reliance on Councils' cash reserves or increased debt to maintain services and invest in capital works.

2. Working Capital

Sufficient working capital is required to meet Council's obligations as and when they fall due. A high or increasing level of working capital suggests an improvement in liquidity.

3. Unrestricted Cash

Unrestricted cash is forecast to improve to achieve the delivery of the capital works program as well as ensuring the open space reserve is cash backed.

4. Loans and borrowings to rates

Trend indicates Council's reducing reliance on debt against its annual revenue through redemption of long term debts. The level of long-term liabilities is reasonable to the size and nature of a council's activities. A low or decreasing level of long-term liabilities suggests an improvement in the capacity to meet long-term obligations.

5. Loans and borrowings repayments to rates

Trend indicates a reduced reliance on long term debt and forecast increasing rates base.

6. Indebtedness

Trend indicates a reduced reliance on long term debt and increasing own source revenue.

7. Asset renewal

This percentage indicates the extent of Council's renewal of assets against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100% indicates Council is maintaining its existing assets, while Council has achieved greater than 100% in the past, forward planning of less than 100% is still sustainable whilst ensuring assets are not deteriorating faster than they are being renewed.

8. Rates concentration

Revenue should be generated from a range of sources. Reflects extent of reliance on rate revenues to fund all of Council's ongoing services. A high or increasing range of revenue sources suggests an improvement in stability.

9. Rates effort

Rates effort is expected to decrease slightly over the term of the financial plan, due to the forecast increase in Rate Cap exceeding the forecast increase in CIV of rateable properties.

10. Expenditure level

Trend indicates an increase over the term of the financial plan, which is consistent with CPI forecasts.

11. Revenue level

Trend indicates an increase over the term of the financial plan, which is consistent with Rates cap forecasts.

5. Strategies and Plans

This section describes the strategies and plans that support the 10 year financial projections included to the Financial Plan.

5.1 Borrowing Strategy

5.1.1 Current Debt Position

Council recognises that long term borrowings can be a useful tool for funding renewal of existing and major new assets. It also recognises that while borrowings enhance the capacity of Council's short term capital program, debt repayment and borrowing costs may potentially limit the capacity of future capital programs. It is, therefore, important that the utilisation of debt as a funding tool is applied judiciously.

Council borrowed \$32.5m in 2013/2014 to settle the Vision Super unfunded defined benefit liability and fund major capital projects, including the acquisition of 345 Bridge Road Richmond. This borrowing was an interest only loan and repaid in full in November 2021. In February 2022, Council re-borrowed \$32.5m through Treasury Corporation Victoria (a principal and interest facility) for a term of 10 years. An additional loan of \$13.5 million was drawn down in 2016/17 to fund the construction of Bargoonga Nganjin, North Fitzroy Library. This loan is funded on a principal and interest basis and will be repaid by the end of the Financial Plan.

The 2022/23 budget allowed capacity for Council to borrow an additional \$20m. However, cash flow assessment has indicated additional borrowings is not required during 2022/23, due to efficiencies realised and improved debt managed. Further borrowings are not planned during 2023/24. Council may need to generate additional cash flows to ensure delivery significant program of capital works. The Financial Sustainability Strategy will define the requirements of borrowings and strategise for improved generation of cash flows.

This Financial Plan assumes Council will repay principal and interest on all borrowed funds (new and renewed) on an annual basis with a long term reduction in borrowings across the next ten years. Our principal repayments will allow us, depending on prevailing circumstances in the future, to have capacity to borrow further in later years, should that be required.

The following table highlights Council's projected loan balance, including new loans and loan repayments for the 10 years of the Financial Plan.

5.1.2 Future Borrowing Requirements

| | Forecast / Actual | | | | | | | | | | | |
|--------------------------|-------------------|---------------|---------------|---------------|---------------|---------------|--------------|--------------|--------------|---------|---------|--|
| | 2022/23 | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | |
| Opening balance | 39,171 | 34,900 | 30,501 | 25,968 | 21,299 | 16,489 | 13,184 | 9,792 | 6,312 | 2,740 | - | |
| Plus New loans | - | - | - | - | - | - | - | - | - | - | - | |
| Less Principal repayment | (4,271) | (4,399) | (4,532) | (4,669) | (4,811) | (3,305) | (3,391) | (3,480) | (3,572) | (2,740) | - | |
| Closing balance | 34,900 | 30,501 | 25,968 | 21,299 | 16,489 | 13,184 | 9,792 | 6,312 | 2,740 | - | - | |
| Interest payment | 1,060 | 894 | 798 | 661 | 519 | 397 | 310 | 221 | 129 | 36 | - | |

| Performance Indicator | Target | Forecast / Actual | | | | | | | | | | | |
|-----------------------------------|-----------|-------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|--|
| | | 2022/23 | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | |
| | | % | % | % | % | % | % | % | % | % | % | % | |
| Total borrowings / Rate revenue | Below 60% | 27.67% | 23.09% | 19.06% | 15.20% | 11.47% | 8.94% | 6.47% | 4.07% | 1.72% | 0.00% | 0.00% | |
| Debt servicing / Rate revenue | Below 5% | 0.84% | 0.68% | 0.59% | 0.47% | 0.36% | 0.27% | 0.20% | 0.14% | 0.08% | 0.02% | 0.00% | |
| Debt commitment / Rate revenue | Below 10% | 4.20% | 4.01% | 3.91% | 3.80% | 3.71% | 2.51% | 2.45% | 2.39% | 2.33% | 1.70% | 0.00% | |
| Indebtedness / Own source revenue | Below 60% | 17.03% | 14.09% | 11.23% | 8.51% | 6.67% | 4.95% | 3.37% | 1.81% | 0.66% | 0.64% | 0.63% | |

5.2 Reserves Strategy

5.2.1 Current Reserves

Open Space Reserve

The Open Space Reserve is a statutory reserve holding funds contributed by developers for the purpose of acquiring, developing and improving public open space and recreational facilities within the Municipality. Funds are contributed in accordance with section 18 of the Subdivision Act and transfers are restricted to the purpose of creating open space such as parks, playgrounds, pavilions and other such items where it is deemed that these works should occur at a later point in time than the initial development.

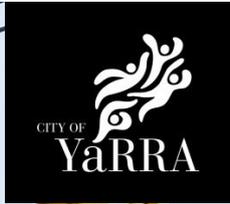
Movements (transfers) to the reserve (inflows) comprise contribution income from subdividers in lieu of the Open Space Requirement. Transfers from the reserve (outflows) are applied to fund Open Space capital projects on an annual basis.

The Yarra Open Space Strategy 2020 was adopted by council on 1 September 2020. The strategy guides how Council manages Yarra's open space network for the next 15 years. Through the implementation of this strategy, open space projects will be identified, prioritised and funded from the Open Space Reserve. Those projects and reserve funding will be reflected in the LTFP accordingly upon the implementation of the Open Space Strategy.

5.2.2 Reserve Usage Projections

The table below discloses the balance and annual movement for each reserve over the 10-year life of the Financial Plan. Total amount of reserves, for each year, is to align with the Statement of Changes in Equity.

| Reserves | Restricted | 2022/23 | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 |
|----------------------------------|------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | | \$000's |
| Public Open Space Reserve | | | | | | | | | | | | |
| Opening balance | | 21,710 | 24,440 | 27,242 | 27,242 | 27,242 | 27,242 | 27,242 | 27,242 | 27,242 | 27,242 | 27,242 |
| Transfer to reserve | | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Transfer from reserve | | (2,270) | (2,198) | (5,000) | (5,000) | (5,000) | (5,000) | (5,000) | (5,000) | (5,000) | (5,000) | (5,000) |
| Closing balance | | 24,440 | 27,242 |



Revenue and Rating Plan

2023/24



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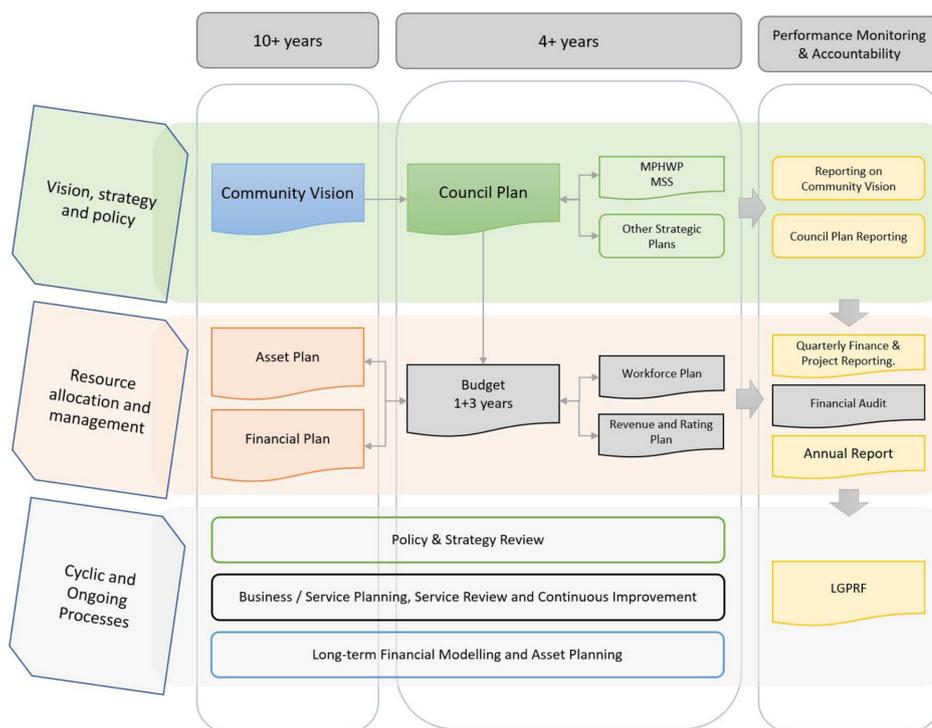
1.1 PURPOSE

The *Local Government Act 2020* requires each council to prepare a Revenue and Rating Plan to cover a minimum period of four years following each Council election. The Revenue and Rating Plan establishes the revenue raising framework within which the Council proposes to work.

The purpose of the Revenue and Rating Plan is to determine the most appropriate and affordable revenue and rating approach for Yarra City Council which in conjunction with other income sources will adequately finance the objectives in the council plan.

This plan is an important part of Council's integrated planning framework. Strategies outlined in this plan align with the objectives contained in the Council Plan and will feed into our budgeting and long-term financial planning documents, as well as other strategic planning documents under our Council's strategic planning framework.

The following figure demonstrates how each element might inform or be informed by other parts of the integrated framework.



This plan will explain how Council calculates the revenue needed to fund its activities, and how the funding burden will be apportioned between ratepayers and other users of Council facilities and services.

In particular, this plan will set out decisions that Council has made in relation to rating options available to it under the *Local Government Act 2020* to ensure the fair and equitable distribution of rates across property owners. It will also set out principles that are used in decision making for other revenue sources such as fees and charges.

It is also important to note that this plan does not set revenue targets for Council, it outlines the strategic framework and decisions that inform how Council will go about calculating and collecting its revenue.

1.2 INTRODUCTION

Council provides a range of services and facilities to our local community, and in doing so, must collect revenue to cover the cost of providing these services and facilities.

Council's revenue sources include:

- Rates and Charges
- Grants from other levels of Government
- Statutory Fees and Fines
- User Fees
- Cash and non-cash contributions from other parties (i.e. developers)
- Interest from investments
- Sale of Assets

Rates are the most significant revenue source for Council and make up over 50% of its annual income.

The introduction of rate capping under the Victorian Government's Fair Go Rates System (FGRS) has brought a renewed focus to Council's long-term financial sustainability. The FGRS continues to restrict Council's ability to raise revenue above the rate cap unless application is made to the Essential Services Commission for a variation.

How the rate cap works

The rate cap limits the total amount a council can increase its rates each year based on the amount it levied in the previous year.

Only the general rate and municipal charges part of a rates bill are subject to the rate cap. All other parts, such as waste charges and other user fees and levies, remain uncapped.

The rate cap applies to the council's total rate revenue and not individual properties. In many cases, individual rates bills may increase or decrease by more (or less) than the capped rise amount. This may happen because:

- the value of the property has increased or decreased in relation to the value of other properties in the council
- other charges and levies that are not subject to the cap, such as the waste charge, has risen. The capped increases apply to the general rates and municipal charges only
- the amount of rates levied from properties of that type (residential, commercial or rural) has changed through the council's application of differential rates

Maintaining service delivery levels and investing in community assets remain key priorities for Council. This strategy will address Council's reliance on rate income and provide options to actively reduce that reliance.

Council provides a wide range of services to the community, some for a fee or charge. The nature of these fees and charges generally depends on whether they relate to statutory or discretionary services. Some of these, such as statutory planning fees are set by State Government statute and are commonly known as regulatory fees. In these cases, councils usually have no control over service pricing. However, in relation to other services, Council has the ability to set a fee or charge and will set that fee based on the principles outlined in this Revenue and Rating Plan.

Council revenue can also be adversely affected by changes to funding from other levels of government. Some grants are tied to the delivery of council services, whilst many are tied directly to the delivery of new community assets, such as roads or sports pavilions. It is important for Council to be clear about what grants it intends to apply for, and the obligations that grants create in the delivery of services or infrastructure.

1.3 COMMUNITY ENGAGEMENT

The Revenue and Rating Plan outlines Council's decision-making process on how revenues are calculated and collected. The following public consultation process will be followed to ensure due consideration and feedback is received from relevant stakeholders.

Revenue and Rating Plan community engagement process:

- Draft Revenue and Rating Plan prepared by officers;
- Draft Revenue and Rating Plan placed on public exhibition after Council meeting in April and calling for feedback;
- Community engagement through local news outlets and social media;
- Hearing from community members wanting to speak to their feedback in June; and
- Draft Revenue and Rating Plan (with any revisions) presented to Council meeting in June for adoption.

This is conducted as part of the community engagement process for the annual budget.

1.4 RATES AND CHARGES

Rates are property taxes that allow Council to raise revenue to fund essential public services to cater to their municipal population. Importantly, it is a taxation system that includes flexibility for councils to utilise different tools in its rating structure to accommodate issues of equity and to ensure fairness in rating for all ratepayers.

Council has an option of a rating structure comprised of three key elements. These are:

- **General Rates** – Based on property values, which are indicative of capacity to pay and form the central basis of rating under the *Local Government Act 1989*;
- **Service Charges** - A 'user pays' component for council services to reflect benefits provided by Council to ratepayers who benefit from a service; and
- **Municipal Charge** - A 'fixed rate' portion per property to cover some of the administrative costs of Council.

Striking a proper balance between these elements will help to improve equity in the distribution of the rate burden across residents.

The formula for calculating General Rates, excluding any additional charges, arrears or additional supplementary rates is:

- Valuation x Rate in the Dollar

The rate in the dollar is included in Council's annual budget.

Rates and charges are an important source of revenue, accounting for over 50% of operating revenue received by Council. The collection of rates is an important factor in funding Council services.

Planning for future rate increases is therefore an essential component of the long-term financial planning process and plays a significant role in funding both additional service delivery and the increasing costs related to providing Council services.

Council is aware of the balance between rate revenue (as an important income source) and community sensitivity to rate increases. With the introduction of the Victorian Government's Fair Go Rates System, all rate increases are capped to a rate declared by the Minister for Local Government, which is announced in December for the following financial year.

Council has made the decision to separate waste and recycling costs from general rates in 2023/24. The general rates would be reduced by the same amount to ensure that the total revenue is within the rate cap. In future years waste service charges would not be subject to the rate cap, however, as it is for cost recovery only, it is capped by the cost of providing waste and recycling services.

Council currently does not levy a municipal charge.

1.4.1 RATING LEGISLATION

The legislative framework set out in the *Local Government Act 1989* determines council's ability to develop a rating system. The framework provides significant flexibility for Council to tailor a system that suits its needs.

Section 155 of the *Local Government Act 1989* provides that a Council may declare the following rates and charges on rateable land:

- General rates under Section 158
- Municipal charges under Section 159
- Service rates and charges under Section 162
- Special rates and charges under Section 163

The recommended strategy in relation to municipal charges, service rates and charges and special rates and charges are discussed later in this document.

In raising Council rates, Council is required to primarily use the valuation of the rateable property to levy rates. Section 157 (1) of the *Local Government Act 1989* provides Council with three choices in terms of which valuation base to utilise. They are: Site Valuation, Capital Improved Valuation (CIV) and Net Annual Value (NAV).

The advantages and disadvantages of the respective valuation basis are discussed further in this document. Whilst this document outlines Council's strategy regarding rates revenue, rates data will be contained in the Council's Annual Budget as required by the *Local Government Act 2020*.

Section 94(2) of the *Local Government Act 2020* states that Council must adopt a budget by 30 June each year (or at another time fixed by the Minister) to include:

- a) the total amount that the Council intends to raise by rates and charges;
- b) a statement as to whether the rates will be raised by the application of a uniform rate or a differential rate;
- c) a description of any fixed component of the rates, if applicable;
- d) if the Council proposes to declare a uniform rate, the matters specified in section 160 of the *Local Government Act 1989*;
- e) if the Council proposes to declare a differential rate for any land, the matters specified in section 161(2) of the *Local Government Act 1989*;

Section 94(3) of the *Local Government Act 2020* also states that Council must ensure that, if applicable, the budget also contains a statement –

- a) that the Council intends to apply for a special order to increase the Council's average rate cap for the financial year or any other financial year; or
- b) that the Council has made an application to the ESC for a special order and is waiting for the outcome of the application; or
- c) that a special Order has been made in respect of the Council and specifying the average rate cap that applies for the financial year or any other financial year.

This plan outlines the principles and strategic framework that Council will utilise in calculating and distributing the rating burden to property owners, however, the quantum of rate revenue will be determined in the annual budget.

1.4.2 RATING PRINCIPLES

Taxation Principles:

When developing a rating strategy, a Council should give consideration to the following good practice taxation principles:

- Wealth Tax
- Equity
- Efficiency
- Simplicity
- Benefit
- Capacity to Pay
- Diversity

Wealth Tax The "wealth tax" principle implies that the rates paid are dependent upon the value of a ratepayer's real property and have no correlation to the individual ratepayer's consumption of services or the perceived benefits derived by individual ratepayers from the expenditures funded from rates.

Equity

Horizontal equity – ratepayers in similar situations should pay similar amounts of rates (ensured mainly by accurate property valuations, undertaken in a consistent manner, their classification into homogenous property classes and the right of appeal against valuation).

Vertical equity – those who are better off should pay more rates than those worse off (the rationale applies for the use of progressive and proportional income taxation. It implies a "relativity" dimension to the fairness of the tax burden).

Efficiency

Economic efficiency is measured by the extent to which production and consumption decisions by people are affected by rates.

Simplicity

How easily a rates system can be understood by ratepayers and the practicality and ease of administration.

Benefit

The extent to which there is a nexus between consumption/benefit and the rate burden.

Capacity to Pay

The capacity of ratepayers or groups of ratepayers to pay rates.

Diversity

The capacity of ratepayers within a group to pay rates.

The rating challenge for Council therefore is to determine the appropriate balancing of competing considerations.

Rates and Charges Revenue Principles:

Property rates will:

- be reviewed annually;
- not change dramatically from one year to next; and
- be sufficient to fund current expenditure commitments and deliverables outlined in the Council Plan, Financial Plan and Asset Plan.

1.4.3 DETERMINING WHICH VALUATION BASE TO USE

Under the *Local Government Act 1989*, Council has three options as to the valuation base it elects to use. They are:

- **Capital Improved Value (CIV)** – Value of land and improvements upon the land.
- **Site Value (SV)** – Value of land only.
- **Net Annual Value (NAV)** – Rental valuation based on CIV.

For residential and farm properties, NAV is calculated at 5 per cent of the Capital Improved Value. For commercial and industrial properties, NAV is calculated as the greater of the estimated annual rental value or 5 per cent of the CIV.

Capital Improved Value (CIV)

Capital Improved Value is the most commonly used valuation base by local government with over 90% of Victorian councils applying this methodology. Based on the value of both land and all improvements on the land, it is generally easily understood by ratepayers as it equates to the market value of the property.

CIV includes all property improvements, and hence is often supported on the basis that it more closely reflects “capacity to pay”. The CIV rating method takes into account the full development value of the property, and hence better meets the equity criteria than Site Value and NAV.

Site value (SV)

There are currently no Victorian councils that use this valuation base. With valuations based simply on the valuation of land and with only very limited ability to apply differential rates, the implementation of Site Value in a Council context would cause a shift in rate burden from the industrial/commercial sectors onto the residential sector, and would hinder council's objective of a fair and equitable rating system.

Net annual value (NAV)

NAV, in concept, represents the annual rental value of a property. However, in practice, NAV is loosely linked to capital improved value for residential and farm properties. Valuers derive the NAV directly as 5 per cent of CIV.

In contrast to the treatment of residential and farm properties, NAV for commercial and industrial properties are assessed with regard to actual market rental. This differing treatment of commercial versus residential and farm properties has led to some suggestions that all properties should be valued on a rental basis.

Recommended valuation base

In choosing a valuation base, councils must decide on whether they wish to adopt a differential rating system (different rates in the dollar for different property categories) or a uniform rating system (same rate in the dollar). If a council was to choose the former, under the *Local Government Act 1989* it must adopt either of the CIV or NAV methods of rating.

Yarra City Council applies Net annual value (NAV) to all properties within the municipality to take into account the fully developed value of the property. This basis of valuation takes into account the total market value of the land plus buildings and other improvements.

Property Valuations

The *Valuation of Land Act 1960* is the principle legislation in determining property valuations. Under the *Valuation of Land Act 1960*, the Victorian Valuer-General conducts property valuations on an annual basis.

Supplementary Valuations

Supplementary valuations are carried out for a variety of reasons including rezoning, subdivisions, amalgamations, renovations, new constructions, extensions, occupancy changes and corrections. The Victorian Valuer-General is tasked with undertaking supplementary valuations and advises council on a monthly basis of valuation and Australian Valuation Property Classification Code (AVPCC) changes.

Supplementary valuations bring the value of the affected property into line with the general valuation of other properties within the municipality. Objections to supplementary valuations can be lodged in accordance with Part 3 of the *Valuation of Land Act 1960*. Any objections must be lodged with Council within two months of the issue of the supplementary rate notice.

Objections to property valuations

Part 3 of the *Valuation of Land Act 1960* provides that a property owner may lodge an objection against the valuation of a property or the Australian Valuation Property Classification Code (AVPCC) within two months of the issue of the original or amended (supplementary) Rates and Valuation Charges Notice (Rates Notice), or within four months if the notice was not originally issued to the occupier of the land.

A property owner must lodge their objection to the valuation or the AVPCC in writing to the Council. Property owners also have the ability to object to the site valuations on receipt of their Land Tax Assessment. Property owners can appeal their land valuation within two months of receipt of their Council Rate Notice (via Council) or within two months of receipt of their Land Tax Assessment (via the State Revenue Office).

1.4.4 RATING DIFFERENTIALS

Council raises its ad valorem rates through a uniform rate.

In the final report from the Local Government Rating System Review Panel, it was suggested that there is a lack of clarity about rationales and evidence for using differentials. The simplest form of ad valorem rates is the uniform rate. This is raised by a single rate in the dollar being applied to the valuation of all properties in the municipality.

1.4.5 MUNICIPAL CHARGE

Another principle rating option available to Councils is the application of a municipal charge. Under Section 159 of the *Local Government Act 1989*, Council may declare a municipal charge to cover some of the administrative costs of the Council. The legislation is not definitive on what comprises administrative costs and does not require Council to specify what is covered by the charge.

The application of a municipal charge represents a choice to raise a portion of the rates by a flat fee for all properties, rather than sole use of the valuation.

Under the *Local Government Act 1989*, a council's total revenue from a municipal charge in a financial year must not exceed 20 per cent of the combined sum total of the Council's total revenue from the municipal charge and the revenue from general rates (total rates).

The municipal charge applies equally to all properties and is based upon the recovery of a fixed cost of providing administrative services irrespective of valuation. The same contribution amount per assessment to cover a portion of council's administrative costs can be seen as an equitable method of recovering these costs.

Council currently does not levy a municipal charge.

1.4.6 SPECIAL CHARGE SCHEMES

The *Local Government Act 1989* recognises that councils need help to provide improved infrastructure for their local communities. Legislation allows councils to pass on the cost of capital infrastructure to the owner of a property that generally receives a unique benefit from the construction works. The technical explanation of a Special Charge comes from legislation (under the *Local Government Act 1989*) that allows councils to recover the cost of works from property owners who will gain special benefit from that work.

The purposes for which special rates and special charges may be used include road construction, kerb and channelling, footpath provision, drainage, and other capital improvement projects.

The special rate or special charges may be declared on the basis of any criteria specified by the council in the rate (Section 163 (2)). In accordance with Section 163 (3), council must specify:

- a. the wards, groups, uses or areas for which the special rate or charge is declared; and
- b. the land in relation to which the special rate or special charge is declared;
- c. the manner in which the special rate or special charge will be assessed and levied; and
- d. details of the period for which the special rate or special charge remains in force.

The special rates and charges provisions are flexible and can be used to achieve a wide range of community objectives. The fundamental principle of special rates and charges is proof "special benefit" applies to those being levied. For example, they could be used to fund co-operative fire prevention schemes. This would ensure that there were no 'free-riders' reaping the benefits but not contributing to fire prevention.

Landscaping and environmental improvement programs that benefit small or localised areas could also be funded using special rates or charges.

Council has one current special charge scheme at this moment.

1.4.7 SERVICE RATES AND CHARGES

Section 162 of the *Local Government Act 1989* has been amended by the *Local Government Legislation Amendment (Rating and Other Matters) Act 2022*. The amended s162 provides that a Council may declare a service rate or an annual service charge or any combination of such a rate and charge for waste, recycling or resource recovery services. In addition, a service rate or service charge may be declared on the basis of any criteria specified by the Council in the rate or charge.

Service rate

This is based on property valuation in the same way general rates are applied where properties with lower values pay lower rates. With a service rate there is no correlation with the individual ratepayer consumption of services. This is also the case before the waste charge is separated from the general rates prior to 2023/24.

Service charge

This is a user pays type approach where ratepayers pay the same charge for the same service, independent of property valuation.

Kerbside Waste Services – Service Rate

Council provides kerbside waste services, such as the regular household rubbish and recycling bin collection, as well as providing new and replacement bins. Kerbside Waste Rate covers the cost of providing kerbside waste services includes transport, fuel, waste management contracts and recyclables processing. This is all kerbside collections – rubbish to landfill, comingled recycling and glass for recycling.

The Kerbside Waste Rate will be raised for rateable properties that receive Council waste services

Public Waste Services – Service Rate

Council provides public waste services that benefit the whole community, such as bins in streets and parks, street sweeping, illegal rubbish dumping and litter removal. Public Waste Rate covers the costs of street cleaning, parks litter collection, street sweeping and dumped rubbish and litter collection.

The Public Waste Rate will be raised for all rateable properties, on the basis that all ratepayers benefit from public waste services.

Garbage Charge on Non-Rateable properties – Service Charge

Council currently applies a flat fee service charge for the collection and disposal of refuse on non-rateable properties.

1.4.8 COLLECTION AND ADMINISTRATION OF RATES AND CHARGES

The purpose of this section is to outline the rate payment options, processes, and the support provided to ratepayers facing financial hardship.

Payment options

In accordance with section 167(1) of the *Local Government Act 1989* ratepayers have the option of paying rates and charges by way of four instalments. Payments are due on the prescribed dates below:

- 1st Instalment: 30 September
- 2nd Instalment: 30 November
- 3rd Instalment: 28 February
- 4th Instalment: 31 May

Council offers a range of payment options including:

- in person at Council offices (cheques, money orders, EFTPOS, credit/debit cards and cash),
- online via Council's ratepayer portal, direct debit (on prescribed instalment due dates or monthly),
- BPAY,
- Australia Post (over the counter, over the phone via credit card and on the internet),
- by mail (cheques and money orders only).
- by phone (1300 792 772), it accepts payment only by Visa and Mastercard.

Interest on arrears and overdue rates

Interest is charged on all overdue rates in accordance with Section 172 of the *Local Government Act 1989*. The interest rate applied is fixed under Section 2 of the *Penalty Interest Rates Act 1983*, which is determined by the Minister and published by notice in the Government Gazette.

Pensioner rebates

Pensioner rebates are a waiver of the whole or part of any rates, charges or interest obligation for eligible recipients under the *State Concessions Act 2004*. In a process administered by the Victorian Government, a concession on municipal rates is available to assist eligible ratepayers afford rates on their principal place of residence. Where only part of a property is being used as a place of residence, each part of the property is to be rated separately.

The City of Yarra also provides a supplementary rebate to eligible pensioners in addition to the Victorian Government rebate.

To be eligible for the municipal rate concession, the ratepayer must be the holder of a:

- Pensioner Concession Card issued by Centrelink or Department of Veterans Affairs DVA)
- DVA Gold Card - Totally and Permanently Incapacitated
- DVA Gold Card - War Widow.

Applications for municipal rates concessions are made directly to the City of Yarra. Eligibility is confirmed with the Victorian Government. Where a rate rebate was recognised the previous year and where the ratepayer remains eligible, no further application is required.

Deferred payments

Under Section 170 of the *Local Government Act 1989*, Council may defer the payment of any rate or charge for an eligible ratepayer whose property is their sole place of residency, allowing ratepayers an extended period of time to make payments or alternatively to forestall payments on an indefinite basis until the ratepayer ceases to own or occupy the land in respect of which rates and charges are to be levied. Deferral of rates and charges are available to all ratepayers who satisfy the eligibility criteria and have proven financial difficulties.

Financial Hardship Policy

It is acknowledged at the outset that various ratepayers may experience financial hardship for a whole range of issues and that meeting rate obligations constitutes just one element of a number of difficulties that may be faced. The purpose of the Financial Hardship Policy is to provide options for ratepayers facing such situations to deal with the situation positively and reduce the strain imposed by financial hardship.

Debt recovery

Council makes every effort to contact ratepayers at their correct address, but it is the ratepayers' responsibility to properly advise Council of their contact details. The *Local Government Act 1989* Section 230 and 231 requires both the vendor and buyer of property, or their agents (e.g. solicitors and or conveyancers), to notify Council by way of notice of disposition or acquisition of an interest in land.

In the event that an account becomes overdue, Council will issue an overdue reminder notice which will include accrued penalty interest. In the event that the account remains unpaid, Council may take legal action without further notice to recover the overdue amount. All fees and court costs incurred will be recoverable from the ratepayer.

If an amount payable by way of rates in respect to land has been in arrears for three years or more, Council may take action to sell the property in accordance with the *Local Government Act 1989* Section 181.

Fire Services Property Levy

In 2016 the Victorian Government passed legislation requiring the Fire Services Property Levy to be collected from ratepayers. Previously this was collected through building and property insurance premiums. The Fire Services Property Levy helps fund the services provided by the Metropolitan Fire Brigade (MFB) and Country Fire Authority (CFA), and all levies collected by Council are passed through to the Victorian Government.

The Fire Services Property Levy is based on two components, a fixed charge, and a variable charge which is linked to the Capital Improved Value of the property.

This levy is not included in the rate cap and increases in the levy are at the discretion of the Victorian Government.

1.5 OTHER REVENUE ITEMS

1.5.1 USER FEES AND CHARGES

User fees and charges are those that Council will charge for the delivery of services and use of community infrastructure.

Examples of user fees and charges include:

- Kindergarten and Childcare fees
- Leisure Centre, Gym, and Pool visitation and membership fees
- Waste Management fees
- Aged and Health Care service fees
- Leases and facility hire fees

The provision of infrastructure and services form a key part of council's role in supporting the local community. In providing these, council must consider a range of 'Best Value' principles including service cost and quality standards, value-for-money, and community expectations and values. Council must also balance the affordability and accessibility of infrastructure and services with its financial capacity and in the interests of long-term financial sustainability.

Councils must also comply with the government's Competitive Neutrality Policy for significant business activities they provide and adjust their service prices to neutralise any competitive advantages when competing with the private sector.

Council has adopted a pricing policy that guides the setting of user fees and charges for Council services with transparency, consistency and equity. Council is progressively implementing this policy.

1.5.2 STATUTORY FEES AND CHARGES

Statutory fees and fines are those which council collects under the direction of legislation or other government directives. The rates used for statutory fees and fines are generally advised by the state government department responsible for the corresponding services or legislation, and generally councils will have limited discretion in applying these fees.

Examples of statutory fees and fines include:

- Planning and subdivision fees
- Building and Inspection fees
- Infringements and fines
- Land Information Certificate fees

Penalty and fee units are used in Victoria's Acts and Regulations to describe the amount of a fine or a fee.

Penalty units

Penalty units are used to define the amount payable for fines for many offences. For example, the fine for selling a tobacco product to a person aged under 18 is four penalty units.

One penalty unit is currently \$184.92, from 1 July 2022 to 30 June 2023.

The rate for penalty units is indexed each financial year so that it is raised in line with inflation. Any change to the value of a penalty unit will happen on 1 July each year.

Fee units

Fee units are used to calculate the cost of a certificate, registration or licence that is set out in an Act or Regulation. For example, the cost of depositing a Will with the supreme court registrar of probates is 1.6 fee units.

The value of one fee unit is currently \$15.29. This value may increase at the beginning of a financial year, at the same time as penalty units.

The cost of fees and penalties is calculated by multiplying the number of units by the current value of the fee or unit. The exact cost may be rounded up or down.

1.5.3 GRANTS

Grant revenue represents income usually received from other levels of government. Some grants are singular and attached to the delivery of specific projects, whilst others can be of a recurrent nature and may or may not be linked to the delivery of projects.

Council will pro-actively advocate to other levels of government for grant funding support to deliver important infrastructure and service outcomes for the community. Council may use its own funds to leverage higher grant funding and maximise external funding opportunities.

When preparing its financial plan, council considers its project proposal pipeline, advocacy priorities, upcoming grant program opportunities, and co-funding options to determine what grants to apply for. Council will only apply for and accept external funding if it is consistent with the Community Vision and does not lead to the distortion of Council Plan priorities.

Grant assumptions are then clearly detailed in council's budget document. No project that is reliant on grant funding will proceed until a signed funding agreement is in place.

1.5.4 CONTRIBUTIONS

Contributions represent funds received by council, usually from non-government sources, and are usually linked to projects.

Contributions can be made to council in the form of either cash payments or asset hand-overs.

Examples of contributions include:

- Monies collected from developers under planning and development agreements
- Monies collected under developer contribution plans and infrastructure contribution plans
- Contributions from user groups towards upgrade of facilities
- Assets handed over to council from developers at the completion of a subdivision, such as roads, drainage, and streetlights.

Contributions should always be linked to a planning or funding agreement. Council will not undertake any work on a contribution-funded project until a signed agreement outlining the contribution details is in place.

Contributions linked to developments can be received well before any council expenditure occurs. In this situation, the funds will be identified and held separately for the specific works identified in the agreements.

1.5.5 INTEREST ON INVESTMENTS

Council receives interest on funds managed as part of its investment portfolio, where funds are held in advance of expenditure, or for special purposes. The investment portfolio is managed per council's investment policy, which seeks to earn the best return on funds, whilst minimising risk.

1.5.6 BORROWINGS

Whilst not a source of income, borrowings can be an important cash management tool in appropriate circumstances. Loans can only be approved by council resolution. The following financial sustainability principles must be adhered to with new borrowings:

- Borrowings must only be applied for where it can be proven that repayments can be met in the Long Term Financial Plan
- Council will maintain its debt at levels which are sustainable.