



Ordinary Meeting of Council Agenda

**to be held on Tuesday 22 November 2016 at 7.00pm
Richmond Town Hall**

Disability - Access and Inclusion to Committee and Council Meetings:

Facilities/services provided at the Richmond and Fitzroy Town Halls:

- Entrance ramps and lifts (off Moor Street at Fitzroy, entry foyer at Richmond)
- Hearing loop (Richmond only), the receiver accessory may be accessed by request to either the Chairperson or the Governance Officer at the commencement of the meeting, proposed resolutions are displayed on large screen and Auslan interpreting (*by arrangement, tel. 9205 5110*)
- Electronic sound system amplifies Councillors' debate
- Interpreting assistance (*by arrangement, tel. 9205 5110*)
- Disability accessible toilet facilities

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Order of business

- 1. Statement of recognition of Wurundjeri Land**
- 2. Attendance, apologies and requests for leave of absence**
- 3. Declarations of conflict of interest (Councillors and staff)**
- 4. Confidential business reports**
- 5. Confirmation of minutes**
- 6. Petitions and joint letters**
- 7. Public question time**
- 8. General business**
- 9. Delegates' reports**
- 10. Questions without notice**
- 11. Council business reports**
- 12. Notices of motion**
- 13. Urgent business**

1. Statement of Recognition of Wurundjeri Land

"Welcome to the City of Yarra."

"Yarra City Council acknowledges the Wurundjeri as the Traditional Owners of this country, pays tribute to all Aboriginal and Torres Strait Islander people in Yarra and gives respect to the Elders past and present."

2. Attendance, apologies and requests for leave of absence

Anticipated attendees:

Councillors

- Cr Amanda Stone (Mayor)
- Cr Danae Bosler
- Cr Mi-Lin Chen Yi Mei
- Cr Misha Coleman
- Cr Jackie Fristacky
- Cr Stephen Jolly
- Cr Mike McEvoy
- Cr Daniel Nguyen
- Cr James Searle

Council officers

- Vijaya Vaidyanath (Chief Executive Officer)
- Ivan Gilbert (Group Manager - CEO's Office)
- Andrew Day (Director - Corporate, Business and Finance)
- Chris Leivers (Director - Community Wellbeing)
- Bruce Phillips (Director - Planning and Place Making)
- Jane Waldock (Assistant Director - Planning and Place making)
- Guy Wilson-Browne (Director - City Works and Assets)
- Joanne Murdoch (Group Manager - Advocacy and Engagement)
- Fred Warner (Group Manager - People and Culture and Community)
- Mel Nikou (Governance Officer)

3. Declarations of conflict of interest (Councillors and staff)

4. Confidential business reports

Item

- 4.1 Matters prejudicial to Council and/or any person
- 4.2 Personnel matters; AND Matters prejudicial to Council and/or any person

Confidential business reports

The following items were deemed by the Chief Executive Officer to be suitable for consideration in closed session in accordance with section 89 (2) of the *Local Government Act* 1989. In accordance with that Act, Council may resolve to consider these issues in open or closed session.

RECOMMENDATION

1. That the meeting be closed to members of the public, in accordance with section 89 (2) of the *Local Government Act* 1989, to allow consideration of:
 - (a) matters prejudicial to Council and/or any person; and
 - (b) personnel matters.
2. That all information contained within the Confidential Business Reports section of this agenda and reproduced as Council Minutes be treated as being and remaining strictly confidential in accordance with the provisions of sections 77 and 89 of the *Local Government Act* 1989 until Council resolves otherwise.

5. Confirmation of minutes

RECOMMENDATION

That the minutes of the Ordinary Council Meeting held on Tuesday 18 October 2016 be confirmed.

That the minutes of the Special Council Meeting held on Monday 14 November 2016 be confirmed.

6. Petitions and joint letters

7. Public question time

Yarra City Council welcomes questions from members of the community.

Public question time is an opportunity to ask questions, not to make statements or engage in debate.

Questions should not relate to items listed on the agenda. (Council will consider submissions on these items separately.)

Members of the public who wish to participate are to:

- (a) state their name clearly for the record;
- (b) direct their questions to the chairperson;
- (c) ask a maximum of two questions;
- (d) speak for a maximum of five minutes;
- (e) refrain from repeating questions that have been asked previously by themselves or others; and
- (f) remain silent following their question unless called upon by the chairperson to make further comment.

8. General business

9. Delegates' reports

10. Questions without notice

11. Council business reports

Item		Page	Rec. Page	Report Presenter
11.1	Annual Grants 2017 Recommendations Report	8	13	Aldo Malavisi – Community Partnerships Unit Manager
11.2	Community Reference Group for the former Amcor site redevelopment - Appointment of Members for the Community Reference Group	108	110	David Walmsley – Manager City Strategy
11.3	Yarra Gambling Policy	115	118	David Walmsley – Manager City Strategy
11.4	Inner Melbourne Action Plan 2016 - 2026	143	147	David Walmsley – Manager City Strategy
11.5	Quarterly Financial Report for September 2016	198	201	Phil Mason – Chief Financial Officer
11.6	2016/17 Annual Plan Quarterly Progress Report - September 2016	223	227	Julie Wyndham – Manager Corporate Planning and Performance
11.7	Appointment of Authorised Officers - Planning and Environment Act 1987	269	270	Ivan Gilbert - Group Manager Chief Executive's Office
11.8	26-56 Queens Parade, Fitzroy North (PLN16/0434) – <i>late report</i>			Bruce Phillips – Director Planning and Place Making
11.9	DELWP Development Plan Application No. DP1500043 – Walmer Street/ Bridge Design – <i>late report</i>			Bruce Phillips – Director Planning and Place Making

Public submissions procedure

The public submission period is an opportunity to provide information to Council, not to ask questions or engage in debate.

When the chairperson invites verbal submissions from the gallery, members of the public who wish to participate are to:

- (a) state their name clearly for the record;
- (b) direct their submission to the chairperson;
- (c) speak for a maximum of five minutes;
- (d) confine their remarks to the matter under consideration;
- (e) refrain from repeating information already provided by previous submitters; and
- (f) remain silent following their submission unless called upon by the chairperson to make further comment.

12. Notices of motion

Item	Page	Rec. Page	Report Presenter
12.1 Notice of Motion No 6 of 2016 - Request for Report on Digital Transmission of Council Meetings	271	271	Misha Coleman - Councillor
12.2 Notice of Motion No 8 of 2016 - Cr Searle re Ryan's Reserve	272	273	James Searle - Councillor

13. Urgent business

Nil

11.1 Annual Grants 2017 Recommendations Report

Executive Summary

Purpose

This report seeks Council endorsement of the Community Grants Panel recommendations of grant recipients for the Annual Grants 2017 program.

Key Issues

The Annual Grants program continues to strengthen the community sector through providing a flexible and responsive source of funds to community-based not-for-profit organisations. Funding is used to support projects that deliver the outcomes outlined within the Council Plan and target the areas of highest need within the community.

Financial Implications

A total of 233 applications were received across seven categories of grants. One hundred and thirty-five applications have been recommended to receive funding totalling \$814,705. Council approved the 2017 Annual Grants budget in the Community Grants Program 2017 Initiation Report in April 2016.

PROPOSAL

That Council accepts and endorses the Community Grants Panel recommendations of grant recipients for the Annual Grants 2017 program as presented in the attachments to this report.

11.1 Annual Grants 2017 Recommendations Report

Trim Record Number: D16/119093

Responsible Officer: Community Partnerships Unit Manager

Purpose

1. This report seeks Council endorsement of the Community Grants Panel recommendations of grant recipients for the Annual Grants 2017 program.

Background

2. A total of 233 applications were received across seven categories of grants. One hundred and thirty-five applications have been recommended to receive funding totalling \$814,705 while 97 have not been recommended to receive funding.
3. In April 2016 Council approved the Annual Grants 2017 objectives, guidelines, assessment process and budget in the Community Grants Program 2017 Initiation Report (TRIM reference D16/29241). A total of \$843,500 was committed to the various funding streams of the Annual Grants. The Annual Grants were open for applications between 13 June 2016 and 25 July 2016.
4. The Annual Grants are divided into seven funding categories: Community Development; Arts and Culture; Family, Youth & Children; Youth-Led Grants; Sport and Recreation; Community Housing; and Sustainability.
5. The Annual Grants processes are subject to regular review to improve the administration of the program as well as accessibility for applicants. Feedback provided by previous grant applicants, Council officers and other local government grant makers was incorporated into the current program.

External Consultation

6. Consultation and engagement activities were undertaken to support access to the grants program. Community information sessions were held in June at the Collingwood, Richmond and Fitzroy Town Halls, as well as separate sessions on the Youth-led and Sustainability Grants.
7. Personal assistance in completing grant applications was provided to more than 20 groups from culturally and linguistically diverse backgrounds (CALD). The grants unit assisted groups to clarify their projects, develop project plans and also provided technical assistance to submit the applications using the online grants management system. Interpreters were used as necessary.
8. Applicants were advised to contact Council officers before submitting their application to discuss project ideas and gain assistance with the application process, including understanding program objectives, criteria and eligibility requirements.
9. Annual Grants are assessed on a competitive basis each year and the assessment process comprises the following stages as listed in the Initiation Report:
 - (a) Stage 1: An eligibility check conducted by Council officers;
 - (b) Stage 2: Internal Assessment. Council officers assessed the applications against a series of criteria such as the capacity of the applicant to deliver on project outcomes, clearly defined project aims, a complete and realistic budget and alignment with Council funding priorities;
 - (c) Stage 3: Community Panels assess the applications and decide on the final recommendations to Council. Community Panels comprise a majority of external experts and some Council officers with relevant knowledge; and
 - (d) Stage 4: Council endorsement.

10. Training sessions were held for internal officers as well as external assessors involved in assessing Annual Grants. The training sessions were positively received and provided the opportunity to reiterate the importance of providing useful assessment comments and feedback.
11. Each assessor was also provided with an assessment information booklet outlining the grants assessment process and a SmartyGrants training manual. Every individual application was assessed by the relevant Community Panel. Grants Officers acted as secretariat to all Community Panels.

Internal Consultation (One Yarra)

12. Council officers from the Environment team, Family, Youth & Children, Sports & Recreation, Arts & Culture, and the Community Partnerships unit are closely involved with the grants process. Officers from each unit determined the criteria of the grants and oversaw the Community Panels which make the grant recommendations.
13. We ask for feedback on the grants process from Council Officers and have created a culture of continual improvement.

Financial Implications

14. A total of \$814,705 has been recommended to 136 grants. This compares with \$839,462 for 145 grants in 2016 and \$817,207 in grants for 144 projects in 2015. The allocated budget for annual grants in 2016/17 is \$843,500. Unspent funds will be redirected to other projects.
15. A list of applications recommended for funding has been included as **Attachment 1**. The table below outlines the numbers of applications received in each funding category and compares funds recommended to the previous year.
16. There were fewer applications in the Community Housing and Sports and Recreation funding categories than in the previous year.

Funding Category	Number of Applications Received		Total Amount Recommended	
	AG16	AG17	AG16	AG17
Community Development	101	103	\$298,980	\$318,990
Art & Culture	70	51	\$209,198	\$209,999
Family, Children & Youth	30	37	\$150,738	\$156,999
Sport & Recreation	23	12	\$57,546	\$42,717
Sustainability	25	27	\$53,000	\$53,000
Community Housing	4	1	\$50,000	\$27,000
Youth-Led	8	2	\$13,500	\$6,000
Total	261	233	\$839,462	\$814,705

17. Applicants were asked to specify the total cost of their project, as well as the amount requested from Council. In total, more than \$1.96m was requested for projects worth more than \$7.3m. Through these projects, Council is enabling larger projects to take place.
18. For example, if a project's total cost is \$10,000 and \$2,000 is requested with the remaining \$8,000 to be raised by the community or provided by in-kind donations, then Council's \$2,000 enables a \$10,000 community benefit. The table below shows that \$815,000 of Council funding enables projects to occur that had a dollar value of more than \$3.79m. This does not include the sizable social value generated by these projects.

Overall spending on Grants by Council	Overall project value that Council has enabled	Leverage potential of Granting
\$815,000	\$3,790,000	\$4:00 value : \$1 spent

Economic Implications

19. The Annual Grants continue to strengthen the community sector through providing a flexible and responsive source of funds to community-based not-for-profit organisations. Funding is used to support projects that deliver outcomes outlined within the Council Plan and target the areas of highest need within the community. The ultimate aim is to improve the long term outlook for local families and businesses through strengthening the capacity of the local not-for-profit sector to generate economic activity.
20. Annual Grants also redistribute funds to the disadvantaged in the community. The festivals and events bring economic benefits and assist with branding Yarra as a destination city. Projects that are funded to support new arrivals, young people and families through skills development or projects that support service coordination have an indirect economic benefit.

Sustainability Implications

21. The Environment Stream grants aim to encourage and support projects that align with the Yarra Environment Strategy.
22. Applicants were advised that Council will give preference to those who consider incorporating activities that improve the sustainable outcomes of their projects. The application form asks applicants to consider the following ways of reducing and reusing resources including;
 - (a) use recycled paper/packaging and environmentally friendly printing for promotional material;
 - (b) include sustainable transport information on promotional material;
 - (c) buy locally produced and seasonal and/or organic food for meals;
 - (d) use reusable plates and cutlery when possible;
 - (e) minimize landfill with composting and recycling;
 - (f) purchase recycled products; and
 - (g) use Green Energy.
23. Annual Grants applications are submitted and managed through an online grants management system. The online system means that applications do not need to be printed as all stages of the assessment process are performed online. The online grants management system has resulted in the amount of paper used in the grants process being reduced significantly.

Social Implications

24. Annual Grants aims to address a number of social needs across various areas: arts and culture, environment, community development, sport and recreation, community justice and youth. The following social objectives are addressed within the grants program as they build a sense of community through:
 - (a) cultural activities (community celebrations, observance of traditional celebration days, cultural festivals and events);
 - (b) recognition of diversity (projects that strengthen Yarra's diverse community or celebrate and recognise diversity);
 - (c) social cohesion (projects which seek to bring people together and support the development of communities with shared aims and aspirations); and
 - (d) promoting and improving community health and wellbeing through:

- (i) recreation opportunities (sports, social recreation, walking and improving access to recreational activities);
 - (ii) improving health and wellbeing (food insecurity, nutrition, skills development, health information, social engagement and support); and
 - (iii) promoting community safety through diversionary or preventive projects.
25. Ninety-eight (98) applications (37.5% of all applications) were for projects that take place in one of Yarra's public housing estates or primarily engage public housing residents, compared to 84 last year.

Human Rights Implications

26. The Annual Grants Guidelines are in alignment with the Victorian Charter of Human Rights and Responsibilities Act 2006 and actively supports people to participate in and contribute to their community.

Communications with CALD Communities Implications

27. A communications plan was designed and enacted in consultation with Yarra's Communications unit. Actions included notices and an article in the Yarra News, A3 posters with translations for display at libraries, maternal and child health centres and leisure centres, Brightsign for RTH and libraries, advertorial in the Leader and Melbourne Times, email newsletter to subscriber database, on hold message, website update, grants webpage and Hot Topics feature, media release and Twitter.

Council Plan, Strategy and Policy Implications

28. Annual Grants support the delivery of the current Council Plan and are a key way in which Council Plan objectives can be achieved in partnership with the community. Council's major strategies are captured within the Council Plan, which forms the basis of the Annual Grants objectives. All five strategic objectives of the draft Council Plan relate to the Grants Program:
- (a) celebrating Yarra's uniqueness: The program provides support for community groups to offer inclusive and diverse activities, services, information and cultural celebrations, particularly in the arts and cultural and community development streams;
 - (b) supporting Yarra's community: The Community Grants Program provides a flexible and responsive source of funds to support projects and initiatives within the not for profit community sector. The program supports Council's commitment to social justice and social inclusion principles, and provides support to communities living in Yarra's public housing estates. The program also supports community organisations within the recreational and sporting sector, to encourage greater participation and strengthen their capacity to deliver additional activities for the whole of the Yarra community;
 - (c) making Yarra more liveable: The community grants contribute immeasurably to Yarra's liveability. The extra support provided to local community groups, schools, artists to run their projects adds to the diversity of activities available for residents to participate in. Many of the grants address social issues which improve the liveability of Yarra by seeking to support local solutions to local issues;
 - (d) ensuring a sustainable Yarra: The provision of an Environment Stream which provides support to local community groups through community education and engagement in environmental sustainability. All applicants are asked to consider the environmental impact of their project; and
 - (e) leading local government: Yarra City Council's Community Grants Program is a recognised leader among Local Government in Victoria. As well as having one of the largest grant programs, Yarra's grants have been an innovative means of connecting with and supporting local communities and our administrative processes are highly regarded by other councils.
29. Some of the other key strategic plans and policies which inform Annual Grants include the Health Plan, Yarra Aboriginal Partnerships Plan, the Municipal Early Years Plan, Positive Ageing Strategy, Multicultural Partnerships Plan and the Youth Services Policy.

Legal Implications

30. The grants program enables Council to achieve some of the basic tenants of the Local Government Act 1989:
- (a) Section 3C - to promote the social, economic and environmental viability and sustainability of the municipal district;
 - (b) Section 3D - fostering community cohesion and encouraging active participation in civic life; and
 - (c) Section 3E - planning for and providing services and facilities for the local community.
31. Council has not sought legal advice in relation to the grants program.

Other Issues

32. There was only one successful application under the Community Housing stream for \$27,000. The total funding pool was \$50,000. The remaining funding amount of \$23,000 will be distributed to other projects supporting the community housing sector.

Options

33. There are no other options.

Conclusion

34. The recommendations of Yarra City Council's Annual Grant program for 2017 are provided in the attachments to this report. All applicants are to be commended for their efforts to improve local amenity through their work. The grants round is competitive and there is significant commitment from the citizens of Yarra and local groups and organisations to get involved in this process to the benefit of everyone.

RECOMMENDATION

1. That:
- (a) Council accepts and endorses the Community Grants Panel recommendations of grant recipients for the Annual Grants 2017 program as presented in the attachments to this report.

CONTACT OFFICER: Michael Van Vliet
TITLE: Community Grants Team Leader
TEL: 9205 5146

Attachments

- 1 ATTACHMENT A: Alphabetical list of grant recipients and amounts Annual Grants 2017
- 2 ATTACHMENT B - Annual Grants 2017 Detailed recommendations

**Attachment 1 - ATTACHMENT A: Alphabetical list of grant recipients and amounts
Annual Grants 2017**

ATTACHMENT A: Alphabetical list of grant recipients and amounts Annual Grants 2017

Applicant	Allocated Amount
1st Fitzroy Scout Group	\$9000
3000acres	\$2500
3CR Community Radio	\$12000
Abbotsford Convent Foundation	\$13000
Abbotsford Primary School	\$10240
Aboriginal Housing Victoria	\$5000
Afghan and Iranian Women's Group in the City of Yarra	\$4571
African Communities Foundation Australia	\$7500
Alphington Bowls Club Inc.	\$3500
Amy Gillett Foundation	\$9830
Artful Dodgers Studio, Jesuit Social Services	\$8244
Association of Oromo Women in Collingwood, City of Yarra	\$4000
Atherton Gardens Residents' Association (AGRA)	\$7500
Australian Catholic University	\$2000
Australian Vietnamese Women's Association	\$9000
Australian Yugoslav Pensioners	\$3000
Belgium Avenue Neighbourhood House	\$4000
Boroondara Kindergarten Inc	\$2700
Burnley CYMS Cricket Club	\$1425
Carringbush Adult Education	\$12986
Centre for Contemporary Photography	\$7000
Chinese Mandarin Community Association Inc	\$4000
Chinese Tenants Association Inc	\$4500
Circolo Pensionati Italiani di Richmond	\$2500
Circus Oz	\$10000
Clifton Hill Cricket Club	\$4250
Cohealth	\$33500
Collingwood City Soccer Club	\$5000
Collingwood Neighbourhood House	\$15000
Concern Australia	\$19090
DANCEHOUSE Inc.	\$12000
Edinburgh Cricket Club Inc	\$3500
Fitzroy Atherton Gardens Table Tennis Association Inc	\$1500
Fitzroy Atherton Multicultural Inhabitants Alliance Inc	\$2800
Fitzroy Brunswick Resident Solidarity Society	\$3000
Fitzroy Chinese Association Inc.	\$4000
Fitzroy Primary School	\$10000
Greek Orthodox Archdiocese of Australia Parish of Holy Trinity Richmond Senior Citizens Club	\$3500
Greek Pensioners Club of North Fitzroy	\$1600
headspace Collingwood (YSAS LTD PTY)	\$8400
Homie	\$12000
Independent Disability Services	\$27000

**Attachment 1 - ATTACHMENT A: Alphabetical list of grant recipients and amounts
Annual Grants 2017**

Inner Northern Youth Employment Taskforce	\$9000
Isabel Henderson Kindergarten	\$3500
Life Saving Victoria Limited	\$4866
Livewell Clusters Inc.	\$4800
Mei's Art (Mei Lan Fang's Art Chinese Beijing Opera Friendship Association)	\$3500
Melbourne Farmers Markets	\$12000
Melbourne Girls' College	\$10000
Melbourne Kiribati Group	\$3540
Melbourne Wranglers Wrestling Club INC	\$3265
Miss Prue Lang	\$13000
Mr Cam Butler	\$8180
Mr Dave Houston	\$13060
Ms Davinia Coelho	\$3000
Ms Gabrielle de Vietri	\$8650
Ms Katrina Rank	\$5000
Ms Plaxy Nardella	\$3000
Ms Rosie Isaac	\$5500
Ms Ruth Schoenheimer	\$5080
Multicultural Arts Victoria	\$15610
Mx Teneille Clerke	\$9999
New Hope Foundation	\$16400
No Fixed Address city tours	\$11700
North Richmond Community Health	\$13200
North Richmond Elderly Chinese Friendship Association	\$4500
Northern and Inner Multiple Birth Association Inc (NIMBA)	\$6000
Open Table	\$6600
Operation Newstart Incorporated	\$4000
Oromo Community Women's Group in the City of Yarra Inc	\$10500
Princes Hill Community Centre	\$3360
Progressive Broadcasting Service Co-operative Limited	\$10580
Project Respect	\$8000
Richmond & Burnley Historical Society Inc	\$3000
Richmond Beijing Opera Study	\$1500
Richmond Hill Senior Citizens Club	\$4000
Richmond Junior Football Club	\$8588
Richmond Multicultural Children's Centre	\$5000
Richmond Soccer Club	\$2588
Richmond Union Cricket Club	\$4000
Richmond West Primary School	\$3540
Richmond Women's Wellness Group	\$9960
RISE Refugee	\$8600
Russian Ethnic Representative Council of Victoria	\$3000
Sacred Heart School, Fitzroy	\$9000
Save The Children Australia (SCA)	\$14000
SecondBite	\$5000
Serbian Pensioner Club Fitzroy Inc	\$4000
Shakti Migrant & Refugee Women's Support Group Melbourne Inc.	\$5000
Smith Street Working Group	\$15000
St Mary's House of Welcome	\$12563

**Attachment 1 - ATTACHMENT A: Alphabetical list of grant recipients and amounts
Annual Grants 2017**

The Boite (VIC) Inc	\$6460
The Community Grocer	\$10000
The Helping Hand Project Inc	\$7500
The Ownership Project	\$13000
The Social Studio	\$8900
The Squeaky Wheel Productions Limited	\$10000
VICSEG New Futures	\$10000
VincentCare Victoria - Quin House	\$5000
Visionary Images	\$7000
Weave Movement Theatre	\$6400
Women and Mentoring - WAM Ltd	\$8800
Women's Art Register	\$5480
Yarra Chinese Women's Group	\$4000
Yarra Happy Family Association Inc.	\$2500
Yarra Healthy Life Association	\$3300
Yarra Riverkeeper Association	\$4000
Yarralea Children's Centre	\$5000
YMCA Victoria	\$9000
You Yi Zhi Qiao - Crossing The Bridge Inc	\$4500

Annual Grants 2017: Recommended Applications

Arts and Culture: Arts Development

Abbotsford Convent Foundation

c3 'Material Politics' Public Program Series

Project description: Coinciding with a series of exhibitions curated by Meredith Turnbull over a three-month period in 2017, c3 will present a series of free public programs exploring ideas of collaboration, mentorship, feminism and female representation in contemporary art.

Meredith Turnbull has engaged a group of emerging and mid-career women artists (Rebecca Thomas, Isadora Vaughan, Kate Hill, Ruth O'Leary, Janet Burchill and Jennifer McCamley) to present a series of major exhibitions within the c3 gallery space. From within the formal structure of a mentoring relationship, artists will work in collaborative pairs to explore the intersections between their practices, including shared political and material approaches to making, and ideas around feminism, environment and place.

To expand on the dialogue established through these collaborations, c3 will present a series of public programs providing a platform for knowledge exchange, professional development and interaction with a broader audience. Comprising artist and curator floor talks, a panel discussion, a performance and a hands-on zine making workshop, these programs will provide unique opportunities for the community to participate in the discussion around collaboration and feminism in contemporary art.

c3 is dedicated to facilitating meaningful opportunities for individuals to experience contemporary art within everyday life, and this series represents a significant progression in the gallery's commitment to providing innovative and engaging interactions of this kind. Located at one of Yarra's most popular community sites, c3 is in an ideal position to engage with a broad cross-section of the community and build on the rich creative fabric of Melbourne.

Amount requested: \$10000

Grant amount: \$10000

Panel comments: This is an exciting, high calibre application. The application itself is strong, well-considered, and well written. The project has a strong benefit to the community through the free public program. The panel highlighted that it is good to see 100% of art sales to go to the artists.

Centre for Contemporary Photography

Citizens of the Park – a photographer in residence at Citizens Park

Attachment 2 - ATTACHMENT B - Annual Grants 2017 Detailed recommendations

Project description: Inner city parks have complex lives. These hard-won public spaces are sites of multiple meanings, values, sometimes intersecting, linked and sometimes independent, conflicting and contested. A park, like the public gallery, is a unique public space in the contemporary city and its community is vast and complex. This project invites artist, Christine McFetridge to be 'resident' in Citizens Park to document its life, through its use, its communities and controversies, in photography and written text.

For 36 days across 12 months, McFetridge will become acquainted with its seasons, history and its present exploring not only communities who use the park but also its legal, environmental and societal value. Located at Citizens Park and a desk at CCP, and in consultation with relevant areas of Council, she would deploy both social research and documentary processes, building on the artistic practice of documentary/research.

McFetridge would be given a small research budget and over time refine and work towards a number of public outcomes. Public outcomes budgeted for are: an exhibition at CCP in 2018; a catalogue in the form of an annotated, illustrated map (a free physical publication and free digital version) an event in the park and a social media diary. As a documentary project, the artist will be observing, photographing, and interviewing and will possibly present workshops with communities. McFetridge's presence would be promoted by CCP and over the residency she would Instagram utilising CCP's and Councils significant followings.

Outcomes will take place in 2017, CCP exhibition will be early 2018.

Amount requested: \$15000

Grant amount: \$7000

Panel comments: The panel felt that this was a good application for a project which the panel felt was very timely. They felt that the application demonstrated that the project would be realized with high artistic merit and that it would be of great community interest considering the changes occurring in the precinct at this time. We have offered less for this application than the minimum because of budgetary constraints on the basis that the long duration project is readily scalable.

Miss Prue Lang

STELLAR PROJECT by Prue Lang, premiering at Dance House for Dance Massive 2017.

Project description: STELLAR PROJECT (SP) is the latest creation by multi award-winning Melbourne choreographer, Prue Lang and her collaborators. Building on a successful first-stage development, we are now seeking support for a second-stage development, which includes open rehearsals for City of Yarra residents ahead of the world premiere at Australia's premier contemporary dance festival, Dance Massive 2017 at Dancehouse (Nth Carlton).

This project is the final work in a trilogy consisting of SPACEPROJECT (Dance Massive, Melbourne, 2015) and TIMEPROJECT (Faits d'Hiver, Paris, 2013). It continues the exploration of spatial and temporal relationships via the experience of the human body. Utilising formal choreographic structures, embodied practices and diverse performance modalities, SP investigates the dual notions

Attachment 2 - ATTACHMENT B - Annual Grants 2017 Detailed recommendations

of cosmos and chaos and the way our human bodies imagine, embody and transform our understandings of the Universe.

The creative team consists of established and emerging artists: Becky Hilton as Dramaturge, Mark Pederson as Sound Designer, Danny Pettingill as Lighting Designer, Alison Halit as Producer in collaboration with dancers: Lauren Langlois, Amber McCartney, Benjamin Hancock, Mikaela Carr, and Harrison Ritchie-Jones.

SP will demystify contemporary dance and engage an audience that is unfamiliar with this style of performance. The open rehearsals at Dancehouse will encourage audiences from the broader population of the City of Yarra to see the work-in-progress and ultimately feed into the creative process through their responses. We are aiming to increase understanding and knowledge around our artistic process and to encourage locals to attend the live performance of STELLAR PROJECT at a discounted rate.

Amount requested: \$13000

Grant amount: \$13000

Panel comments: A well written application for a strong and clear project with strong creatives attached. Good consultation and collaboration with local business. There is a high probability of successful delivery.

Mr Dave Houston

Troy Boys - Tackling Violent Male Culture in Yarra

Project description: Troy Boys is a theatre performance that provides a unique, contemporary exploration of some of the pressures that form masculinity. The play uses one of the most classic works in Western literature, Homer's Illiad, to help the main male characters reflect about their role in perpetrating violence against women.

The shows will involve facilitated discussions between the audience and a panel of experts on preventing violence against women from local agencies in the City of Yarra. The panel will discuss local solutions and avenues for help for people experiencing family violence.

The play juxtaposes themes in the ancient Trojan war with discussions held by two divorced men sitting around a kitchen table in the City of Yarra. It explores difficult emotions such as jealousy and revenge and the cultures that contribute to violence. It concludes that we must break the patterns we've inherited from the past if we are to create peaceful futures for everyone.

Amount requested: \$13060

Grant amount: \$13060

Panel comments: The panel felt that this project proposed interacting with the education sector/young people in a very interesting way. The artist demonstrated a strong history delivering on

Attachment 2 - ATTACHMENT B - Annual Grants 2017 Detailed recommendations

this type of project and the panel thought that the project provides a creative approach to a relevant and important community issue.

Ms Katrina Rank

Pebbleheads

Project description: This work is by and for older people. It's about the mystery and wonder of life as seen through the eyes of six Pebbleheads. Pebbleheads are fantastic beings, not quite of this world. They are immeasurably old and worn, timeless, sizeless, smooth, solid, light to the touch. Everything fascinates these naïve yet wise beings. They notice and savour everything: the large and the small, the delicate and intransient.

Pebbleheads is a site-specific work directed by Katrina Rank, with dramaturgy by Zeb Hunter. It will be performed by older dancers of FineLinesCreativeBody (50 years+). Ideally it will be nestled in the corridors and courtyards of Abbotsford Convent in May 2017.

This application is to:

- commission six Pebbleheads from Sarah crowEST
- develop and present a 30-40-minute site-specific physical theatre work
- present community workshops to older participants
- present one Artist in Conversation session.

The self-contained workshops will take place over three weekends, each workshop following a performance. You can attend all three workshops or only one. These relaxed and friendly workshops will be facilitated by Katrina and the FineLinesCreativeBody dancers. The participants will be introduced to the principles of mask work and puppetry and explore personal movement. Each workshop will culminate in several site-specific short structured improvisations.

An Artist in Conversation session will take place during the performance season. General public will be invited. In this session, we will discuss Pebblehead themes, artistic processes and our work with older dancers. The older dancers of FineLinesCreativeBody, will be present and central to this conversation.

Amount requested: \$5000

Grant amount: \$5000

Panel comments: The panel thought this was a strong application for a wonderful project. It met the funding priorities well, addressing a clear need in the community. The application also demonstrated a high level of engagement and participation from the targeted elderly community.

Ms Rosie Isaac

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There will be lots of repetition here (VIDEO AND EXHIBITION)

Project description: The development and production of a new dual-channel video work by Melbourne based emerging artist Rosie Isaac. To be developed during studio residency at Gertrude Contemporary (2017) and shown for her solo exhibition at Gertrude Glasshouse (May 13th - June 3rd 2017).

The work uses female voiceover narration and body-mounted surveillance footage, continuing an examination of the rhetoric of security and the politics of public space. The project will be realised through the acquisition of camera equipment (self-funded) and payment of professional voice actors and audio technician (City of Yarra).

The voiceover script is about an unattended backpack and a female allegory of Security. The backpack is considered as banal vessel, anthropomorphic figure and explosive possibility. Both passive and violent, the unattended backpack is at home in the airport, public square, tram stop.

This work will address two ongoing concerns in my practice.

1. Female voiceover narration and allegorical figures as forms used to explore the relationship between speech/language and the body that produces it.
2. The script will continue to explore the multiple meanings of the word 'security': as state policy; airport procedure; dependable income; warmth of a mother's embrace.

The final outcome for this work will be a dual-channel video installation comprising one large-scale projection at either end of the gallery and a public bench snaking between the videos. The work is an attempt to think through a politics of 'security' and the way female voiceover imposes order in public space.

Amount requested: \$8500

Grant amount: \$5500

Panel comments: An interesting project with planned presentation outcomes in Yarra, and a focus on female voices. The panel felt that there was a good articulation of the link to Yarra, and that the project was innovative, impressive, and interesting. Good supporting materials and outcomes. The panel wanted to support the work but couldn't fully fund due to budgetary constraints.

The Ownership Project

Young Artist Residency 2 (for emerging artists from refugee and new migrant communities)

Project description: The Ownership Project (TOP) will provide the opportunity for up to six emerging artists from refugee and new migrant communities to participate in the Young Artist Residency 2 (YAR2). The studio residency will run for 24 weeks (March-September 2017) with participants mentored by head printmaker and tutor, Sean Smith. Culminating in an exhibition at The Ownership Project, the residency provides a platform for artistic development, supports cultural expression and will offer mentoring in professional practice and making exhibitions.

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Young Artist Residency 2 has been developed from the success of the first Young Artist Residency in 2015. The three original participating artists have expressed interest in continuing their creative development and mentoring, and they will be joined by up to three new participants sourced through Multicultural Arts Victoria, Yarra Youth Services, and The Ownership Project's extensive networks.

Over 24 weeks, emerging artists will engage in TOP's print studio, acquiring advanced printmaking skills, honing artistic concepts/aesthetics, and create a significant body of limited edition art prints. Complimenting this will be multiple gallery visits and artist talks. An end of residency celebration/exhibition at TOP's Fitzroy gallery for family, friends, and the general public will take place after the residency concludes. It is hoped this exhibition will form part of either Craft Cubed Festival or Melbourne Fringe Festival 2017. Other opportunities may include Emerge in Yarra and Block Party 2017.

After completion, Young Artist Residency 2 artists can apply to join TOP's Artist in Residence Program, maintaining engagement and further promoting independent artistic practice.

Amount requested: \$15935

Grant amount: \$13000

Panel comments: This is a solid application with good support material. The application outlines a well-articulated and worthy project that is worth investing in, and includes clear aims and benefits. It's a great and important project.

Arts and Culture: Community Arts

Circus Oz

Deadly Elders Program 2017

Project description: In partnership with the Victorian Aboriginal Health Service (VAHS), in July 2014 Circus Oz established Deadly Elders Circus, a program for Aboriginal and Torres Strait Islander Elders and older clients living in inner city Melbourne.

Each week around 10 participants come to Circus Oz for two (2) hours for a participatory circus skills and music workshop including shared meals and community time. In addition, the 2017 program will include an opportunity for the participants to be involved in community circus sessions during the year. For example, a circus workshop could be lead by the Elders at local NAIDOC events, providing a chance for the participants to enhance connection with their community.

The Deadly Elders Circus project provides a mechanism to facilitate and stimulate conversation about leadership and community amongst the participants in tandem with fun, engaging and non-competitive activities that promote their physical, social connectedness and mental well-being. In a creative and safe place the participants focus on improving physical strength, balance and

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coordination, increasing their mental resilience and confidence, learning new skills and trust building with others.

The project is part of the Circus Oz broader Aboriginal and Torres Strait Islander Engagement Strategy and links with other activities of Circus Oz (see attached strategy). We are committed to working with our local urban Aboriginal communities located in the City of Yarra and providing access for older community members to a circus workshop program that is of great communal benefit.

Amount requested: \$10000

Grant amount: \$10000

Panel comments: The panel felt that this was a beautiful project of high value to its participants. The application was very strong and the panel felt the organisation has strong partnerships which make this event even more effective. They were very impressed with the ambitious scope of the project and felt that it addressed the funding priorities very well.

Ms Gabrielle de Vietri

ART / POLITICS / ACTION

Project description: At this critical juncture in history, artists work to not only reflect and comment, but shape the way in which we deal with humanitarian and environmental crises. ART / POLITICS / ACTION is an artist-led symposium on the intersection between contemporary art and politics. Featuring workshops, discussions, readings, performances, developments, screenings and shared meals, the symposium will comprise open public events and an Artist Intensive period.

Presenters include significant Australian artists, writers and thinkers, as well as prominent international guests working at the forefront of politically-engaged art. Presented as part of the Art + Climate = Change festival organised by Climarte, the symposium will foster connectivity, critique and the creation of new collaborative works that address the urgent issues of our times.

A Centre for Everything is seeking City of Yarra funding to hold three day-long workshops that will be developed and presented in collaboration with Australian artists Megan Cope, Amy Spiers, Alex Kelly (artist, Filmmaker, producer and activist) and international guests, UK based Mel Evans, (artist, activist and author of ArtWash: Big Oil and the Arts) and USA based Beka Economopoulos (founder of Not an Alternative and The Natural History Museum). This international line up of leading women in political art is specifically aimed at empowering and inspiring at local artists and activists as active participants in the workshops.

Amount requested: \$11450

Grant amount: \$8650

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Panel comments: The panel felt that this project had good community engagement and would be of great benefit to the Yarra community. The application was clear and well written. The program is innovative and will make a further significant contribution to the city which builds on the applicant's previous activities and addresses a very contemporary issue.

Mx Teneille Clerke

Wearable Art Showcase

Project description: I want to continue to put on an annual wearable art and fashion show in the VAMFF

Arts Program. I will be managing the event, as I have done in previous years. I conceive the overall theme and design of the event, then work in collaboration with a technical producer to put together the site-specific tech requirements. I also make press packs and work with a graphic designer to create marketing material. I invite local independent designers whose work, vision and ethics are in line with mine, and with the event.

Next year's event will showcase work from local queer independent designers including collaborations between designers and artists with disabilities from The Alkira Centre. The vision is to create an inclusive space where people from minority groups have an event to showcase their work to the public and the fashion industry. The vision also includes creating a community event where audiences as well as artists feel inspired to come together and express themselves in radical and new ways.

Amount requested: \$10000

Grant amount: \$9999

Panel comments: The panel noted that this was a good project and worthy of support. They observed that it included a very detailed budget, and was a strongly articulated project showing the diversity of Yarra's arts and cultural activities. They felt that the applicant's commitment to producing this work is commendable.

Russian Ethnic Representative Council of Victoria

Yarmarka - Russian Fair

Project description: "Yarmarka" Russian Fair is a cultural festival that brings the best of art and culture and showcases it to the Russian community and to Yarra more broadly. The idea is based on the traditional concept of "Yarmarka", which means "festival", it brings the best of art, culture and food. Compared to our other projects, this one is particularly free, inviting and diverse. Utilising the spaces of "Russian House", many expressions of art and culture will be happening in one place. This includes performances, song and dance, arts and crafts, food stalls, interactive activities. This will benefit artistic groups that work from within Yarra, but it will also benefit individuals. Artists will

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showcase their work; musicians will play in front of people, craftspeople will showcase their wares to Russians and to the broader Yarra community. The event stimulates artistic development broader than any other of our other initiatives: thus, it creates a focal point for artistic development before the event, and increased collaboration afterwards. Intrinsic to this event is spontaneity. The project management structure will be as minimalist and as flexible as possible to allow spontaneous and creative expression. It is expected that during the 2-3 months preparation before the event spontaneous artistic ideas will emerge and new collaborations formed. These will be showcased at the event, and accommodated as part of the day's extravaganza. That enhances the ability of the event to be a focal point of broad artistic development.

Amount requested: \$5000

Grant amount: \$3000

Panel comments: A well written application, for an interesting project with a clear scope. This positive idea that showcases the Russian culture of an organisation that has been in Fitzroy for a long time, by opening up the doors to the broader community

Weave Movement Theatre

Weave professional development workshops

Project description: We plan a series of professional development workshops for company members of Weave Movement Theatre, a dance/physical theatre company of performers with disability. Performers with disability from outside the company will also be invited to participate in the workshops. We will invite three high calibre artists to lead two workshops each, to extend and challenge people with disability who have a commitment to and experience in dance and/or theatre. There are many barriers to artists with disability attending mainstream classes and tertiary courses in the performing arts. Weave has a history of collaborating with respected guest artists with and without disability to make up for this shortfall by providing development through intensive interaction with artists who pursue various styles that will cultivate them as performing artists. Weave has collaborated with a number of guest directors in developing work but since 2014 has instituted two professional development series for artists with disability inside and outside the company. Both have been very successful, great learning and networking opportunities. They have served as a 'choreographic lab' where ideas for future new work arise and new collaborations are born. The workshops will take place at Dancehouse, Carlton. Weave has an established relationship with this local Melbourne centre for independent dance. The workshops will be spread over two months due to availability of the lead artists. Each workshop will run for two days. The lead artists will be Rob Tannion, Artistic Director of Circus Oz, Sarah Fiddaman, dancer of Dirty Feet, Sydney, Tess de Quincey of BodyWeather.

Amount requested: \$6400

Grant amount: \$6400

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Panel comments: This was a strong application for a program with high artistic merit. It offers a great program to support diversity in the arts in terms of both participation and art-form/content development. This is a worthy project that also facilitates strong partnerships with Yarra organisations.

Community Development: Community Celebrations

Atherton Gardens Residents' Association (AGRA)

AGRA 2017 EID FESTIVAL

Project description: Eid al Adha is important for Muslims, it is a time when they come together to exchange gifts, and a time of family where loved ones come together in love, peace and respect. For children in particular, Eid al-Adha is a special day of celebration as it recognises the importance of children and family.

In celebrating Eid, AGRA is not promoting or politicising any particular religion, rather it is to acknowledge and share the happiness and rich cultural diversity which exists within our community. Just as AGRA provides festivals for the Christians to celebrate Christmas and the Asians to celebrate Lunar New Year – we also acknowledge and include our Muslim community members within our social fabric and festivities. Based on the success of our AGRA's 2016 EID FESTIVAL celebrations in 09/07/2016 – AGRA plans to repeat this festival.

Amount requested: \$3000

Grant amount: \$2500

Panel comments: A good application for a project that promotes social harmony and community participation as well as recognition for an important cultural festival.

Atherton Gardens Residents' Association (AGRA)

AGRA 2017 MULTI CULTURAL EVENT

Project description: In the 2016 Victorian Multicultural Policy Statement Public Consultation Paper it states "Our diversity is increasing as more migrants settle here. Victorians now come from more than 200 countries, speak 260 languages and dialects and follow 135 religious faiths. Today, we speak more languages than ever before, have a richer culture and are part of networks and relationships that extend to more and more places around the world."

Furthermore this paper also notes that by 2051 over half of Victoria's population growth is expected to come from immigration. In our multicultural society, celebrating differences and building connection becomes more important with each passing decade. Atherton Garden's Housing Estate is in itself an intricate network of diverse cultures, languages and religions with 86% of our residents speaking another language other than English. Therefore AGRA seeks to celebrate and support the

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many multicultural identities residing within our community. The 2017 Multicultural Event will feature a rich tapestry of culture, food, music, song and dance. It is a place where people can come and 'try on' a segment of culture and experience firsthand the joys and wonder which it brings. This event aims to bridge fear, distrust and discord by promoting inclusivity of differences such as origins, history, gender, sexuality, age, disability, status, appearance, race, religion, creed and culture. It is a time to celebrate belonging and showcasing heterogeneity.

This festival has always been hugely successful and has been attended by the Mayor, local Councillors, state and federal MPs,

Amount requested: \$3500

Grant amount: \$2500

Panel comments: This event provides an opportunity to celebrate the cultural diversity of Yarra and to build harmony in the community. It was a well written application that demonstrated strong consultation with relevant groups and contained a well thought out budget.

Atherton Gardens Residents' Association (AGRA)

AGRA 2017 MOON FESTIVAL

Project description: In ancient times, the Moon Festival was a time to celebrate the successful reaping of harvest with offering food in honour of the moon and to remind the sun to come back after the cold season.

What the Moon Festival celebrates has changed over time, however the basic tenants remained unchanged: to recognise and celebrate success, love, and family, to petition the spiritual plane for earthly desires (babies, a spouse, beauty, riches, longevity etc.), and to look forward to the coming year.

In Vietnam, there is much emphasis on celebrating the innocence and purity of children, and it's often called the Children's Festival, as it is believed that children are humanity's closest connection with the spiritual plane.

AGRA intends to promote the Moon Festival as a children's festival (celebrated with all the rich and colourful cultural and traditional customs associated with the Festival), in a street party-like atmosphere. This celebration is about unifying family and community: putting aside differences and rejoicing life.

For this purpose, AGRA seeks funding to promote community spirit by celebrating our children, family, life and successes with:

- 1.Traditional music, dancing and singing
- 2.Live performances (including dragon dances)
- 3.Lantern decorating and lighting

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4. Eating traditional foods (mooncakes etc.)
5. Outdoor concert
6. Outdoor activities and games
7. Face painting
8. Various stalls
9. Performances by local clubs (i.e. martial arts).
10. Competitions and prizes

This festival has always been hugely successful and has been attended by the Mayor, local Councillors, state and federal MPs,

Amount requested: \$3500

Grant amount: \$2500

Panel comments: A strong application for an event which promotes social harmony and community connectedness.

Boroondara Kindergarten Inc

Celebrating and educating about Aboriginal cultures at Boroondara Kindergarten - Reconciliation Week, NAIDOC and NATSICD

Project description: Boroondara Kindergarten recognises Australia's first peoples and works towards true reconciliation within our community by embedding Aboriginal and Torres Strait Islander cultural perspectives within the teaching program every day.

In order to connect with nationally recognised community celebrations, we would like focus this learning by marking the following:

- Reconciliation Week/Sorry Day in May
- NAIDOC in late June
- National Aboriginal and Torres Strait Islander Children's Day on 4 August.

By marking Sorry Day on 26 May within our program, we can educate both children and families about the impacts of the Stolen Generations. The NAIDOC event held in late June, a little before official events, will serve as both an educative role for families to become involved in official events as well as the strong and positive celebration of Aboriginal culture. The focus of NATSICD is on the strength and potential of children – the Elders of tomorrow

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To highlight the Wurundjeri people as the traditional custodians, Uncle Colin Hunter Jnr will spend time with children at the kindergarten during class times, as well as participate in a Reconciliation Week event as organised with the Aboriginal families enrolled in the centre

Amount requested: \$2700

Grant amount: \$2700

Panel comments: This celebration seeks to create more inclusive communities in the future and in doing so clearly addresses the celebration stream's guidelines and aims. The consultation with Aboriginal elders was appropriate and demonstrated this organisation's capacity to successfully deliver the celebration.

Carringbush Adult Education

Yarra Gala Ball 2017

Project description: The Yarra Community Gala Ball is an annual opportunity to recognise and nurture the partnerships that have been created within the community residents/groups and organisations within the City of Yarra.

It is an opportunity for City of Yarra Housing residents (in particular Collingwood, Richmond and Fitzroy housing estates) and community organisation volunteers and staff to dress in their fancy frocks and celebrate another year. This affordable event features cultural performances by local community groups, social dancing and finger food prepared by the Cultural Catering group.

Amount requested: \$4000

Grant amount: \$3000

Panel comments: This exciting event offers significant benefits and connectedness across the Yarra community.

Cohealth

Billabong Christmas in the park

Project description: The Billabong 'Christmas in the Park' project is a one day event, that has been successfully held annually for the last seven years; it celebrates the heritage and culture of the local Aboriginal Community in a festive way. The Billabong BBQ program is a long standing successful project which aims to engage and improve the health and wellbeing of Aboriginal and Torres Strait Islander individuals and families experiencing disadvantage. The Christmas in the Park runs as part of the regular Billabong BBQ calendar. It provides a safe environment to celebrate, to recognise Culture and Community, while also promoting social connectedness and reflecting on the past year's achievements and challenges. It is an opportunity for local Community members to celebrate the end of the year, when they may otherwise be excluded from such celebration.

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Amount requested: \$3000

Grant amount: \$3000

Panel comments: This application demonstrates a proven capacity to continue bringing significant benefits to a marginalized sector of the local Aboriginal and Torres Strait Islander community.

Cohealth

Lunar Year of the Rooster in Yarra

Project description: The Rooster is the tenth animal in Chinese zodiac, it represents fidelity/punctuality, waking people up on time for work or assignments. People born in Rooster year are kind-hearted, hard-working, courageous, independent, organised, humorous/honest. Year of 2017 Rooster is a hopeful year as so many calamities occurring around the world. We hope that the Lunar celebration will farewell all the bad occurrences in the Monkey Year, and prepare Yarra for the luck, chances, happiness in the New Year. The multicultural community in Yarra will come together in the Celebration. We will share, network, enjoy, and learn from different cultures, and that of the Asian culture, building up acceptance of cultures/differences, and forging intergenerational harmony. The project strengthens the social fabric of Yarra. The members will come together, evaluate the past, and plan for the event. Our Yarra Mayor will open the ceremony, followed by welcoming speeches from the community and local members. Yarra Councillors and staff will be attending. The 2 Dragons will open up the lettuce ceremony and dance with the Laughing Budha to the drums of the Young Chinese team. The different generations have the opportunity to make their cultural presentations such as musical performances, story telling, or show and tell. Young, mature, and older generation will all enjoy sharing a local cultural traditional meal both catered by the local caterer as well as the local community. All will help in the setting up, organising, preparation and the packing up. Evaluation and celebration for the event occur afterwards

Amount requested: \$2500

Grant amount: \$2500

Panel comments: This project promotes a good cause with festive celebrations that engage encourage engagement from a wide range of groups within the Yarra community.

Cohealth

Breaking Fast, Eid Ul Fiter, Eid Ul Adha Cultural Events

Project description: These are 3 separate cultural events. Breaking Fast occurs during the month of Ramadan and will be celebrated in the evening with events in Fitzroy and Collingwood. Each of these events will require separate rooms for men's and women's celebrations. At the end of Ramadan, Eid Ul Fiter is a community celebration, with over 100 people expected to attend the festival in Collingwood, providing cultural entertainment and also a focus on children's activities. Eid Ul Adha

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occurs later in the year and would also be a community celebration with a similar scale of the earlier Eid festival, but this time will be held in Fitzroy. All of these events will invite participation and attendance by both Muslim and non-Muslim men, women and children.

Amount requested: \$9000

Grant amount: \$3000

Panel comments: This event offers positive outcomes for the wider community to celebrate diversity and break down cultural barriers.

Melbourne Kiribati Group

Melbourne Kiribati Group annual independence celebration

Project description: Melbourne Kiribati Group is a local cultural community group that is committed to keeping members of the I-Kiribati community in contact with each other as a way of maintaining cultural ties.

Independence Day, observed annually on 12 July national holiday in Kiribati commemorating the nation's independence from the British Empire in 1979.

Our local I-Kiribati community celebrate by coming together for a night of cultural dance, feast and festivities in honor of this special event.

Amount requested: \$3000

Grant amount: \$3540

Panel comments: The panel thought this event aligned well with the priorities of the stream and would also help promote awareness of the Kiribati culture and are pleased to support this community and their contribution to the cultural diversity of Yarra.

Oromo Community Women's Group in the City of Yarra Inc

Celebration of the Festival of Sacrifice, Eid Al Adha

Project description: To hold our annual celebration for the Festival of Sacrifice, one of the two important festivals in the Muslim calendar. We plan to repeat the very successful and well-attended community festival held in 2015, once again in the grounds of the Richmond public housing estate. We will again invite all residents of the City of Yarra public housing, other residents of the City of Yarra and members of the Oromo community from other parts of Melbourne as well as local Council and service providers. It will be a chance for us to share our religious celebration and our Oromo culture and to connect with residents from a wide range of other communities. We will share food and music and hold face-painting, jumping castle and other activities for the children.

Amount requested: \$4450

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Grant amount: \$3000

Panel comments: This ambitious event promotes positive awareness of the Oromo culture in the broader community.

Community Housing

Independent Disability Services

IDS Transitional Housing Program

Project description: If successful with our submission, IDS will establish a Transitional House for people with a disability (PWD) living in the City of Yarra. This follows the successful implementation of this program in Montmorency where IDS has established two properties. The program recognises the unprecedented demand for supported, yet independent living as parents of PWD age and find they can no longer care for their children. Without appropriate investment and creative alternatives the PWD, who has received support from their parents may enter an aged care facility at the same time as their parent carers'.

Unlike traditional supported accommodation the IDS program has been developed for people who want to live independently but do not have all of the necessary life skills. Whilst living in an Independent Living House. Participants will be supported by qualified and experienced staff, who will put into place programs that are tailored to the participant's needs, developing their skills, knowledge and confidence.

We partner with the family, friends, support networks and the PWD to transition from the family home into other models of accommodation.

The ultimate goal is for participants to move out of the Transitional House into their own or shared accommodation where they feel confident and able to manage their own lives with little or no support. There is no fixed time frame for the program, which is tailored to the individual needs of each participant.

Amount requested: \$27000

Grant amount: \$27000

Panel comments: A strong and well-articulated application which addresses a proven need. The need for innovative new models of supported housing for PWD on low incomes is very clear. This application addresses the stream's funding priorities through supporting a more diverse community, and meets a local need for housing options coupled with opportunities to develop living skills for this very vulnerable cohort. The benefits to those families who become part of the housing program are significant.

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Community Strengthening

3CR Community Radio

Eritrean Community Book Project

Project description: The Eritrean Voices show on 3CR Community Radio celebrates 15 years on air in 2016. In commemoration of this significant milestone a bi-lingual publication featuring some of the key local and international issues covered by the show will be presented in a book rich with images. Presented in English and Arabic, the publication will be sold throughout the Melbourne community, but also made available via online sales to an international community. The book will be approximately over 100 pages in length, with numerous images and a print run of 300. Additionally, the book will be made available as an eBook increasing accessibility to Eritrean diasporas globally.

Amount requested: \$9694.3

Grant amount: \$5000

Panel comments: An ambitious project with a lot of potential. The application was well written and clearly identified community needs, opportunities and benefits which aligned with the categories aims. The application demonstrated that this project addresses a community need and the benefits of sharing stories of a country and culture with the broader community.

Abbotsford Convent Foundation

Ride2Work Day Breakfast at Abbotsford Convent 2017

Project description: In October 2017, Abbotsford Convent will host its 4th annual Ride2Work Breakfast – the largest event of its kind in the City of Yarra. As part of the National Ride2Work Day, Abbotsford Convent will celebrate the commuter revolution by offering individuals who ride to work free breakfast from Convent-based eateries. The Ride2Work program is a nationwide event supported by Bicycle Network Victoria and aims to embrace community and sustainability, encourage healthy habits, reduce road congestion and promote local cycle routes.

The Convent will be the key hub for Yarra's Ride2Work program and will offer a free breakfast from 7.30am-9am. The popular Archibike Competition will run again, encouraging audiences to post a bike portrait on social media to go in the running to win a great prize. As a not-for-profit organisation that receives no recurrent government funding and relies on community support, the Abbotsford Convent Foundation (ACF) does not have the resources to deliver this event without funding support.

In 2017, the ACF aims to enhance the scope of the event, creating a fun and welcoming atmosphere for families and young people in our community. To achieve this, we wish to include entertainment from Circus Oz performers (performing bike-related tricks) and musical acts. The Abbotsford Convent's hospitality tenants have again generously committed to providing food and drink for the breakfast 'at cost'. Attendance numbers have increased year-on-year, and the ACF expects over 900

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attendees at the 2017 event. Additional financial support is required to make this much-loved free public event possible.

Amount requested: \$6896

Grant amount: \$3000

Panel comments: A strong application for an event which fits well with the strategic priorities of the stream. The panel has not funded the full minimum because in comparison with the other applications funded in this competitive round, the costs for a one day event were very high.

Abbotsford Primary School

Little Bike Riders

Project description: This project is to provide access to safe and well maintained bicycles, develop children's skills in bike riding and road awareness, and encourage and support children and their families to use cycling as a mode of transport.

Over the course of the school year, we would have a number of activities that incrementally provide the resources, skills and support to enable children and their families to choose cycling as a mode of transport:

1. Bike exchange day (late in term 1), to include:

- o Swapping and giving away bikes

- o Safety inspection and repairing bikes – external mechanics (2 mechanics for full morning) plus replacement parts

- o Bike maintenance basics workshop – repair puncture, change tube, check brakes, bike check

2. Skills workshops - two days (one in each of term 1 and 2)

- o Basic skills workshop for kids aged 6-8 who can already ride unassisted

- o Intermediate skills and road safety workshop for kids aged 8+

3. Family open riding fun days (weekends)

- o For kids to learn to ride and practice their riding skills in a safe space

- o Including riding games

- o Including safety checks and minor repairs

4. Regular Ride2School days and other incentives, in conjunction with BicycleNetwork.

The intention is to develop the skills within the school and parent community to ensure the program is sustainable and can be delivered and built upon in future years with minimal cost.

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Amount requested: \$6740

Grant amount: \$6740

Panel comments: The application demonstrated that this project will be straight forward but offer significant benefits to the community that are in line with the stream priorities. The project will foster a community that promotes sustainable transport modes, and should lead to long term positive outcomes.

Afghan and Iranian Women's Group in the City of Yarra

Afghan and Iranian Women's Group in the City of Yarra

Project description: 47 weekly social meetings for women, to be held at Collingwood CoHealth (each week except during Ramadan)

Three trips to Dandenong to visit the markets and have lunch

1 trip to the Melbourne Annual Flower Show

1 trip to the Dandenong Ranges for cherry picking

1 local trip to visit a part of Melbourne unfamiliar to members of the group

1 silk screening creative workshop

3 festivals to celebrate:

Afghan/Persian New Year, Nowruz

Eid Al Fitri - end of Ramadan

Eid Al Adha - Festival of Sacrifice

Amount requested: \$4571

Grant amount: \$4571

Panel comments: This program offers culturally appropriate activities for a CALD group that is in need of supportive programs. The group has proposed a diverse range of activities and capacity building opportunities in partnership with other Yarra organisations.

Amy Gillett Foundation

AGF Safe together cycling program

Project description: This project targets females to increase their cycling in the City of Yarra. Specifically, the aim of this project is to increase safe cycling for transport, fitness and fun among

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high school girls and women aged over 50 years. The same program will be conducted twice, once for 15 high school girls, and concurrently, a second program for 15 women aged over 50 years.

The program is an 8 week course that addresses many of the barriers women report stops them from cycling. The program is delivered by AustCycle qualified trainers who will coach the participants to gain confidence to ride including develop skills in safe bike handling, riding in traffic and basic bike maintenance (to overcome flat tyre fear). As part of the program, participants will complete up to 6 supported group rides to teach participants to navigate routes throughout the city and experience the fun, social aspects of cycling. By the end of the program, participants will have a sense of independence and empowerment on their new mode of transport, the bicycle.

To maximise engagement, participants will log their cycling activity with prizes awarded as they increase their rides. This incentive model encourages engagement, not competition and allows participants to develop and improve at their own pace. Program trainers will identify potential leaders who will have the opportunity to pursue further training and lead future ride programs. The program will include an evaluation that will assess participants cycling behaviour and attitudes before and after the program.

Amount requested: \$9830

Grant amount: \$9830

Panel comments: Strong proposal, with a clear project description and a strong focus on evaluation. The panel felt that the application also demonstrated partnerships with locally based organisations that strengthened the application further.

Association of Oromo Women in Collingwood, City of Yarra

Social connectness for Oromo women living in Collingwood

Project description: The women in this group meet once a month for social get-togethers which do not require any funding

Activities which are part of this project are:

Six information sessions to be held at the Neighbourhood Justice Centre in Wellington Street and organised by the New Hope Foundation.

Two religious celebration days Eid Al Fitri and Eid Al Adha, for community members and a Cultural Diversity Day to celebrate Oromo culture with our neighbours, service providers and the wider community

Four excursions, two by bus to outer parts of Melbourne or nearby regional towns, and two local excursions to nearby parts of Melbourne

Equipment requested:

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Box of toys for the children to play with during meetings and gatherings. There are some 40 children in the group

Video/stills camera for the group to record and share community events with each other and the community, and to provide a record of our activities for the funding body and for other organizations

Amount requested: \$6100

Grant amount: \$4000

Panel comments: This is a positive program addressing the aims of the stream well and promotes the well being of the women and children of this cultural group.

Australian Yugoslav Pensioners

Australian Yugoslav Pensioners Social Club

Project description: The Australian Yugoslav Pensioners have regular luncheons every Wednesday at the International House in Edinburgh Gardens for around 60 pensioners from Yugoslav backgrounds. Our members come from all of the countries of the former-Yugoslavia including Serbia, Bosnia-Herzegovina, Slovenia, Montenegro and Croatia. This year we will be moving to the newly built Council facility, the North Fitzroy Community Hub, to continue our activities. We also organise picnics, camping and other activities like fishing. We visit the sick in hospitals and in homes, assist the elderly with their shopping and visit other multicultural groups. Each year we take two trips - one to Yarrawonga and one to Bright staying for three nights each time.

Amount requested: \$5000

Grant amount: \$3000

Panel comments: The panel noted that this group will do good work with this funding and their festivals in particular will benefit more people from the Estate and surrounding area than is indicated by their membership list.

Belgium Avenue Neighbourhood House

Eritrean women's group in city of yarra

Project description: The Project consists of Eritrean Women who Live on city of Yarra, meeting on a weekly basis. Eritrean Women's Group runs on Tuesdays. Newly arrived Eritrean women are provided with an opportunity to socially integrate and learn new skills, while their children will be given the chance to engage in a variety of different social and recreational activities. The emphasis is to encourage group participants to lead the way in planning and facilitating activities and events.

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With funding women will be able to facilitate and participate in a variety of regular activities that prioritize health and well being. Activities such as cooking class, computer classes and discussions surrounding topics of nutritious diets; natural remedies; stress management; as well as a variety of creative and social recreational activities promoting emotional well being. The women will work in partnership with other organisations or programs to implement the activities, for example by having guest speakers/experts come in and lead discussions relating to specific issues, bring someone from Yarra libraries to teach basic computer skills and organised excursions/day trips on school holidays.

In addition to that they want to hold special events like:

1. Eid Celebration

2. International Women's day Celebration

For the year 2017.

Amount requested: \$5000

Grant amount: \$4000

Panel comments: A worthwhile project with a well written application with clear objectives and outcomes that support newly arrived CALD groups for skill development and community strengthening.

Carringbush Adult Education

Expanding Work Experience Opportunities for Yarra residents

Project description: In 2016 Carringbush began a successful work experience program through the support of the City of Yarra which will see at least 20 migrants and refugees complete meaningful work experience placements.

Carringbush now has an opportunity to build on this success and expand the program in 2017 to support at least 35 participants. This would involve recruiting additional volunteers and establishing further partnerships in the Yarra area. Through the Community Information Centre on the Richmond Estate, Carringbush also has the opportunity to organise work placements for community members beyond those currently enrolled in Carringbush courses.

Work placements will be in roles that correspond to positive entry-level employment opportunities in growing industries such as Food Handling, Asset Maintenance and Sanitation and Caring Industries.

The project will be supported by Carringbush's existing volunteer employment mentoring program. Students will be matched with trained employment mentors who will support the students in all aspects of the work placements including expectations, duties, communication and pathways to employment following the placement.

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Carringbush currently works with the following organisations and businesses for student work placement opportunities:

- Riverside House Aged Care Home
- Richmond Churches Food Bank
- Vinnies Op Shop
- Salvos Op Shop
- Lentil As Anything
- Friends of the Earth Café
- Collingwood Neighbourhood House

Funding would allow Carringbush to establish further partnerships with potential organisations/groups such as:

- North Richmond Community Health
- Salvation Army Church
- Local schools i.e. Richmond West Primary School
- Community Information Centre
- Yarra Libraries

Amount requested: \$9986

Grant amount: \$9986

Panel comments: A strong application with clear aims and outcomes offering a program that will be of significant benefit to participants. The panel felt this application was strengthened further by the partnership model outlined in the application.

Chinese Mandarin Community Association Inc

Silk Flowers Art Project

Project description: The activities that will be undertaken in the project will include: making silk flowers, using a range of fabrics and craft material to create a range of framed designs. The finished designs will be on display at various council and community locations. Some of the project items will be sold as fundraisers for various community initiatives. Some of the art pieces will also be given as birthday presents to the elderly over the age of 85. The project takes place on the Atherton Gardens Housing Estate over 12 months and aims to encourage the Chinese community living on the estate as well as the elderly and people with disabilities. The project aims to strengthen the engagement and communication with the elderly, improve their mental outlook and create a positive and happy

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atmosphere. The project will also encourage the artistic creativity and skills of the elderly to assist them to maintain active brain function. The project aims to reduce loneliness and isolation of the elderly and assist them to engage with the broader community.

Amount requested: \$2000

Grant amount: \$1000

Panel comments: The panel was happy to support this long running group which encourages and enables a large number of elderly members to stay engaged and connected with their community.

Chinese Mandarin Community Association Inc

Celebrating Community

Project description: We meet regularly and have singing, dancing and entertainment sessions to keep our elderly Chinese Australian members healthy and active. As well as providing educational lessons and talks about a range of subjects from healthy living to how to care for the environment. We also regularly visit any sick and frail members who may be in hospital or a nursing home. We are seeking funding to continue with our activities which apart from our weekly get-togethers includes the following four main celebrations; Chinese New Year, Dragon Boat Festival, Mid Autumn Festival and Christmas. Each celebration involves food and special activities.

Amount requested: \$3000

Grant amount: \$3000

Panel comments: A well conceived application that demonstrated an ability to obtain funding from multiple sources and which provides strong benefits to the community.

Chinese Tenants Association Inc

Activites for the Elderly Chinese

Project description: This project aims to get elderly Chinese members of our club out of their homes to exercise and socialise for the health benefits. We have around 200 members based at the Atherton Gardens Estate. Our members sing, dance, play chess and mahjong. We hold various seminars on issues like health, centrelink, consumer affairs and multicultural issues. We undertake day trips twice per year. We meet weekly on Monday and Saturdays and monthly on a Sunday. We hold 12-13 activities per month.

Amount requested: \$5000

Grant amount: \$4500

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Panel comments: This application from a long running well established group with a proven capacity to deliver will support elderly members of the community at risk of isolation to take part in culturally appropriate and supported activities.

Circolo Pensionati Italiani di Richmond

Seniors' Activities

Project description: We would like funding to help continue running our Wednesday activities. We provide refreshments for our members visiting the club for regular, informal social activities and we also have special lunch outings five times per year to mark special events and holidays.

Amount requested: \$5000

Grant amount: \$2500

Panel comments: The panel was happy to support this group to provide activities for elderly citizens at risk of isolation. However, in this competitive round they felt that it was not appropriate to fund the high costs for restaurant meals.

Cohealth

Me First Women's Group

Project description: Me First Women's Group is a fortnightly drop-in group that caters to female injecting drug

users (IDU's) and those with a history of injecting drug use. As a group we will build on the momentum gained thus far, through participation in a range of activities, encouraging the women to visit new places and gain new experiences. The women will develop the confidence and ability to incorporate their new skills into their lives independently of the group. The women will continue to build relationships with other women and be empowered to positively influence their own lives. The group will provide support and interpersonal skill building through a variety of activities and workshops utilising local community programs, businesses and services including a lunch at the student run TAFE restaurant, a yoga session, a self defence education session, visits to art galleries and museums. The women will be supported and encouraged to take ownership of the group through input into the content of sessions and activities as well as facilitating sessions themselves. Activities will have a focus on raising self-esteem and confidence, defining women's issues, challenging society's definition of a "woman" and prioritising self care.

Amount requested: \$4000

Grant amount: \$4000

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Panel comments: A well thought out application with valuable benefits for the women involved. Good to support a vulnerable and marginalised group within the community. The application presented a clear and reasonable budget and the program offers a broad range of ongoing activities.

Cohealth

self esteem group

Project description: the self esteem and self worth workshop and class aims to build on the existing pilot program which has now run for 6 weeks at Innerspace. The funding will support the refinement and rolling out of this pilot. The ongoing course is designed to stop and/or minimise negative thoughts, and includes strategies on building self-belief and confidence, session's are aimed to:

- Group discussions about creating positive mental health and self-worth during workshops
- Lay the foundations required to build a healthy self esteem
- Impact of self-talk
- Explore basic strategies required to build self-belief and confidence
- Excursions locally and further afield designed to build confidence and self esteem, empower and educate clients about resources available in our community that can promote positive well being. E.g. beach, gardens, Buddhist centre.
- Discussion of literature and books exploring different ideas about self-esteem E.g mindfulness, meditation, problem solving and goal setting,

Amount requested: \$4700

Grant amount: \$4700

Panel comments: A strong application for a program with significant benefits for a particularly vulnerable and disadvantage sector of the community.

Cohealth

Community connections

Project description: We are planning activities that aimed to bring together various African Community members living in city of Yarra to work together and build better community connections so that they can find solutions for some of the challenges for their community. The activity will focus on the strengths of the community members including women, men and youth. Activities will include community meetings and workshops for understanding of family dynamics and Australian Family Law, building respectful relationship skills and healthy family habits.

Amount requested: \$10000

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Grant amount: \$8000

Panel comments: An excellent project concept and a well thought out application. The project aligns with the aims of the community strengthening stream and clearly addresses a community need. The desire to improve skills and increase the capacity of the group is a laudable one.

Cohealth

Women's Wellness Space

Project description: The Women's Wellness Space is a new initiative, and will run in conjunction with a weekly general practice clinic for vulnerable women living in Yarra.

Cohealth Collingwood has identified a need to improve access to quality primary healthcare services to women in our area who are experiencing or at risk of homelessness, as well as other women who feel marginalized from mainstream services such as injecting drug users and sex workers.

Many of these women have a history of abuse, violence, mental illness and social isolation, and face additional barriers to accessing quality health care.

With funding the Women's Wellness Space would be able to provide a regular program of activities to run in parallel with the GP clinic, encouraging women to explore their health needs in a holistic manner. The space will provide a safe environment for women to meet on a weekly basis, and to develop connections with other community members and services. Activities will utilize existing local programs, and have a focus on health promotion, self-empowerment, interpersonal skill building and community engagement.

A key objective of the program will be to link women with local service providers in the health, housing and legal sectors, with the aim of the women eventually being able to access these services independently.

Amount requested: \$8300

Grant amount: \$8300

Panel comments: This was a strong application developing a self-sustaining model which will be of significant benefit to a vulnerable sector in the community.

Fitzroy Atherton Gardens Table Tennis Association Inc

Fitzroy Atherton Gardens Table Tennis Association Inc

Project description: The Association provides table tennis playing opportunities at Atherton Gardens two days per week on Tuesdays and Thursdays between 7:00pm and 9:30pm. Usually we have between 20 and 30 people playing each week and more than 100 on our competition days which are

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held three times a year. There are volunteer coaches and people attending come from many different cultures. Everyone is welcome.

Amount requested: \$3000

Grant amount: \$1500

Panel comments: Continuing support for a popular and well established group. The group provides support and connectedness for its members and encourages physical activity in a supported environment.

Fitzroy Atherton Multicultural Inhabitants Alliance Inc

FAMIA Culture, Education & Entertainment for Tenants Project

Project description: Our group meets weekly on Saturdays from 1-4pm at the Fitzroy Seniors Centre. Apart from our general activities, we will gather together for mid-Autumn Chinese Moon Cake Festival. There will be around 40 people attending. We will also celebrate Xmas and New Year. There will be performances by the members and we will invite some neighbouring communities to share some food. We will also be hosting a Chinese philatelic exhibition or stamp show in March 2017. We will join with our African friends on the Atherton Gardens Estate for some dancing events as well.

Amount requested: \$3850

Grant amount: \$2800

Panel comments: This application proposes a series of culturally appropriate events run in partnership with various CALD groups. Strengthening these links will foster harmony and increased well being among the residents.

Fitzroy Brunswick Resident Solidarity Society

Community Activities for Atherton Gardens Residents

Project description: Activities for the elderly, the disabled, and the disadvantaged. Every Tuesday have a meeting and cook lunch for them. Whenever somebody passes away, we will hold a vigil/party for them. For festivals like Chinese New Year, mid-autumn festival and Christmas, we will celebrate according to Chinese tradition. We provide medical support, table tennis, tai chi, and cultural activities. We will also be joining in the military parade, have dancing and sewing - mending or repair of clothing.

Amount requested: \$5490

Grant amount: \$3000

Panel comments: The activities this group run are an important support for the community on the Estate fostering social connectedness and providing social supports for the group members.

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Fitzroy Chinese Association Inc.

Healthy Living in the Community

Project description: The Fitzroy Chinese Association has 170 members and meets weekly and organizes weekly activities for elderly Chinese residents (Cantonese speaking) at the Atherton Garden's Estate. The activities include:

- Workshops delivered by volunteers on well-being, welfare and health
- Mild exercise sessions
- Free lunch for members
- Monthly excursion
- Lawn bowling
- Singing
- Festival celebration

The Association also coordinates volunteers to visit elderly members at home and to help with grocery shopping.

The Association provides a social environment for its members and has fostered friendships and a social network among the Chinese community in Yarra. It also helps the elderly members to stay active. The project run by the local residents for the local residents, aims to reduce the social isolation experienced by Chinese residents and to nurture meaningful and socially inclusive life.

Amount requested: \$10000

Grant amount: \$4000

Panel comments: The group offers culturally appropriate events for a large membership base fostering community connections and wellbeing.

Greek Orthodox Archdiocese of Australia Parish of Holy Trinity Richmond Senior Citizens Club

Social and Recreational Activities for Richmond Greek Senior Citizens

Project description: We plan to run social and recreational activities for the Greek elderly of Richmond including meals, games, celebrating national and Saints' days, excursions, health lectures and other visits from speakers. We support each other as we grow older and meet once a week together at the Church Hall. The recreational activities help to keep us healthy and active and stay in touch with our community. We go on excursions several times a year and often this is the only

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opportunity for some of the older ones to go away. We also keep an eye out for those who are now living alone. We welcome all cultures.

Amount requested: \$4500

Grant amount: \$3500

Panel comments: The panel felt that this is a positive initiative to bring together people in their cultural group.

Greek Pensioners Club of North Fitzroy

Exhibition of Traditional Food and Embroidery

Project description: Our group is planning to organise an exhibition of Greek traditional food along with an exhibition of Greek embroidery, some pieces of which are more than 100 years old. The exhibition will take place at the new North Fitzroy Community Hub in Brunswick St, North Fitzroy.

Amount requested: \$1600

Grant amount: \$1600

Panel comments: This was a well written application that clearly identifies the need, purpose and benefits of the activity. The outcomes were clearly aligned with the category's guidelines and aims, and by being held in a location where others will come across it, the panel felt this would provide an opportunity for wider outreach. The budget was also well thought out and appropriate.

Mei's Art (Mei Lan Fang's Art Chinese Beijing Opera Friendship Association)

Celebrating Chinese Beijing Opera in the City of Yarra

Project description: We are an amateur Chinese Opera group based at the Richmond Housing Estate. The purpose of our project is to provide an ongoing opportunity for our members to come together and practice in a social setting. Our members enjoy learning and it keeps them in contact with their culture. The members also enjoy performing and sharing their culture with other members of the community. We meet weekly at the community centre at 110 Elizabeth St, Richmond. It is a great social event for our members and helps to prevent social isolation. During the year we perform at many different venues including the Lunar New Year Festival in Victoria St and the Moon Lantern festival at the Richmond Estate. This year we also had a show at the Richmond Theatre on a Sunday afternoon and we intend to do this again in 2017.

Amount requested: \$4000

Grant amount: \$3500

Panel comments: A worthwhile project that supports community strengthening and capacity building within the Chinese community and aligns with the stream aims.

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New Hope Foundation

African Women's Group

Project description: The African Women's Group is a well-established community group that supports African women in the City of Yarra. The group meets monthly in Collingwood, and is attended by African women from a range of cultural backgrounds including Sudanese, South Sudanese, Eritrean, Ethiopian (Amharic and Oromo), and Somali.

The group is supported by New Hope Foundation, the City of Yarra Family Services team and the Neighbourhood Justice Centre.

The planned activities for 2017 are:

- Ten monthly meetings to be held at the Neighbourhood Justice Centre in Collingwood. These sessions will provide information about local settlement services, education about topics identified by group members, and capacity building through members' participation.
- An Eid celebration at the end of Ramadan. Group members and the broader community will be invited to celebrate this important Muslim holiday.
- An end-of-year / Christmas celebration. Group members and the broader community will be invited to celebrate this important Christian holiday, and to mark the end of the year.
- One school holiday activity. Group members and their children will be invited to attend an excursion to spend time together having fun, strengthen family relationships, and visit somewhere that women might not otherwise be able to visit.

Amount requested: \$6900

Grant amount: \$6900

Panel comments: This is a succinct application with a realistic budget. The project is fantastic, strengthening and empowering women in the community to make connections, develop relationships and use their skills and talents, with a target group that would be good to support.

North Richmond Community Health

International Overdose Awareness Day Event

Project description: Plan to host an event to raise awareness of overdose and reduce stigma of drug related deaths. We aim to target family and friends that are mourning the loss of someone that may have lost someone. Overdose death is preventable. Overdose Awareness Day will commemorate those that have lost their lives or have been impacted by permanent injury. Overdose Awareness Day is not only applicable to illicit drugs but applies to alcohol misuse and prescription medications.

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The event will be held during the day and will include a symbolic activity and short presentations from key people within the community. The event will be open to the wider community.

Amount requested: \$8510

Grant amount: \$5000

Panel comments: Strong application for an event addressing a relevant issue. The panel was unable to allocate the full amount in this competitive round but were happy to be able to contribute towards the staff costs.

North Richmond Community Health

Be Happy Day!

Project description: We are planning to hold an event where disadvantaged clients who access alcohol and drug services at North Richmond Community Health are given the opportunity to raise their self-esteem and confidence. We plan to hold a bbq and host a team of people to make our clients look and feel great. Services provided on the day would include a make-up artist, a barber/hairdresser, a podiatrist. We would give clients packs including toothpaste and tooth brushes, hairbrushes, women's sanitary items. We will provide information and support to enable clients to gain access to mental health services.

Amount requested: \$2000

Grant amount: \$2000

Panel comments: A nice project that will be really useful for the clients attending. The panel felt it was a novel idea, and liked the inclusion of oral health, podiatry and liver scans.

North Richmond Community Health

Chair-Based Exercise

Project description: Funding is sought to continue the successful operation of a chair-based exercise program. The program targets older members of the community who reside in Richmond and who experience mobility issues, many of whom are also socially isolated.

The program provides weekly group exercise sessions and opportunities for social connection to members of the community who would otherwise be inactive and isolated.

The exercise sessions are delivered once a week by a qualified instructor who is experienced in older people's fitness training. Participants are encouraged to stay back after the sessions to have a cup of tea and catch up with one another.

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It is envisaged that more participants will be recruited in 2017 if funding is obtained. Health seminars will also be linked to the program as many participants have expressed an interest in learning about chronic disease management.

Amount requested: \$5920

Grant amount: \$4500

Panel comments: The application is well written and the activity aims are clearly stated. The program is well attended and offers both social and physical benefits for participants.

North Richmond Community Health

Social Connectedness Through English Conversation

Project description: Funding is sought to continue the successful operation of this well-established Social Connectedness Through English Conversation Program. The program aims to develop English conversation skills in a safe, social environment, and build confidence among culturally and linguistically diverse participants.

The program is facilitated by skilled volunteers with exceptional English language and cross-cultural communication skills. In addition to verbal communication skills, the program provides an opportunity for social connectedness for both the volunteers and participants.

Amount requested: \$1700

Grant amount: \$1700

Panel comments: A good application that addresses the language barrier as an obstacle for social interaction. This application proposes an to address this clearly identified need in an appropriate manner and the applicant has a proven capacity to deliver.

North Richmond Elderly Chinese Friendship Association

Community Activities and Celebrations

Project description: The activities was are planning are classes for English, both oral and written, and a computer class. Other activities are the same as last year, including:

- three cultural events: Dragon boat festival, Mid-autumn festival and Chinese New Year celebration
- monthly cooking class
- bus trip for Chinese seniors twice a year
- weekly singing and dancing activities
- playing mahjong three times a week

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- visiting anybody who is sick or the family of somebody who has passed away

- bus for the Peking opera

Amount requested: \$5000

Grant amount: \$4500

Panel comments: The group has a long standing reputation for commitment to the local community, and this application provides opportunities for members to combat isolation and create links with other residents, leading to greater health and well being.

Open Table

Open Table Community Feasts

Project description: Open Table provides free and fair feasts in different communities throughout Melbourne using surplus food. Our volunteer coordinated feasts aim to address issues associated with food waste as well as foster a sense of community through shared meals. Our events are free and are open to everyone in the community to attend.

We intend to extend our event model to new neighbourhoods within the City of Yarra during 2017, with a particular focus on communities suffering from food insecurity and in-cohesion. In addition to our regular monthly lunch in Fitzroy, which has been running since September 2013, we expect to establish 4 regular monthly community events within the City of Yarra.

Open Table is also active in education and advocacy regarding sustainable food systems. We regularly participate in or host forums and public discussions regarding these issues and intend on developing an education program of workshops and events alongside our current community feast events.

Amount requested: \$9600

Grant amount: \$6600

Panel comments: This application addresses a pressing need in the community. The applicant has demonstrated their capacity to deliver and their strong partnerships in the Yarra community.

Oromo Community Women's Group in the City of Yarra Inc

Social, cultural and educational activities for Oromo women and families in the City of Yarra

Project description: 1. Twenty four fortnightly social gatherings on a Saturday for Oromo women and their children (every fortnight except during Ramadan)

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2. Nine information sessions to be held as part of nine of the fortnightly social gatherings, to cover topics such as community and individual safety, parenting in a cross-cultural environment, and health

3. Weekly classes in Oromo language and culture for young people aged 4-15

4. Fortnightly knitting classes

5. Four excursions for Oromo families, 2 by coach to nearby towns or outer parts of Melbourne and 2 community gatherings/BBQs in local parks

6. Eighteen fortnightly literacy classes in the Oromo language for Oromo women who cannot read or write in Oromo

NOTE: Regular activities, apart from 1. take place during the school terms but not during Ramadan

Amount requested: \$11252.5

Grant amount: \$7500

Panel comments: A strong application from a group with demonstrated capacity to deliver and engage with their target community successfully.

Project Respect

Linking in - support for women in the sex industry through outreach and business partnership development

Project description: This project has two overarching activities:

Partnership Development

Develop and build strong partnerships with social welfare service providers in CoY enabling us to provide warm and supported referrals to these organisations while establishing feedback loops. These partnerships will work to reduce the stigma and discrimination women in the sex industry face when accessing mainstream services, therefore less likely to fall through the gaps of the social welfare system.

Developing partnerships will foster an integrated and responsive service sector for women in the sex industry, and allow Project Respect to link women in to services with the appropriate skill and knowledge to address the issues they are experiencing.

This project will enable us to engage in community education activities around the realities of the sex industry and human trafficking to the broader CoY community.

Engage more closely with key stakeholders such as CoY

Outreach to licensed and unlicensed brothels

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Conduct regular outreach visits to all 14 licensed brothels in CoY. Through our outreach activities we will build rapport with women in order for women to engage with Project Respect to provide women with referrals and link in to our partnership organisations.

Provide information to brothel owners, managers and women in brothels about human trafficking. Outreach also provides the opportunity and insight to identify potential survivors of human trafficking.

Collect data and monitor the compliance of brothels and provide feedback to the appropriate regulating bodies where/when necessary.

Map unlicensed brothels and develop strategies around how to engage with women within unlicensed brothels.

Amount requested: \$10000

Grant amount: \$8000

Panel comments: This program is unique and addresses a clearly identified need with very significant benefits for clients and the broader community. The applicant has developed a strong partnership model and offers specialized knowledge about operating in this space.

Richmond & Burnley Historical Society Inc

RBHS Grant for Promoting Richmond's History

Project description: The society will conduct a range of events to promote and celebrate Richmond's rich cultural heritage and history. These include a diverse range of walks, talks, and publications over the twelve months. In addition the society will increase volunteering by providing training sessions to up skill current and new people with skills of researching, computer technology and networking to strengthen the connected community.

Amount requested: \$3500

Grant amount: \$3000

Panel comments: This was a good application for a service that has good connections to Council and Council objective and fills a service gap for the community.

Richmond Beijing Opera Study

Strengthening Yarra's cultural activity with Opera

Project description: Through our routine rehearsals at North Richmond Community Hall, and joining all community activities, all Chinese and other residents who like to see our oriental opera

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performances; will join with us on way to Australian multicultural movement.our aim is to enhance Richmond Community cultural activity, our opera performance is an effective method to meet community needs. Because cultural activity combining artistic capabilities such as music, arts, sports, and variety of human classical achievements. Peking or Beijing Opera includes entire Chinese classical cultural elements. It's theatrical performance showing beautiful musical accompaniments, vocal skilful singing, dancing, martial fighting, acrobatically action, together with mime to make a whole presentation appreciable.Community activities such as Christmas and New Year celebrations, are being held every year. The world is changing, our community movements must also move forward with best cultural innovation including classical and new drama. Our renewed performances will certainly inspire community activities more interesting, vibrating with artistically quality.

Amount requested: \$2200

Grant amount: \$1500

Panel comments: This application is from a long-established group running popular and culturally significant events.

Richmond Hill Senior Citizens Club

Richmond Hill Senior Citizens: An Active Community

Project description: The purpose of our Club is to bring together a group of elderly people to socialise, talk to one another, share their joy and problems, provide support, play cards, bingo, singing, dance, have meals and cultivate diversity. During the year we have a few excursions. The project will support our activities and the elderly community of Richmond. The majority of our members are from Italian backgrounds and over the age of 70.

Amount requested: \$5000

Grant amount: \$4000

Panel comments: The panel felt this was a strong application for events which provide important opportunities for elderly residents at risk of isolation to remain active.

Richmond Women's Wellness Group

Richmond Women's Wellness Group

Project description: The Richmond Women's Wellness group is a multicultural, inter-faith support group established by and for women of the Richmond housing estate. The group was formed in 2015 to encourage women to

look after the health and well-being of themselves and their families. The group is supported by New Hope Foundation, Belgium Avenue Neighbourhood House and the Department of Health and Human Services.

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The planned activities for 2017 are:

1) Fortnightly information sessions during three school terms to provide settlement information and information about local services.

2) Fortnightly sessions during one school term to work on sewing projects and improve skills in using a sewing machine.

2) Two community events to be held on the Richmond Housing Estate and to be open to all women in the City of Yarra. These events will celebrate women's strength and abilities, and the cultural and religious diversity of the City of Yarra. Examples of events include: a Mother's Day event, a Harmony Day celebration or a No to Violence event.

Amount requested: \$9960

Grant amount: \$9960

Panel comments: Panel thought this was an innovative program proposal that will bring together women from across cultures in a safe and supportive environment.

RISE Refugee

Theatre for Transformation

Project description: Theatre for Transformation is a compelling project, which will see the delivery of 8-10 3-hour bi-weekly interactive theatre workshops at Melbourne Polytechnic Preston campus with non-actors of refugee and migrant backgrounds to develop a high quality, energetic and inclusive performance to be shown at the Richmond Theatre to groups of students from the City of Yarra based high schools. The performance is interactive in nature and encourages the audience members to step in onto stage and contribute to solving a social issue presented by the actors.

This project sees a meaningful collaboration between RISE Refugee and the Melbourne Polytechnic YAMEC (Young Adult Migrant Education Courses) students to use theatre to promote social inclusion, civic engagement and dialogue under the guidance of Tania Canas and Azja Kulpinska, both experienced community cultural development practitioners and artists.

In a separate stream of workshops Tania Canas and Azja Kulpinska will train young people who graduated from the YAMEC program and were previously involved in the theatre workshops to facilitate a part of the program.

A Youth Advisory Committee made up of former YAMEC students who were previously involved in the theatre workshops will also be established to guide the direction of the program for 2017.

Amount requested: \$8600

Grant amount: \$8600

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Panel comments: The panel felt that it was important for young people to be heard and given opportunities to express their culture. It is a well written application promoting a worthwhile project with robust positive outcomes for both the young people from refugee and migrant backgrounds involved as well as the broader Yarra community.

SecondBite

SecondBite fresh food rescue and redistribution expansion in the City of Yarra

Project description: Over \$8 billion of food is being sent to landfill each year in Australia and 650,777 people are living in poverty in Victoria (ASCOSS).

SecondBite fights hunger by tackling food waste. By making sure high quality fresh food does not go to waste, and instead to people suffering hunger and poor nutrition, SecondBite turns an environmental problem into a social benefit for over 6,000 individuals and families in the City of Yarra.

In FY 2016/2017 SecondBite will in the City of Yarra:

- source, collect and redistribute over 20,000 kilograms of fresh food - fruit, vegetables, meat, dairy, and eggs - each month from 28 food donors;
- for 62 welfare agencies, schools/kindergartens and refuges supporting people in need in the City of Yarra;
- provide over 40,000 nutritious meals for adults, children and young people in need in the City of Yarra;
- save agencies over \$60,000 each month in food costs (\$3 per kilo SROI);
- build the capacity of agencies to improve the health, wellbeing and social inclusion of their vulnerable clients.

Amount requested: \$5000

Grant amount: \$5000

Panel comments: A strong application demonstrating significant benefits in line with the stream priorities and demonstrating good partnerships with many organisations across Yarra.

Serbian Pensioner Club Fitzroy Inc

Strengthening Serbian Seniors

Project description: Our group of around 60 members meets at the International House in Edinburgh Gardens each Friday to enjoy a home-cooked lunch prepared by two Serbian ladies. The club will be moving to the new North Fitzroy Community Hub in February. The club will continue to

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provide a diverse and welcoming social environment and provide help with some of the basic welfare needs of our members. With this grant, we intend to send our two cooks to a food safety and handling course so we can comply with Council requirements in the new building. The training would take place at Kangan TAFE. The cooks have some basic training and both have worked in the catering industry in their previous occupations, but they could use a refresher. This will bring great benefit to all members of the club.

Amount requested: \$5000

Grant amount: \$4000

Panel comments: The panel thought this was a good, clear application that would support the volunteers of this organisation with training that would build capacity well and also improve the services they provide to the members of the group.

Shakti Migrant & Refugee Women's Support Group Melbourne Inc.

Empowering Women: Culturally-Specialist Community Advocates Program for Marginalised Ethnic Migrant and Refugee Women

Project description: This project aims to strengthen community connections and improve community wellbeing by developing the capacity and capability of 6 local Asian, African Middle Eastern women to become our volunteer Community Advocates. These women will provide holistic culturally-aware and culturally-competent support to vulnerable migrant and refugee women and families disadvantaged by domestic violence. Many of our recruits will be new migrants, job-seekers, single mothers, and/or survivors of domestic violence. By developing their capacity, they will become agents of social change facilitating community connectedness and contributing to the social and economic prosperity in City of Yarra.

This grassroots project includes the design, development and implementation of 8-session training workshop and community outreach and support activities thereafter carried out by the 6 volunteer advocates within the Asian, African and Middle Eastern communities in surrounding suburbs of City of Yarra. This Community Advocate Programme will enable local women from Asian, Middle Eastern and African backgrounds to provide effective and accessible community-based support to their peers who are disadvantaged and marginalised by domestic violence.

Community Advocates will gain an extensive and in-depth understanding of cross-cultural analysis and gender dynamics, learning how to apply these through their own experiences of women's oppression within cultural contexts. As a result they will be able to clearly identify women's rights violations such as forced/under-age marriage, honour-based violence and dowry abuse that are often culturally-accepted. They will also learn basic tools of advocacy that can be used in their communities to facilitate wider participation and inclusion in wider Australian society.

Amount requested: \$5000

Grant amount: \$5000

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Panel comments: This application demonstrated that the project addresses a pressing need in the community and will clearly benefit its participants. The program structure is clearly well thought out and inspired confidence in the organisations ability to deliver great outcomes.

St Mary's House of Welcome

CALD Community Connectedness Program

Project description: St Mary's House of Welcome (St Mary's) has a large group of culturally and linguistically diverse (CALD) service users whose needs are not being met by the currently available programs. There are more than 30 people originating from Chinese provinces who are experiencing poverty, social isolation and in some cases, mental illness. They find it difficult to access mainstream services due to language barriers and lack of understanding of system structures. St Mary's is seeking a contribution to the funding of a salary for a Mandarin speaking community support worker to provide a range of activities to decrease social isolation and encourage community connectedness. Activities will include English language instruction, group counselling sessions, group activities such as mahjong games and cooking classes as well as outings to demonstrate use of public transport and access to other services and facilities.

Amount requested: \$8763

Grant amount: \$8763

Panel comments: This application demonstrates a significant need in the community and clearly showed potential for significant outcomes for a clearly defined target audience. The panel also noted there was a strong commitment to evaluation in the project. They also felt that the intensive support required justified the funding requested.

The Helping Hand Project Inc

Helping Hand Project : Outreach project

Project description: The Helping Hand Project supports young refugees to be healthy and active by ensuring they have opportunities to grow, develop skills and gain positive life experiences. The Helping Hand Project is committed to providing participants with a meaningful one-on-one relationship with a mentor who is focussed on supporting them to reach their full potential.

The Helping Hand Project has recognised a need to mentor young people from refugee backgrounds (between 13 and 21 years of age) within the City of Yarra areas. A round table workshop with referring organisations will focus on identifying and addressing barriers to participation and identify enablers that can be utilised to support participation within the municipality. This will include promoting the program, building on existing relationships with partner agencies, improve strategies for recruiting volunteer mentors and engaging young people from refugee backgrounds in the area, who are in need of support. In addition, the program will entail the development of a support and

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guidance program for mentors and ongoing assistance to both mentors and young people, who join the program in the area.

In particular, it will focus on meeting the recognised need to mentor young people from refugee backgrounds living in public housing in the City of Yarra areas.

Amount requested: \$7500

Grant amount: \$7500

Panel comments: A strong application demonstrating good planning and consultation. The program offers significant benefits for both the refugee participants and volunteer mentors.

The Squeaky Wheel Productions Limited

Pushy Kids

Project description: Pushy Kids is a program for teenagers attending the Yarra Community Youth Centre. It will be conducted in partnership with Victoria Police, Second Chance Cycles, RACV and other organisations and be run over two courses of four weeks each.

Pushy Kids is designed to develop independence and mobility in teenagers while demonstrating how bicycles can enhance access to social, educational and employment opportunities.

The Pushy Kids program will be open to both teenagers who currently have a bicycle and those that don't and will provide training in safe bicycle use on the roads in and around Yarra. Training will cover Victorian Road Rules, safe riding strategies in varying traffic situations, route finding and basic mechanics. Participants will be introduced to the various 'bicycle tribes' of Melbourne and the social and activity opportunities they present.

Participants will explore using a bicycle to access work opportunities and will meet people working in the industry. Participants will also have the opportunity to have their own bicycle engraved by local Victoria Police Youth Officers and talk to them about safety and security on the bike.

Participants 15 or over who don't have a bicycle will make use of Melbourne Bike Share bikes at no cost to themselves. On completion of the program participants without a personal bicycle will have the opportunity to receive a bicycle from Second Chance Cycles at no cost to themselves.

If a participant has no bicycle and is under 15 Second Chance Cycles will provide a training bicycle.

Amount requested: \$10000

Grant amount: \$10000

Panel comments: A solid, practical project supporting young people. Good to see ongoing longevity beyond the activities proposed in the application with the purchase of bikes at the end of the course. The project supports Council's sustainable transport initiatives and will help instill a culture of cycling as transport in the city

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VincentCare Victoria - Quin House

Making Connects - Journey to Recovery and Social Inclusion

Project description: The main aim of Making Connections is to facilitate improved mental health and wellbeing of residents of VincentCare's Quin House and Reconstructing Life After Dependency (RLAD) programs.

Our participants are men with substance abuse issues who are homeless or at risk of homelessness and face a range of challenges, including: isolation, disadvantage and significant health and mental health issues. Working collaboratively with local community organisations will facilitate opportunities to stimulate our participants' ability to take part in community-based activities.

Making Connections proposes to facilitate access to volunteering opportunities and pathways to employment and vocational training. Strategies include working collaboratively with the Brotherhood of St. Laurence, Collingwood Children's Farm, Second Chance Cycles, Jesuit Social Services and Ozanam Community Centre.

These partnerships will facilitate skill development, such as: vocational training and employment, sustainable living, bike maintenance, creative opportunities and providing meals for homeless people. This will lead to development of independent living skills such as budgeting, making healthy lifestyle choices and building social connectedness and confidence.

Developing opportunities and connections promotes healthy lifestyles for marginalized people and reduces the burden of chronic disease and the harms from alcohol, tobacco and other drugs addiction.

Yarra Men's Shed provides a supportive environment for building connections within the community and provides a community space to facilitate workshops and events in collaboration with external groups including: Harm Reduction Victoria and Jesuit Social Services.

Amount requested: \$8000

Grant amount: \$5000

Panel comments: This was a clear application for a program engaging with a target audience that can be difficult to reach. The application had clear aims, outcomes and evaluation strategies in place and demonstrate good partnerships with local organisations.

Women and Mentoring - WAM Ltd

Training for mentors

Project description: Women and Mentoring - WAM Ltd currently has 12 mentors supporting women who are in contact with the justice system who live in City of Yarra. The program is funded for the next three years with the support of RE Ross Trust and Ian Potter Foundation.

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This application is for additional training to best meet the needs of our Yarra community.

We want to ensure that our staff and volunteers work with Aboriginal peoples in a way that is culturally competent and culturally safe. We propose to tackle this with a two-fold approach to our learning. The first is to gain the skills and tools to engage and work more effectively with Aboriginal people and their families by inviting the Cultural Consultancy Group to run a day-long cultural awareness trauma workshop. The second is to gain an understanding of the history specific to our local community in Yarra, by inviting an educator from Wurundjeri Tribe to run a Wurundjeri Indigenous Cultural Education session.

We also propose to skill up our WAM community by creating an opportunity to participate in the ASIST suicide prevention program. The ASIST program allows its participants to connect to understand the risk of suicide, increasing a person's immediate safety and linking them with further help. It is a practical hands-on workshop that provides program participants with skills that can reach far beyond the mentoring relationship. A huge benefit to workshop participants in gaining the confidence to work through the discomfort of asking about suicide.

Amount requested: \$8880

Grant amount: \$8800

Panel comments: This program proposes a clear response to an issue currently relevant in Yarra. It fits well with Council's strategic objectives and is a clear and strong application.

Yarra Chinese Women's Group

Health and Happiness for Chinese Women

Project description: Our group provides a range of activities and weekly meetings for the Chinese women of the City of Yarra. We provide healthy lunches, play Mahjong, do Tai Chi, go on outings and excursions, have seminars and guest lecturers. We have seminars in regard to health and hygiene for women. We have a series of activities and special days that we celebrate throughout the year. These include International Women's Day, Mother's Day, Chinese Dragon Boat Festival, a special Anniversary Celebration, Mid Autumn Festival, Senior's Week, Christmas and Chinese New Year celebrations. Also people can come and be grouped together with others that enjoy the same things.

Amount requested: \$5000

Grant amount: \$4000

Panel comments: A good application for a worthwhile project offering social support and culturally appropriate activities for women at risk of isolation.

Yarra Happy Family Association Inc.

Activities & Celebrations for School-age Children and their Families

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Project description: We would like funding to continue running weekly language classes for the children of our families at the meetings room on the Fitzroy Housing Estate. We would also like to increase our family activities so we can run them on a monthly basis. Our members would like to run tea ceremonies, social lunches, group outings to museums and outdoor spaces, like the beach and the mountains. We would also like to be able to celebrate traditional and Aussie festivals together: including Chinese New Year, Dragon Boat Festival, Moon Cake Festival, Christmas and Easter.

We would also like to run activities for the kids during the school holidays if possible. They would like to have dancing classes, singing and activities with musical instruments (families will bring and share their own). We can offer classes twice a week in most holidays, and (depending on funding) hopefully more over the summer break.

Amount requested: \$5556

Grant amount: \$2500

Panel comments: A worthwhile project with strong community and learning outcomes.

Yarra Healthy Life Association

Seniors' Activities

Project description: Weekly exercise classes teaching seniors square dancing, with karaoke; weekly sewing group; seasonal fishing outings to different locations (public transport or carpools arranged as necessary to help members attend), weekly cooking groups sharing local, family and our favourite recipes with each other. With the help of this grant we hope to run more activities and continue to grow our membership.

In these classes and groups, we both bring in special speakers and teachers to bring new skills to the group and encourage group members to share their ideas and knowledge. These classes encourage our growing membership to learn new skills, meet new people, stay connected, help each other and save money.

Because we meet in public spaces, our members take it in turns to take any group equipment home. Particularly with the sewing machines, this gives members the opportunity to practice more and complete more projects. If we are able to buy more machines, more of our members will be able to benefit from access to this equipment for more time and they will not have to wait so long between turns.

Amount requested: \$4720

Grant amount: \$3300

Panel comments: The panel thought this was an innovative program offering a variety of exciting activities for members of an open and supportive group.

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You Yi Zhi Qiao - Crossing The Bridge Inc

Crossing The Bridge Happily

Project description: “Crossing The Cultural Bridge Happily” is a program of community building/strengthening addressing the social, educational and cultural needs of both senior and younger CALD people in the City of Yarra. The program will be carried out by the You Yi Zhi Qiao - Crossing The Bridge group. We have entered into a partnership with Belgium Avenue Neighborhood House (BANH) and the Fitzroy Learning Network (FLN). Our activities will include weekly health and wellbeing classes, cooking classes, excursions, English conversation classes, civics sessions and choir practice. Also included are performances at City of Yarra Citizenship Ceremonies, and a number of performances in collaboration with BANH and FLN. All activities are associated with the aim of gaining yet more cross-cultural members and celebrating diversity.

Amount requested: \$6000

Grant amount: \$4500

Panel comments: Well established group with strong connections to the community and other organisations in Yarra. The application clearly aligned with the aims of the stream and demonstrated the organisation's capacity to deliver.

Family and Early Years

Concern Australia

LiveWires Book-Making Project

Project description: LiveWires offers vulnerable children (5-12 years) early intervention programs (ie. numeracy and literacy, sport and recreation, baking, arts and craft) who live on the Collingwood Public Housing Estate. This program runs every Tuesday and Wednesday afternoon in the school term and one week during the school holidays.

We provide a safe, stimulating and caring space where children in their early years can receive care, healthy meals, and be engaged in educational and recreational activities while building relationships with caring adults. Children are engaged in hands-on play-based learning in all our activities. We teach children the values of staying healthy through nutrition and group games, learning to communicate effectively through story-telling, reading and drama. Children will learn positive social skills, teamwork and cultural integration, motor-skills and fitness skills, leadership and appreciation of codes of behavior.

We value cultural identity and tolerance of diversity is required. We have a zero-tolerance policy for bullying and believe by intervening at an early age we will reduce bullying and anti-social behaviour. We also know early intervention helps to enhance a child's wellbeing and development, which increases their school attendance, health and learning. This is known to be a cost-effective strategy

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and is also effective in terms of social cost, for the children "at-risk", as well as their extended families, friends, and community.

Amount requested: \$10000

Grant amount: \$8000

Panel comments: A good, clear application for an innovative idea in an area that has limited resources and high need. The project has clear aims and would benefit the target group as well as involve the broader community through showcasing the book at the end.

Fitzroy Primary School

SKILL Language Program

Project description: In 2015, the Australian Early Development Census showed that compared to the Australian average of 8.5%, 16% of children in the Fitzroy area were found to have communication skills (tell stories, communicate effectively) in the "developmentally vulnerable" range.

Research shows that strong language skills are the cornerstone upon which success in school rests. Children from CALD or language impaired backgrounds are particularly at risk for not developing these skills. Whilst there are programs in the Yarra area designed to support children in literacy, there currently exists no program that directly targets communication skills. The early intervention program known as SKILL (Supporting Knowledge in Language and Literacy) is designed to do just that. Research on the effectiveness of the SKILL program demonstrates significant improvement in language skills such as recalling text details, story retelling, vocabulary and listening comprehension. These are all measurable skills that lead to success in school.

The SKILL program will be run as an after school program for 28 "developmentally vulnerable" children in Grades 1/2, referred from schools in the area, one night a week for 12 weeks over Terms 1 and 2, then repeated again in Terms 3 and 4 for a further 28 children. The program will be overseen by 2 Speech Language Pathologist to ensure the fidelity of the program but implemented by volunteer speech pathology students from nearby universities with a ratio of two volunteers to 4 children in each group. Standardised assessments will measure gains in the language capabilities of children.

Amount requested: \$10000

Grant amount: \$10000

Panel comments: This was a good, strong, and concise application with clear rationale, goals and outcomes. The panel particularly commended the consultation that has taken place, which strengthened the application.

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Northern and Inner Multiple Birth Association Inc (NIMBA)

Pop Ups for Multiples Project (PUMP) @ the North Fitzroy Community Hub

Project description: In its 30th year of operation, the Northern and Inner Multiple Birth Association (NIMBA) wishes to deliver a project that aims to support families in surviving, and thriving during, the challenge of raising twins or triplets in the early years.

Families of multiples face unique challenges - they have higher rates of premature births (1 in 10 multiple births arrive before 30 weeks gestation) and mothers of multiples are up to five times more likely to experience perinatal anxiety and depression than mothers of singletons. Therefore NIMBA wishes to deliver a project that builds the resilience and social connectedness of families of multiples.

The proposed project has three main initiatives:

- 1) TO INFORM - to provide parenting sessions that address the challenges of raising multiples at different development stages and ages, and that fill an unmet need.
- 2) TO CONNECT and PLAY - to provide weekend playgroups, offering recreational activities that families of multiples may have difficulties accessing otherwise, and provide opportunities for social connection among parents.
- 3) TO BUILD CAPACITY - to celebrate and build the skills of NIMBA's volunteer postnatal contacts as the "sign posts to help" for families experiencing premature births or perinatal depression and anxiety.

We hope to run these "pop up" events predominately at the new North Fitzroy Community Hub, once it is open in 2017, as it will provide an ideal space for family centred events.

Amount requested: \$8820

Grant amount: \$6000

Panel comments: This project meets an identified gap in Yarra for families with multiple births. It is a clear project with a good rationale and plan.

Richmond Multicultural Children's Centre

Creative Yarra

Project description: I am the new director at the center. The center has been through a lot in the past year. Due to this the center is not in its best shape and I feel the staff need something to be proud of, something to excite them to come into work, for them to remember why we have chosen this career path and to embrace to inspire the children. I want my new colleagues to be as passionate as I am about education, teaching and developing tomorrows future. If I could clean up the center and could create a beautiful/magical sanctuary for the staff, families, and most of all for the children it would change the whole atmosphere and morale of the center. The outside of the

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center is looking very tired and unloved. I would like to re-do the back garden, front garden and staff garden at the center. I have already started to buy vegetables and create a sustainable garden area, I would like to add a mud pit kitchen, music wall, water wall, chinese garden as our center is very multicultural, a swing and ladder having off our amazing big trees, a tee pee, indigenous garden and fire pit and bush area as I would like to implement bush kinder in 2017. The baby's garden also needs some love, new plants and safe natural equipment. I would like to create a indigenous front garden with all native plants and a plaque to thank our heritage.

Amount requested: \$10000

Grant amount: \$5000

Panel comments: A great project that shows great commitment to building strong and lasting community partnerships for the benefit of the children and their families. The panel commended the applicant for wanting to engage the wider community and having them involved, including the local retirement village.

Save The Children Australia (SCA)

Intensive Supported Playschemes – It Takes A Village Program

Project description: Save the Children Australia (SCA) established the It Takes a Village (ITaV) program in 2012 to engage with migrant and refugee mothers and their young children (ages 0-6) from the Housing Commissions of Fitzroy, Collingwood, Carlton and Richmond.

A key component of the ITaV program are Intensive Supported Playschemes (ISP) where play-based early learning activities prepare children and their families for the transition to school, and parents are supported to develop their parenting skills and improve their community connectedness.

Since the establishment of the ISP, the needs of families have evolved. Discussions with the community and other stakeholders indicate benefit in transitioning the ISPs to a community-led model where volunteers take on operational and management responsibility. SCA has planned that this transition will take two years, during which time the ISPs will continue to function and volunteers will be supported to improve their capacity to take on their new role. SCA staff support will be slowly phased out resulting in a more sustainable model for communities, while ensuring continuity of care for children and families experiencing vulnerability.

SCA is seeking a contribution to the role of the Bicultural Worker that will provide early education support to the Richmond and Collingwood ISPs in 2017. We have found involving a worker from the same community is vital in engaging and supporting children and parents in a culturally appropriate way. This will be especially important in supporting families to transition to the new model.

Amount requested: \$10000

Grant amount: \$7000

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Panel comments: A good, clear, concise application building on the foundational work already underway. The program will address early intervention while empowering the parents at the same time. A strength of the project is that it covers a broader area, both in Richmond and in Collingwood.

VICSEG New Futures

Learning Together

Project description: This project will continue and expand a project commenced in 2016. The program currently is running at Fitzroy Primary School and has had strong interest from the local playgroup network and Maternal and the Child Health Service.

Learning together is an innovative program to support (CALD) parents and carers and their young children to learn together. The program enhances parents and childrens English language skills while supporting young children to further develop their first language skills. It provides opportunities for parents and carers including Grandparents to make friends and find local supports in the City of Yarra.

The program has three core components:

- 1 A foundation skills course for parents and carers . The curriculum incorporates English literacy, parent education with a focus on topics relating to child development. The class is two hours long and operates during school term.
2. An early learning and care program for children while parents/carers participate in English language programs. The care is provided by skilled and qualified educators who speak the language(s) spoken by parents and children participating in the group.
3. A playgroup for parents and children at the end of the English class which encourages parents and children to learn together in a fun play based way. Parents and children learn Songs, counting skills and other foundation skills for English literacy. Parents are encouraged to continue the games and songs and read to their children at home.

Amount requested: \$19200

Grant amount: \$10000

Panel comments: This is a good strong application for a program with positive benefits for children and families. The panel particularly commended the strong parent involvement in the program. A very positive target for a high need area.

Yarralea Children's Centre

Yarralea Bush Playgroup

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Project description: The Yarralea Bush Playgroup will run a weekly meeting in local nature reserves within Yarra where families of preschool children aged 0 - 6 will meet and play together. Our objective is that children and families will connect with each other and will deepen their connection to the natural world. Children will be encouraged to explore nature through open ended outdoor play.

The group will be led by an early childhood educator, who will run a series of workshops aimed to expand understandings of how toddlers and preschool children best connect to the natural world. These workshops will delve into positive effects on health and well-being associated with outdoor play. Workshops will run within the playgroup time/structure and will respond to the needs of the group as well as covering the following topics

- Adventurous play
- Discovering sensory play
- Exploring dirt, clay and mud
- Celebrating the seasons
- Loose materials for play
- Cubby building
- Early Years Sustainability
- Indigenous Connections
- Minibeast Explorations
- Water connections
- Nature and Mindfulness

The group will be further supported and facilitated by a parent-leader volunteer.

Amount requested: \$5190

Grant amount: \$5000

Panel comments: This is a strong, innovative application and initiative, which fosters community development work that will expand of its own accord.

Arts and Culture: Festivals and Events

3CR Community Radio

Pan Afrikan Poets Cafe - workshops and live broadcast event

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Project description: 3CR Community Radio in collaboration with the the Pan Afrikan Poets Café will host a series of creative workshops for emerging artists culminating in a live Pan Afrikan Poets Café broadcast event in the studios of the station at 21 Smith Street, Fitzroy. The three-hour broadcast will feature live poetry, spoken word and book readings and will be preceded by three day-long workshops focusing on creating and crafting content for the live performance. Led by experienced performing and spoken word artists, the workshops will provide mentoring, support and creative insights for a group of 10 emerging artists. The broadcast event will be free and open to the public and held in celebration of Africa Day, 25 May, 2017. The Pan African Poets Café workshops and live broadcast event will facilitate new and emerging local talent and distribute its outcomes across multiple media platforms including live-to-air on 3CR 855AM and 3CR Digital, along with audio-on-demand and podcasts via 3cr.org.au.

Amount requested: \$7000

Grant amount: \$7000

Panel comments: This is a different, fresh and collaborative project. The panel particularly noted that it is good to be providing a stipend for emerging artists. It is a unique and valuable combination of skills development for a marginalised group, culminating in an event for the whole community.

Aboriginal Housing Victoria

Aboriginal Housing Victoria's NAIDOC Family Day 2017

Project description: Aboriginal Housing Victoria (AHV) is planning to hold its 17th NAIDOC Family Day event at the Collingwood Children's Farm on Wednesday 5 July 2017, featuring our line up of Aboriginal singers, dancers, artists, sports stars and activities, with an aim to create Victoria's largest free community day of celebration for NAIDOC Week.

AHV's Chief Executive Officer Jenny Samms says, "we want the community to come and celebrate the oldest surviving culture in the world – Australian Aboriginal and Torres Strait Islander culture." We are committed to helping Aboriginal Australians maintain a connection to place, and keep culture alive.

The event will feature Aboriginal elders performing Welcome to Country, story time and gum leaf playing, Indigenous Hip Hop dancing group teaching some tunes and moves, Aboriginal dance group sharing traditional dances, and a footy clinic with AFL, Mernda and Fitzroy All Stars footy players. There will also be cultural crafts including basket weaving, boomerang painting, emu feather crafts, beaded jewellery making and Mirragin Making star weaving, as well as kids activities such as face painting, Indigenous temporary tattoos, tractor rides, photo booth, jumping castle, a sausage sizzle and show bags!

"It will be the 17th year we are hosting this free community event and it's shaping up to be our best ever. We welcome all members of the community and all residents from City of Yarra to come and participate in Aboriginal cultural activities and entertainment, and enjoy a fun, free family day out." Ms Samms said.

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Amount requested: \$10000

Grant amount: \$5000

Panel comments: This is a great long running celebration that fits very well with the strategic priorities of Council.

Funding Condition: The panel was unable, in this competitive grant round, to provide the full amount requested, however, this amount has been provided to cover venue hire and contribute towards event activities.

Collingwood Neighbourhood House

Collingwood Harvest Festival 2017

Project description: The Harvest Festival situated in the heart of Collingwood is an intimate festival that provides the opportunity for the community to unite and share through music, dance, food and fun.

Amount requested: \$20000

Grant amount: \$15000

Panel comments: Significant grass roots organisation that fits very well with the priorities of the stream. The panel felt that the event provided an important opportunity for residents of the Collingwood Housing Estate, and involved both a strong community engagement and community impact.

DANCEHOUSE Inc.

DANCE MASSIVE AT DANCEHOUSE

Project description: A prominent example of the quality and appreciation of and for Australian contemporary dance, Dance Massive is the only festival in Australia solely dedicated to Australian contemporary dance. Organised by a consortium of partner venues (Dancehouse, Arts House, Malthouse), the festival features outstanding Australian contemporary dance by both established and emerging choreographers over a 2-week period. The quality, scale and boutique nature of Dance Massive has attracted artists and audiences on a global scale and made Melbourne a focal point for Australia's dance arts.

The Dancehouse program is underpinned by our commitment to presenting a peer-selected choice of audacious, inspiring dance pieces by outstanding independent artists.

In 2017, we will present:

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- 3 new works (Prue Lang, Martin Hansen, Rhiannon Newton)
- 3 existing works (Lilian Steiner, Sandra Parker, Matthew Day)
- 2 Australian premieres (Noha Ramadan, Jozsef Trefeli)

As well as a public program inclusive of:

- conversations/lectures in house and at Fitzroy Town Hall
- outdoor/offsite events
- podcastable/recorded conversations
- workshops/masterclasses

Amount requested: \$20000

Grant amount: \$12000

Panel comments: This is a thorough application for a highly regarded event. The application was clear, and focused on bringing high calibre dance performance to Yarra. Also noted as a strong positive that artists fees are provided for. Recommending the minimum amount minus the \$6,000 allocated to the artist fees for Prue Lang, as she has also been funded for this performance, in this grant round.

Multicultural Arts Victoria

Emerge in Yarra - "Open Arms, Open Hearts, Open Minds"

Project description: Commemorating World Refugee Week and celebrating the artistic and cultural diversity of Yarra, Emerge in Yarra takes place on the traditional lands of the Wurrundjeri People of the Kulin Nation with a week long festival spanning a multitude of workshops, theatre performances, cooking demonstrations, live music, storytelling, spoken word, comedy and conversations.

Founded in 2004 as a platform for artists in MAV's Visible Music Mentoring Program, the festival has since grown to encompass talented artists from refugee and emerging communities across the city, diverse art forms, new collaborations, innovations and commissioned works. The festival is timed to coincide with the United Nations World Refugee Day and Refugee Week and celebrates the ever-expanding contributions artists from all sectors of our diverse society have made in building the unique creative landscape and cultural fabric of Yarra, Melbourne & Victoria.

The program will include events such as Slow Stylin' sustainable fashion talk and performance at The Social Studio, an exhibition at the Ownership Project, Kitchen Stories and cooking demonstrations on public housing estates, projection/video art by local Yarra youth from Cubbies at Atherton Gardens, a giant commissioned illuminated maze in the Collingwood Underground Carpark, a theatre, music and storytelling event at Richmond Theatrette, a Refugee Week interactive performance in

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conjunction with the Ethnic Communities Council of Victoria & Melbourne Playback Theatre, Common Ground Interfaith spoken word and improvised music, the Emerge in Yarra Comedy Gala, and a musical finale at the Melba Speigeltent in Collingwood.

Amount requested: \$20000

Grant amount: \$15610

Panel comments: A really clear and detailed application from a great organisation. The diverse range of inclusive events across Yarra fits well within the priorities of the grant round. The panel were impressed with how this high impact, long running event continues to evolve in an effective way.

Progressive Broadcasting Service Co-operative Limited

Rock-A-Bye Baby

Project description: Rock-A-Bye Baby is a family friendly event bringing together local musicians and local families to experience live contemporary music in a supportive safe environment. PBS 106.7FM coordinates a musical act - generally a local band or musician - to perform a special concert at a City of Yarra venue during daytime hours. Rock-A-Bye Baby is designed as an event for children and parents alike to enjoy live music without 'dumbing down' the music for kids. The event will be free for children and only \$5 for adults, plus free entry for the first 50 concession card holders - thus making the event accessible for families from a variety of socioeconomic circumstances. We will put on six events in the City of Yarra over the course of the 2017 calendar year (bimonthly), each featuring a different band or artist. The Rock-A-Bye Baby model is already a highly successful one - connecting with families who reside within the City of Yarra, as well as attracting many visitors to the area for the purposes of attending the event and enjoying quality, contemporary music in this unique setting. In 2017, PBS seeks to heighten attendance of local residents and encourage greater participation from the rich mix of cultures and communities living in Yarra. In line with this aim, PBS intends to nurture new and ongoing relationships with local organisations by means of consultation and collaboration on our events to ensure Rock-A-Bye Baby is as accessible and inclusive as possible for families from all cultures and diverse backgrounds.

Amount requested: \$7403

Grant amount: \$10580

Panel comments: The panel felt that this was a strong and detailed application for an iconic and inclusive event. Community engagement is high and the event fits very well within the funding priorities of the stream. Due to budgetary constraints the panel were not able to fully fund the project, but have provided the cash amount to support the payment of the artist fees. The panel felt that the ticket sales would adequately support other expenses, and encourage the event to becoming self-sustaining.

Smith Street Working Group

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Smith Street Dreaming

Project description: Smith Street Dreaming is driven by the community of people who live, work and visit Collingwood and Fitzroy. Smith Street Dreaming puts Aboriginal culture where it belongs, at the centre of everything, and provides a place where people from all walks of life can come together to appreciate great music and nurture tolerance and community connection.

Smith Street Dreaming is steered by the Smith Street Working Group that includes the following stakeholders: Aboriginal Elders and community members, justice and outreach workers, the

Parkies, Victoria Police, North Yarra Community Health Centre, the Salvation Army, the Smith Street Business Association and Mission Australia's Charcoal Lane. In 2015 the Event won Yarra City Council Australia Award, and Yarra City Council won the Community Hart Award for Smith Street Dreaming project (local government category).

The ethos underpinning the Smith Street Working Group is one of mutual respect and is based on recognising the needs of everyone - traders who want to trade, the Aboriginal community who want to be respected as first custodians with the right to gather on Smith Street, and police who don't want to have to keep coming down to arrest people, in order to deal with conflict.

Amount requested: \$15000

Grant amount: \$15000

Panel comments: A worthwhile annual event with outcomes that go beyond the day of the festival, good to see strong artist fees. This is an important celebration for the community and has good support from other organisations.

The Boite (VIC) Inc

Singers Festival Abbotsford Convent

Project description: The Boite Singers' Festival is a successful, tightly focused, small festival. Praised for its intimate atmosphere and the quality of the artists engaged, it attracts singers, songwriters and musicians with an interest in cultural diversity. Held in Daylesford for the last 26 years, The Boite is excited to bring this long standing, much loved festival, to The Boite's home in Yarra, at the Abbotsford Convent. The festival attracts community choirs, individual singers, songwriters, musicians, teachers, families and music lovers. The festival offers a wide range of workshops encouraging repertoire and skill development. Often, the festival has provided opportunities for musicians and choirs to present new works, some of which have been commissioned for the Boite Millennium Chorus. It has launched many CDs, and many community choirs. Melbourne's women's Bulgarian choir, Petrunka was born out of a Boite Singers' Festival as was the longstanding, Yarra Based Living Out Loud. We encourage the next generation of audiences, artists and participants to culturally diverse events, and have done this by offering family stream workshops and affordable family tickets.

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The move from rural Daylesford to inner city Yarra for this festival has been driven by a series of motives. The increased community concern about fire danger for participants in a January festival, the expressed request by some younger participants in the festival for an urban event, and the desire to recognise and reinforce the Boite's long, positive, relationship with City of Yarra and its new home at the Abbotsford Convent.

Amount requested: \$8000

Grant amount: \$6460

Panel comments: This is a thorough application, which provides a connection to CALD communities, from an organisation that has a long and successful history in the City of Yarra. While a positive event, not a strong argument presented for the full funding and in a competitive round this could not be provided.

Arts and Culture: Richmond Theatrette

Mr Cam Butler

Find Your Love

Project description: As part of the City Of Yarra Annual Grants, I wish to present an exciting, large scale orchestral concert, which I am calling "Find Your Love", at the Richmond Theatrette. This concert will present a collection of my compositions for orchestra which I have written over the last twelve years. The concert also will include specially tailored stage lighting to create an intimate atmosphere to support the music. A segment of this show will feature work from my upcoming album, to be released in 2017, also entitled "Find Your Love".

The concert is proposed for Saturday May 20th, 2017. A full band rehearsal on the evening of Thursday May 18th 2017 at the Theatrette is also part of the proposal.

The orchestra for this proposed concert at the Richmond Theatrette will be comprised of a sixteen piece band. This ensemble will include a ten piece string section, drums, bass, three keyboards and electric guitar (which will be played by myself). The highly original compositions which I have developed for this orchestra over the past twelve years are a fusion of the Melbourne underground rock guitar scene sound with a contemporary classical string section. As part of the concert I plan to have a support act on the night playing a short set before the orchestra.

Amount requested: \$8180

Grant amount: \$8180

Panel comments: The panel felt that this was a strong application, that included a strong articulation of the benefit to the community, as well to as the artists. The panel noted that the project is tailored to Richmond Theatrette, and using the theatrette in a new way.

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Ms Ruth Schoenheimer

10/10 - Original Contemporary Local Folk Music at the Richmond Theatrette

Project description: Our dream for this project is to give voice to unknown professional multi-cultural musicians in the City of Yarra.

Ten musician/singers presenting ten original songs.

As a professional musician, singer, composer and arranger, I've spent over thirty years involved in community music in inner and suburban Melbourne, and developed a keen interest in supporting performance opportunities for professional multi-cultural musicians in our community, in this instance by creating a band who will develop a unique and beautiful "folk" music.

An unusual combination of instruments will provide a unique musical flavour. We will create original repertoire drawn from the various musical traditions represented by the participants. To create an accessible shared sense of story, the songs will be sung both in original language and English. I will help write and translate the songs, and I will arrange vocal backing for a choir sourced from local singers. I'm uniquely qualified in all of these areas, and highly experienced in building groups and fostering harmonious working relationships.

We have begun by approaching musicians representing the following communities - Malaysian, Turkish, Serbian, African and indigenous Australian.

The group will perform a concert at the Richmond Theatrette - perhaps suitable for the July 2017 Leaps and Bounds Festival. This event will also include performances by other local musicians, and will be curated to ensure an exciting performance featuring a high degree of creative and performance skill.

10/10 will also function as a pilot project for a potential collaboration with the Melbourne Arts Centre in 2018.

Amount requested: \$5080

Grant amount: \$5080

Panel comments: Application for a great concept that proposes using the theatrette in an interesting an innovative way. The artist has a demonstrated history of delivering these types of projects and the project offers a good engagement with and promotion of the talent within local CALD communities.

Women's Art Register

Against the Odds - Women in the Arts (Conference)

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Project description: Against the Odds: a one-day cross-platform and cross-cultural arts conference (including live performance) exploring the status and future of Australian women artists. The Women's Art Register (WAR) will facilitate this conference featuring artists representing a spectrum of disciplines (music, theatre, dance, visual arts, film, writing). WAR will also consult with and invite the multitude of women's cultural groups in the City of Yarra to join the artistic conversation. Presenters and audience will discuss the challenges and rewards of conducting an art practice and the influence of the past 40 years of feminist art practice on the Australian cultural landscape.

While creative processes and methodologies may differ, sustaining an art practice for a woman has cultural, social and political parameters that influence a career and a life of making, whether writer, visual artist or musician, and many women are also engaged in multiple artistic practices. So while there are reports from various disciplines underlining the disadvantage women experience as art practitioners (Artist's Career Research, 2010, Women in Theatre, 2012 (Australia Council), EqualArts: it's time the art world was 50/50 (Victorian Women's Trust, 2016), and some injection of funds in the film (Screen Australia, 2015) and literature arenas (Stella Prize, 2013) – what are women actually experiencing in the band-room or at the easel?

It is time to bring artistic women together across art-platforms and cultures to discuss what supports (individual and institutional) women require to pursue creative lives and to expand the understanding of being a woman and an artist in Australia.

Amount requested: \$6816

Grant amount: \$5480

Panel comments: This is a good event, as well as being a pertinent project in terms of timing, and addressing these conversations that need to occur. The panel noted that there was a good selection of artists involved, and an appropriate use of the space.

Community Development: Social Enterprise

Homie

HoMie Street Store

Project description: The 'HoMie Street Store' is a social enterprise clothing store that launched in Melbourne Central Shopping Center in 2015, and which is moving to 296 Brunswick Street, Fitzroy, in 2016.

HoMie aims to improve the lives of people who are homeless by:

- Destigmatising homelessness and changing negative public attitudes towards homelessness
- Providing brand-new clothing and inclusive shopping experiences for people experiencing homelessness

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- Giving homeless youth a pathway out of homelessness through retail training and employment

In short: HoMie clothes, trains and employs people who are experiencing homelessness. Clothing is distributed to the homeless community during monthly 'VIP Shopping Days' in HoMie, where people who are experiencing homelessness are invited to shop for free as 'VIP Customers'.

On VIP Shopping Days, HoMie VIP Customers not only receive a complementary and dignified shopping experience, but also receive free nutritious food, coffee, haircuts and educational workshops. VIP Shopping Days aim to increase feelings of social connectedness and bring VIPs into contact with the HoMie support network.

Alongside VIP Shopping Days, HoMie trains and employs young homeless Melbournians as retail workers. In this way, HoMie aims to provide a genuine pathway off the streets through the provision of skills and a real income.

Finally, HoMie also runs the 'Homeless of Melbourne' advocacy program, which shares the stories and portrait photos of homeless people on social media to over 50,000 online followers. The program aims to raise awareness of homelessness and housing inaffordability, and to humanise the issue in an engaging and dignified way.

Amount requested: \$15000

Grant amount: \$12000

Panel comments: This was a strong application which demonstrated broad support and partnerships. The program has significant social outcomes in an priority area and fits very well with Council priorities.

No Fixed Address city tours

No Fixed Address city tours

Project description: No Fixed Address (NFA) city tours is an innovative tourism social enterprise delivering unique walking tours of inner-suburban Melbourne, led by people who have experienced homelessness.

Our goal is to remove the stigma attached to the issue of homelessness by putting our guides in these roles and changing the platforms, while also giving people the opportunity to support a good cause through employment opportunities.

Currently we offer two walking tours – 'Pride of old Fitzroy' and the 'City by the Yarra' tour. Our project is to continue growing our business and expanding to include other walking tours in the City of Yarra, so that we can support more people who have experienced homelessness through employment, and share our message of inclusiveness and understanding of the issues of homeless throughout the wider community.

Amount requested: \$15000

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Grant amount: \$11700

Panel comments: The panel thought this was an innovative way of strengthening engagement and breaking down some of the barriers that people who have experienced homelessness face. The panel felt that the program offered significant benefits to both the participants and the broader community and fitted well with the stream priorities.

The Community Grocer

The Community Grocer Fitzroy

Project description: The Community Grocer will set up and operate a weekly fruit and vegetable market within the City of Yarra, at the Atherton Gardens Public Housing Estate. We have been operating our pop-up model of markets for almost 2 years in Carlton, and we would like to expand to an additional site to ensure that more people living in public housing have access to affordable and healthy food.

We are planning to launch the market in October 2016 as we have some seed funding to enable it's operation for 3 months. We are applying for this grant to secure the continued operation and growth of the Fitzroy market through 2017 until it becomes financially sustainable, which is expected in January 2018.

The weekly market will operate on a day and time nominated by the community, usually for a four-hour window. In this time, we will provide access to over 50 lines of fruit and vegetables at very affordable prices. We will also provide food relief, through a free vegetable BBQ lunch and by acting as a Secondbite food relief drop-off point.

We will happily coordinate with other services to maximise the value of the market. This includes engaging and coordinating with the community kitchen and garden, and any other local activities.

We have found our existing market addresses food insecurity for the immediate and surrounding population, and helps to build and create community within and between people living in Carlton. We are certain we can replicate these benefits in Fitzroy.

Amount requested: \$15000

Grant amount: \$10000

Panel comments: The panel thought this was a valuable project addressing a specific and clear community need. It outlined an effective social enterprise model and outlined clear aims and measures of success.

The Social Studio

Retail Re-purposing Project

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Project description: The Social Studio's (TSS) proposed project will repurpose a large quantity of t-shirts, long sleeve tops and jumpers that would otherwise be thrown away, contributing to landfill waste. Currently, a large company (who wishes to remain anonymous) uses these garments as their uniforms. The colour of the uniform is constantly changing and when it does, the company is left with thousands of both new and second hand garments that are no longer of use. TSS manufacturing staff will remove the company's logo on the clothes before repurposing the garments into items that can be sold at TSS through our retail store and/or online, as well as donated to local charities who support vulnerable communities in the City of Yarra. This process will provide a benefit to TSS's enterprise through additional revenue generation and upskilling of manufacturing staff, as well as creating new employment, volunteer and work placement opportunities. The revenue generated from clothes that are sold will support TSS in continuing our work of assisting young refugees and migrants. The generated revenue will also help to ensure that this proposed project is self-sustainable over time. Clothes that are donated will assist vulnerable asylum seekers and refugees within The City of Yarra who are in need of material aid. The project will also assist a large company to reduce its carbon footprint and general waste. This will not only provide a social impact yet also allow TSS to support a larger proportion of vulnerable people within the area.

Amount requested: \$15000

Grant amount: \$8900

Panel comments: A strong application for a good project offering both employment opportunities for disadvantaged members of the community and broader community benefits. The panel felt this program will achieve benefits well beyond the core scope of the project.

Sports and Recreation

Alphington Bowls Club Inc.

Alphington Access for All Abilities Bowls

Project description: The Alphington AAA Bowls program allows participants who identify as having a disability or mental health issue to come along and meet others and learn to play lawn bowls in a safe and supportive environment. The program is delivered by a paid project worker as well as volunteer club members from the ABC. The bowls program is accessible to everyone and seeks to engage with the socially isolated, residents of supported accommodation and agencies in the local community. This is a recreational as well as social activity as the highlight of the program is a BBQ and awards ceremony at the end of each term where we invite stakeholders, families and friends to celebrate the achievements of our participants and congratulate our volunteers.

Amount requested: \$6550

Grant amount: \$3500

Panel comments: Needs to transition this into a self sustaining club funded program. Whilst we support AAA programs in the community this grant application does not demonstrate any change in

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the program. We acknowledge that there are costs involved that are real but with the funding occurring over number of years plus financial support CoY already invest in the ABC and ACC it is time for this program to transition away from full grant support. The club have one more year to transition into self-funding program.

Burnley CYMS Cricket Club

Protective covers for the Loughnan Oval centre wicket - Burnley CYMS Cricket Club

Project description: We are requesting funding to support the purchase of a large cover (28 m x 12 m) to protect the Loughnan Oval centre wicket, surrounding areas and bowlers run ups in the event of rain. Our current cover only protects part of the table and don't protect the run ups. Consequently when there is rain our games are frequently washed out as the playing conditions quickly become unsafe due to wet and slippery run ups and the possibility of slipping on the square. Play also becomes abandoned due to the undue damage that can be caused to the square if played on when it is wet.

Amount requested: \$1500

Grant amount: \$1425

Panel comments: This is a straightforward application where two clubs are asking for 50% of the costs for a wicket cover. It is positive to see Clubs joining together to submit as a unified group. The cover is in need of replacement and it will be the Club's responsibility to look after the cover. Council will usually only fund up to 50% of equipment requests, but we have made an exception for this grant.

Clifton Hill Cricket Club

Clifton Hill Cricket Club Youth Development Project 2017

Project description: Using the previously successful model of community cricket clinics, we will seek to enhance participation and involvement of local youth from CALD, Indigenous and refugee communities in sporting activities. Providing a safe and welcoming space for female participation will be a hallmark of the program for 2017.

The clinics will be conducted at the Ramsden Street Reserve, Clifton Hill, and at nearby Collingwood College, and in partnership with Concern Australia operating programs at Collingwood Neighbourhood House and the Youth Centre. Participants in the clinics will receive free cricket gear (caps, shirts, etc) and be encouraged to continue participation by taking up a free playing membership at the Clifton Hill Cricket Club.

The proposed 2017 Youth Development Project is fully aligned to the broader club goals, including the key goal of building participation of girls and women. In 2014/15, Clifton Hill Cricket Club was an inaugural member of the Anna Lanning Shield Competition for girls aged 10-15 years. In 2016/17,

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we will enter two full teams. Clifton Hill Cricket Club is currently working on a strategic plan to build towards entering a women's team in the Eastern Cricket Association grade competition by 2017-18.

A further benefit of the program will be the opportunity to build volunteer capacity and generally enhance the Clifton Hill Cricket Club's ability to run and continue to deliver a long term, safe, sustainable sport, recreation and physical activity program and grows sporting participation within the local community.

Amount requested: \$5000

Grant amount: \$4250

Panel comments: There is a great need in the community to engage underprivileged kids and refugee settlers, and this project addresses that need, and is a credit to the volunteers who could easily look the other or claim it is too hard.

Collingwood City Soccer Club

Richmond Estate Soccer Program

Project description: A soccer program for children from culturally and linguistically diverse backgrounds whose low socioeconomic background limits their opportunity to be involved in formalised sporting activities

Coaches in conjunction with a youth worker from Yarra youth services and a worker from the City of Yarra will co-ordinate and run the program to engage local children and youth

Amount requested: \$5000

Grant amount: \$5000

Panel comments: Good program. Previously run by Mission Australia and the YMCA. Access to local sporting clubs is relatively expensive, and this project addresses a significant need in the community and volunteers are to be commended for taking this extra community benefit.

Concern Australia

LiveWires Sport and Recreation

Project description: LiveWires offers vulnerable children (5-12 years) sport and recreational programs who live on the Collingwood Public Housing Estate. This program runs every Tuesday and Wednesday afternoon in the school term and one week during the school holidays.

We provide a safe, stimulating and caring space where children can receive care, healthy meals, and be engaged in recreational activities and sport while building relationships with caring adults and mentors. Children are engaged in healthy alternative to learning, with hands-on coaching in various sports (ie. Tennis, skipping, soccer, basketball, table-tennis etc). We value teaching children the

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values of staying healthy through nutrition and exercise. Children will learn positive social skills, teamwork and cultural integration, motor-skills and fitness skill, leadership and appreciation of codes of behavior.

We value cultural identity and tolerance of diversity is required. We have a zero-tolerance policy for bullying and believe by intervening at an early age we will reduce bullying and anti-social behaviour. We also know early intervention helps to enhance a child's wellbeing and development, which increases their school attendance, health and learning. This is known to be a cost-effective strategy and is also effective in terms of social cost, for the children "at-risk", as well as their extended families, friends, and community.

Amount requested: \$5000

Grant amount: \$5000

Panel comments: Good consultation and the organisation did the right thing in seeking out other clubs. There is a shortage of programs on the Collingwood Estate and its good for the kids to have something to do. There is a large level of operational support, volunteer hours and transportation that all need to come together to implement this project. Funding new equipment to help the program and kids enjoy activities when the clubs are not there is also important.

Edinburgh Cricket Club Inc

Atherton Gardens & Junior Girls Cricket Project

Project description: The Edinburgh CC has now for a number of seasons run a successful cricket program at the Atherton Gardens housing estate.

The program this round will consist of 14 1.5 hour sessions held at Atherton Gardnes as well as a gala/come and try day at the Brunswick Street Oval.

On average 30-35 participants at each session, with at least half participants consistently being girls. ECC view this program as a great opportunity to introduced underprivileged children from diverse backgrounds to Cricket, new experiences and potentially diverse and new people.

The sessions include training, games, specialist coaching from International players. The children are all provided with a cricket pack that includes Cap, shirt, bat , ball.

The aim of the program is ensure the children of the housing estate are introduced to cricket, outdoor activities & team sport.,increase women & girls participation in sport, Increase youth participation in outdoor activities and engage the local community

At the completion of the AG Project, ECC hopes junior girls from the program will move into its junior girls side to compete in the ECA junior girls competition on a Wednesday night at not cost. The project in 16 was the cornerstone of the side that competed for the first time. Junior boys are also encouraged to transition & have been some years.

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The club will aim to supply equipment, uniform, travel, food for all that participate. It's hoped that the club can enable 50% of the girls from the AG cricket project into a team sport

Amount requested: \$4500

Grant amount: \$3500

Panel comments: Overall a strong, well planned application, demonstrating the building of the program outcomes from last year. Council are willing to support this program- but it is not far off becoming ECC's club core business as it has been running for numerous years. The club have one more year to transition this program into club core-business and self funding.

Life Saving Victoria Limited

The Grey Medallion - A Social Inclusion, Health and Aquatics Program for Over 60's

Project description: The program will address the growing number of people over 60yoa drowning through preventable aquatic incidents. To achieve this we will deliver the Grey Medallion Program targeting people over 60yoa which teaches a range of personal survival techniques, provides them with skills to deal with an emergency and develops confidence and competence to enjoy aquatic exercise and water-based activities safely. We will expand on this to incorporate the following:

- 1.health and well-being: understanding personal medical conditions and how to recreate safely in the aquatic environment.
- 2.aquatic education: understanding the aquatic environment and safe practices to avoid falls and injury out of the water.
- 3.physical aquatic recreation: increase physical aquatic recreation/fitness within the community as it is a low impact and healthy recreational outlet for seniors.

Specific activities include:

1. Water Safety Knowledge for a range of aquatic locations and activities:

- Identifying hazards in aquatic locations
- Safe practices for aquatic activities
- Drowning awareness campaigns
- Your role in drowning prevention
- Australian drowning statistics

2. Resuscitation and Care - as the first person at the scene of an emergency is often a family member, this module covers:

- Recognising an emergency

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- Understanding resuscitation and when it's required
- DRSABCD action plan
- Aftercare

3. Aquatic Exercise - ideal low impact exercise, suitable for active people, and those with restricted mobility:

- Water movement skills
- Gentle exercise
- Correct swimming techniques
- Exercises to improve endurance and fitness

4. Personal Survival and Lifesaving Skills - personal survival and rescue skills:

- Entries/exits
- Survival techniques and strategies
- Rescue principles
- Non swimming rescues

Amount requested: \$4866

Grant amount: \$4866

Panel comments: Not many programs for older adults and this is one of the main criteria for the grants. The first the panel have heard about a program focussing on swimming safety aimed at older adults. Good to hear some statistics around the dangers of drowning in Yarra in the application. Addresses community needs.

Richmond Junior Football Club

Richmond Junior Football Club - Managing the terrific growth of girls football in Richmond

Project description: The RJFC is a junior Australian rules football club.

Season 2016 saw us commence girls football - where we are thrilled to confirm that we fielded 4 all girls teams - U10, U12 and 2 * U15. Simultaneously we also introduced 4 new boys team - overall growing from 8 to 15 teams.

The rate of growth see's us now needing to operate out of a second oval at Kevin Bartlett Reserve and we require support to establish ourselves at that ground as we expect the girls participation rate to continue to grow.

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The RJFC has commenced activity planning for season 2017 and we anticipate a further increase in the number of girls teams.

This is based on the number of girls registered in Auskick and the growing community interest since the commencement of 2016. Our draft schedule is:

- September 2016 : Liaison with local schools to re-ignite interest. This will include on-site sessions if agreed with school.
- October 2016 : skills squad training to commence...all new and interested girls welcome.
- December 2016 : team formation planning to commence with Yarra Junior Football League.
- February 2017 : Formal preseason training commences.
- March 2017 : Team submission.
- April 2017 : Commence season

A highlight of our 2016 season has been the establishment of a relationship with the Melbourne Indigenous Transition School, based in Richmond, that has seen up to 8 MITS girls join RJFC.

This project is a year long, ongoing annual commitment by RJFC.

Amount requested: \$4000

Grant amount: \$2000

Panel comments: Women in sport is a high community priority, as well as access for disadvantaged groups. The community should not bear the full cost, as participant contributions are necessary to build a sustainable program.

This program should not cost the club the full \$7948.20 which seems excessively high. The grant would just be to cover equipment to set up the secondary site which totals \$4898.20, of which we will only fund 50%, coming to \$2449.10. As it won't only be used by girls teams, and junior boys teams will use the site and equipment, which is considered core business, our recommendation is \$2,000.

Richmond Junior Football Club

Richmond Junior Football Club - 2017 Youth Development Scholarships

Project description: The RJFC is a junior Australian rules football club located at Citizens Park, Richmond.

We have an ongoing commitment to ensure access to participating in Australian rules football is open to all local residents - This grant represents the continuation of that commitment to the social housing and CALD community.

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This program is a year long commitment, including both in-season and out of season activities.

Amount requested: \$5000

Grant amount: \$4000

Panel comments: The aims of this project are highly commendable, however the panel had reservations about some of the costs and sustainability of the program. While providing free membership maybe an altruistic concept it does not reflect the realities of sport or many aspects of community.

Richmond Junior Football Club

Richmond Junior Football Club - Defibrillator for Kevin Bartlett Reserve

Project description: The terrific participation growth in girls football at RJFC in 2016 has seen the need for games to played at an additional oval at Kevin Bartlett reserve.

We wish to purchase a defibrillator for the oval as a safety measure for the children participating.

Our selected model is the Heartstart FRx defibrillator from St Johns Ambulance.

NB: We would ideally like to share the "gap" will fellow participants, however that has not as yet been agreed with them. In the event they choose not to participate RJFC will bear the full 25% gap - we anticipate being able to confirm prior to grants being finalised if the co-tenants are participating.

Amount requested: \$2587.5

Grant amount: \$2588

Panel comments: Certainly, it is an aim of Council to have life saving defibrillators in all sporting facilities and very happy to see clubs applying for and receiving this grant.

RJFC to be put in contact with other facility tenants to arrange shared use, training and any further funding required.

Richmond Soccer Club

Richmond Soccer Club Defibrillator Application

Project description: Purchase and installation of Defibrillator at Club House, Kevin Bartlett Reserve

Date noted below is indicative only

Amount requested: \$3450

Grant amount: \$2588

Panel comments: Council will only fund 75% of defibrillator costs.

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Richmond Union Cricket Club

Richmond Union Cricket Club

Project description: Richmond Union Cricket Club is a long established, inclusive and community focused sporting club based at Citizens Park Oval. With the growing popularity of the sport and the ever changing make up of Richmond our club is looking to continue to grow and evolve to ensure we offer what our community is looking for. For the coming season our club has four new initiatives that we wish to pursue in addition to what we have done in the past, these being:

- * Establish a specific girls cricket program for the first time ever in Richmond. On the back of the popular and successful junior girls football program launch by RJFC this year were striving to ensure that there is an equivalent available option we are able offer to those girls wishing to play cricket in the coming season.
- * run an Under 18's side for the first time targeted at senior high school students undertaking VCE that otherwise might stop playing for a couple of years due to lack of available time
- * launch an Over 60's side specifically for older residents who would like to keep playing but do not wish to or physically unable to participate in the mainstream competitions
- * run a series of lunch time &/ or after school introductory coaching clinics at Richmond West Primary and Abbotsford Primary to bolster awareness of our junior cricket programs amongst children residing in the Richmond Public Housing flats and re-inforce that any/all of the kids will be welcome at our club.

Amount requested: \$4000

Grant amount: \$4000

Panel comments: Women in sport is a high community priority, and project should be funded providing spending details are furnished. This should be the first and only contribution from Yarra supporting girls, young people and the elderly as the program should become self-sustaining in future years.

Sustainability (General)

3000acres

Measuring the outcomes of Melbourne's food gardens

Project description: We will create and deliver a program to encourage widespread measuring of the outcomes of urban agriculture including community, school and backyard gardens. This program will increase the capacity of gardeners by strengthening their networks and enabling them to record their inputs and outputs, information which they can later use to communicate their achievements

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and identify areas for improvement. The data recorded will also be available for researchers to study the impact of urban agriculture on a city's resilience, sustainability and connectivity. Once completed, this research will be published in academic journals and mainstream media, which will improve awareness of the benefits of urban agriculture and help food-growing projects attract more financial and in-kind support.

The program will consist of four stages: developing a toolkit for data collection; recruiting participants online and in person; supporting participants to collect their data and celebrating their achievements at an annual awards ceremony and; providing the data collected to academics for their research.

We hope to make this program available to all Melbourne residents and are applying to many city councils to partially fund the project. We are keen to work with Yarra on this project as there is a strong food-growing culture in Yarra, reflected by the adoption of the Urban Agriculture Policy in 2014. Please note that the project can proceed on a smaller budget if we are not successful in all of the grants that we apply for.

Amount requested: \$2500

Grant amount: \$2500

Panel comments: The panel remarked that this is next level sustainability. They recognise the importance of data and noted that this project could produce very valuable information for Council and the community. By quantifying the environmental benefits of community gardens this project will add valuable data that can be used by Council and, hopefully, community gardens around the country.

Abbotsford Primary School

Growing Together - multicultural school and community gardens and gardening club

Project description: Abbotsford primary school is a highly diverse community, both culturally and socio-economically. The Growing Together program is a parent and student led initiative that aims to:

- Develop a stronger parent/carer community and greater connectedness with other families and the broader community
- Provide greater opportunities for parents and carers of culturally and linguistically diverse backgrounds to actively participate in the school community and engage with their children's learning
- Promote and support children and their families in implementing sustainability initiatives in the school gardens and their own homes

This year the school started a gardening club comprising parent and carer volunteers. The club meets regularly to undertake a range of gardening activities and projects, with students and other

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parents. Through these projects, a number of students have expressed a strong interest in starting their own lunchtime gardening club which will commence this year.

Funding is sought to establish multicultural kitchen gardens to support activities of the parent's and children's gardening clubs, and for the delivery of a series of educational workshops for families.

We want to construct 4 wicking beds in the central area of the school, where children play and parents congregate, which will form the backbone of the Growing Together program. Students have requested seating so they can 'sit and play in the gardens'. Plantings will reflect the cultural diversity of the community and include indigenous, african, asian and european edible plants, and will be chosen in consultation with cultural communities within the school.

Amount requested: \$4000

Grant amount: \$3500

Panel comments: This is a clear and thorough application for a great project. The project provide a range of benefits to students, parents, and the broader school community, and strongly aligns with the aims of the stream. In addition, the application clearly articulates the range of beneficial social and cultural outcomes, including helping to increase engagement in the school community and helping to make the school a welcoming place to a wider range of people in the school community.

Australian Catholic University

Street Eats Fitzroy Project

Project description: The Street Eats Fitzroy project is a new initiative proposed by a group of students from the School of Public Health of the Australian Catholic University (ACU) which aims at eliminating food wastage on the campus by encouraging the university's main caterer - ECCO Café-to donate the unused portions of food prepared by them and which have not been served to customers. The food will be distributed in accordance with the Food Regulations (Food Act 1984) twice weekly to different charities within the Fitzroy area.

ACU student volunteers will collect the food from ECCO Café and deliver it to the respective charities which include St Mary's House of Welcome;

The charities will receive the donated food on every alternate evenings, at either 4pm or at 8pm.

As the Food donor, the ACU student volunteers from the School of Public Health will be responsible for the service and delivery coordination of the food in the shortest possible time; they will also ensure that the donated food are transferred to clean, covered food-grade containers and kept within the adequate temperature. Being from the School of Public Health, the student volunteers will take great care when handling, packing and delivering the food.

Amount requested: \$4000

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Grant amount: \$2000

Panel comments: The panel felt that this is a strong sounding initiative, with a well thought out project scope and good environmental and social outcomes. The panel has funded less than the minimum as not funding the extra food purchases, feeling that these contradict the core environmental values, to reduce food waste, of the project.

Livewell Clusters Inc.

Mark St Hall CLO'ey Composters: turning domestic organic waste into compost gold within 24 hours

Project description: This project will set up two CLO'ey compost bins at Mark St Hall, North Fitzroy (Council owned space). Mark and Fergie Sts residents will use the CLO'eyes to dispose of food leftovers, which will convert organic wastes into compost within 24 hours. Being able to access compost within 24 hours is an asset to this project.

The CLO'ey compost bins will divert up to 8kg of food leftovers a day from the garbage bin by turing it into compost. The compost will be used by residents to grow food in their own homes, in communal planter boxes and fruit trees or local community gardens.

The residents of Mark and Fergie Sts are already engaged and working together to care for a new group of planter boxes behind the Mark St Hall, and a newly planted line of fruit trees in Mark St. They are enthusiastic about what's already happening in their neighbourhood, and keen to do more. This project will tap further into their enthusiasm and help keep the momentum going.

The project intends to engage with nearby local primary and high school (North Fitzroy Primary School and Fitzroy High School) to teach students about the CLO'ey bins, composting, local food production, environmental sustainability and civic engagement.

Amount requested: \$3820

Grant amount: \$3200

Panel comments: This is a solid, practical and well thought out proposal for a project that seems destined to succeed and provide a valuable service to a community. While it is small in scale (and hence environmental impact/ benefits) the fact that the applicant states that such a project could be replicated/ rolled out in other streets or neighbourhoods indicates that the value of the grant investment could be felt more widely over time.

Livewell Clusters Inc.

Sustainability Workshop for Yarra Renters

Project description: •Organise and promote a Sustainability workshop and expo

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- To showcase practical ideas and some of the products available to improve comfort and energy efficiency at home, and to enjoy a more sustainable lifestyle
- The target group is Yarra residents living in rented accommodation, but the information will also be of interest to anyone wanting to reduce their energy footprint at home or work
- It is based on a similar event organised by Smart Blocks and the Alternative Technology Association which was held at the City of Melbourne in June 2016.

Amount requested: \$2350

Grant amount: \$1600

Panel comments: This is a worthy project with social and financial benefits for renters, environmental benefits through reduced energy use, and potentially better engagement by more Yarra residents with Council services and greater awareness of the environmental strategy. Funding less the venue hire amount, recommend applicant use a Council facility and applying for discounted use.

Richmond West Primary School

Busy Bees at RWPS

Project description: The Richmond West PS community recognise that it isn't just the busy 'bees' in our class rooms that are essential to the continued sustainability of the our community. In recognition of the critical role bees play in the sustainability of our environment, we are partnering with the Victorian Apiarist Association to install bee hives on a rooftop platform at the school.

Our busy bees will actively support the City of Yarra's objective to 'encourage urban agriculture' by pollinating gardens within a 5 km radius of the hives.

Students and parents will learn about the important role bees play in the production of food, as well as what everyone can do to ensure the bee population thrives, through a comprehensive education program. The hives will be incorporated into the school curriculum in the context of science, environment and kitchen garden programs.

Parents will receive information via newsletters and social media.

The broader community will have the opportunity to purchase honey from the school, creating a sustainable income stream to support the program in the longer term.

Amount requested: \$4000

Grant amount: \$3540

Panel comments: This project is new and innovative, with obvious benefits that will extend to the wider community, beyond the reach of the school community. This project is commended for its

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educational and environmental outcomes as well as its potential to generate income. The panel noted that there were some risks associated with this application, but they are well within reason.

St Mary's House of Welcome

St Mary's Gardening Group

Project description: St Mary's intends to establish a gardening group which will allow participants to connect with each other and with staff in order to combat feelings of social isolation and loneliness, while participating in an activity known to be relaxing and therapeutic. The gardening group will take on the project of making over St Mary's community courtyard, with the produce predominantly edible. Participants will learn about sustainability and what sustainability means to them. They will have the opportunity to share knowledge and skills with one another. The gardening project will provide participants something of which they can take ownership and provide a focus when their lives can often seem quite chaotic.

The project will include the following activities:

- Landscaping existing garden beds (including cultivation, adding compost and manures, mulch and herbs and vegetables);
- Installing a new garden bed (including building materials, soil, mulch and citrus plants);
- Installing new planter boxes along north wall (including building materials, soil, mulch and plants);
- Creating a vertical garden (including building materials, soil and herbs);
- Installing a drip irrigation system;
- Purchasing a composting machine such as CLO'ey to recycle food waste from St Mary's kitchen (compost to be used on our own gardens and surplus compost provided to local community garden groups); and
- Establishing St Mary's Gardening Group, that will, with the assistance of a landscape designer and staff: design, build and maintain the garden; educate and share knowledge with one another; and participate in or visit other community garden projects and events.

Amount requested: \$3800

Grant amount: \$3800

Panel comments: This is a good strong and clear application. The panel noted that it is good to support the community of St Mary's, and this project provides good community benefits, tapping into a need in the community and strong budget that uses the funds well.

Yarra Riverkeeper Association

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Hidden jewel - clean-up restoration of parkland between Burnley harbour and the Yarra

Project description: Between the Yarra River and Burnley Harbour is one of Melbourne's hidden secrets, a neglected piece of land next to the Yarra.

- More than 500 cyclists pass by on the Main Yarra Trail each morning and each evening.
- It is the site of the Burnley Bouldering wall run by the Victorian Climbing Club and a regular art event is held here each December.
- Fishers, often from the Vietnamese community, regularly fish here.

It is unloved because of its position under the Monash freeway. Our project is to improve this parcel of land, both to beautify it and to create better habitat that will create opportunities for rewilding (already rakali are seen here). The project has the following elements:

- A monthly clean-up and planting at this spot, supplemented by regular visits from the Riverkeeper and committee members.
- Adopt the 'Close the Loop' station that has been abandoned there and educate fishers about litter.
- Maintain data sheets to help analyse the rubbish collected to better understand the issues faced by the river.
- Two talks to the Yarra community about the project. One near the start; near end.

Related opportunities:

- To engage with volunteers, especially local volunteers, and help them connect with their local environment.
- Contribute to the construction of a 'habitat highway' along the Yarra.
- To encourage new 'friends of' groups along the Yarra.
- To develop the undercroft of the freeway, as part of a longer term plan, in the way that is being planned for the Gardiner Freeway in Toronto.

Amount requested: \$4000

Grant amount: \$4000

Panel comments: This is a great proposal with tangible outcomes and multiple benefits, including a 're wilding' component of a significant landscape, and ability to engage with a range of demographics and constituencies. It also represents a good investment by Council because of the ability to expand later into a larger scale project. A positive project with ongoing benefits.

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Sustainability: Partnering for Sustainability

Isabel Henderson Kindergarten

Kid's play on Wurundjeri Country: Leading and learning with Yarra's families on Wurundjeri Country

Project description: A series of six educational events that develop the Isabel Henderson Kindergarten (IHK) community's connection to Wurundjeri Country and build its community leadership ambitions by partnering with Merri Management Committee (MCMC) & Wurundjeri Tribe Council to connect families and the community with Wurundjeri Country:

1. 1x IHK Staff Workshop: Increase knowledge about the local environment and Wurundjeri community people and history led by partners
2. 1x IHK Community Workshop with partners: Map connections and actions to show where IHK's philosophy and programming on sustainability and Aboriginal history/knowledge can be developed in early childhood education
3. 2x City of Yarra community indigenous biodiversity planting 'working bees' (locations guided by MCMC)
4. 1x City of Yarra Family Frog Night (creek-side area guided by MCMC)
5. 1x City of Yarra Community Waterway Family event: 'Merri's Magical Morning' (coordinated by MCMC)

Amount requested: \$10000

Grant amount: \$3500

Panel comments: Good clear application, run by an organisation with a strong capacity for major projects within the kindergarten. This is a great initiative, with a good connection to the indigenous community, (with strong consultation and budgeted involvement of the Wurundjeri), which is important for the children. Some lack of clarity in the application as to the reason/benefits of what the kindergarten will add to the community activities outside the kindergarten.

Melbourne Farmers Markets

Yarra Fare Food Exchange

Project description: A partnership between Melbourne Farmers' Markets', Fareshare Food Rescue and Atherton Gardens residents (administered by Hope for the Future); three respected community organisations, all located in the City of Yarra.

The establishment of a coordinated program to collect surplus and donated fresh produce from stallholders and customers attending the St Heliers Street Farmers' Markets' and redistribute to Fareshare for use in their Abbotsford kitchen. MFM will oversee the project, Fareshare will provide volunteers and Hope for the Future will provide the contact with trainees from their program - this

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collaboration will facilitate very practical and tangible outcomes of a pilot with the potential for growth and permanency.

The project will kickstart job training for newly arrived refugee, asylum seeker or migrants participating in employment services at Atherton Gardens Housing Estate, in conjunction with Hope for the Future.

The project differs from last year's application because Fareshare now has the capability to participate fully with a volunteer program, offers the potential of ongoing traineeships and we have a substantial cash contribution from Department of Health and Housing to offset training, supervision and administration costs.

Amount requested: \$13650

Grant amount: \$12000

Panel comments: A strong and clear and thorough application for a well thought out project with a potential to reach a cross section of the Yarra Community. The project is innovative, with good partnerships. The panel also noted that it is positive that has other social benefits beyond the sustainability, which is also strong.

Melbourne Girls' College

Reconciliation through Re-vegetation- Our Murnong Patch

Project description: Melbourne Girls' College is a community committed to environmental sustainability. We have worked with various partners since 2009 to install a bush tucker garden on the banks of the Yarra adjacent to the school that provides an opportunity for our students to connect with nature and learn about Wurundjeri culture and their connection to country. The project aims to create a biodiverse space, improve the habitat corridor along the Yarra, and most importantly, a self-sustaining population of bush foods for the education and use by the general public and our students. We are currently experimenting with various techniques to identify the best growing conditions for Murnong and other bush foods that we hope will become a self-sustaining population along the river banks and one that will provide food for native wildlife and food classes alike. We have a well-established link with the Wurundjeri Council and through this project, look to extend our work of revegetation and reconciliation under the expert guidance of Wurundjeri elders and ecologists from partner organisations.

Throughout 2017 we aim to work with the Wurundjeri Council Green Team to landscape and install traditional signage in the form of ring trees and scarring of a significant Red Gum tree in the existing site. We will continue to work on weed removal revegetation. Funding will allow curriculum development and interpretive signage along the site that encourages visitors to come and connect with the site and to learn about the ecology and cultural significance of key species

Amount requested: \$15000

Grant amount: \$10000

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Panel comments: A strong application, but scaleable down with still strong outcomes. A project is connecting young people with Indigenous culture and history and done through the power of traditional plantings and bush food is admirable. The panel noted that the application demonstrated good partnerships, and that it was good that there is meaningful connection with the Wurundjeri and building on existing relationships.

Princes Hill Community Centre

Keep Our Garden Growing

Project description: The Keep Our Garden Growing project will organise, promote, run and assess a series of workshops that will teach local residents food and gardening 'know how' skills, improve community safety and increase capacity, and keep the planter boxes Princes Hill Public Housing Estate growing and relevant to the community. The Keep Our Garden Growing project builds on the Planter Boxes for Princes Hill Public Housing Estate project, which is a community-led project organised by Helen Miller, a resident of the Princes Hill Public Housing Estate, to establish planter boxes in which residents can grow vegetables, herbs and other plants. The Keep Our Garden Growing project will build on Helen and other estate residents' work to ensure that their vision has an impact over the longer term, and will further increase community capacity for urban agriculture. The Keep Our Garden Growing project will draw on the relationships established through the Planter Boxes project with Bunnings, Atherton Gardens Office of Housing DHHS, Princes Hill Gardening Group/ Green Hands, the City of Yarra, the Carlton Neighbourhood Learning Centre and the Princes Hill Community Centre to help these workshops run.

Amount requested: \$3360

Grant amount: \$3360

Panel comments: This is a good demonstration of community benefit, target audience, budget specs, measures/outcomes expected, and a high level of community consultation. Some concern about the low numbers working with, but the panel noted that this was addressed in the application.

Youth and Middle Years

1st Fitzroy Scout Group

Operation of the 2017 Scouting program of 1st Fitzroy Scout Group

Project description: The Project is about operating a successful Scouting program in 2016/7 for youth members from the Fitzroy Community.

The volunteer Adult Leaders will operate a variety of Scouting activities over the course of the year. These range from outdoor activities such as bike rides, hikes, camping, abseiling, and visits to community organisations like the Victorian Police, Emergency Services, and learning activities such

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as first aid, safety, knot tying, flags, cooking, health, construction, environment, wildlife, singing, acting, and map reading.

The 1st Fitzroy Scout Group commenced in July 2012 and continues to grow in many ways. The youth interest in the program continues to grow with our biggest challenges being financial and having sufficient trained Adult Leaders to conduct the program.

The program is conducted weekly, during school term.

Scouting is about participating in a program that encourages youth of similar ages, in age appropriate sections, to grow through adventure by experiencing new challenges, making new friends, building confidence, building skills, taking responsibility for themselves, and being provided with opportunities to explore their own abilities, interests, whilst nurturing and building their resilience.

Amount requested: \$10000

Grant amount: \$9000

Panel comments: The panel felt this was a strong application that offered an innovative program that will help diversify the opportunities for young people in the area.

African Communities Foundation Australia

Fitzroy/Collingwood ACFA Senior Homework Club

Project description: Many if not all of the Homework Clubs in and around the Fitzroy and Collingwood Public Housing Estates are focussed on primary school children. ACFA's proposed Seniors Homework Club will target young African and Arabic speaking young people in Years 7-10 including those transitioning to secondary school, who require support with completing homework; extra tuition in specific subjects, e.g maths, science subjects; development of study, organisational and research skills or who have special needs. It will act as part of a transition program from primary to secondary school for many young people.

The Seniors Homework Club will meet weekly on a Friday afternoon after school in the Atherton Gardens Community Hall.

The Seniors Homework Club will help foster increased friendship circles for students who are isolated and help improve social and life skills amongst participants. Parents of students will also be engaged to be part of the students learning journey.

Amount requested: \$8000

Grant amount: \$7500

Panel comments: The panel thought this was a valuable program which offered an important opportunity to support high school students. The parental engagement component, particularly as

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young people and their families transition to secondary school, is invaluable and a real point of difference from most homework clubs.

Artful Dodgers Studio, Jesuit Social Services

Beat Making - Undefeated

Project description: Beat Making - Undefeated is a series of electronic music production workshops for young people who experience significant disadvantage. The group workshops will up skill and teach the production skills required to create their own music.

Ten workshops will take place at Artful Dodgers Studios (ADS) for a group of new and emerging musicians with producer and Community Cultural Development (CCD) artist Jesse Sullivan.

Additional one on one mentoring will take place within the Studios to prepare for performances, especially for those who have not created their own beats previously.

The project will offer one young and emerging performer a paid internship to be mentored by our CCD artist, outside of these workshop times. The intern will help deliver the group sessions and bring a unique perspective to our current practice. The internship will allow for further exploration of employment and training pathways through wrap around holistic support offered at the Studios.

Beat Making - Undefeated will culminate in performances throughout Yarra in 2017, including the most anticipated Yarra Block Party in December.

Amount requested: \$9940

Grant amount: \$8244

Panel comments: The panel felt this program offers strong benefits to the participants. In addition to offering mentoring and valuable work experience opportunities, this program provides participants with an important opportunity to learn new skills and how to express themselves constructively.

Australian Vietnamese Women's Association

Richmond Tutoring Program (cont.)

Project description: Following the success of the program in previous years, especially 2016, we propose that the Richmond Tutoring Program (RTP) to be continued into 2017 to support about 45 primary school children

(grade 1-6) every Tuesday at Richmond Housing Estate during school terms. We also provide additional support to Grade 6 students in their transition to secondary school with academic & mentoring assistance from AVWA and its partners - Melbourne Girls' College (MGC), Brotherhood of

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St. Lawrence, Trinity Catholic Primary School, West Richmond primary and Richmond Office of Housing.

Although the majority of the students are from Vietnamese background, we have accepted CALD families of other cultures as well such as African (6), Chinese (4), Indonesian (2), Korean (1) in 2016.

We will endeavour to continue with this multicultural approach.

Amount requested: \$10000

Grant amount: \$9000

Panel comments: The panel thought this was a very strong application with clear outcomes. The applicant has a proven delivery record and the program offers a significant benefit to a large number of young people.

Concern Australia

Girl Talk

Project description: Girl Talk will offer an expressive arts program for at-risk young girls (age 9-12) who live on the Collingwood Public Housing Estate. This program would run Wednesday afternoon each week on the Collingwood Housing Estate for term 3.

We will provide a safe, stimulating and caring space where young girls can receive care, and be engaged in expressive art activities. They will build relationships with trained art therapist who will carefully journey with them through exploring themes around inspiration and what they are passionate about. Our focus will be around each girl's skill development exploring her interests and talents.

We value cultural identity and tolerance of diversity is required. We believe by intervening at an early age we will reduce bullying and anti-social behaviour. We also know early intervention helps to enhance a young persons wellbeing and development, which increases their school attendance, health and learning. This is known to be a cost-effective strategy and is also effective in terms of social cost, for the children "at-risk", as well as their extended families, friends, and community.

By using a non-threatening expressional art approach to learning, we will give young girls an opportunity express themselves, enhance their creativity, develop relationships and encourage a sense of well-being. We aim to equip these girls with a greater sense of resilience and identity that will help them avoid major distractions, like drugs, that are prevalent where they live. We aim to build a foundation that will enhance their academic learning and school engagement.

Amount requested: \$8000

Grant amount: \$6090

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Panel comments: This was a strong application that clearly demonstrates the local need, and articulates a clear project response and objectives that align with Yarra City Council's Middle Years Strategy.

headspace Collingwood (YSAS LTD PTY)

Yoga at headspace Collingwood

Project description: After the successful running of 2 yoga groups at headspace Collingwood in 2016, and evaluating the benefits to young people, we would like to enable yoga to become a regular group in 2017.

Yoga at headspace Collingwood will involve a six week yoga group running across four terms in 2017. Term 1 - 3 will be at headspace Collingwood with clients of the centre. Term 4 will be with the Collingwood Knights, bringing yoga to this group of young men and women after games in a more flexible environment.

We hope to give young people skills to manage symptoms of anxiety and depression, improve mood, increase activities and physical exercise, improve strength, increase social interaction and develop mindfulness. So far we have been able to run this group twice in 2016, and the group has sparked an ongoing interest in yoga for participants who found it therapeutic and particularly helpful to do alongside therapy, or as an extension to other therapeutic interventions. Pre and post group Dass21 measures found a significant reduction in symptoms of depression, anxiety and stress across all participants. Alongside enthusiastic positive written evaluations from participants and a push from the youth advisory committee for yoga to continue, we are hoping to ensure this is possible in 2017.

Amount requested: \$8450

Grant amount: \$8400

Panel comments: The panel thought this was a valuable program offering significant and empowering benefits for the participants. The panel also felt that this program would help contribute to filling a significant gap in the sector.

Inner Northern Youth Employment Taskforce

Jobs for Youth Campaign 2017

Project description: The Inner Northern Jobs for Youth Campaign will involve a coordinated, collaborative, co-designed effort to develop workforce development programs that have a strong linkage with local business and employers by connecting young people to the resources that can help them address personal obstacles to gain employment. To improve employment outcomes for young people the campaign needs a highly structured and persistent collaborative effort working on a common agenda. It also requires shared measurement processes and organisational support in order for the campaign goals to be fully realised.

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The Jobs for Youth Campaign is a 3 year initiative currently in its 2 year. The 2015 Campaign was a set up and establishment year which has delivered strong outputs and collaborations across the region. In 2015 there were 91 organisations across the region engaged and participating in the campaign at a variety of levels. The 2016 campaign has taken the recommendations and evaluation and implemented a range of new components with a higher focus on engaging with business and industry.

Campaign Components

- * Social Media Campaign
- * Future Skills Forum 2017
- * Calendar of Events (40 activities, programs)
- * Real Industry Job Interviews Program
- * Employer Pledge Event - 40
- * Skills Friendly Championship
- * Industry Speaker Bank
- * JFY Talent Community
- * Work Placements

Amount requested: \$10000

Grant amount: \$9000

Panel comments: The panel thought this was a strong application with a wide ranging impact for a large number of young people. The application was supported by good consultation and evidence of community need.

Melbourne Wranglers Wrestling Club INC

Increasing safe participation in sport and improving health outcomes for young GLBTIQ people through wrestling

Project description: This project seeks to enhance the health, social connection and development of young GLBTIQ people and address barriers in accessing sport, physical activity and the social benefits of being part of a sporting club, through:

- 1) Research the needs of GLBTIQ youth to support increased awareness and participation in wrestling for health, fitness, social and competition purposes, through:
 - Focus groups
 - Online survey activities.

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- Training/Workshop for committee members in interacting with targeted youth group based on research findings

2) Targeted promotion of the sport of wrestling to GLBTIQ youth:

- Engaging GLBTIQ youth (18-25) focussed community groups and those organisations targeting other sub-groups (i.e. female, transgendered, culturally and linguistically diverse and indigenous and Torres Strait islander focused GLBTIQ groups that assist youth) through presentations and informational material;

- Targeted social media campaigns through existing social media platforms;

3) Provide opportunities for GLBTIQ young people to experience and 'test-drive' wrestling in a safe environment through:

- Free introductory training sessions;

- 'Youth Beginners Wrestling Workshops' in 2017;

- Knee-pads to support injury prevention.

3) Enable greater access and participation for GLBTIQ young people experiencing disadvantage where financial resources create a barrier to involvement through subsidies for up to 20 young people (on presentation of a concession card):

- Annual membership (\$50 subsidy);

- Training session fees (\$5 subsidy).

4) Provide access to sporting equipment associated with the sport of wrestling. Support up to 10 young people wishing to participate in competitions (training for at least 6 months) through subsidised wrestling:

- Singlets (\$50 subsidy);

- Boots (\$50 subsidy)

Amount requested: \$8184

Grant amount: \$3265

Panel comments: The panel felt that this was an innovative program targeting a clearly identified need. The panel believe there is great potential for significant benefits for this vulnerable group in this program.

New Hope Foundation

Youth Behind the Wheel

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Project description: This project will provide driver safety education to young people from CALD backgrounds in the City of Yarra. This early intervention project aims to equip young people with essential knowledge and ensure greater safety behind the wheel. This project will reduce barriers to social participation, education, training and employment by providing greater accessibility and knowledge of safe driving.

A series of information sessions, held twice annually, will be held that cover topics such as legal rights and responsibilities, fines, interactions with the police, dangerous driving (including alcohol and drugs), buying a car, insurance, car maintenance and how to obtain a probationary licence. Each participant will receive driving lesson vouchers, in the language of their choice, from a professional driving school to assist with the development of practical driving skills.

This program has been running four successful years. A key strength of this program is that participants are able to learn theoretical knowledge and put it into practice by accessing professional driving lessons. It is also developing stronger links with other organisations in Yarra to ensure a collaborative approach. In the first half of 2016, there were 29 participants, with strong attendance at each of the sessions. The evaluations and the high number of referrals from outside of Yarra, indicated high demand for a program of this nature. The program is reviewed annually to ensure it is continuing to meet the needs of young CALD people. From one 2016 participant "it's very helpful program specially for new people in Australia".

Amount requested: \$10000

Grant amount: \$9500

Panel comments: The panel thought this was a good application for a much needed program addressing an issue which is of increasing significance in the CALD community. The applicant demonstrated good consultation and a strong community partnership model.

Operation Newstart Incorporated

Operation Newstart Yarra

Project description: Operation Newstart uses challenging outdoor adventure activities as a means to reconnect young people, deemed to be at significant educational risk who are aged 14-17 and enrolled in a Yarra Secondary School. Outdoor activities in surfing, hiking, mountain biking and caving promote personal growth in line with adventure therapy research. The 8 week program also promotes personal development opportunities through experiences in TAFE, fitness and physical wellbeing, first aid and community projects. Community partnerships with local agencies such as YSAS and Headspace allow mental health, sexuality and drug and alcohol workshops, as well as providing post program mentoring. The program utilises Yarra facilities such as the Richmond Recreation Centre and Yarra Youth Services space at Napier St to run activities and introduce the young people to the local programs in Yarra. Victoria Police Youth Resource Officer, Tony Brewin will engage with students on activities and run community safety awareness classes as part of his proactive policing and community engagement role in Yarra. The donate a bike program will allow our young people to fix up a bike, gain skills in teaching basic bike skills and give the bike and a few

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lessons to a Yarra primary school student who is experiencing socio economic hardship. As well as providing a school re-engagement focus, the program will connect young people to their community by working with the youth services team.

Amount requested: \$6000

Grant amount: \$4000

Panel comments: This is a strong application that clearly outlines the need within the community, the objectives of the project, and exactly what will be funded by the grant. The application demonstrated good consultation and a proven delivery track record. The panel felt the partnerships outlined in the application made this proposal particularly strong.

Sacred Heart School, Fitzroy

Atherton Gardens Homework Support Program

Project description: The AGHSP runs two days a week on Monday and Wednesday afternoons. The Monday session is for Reading/Literacy support only and the Wednesday session is for general homework. This program is open to primary school children living on the Atherton Gardens Estate.

The tutors are - 3RD year BEd3 and Speech Pathology students from Australian Catholic University (150

Students) plus 60 other tutors per semester from across the community. They provide individual support to each child through one on one tutoring.

The Atherton Gardens HSP is a partnership between Sacred Heart School, Australian Catholic University (ACU) and The Smith Family (TSF) in response to community concern about how best to increase support for children's learning. The partnership's shared vision and collaborative approach provides a program designed to engage children from refugee and disadvantaged backgrounds to increase social inclusion through education.

Amount requested: \$10000

Grant amount: \$9000

Panel comments: This was a strong application clearly addressing a real need in the community. The applicant clearly demonstrated the outcomes and benefits that greater literacy and education skills would provide for the target audience.

Save The Children Australia (SCA)

African Kids Reading Club

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Project description: The African Kids Reading Club is an after-school learning program for approximately 40 children aged 8-12 years. Save the Children Australia (SCA) staff and volunteers support these children to develop literacy and numeracy skills, in addition to learning and interpersonal skills that support their development. The program also supports parents to engage with their children's learning.

Communities who have had a refugee experience are the main target group, particularly those from African backgrounds. The program operates in two locations – the Community Hall on the Atherton Gardens Estate in Fitzroy and at Collingwood College – and all families who attend the program live in public housing in Yarra.

SCA has been supporting this program since 2012. The program has consistently had good attendance, achievement of outcomes and support from the community and local stakeholders.

Our evidence based approaches underpins program delivery: play based learning, child participation in program development, school engagement and a strengths approach to supporting families. A Bicultural Worker, from the same community, has proved vital in engaging and supporting children and parents in a culturally appropriate way.

SCA are seeking support to continue the role of the Bicultural Worker. This support will be pooled with other funding sources to ensure some consistency of care for these children and their families.

Amount requested: \$10000

Grant amount: \$7000

Panel comments: The panel felt this was a strong application which directly ties in with the funding priorities. The application identifies a clear need within the community and proposes an appropriate response.

Visionary Images

AnneX

Project description: AnneX is an early intervention and prevention project that is an adjunct to Visionary Images' XSite2 Pilot Program (a long-term after-school creative program for middle-year children based on Yarra housing estates). The project will trial creative workshops for very high-need middle-year Richmond West Primary School students, where the ratio is 1 staff member/student/volunteer to every 2 children.

The project will:

- Run 12 in-school “recast action” workshops that model positive solution based approaches and provide access to art and skill development and models positive solution based approaches to improve children’s concentration, communication, self-confidence and team work skills, engenders positive self-expression, creative problem-solving, enthusiasm for learning and opens them to new ways of thinking.

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- Provide a high ratio of artists to participants to reflect the level of complexity in supporting high-need students (up to 8).
- Develop children's personal and artistic skills in order to be able to undertake artwork development, production and an exhibition of a sculptural installation that will express their ideas, experiences and concerns.
- The long-term aim is for the children to improve their behaviour to a level where they are able to be involved in the after-school XSite program to further develop their social and emotional wellbeing improving, their engagement in education, social connection and sense of belonging.
- Work with University of Melbourne to develop the tools for measuring and evaluating the trial.
- Use the evidence of project outcomes to inform the development of a longer-term sustained program of activity that includes very high-need children in future project initiatives.

Amount requested: \$10000

Grant amount: \$7000

Panel comments: The panel thought this was a strong application targeting a high risk group at a key point in their development. The application showed good consultation and addresses a genuine need within the community.

YMCA Victoria

Collingwood Youth & Middle Years program

Project description: The program is a targeted initiative that meets a gap in service provision for vulnerable young people aged 8 – 14 years living on the Collingwood Estate. It will provide an opportunity for young people from disadvantaged and low socioeconomic backgrounds, specifically those displaying anti-social behaviour and at risk of becoming engaged in the justice system, to engage in fun activities, form new friendships, and build resilience. There will be a strong emphasis on positive role modelling and increasing social and emotional literacy.

This program has been developed in collaboration with DHHS, Victoria Police, YYS, YMCA, Neighbourhood Justice Centre and Concern Australia as result of growing concern regarding young people living on the estate exposed to anti-social behaviours, poor peer modelling and a lack of positive parental supervision, and responds to the need for services for the 8 – 14years age group.

The program will be delivered on the Collingwood housing estate, in the co-space facility at the base of 253 Hoddle Street. This cohort will be able to access the program during key times after school on a weekly basis during the school term. The program will be led by YMCA Victoria, Project Y and support from other Onwards Collingwood partners, including Concern Australia, DHHS, the City of Yarra and Victoria Police. YMCA Victoria-Project Y and Concern Australia-Livewires programs will contribute resources such as skipping ropes, arts and crafts and sporting equipment. There will also

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be a healthy cooking component to the program to educate and provide participants with nutritious food.

Amount requested: \$10000

Grant amount: \$9000

Panel comments: This is a high-quality application, clearly demonstrating an identified need in the community and a clear project response. The objectives are very clear, and linked directly to the Yarra City Council's Middle Years and Youth Policies. There has also been extensive consultation, and strong support from a number of community partners.

Ms Davinia Coelho

Read To Learn

Project description: The Read to Learn (RTL) Program is a youth-led initiative which runs once a week on Monday afternoon (3-5pm) with the aim of enhancing the literacy and reading skills of children from the Fitzroy neighbourhood.

Teachers from Sacred Heart School Fitzroy identify twenty students, from Years 3 to 6, who have been assessed as having development delay in literacy & reading and therefore, require additional support. These students are then matched with a tutor, from ACU with good literacy skills, who supports them with their reading and helps to build their confidence in achieving reading and comprehension.

Through encouragements and praise, the tutors also help the students to build capacity around deeper thinking skills, beyond word recognition as well as provide them with opportunities to connect their word recognition to experiential learning. The RTL Program will take as model the Read For Life Program initiated by the community of Hastings. The Program had high rate of success (students' progress and attendance).

Amount requested: \$3000

Grant amount: \$3000

Panel comments: This was a strong application with strong clear aims. It addresses a clearly identified need with well articulated strategies to help struggling kids engage with positive mentors.

Ms Plaxy Nardella

ACU Holiday Program

Project description: For the past 9 years, student volunteers from the Australian Catholic University (ACU) have hosted a Holiday Program for children living in the Atherton Gardens Estate.

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This annual, free event invites primary school children from disadvantaged backgrounds within the community to participate in a series of social and educational activities planned and organised at ACU. This one day event is organised around a theme upon which different entertainment, creative, physical and learning activities are organised for the children. Between 10.00am to 4.00pm, the school children, their parents and ACU's student volunteers interact and engage together. The children and their parents are also provided with lunch on that day.

For the 2016 edition of the Holiday program, 30 ACU student volunteers are involved in the planning and organisation of the event. ACU student volunteers in partnership with the Institute for Advancing Community Engagement (ACU) plan every aspect of the day using ACU equipment and facilities.

Amongst the student volunteers for 2016, 8 possess a First Aid certificate; 7 have a Certificate in Food Processing or in Retail Management. All student volunteers also possess a Working With Children Check. The theme for 2016 is: ACU Around the World.

Amount requested: \$3000

Grant amount: \$3000

Panel comments: The panel felt this was a strong application with clear aims that demonstrated the group's ability to deliver on the objectives. They like that it was run by young facilitators and that it offered a range of different activities to suit and attract a wide range of participants. They also thought it was valuable that it involved the young volunteers at all stages of planning and appreciated the combination of educational and physical activities.

11.2 Community Reference Group for the former Amcor site redevelopment - Appointment of Members for the Community Reference Group

Trim Record Number: D16/164401

Responsible Officer: Manager City Strategy

Purpose

1. To consider the nominations received for the former Amcor site Community Reference Group and to endorse membership.

Background

2. In December 2015, Council approved the revised Development Plan for the Alphington Paper Mill site subject to conditions. The Development Plan, following the required revisions to accord with the Council resolution, was endorsed in May 2016. Various planning applications are now being lodged with Council for consideration which needs to be *generally in accordance* with the Development Plan. It is expected that the project will be constructed over a 5-7 year period.
3. As part of this resolution Council resolved that a reference group of community members be established to consider the on-going development of the former Alphington Paper Mill Site (the Amcor Development). The Terms of Reference was endorsed by Council at its meeting on 23 August 2016. (Attachment 1)
4. The purpose of the Reference Group is to *“provide an opportunity for residents and community groups to maintain dialogue with Council concerning the on-going development of the former Amcor site, with an emphasis on the development of community infrastructure, sporting facilities, open spaces and traffic and sustainable transportation, and any other matters that Council considers relevant to be considered by the Reference Group.”*
5. The membership of the Reference Group is to include the three Langridge Ward Councillors, one of whom will assume the role of chairperson of the meetings, and six community representatives from across Alphington:
 - (a) the South Alphington and Fairfield Civic Association (SAFCA), the Alphington Paper Mill Action Group (APMAG) and West Alphington Residents Inc. (WARI) are each entitled to nominate a representative; and
 - (b) the remaining three community representatives are to be independent and to be appointed to represent a range of views and interests. Applicants have been requested to submit a short statement of capabilities addressing key selection criteria.

External Consultation

Nomination Process

6. Nominations for the former Amcor site Community Reference Group (CRG) were open between Wednesday 24 August and Monday 12 September 2016.
7. Expressions of Interest for the CRG was advertised in the following ways:
 - (a) information on Council’s website (including the CRG being a ‘hot topic’);
 - (b) Facebook posts to Alphington residents, with a boosted (paid) post, and Twitter messages through @YarraCouncil feed;
 - (c) submissions were completed via on an online form, with options provided for hard copy and return by postal mail; and
 - (d) emails sent directly to:

- (i) APMAG;
- (ii) SAFCA;
- (iii) WARI;
- (iv) Alphington Primary School Council Parents' Association;
- (v) Alphington Primary School;
- (vi) Alphington Bowls Club;
- (vii) Alphington FC;
- (viii) Alphington Netball Club;
- (ix) Yarralea Children's Centre;
- (x) Yarra Multicultural Advisory Group, Yarra Settlement Forum, and the Neighbourhood House Network;
- (xi) previous independent community members of the Amcor Community Infrastructure Working group; and
- (xii) community members who made public submissions to the Amcor Development Plan who had indicated they wished to remain engaged in the development of the Amcor site.

Internal Consultation (One Yarra)

- 8. Support on community outreach and engagement for the nomination process was sought and received from Community Partnerships and Communications, Advocacy, Engagement and Media Unit.

Financial Implications

- 9. The human resources required to administer the CRG, along with the costs for refreshment and stationery, are to be covered through the Strategic Planning operational budget.

Economic Implications

- 10. There are no economic implications in relation to this report.

Sustainability Implications

- 11. There are no sustainability implications in relation to this report.

Social Implications

- 12. The Amcor development will create an entirely new community in the City of Yarra. Enhancing the utility and functionality of the precincts within the former Amcor site as they are developed, while improving the way in which these emerging precincts integrate and complement current surrounding land uses, is important.

Human Rights Implications

- 13. There are no known human rights implications in relation to this report.

Communications with CALD Communities Implications

- 14. Data from the 2011 Census indicates that 94% of the Alphington/Fairfield population are proficient English speakers. Two per cent of the population (39 people) do not speak English at all or do not speak it very well. According to Census data, Italian and Greek are the most commonly spoken languages spoken at home in this area.
- 15. The Terms of Reference record that as far as practical, the membership will reflect diversity in gender, cultural background and group representation.

Council Plan, Strategy and Policy Implications

16. The former Amcor site is identified as a Strategic Redevelopment Site within the Municipal Strategic Statement.
17. As one of the largest urban infill sites in Melbourne, it is also identified as a priority Urban Renewal Area within the Central Subregion of Plan Melbourne.
18. The scale and breadth of the proposed redevelopment is directly relevant to a number of the Strategic Objectives in the Council Plan, including; *Celebrating Yarra's Uniqueness*; *Supporting Yarra's Community*; *Making Yarra More Liveable* and; *Ensuring a Sustainable Yarra*.

Legal Implications

19. Conditions relating to confidentiality and conflict of interest are included with the Terms of Reference.

Other Issues

20. There are no other known issues.

Conclusion

21. A total of 9 nominations for the CRG were received which has been reported to Council in a confidential report to Council due to Privacy Act considerations. Council is now requested to appoint six persons, from the expressions of interest process, to the Community Reference Group.
22. It is also noted that the Reference Group will cease to exist on 30 June 2019 unless extended by a Council resolution.

RECOMMENDATION

1. That:
 - (a) having considered the nominations received for the former Amcor site Community Reference Group, Council appoint the following applicants to the Reference Group:
 - (i) _____
 - (ii) _____
 - (iii) _____
 - (iv) _____
 - (v) _____
 - (vi) _____
 - (b) the successful nominees be advised in writing of their appointment to the former Amcor site Community Reference Group and invited to attend the Reference Group meeting.
 - (c) the unsuccessful nominees be thanked for their nomination.

CONTACT OFFICER: **Malcolm McCall**
TITLE: **Coordinator Social Policy and Research**
TEL: **9205 5001**

Attachments

- 1 Community Reference Group for the Amcor Development - Terms of Reference

Attachment 1 - Community Reference Group for the Amcor Development - Terms of Reference

Former APM (Alphington Paper Mill) site

Community Reference Group

Terms of Reference



1. Introduction

- (a) The former Amcor Papermill site in Alphington is a 16.5 hectare parcel of land located on the corner of Heidelberg Road and the Chandler Highway. It represents one of Melbourne's largest urban renewal sites.
- (b) Amcor ceased its paper recycling operations at the site in late 2012, and in June 2013, arranged for the land to be sold. Developers Alpha Partners and Glenwill are to redevelop the site into a major residential precinct with shops, offices, open spaces and community facilities.
- (c) Council began preparing for the likely redevelopment of the site some five years ago which led to a Development Plan Overlay (DPO) being introduced for the site by the Minister for Planning in July 2013. The DPO provides a framework for future development to allow for major residential and commercial redevelopment of the site.
- (d) Before any substantive redevelopment takes place Council had to approve a Development Plan that satisfied the requirements of the DPO schedule. On 2 December 2015, Council approved the revised Development Plan for the Alphington Paper Mill subject to conditions, including the establishment of a Community Reference Group to "consider the on-going development of the former Amcor site".
- (e) Various planning applications will now be lodged to Council for consideration. These need to be generally in accordance with the Development Plan. It is expected that the project will be constructed over a 5-7 year period.

2. Purpose

- (a) The purpose of the Former APM site Community Reference Group (the Reference Group) is to provide an opportunity for residents and community groups to maintain dialogue with Council concerning the on-going development of the former Amcor site, with an emphasis on the development of community infrastructure, sporting facilities, open spaces and traffic and sustainable transportation, and any other matters that Council considers relevant to be considered by the Reference Group.

3. Objectives

- (a) Enable, in addition to, and without abrogating the need for, Council's usual responsibilities for dissemination of information and consultation with interested stakeholders, two way communication with the broader community, dissemination of information and feedback in relation to the development of the Amcor site.
- (b) Assist the Council to become aware of any emerging issues in relation to development of the Amcor site.
- (c) Consider ways to further enhance the utility and functionality of the precincts within the Amcor site as they are developed and how these emerging precincts can integrate and complement current surrounding land uses.

Attachment 1 - Community Reference Group for the Amcor Development - Terms of Reference

4. Membership

Appointments to the Reference Group shall be made by Council and will comprise of:

- (a) Three Langridge Ward Councillors of which one will take the role of chairperson of the meetings.
- (b) Six community representatives from across Alphington, consisting of representatives from the three community groups being:
 - South Alphington and Fairfield Civic Association (SAFCA)
 - Alphington Paper Mill Action Group (APMAG)
 - West Alphington Residents Inc. (WAR Inc.)and three other persons of the community representing a range of different views and interests (refer to the section 'Selection process and criteria for community members').
- (c) Senior council officers will be available to provide assistance and advice to the Reference Group, including the Manager City Strategy and Manager Open Space & Recreation. Other relevant Council officers are available to service the Reference Group as required.
- (d) Community representatives shall be appointed as members of the Reference Group for a maximum period of two years, unless Council decides to extend the term of appointment.
- (e) Members will be expected to attend all required meetings. They will be selected via an expression of interest process in accordance with Council policy. Should a vacancy occur, a replacement may be appointed for the balance of the project term.
- (f) Any member of the committee who fails to attend two consecutive Reference Group meetings without prior notification shall be deemed to have resigned.
- (g) Should a member who represents a community group not be able to attend a particular meeting, the member may nominate another member of that community group to attend on their behalf. The name of the member to attend the meeting must be provided to Council prior to the meeting.

5. Selection process and criteria for community members

- (a) The Council will seek expressions of interest for the Reference Group membership through public notice, and direct approach to the three community groups (SAFCA, APMAG, WAR Inc.). The selection process will accord with Council policy.
- (b) As far as practical, the membership will reflect diversity in gender, cultural background and group representation.
- (c) Applicants will be requested to submit a short statement of capabilities addressing the following criteria:
 - i. An understanding of community needs, concerns and issues relating to community infrastructure within Alphington and/or Fairfield.
 - ii. An understanding of the role Local Government has in the planning and provision of community infrastructure.
 - iii. An ability and commitment to consider and value a wide cross section of community views.
 - iv. A commitment to participate in the meetings outlined in Item 6, or at other times as determined necessary by the Reference Group.

Attachment 1 - Community Reference Group for the Amcor Development - Terms of Reference

- v. Declare any personal interest, connection or association with the Amcor redevelopment or community infrastructure provision.
- vi. If applicants are representing a community group this must be stated in the nomination.
- (d) Subsequent to the EOI process, a report will be provided to Council seeking appointment of persons to the Community Reference Group.
- (e) In the event that a vacant position arises, replacement of members of the Reference Group will be determined in accordance with Council policy.

6. Member responsibilities

- (a) Members must declare any personal interest, connection or association with any matter brought before the Reference Group.
- (b) Members must not make improper use of information acquired as a consequence of membership of the Reference Group.
- (c) If matters of a confidential nature are discussed by the Reference Group, members must respect that confidentiality.
- (d) A member of the Reference Group may resign at any time. Notice of resignation is to be provided in writing to the Manager City Strategy.
- (e) Membership of the Reference Group may be terminated for any of the following reasons:
 - (i) failure to attend two consecutive meetings without prior notice.
 - (ii) conduct unbecoming a member, for example, a breach of confidentiality.

7. Meeting procedure

- (a) The Reference Group will meet on a quarterly basis and at other times as required.
- (b) Meetings are to be held at a time and place determined by the Reference Group.
- (c) The Reference Group is not required to give public notice of its meetings and meetings are not required to be open to the public.
- (d) It is anticipated at the initial meeting of the Reference Group will include a briefing by Council Officers, including key document handover, followed by discussion on setting out the parameters and scope of future Reference Group meetings.
- (e) The Reference Group meetings are to be chaired by a Ward Councillor. If all Councillors are absent, a member agreed to by the Committee will act as chairperson.
- (f) The quorum for any meeting of the Reference Group shall be six members.

8. Reporting and circulation

- (a) The Director Planning and Place Making will provide regular reports to the Council concerning the deliberations of and suggestions given by the Reference Group.
- (b) A staff member from Council's Planning and Place Making division will be responsible for attending meetings, distributing agendas and minutes, being the central contact point for the committee and for providing any background information as required.

Attachment 1 - Community Reference Group for the Amcor Development - Terms of Reference

9. Terms of the committee

- (a) The Reference Group provides an advisory role to the Council and does not have any delegated authority to make decisions.
- (b) The Reference Group has no delegated authority to act or to incur expenditure on behalf of Council.
- (c) The Reference Group will have no involvement in the consideration of any planning permit applications.
- (d) The reference group may in relation to any matters referred to it, make submissions to Council which Council may consider in exercising its role as planning authority.

10. Contact with the media

- (a) Requests for contact by or with the media must be directed to the Chair of the Reference Group, and follow Councillor and Staff Media Policies.

11.3 Yarra Gambling Policy

Trim Record Number: D16/159467

Responsible Officer: Coordinator Social Policy and Research

Purpose

1. To seek Council's endorsement of a new Gambling Policy.

Background

2. On 16 August 2016, Yarra Council endorsed a Draft Gambling Policy for 28 days public exhibition. The consultation period closed on Friday 16 September. The results of this process are detailed in Section 12 of this report. The attached policy contains the outcomes of the views expressed by the community.
3. Prior to the development of the draft policy, two stakeholder workshops were conducted by the Social Policy and Research Unit to define the scope and focus of the policy. The first was held on 11 February and was attended by 17 people. The second was held on 27 April and was attended by 12 people. Both of these sessions were chaired by the former Mayor and one or both were attended by Councillors Stone, Gaylard and Fristacky. These sessions provided guidance on the scope of the new policy and enabled Yarra's policy to link with current advocacy positions in the sector.
4. The external attendees at these consultations included:
 - (a) Victorian Local Governance Association;
 - (b) Moreland Council;
 - (c) Darebin Council;
 - (d) ReSpin (Gambling Awareness Speakers' Bureau);
 - (e) Women's Health in the North;
 - (f) Finbar Neighbourhood House;
 - (g) Australian Vietnamese Women's Association;
 - (h) Chinese Gambling Concern;
 - (i) CoHealth;
 - (j) Inner North West Primary Care Partnership;
 - (k) Responsible Gambling Foundation;
 - (l) Gamblers' Help; and
 - (m) The Victorian Commission on Gaming and Liquor Regulation.
5. It is noted that Yarra Council's approach to gambling has been consistent for many years. The proposed policy preserves and progresses Council's steadfast position to reduce the negative impacts gambling have upon the community, especially those experiencing socio-economically disadvantage.
6. The Yarra Planning Scheme was amended in 2010 to update the gaming policy (Clause 22.15). This policy discourages gaming in areas where there are few reasonable choices for alternative community activities; and defined locations as inappropriate for new electronic gaming machines (EGMs), including within 500 metres of socio-economically disadvantaged locations and where convenience gaming could occur within strip shopping areas and at Victoria Gardens Shopping Centre (See page 10 of Attachment 1).
7. There have been no new Electronic Gaming Machines (EGM) applications in Yarra over the past five years. This could be reasonably attributed to robust planning policy coupled with market forces.

8. The 'Yarra's Gaming Strategy: A Community Wellbeing Approach 2011-2015' expired last year and in the second half of 2015, officers commenced developing a new policy framework.
9. This new proposed policy builds on the achievement of the last strategy. The policy document chronicles the achievements of the previous strategy and provides a rationale as to the need for a continuation of efforts by Council to work in partnership with the community to reduce the number of Electronic Gaming Machines (EGMs) in Yarra and to diminish their negative impacts.
10. It also takes impetus from Council's decision in March this year to resolve to join the Alliance for Gambling Reform (AGR). The policy is also consistent with its resolution on 2 August to sign an open letter from the AGR to the Prime Minister and Opposition Leader urging them to support the reforms to the industry proposed by Senator Nick Xenophon and MHR Andrew Wilkie.
11. The draft policy proposes a series of commitments for Council to achieve a vision of advocating for a fairer society where the gambling industry no longer causes social or economic harm in the community of Yarra. These policy positions include:
 - (a) advocacy to reduce the number of gaming machines in Yarra;
 - (b) the support of gambling-free activities in Yarra;
 - (c) improved community understanding about the risks posed by the gambling industry;
 - (d) reform of the gambling industry; and
 - (e) enhanced community participation in planning decisions concerning gambling activities.

External Consultation

12. In addition to circulating the draft policy to the stakeholders listed in point 4, officers led presentations and discussions with the Yarra Multicultural Advisory Committee, the Active Ageing Advisory Committee and the Disability Advisory Committee, giving a combined total of 43 community members. The Victorian Responsible Gambling Foundation and the Yarra Drug and Health Forum also circulated the invitation to comment on the policy to a combined number of over 300 members. The Yarra website included a page on the policy and also promoted it as a 'hot topic'.
13. Council received seven written submissions which supported the policy. The submissions also offered valuable ideas which have now been included in the final policy. One related to considering the link between family violence and gambling and this point has now been made in the policy's discussion of community harms. Others suggested directions for wider Council advocacy work about the causes of gambling-related harm and this important community feedback will be used to inform Council's future social policy work. For example, Council's Health and Wellbeing Status Report picks up gambling losses for people on low incomes as a key issue.
14. Preliminary discussions have taken place about a policy launch and advocacy event in early 2017 with Tim Costello (CEO, World Vision and leading anti-gambling activist) leading a panel of discussants about gambling in Yarra.

Internal Consultation (One Yarra)

15. The Social Policy and Research unit has consulted with a range of areas including Community Partnerships and Arts, Culture and Venues to ensure that the policy is relevant and achievable. Communications and Advocacy and Community Wellbeing have also been engaged to provide advice and support for community engagement in the event Council endorses the draft policy for public exhibition.

Financial Implications

16. There are no financial implications as the policy positions relate primarily to advocacy and collaboration and leveraging existing programs that build community resilience (community grants to local groups and agencies, provision of community infrastructure, etc.).

Economic Implications

17. Yarra 's economy lost approximately \$33M in the 2015-2016 financial year spent on the 308 electronic gaming machines spread across 8 venues. This equates to \$419 per adult each year and was an increase of 6.1% from the previous financial year.
18. There are significant economic losses to the wider community. The Alliance for Gambling Reform estimates that only 2.3% of the profits from clubs are used in grants to community groups.

Sustainability Implications

19. There are no known sustainability implications.

Social Implications

20. The location of the 8 established venues in Yarra are close to social housing, meaning that vulnerable communities living in public housing have relatively easy access to the machines and are at a heightened risk of losing money to the machines.
21. Of particular concern is that poker machine venues are close to the 9% of its population living in a collector district with a Social and Economic Index (SEIFA) disadvantage index below 700. Decreasing housing affordability is also creating financial stress for nearly 3,000 Yarra households, including 13% of households in Collingwood and North Richmond. Losses related to gambling can compound these financial stresses.
22. In addition, there are wider social implications, with family violence, mental health issues and drug/alcohol abuse often being associated with gambling problems. It has been estimated that for every person who develops a gambling problem, up to 10 other people are affected. A public health model has been widely accepted as the best way to understand this issue. In this context, the policy centres on efforts to reduce access to the harm posed by machines.

Human Rights Implications

23. Those who at risk of being exposed to poker machines have a right to engage in safe, affordable and fair recreational activities in their local area. Council supports this right and the draft policy is aimed to achieve this goal.

Communications with CALD Communities Implications

24. The Chinese and Vietnamese community have been specifically consulted in the development of this policy through their gambling counselling services.
25. The Yarra Multicultural Advisory Committee was specifically consulted for this policy.

Council Plan, Strategy and Policy Implications

26. Yarra's Council Plan 2013-2017 places a high priority on the liveability of the local area and recognises that Council can play a lead role in reducing social isolation and supporting community initiatives that improve the variety of alternative activities available to people. It also includes an advocacy campaign on local social justice issues. A project to conduct community education about gambling in conjunction with ReSpin Gambling Awareness Speaker's Bureau is underway.
27. Yarra's Community Grants are also part of Council's ongoing commitment to build strong local communities and support initiatives which offer connections amongst vulnerable groups that might prevent gambling.
28. Council's Health Plan 2013-2017 proposes a vision of *'helping communities flourish through health promoting environments'*. It recognises the particular health vulnerabilities of some CALD groups and the need to develop options for civic and community participation as well as understanding and navigating governance systems.

29. In addition, Council's Multicultural Partnerships Plan 2015-18 includes Council's commitment to addressing the potential social isolation of Yarra residents through partnering with local community support services. This is part of a broader commitment to consider the needs of existing as well as newly arrived migrants and, where possible, to improve their wellbeing and reduce the risk of engaging in risky behaviours, including problematic gambling.

Legal Implications

30. There are no known legal implications.

Other Issues

31. The policy focuses on poker machine as the form of gambling that Councils can most influence. It nevertheless recognises that, with the rise of online gambling and the wider reach of smart phones and tablets, gambling activity is now increasingly mobile and promoted via social media. It is becoming normalised as a recreational activity. A large-scale study of the relationship between social media and gambling behaviours showed that, for a small group of gamblers, the use of social media and on-line games can trigger or exacerbate gambling problems. People who play simulated gaming machines are more likely to gamble commercially and develop problems with gambling.

Conclusion

32. The final policy reflects current community concern about the rise in gambling in general, and poker machines in particular. It is a clear statement of Council's positions that can be used to advocate to state government as well as to support the work of the Alliance for Gambling Reform. It is also useful when neighbouring Councils receive applications for additional machines, so that Yarra Council has a current policy position to inform advocacy to restrict the expansion of the industry. Adopting the policy sends a message to the local community that Council does not support additional poker machines due to the social and economic costs to the community.
33. Pending the support of Council, the policy could be made widely available as a statement of Yarra Council's position.

RECOMMENDATION

1. That Council:
- (a) note the officers report in relation to a proposed new Gambling Policy;
 - (b) having considered the officer report and the attachment, resolve to adopt the attached Yarra Gambling Policy 2016 as a statement of its position; and
 - (c) advise the attendees at the Council forums of the Council decision.

CONTACT OFFICER: Belinda Robson
TITLE: Senior Policy Advisor
TEL: 9205 5093

Attachments

- 1 Final Gambling Policy 2016

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2016

Gambling Policy 2016

CITY OF YARRA

SOCIAL POLICY AND RESEARCH, CITY STRATEGY

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Glossary

Alliance for Gambling Reform (AGR) – is a collaboration of organisations with a shared concern about the deeply harmful and unfair impacts of gambling and its normalisation in Australian culture. It campaigns for reforms of the gambling industry that reduce the harm it causes. Its campaign includes education about the way Electronic Gaming Machines are designed to mislead people into believing they can win, when the machines are weighted to mean that the user is more likely to lose, including false ‘near misses’ and losses disguised as wins. Each machine is also designed to take up to \$1200 per hour, making them an unreasonably high gambling technology. The Alliance is currently preparing a legal case in the Federal Court arguing they are breaching consumer law.

Electronic Gaming Machines (EGMs) – also known as **pokies or poker machines**, are controlled by a computer program that generates thousands of combinations every second. To place a bet on a poker machine you must insert cash into the machine and press the button. The machine will determine the position of symbols on the game and generate one outcome. If the machine determines a win, credits are paid. If not, the machine continues to generate outcomes until the button is pressed again.

At 30 June 2015 there were 28,892 poker machines in Victoria located amongst 506 clubs and hotels, and the single licensed casino provider – Crown Casino. No venue apart from Crown Casino is permitted to have more than 105 poker machines. The machines are owned and operated by the local venue. Venue operators must apply to the VCGLR for a license to operate poker machines and to their local council for a planning permit.

Gambling - The following forms of gambling are legal in Victoria: poker machines, casino games, wagering, sports betting, Keno, lotteries and bingo. All of these forms of gambling are regulated in Victoria.

Net detrimental social and economic impact – refers to the likely negative impacts or consequences of a planning proposal. Council has to prove that the proposal will lead to negative consequences for the community which outweigh the benefits proposed by the introduction of additional machines or venues.

SEIFA (Social Economic Index for Areas) – is a product developed by the Australian Bureau of Statistics that ranks areas in Australia according to relative socio-economic advantage and disadvantage, based in information from the five-yearly Census.

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Victorian Commission for Gambling and Liquor Regulation (VCGLR) – is an independent statutory authority authorised to regulate gambling in clubs, hotels and the Crown Casino as well as sports betting and wagering. Gambling businesses or activities need the VCGLR's permission to operate in Victoria. It reports to the Minister for Liquor and Gaming Regulation.

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1. Executive Summary

This policy build upon the 'Yarra Gaming Strategy: A Community Wellbeing Approach 2011-2015'. It recognises that the community harm resulting from gambling is wide spread and that local Councils have a clear role in creating a safe environment for its residents.

The number of Electronic Gaming Machines (EGMs or poker machines) in Yarra has remained static since the last policy. Yarra has a clear local policy that regulates where EGMs are to be located which limits their proximity to areas of social and economic disadvantage.

This policy promotes a vision:

TO ADVOCATE FOR A FAIRER SOCIETY WHERE THE GAMBLING INDUSTRY NO LONGER CAUSES SOCIAL AND ECONOMIC HARM IN THE COMMUNITY OF YARRA.

It has the following main goals:

1. Advocacy to reduce the number of poker machines in Yarra
2. Support gambling-free community activities
3. Improve community understanding about the risks posed to the community and the individual by the gambling industry
4. Reform of the gambling industry
5. Enable community participation in planning decisions concerning gambling activities

2. Preamble

There has been a shift in thinking about Electronic Gaming Machines (poker machines) over the past few years. This new policy is therefore an update on Yarra Council's 2011-2015 Gaming Strategy to refresh and refocus the efforts of Council on this topic. Rather than seeing poker machines as a legitimate recreational activity that has negative impacts on only a small number of 'problem gamblers', many local councils now see it as an industry that deliberately misleads users and creates an unacceptable risk of harm to the whole community. New knowledge about how poker machines are designed demonstrates that industry-based self-exclusion measures to enable 'responsible gambling' are only window-dressing solutions to a wider problem. It is the industry itself which is creating the problem. This is the message of the Alliance for Gambling Reform, a national collaboration of organisations with a shared concern for the harmful and unfair impacts of gambling. Yarra is a proud member of this Alliance. The documentary, 'Ka-Ching Poke Nation' is now being

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screened across the nation as an advocacy tool and a trigger for community debate and awareness about the ways the poker machine industry manipulates users to maximise losses.

- Australians spend more on gambling per person than any other country in the world and have 20% of the world's poker machines despite having 0.3% of the world's population.
- The various governments across Australia receive \$5.5 billion in taxes each year from the gambling industry.¹
- Victorians spent \$2.6 billion on poker machines from July 2015 to June 2016, up by \$44.7 million from the previous year.
- The biggest losses come from some of the state's most disadvantaged areas, such as Brimbank, Casey, Dandenong, Geelong and Whittlesea.²
- For every \$100 spent on poker machines, the Victorian government receives \$34.90 in taxes.³

Yarra's new policy is focused on limiting community access to gambling, especially poker machines. The policy positions will also aim to reduce the harm caused by other gambling activity, such as online sports betting and other gambling platforms.

Yarra Council is strongly committed to managing and minimising the negative impacts of gambling and joining its voice to demands for reforms to the gambling industry. Its primary focus is on reforms to the poker machine industry. This policy statement will guide further Council actions in Yarra's 'Health and Wellbeing Plan 2017-2021'.

Council acknowledges that local government is the responsible authority for protecting and promoting the health and wellbeing of communities. It is also responsible for developing and enforcing a local planning scheme that provides direction for decisions related to the location of Poker machines in their municipality. The focus of Council's work is continue to restrict access to poker machines and to advocate to government for reforms that will minimise the harm caused by existing machines.

3. Background

During the past four decades, governments around the world have progressively reduced legislative restrictions on gambling which has had the effect of increasing their acceptance as a recreational past-time. The majority of the 200,000 electronic gambling machines in Australia are located within hotels, sports and recreations clubs, placing them at the heart of local communities.

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Since the introduction of electronic gambling machines (poker machines) in 1992 and the establishment of Crown Casino in 1994, the scale and scope of gambling in Victoria has rapidly expanded. The culture of gambling has become so normalised in Australia that Australians spend more on gambling than other activities recognised as addictive, such as alcohol, tobacco and all illegal drugs. Across Australia, it is now nearly three times the amount spent on illegal drugs.



Figure 1: How Australian's gambling expenditure compares to other public health issues. (N.B. The expenditure below in Figure 1 is for the year to March 2014) (Source: Alliance for Gambling Reform)

The Victorian Government reported that in the 2015-16 financial year gambling raised \$1.60 billion in taxes, an increase from approximately \$1.627 billion raised in 2014-15. Taxes on electronic gambling machines made up the majority of this revenue at 59%. Gambling taxes in 2013-14 were 10.8 per cent of Victoria's taxation revenue and 3.4 per cent of total government revenue from all sources.⁴

These taxes are collected from an activity largely targeted at people from lower socio-economic backgrounds who can least afford to pay. Poker machines tend to be concentrated in areas of high disadvantage. For example, one of Melbourne's most disadvantaged local government areas, Greater Dandenong, has 8.4 poker machines per 1000 residents, compared to Boroondara which has 1.5 machines per 1,000 residents.⁵ Poker machines offer hope to people facing financial and other problems, meaning that they are at risk of losses which they cannot afford.

On the other hand, their wide accessibility to all means that there can be problematic social impacts across all sections of the community – up to 160,000 Australians suffer severe gambling problems and as many as 350,000 additional people are at moderate risk.⁶ Poker machines account for 75-80% of these problematic gamers.⁷ Hence all local councils need to be aware of the wide-spread threat posed by this addictive activity and how it can impact the wellbeing of all its residents.

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Poker machines usage involves large amounts of cash being lost to residents. Victorians lost \$207 million in the single month of June 2016 by using poker machines. There was \$2.6 million spent on machines in the City of Yarra in the same month.⁸ The amount lost in Yarra in 2016 is around two million dollars higher than the amount lost in April 2015. In the financial year of 2015-2016, over \$33M was lost on poker machines in Yarra. This equates to \$419 per adult each year and was an increase of 6.1% from the previous financial year. This money lost to residents has a flow-on affect that lead to social costs to families and the broader community.

3.1. Understanding the social costs of gambling

Council uses a public health approach to quantify the community impact of gambling in assessing numbers and locations of poker machines. The risks posed by poker machines are not easy to quantify compared to the benefits described by the industry. Research on how impact is measured by the Victorian Commission for Gambling and Liquor Regulation (VCLGR) has found that concrete financial benefits promised by the poker machine supplier tends to be more persuasive than the poorly quantified social impact.⁹

The impact of gambling is complex and long term.

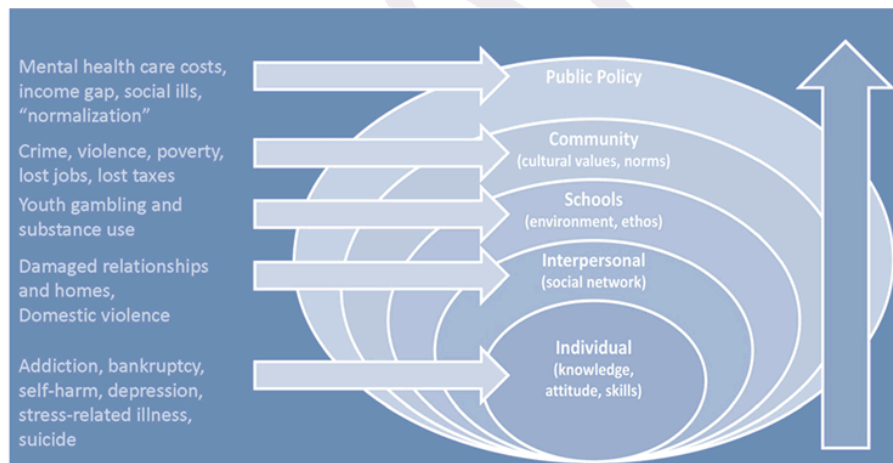


Figure 2: How the harm caused by gambling impacts on individuals and the wider community. (Source: Kings Community Action Group on Gambling)¹⁰

We are getting better at understanding the social costs. We know that the social cost of gambling in Australia has been estimated at \$4.7 billion every year.¹¹ It is also important to recognise that gambling-related harm is spread across the whole community and not just those who could be seen

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as 'problem gamblers'. Research on the gambling burden of harm suggests that problem gamblers account for 15% of the burden of harm.¹² It has been estimated that around 17% of people who present to a public mental health service may have issues with problematic gambling.¹³ Individuals suffering from problem gambling behaviours require targeted resources that recognise the difficulty of changing behaviours.

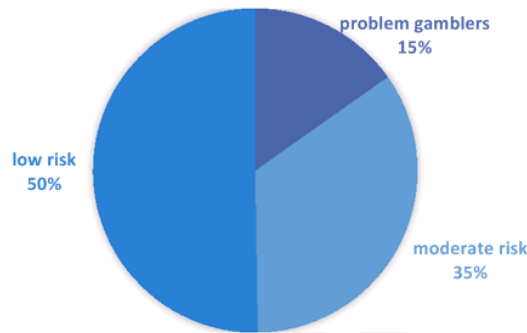


Figure 3: Proportion of gambling-related harm in the Victorian gambling population by risk category (Browne et al 2016)

We now also know that alongside the individual costs, there is a far wider spread of harm than previously recognised. The community burden of harm approach complements rather than replaces is different to the medical model which focuses on individual harm. Nevertheless, it has been estimated that for every single person who has a gambling problem, there may be five to ten people who face serious emotional or financial consequences.¹⁴ This ripple effect of gambling needs to be understood within the context of the whole community.

For example, there is an established link between harm from gambling and family violence. Recent Australian research indicates that people who have significant problems with their gambling are more likely than people without gambling problems to be victims and perpetrators of family violence.¹⁵ This research indicates that family violence is three times more likely to occur in families in which there is significant harm from gambling than in families in which there is no gambling-related harm.¹⁶ There is no evidence to suggest that gambling causes family violence, however gambling is thought to increase the frequency or severity of family violence.

The research above linking family violence and gambling is consistent with recent public health research that shows that 'gambling as a behaviour, can be seen to have an impact on a number of other determinants... that increase the risk of, or contribute to, negative health outcomes'.¹⁷ Family violence is one such determinant that has significant health impacts on women. In 2004 it was

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reported that violence between intimate partners is responsible for more ill-health and premature death in Victorian women under the age of 45 than any other of the well-known risk factors, including high blood pressure, obesity and smoking.¹⁸

A recent Victorian study describes the association between police-recorded family violence and accessibility of poker machines at the postcode level. Postcodes with no poker machines were associated with 20% fewer family violence incidents per 10,000 and 30% fewer family-violence assaults per 10,000, compared with postcodes with 75 poker machines per 10,000.¹⁹

Poker machine venues can also operate as a safe place for people experiencing violence in the home. The burden of harm on vulnerable groups such as women and children needs to be better understood. There are a myriad of other social issues, such as disability, poverty and unemployment, that are compounded by easy access to poker machines.

3.2. Changes in gambling platforms

With the rise of online gambling and the wider reach of smart phones and tablets, gambling activity is now increasingly mobile and promoted via social media. It is becoming normalised as a recreational activity. A large-scale study of the relationship between social media and gambling behaviours showed that, for a small group of gamblers, the use of social media and on-line games can trigger or exacerbate gambling problems.²⁰ People who play simulated gaming machines are more likely to gamble commercially and develop problems with gambling.²¹

Poker machines have been called the 'crystal meth' of the gambling industry, making up \$11B of gambling-related losses and the machines are designed to manipulate people into addiction. Better consumer protection laws are required to protect people from these harms. While gambling-harm can be caused by many gambling mediums, it has been estimated that up to 1-in-6 regular poker machine users may be experiencing addiction and that three-quarters of all problem gamblers who seek assistance have problems with poker machines.²² Therefore it is incumbent on Councils to be mindful of these community-wide issues and to reduce their negative impact on residents.

Nevertheless, there is still overwhelming evidence that proximity to poker machines increases the risk of harm to people already facing social and economic disadvantage. Recent research has identified that high levels of disadvantage are associated with higher levels of loss at poker machines and that regulation of poker machines around areas of disadvantage needs to be improved.²³ Despite the changes in gambling platforms, poker machines remain a major risk to the community.

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3.3. Expenditure on poker machines in Yarra

There are 308 poker machines located across eight gambling venues in Yarra. The locations of poker machines mirror the locations of large pockets of social housing in Yarra. Besides these locations, many more Poker machines are located in surrounding municipalities or Darebin, Moreland and Melbourne.

Table 1: Venues, Poker machines and expenditure (July 2015 – June 2016)

Venue	Name	Address	Attached entitlements	Poker machines	Venue type	Expenditure (July 2015-June 2016)
1	Bakers Arms Hotel	355 Abbotsford Street, Abbotsford	32	32	Hotel	\$4,441,392.47
2	Parkview Hotel	131 Scotchmer Street, Fitzroy North	30	30	Hotel	\$2,178,137.12
3	Punters Palace	314 Smith Street, Collingwood	20	20	Hotel	\$1,855,784.12
4	Royal Oak Richmond	527 Bridge Road Richmond	80	80	Club	\$4,055,140.06
5	Tankerville Arms	230 Nicholson Street Fitzroy	49	49	Hotel	\$6,287,433.20
6	The Prince of Wales Hotel - Richmond	109 Church St, Richmond	40	40	Hotel	\$5,809,879.48
7	Vaucluse Hotel	157 Swan St Richmond	31	31	Hotel	\$4,220,965.51
8	Vine Hotel	254 Bridge Road	26	26	Hotel	\$4,143,618.26
Totals			308	308		\$32,992,353.39

The Royal Oak Club in Bridge Road, Richmond is the largest venue with 80 Poker machines, under license to the Carlton Football Club, with expenditure/ losses of \$4.06M in 2015-2016. The Tankerville Arms Hotel in Nicholson Street, Fitzroy had the highest expenditure/losses at \$6.3M in 2015-2016 with 49 Poker machines. The largest increase in 2015-16 was at Bakers Arms Hotel, where player losses increased by over \$681,000 (or 18 per cent).

Hotels generally have higher expenditure than clubs because of the more liberal opening hours.

Overleaf is a map illustrating the locations of poker machine venues in and around the City of Yarra, along with the number of machines per venue and those areas designated as inappropriate locations for Poker machines under the City of Yarra Planning Scheme. Council's Planning Scheme requires a planning permit to install or use a poker machine and the Local Gambling Policy (Clause 22.15)

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provides guidance for decisions in this area. It prohibits installation or use of Poker machines in strip shopping centres and in the Richmond Plaza and Victoria Gardens Shopping Centres. It also discourages the location of gambling machines in nominated areas within 500 metres of areas of disadvantage as identified using SEIFA index of relative disadvantage.

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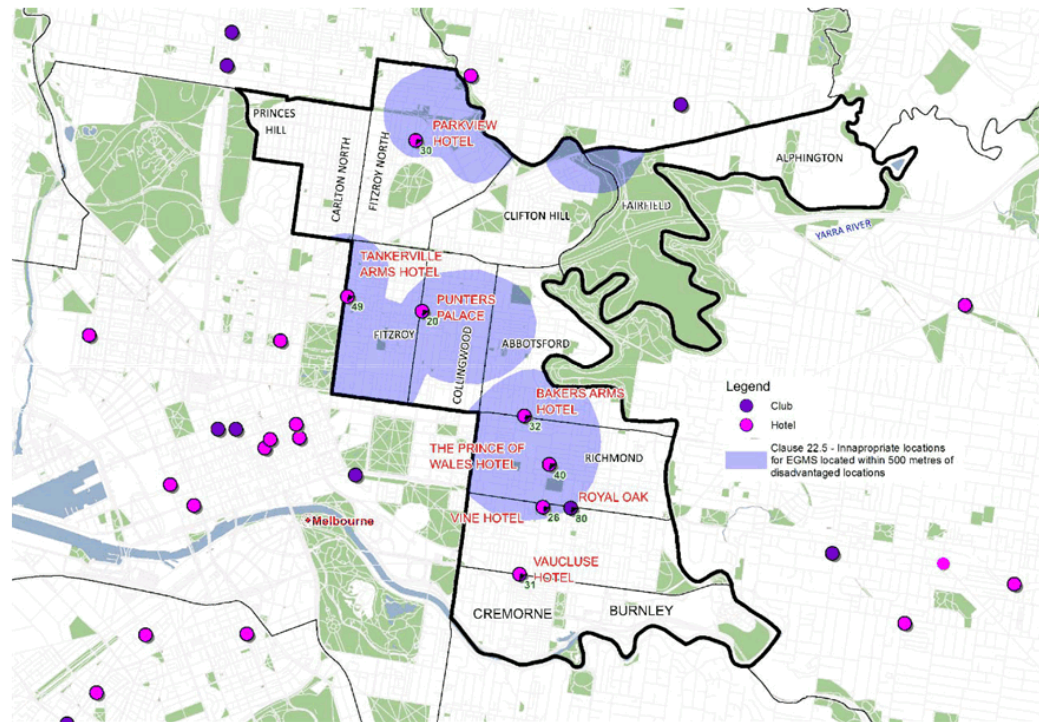


Figure 4: Venues and numbers of Electronic Gambling Machines in the City of Yarra and in surrounding municipalities, overlaid with Yarra Planning Scheme 'inappropriate locations'.

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Figure 2 below shows the trend in annual poker machine expenditure in Yarra from 2010 until June 2016. Expenditure on poker machines is the total amount lost by players on gambling machines. It is to be used to provide an accurate picture of the size of the poker machine industry in each local government area.

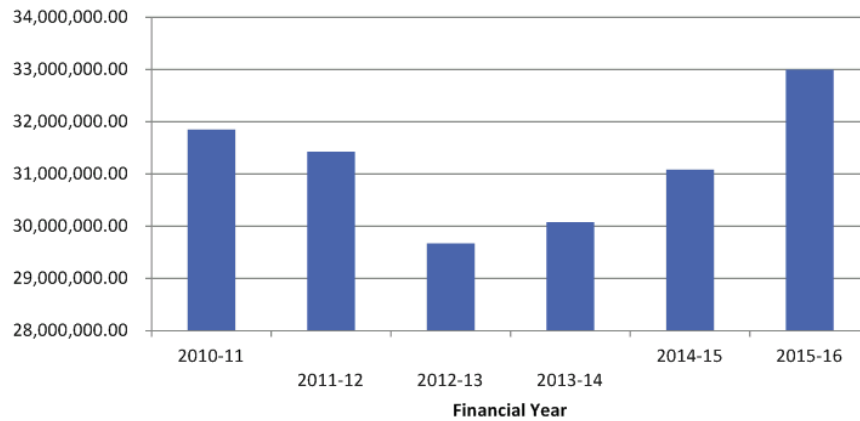


Figure 5: Annual Poker Machine Expenditure Yarra (2010-2016) Source- VCGLR

The expenditure on machines in Yarra was \$32,992,353 in the period July 2015 to June 2016. This was an increase in 6.1% from 2014-15, when expenditure was \$31,084,714.

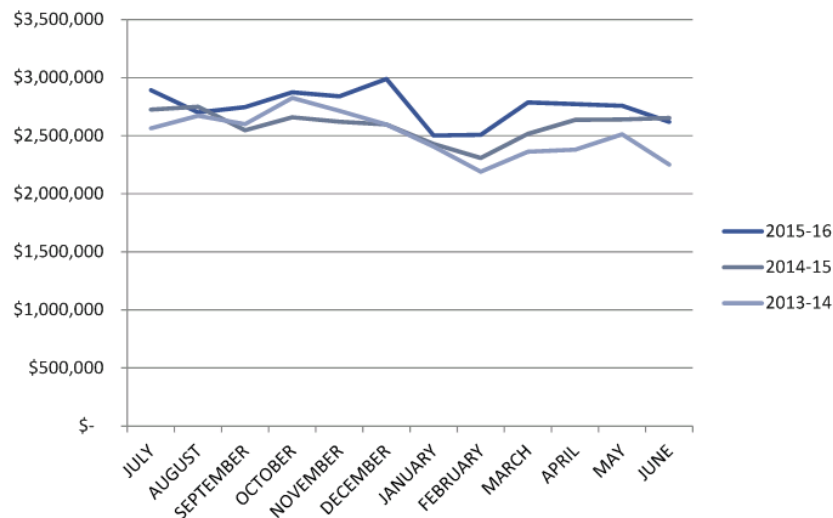


Figure 6: Monthly Poker Machine Expenditure Yarra (July 2013 - June 2016) ²⁴

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3.4. Council actions to addressing gambling harm

Yarra is a socially and economically diverse community, with a large disadvantaged population living alongside some of Melbourne's most wealthy neighbourhoods. Poker machine venues are located across the municipality. Of particular concern to Council is that poker machine venues are close to the 9% of its population living in a collector district with a Social and Economic Index (SEIFA) disadvantage index below 700. In addition, housing affordability in Yarra has been declining, creating financial stress for nearly 3,000 Yarra households, including 13% of households in Collingwood and North Richmond.²⁵ Losses related to gambling can compound these financial stresses.

Council plays an important role in building social connections and community support to reduce isolation and other vulnerabilities that may contribute to poker machine addiction. Research has shown that the impact of gambling on local communities might be mitigated by the presence of other factors in the community that promote resilience, such as volunteering.²⁶

Council has also supported the empowerment of disadvantaged groups within their local community to address the causes of their isolation and to work together to draw attention to the structural causes of disadvantage.

3.5. Yarra Gaming Strategy: A Community Wellbeing Approach (2011 – 2015)

In 2011, Council produced a four year strategy that adopted a community wellbeing approach in recognition of the harms posed by problematic electronic gambling not only to the individual but to the wider municipality. The strategy recognised that gambling posed a risk to some members of the community who may have particular vulnerability to gambling harm and also that people gamble for different reasons. It is acknowledged that some parts of the community do not have accurate information about gambling products, as well as about their rights and consumer protections. It also acknowledged the devastating effects of gambling on children, families and the wider economy due to the changed behaviours and spending patterns that can flow from problematic gambling. Lastly, it is accepted that many community members are broadly opposed to electronic gambling in Yarra

Given the local government policy environment in relation to gambling, included regulatory preparation and social planning, it was decided to support and expand initiatives which supported informed consumer choice and the fostering of community resilience. The Council position was 'to minimise gambling harms in the Yarra community, advance community wellbeing, advocate for change to other levels of government and act consistently with this strategy in relation to hire, lease and use of Council facilities.' This position remains relevant in 2016.

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It is timely to review the changes that have taken place in the gambling policy area since the strategy was launched in 2011 and to acknowledge the actions that took place as part of this strategy.

In 2011, five key action areas were pursued with the following initiatives taken by Council:

3.5.1. To enhance Council's regulatory role

Ensure planning decisions include rigorous social and economic impact assessments, recognising that the assessment process affords opportunity for community views to be considered in relation to planning decisions relating to gambling.

- No new licence application within Yarra since the Strategy was launched.
- The number of poker machines has grown in the suburbs close to Yarra and Council has actively supported its neighbouring Councils to assess the impact of these applications on the wellbeing of residents.
- Yarra residents are still able to travel to other Local Government Areas and use these machines, meaning that Council must continue to look at social and economic impacts in the wider area.

3.5.2. To support informed choice

Make broad community messages available stating the risks of poker machine gambling for Yarra residents, businesses and visitors, with particular focus on the needs of vulnerable groups.

- Through its Community Grants Program, Council funded a Vietnamese Women's Alcohol and Other Drugs support group to provide education to Vietnamese women about gambling as well as other social issues across one year. The Centre for Ethnicity and Health also distribute information resources about problematic gambling in community languages and Council uses these as required.
- Council is concerned that relying on such messages is contrary to evidence that poker machines themselves are unsafe. It considers that strategies that encourage self-regulation will not solve the wider problems relating to the industry and how the machines themselves are designed to manipulate the user.
- From 1 December 2015, pre-commitment measures must be available for all gambling machines to enable players to set limits and track their usage.
- Council supports an independent evaluation of the effectiveness of these and other measures, especially for vulnerable groups, with all results being made public.

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3.5.3. To seek collaborative relationships

Bring local stakeholders together drawing on public health and consumer protection strategies and develop collaborative relationships in order to address the harms associated with gambling.

- The Active Ageing Advisory Group collaborates with Council to raise issues of ageing in Yarra.
- The Yarra Settlement Forum regularly brings issues to the attention of Council from agencies supporting newly arrived immigrants. Such collaborative relationships mean that any issues which relate to problematic gambling can be addressed as early as possible.
- Council will continue to collaborate with local and state stakeholders on consumer protection strategies.

3.5.4. To foster social inclusion

Raise awareness of the services available to assist those directly affected by the adverse effects of gambling, both in the community and among stakeholders, to show leadership and to encourage and support community members to seek help.

- During Responsible Gambling Awareness Week (RGAW) in 2013 it partnered with Hume City Council on a project called 'Young People Speak Out' which was a short-story competition about the issue of gambling targeting young people aged 16 to 25. This generated a great deal of exposure of the issues as well as empowering young people to creatively express their own experiences and feelings about problematic gambling. It also led to a documentary for young people, parents and educators focusing on ways parents can talk to young people about gambling risks, which was developed in partnership with North East Primary Care Partnership & Gamblers Help City.
- In 2015, the March Away From Gambling campaign also saw the development of social inclusion initiatives such as the Alphington Community Centre's games night which was designed to offer an alternative to gambling.
- Yarra recognises the limitations of this approach due to the addictive nature of poker machines.

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3.5.5. To develop clear advocacy positions

Advocate to other levels of government regarding policy measures that seek to reduce gambling harms, support informed consumer choice and result in greater community wellbeing.

- In 2012 Yarra engaged the services of Symplan consultants to assess the implications for the community of Yarra of an application from the Grandview Hotel in Fairfield to develop 50 new Poker machines. It found that there was a net detrimental social and economic affect to the community for having these additional machines.
- Council made a submission to the Office of Liquor, Gaming and Racing 'Gaming Machines Arrangements Review' in 2016.
- In 2016, Yarra Council joined the Alliance for Gambling Reform and will collaborate on developing measures to reduce harm caused by the gambling industry.

4. Policy 2016

Yarra's Council Plan 2013-2017 places a high priority on the liveability of the local area and recognises that Council can play a lead role in reducing social isolation and supporting community initiatives that improve the variety of alternative activities available to people. It has developed a Memorandum of Understanding with the nine neighbourhood houses in Yarra that outlines the highly-valued role neighbourhood houses play in bringing people together, especially as Yarra's population grows and its needs change.

Yarra's Community Grants are also part of Council's ongoing commitment to build strong local communities and support initiatives which offer connections amongst vulnerable groups that might prevent gambling.

Council's Health Plan 2013-2017 proposes a vision of 'helping communities flourish through health promoting environments'. It recognises the particular health vulnerabilities of CALD groups and the need to develop options for civic and community participation as well as understanding and navigating governance systems.

In addition, Council's Multicultural Partnerships Plan 2015-18 includes Council's commitment to addressing the potential social isolation of Yarra residents through partnering with local community support services. This is part of a broader commitment to consider the needs of existing as well as

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newly arrived migrants and, where possible, to improve their wellbeing and reduce the risk of engaging in risky behaviours, including problematic gambling.

Council's Aboriginal Partnerships Plan 2015-18 also outlines the important role for Council in facilitating local employment and promoting culturally relevant events to offer alternatives to gambling.

The policy goals and actions (listed overleaf) build upon and complement Council's efforts in addressing the individual and societal harms of gambling and will enable Council and its partners to continue to work together to address problematic gambling in the municipality and more broadly.

4.1. Policy Goals

Vision:

'To advocate for a fairer society where the gambling industry no longer causes social or economic harm in the community of Yarra.'

1) Advocacy to reduce the number of poker machines in Yarra

Rationale:

Council views poker machines as a threat to community and individual well-being and aims to protect its community from this threat by restricting the access to these machines as much as possible in Yarra and in the wider community.

Actions:

- a) Council will oppose any applications within the City of Yarra and neighbouring municipalities which result in a net increase in the number of poker machines and cause social and economic harm to local communities.
- b) Council will strongly advocate to the Victorian Government for a reduction in the number of poker machines across the wider municipality.

2) Foster social inclusion in Yarra by supporting gambling-free community activities

Rationale:

Council will take a lead role in the local community by fostering positive social relationships and encouraging community activities that reduce the potential market for poker machines.

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Actions:

- a) Council will continue to fund services that improve social connection and local infrastructure that provides alternative recreational activities to gambling.
- b) Council will not provide grants to any community agencies for activities which are sponsored by gambling businesses or for activities which take place in gambling venues.
- c) Council will not sponsor any social activities that take place in gambling venues and will encourage venues with poker machines to explore alternative means to maintain their revenue base.

3) Improve community understanding about the risks posed to the community and the individual by the gambling industry

Rationale:

Council recognises that the poker machine industry has access to powerful lobbying tools. It also recognises that the machines are designed to manipulate the user. The community needs to better understand the dangers of the machines so they can make an informed choice as a consumer about whether or not to use poker machines.

Actions:

- a) Council will engage in community education to raise awareness of the risks involved in the poker machine industry.
- b) Council will conduct these activities in a way which meets the specific needs of women, people from a CALD background, people from an Aboriginal or Torres Strait Islander background, people with a disability and/or mental illness, and older people.
- c) Council will support efforts to educate its staff about the social costs of gambling as part of its commitment to occupational health and safety.
- d) Council will take a lead role in advocating for a broad conceptual framework for understanding the links between poverty, disadvantage and the poker machine industry.

4) Reform of the gambling industry

Rationale:

Council recognises that the state government receives over 10% of its taxes from the poker machine industry. Council considers that this compromises the state government's capacity to address the harm caused by the industry. The industry is also likely to resist any attempts to

Attachment 1 - Final Gambling Policy 2016



reduce its profits. A root and branch reform is the only way to break down the nexus between the poker machine industry and government. Yarra is a member of the Alliance for Gambling Reform and will work with this organisation to achieve its goals.

Actions

- a) Council will advocate for industry reforms at the state and federal government levels that reduce the harm caused by poker machines via supporting mandatory pre-commitment measures and \$1 maximum bets.
- b) Council will advocate for the removal of machine features which are misleading and addictive.
- c) Council will support other reforms that can be shown to reduce social and economic harms in Yarra and in the wider community.
- d) Council will collaborate with research and data collection projects that aim to illustrate the harm caused by poker machines.
- e) Council will advocate for taxation reform that taxes wealth rather than gambling.

5) Enable community participation in planning decisions concerning gambling activities

Rationale:

The communities that are affected by decisions should have their say in those decisions. The Planning and Environment Amendment (Recognising Objectors) Act 2015 requires Victorian Civil and Administrative Tribunal (VACT) and Councils to consider the number of objectors to a permit application in considering the social impact of a future development.

- a) Council will support and encourage members of the community to submit their views about gambling licensing applications.
- b) Council will support research and data collection that demonstrates the social impact of gambling and will clearly communicate the findings of this research to the wider community.

Attachment 1 - Final Gambling Policy 2016



Endnotes

¹ <http://www.pokiesplayyou.org.au/about>

² Victorian Commission for Gambling and Liquor Regulation.

³ <https://www.responsiblegambling.vic.gov.au/information-and-resources/whats-new/2013/december-2013/tax-increases-on-pokers-and-changes-to-return-to-player-rates>

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⁵ Enough Pokers Position Paper, Edition 3, 17 November 2014.

⁶

<http://ministers.treasury.gov.au/DisplayDocs.aspx?doc=pressreleases/2010/138.htm&pageID=&min=njsa&Year=&DocType=0>

⁷ Enough Pokers Position Paper, Edition 3, 17 November 2014.

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⁹ Charles Livingston and Louise Francis, 2014, 'Review of Decisions by the Victorian Commission for Gambling and Liquor Regulation', MAV and Monash University.

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¹² Browne, M, Langham, E, Rawat, V, Greer, N, Li, E, Rose, J, Rockloff, M, Donaldson, P, Thorne, H, Goodwin, B, Bryden, G & Best, T 2016, 'Assessing gambling-related harm in Victoria: a public health perspective, Victorian Responsible Gambling Foundation, Melbourne.

¹³ Anthony de Castella, Pip Bolding, Adeline Lee, Sonja Cosic, Professor Jayashri Kulkarni, 2011. 'Problem Gambling in People Presenting to a Public Mental Health Service', Office of Gaming and Racing, Department of Justice.

¹⁴ Beyond Blue, 'Problem Gambling and Depression fact sheet'.

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¹⁵ Dowling, N. 2014. 'The impact of gambling problems on families. AGRC Discussion Paper No. 1 – November 2014', retrieved from <https://www3.aifs.gov.au/agrc/publications/impact-gambling-problems-families/what-are-impacts-gambling-problems-families>

¹⁶ Dowling, N. A., Ewin, C., Youssef, G. J., Thomas, S. A., & Jackson, A. C. 'Problem gambling and family violence: Findings from a population representative community study'. Manuscript in preparation.

¹⁷ Langham, E., Thorne, H., Browne, M., Donaldson, P., Rose, J., & Rockloff, M. 2016, 'Understanding gambling related harm: a proposed definition, conceptual framework, and taxonomy of harms'. BMC Public Health, 16(80), 23.

¹⁸ Victorian Health Promotion Foundation (VicHealth) 2004, 'The health costs of violence: Measuring the burden of disease caused by intimate partner violence: A summary of findings', VicHealth, Melbourne, retrieved from <https://www.vichealth.vic.gov.au/media-and-resources/publications/the-health-costs-of-violence>

¹⁹ Markham, F., Doran, B., Young, M., 2016, 'The relationship between electronic gaming machine accessibility and police-recorded domestic violence: A spatio-temporal analysis of 654 postcodes in Victoria, Australia, 2005–2014', Social Science & Medicine

²⁰ Gainsbury, Sally M., Daniel King, Paul Delfabbro, Nerilee Hing, Alex Russell, Alex Blaszczyński, Jeffrey Derevensky, 2015 'The use of social media in gambling', Southern Cross University.

²¹ Australian Gambling Research Centre Discussion Paper 'Is it Gambling or a Game?', April 2016.

²² Victorian Auditor General, 'Audit Summary of Taking Action on Problem Gambling', 2010.

²³ Rintoul, Angela C. , Charles Livingstone, Andrew P. Mellor, and Damien Jolley, 'Modelling vulnerability to gambling related harm: How disadvantage predicts gambling losses', Addiction Theory and Research, 2013, Vol. 21, No. 4 , Pages 329-338

²⁴ Please note that the "Monthly Net Electronic Gaming Machine Expenditure" amount appearing above is based on data that may not have been fully audited to date. Any changes are unlikely to have a material effect on the figures provided. The data is audited on an ongoing basis during each financial year to produce the annual net expenditure amount appearing above.

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11.4 Inner Melbourne Action Plan 2016 - 2026

Trim Record Number: D16/164388

Responsible Officer: Director Planning and Place Making

Purpose

1. To provide Council with an overview of proposed projects included in the new Inner Melbourne Action Plan (IMAP) 2016 – 2026 Action Plan.

Background

2. The Inner Melbourne Action Plan 2016 – 2026 (IMAP) was adopted by the five IMAP member Councils in June 2016. Subsequently the IMAP Implementation Committee in conjunction with the IMAP Executive Forum have developed a set of draft Implementation projects that support the overall IMAP vision and goals. (refer to **Attachment 1**).
3. The draft projects have been developed with input from Councillors and officers and have been assessed against the following project criteria:
 - (a) Alignment with the IMAP Vision;
 - (b) Regional benefit;
 - (c) Shared resources;
 - (d) Innovation and leadership;
 - (e) Focus on results;
 - (f) Timelines;
 - (g) Value- effectiveness; and
 - (h) Value – value add.
4. The shortlisted projects have been aligned with the five IMAP goals:
 - (a) Goal 1 – A globally significant, strong and diverse economy;
 - (b) Goal 2 – A connected transport network that provides real travel choices;
 - (c) Goal 3 – Diverse, vibrant, healthy and inclusive communities;
 - (d) Goal 4 – Distinctive, high quality neighbourhoods and places; and
 - (e) Goal 5 – Leadership in achieving environmental sustainability and climate change adaptation.
5. The attached report details the projects shortlisted for the IMAP Implementation Plan. Councillors' input is sought on the project priorities for the next three years and more specifically those projects that should be funded in 2017-18.

External Consultation

6. Consultation on the IMAP 2016 -2026 occurred earlier in 2016 and was considered at the time of adopting the IMAP 2016 -2026.

Internal Consultation (One Yarra)

7. Officers from across the Council organisation have been involved in implementing the previous IMAP and the development of the new IMAP, including the draft set of implementation projects.
8. Officers have been involved in determining the draft projects and priorities so they are aligned and support the Council Plan and Council's other strategies and plans, as well being capable of being accommodated in the organisation's operational plans and resources.

Financial Implication

9. Council's contribution towards the implementation projects will be considered as part of Council's annual budget process.

Economic Implications

10. There are a number of projects proposed that would support Inner Melbourne becoming a globally significant, strong and diverse economy.

Sustainability Implications

11. Several of the shortlisted projects would support improved sustainability outcomes relating to the transport network, environmental sustainability and climate change adaptation.

Social Implications

12. Projects will support the IMAP goal of Inner Melbourne promoting diverse, vibrant, healthy and inclusive communities.

Human Rights Implications

13. There are no known human rights implications from this report.

Communications with CALD Communities Implications

14. Community consultation occurred during the preparation of the Inner Melbourne Action Plan 2016 -2026.

Council Plan, Strategy and Policy Implications

15. As a member of IMAP, Council has been actively involved in the previous IMAP and in the development of the new IMAP. The goals of IMAP and the shortlisted projects are broadly aligned with and support a number of the strategies and actions in the Council Plan.

Legal Implications

16. There are no legal implications from this report.

Discussion

17. The draft implementation plan sets out the proposed projects in more detail. The goals and projects are outlined in Table 1.
18. There are a number of projects proposed to support a globally significant, strong and diverse economy. (Goal 1).
19. According to the Proposed Action Plan (Attachment 1) the proposed priority project for Year 1 is the Implementation of Census of Land Use and Employment (CLUE):
 - (a) there are four other proposed projects which will be prioritised for future years' implementation. These four projects are:
 - (i) Smart City Solutions (Year 2);
 - (ii) Managing licences premises and entertainment precincts (Year 3-4);
 - (iii) Wayfinding and signage (Years 2-3); and
 - (iv) IMAP tourism (ongoing); and
 - (b) officers believe Yarra City Council should support the implementation of CLUE because it would provide a useful database of landuse and employment data which would assist decision making.
20. There are seven projects proposed to support Goal 2 (A connected transport network that provides real travel choices):
 - (a) the proposed priority project for implementation in Year 1 is to prepare a business case for an Inner Melbourne Cycling Network; and
 - (b) the other projects that will be prioritised over the life of the Plan are:
 - (i) Planning for future vehicles (Years 2-3);

- (ii) Travel mode research (Year 3);
 - (iii) Public Transport Standards (Year 4+);
 - (iv) Promote walking (Year 4+);
 - (v) Infrastructure Victoria priorities (Year 1-2); and
 - (vi) IMAP and Public Transport Victoria (PTV) Partnership. (Year 1); and
 - (c) it is important for Yarra City Council to support the preparation for an Inner Melbourne Cycling Network so that cycling linkages and regional paths improve cycling and connectivity.
21. In order to deliver on Goal 3, Diverse, vibrant, healthy and inclusive communities, the Proposed Action Plan identified four projects:
- (a) the prioritised project for implementation in Year 1 is the development of a tool for forward planning, design and management of sport and recreation facilities;
 - (b) other projects that will be prioritised over the next years are:
 - (i) Affordable housing controls and targets (Years 2-4+);
 - (ii) IMAP communities infrastructure Plan 2026 (Years 3-4+); and
 - (iii) A Consistent approach in response to homelessness (Year 1); and
 - (c) the City of Yarra should support this action as sport and recreation are important attributes of a vibrant city and for community health.
22. Goal 4 focuses on the inner Melbourne's neighbourhoods and places. The proposed action for Year 1 implementation is to develop an Urban Forest and Biodiversity Strategy aimed at making changes impacting the environment and ecosystems:
- (a) three other actions proposed for later years are:
 - (i) Green Street Best Practice Guide (Year 3);
 - (ii) IMAP 3D Modelling project (Year 4+); and
 - (iii) Increasing employment opportunities (ongoing); and
 - (b) the City of Yarra should support this action – inner city Councils are developing urban forest strategies. Regional approaches and collaboration is important so that central Melbourne is considered from a regional perspective.
23. The goal of inner Melbourne being a leader in achieving environmental sustainability and climate change adaptation is the last goal (Goal 5) for this implementation plan. The prioritised project for this goal is to research and analyse the costs and benefits of innovative and smart water waste management:
- (a) other projects which will be prioritised over later implementation years are:
 - (i) whole of water cycle planning (Years 2-4+);
 - (ii) IMAP water use targets Years 2-4+;
 - (iii) IMAP greenhouse gas emission targets (Years 3-4+); and
 - (iv) Implementation of environmental sustainable design (ESD) and green demonstration projects. (Year 4+); and
 - (b) the City of Yarra should support this action – sustainability and climate change are key important topics for the metropolis and beyond for a number of reasons.
24. More detail information on all these projects and the timelines for implementation can be found in **Attachment 1**.

GOAL 1 A globally significant, strong and diverse economy	
G1.P1	IMPLEMENTATION OF CENSUS OF LAND USE AND EMPLOYMENT (CLUE)
G1.P2	SMART CITY SOLUTIONS
G1.P3	MANAGING LICENSED PREMISES AND ENTERTAINMENT PRECINCTS
G1.P4	WAYFINDING AND SIGNAGE
G1.P5	IMAP TOURISM
GOAL 2 A connected transport network that provides real travel choices.	
G2.P1	BUSINESS CASE: INNER MELBOURNE CYCLING NETWORK
G2.P2	PLANNING FOR FUTURE VEHICLES
G2.P3	TRAVEL MODE RESEARCH
G2.P4	PUBLIC TRANSPORT STANDARDS
G2.P5	PROMOTE WALKING
G2.P6	INFRASTRUCTURE PRIORITIES
G2.P7	IMAP AND PUBLIC TRANSPORT VICTORIA (PTV) PARTNERSHIP
GOAL 3 Diverse, vibrant, healthy and inclusive communities.	
G3.P1	SPORT AND RECREATION FACILITY PLANNING
G3.P2	AFFORDABLE HOUSING CONTROLS AND TARGETS
G3.P3	IMAP COMMUNITIES INFRASTRUCTURE PLAN 2026
G3.P4	CONSISTENT APPROACH IN THE RESPONSE TO HOMELESSNESS
GOAL 4 Distinctive, high quality neighbourhoods and places.	
G4.P1	URBAN FOREST AND BIODIVERSITY STRATEGY AND APPROACH
G4.P2	GREEN STREET BEST PRACTICE GUIDE
G4.P3	IMAP 3D MODELLING PROJECT
G4.P4	INCREASING EMPLOYMENT OPPORTUNITIES
GOAL 5 Leadership in achieving environmental sustainability and climate change adaptation.	
G5.P1	WHOLE OF WATER CYCLE PLANNING
G5.P2	IMAP WATER USE TARGETS
G5.P3	IMAP GREENHOUSE GAS EMISSION TARGETS
G5.P4	SMART WASTE MANAGEMENT SOLUTIONS
G5.P5	IMPLEMENT ENVIRONMENTAL SUSTAINABLE DESIGN AND GREEN DEMONSTRATION PROJECTS

Table 1

Conclusion

25. The IMAP 2016 – 2026 draft Implementation Projects have been developed through a consultative process with all the IMAP Councils. The draft projects put forward support the overall goals of the IMAP 2016 – 2026 and indicate the first year priorities for funding in 2017-18.
26. Councillors' input to the IMAP 2016 – 2026 draft Implementation Projects is being sought. This input will be presented and used at the next IMAP Implementation Committee in early December to finalise the list of projects, priorities and first year funding projects.

RECOMMENDATION

1. That:
 - (a) Council note the officer report and the IMAP 2016-26 Draft Implementation Projects report;
 - (b) Council endorse the following actions for inclusion in the 2017 – 2018 Action Plan, in accordance with the proposed actions as indicated in Attachment 1:
 - (i) Implementation of census of land use and employment (CLUE);
 - (ii) Business Case: Inner Melbourne cycling network;
 - (iii) Sport and recreation facility planning
 - (iv) Urban forest and biodiversity strategy and approach; and
 - (v) Whole of waste cycle planning; and
 - (c) the CEO, on behalf of the Council, forward the input provided by Council to the IMAP Implementation Committee for consideration in finalising the IMAP Implementation Projects and determining funding priorities for 2017-18.

CONTACT OFFICER: David Walmsley
TITLE: Manager City Strategy
TEL: 9205 5350

Attachments

- 1 IMAP 2016-26 Draft Implementation Projects for Consideration

Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration



Inner Melbourne Action Plan 2016-2026

Draft Implementation Projects for Consideration

Inner Melbourne Action Plan
Making Melbourne More Liveable



Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

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Photos: Courtesy of the IMAP Councils.

Compiled and Designed by: Business Aspect Pty Ltd.

Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

Foreword

In June 2016 the Cities of Melbourne, Stonnington, Yarra, Port Phillip and Maribyrnong City Council (the IMAP Councils) adopted the Inner Melbourne Action Plan 2016-2026. This plan builds on the previous work undertaken by the 5 partner Councils during their past ten-year collaboration.

The Inner Melbourne Action Plan (IMAP) Implementation Committee is required to adopt a rolling Three Year Implementation Plan and to review it annually. In December 2016 the Committee aims to adopt an update which reflects the intent of the new plan.

Staff have reviewed a number of regional projects which were promoted during the development of the new Plan, during its broad consultation. A shortlist of projects has been identified for consideration by the 5 IMAP Councils for implementation over the next three years.

Councillors' input is sought on project priorities for the IMAP Three Year Implementation Plan. As the program is reviewed annually, projects for 2017-18 are to be determined for funding, while those in subsequent years can be identified 'in principle'.

The IMAP Implementation Committee aims to undertake joint projects which will, over time, help us achieve "where we want Inner Melbourne to be in ten years' time" – as articulated in the new Inner Melbourne Action Plan 2016-2026.

This document provides a shortlist of IMAP projects for consideration.

Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

What is IMAP?

The Inner Melbourne Action Plan (IMAP) partnership is unique in bringing local Councils and Government stakeholders together to develop and deliver regionally based actions. The municipalities of Melbourne, Port Phillip, Stonnington, Yarra and Maribyrnong are the partner Councils that make up the membership of the IMAP group.

The Inner Melbourne Action Plan sets out five goals that the Inner Melbourne Councils have collectively agreed need to be realised to:

- improve Inner Melbourne's livability;
- respond to the challenges of rapid growth; and
- ensure Melbourne continues to be an internationally renowned, global city.

IMAP seeks to respond to the long term directions set out in the State Government's Metropolitan Planning Strategy, Plan Melbourne. Whilst IMAP has a particular focus on actions that can be completed within the next 5-10 years, the goals set out in this plan are necessarily ones which will take a longer timeframe to be fully realised.

The IMAP area covers the municipalities of Melbourne, Port Phillip, Stonnington, Yarra and Maribyrnong. It is aligned with the Central Melbourne sub region identified in Plan Melbourne.

Figure 1 – The IMAP region.



Our Vision and Goals

Inner Melbourne will continue to improve its internationally-renowned livability whilst responding to the challenges of rapid growth. This will be achieved by promoting the following goals:

- A globally significant, strong and diverse **economy**;
- A connected **transport** network that provides real travel choices;
- Diverse, vibrant, healthy and inclusive **communities**;
- Distinctive, high quality **neighbourhoods and places**;
- Leadership in achieving **environmental sustainability** and climate change adaptation.

Our Mission

The IMAP Implementation Committee and their respective Councils will pursue the following mission to achieve IMAP's vision and goals:

- We will have one voice in respect to our shared priorities and projects;
- We will pursue projects of regional scale and significance;
- We will undertake research and development on issues facing our region;
- We will share resources.

How we will achieve our Mission and Goals

The IMAP Councils have a clear vision and goals that we want to achieve for Inner Melbourne to both respond to growth challenges and enhance the social, economic and environmental wellbeing of the Inner Melbourne community. We will achieve this mission and goals by working together and with others.

We will **advocate** for a range of actions including:

- Developing progressive urban renewal strategies that address the livability outcomes set out in this plan;
- Enhancing the transport system so that it meets the access and mobility needs of residents, workers and visitors;
- Improving a range of State and Federal government policies, legislation, funding, programs and services.

We will collaborate to **deliver strategies, policies and regional scale projects** that benefit Inner Melbourne. By working together and with others, the IMAP Councils can bring together considerable collective expertise to undertake projects that benefit the whole of Inner Melbourne in an efficient and cost-effective way.

Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

How we would like Inner Melbourne to be in ten years' time

The IMAP Councils will pursue strategies which contribute towards improving the livability of Inner Melbourne over the coming decade. We will strive to help realise the following outcomes for Inner Melbourne:

GOAL 1 A globally significant, strong and diverse economy.

- Inner Melbourne has a growing 'knowledge economy' sector which is of international significance.
- A series of distinct and specialist economic clusters operate across Inner Melbourne making a significant contribution to the nation's GDP and intellectual capital.
- Inner Melbourne is internationally recognised as one of the world's best tourism and major events destinations.

GOAL 2 A connected transport network that provides real travel choices.

- Growth in Inner Melbourne is supported by the delivery of transport infrastructure that increases accessibility, supports sustainable travel behaviour and is integrated with urban development.
- The public transport network is modernised and integrated together to maximise people's ability to access opportunities across Inner Melbourne.
- Inner Melbourne is an internationally renowned cycling and walking region that is well connected by a network of convenient, comfortable, safe and direct walking and bike riding routes.
- The impact of through traffic on Inner Melbourne's road network has been substantially reduced.
- Freight movements are confined to a discrete network of routes which accommodates growing freight needs without the need to travel on the broader road-based transport network, particularly residential neighbourhoods.

GOAL 3 Diverse, vibrant, healthy and inclusive communities.

- The supply of affordable housing has increased substantially in Inner Melbourne.
- Apartments and all new and refurbished homes in Inner Melbourne offer high quality, environmentally sustainable and diverse housing options.
- Community infrastructure, open space, regional sporting and recreation facilities and services have been substantially enhanced and developed to meet the needs of a rapidly growing resident and working population.
- Residents, workers and visitors in Inner Melbourne report a strong sense of safety, health, social and local connection and inclusion.

GOAL 4 Distinctive, high quality neighbourhoods and places.

- Inner Melbourne enjoys an enhanced, integrated, high quality public space network that builds on the region's open space legacy, creates social connections and access to nature and serves the growing population.
- Inner Melbourne's enhancement programs across the network of parks, public spaces and streets provide an essential element of the inner city's environmental sustainability and livability.
- New urban development across Inner Melbourne sets benchmarks for its design quality, innovation, contribution to the public realm and high standard of amenity that are internationally recognised.
- Inner Melbourne's existing heritage fabric and distinctive precincts have been protected and enhanced to contribute to a strong sense of place and identity for the region.
- Inner Melbourne's major public spaces and waterfront destinations project a positive and distinctive image of Inner Melbourne, are well designed to accommodate significant visitation and major events and are well served by transport infrastructure that connects them into the city.

GOAL 5 Leadership in achieving environmental sustainability and climate change adaptation.

- Inner Melbourne is a 'water sensitive' city with substantial reduction in potable water consumption and substantially improved quality of water entering our waterways.
- Inner Melbourne is a national leader in achieving greenhouse gas emission reductions, with average emissions across the region reduced each year.
- The Inner Melbourne community is resilient to the impacts of climate change.

Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

The IMAP implementation framework

The IMAP Implementation Committee

Implementation of IMAP is overseen by a special purpose 'IMAP Implementation Committee'¹, supported by an Executive Forum, steering groups and project teams. The focus of this Committee is to oversee the implementation of the IMAP, so that the five member Councils can effectively collaborate to pursue agreed goals and outcomes. This model will result in a sharing of leadership, expertise and resources as well as significantly reducing duplication of effort across the region.

The Committee meets regularly to provide a coordinated decision-making process to facilitate the implementation of IMAP. The Committee comprises an elected member and senior executive from each of the five Councils. It provides:

- Regional decision-making necessary to implement agreed IMAP actions, which is binding on the member Councils; and
- Impetus for the coordination and commitment of all partner organisations; and
- Prioritisation, review, budgeting and approval of actions that relate to the Goals and Strategies in IMAP.

The IMAP Implementation Committee will establish an updated rolling three-year program of actions (i.e. the IMAP Three Year Implementation Plan) which it reviews annually.

Information on IMAP Councils' annual funding contributions and staff resourcing requirements for specific IMAP steering groups and project teams will be provided to the IMAP Councils for inclusion in Council Annual Plans. This is to ensure the IMAP Councils make provision for this work in their staff work programs and budgets. It also ensures that expenditure is monitored and reported through Annual Reports.

The IMAP Executive Forum

The IMAP Executive Forum is made up of senior executives from each of the IMAP Councils. The role of the IMAP Executive Forum is to assist the Committee through determining the annual priorities program, overseeing project financing and project review, and any governance matters as required.



Selecting future IMAP projects

The Inner Melbourne Action Plan 2016-2026 was prepared by the IMAP Councils in 2015. The plan sets out five goals and twenty-seven strategies which will contribute toward realising the vision and outcomes. The new Inner Melbourne Action Plan 2016-26 was approved by all five partner Councils in June 2016.

Each of the five partner Councils have participated in a collaborative process to determine a list of actions that could be undertaken through IMAP to deliver the vision and outcomes. The list of actions has been refined and prioritised by the five Councils to identify the future IMAP projects.

This document provides an overview of the draft IMAP projects short listed for the next few years, with a focus on the initial Three Year Implementation Plan 2017-2018 through to 2019-2020.

The IMAP Implementation Committee reviews and confirms an annual action plan each year as part of its rolling Three Year Implementation Plan. This plan will be endorsed by the Committee in November of the preceding year, so that the budget and resource implications of the plan can be considered by each member Council (and any external funding parties) as part of their own business planning and budgeting process.

Each IMAP steering group will submit business cases for proposed IMAP projects or actions for consideration by the IMAP Executive Forum and IMAP Implementation Committee.

¹ The Cities of Melbourne, Port Phillip, Stonnington, Yarra and Maribyrnong have each set up identically constituted special committees, in accordance with the Local Government Act 1989.

Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

IMAP Project Criteria

Each business case will be assessed against the following *project criteria*:

ALIGNMENT

Alignment with the IMAP vision -

- Will the strategy/action demonstrably enhance the livability of Inner Melbourne by delivering the defined outcomes?
- Does the strategy/action align with potential programs and/or funding opportunities within the state or federal government, or elsewhere?

Regional benefit -

- Will the strategy/action's benefits accrue to a broader region (i.e. more than just one local authority)?
- Is there sufficient agreement amongst the IMAP members to undertake the strategy/action?

DELIVERABILITY

Shared resources -

- Are there opportunities for resource sharing and/or economies of scale?

Innovation and Leadership-

- Does the strategy/action present opportunities to find new or better ways to address issues/challenges facing Inner Melbourne?
- Does the strategy/action advance broader community understanding about making cities more livable?

Focus on results -

- Can the expected results of the strategy/action be clearly defined?

Timeliness -

- Can the desired result be achieved within a 5-10-year period?

VALUE

Effectiveness -

- Do the expected outcomes warrant the expected investment of time and resources?

Value add -

- Does the strategy/action overlap or duplicate other strategies/actions being undertaken elsewhere?
- Can the strategies/actions be incorporated into each Council's Annual Plan

IMAP's future program of work for 2016-2026 has been defined and organised in line with the five IMAP goals. Projects have been listed in priority order.

GOAL 1 A globally significant, strong and diverse economy	
• G1.P1	IMPLEMENTATION OF CENSUS OF LAND USE AND EMPLOYMENT (CLUE)
G1.P2	SMART CITY SOLUTIONS
G1.P3	MANAGING LICENSED PREMISES AND ENTERTAINMENT PRECINCTS
G1.P4	WAYFINDING AND SIGNAGE
G1.P5	IMAP TOURISM
GOAL 2 A connected transport network that provides real travel choices.	
• G2.P1	BUSINESS CASE: INNER MELBOURNE CYCLING NETWORK
G2.P2	PLANNING FOR FUTURE VEHICLES
G2.P3	TRAVEL MODE RESEARCH
G2.P4	PUBLIC TRANSPORT STANDARDS
G2.P5	PROMOTE WALKING
G2.P6	INFRASTRUCTURE VICTORIA PRIORITIES
G2.P7	IMAP AND PUBLIC TRANSPORT VICTORIA (PTV) PARTNERSHIP
GOAL 3 Diverse, vibrant, healthy and inclusive communities.	
• G3.P1	SPORT AND RECREATION FACILITY PLANNING
G3.P2	AFFORDABLE HOUSING CONTROLS AND TARGETS
G3.P3	IMAP COMMUNITIES INFRASTRUCTURE PLAN 2026
G3.P4	CONSISTENT APPROACH IN THE RESPONSE TO HOMELESSNESS
GOAL 4 Distinctive, high quality neighbourhoods and places.	
• G4.P1	URBAN FOREST AND BIODIVERSITY STRATEGY AND APPROACH
G4.P2	GREEN STREET BEST PRACTICE GUIDE
G4.P3	IMAP 3D MODELLING PROJECT
G4.P4	INCREASING EMPLOYMENT OPPORTUNITIES
GOAL 5 Leadership in achieving environmental sustainability and climate change adaptation.	
• G5.P1	WHOLE OF WASTE CYCLE PLANNING
G5.P2	WHOLE OF WATER CYCLE PLANNING
G5.P3	IMAP WATER USE TARGETS
G5.P4	IMAP GREENHOUSE GAS EMISSION TARGETS
G5.P5	IMPLEMENT ENVIRONMENTAL SUSTAINABLE DESIGN AND GREEN DEMONSTRATION PROJECTS

- Note – 2017/2018 Priority

Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

ECONOMY

Goal 1 - A globally significant, strong and diverse economy

Outcomes we aim for in 10 years' time:

- Inner Melbourne has a growing 'knowledge economy' sector which is of international significance.
- A series of distinct and specialist economic clusters operate across Inner Melbourne making a significant contribution to the nation's GDP and intellectual capital.
- Inner Melbourne is internationally recognised as one of the world's best tourism and major events destinations.

We will track progress on:

Changes in activity in key sectors that contribute to Inner Melbourne's GDP.

Strategies:

1. Foster growth in knowledge economy and creative industry sectors
2. Promote investment in specialist economic clusters
3. Market inner Melbourne as a world-class tourism destination
4. Ensure Inner Melbourne's entertainment precincts are regarded as safe, accessible and vibrant places

Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

SUMMARY OF PROJECTS UNDER CONSIDERATION

Proposed IMAP Projects		Status	Proposal
G1.P1	IMPLEMENTATION OF CENSUS OF LAND USE AND EMPLOYMENT (CLUE) (PROPOSED 2017/2018 PRIORITY)	Ongoing	<ul style="list-style-type: none"> Investigate current information requirements and funding; determine needs and economies of scale (current) Expand CLUE implementation across IMAP Councils Secure funding for CLUE implementation across IMAP Councils Improve monitoring of business activity throughout Inner Melbourne
G1.P2	SMART CITY SOLUTIONS	New	<ul style="list-style-type: none"> Based on the learnings from the City of Melbourne "Smart City" initiative, agree plans on how to progress and pilot "Smart City" opportunities across the inner Melbourne region and to support the business sector
G1.P3	MANAGING LICENSED PREMISES AND ENTERTAINMENT PRECINCTS	New	<ul style="list-style-type: none"> Knowledge dissemination by provision of easily accessible up to date information Promote and share practices on managing licensed premises and entertainment precincts, at Inner Melbourne's major tourism destinations Consistent approach to liquor licensing across inner Melbourne destinations
G1.P4	WAYFINDING AND SIGNAGE	Ongoing	<ul style="list-style-type: none"> Consistent wayfinding is recognised as a catalyst for visitors to further explore the region and enhance the economy Improve wayfinding and signage across the inner Melbourne region for visitors and residents Show that the inner Melbourne region and its constituent "precincts" are accessible throughout by walking, cycling and public transport
G1.P5	IMAP TOURISM	Ongoing	<ul style="list-style-type: none"> Continue to invest in tourism projects with external partners to promote inner Melbourne Develop a three year strategic plan to identify initiatives to progress promotion of inner Melbourne Implement a Visitor Economy Destination Management Plan for the IMAP region, including an integrated approach to marketing and purchasing programs

Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

G1.P1 – Implementation of Census of Land Use and Employment (C.L.U.E)

OUTCOMES

- Investigate current information requirements and funding; determine needs and economies of scale (current)
- Expand CLUE implementation across IMAP Councils
- Secure funding for CLUE implementation across IMAP Councils
- Improve monitoring of business activity throughout Inner Melbourne

DELIVERABLES

- Revised CLUE project scope
- CLUE staged roll out plans across Councils
- Approved budget and funding allocated
- Conduct a pilot to select a scalable CLUE technology platform

CONTRIBUTION TO IMAP

- Provides comprehensive information about land use, employment and economic activity across the inner Melbourne region
- Provides data and information regarding the distinct and specialist economic clusters operating across Inner Melbourne.

	TASK	YEAR 1 2017/18	YEAR 2 2018/19	YEAR 3 2019/20	YEAR 4+ 2020+
1	Finalise scoping of the project incorporating areas, budget and individual Council contributions	•			
2	Finalise project budget and funding allocations	•			
3	Include CLUE implementation in individual Council plans	•			
4	Implementation of CLUE, covering individual Council's major employment areas		•	•	

DURATION

Ongoing Multi-Year – 2017/2018 onwards

COST

Large – Greater than \$200K

Census of Land Use and Employment (CLUE)



(Source: City of Melbourne, <https://data.melbourne.vic.au/ja386>)

CLUE provides comprehensive information about land use, employment and economic activity, making it a valuable research tool.

Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

G1.P2 – Smart City Solutions

OUTCOMES

- Based on the learnings from the City of Melbourne "Smart City" initiative, agree plans on how to progress and pilot "Smart City" opportunities across the inner Melbourne region and to support the business sector.

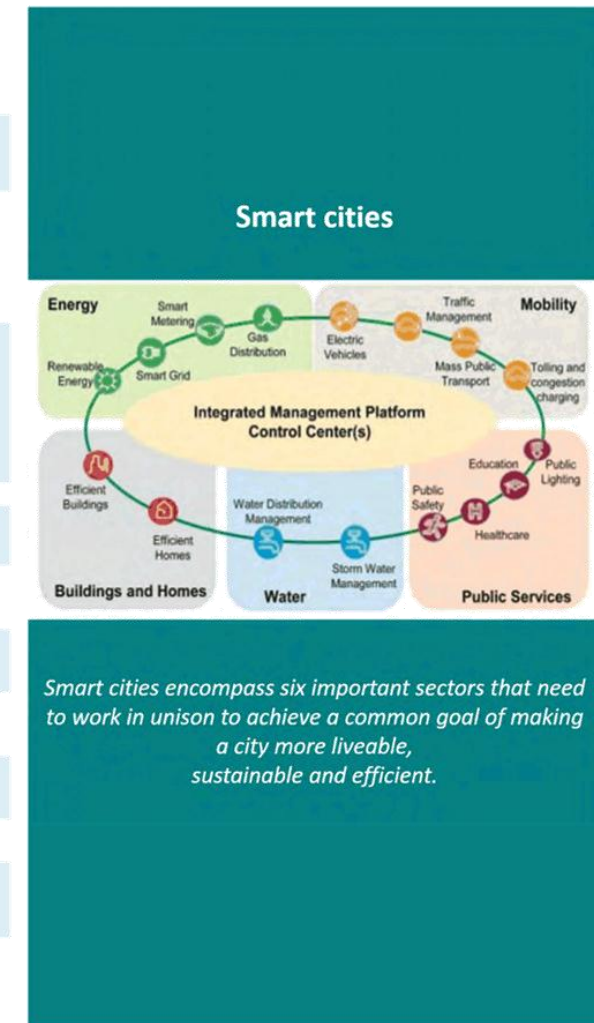
DELIVERABLES

- Participate in selected Smart City prototypes/ pilots in partnership with the City of Melbourne
- Business Case and Implementation Plan for "smart" solutions to be rolled out across IMAP Councils
- Pilot the roll out of "smart" solutions across IMAP Councils
- Funding allocation

CONTRIBUTION TO IMAP

- Help IMAP Councils and communities to prepare for future emerging opportunities
- Connect people, place and technology to innovatively solve city challenges
- Inner Melbourne has a growing 'knowledge economy' sector which is of international significance.
- Inner Melbourne is internationally recognised as one of the world's best tourism and major events destinations.

	TASK	YEAR 1 2017/18	YEAR 2 2018/19	YEAR 3 2019/20	YEAR 4+ 2020+
1	Share with all IMAP Councils the City of Melbourne "Smart City" approach, findings and learnings		●		
2	Identify "smart" solutions that could be rolled out across IMAP Councils		●		
3	Develop Business Case for "smart" solutions to be rolled out across IMAP Councils		●		
4	Develop Implementation Plan for roll out of "smart" solutions across IMAP Councils		●		
DURATION		COST			
3 months – 2018/2019		Small – Under \$50K			



Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

G1.P3 – Managing Licensed Premises and Entertainment Precincts

OUTCOMES

- Knowledge dissemination by provision of easily accessible up to date information
- Promote and share practices on managing licensed premises and entertainment precincts, at Inner Melbourne's major tourism destinations
- Consistent approach to liquor licensing across inner Melbourne destinations

DELIVERABLES

- Annual entertainment precinct forum
- Toolkit that is available to all IMAP Councils
- Website established to share information
- Evidence based liquor license decision making

CONTRIBUTION TO IMAP

- Safe, sociable precincts that meet community expectations
- Greater recognition as a tourist and major event destination that is safe, accessible and vibrant

	TASK	YEAR 1 2017/18	YEAR 2 2018/19	YEAR 3 2019/20	YEAR 4+ 2020+
1	Scan and map the existing licensing forums and perform SWOT (Strengths, Weakness, Opportunities, Threats) analysis.			•	
2	Based on the SWOT analysis, build on last year's super forum to stage an annual entertainment precinct forum			•	
3	Develop specifications for the toolkit.			•	
4	Build and launch the toolkit to all IMAP Councils			•	
5	Develop specifications for a web portal.			•	
6	Build and launch a web portal to all IMAP Councils				•

DURATION

Multi-year – 2019/2020

COST

Small – Under \$50K



OUTCOMES

- ## DELIVERABLES

- CONTRIBUTION TO IMAP

-
- Melbourne Town Hall**
- 1 Melbourne Town Hall
 - 2 Melbourne Town Hall
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 - 100 Melbourne Town Hall
- Melbourne Town Hall**
- City Centre**
- Blade signs**
- Concept only**

Inner Melbourne Action Plan
Making Melbourne More Liveable

Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

G1.P5 – IMAP Tourism

OUTCOMES

- Continue to invest in tourism projects with external partners to promote inner Melbourne.
- Develop a three year strategic plan to identify initiatives to progress promotion of inner Melbourne
- Implement a Visitor Economy Destination Management Plan for the IMAP region, including an integrated approach to marketing and purchasing programs – staff time, ongoing.

DELIVERABLES

- Develop a three-year strategic plan to identify initiatives to progress promotion of inner Melbourne.
- Continue to work with Destination Melbourne to promote the Inner Melbourne region map as the Official Visitor Map – this costs \$48,000 annually for IMAP
- Develop a digital presence to promote inner Melbourne's visitor attractions – hoping to include a section on the Melbourne Now website run by Destination Melbourne – could cost us \$20,000 annually
- Continue to develop the route for the IMAP tourist bus. Scheduled for completion in 2017-18.

CONTRIBUTION TO IMAP

- Inner Melbourne is internationally recognised as one of the world's best tourism and major events destinations.

	TASK	YEAR 1 2017/18	YEAR 2 2018/19	YEAR 3 2019/20	YEAR 4+ 2020+
1	Continue to develop the route for the IMAP tourist bus. Scheduled for completion in 2017-18.	•			
2	Continue to work with Destination Melbourne to promote the Inner Melbourne region map	•	•	•	•
3	Develop and implement a three year strategic plan to identify initiatives to progress promotion of inner Melbourne.	•	•	•	•
4	Develop a digital presence to promote inner Melbourne's visitor attractions		•		

DURATION

Ongoing Multi-Year – 2017/2018

COST

Medium– Between \$50K - 200K



Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

TRANSPORT

Goal 2 - A connected transport network that provides real travel choices

Outcomes we aim for in 10 years' time:

- Growth in Inner Melbourne is supported by the delivery of transport infrastructure that increases accessibility, supports sustainable travel behaviour and is integrated with urban development.
- The public transport network is modernised and integrated together to maximise people's ability to access opportunities across Inner Melbourne.
- Inner Melbourne is an internationally renowned cycling and walking region that is well connected by a network of convenient, comfortable, safe and direct walking and bike riding routes.
- The impact of through traffic on Inner Melbourne's road network has been substantially reduced.
- Freight movements are confined to a discrete network of routes which accommodates growing freight needs without the need to travel on the broader road-based transport network, particularly residential neighbourhoods.

We will track progress on:

Changes in accessibility and mode choices.

Strategies:

1. Develop an integrated and connected regional transport network
2. Advocate to improve public transport across Inner Melbourne
3. Make Inner Melbourne 'cycling friendly' region
4. Make Inner Melbourne a great place for walking
5. Reduce the impact of through traffic across Melbourne
6. Advocate for re-prioritised road space which allocates/prioritises walking, bike riding and public transport on selected roads
7. Delineate a priority freight network to meet the needs of the increased freight task

Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

SUMMARY OF PROJECTS UNDER CONSIDERATION

		Status	Proposal
Proposed IMAP Projects			
G2.P1	BUSINESS CASE: INNER MELBOURNE CYCLING NETWORK (PROPOSED 2017/2018 PRIORITY)	New	<ul style="list-style-type: none"> Prepare a business case for State Government to deliver a regional integrated connected (safe on/off road) cycling network (as per desire set out in Plan Melbourne, Resilient Melbourne and IMAP Strategy) including parking.
G2.P2	PLANNING FOR FUTURE VEHICLES	New	<ul style="list-style-type: none"> Planning for future vehicles, understanding and planning for the implications of connected and autonomous vehicles for the IMAP Councils (basis for policy and advocacy planning). Develop a clear list of the issues (risks and opportunities) for our city(ies) with identified options to address issues such as planning, financing, safety, accessibility and documentation of the Pros and Cons of options considered.
G2.P3	TRAVEL MODE RESEARCH	New	<ul style="list-style-type: none"> Collate current research on the economic value of all travel modes, to be centrally uploaded on the IMAP website. Creation of a centralised information portal, ensuring that individual Councils economic benefit assessments are shared and prevent overlapping.
G2.P4	PUBLIC TRANSPORT STANDARDS	New	<ul style="list-style-type: none"> Work with the state government to define current public transport (PT) performance service standards for all PT services within IMAP region. Define a 10-year performance target. Identify gaps and agree the actions and timelines to close the gaps leading to improved PT performance. Address deficiencies in existing services.
G2.P5	PROMOTE WALKING	New	<ul style="list-style-type: none"> Develop an IMAP regional campaign to promote the benefits of walking. Raise level of public awareness of benefit of walking from a public health and reduced traffic congestion perspective.
G2.P6	INFRASTRUCTURE VICTORIA PRIORITIES	New	<ul style="list-style-type: none"> Develop an IMAP position statement on the infrastructure Victoria 30-year strategy, where there is a common view – IMAP Councils speaking with one voice. Creation of linkages / forums with state agencies and gain greater traction with stage agencies. Seek to address potential problems.
G2.P7	IMAP AND PUBLIC TRANSPORT VICTORIA (PTV) PARTNERSHIP	New	<ul style="list-style-type: none"> Develop a memorandum of understanding between IMAP and PTV which defines a partnership approach and principles to planning, design, engagement and delivery of an integrated "place and movement" precincts project. The aim will be that improvements to service and infrastructure, are well aligned with local demand / expectations / environments. Generating a centralised approach to delivery and accessibility of PT infrastructure. Minimise the risk that infrastructure is unsympathetic to the local environment.

Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

G2.P1 – Business Case: Inner Melbourne Cycling Network

OUTCOMES

- Prepare a business case for the State Government to deliver a regional integrated connected (safe on/off road) cycling network (as per desire set out in Plan Melbourne, Resilient Melbourne and IMAP Strategy) including parking. The value of the network – economic, social, etc. – will be quantified.

DELIVERABLES

- Develop a business case to include – Options; pros and cons; value of options and Implications of no action. Business case will also include off street bike parking (network) and aspects of safety, behaviour etc.
- Gather existing data from IMAP Council's strategies, international best practice (where not already available) and State Government transport agencies
- Measures and metrics defined for quantification of the value of the network(cost, health benefits, other KPI's, value of network)

CONTRIBUTION TO IMAP

- Growth in Inner Melbourne is supported by the delivery of transport infrastructure that increases accessibility, supports sustainable travel behaviour and is integrated with urban development.
- Inner Melbourne is an internationally renowned cycling and walking region that is well connected by a network of convenient, comfortable, safe and direct walking and bike riding routes.
- Resilience benefits (draw on data from leading walking/cycling cities); Health and well-being benefits
- Walking/cycling economy benefits

	TASK	YEAR 1 2017/18	YEAR 2 2018/19	YEAR 3 2019/20	YEAR 4+ 2020+
1	Develop Business Case clearly stating value of regional integrated connected (safe on/off road) cycling network	•			
2	Assessment of best way to capture data in to allow measurement of value; opportunities and financial mechanisms	•			
3	Document delivery options for both the integrated network and the associated enabling parking facilities (i.e. Who will deliver? How to fund? How to deliver?)		•		

DURATION

12mths – 2017/2018

COST

Medium– Between \$50K - 200K



Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

G2.P2 – Planning for Future Vehicles

OUTCOMES

- Planning for future vehicles, understanding and planning for the implications of connected and autonomous vehicles for the IMAP Councils (basis for policy and advocacy planning). Develop a clear list of the issues (risks and opportunities) for our city(ies) with identified options to address issues such as planning, financing, safety, accessibility and documentation of the Pros and Cons of options considered.

DELIVERABLES

- Clear list of the issues (risks and opportunities) for our city(ies)
- In conjunction with VicRoads and PTV, identify options to address issues such as planning, financing, safety, accessibility and Pros and Cons of considered options
- Document a suggested approach to prepare IMAP Councils and communities for disruptive change and measures to determine impact / benefits of change

CONTRIBUTION TO IMAP

- Growth in Inner Melbourne is supported by the delivery of transport infrastructure that increases accessibility, supports sustainable travel behaviour and is integrated with urban development.
- Primarily contribute to retaining livability in the face of disruptive change
- Leverage benefits and mitigating potential negative impacts / risks of future vehicle use
- Choice is retained/enabled for all citizens

	TASK	YEAR 1 2017/18	YEAR 2 2018/19	YEAR 3 2019/20	YEAR 4+ 2020+
1	Collate existing research		•		
2	Identify issues / opportunities and test within Councils		•		
3	Identify options, pros and cons and test against			•	
4	Document and recommend next steps.			•	
DURATION		COST			
9mths – Start in 2018/2019		Small – Under \$50K			



Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

G2.P3 – Travel Mode Research

OUTCOMES

- Collate current research on the economic value of all travel modes, to be centrally uploaded on the IMAP website.
- Creation of a centralised information portal, ensuring that individual Councils economic benefit assessments are shared and prevent overlapping.

DELIVERABLES

- Collated travel mode research from across the IMAP Councils, VicRoads and PTV
- Set up page on IMAP website where all existing research reports can be uploaded

CONTRIBUTION TO IMAP

- Growth in Inner Melbourne is supported by the delivery of transport infrastructure that increases accessibility, supports sustainable travel behaviour and is integrated with urban development.
- The public transport network is modernised and integrated to maximise people's ability to access opportunities across Inner Melbourne.
- Inner Melbourne is an internationally renowned cycling and walking region that is well connected by a network of convenient, comfortable, safe and direct walking and bike riding routes.
- The impact of through traffic on Inner Melbourne's road network has been substantially reduced.
- Freight movements are confined to a discrete network of routes which accommodates growing freight needs without the need to travel on the broader road-based transport network, particularly residential neighbourhoods.

	TASK	YEAR 1 2017/18	YEAR 2 2018/19	YEAR 3 2019/20	YEAR 4+ 2020+
1	Collate existing research			•	
2	Set up page on IMAP website with all Council existing research reports to be uploaded			•	

DURATION

3mths – Start in 2019/2020

COST

Small – Under \$50K



Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

G2.P4 – Public Transport Standards

OUTCOMES

- Work with the State Government to define current public transport (PT) performance service standards for all PT services within IMAP region. Define a 10-year performance target. Identify gaps and agree the actions and timelines to close the gaps leading to improved PT performance. Address deficiencies in existing services.

DELIVERABLES

- Defined desired PT performance standards
- Agreed program to deliver improvements required
- Develop a Business Case for the PT Performance Standards Improvement Action Plan
- Review current performance standards
- Research and define PT performance which meets community expectations
- Agree actions for each Council / agency to delivery

CONTRIBUTION TO IMAP

- Growth in Inner Melbourne is supported by the delivery of transport infrastructure that increases accessibility, supports sustainable travel behaviour and is integrated with urban development.
- The public transport network is modernised and integrated together to maximise people's ability to access opportunities across Inner Melbourne.
- Assist with delivery of a public transport service that meets community expectations
- Improve network connectivity and increases viable travel choice options available to the community

	TASK	YEAR 1 2017/18	YEAR 2 2018/19	YEAR 3 2019/20	YEAR 4+ 2020+
1	Review current performance standards				•
2	Research and define PT performance which meets community expectations				•
3	Agree actions for each Council / agency to delivery				•
4	Develop a Business Case for the PT Performance Standards Improvement Action Plan				•

DURATION

Multiyear – Start in 2020/2021

COST

Small – Under \$50K



Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

G2.P5 – Promote Walking

OUTCOMES

- Develop an IMAP regional campaign to promote the benefits of walking. Raise level of public awareness of benefit of walking from a public health and reduced traffic congestion perspective.

DELIVERABLES

- Communication campaign promoting the benefits of walking including - Newspaper advertisements; Promotion in Council publications; Press releases and Website(s)

CONTRIBUTION TO IMAP

- Inner Melbourne is an internationally renowned cycling and walking region that is well connected by a network of convenient, comfortable, safe and direct walking and bike riding routes.
- The impact of through traffic on Inner Melbourne's road network has been substantially reduced.

	TASK	YEAR 1 2017/18	YEAR 2 2018/19	YEAR 3 2019/20	YEAR 4+ 2020+
1	Develop campaign strategy, approach and measures, considering links to other IMAP projects relating to walking (i.e. wayfinding, tourism)				•
2	Produce materials				•
3	Launch campaign				•
4	Measure success of campaign				•
DURATION		COST			
6 months – Start in 2020/2021		Medium– Between \$50K - 200K			



Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

G2.P6 – Infrastructure Victoria Priorities

OUTCOMES

- Develop an IMAP position statement on the Infrastructure Victoria (IV) 30-year strategy, where there is a common view – IMAP Councils speaking with one voice. Creation of linkages / forums with state agencies and gain greater traction with state agencies. Seek to address potential problems.

DELIVERABLES

- IMAP position statement on the Infrastructure Victoria 30-year strategy. The comprehensive statement will provide a joint position of IMAP members on major infrastructure issues / projects
- Through the development of the position statement there will be a review of individual Council advocacy positions on "IV" proposals and development of a joint position on common issues
- The position statement will be used as a mechanism for advocacy with the State Government.

CONTRIBUTION TO IMAP

- Co-ordinated approach to delivery of major infrastructure projects in an efficient process
- Seeking to promote initiatives that contribute to a safe connected network that provides services to meet community expectations
- Inner Melbourne is an internationally renowned cycling and walking region that is well connected by a network of convenient, comfortable, safe and direct walking and bike riding routes.
- The impact of through traffic on Inner Melbourne's road network has been substantially reduced.
- Growth in Inner Melbourne is supported by the delivery of transport infrastructure that increases accessibility, supports sustainable travel behaviour and is integrated with urban development.
- The public transport network is modernised and integrated together to maximise people's ability to access opportunities across Inner Melbourne.



	TASK	YEAR 1 2017/18	YEAR 2 2018/19	YEAR 3 2019/20	YEAR 4+ 2020+
1	Review of individual Council advocacy positions	•			
2	Develop IMAP position statement on the infrastructure Victoria 30-year strategy.	•	•		

DURATION

3 months – Start in 2017/2018

COST

Small – Under \$50K

Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

G2.P7 – IMAP and Public Transport Victoria (PTV) partnership

OUTCOMES

- Develop a memorandum of understanding between IMAP and PTV which defines a partnership approach and principles to planning, design, engagement and delivery of an integrated "place and movement" precincts project. The aim will be to ensure that improvements to service and infrastructure are well aligned with local demand / expectations / environments. Generating a centralised approach to the delivery and accessibility of PT infrastructure and will minimise the risk of introducing infrastructure unsympathetic to the local environment.

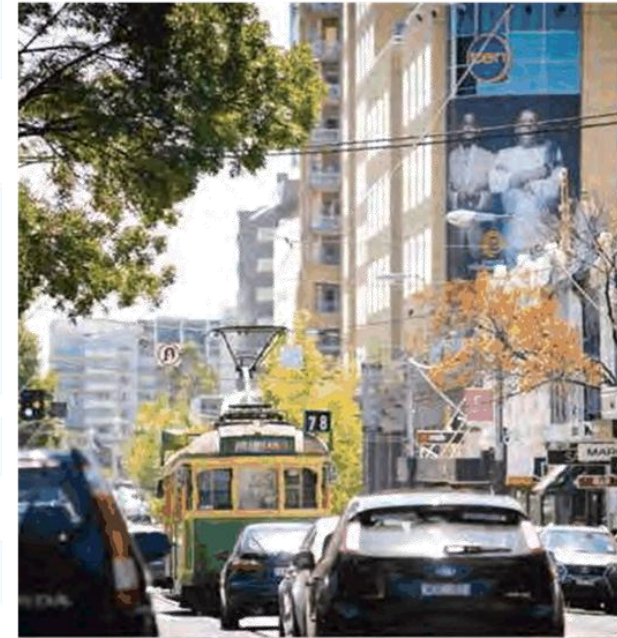
DELIVERABLES

- Memorandum of Understanding between IMAP and PTV
- Review existing service / infrastructure and identify gaps to aspired levels
- An agreed Action Plan which outlines the actions and timing to remediate identified gaps

CONTRIBUTION TO IMAP

- Growth in Inner Melbourne is supported by the delivery of transport infrastructure that increases accessibility, supports sustainable travel behaviour and is integrated with urban development.
- The public transport network is modernised and integrated to maximise people's ability to access opportunities across Inner Melbourne.
- It will contribute to prioritisation of PT outcomes that align with current and future "place and movement" plans and visions
- Seeking to integrate public transport facilities into urban places to achieve better design outcomes

	TASK	YEAR 1 2017/18	YEAR 2 2018/19	YEAR 3 2019/20	YEAR 4+ 2020+
1	Develop and agree a Memorandum of Understanding between IMAP and PTV	●			
2	Review existing service / infrastructure; document aspired levels; identify and document gaps	●			
3	Perform gap analysis and define actions to remediate including when gaps need to be or should be addressed	●			
DURATION		COST			
3 months – Start in 2017/2018		Small – Under \$50K			



Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

COMMUNITIES

Goal 3 - Diverse, vibrant, healthy and inclusive communities

Outcomes we aim for in 10 years' time:

- The supply of affordable housing has increased substantially in Inner Melbourne.
- Apartments and all new and refurbished homes in Inner Melbourne offer high quality, environmentally sustainable and diverse housing options.
- Community infrastructure, open space, regional sporting and recreation facilities and services have been substantially enhanced and developed to meet the needs of a rapidly growing resident and working population.
- Residents, workers and visitors in Inner Melbourne report a strong sense of safety, health, social and local connection and inclusion.

We will track progress on:

- Housing choices.
- Usage of community facilities across the region.
- Perceptions of safety.

Strategies:

1. Create a substantial increase in the supply of affordable housing
2. Advocate to achieve improved design quality, internal amenity standards, environmental sustainability and diversity of apartments and all new/refurbished homes
3. Plan and deliver regional and local community infrastructure and services for growing resident and worker populations
4. Deliver regional sporting and recreation facilities offering diverse opportunities
5. Partner to increase integrated community and education settings in the IMAP region
6. Improve the health, wellbeing and safety of the Inner Melbourne community

Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

SUMMARY OF PROJECTS UNDER CONSIDERATION

Proposed IMAP Projects		Status	Proposal
G3.P1	SPORT AND RECREATION FACILITY PLANNING (PROPOSED 2017/2018 PRIORITY)	New	<ul style="list-style-type: none"> Development of a tool for joint forward planning, design and management of Local and Regional sporting and recreational facilities across inner Melbourne. Improved management of demand & worth (regional & local), higher yield on facility usage and improved access across boundaries. Allowing for the identification of joint projects including an efficient funding model and formal agreements between Council on projects.
G3.P2	AFFORDABLE HOUSING CONTROLS AND TARGETS	New	<ul style="list-style-type: none"> Advocate to state government for the implementation of a new affordable housing planning controls and targets, including "opt-in" Inclusionary Zoning Amendments to the Victorian Planning Provisions to enable local government to amend planning schemes to establish mandatory inclusionary zoning scheme (on an IMAP basis).
G3.P3	IMAP COMMUNITIES INFRASTRUCTURE PLAN 2026	New	<ul style="list-style-type: none"> Develop the IMAP Communities Infrastructure Plan 2026 which will detail agreement between the IMAP Councils to allow for shared and targeted investment in infrastructure and services aimed at addressing regional and local priorities, and better utilisation of community facilities.
G3.P4	CONSISTENT APPROACH IN THE RESPONSE TO HOMELESSNESS	New	<ul style="list-style-type: none"> Consistent approach across the IMAP region to respond to homelessness, whereby the IMAP Councils are included in the Terms of Reference for the State Government homelessness taskforce.

Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

G3.P1 – Sport and Recreation Facility Planning

OUTCOMES

- Development of a tool for joint forward planning, design and management of local and regional sporting and recreational facilities across inner Melbourne. Improved management of demand & worth (regional & local), higher yield on facility usage and improved access across boundaries. Allows for the identification of joint projects including an efficient funding model and formal agreements between Council and with other stakeholders on projects.

DELIVERABLES

- Planning tool is established allowing for all facilities to be identified and joint forward planning, design and management activities to be occur.
- The tool will also assist establishing agreed shared funding model(s) i.e. with State Governments, private organisations (e.g. AFL) and nonprofit groups.
- Business case(s) for identified and agreed projects is developed.

CONTRIBUTION TO IMAP

- Community infrastructure, open space, regional sporting and recreation facilities and services have been substantially enhanced and developed to meet the needs of a rapidly growing resident and working population.
- Residents, workers and visitors in Inner Melbourne report a strong sense of safety, health, social and local connection and inclusion.
- Improve the management of demand through providing a consistent approach to facility allocation; maximisation of limited active recreation space; decreasing competition for similar spaces and increasing utilisation. Provide a mechanism to better manage growth and increase diversity of opportunity across the community

	TASK	YEAR 1 2017/18	YEAR 2 2018/19	YEAR 3 2019/20	YEAR 4+ 2020+
1	Establish planning tool for joint forward planning.	•			
2	Identify actions and projects to be undertaken.	•			
3	Develop business cases for identified projects.	•			
DURATION		COST			
Multi-year – 2017/2018 Start		Small - \$50K			



Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

G3.P2 – Affordable Housing Controls and Targets

OUTCOMES

- Advocate to state government for the implementation of new affordable housing planning controls and targets, including "opt-in" Inclusionary Zoning Amendments to the Victorian Planning Provisions to enable local government to amend planning schemes to establish mandatory inclusionary zoning (on an IMAP opt-in basis).

DELIVERABLES

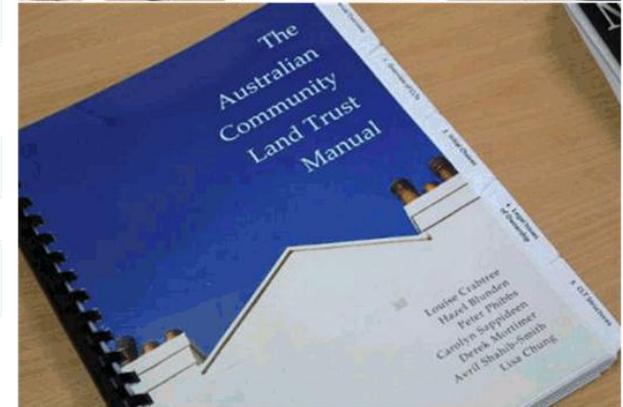
- Advocacy with state government to ensure Inclusionary Zoning is supported and rolled out in designated precincts

CONTRIBUTION TO IMAP

- The supply of affordable housing has increased substantially in Inner Melbourne.
- Apartments and all new and refurbished homes in Inner Melbourne offer high quality, environmentally sustainable and diverse housing options.
- Increases – Diversity, Inclusion, Social equity and more even distribution of affordable housing
- Supply of affordable housing increases due to private sector participation through the development approval process, especially apartment development

TASK	YEAR 1 2017/18	YEAR 2 2018/19	YEAR 3 2019/20	YEAR 4+ 2020+
1 Update the existing IMAP paper re inclusionary zoning – undertake new modelling and mapping				
2 Collaborate with and advocate to state government		•	•	•

DURATION	COST
Multiyear – Start in 2018/2019	\$150k



Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

G3.P3 – IMAP Communities Infrastructure Plan 2026

OUTCOMES

- Develop the IMAP Communities Infrastructure Plan 2026 which will detail agreement between the IMAP Councils to allow for shared and targeted investment in infrastructure and services aimed at addressing regional and local priorities, and better utilisation of community facilities.

DELIVERABLES

- Develop a Memorandum of Understanding or head of agreement between the IMAP Councils for a joint/shared community infrastructure plan
- Develop and implement a shared usage framework and plan
- Develop and implement a new funding model / shared cost model

CONTRIBUTION TO IMAP

- Community infrastructure, open space, regional sporting and recreation facilities and services have been substantially enhanced and developed to meet the needs of a rapidly growing resident and working population.
- Residents, workers and visitors in Inner Melbourne report a strong sense of safety, health, social and local connection and inclusion.
- Better facilities that are connected with the community needs and meet the future growth
- Allow for shared and targeted investment in infrastructure and services
- Provide better access and connections for the community
- Increase the number of multi-use and flexible facilities

	TASK	YEAR 1 2017/18	YEAR 2 2018/19	YEAR 3 2019/20	YEAR 4+ 2020+
1	Memorandum of Understanding or head of agreement development			•	
2	Develop and agree a shared usage framework and plan			•	
3	Develop and agree a new funding model / shared cost model			•	
4	Implement framework and funding model and monitor progress			•	•

DURATION

Multiyear – Start in 2019/2020

COST

Large – Greater than \$200K



Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

G3.P4 – Consistent Approach in the Response to Homelessness

OUTCOMES

- Consistent approach across the IMAP region to respond to homelessness, whereby the IMAP Councils are included in the Terms of Reference for the State Government Homelessness Taskforce.

DELIVERABLES

- IMAP is included in the Terms of Reference for the State Government Homelessness Taskforce

CONTRIBUTION TO IMAP

- Residents, workers and visitors in Inner Melbourne report a strong sense of safety, health, social and local connection and inclusion.

	TASK	YEAR 1 2017/18	YEAR 2 2018/19	YEAR 3 2019/20	YEAR 4+ 2020+
1	Advocate for IMAP to be included in the Terms of Reference for the state Government Homelessness taskforce	●			

DURATION

3 Months – 2017/2018 start

COST

Small - \$50K



Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

NEIGHBOURHOODS AND PLACES

Goal 4 - Distinctive, high quality Neighbourhoods and places.

Outcomes we aim for in 10 years' time:

- Inner Melbourne enjoys an enhanced, integrated, high quality public space network that builds on the region's open space legacy, creates social connections and access to nature and serves the growing population.
- Inner Melbourne's enhancement programs across the network of parks, public spaces and streets provide an essential element of the inner city's environmental sustainability and livability.
- New urban development across Inner Melbourne sets benchmarks for its design quality, innovation, contribution to the public realm and high standard of amenity that are internationally recognised.
- Inner Melbourne's existing heritage fabric and distinctive precincts have been protected and enhanced to contribute to a strong sense of place and identity for the region.
- Inner Melbourne's major public spaces and waterfront destinations project a positive and distinctive image of Inner Melbourne, are well designed to accommodate significant visitation and major events and are well served by transport infrastructure that connects them into the city.

We will track progress on:

Monitoring impacts of growth

Strategies:

1. Plan and deliver integrated open space network for Melbourne
2. Integrate water sensitive landscapes, tree canopies, biodiversity and habitat into design of parks and public spaces
3. Establish design standards to ensure new urban development protects and enhances amenity
4. Ensure urban renewal contributes to distinctive high quality local neighbourhoods and positive development outcomes in medium and high density environments
5. Work to improve the design and management of significant public spaces and waterfront destinations

Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

SUMMARY OF PROJECTS UNDER CONSIDERATION

Proposed IMAP Projects	Status	Proposal
G4.P1 URBAN FOREST AND BIODIVERSITY STRATEGY AND APPROACH (PROPOSED 2017/2018 PRIORITY)		<ul style="list-style-type: none"> Develop an Urban Forest and Biodiversity Strategy aimed at making changes impacting the environment and ecosystems - including temperature; air quality; health; amenity and livability.
G4.P2 GREEN STREET BEST PRACTICE GUIDE		<ul style="list-style-type: none"> Develop best practices guidelines and processes for converting streets to green spaces. The guide will be aimed at removing the real and perceived barriers to increasing green space. The project will be aimed at increasing the number of green space projects, streamlining processes, de-risking projects, and ensuring shorter timelines for projects. The deliverables will be linked with other strategies such as tourism, events and walking.
G4.P3 IMAP 3D MODELLING PROJECT		<ul style="list-style-type: none"> Shared platform is developed and rolled out to provide a 3D model for planning and other uses across the IMAP Councils. IMAP Councils will agree on platform(s); data sharing protocols and determine interoperability to facilitate increased planning coordination between Councils.
G4.P4 INCREASING EMPLOYMENT OPPORTUNITIES		<ul style="list-style-type: none"> Development of an employment policy aimed at increasing employment opportunities in Melbourne (Plan Melbourne). Supporting diverse and strong local economies, taking into consideration and understanding of future growth, opportunities for the diversification of the economy and stemming displacement of existing businesses.

Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

G4.P1 – Urban Forest and Biodiversity Strategy and Approach

OUTCOMES

- Develop an Urban Forest and Biodiversity Strategy aimed at making changes impacting the environment and ecosystems - including temperature; air quality; health; amenity and livability

DELIVERABLES

- Urban Forest and Biodiversity Strategy & Approach
- Urban Forest and Biodiversity Policy
- Urban Forest and Biodiversity Projects

CONTRIBUTION TO IMAP

- Inner Melbourne enjoys an enhanced, integrated, high quality public space network that builds on the region's open space legacy, creates social connections and access to nature and serves the growing population.
- Inner Melbourne's enhancement programs across the network of parks, public spaces and streets provide an essential element of the inner city's environmental sustainability and livability. Increased visitors and tourism.
- New urban development across Inner Melbourne sets benchmarks for its design quality, innovation, contribution to the public realm and high standard of amenity that are internationally recognised.
- Improved environment and ecosystems - temperature; air quality; health and amenity contribute to a reduction in Greenhouse Gases

	TASK	YEAR 1 2017/18	YEAR 2 2018/19	YEAR 3 2019/20	YEAR 4+ 2020+
1	Obtain the data and perform necessary assessments to support strategy and approach development	•			
2	Two strategies developed in parallel with a range of outcomes anticipated. Confirm the linked to the metro Urban Forest Strategy	•			
3	Implementation planning		•		
4	Start implementation and works			•	•

DURATION

Multiyear 2017/2018 start

COST

Large – Greater than \$200K



Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

G4.P2 – Green Street Best Practice Guide

OUTCOMES

- Develop best practices guidelines and processes for converting streets to green spaces. The guide will be aimed at removing the real and perceived barriers to increasing green space. The project will be aimed at increasing the number of green space projects, streamlining processes, de-risking projects, and ensuring shorter timelines for projects. The deliverables will be linked with other strategies such as tourism, events and walking.

DELIVERABLES

- Green space best practice guidelines and processes.
- Document case studies and lessons learned

CONTRIBUTION TO IMAP

- Inner Melbourne enjoys an enhanced, integrated, high quality public space network that builds on the region's open space legacy, creates social connections and access to nature and serves the growing population.
- Inner Melbourne's enhancement programs across the network of parks, public spaces and streets provide an essential element of the inner city's environmental sustainability and livability.
- New urban development across Inner Melbourne sets benchmarks for its design quality, innovation, contribution to the public realm and high standard of amenity that are internationally recognised.

	TASK	YEAR 1 2017/18	YEAR 2 2018/19	YEAR 3 2019/20	YEAR 4+ 2020+
1	Establish steering committee and working group and external stakeholder engagement			•	
2	Review existing examples			•	
3	Perform regulatory analysis across Councils			•	
4	Develop best practice guidelines and case studies			•	

DURATION

12mths Start 2019/2020 starts

COST

Small – Under \$50K



Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

G4.P3 – IMAP 3D Modelling Project

OUTCOMES

- Shared platform is developed and rolled out to provide a 3D model for planning and other uses across the IMAP Councils. IMAP Councils will agree on platform(s); data sharing protocols and determine interoperability to facilitate increased planning coordination between Councils.

DELIVERABLES

- IMAP 3D Modelling Strategy and protocols developed and agreed
- Program of work leading to model implementation is defined for the IMAP 3D Model platform and protocols

CONTRIBUTION TO IMAP

- New urban development across Inner Melbourne sets benchmarks for its design quality, innovation, contribution to the public realm and high standard of amenity that are internationally recognised.
- Inner Melbourne's existing heritage fabric and distinctive precincts have been protected and enhanced to contribute to a strong sense of place and identity for the region.
- Inner Melbourne's major public spaces and waterfront destinations project a positive and distinctive image of Inner Melbourne, are well designed to accommodate significant visitation and major events and are well served by transport infrastructure that connects them into the city.
- Improved planning outcomes - quicker decision making and more well informed
- Better communication with community (visual)
- Contributes to improved precinct/neighborhood planning outcomes by understanding the cumulative development impacts

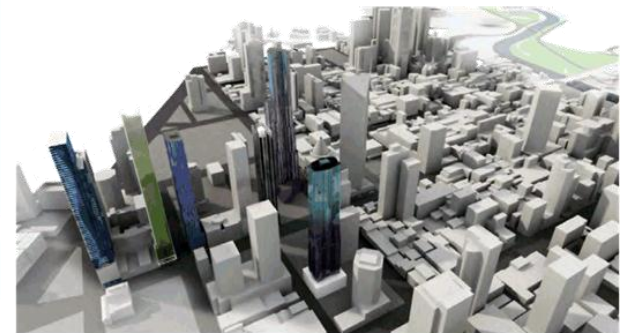
	TASK	YEAR 1 2017/18	YEAR 2 2018/19	YEAR 3 2019/20	YEAR 4+ 2020+
1	Definition of IMAP 3D Modelling Strategy and protocols, incorporating a best practice comparison				•
2	Define program of work for the implementation of IMAP 3D Model platform and protocols				•
3	3D Map platform and protocol implementation				•

DURATION

Multi-year 2020/2021 start

COST

Large – Greater than \$200K



Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

G4.P4 – Increasing Employment Opportunities

OUTCOMES

- Development of an employment policy aimed at increasing employment opportunities in Melbourne (Plan Melbourne). Supporting diverse and strong local economies, taking into consideration and understanding of future growth, opportunities for the diversification of the economy and stemming displacement of existing businesses.

DELIVERABLES

- IMAP Employment Policy
- Advocacy to state government in regards to statutory mechanisms (e.g. vertical zoning)

CONTRIBUTION TO IMAP

- As new urban development across Inner Melbourne increases so will strong and diverse local economies – and increase the opportunities to "Work where you live"
- Improved and better planning of Activity Centre Zones (ACZs) and protection of existing businesses and Maker zones
- Environmental benefits
- Reducing negative impact of transport on residential amenity

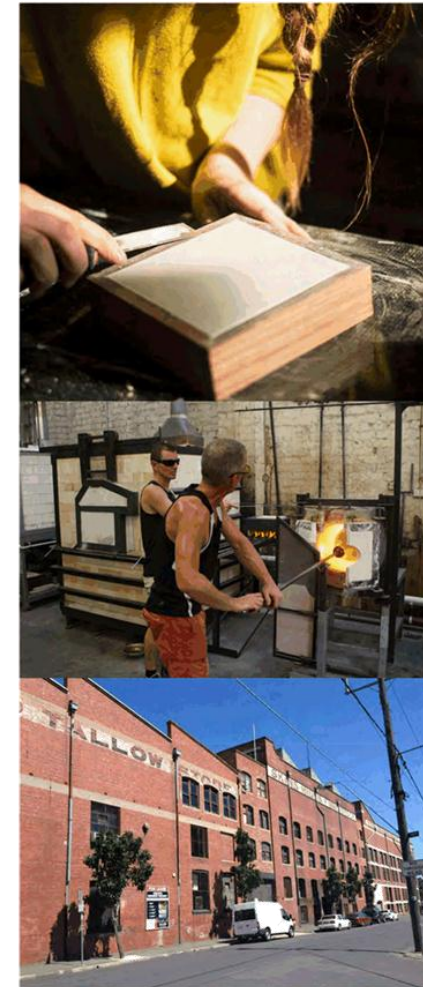
	TASK	YEAR 1 2017/18	YEAR 2 2018/19	YEAR 3 2019/20	YEAR 4+ 2020+
1	IMAP employment policy	•	•	•	
2	Advocate to State Government need to increase employment opportunities	•	•	•	

DURATION

Multi year – 2017/2018 start

COST

Medium– Between \$50K - 200K



Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

ENVIRONMENTAL LEADERSHIP

Goal 5 - Leadership in achieving environmental sustainability and climate change adaptation.

Outcomes we aim for in 10 years' time:

- Inner Melbourne is a 'water sensitive' city with substantial reduction in potable water consumption and substantially improved quality of water entering our waterways.
- Inner Melbourne is a national leader in achieving greenhouse gas emission reductions, with average emissions across the region reduced each year.
- The Inner Melbourne community is resilient to the impacts of climate change.

We will track progress on:

Changes in potable water consumption
Storm water reduction/quality
Changes in greenhouse gas emissions

Strategies:

1. Achieve a reduction in consumption of potable water per capita; an increase in alternative (non-potable) water sources; and a reduction in the amount of total nitrogen contributed to the waterways
2. Develop regional approaches to flood mitigation
3. Reduce total greenhouse gas emissions associated with Councils' operations
4. Increase uptake of environmental sustainable design (ESD) outcomes
5. Improve community and Council resilience to impacts of climate change

Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

SUMMARY OF PROJECTS UNDER CONSIDERATION

Proposed IMAP Projects		Status	Proposal
G5.P1	WHOLE OF WASTE CYCLE PLANNING (PROPOSED 2017/2018 PRIORITY)	New	<ul style="list-style-type: none"> Research and analyse the costs and benefits of innovative, smart waste management solutions that could be applied to Inner Melbourne and the wider metro catchment. Understanding how waste management practices, technologies and services can change to meet the significant growth and densification of Inner Melbourne.
G5.P2	WHOLE OF WATER CYCLE PLANNING	New	<ul style="list-style-type: none"> Evaluate, develop and implement whole of water cycle plans for all Urban Renewal Areas (URAs). Each URA will improve on previous best practice examples in Australia. The IMAP Councils will adopt integrated water cycle management practices and leverage off projects to be delivered by URAs and the Victoria Water plan, leading to fund infrastructure of integrated water cycle management.
G5.P3	IMAP WATER USE TARGETS	New	<ul style="list-style-type: none"> Develop consistent minimum targets for water reduction. Approaches, consideration and timing will align with G5.P3 IMAP GREENHOUSE GAS EMISSION TARGETS.
G5.P4	IMAP GREENHOUSE GAS EMISSION TARGETS	New	<ul style="list-style-type: none"> Develop consistent minimum targets for greenhouse gas abatement. Approaches, consideration and timing are essentially the same as G5.P2 IMAP WATER USE TARGETS
G5.P5	IMPLEMENT ENVIRONMENTAL SUSTAINABLE DESIGN (ESD) AND GREEN DEMONSTRATION PROJECTS	Ongoing	<ul style="list-style-type: none"> Continue the promotion of Environmental Sustainable Design (ESD) principles including; encouraging green roofs and walls through policies and programs across inner Melbourne, a regional scale retrofit program for commercial and high density residential development, and the use of Green Star ratings for new and retrofitted buildings and infrastructure. Establish guidelines for Council projects and advocate for the implementation of ESD standards into all municipal planning schemes. Complete ESD related projects that create awareness, interest in ESD and green buildings such as – establishing green building awards; demonstration projects of green roofs/walls; broaden the content and distribution of the ESD factsheets project.

Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

G5.P1 – Whole of Waste Cycle Planning

OUTCOMES

- Research and analyse the costs and benefits of innovative, smart waste management solutions that could be applied to Inner Melbourne and the wider metro catchment. Understanding how waste management practices, technologies and services can change to meet the significant growth and densification of Inner Melbourne.

DELIVERABLES

- Identification of local, regional and state infrastructure for waste management – public and private provision
- An exploration project to understand what IMAP should be doing in the area of smart waste management
- Document the current challenges faced in the delivery an 'old' waste management solution for a modernising, growing and densifying Inner Melbourne
- Conduct research and identify quick wins, short and long term opportunities, best practice and transformative solutions to deal with the problems and transform waste management services – taking into consideration planning, road use, environmental impact, etc.
- Pilot or prototype new models of waste management taking into consideration the environmental impact and links with the G5.P2 Whole of Water Cycle Planning

CONTRIBUTION TO IMAP

- Inner Melbourne is a national leader in achieving greenhouse gas emission reductions, with average emissions across the region reduced each year.
- The Inner Melbourne community is resilient to the impacts of climate change.
- Develop a more effective relationship with the regional waste management group
- Establish design standards to ensure new urban development protects and enhances amenity
- Ensure urban renewal contributes to distinctive high quality local neighbourhoods and positive development outcomes in medium and high density environments

	TASK	YEAR 1 2017/18	YEAR 2 2018/19	YEAR 3 2019/20	YEAR 4+ 2020+
1	Identification of local, regional and state infrastructure for waste management	•			
2	Define an exploration project to understand what IMAP should be doing in the area of smart waste management, the expectation is that the project would be a multi-year initiative	•	•	•	•

DURATION

Multi-year Start in 2017/2018

COST

Large – Greater than \$200K



Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

G5.P2 – Whole of Water Cycle Planning

OUTCOMES

- Evaluate, develop and implement whole of water cycle plans for all Urban Renewal Areas (URAs). Each URA will improve on previous best practice examples in Australia. The IMAP Councils will adopt integrated water cycle management practices and leverage off projects to be delivered by URAs and the Victoria Water plan, leading to fund infrastructure of integrated water cycle management.

DELIVERABLES

- Develop a list of prioritised plans and sites
- Develop plans for URAs using an approach of undertaking two plans at a time and piloting the RMS tool
- Partner with the Cooperative Research Centre for Water Sensitive Cities (CRC)
- Investigate and evaluate funding options

CONTRIBUTION TO IMAP

- Inner Melbourne is a 'water sensitive' city with substantial reduction in potable water consumption and substantially improved quality of water entering our waterways.
- Inner Melbourne is a national leader in achieving greenhouse gas emission reductions, with average emissions across the region reduced each year.
- The Inner Melbourne community is resilient to the impacts of climate change.
- Lead in water management in URAs

	TASK	YEAR 1 2017/18	YEAR 2 2018/19	YEAR 3 2019/20	YEAR 4+ 2020+
1	Perform a stock take of existing URA water plans		•		
2	Develop methodology & select pilot sites		•		
3	Continue Implementation			•	•
4	Perform evaluation of implementation and recommend improvements				•

DURATION

Multi-year

COST

Larger than \$200k



Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

G5.P3 – IMAP Water Use Targets

OUTCOMES

- Develop consistent minimum targets for water reduction. Approaches, consideration and timing will align with G5.P3 IMAP GREENHOUSE GAS EMISSION TARGETS.

DELIVERABLES

- IMAP Council will agree on minimum targets over set time periods, reflecting national and international commitments and seeking to be amongst leading city regions

CONTRIBUTION TO IMAP

- Inner Melbourne is a 'water sensitive' city with substantial reduction in potable water consumption and substantially improved quality of water entering our waterways.
- Inner Melbourne is a national leader in achieving greenhouse gas emission reductions, with average emissions across the region reduced each year.
- The Inner Melbourne community is resilient to the impacts of climate change.
- Drives action - from voluntarism to "obligation"
- Links to health and maintaining availability of resources, equity and access

	TASK	YEAR 1 2017/18	YEAR 2 2018/19	YEAR 3 2019/20	YEAR 4+ 2020+
1	Review international targets, standards, develop and recommend goals, targets and plan to achieve these.		•		
2	Goals and targets approved by IMAP Councils.		•		
3	Multi-year measurement, review & improvement of the defined plan		•	•	•
DURATION					
Multi-year 2018/2019 start		COST			
		\$50 - 100K			



Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

G5.P4 – IMAP Greenhouse Gas Emission Targets

OUTCOMES

- Research and analyse the costs and benefits of innovative, smart waste management solutions that could be applied to Inner Melbourne and the wider metro catchment.

DELIVERABLES

- IMAP Council will agree on minimum targets over set time periods, reflecting national and international commitments and seeking to be amongst leading city regions

CONTRIBUTION TO IMAP

- Inner Melbourne is a 'water sensitive' city with substantial reduction in potable water consumption and substantially improved quality of water entering our waterways.
- Inner Melbourne is a national leader in achieving greenhouse gas emission reductions, with average emissions across the region reduced each year.
- The Inner Melbourne community is resilient to the impacts of climate change.
- Drives action - from voluntarism to "obligation"
- Links to health and maintaining availability of resources, equity and access

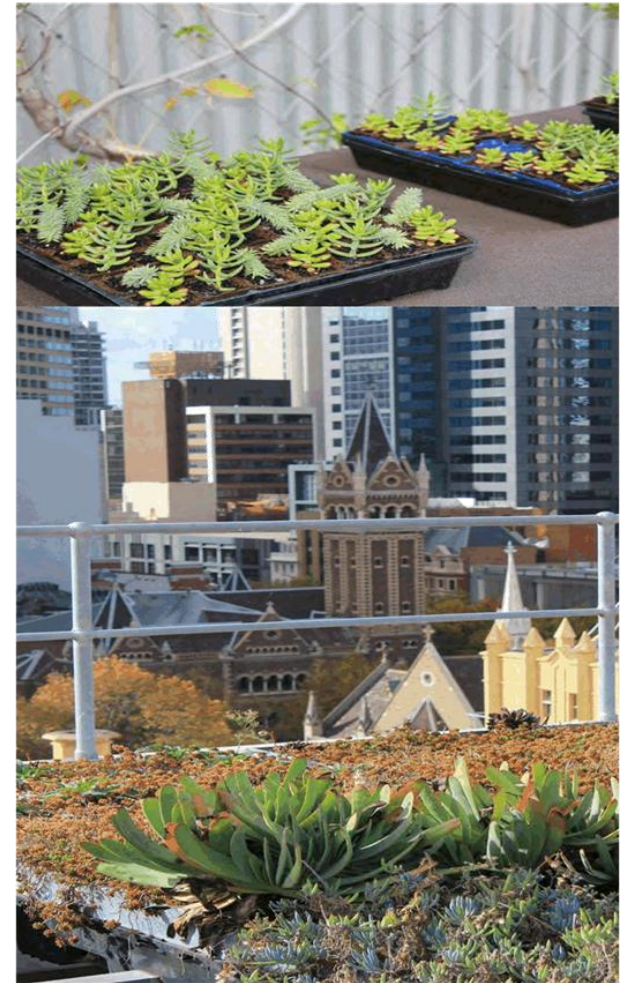
	TASK	YEAR 1 2017/18	YEAR 2 2018/19	YEAR 3 2019/20	YEAR 4+ 2020+
1	Review international targets and standards and develop recommend goals, targets and plan to achieve these.			•	
2	Goals and targets approved by IMAP Councils.			•	
3	Multi-year measurement, review & improvement of the defined plan				•

DURATION

Multi-year 2019/2020 start

COST

\$50 - 100K



Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

G5.P5 – Implement Environmental Sustainable Design (ESD) and Green Demonstration Projects

OUTCOMES

- Continue the promotion of Environmental Sustainable Design (ESD) principles including; encouraging green roofs and walls through policies and programs across inner Melbourne, a regional scale retrofit program for commercial and high density residential development, and the use of Green Star ratings for new and retrofitted buildings and infrastructure.
- Establish guidelines for Council projects and advocate for the implementation of ESD standards into all municipal planning schemes.
- Complete ESD related projects that create awareness, and interest in ESD and green buildings such as – establishing green building awards; demonstration projects of green roofs/walls; broaden the content and distribution of the ESD factsheets project.

DELIVERABLES

- Promotion through policy and program of ESD principles
- Establish green building and infrastructure guidelines for Council projects and advocate for the implementation of ESD standards into all municipal planning schemes
- Complete ESD related projects - establish green buildings awards; create a demonstration program and guidelines for green roofs/walls; ESD factsheets project

CONTRIBUTION TO IMAP

- The deliverables of this project will contribute to inner Melbourne being recognised as a national leader in achieving greenhouse gas emission reductions, with average emissions across the region reduced each year.
- Contributes and supports projects in other goals in regards to creating high quality public space, enhancement programs across the network of parks, public spaces and streets.

	TASK	YEAR 1 2017/18	YEAR 2 2018/19	YEAR 3 2019/20	YEAR 4+ 2020+
1	Define ESD and the green roofs promotion and advocacy program and begin implementation and roll out				•
2	Develop and implement guidelines for Council projects and plan for advocacy into all municipal planning schemes				•
3	Select the priority ESD related projects for funding and implementation – i.e. green demonstration projects.				•
DURATION		COST			
Multi-year 2020/2021 start		Large – Greater than \$200K			



Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

IMAP 2016-2026 Project Timeline

Projects	2017-2018	Year 1	2018-2019	Year 2	2019-2020	Year 3	2020-2021	Year 4	2021-2026	Years 5-10
ECONOMY										
G1.P1 IMPLEMENTATION OF CENSUS OF LAND USE AND EMPLOYMENT (CLUE)										
G1.P2 SMART CITY SOLUTIONS										
G1.P3 MANAGING LICENSED PREMISES AND ENTERTAINMENT PRECINCTS										
G1.P4 WAYFINDING AND SIGNAGE										
G1.P5 IMAP TOURISM										
TRANSPORT										
G2.P1 BUSINESS CASE: INNER MELBOURNE CYCLING NETWORK										
G2.P2 PLANNING FOR FUTURE VEHICLES										
G2.P3 TRAVEL MODE RESEARCH										
G2.P4 PUBLIC TRANSPORT STANDARDS										
G2.P5 PROMOTE WALKING										
G2.P6 INFRASTRUCTURE VICTORIA PRIORITIES										
G2.P7 IMAP AND PUBLIC TRANSPORT VICTORIA (PTV) PARTNERSHIP										
COMMUNITIES										
G3.P1 SPORT AND RECREATION FACILITY PLANNING										
G3.P2 AFFORDABLE HOUSING CONTROLS AND TARGETS										
G3.P3 IMAP COMMUNITIES INFRASTRUCTURE PLAN 2026										
G3.P4 CONSISTENT APPROACH IN THE RESPONSE TO HOMELESSNESS										
NEIGHBOURHOODS & PLACES										
G4.P1 URBAN FOREST AND BIODIVERSITY STRATEGY AND APPROACH										
G4.P2 GREEN STREET BEST PRACTICE GUIDE										
G4.P3 IMAP 3D MODELLING PROJECT										
G4.P4 INCREASING EMPLOYMENT OPPORTUNITIES										
ENVIRONMENTAL LEADERSHIP										
G5.P1 WHOLE OF WASTE CYCLE PLANNING										
G5.P2 WHOLE OF WATER CYCLE PLANNING										
G5.P3 IMAP WATER USE TARGETS										
G5.P4 IMAP GREENHOUSE GAS EMISSION TARGETS										
G5.P5 IMPLEMENT ESD AND GREEN DEMONSTRATION PROJECTS										

Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

Draft Financial Plan

Forecast – Total Revenue to Total Expenditure

	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9
Revenue	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000
Carry Forward	\$231,000	\$131,000	\$46,000	\$1,000	\$21,000	\$41,000	\$166,000	\$276,000	\$426,000
Expenditure	\$360,000	\$320,000	\$255,000	\$255,000	\$150,000	\$165,000	\$125,000	\$95,000	\$360,000
Final Balance	\$131,000	\$46,000	\$1,000	\$21,000	\$41,000	\$166,000	\$276,000	\$426,000	\$606,000
COUNCIL PLAN PERIOD									

Financial Plan Commentary

1. Information on IMAP Councils' annual funding contributions and staff resourcing requirements for specific IMAP steering groups and project teams will be provided to the IMAP Councils for inclusion in Council Annual Plans. This is to ensure the IMAP Councils make provision for this work in their staff work programs and budgets. It also ensures that expenditure is monitored and reported through Annual Reports.
2. The IMAP Implementation Committee reviews and confirms an annual action plan each year as part of its rolling Three Year Implementation Plan. This plan will be endorsed by the Committee in November of the preceding year, so that the budget and resource implications of the plan can be considered by each member Council (and any external funding parties) as part of their own business planning and budgeting process.
3. Council contribution to revenue is assumed to be \$55,000 per annum plus cost of staff assigned to work on IMAP projects. Further detail is provided in revenue and expenditure tables.
4. IMAP operates under a rolling plan. Carry forward figures indicate budget allocation available for roll over into the next financial year.

Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

Revenue

Draft

Revenue Source	2017-18 Year 1	2018-19 Year 2	2019-20 Year 3	2020-21 Year 4	2021-22 Year 5	2022-23 Year 6	2023-24 Year 7	2024-25 Year 8	2025-26 Year 9
Council Contributions	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000
Carry Forward	\$231,000	\$131,000	\$46,000	\$1,000	\$21,000	\$41,000	\$166,000	\$276,000	\$426,000
Revenue Total	\$506,000	\$406,000	\$321,000	\$276,000	\$296,000	\$316,000	\$441,000	\$551,000	\$701,000

Expenditure

Project Title		2017-18 Year 1	2018-19 Year 2	2019-20 Year 3	2020-21 Year 4	2021-22 Year 5	2022-23 Year 6	2023-24 Year 7	2024-25 Year 8	2025-26 Year 9	Commentary
G1.P1	IMPLEMENTATION OF CENSUS OF LAND USE AND EMPLOYMENT (CLUE)	\$50,000									IMAP cost covers investigation only. Implementation estimated at \$200K per Council per year Operating budget less research costs discontinued MPA and State Government partners - purchase agreements for data.
G1.P2	SMART CITY SOLUTIONS		\$35,000								Covered by IMAP contribution.
G1.P3	MANAGING LICENSED PREMISES AND ENTERTAINMENT PRECINCTS			\$25,000	\$10,000						Largely covered by IMAP contribution - Event \$25K, Website \$10K. Some contributions from Council Operating budgets to extend program 10% Contributions sought from Government grants.
G1.P4	WAYFINDING AND SIGNAGE		\$20,000	\$20,000							IMAP contribution covers planning and advocacy costs only. Implementation is based on the number of signs installed in each municipality - effects each councils Capital budget. Advocate to State Government to develop the single base map - PTV/VicMaps.
G1.P5	IMAP TOURISM	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	Joint projects covered by IMAP contribution. Council Operating budgets cover own programs.
G2.P1	BUSINESS CASE: INNER MELBOURNE CYCLING NETWORK	\$50,000	\$50,000								Development of business case covered by IMAP contribution. Installation of cycling works covered by each Councils Capital budgets and VicRoads Seek Government grants.
G2.P2	PLANNING FOR FUTURE VEHICLES		\$20,000	\$20,000							Covered by IMAP contribution.
G2.P3	TRAVEL MODE RESEARCH			\$20,000							Covered by IMAP contribution.
G2.P4	PUBLIC TRANSPORT STANDARDS				\$20,000						Covered by IMAP contribution Seek \$25K from external funding partners.
G2.P5	PROMOTE WALKING				\$25,000	\$50,000					Covered by IMAP contribution.
G2.P6	INFRASTRUCTURE VICTORIA PRIORITIES	\$10,000	\$10,000								Covered by IMAP contribution.

Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

Project Title		2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Commentary
		Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	
G2.P7	IMAP AND PUBLIC TRANSPORT VICTORIA (PTV) PARTNERSHIP										Staff time.
G3.P1	SPORT AND RECREATION FACILITY PLANNING	\$50,000									IMAP contribution covers part of the planning and advocacy costs only. \$50K top up from Councils operating budgets. Installation of facilities in each municipality effects each councils Capital budget. Seek \$50K from Government grants and external funding partners Seek \$50K from Government grants and external funding partners.
G3.P2	AFFORDABLE HOUSING CONTROLS AND TARGETS		\$30,000	\$20,000	\$30,000	\$30,000					Covered by IMAP contribution - undertake modelling of new government strategies, update mapping of overlay precincts, advocate to ensure success.
G3.P3	IMAP COMMUNITIES INFRASTRUCTURE PLAN 2026			\$15,000	\$20,000	\$20,000	\$20,000	\$20,000			Part covered by IMAP contribution. Top up required from Council operating budgets.
G3.P4	CONSISTENT APPROACH IN THE RESPONSE TO HOMELESSNESS										Staff time.
G4.P1	URBAN FOREST AND BIODIVERSITY STRATEGY AND APPROACH	\$50,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000				Part covered by IMAP contribution to develop joint plan. Top up required from Council operating budgets Seek contributions from external partners.
G4.P2	GREEN STREET BEST PRACTICE GUIDE		\$20,000	\$20,000							Covered by IMAP contribution.
G4.P3	IMAP 3D MODELLING PROJECT			\$20,000	\$20,000	\$20,000					Part covered by IMAP contribution to undertake planning. Top up required from Council Capital and operating budgets for installation.
G4.P4	INCREASING EMPLOYMENT OPPORTUNITIES	\$20,000	\$20,000	\$10,000							Part covered by IMAP contribution to develop planning amendment proposals. Impact on councils operating budgets to progress planning changes Seek contributions from external partners.
G5.P1	WHOLE OF WASTE CYCLE PLANNING	\$50,000									Cost to Councils operating budgets to develop and implement.
G5.P2	WHOLE OF WATER CYCLE PLANNING		\$20,000	\$15,000							Part covered by IMAP contribution to undertake planning. Cost to Councils operating budgets to develop and implement.
G5.P3	IMAP WATER USE TARGETS		\$20,000								Part covered by IMAP contribution to undertake planning. Cost to Councils operating budgets to develop and implement.
G5.P4	IMAP GREENHOUSE GAS EMISSION TARGETS			\$20,000							Part covered by IMAP contribution to undertake planning. Cost to Councils operating budgets to develop and implement.
G5.P5	IMPLEMENT ESD AND GREEN DEMONSTRATION PROJECTS				\$15,000	\$20,000	\$15,000	\$20,000			

Ten Years of IMAP – Completed Projects

Progress Summary – Ten years of IMAF

STRATEGY	ACTION	STATUS	DELIVERABLE
Heritage	1.1 Heritage statement of significance (2006)	Completed	<ul style="list-style-type: none"> Brochure: "Liveable Walkable Melbourne – the structure, character and significance of Inner Melbourne"
	1.2 Public realm infrastructure standards		
	1.3 Built form controls		
	1.4 Boulevards & major roads		
	1.5 Key urban squares		
Link Transport Routes	2.1 Regional physical infrastructure		
	2.2 Wayfinding signage <ul style="list-style-type: none"> Phase 1 (2008-10) 	Completed	<ul style="list-style-type: none"> Received LAAP grant funding: \$158,500 includes GST Grant & Assocs report: "The Development of Inner Melbourne Wayfinding Signage" - development of an integrated signage strategy and 'family' of signs Development of 'heads up' mapping Delivery of 54 signs (12xLevel 1 signs; 10xLevel 2 signs; 21xLevel 3 signs; 11xLevel 4 signs).
	<ul style="list-style-type: none"> Phase 2 (2012 -) 	Current	<ul style="list-style-type: none"> Received Wyndham City Council funding: \$20,000 and City of Melbourne additional funding \$10,000 Melbourne Wayfinding Signs Master Style Guide (Draft) Prototype testing of new sign designs based on Legible London
	2.3 Bicycle network legibility <ul style="list-style-type: none"> Phase 1 (2008) 	Completed	<ul style="list-style-type: none"> Report: "Bicycle Victoria's Review of the Priority Bike Route Network for IMAP"
	<ul style="list-style-type: none"> Phase 2 (2013 -) 	Current	
	2.4 Pedestrian priority areas – Green light project (2007-10)	Completed	<ul style="list-style-type: none"> Received LAAP grant: \$207,500 inc GST 2 years planning to identify key crossing sites, establish control sites, monitor the existing situation and determine the treatment required to deliver Green Light priority to foot traffic at 20 crossing sites Conference paper delivered by Dept of Transport: "Improving Pedestrian Access across Arterial Roads", N Hutchinson 2010.
	2.5 Bicycle network (2009 -)	Ongoing advocacy	<ul style="list-style-type: none"> 75% completion of "quick wins" and linked cycle route works across municipal boundaries identified by Action 2.3
	2.6 Tram & Rail network	Ongoing advocacy	
	3.1 Commuter car use	Closed	
	3.2 Roads as Places		

Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

STRATEGY	ACTION	STATUS	DELIVERABLE
Link Transport Routes	3.3 Regional parking management	Completed	· Report: "Parking Management Principles"(2009)
	· Parking management (2009)		
	· Car share (2010)	Completed	· GHD report: "Car Sharing Research" (2010)
	3.4 40% by 2020	Closed	
	3.5 Reduced through traffic (2011-14)	Completed	· SKM report: "Reducing Through Traffic" (2014)
			· Through traffic modelling (based on VISTA data) loaded on IMAP GIS
Public Transport	4.1 Travel Smart	Closed	
	4.2 Street design standards		
	4.3 Think Tram	Ongoing advocacy	
	4.4 Enhanced bus priority	Ongoing advocacy	
	4.5 Improved public transport infrastructure	Ongoing advocacy	
	4.6 Public transport pricing	Closed	
	4.7 Improvements to public transport services (2012)	Completed	· City of Melbourne Transport Strategy 2012
Population Increase	5.1 Regional housing statement (2007)	Ongoing advocacy	· Developed Housingin victoria.com website with Swinburne University
	5.2 Affordable housing		
	· Affordable housing planning overlay (2004 – 2011)	Completed	· SGS report on "Affordable Housing...A Strategic framework" (2004)
			· SGS report on "An affordable housing overlay...Implementation model.." (2007)
			· BIRUU report on "Advice on the issues of the Inner Region Affordable Housing Overlay" (2008)
	· Community Land Trust model (2011 -)	Current	· AHS report on "Affordable Housing development models" (2011) – CoPP commission
			· The Australian Community Land Trust Manual 2013 (part funded with a range of interstate partners)
	· Housing Symposium - Yarra (2015)	Completed	· University of Western Sydney Partnership Award 2013
			· Public Forum "The Future of Inner City Social Housing" - 9 October 2015, attended by 90 people
	5.3 Integrating public housing (2012)	Completed	· Short film 'The future of social housing in the inner City' [City of Yarra, 2015]
	5.4 Social infrastructure & services		· Klinger report on "State and Local Government Collaboration: The Future Direction for Master Planning Public Housing." (2012)
	5.5 Infrastructure development (2015 -)	Current	
	· IMAP Regional Active Sport & Recreation Facilities Planning Study		· Received SRV Regional Planning Grant \$50,000 exc GST(2016)
Activity Centres	6.1 Activity centre local policy		
	6.2 Activity centre public environment		
	6.3 Managing conflicts (2008-11)	Completed	· Developed Cumulative Impact Assessment checklist and Tools for managing impact of accumulated licensed premises (2009)
			· Identified issues with legislative definitions (2009)
			· Arranged staff and executive briefings with VCGLR (2011)
	6.4 New cultural facilities		
	6.5 Activity centre services		

Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

STRATEGY	ACTION	STATUS	DELIVERABLE
Knowledge Rich Business Sectors	7.1 Government industry links	Closed	
	7.2 Support creative businesses (2014 -) · Urban Manufacturing Project	Current	<ul style="list-style-type: none"> Received Carlton Connect grant \$70,000 Received City of Moreland funding \$10,000 Received MPA funding \$10,000 University of Melbourne report on "Phase 1 The Dilemma of Urban Employment Land..." (2015) Established Maker.Melbourne website
	7.3 Improved information	Closed	
	7.4 Regional economic development statement (2008)	Completed	<ul style="list-style-type: none"> Brochure: "Making Melbourne more Liveable – A Partnership for Regional Economic Prosperity" (2008)
	7.5 Wireless broadband	Closed	
	7.6 Exporting health services	Closed	
	7.7 Universities & regional development (2008 – 12) · Work Integrated Learning project	Completed	<ul style="list-style-type: none"> Student Placement Inventory developed to assist Councils employ more students – listed on IMAP website (2012) Student Placement Showcase held at Melbourne Knowledge Week 2011 and 2012 with universities LGPro presentation 2012 Delivered paper to ACEN International conference 2012: 'IMAP – Leveraging Work Integrated Learning to facilitate meaningful connections between local Councils and Universities' A Moloney
Freight	8.1 Priority for freight movement		
	8.2 Improved links to the port		
Environmental Sustainability	9.1 Regional sustainability targets (2009)	Completed	<ul style="list-style-type: none"> ARUP report "Carbon Footprint for IMAP Councils": 2009.
	9.2 Environmental sustainable design (2011 -) · Phase 1 (2011-12)	Completed	<ul style="list-style-type: none"> Completed series 1: 10 ESD Factsheets (2012) Developed licence agreement with non-IMAP councils Completed series 2: 5 additional factsheets (2016)
	· Phase 2 (2013-16)	Completed	
	· Phase 3 (2016 -) 4 additional sheets in progress	Current	
	9.3 Water sensitive urban design (2009 – 14) · WSUD Local Policy Planning Amendment	Completed	<ul style="list-style-type: none"> WSUD Local Policy Planning Amendment gazetted across 4 councils in 2014
	9.4 Green demonstration projects · Water Sensitive Cities (2011)	Completed	<ul style="list-style-type: none"> CPG report on: "Transitioning to a Water Sensitive City" (2011)
	· Green roofs, walls and facades (2013-15)	Completed	<ul style="list-style-type: none"> VASP (Victorian Adaptation & Sustainability Partnership) programs funding grant \$250,000 Established the Growinggreenguide.org website Published "Growing Green Guide: A guide to green roofs, walls and facades in Melbourne and Victoria, Australia".(2014) Report : "Working toward demonstration sites for green roofs, walls and facades in Melbourne" (2014) – fully costed case studies Report: "Green Roofs, Walls and Facades Policy Options Background Paper".(2013) Paper delivered to 7th Liveability Cities conference NSW July 2014 Victoria Landscape Architecture Award 2014 – Research & Communication Premiers Sustainability Award 2015 – Education Premiers Sustainability Award 2015 – Government finalist

Attachment 1 - IMAP 2016-26 Draft Implementation Projects for Consideration

STRATEGY	ACTION	STATUS	DELIVERABLE
Environmental Sustainability	· UniMelb green roof research (2014 -)	Current	· Partner in successful ARC Linkage grant to University of Melbourne: "Mimicking natural ecosystems to improve green roof performance"
	· Distributed Energy	Completed	· CSIRO project contribution \$700,000 · CSIRO report "Inner Melbourne Energy Consumption 2011-2026" · Energy use modelling data loaded on Councils' GIS
	9.5 Community capacity for sustainability	Completed	· Report "Water Management for Open Space – Technical Notes and Case Studies"(2008) · SKM report "Use of Non-Potable Water to Irrigate Public Open Space in Inner Melbourne" (2008)
	9.6 Recycled water for open space (2007-08)		
Regional Open Space Network	10.1 Regional open space & trail network		
	10.2 Physical infrastructure needs		
	10.3 Open space links		
	10.4 Riparian open space project		
	10.5 Wild life links		
	10.6 Foreshore open space		
	10.7 Waterways planning & management		
Regional Tourism	11.1 Inner Melbourne map	Completed /Current	· Developed Inner Melbourne Map (2008) & its broad distribution and publication, extended to Footscray (2013-14): became Official Visitor Map (2015) · Undertook Comparative Research Study on three popular Visitor Maps (2009) · Developed map Licence agreement (2013) · Developed IMAP MoU for map Intellectual Property (2013)
	11.2 Regional tourism programme	Completed /Current	· Developed Regional Experience packages – five 3-day itineraries (2008) and ten 1-day itineraries · Presence at Melbourne Tourism Industry Exchange 2008 · Undertook Visitor Profile Study & Value of Tourism research (2009) · Undertook Skybus promotion of Inner Melbourne (2012-13) · Arranged Family tours of volunteers (Ballarat and Geelong) to promote inner Melbourne (2012-13) · Involvement in CAUTHE conference 2012, Tourism and Events Excellence Conference 2012, MYKI visitor pack · Promoted an inner Melbourne joint events website at AIDS 2014 conference · Assisting with tourism bus route development (2015) · Liaison with VTIC, Destination Melbourne, Tourism Victoria for Inner Melbourne (ongoing)

11.5 Quarterly Financial Report for September 2016

Trim Record Number: D16/158206

Responsible Officer: Director Corporate, Business and Finance

Purpose

1. To provide a quarterly financial report for the Yarra City Council (Council) for the period ending 30 September 2016.

Background

2. The 2016-17 Annual Budget was adopted by Council on 7 June 2016.
3. Council's quarterly financial report (refer Attachment 1) is being presented in accordance with Section 138 of the *Local Government Act* 1989 (the Act) and the Local Government (Planning & Reporting) Regulations 2014 (the Regulations).
4. The financial report has been prepared on an accrual basis, to ensure accurate matching of income and expenditure, both operating and capital, for the period ending 30 September 2016.

External Consultation

5. No external consultation.

Internal Consultation (One Yarra)

6. This report has been prepared in consultation with Branch managers across the organisation and has been reviewed by the Executive.

Financial Implications

7. The financial report contains information regarding Council operations and capital expenditure compared with the budget. Explanation of variations and commentary from management is also included.

Economic Implications

8. No economic implications.

Sustainability Implications

9. No sustainability implications.

Social Implications

10. No social implications.

Human Rights Implications

11. No human rights implications.

Communications with CALD Communities Implications

12. No CALD Communities implications.

Council Plan, Strategy and Policy Implications

13. No Council plan, strategy and policy implications.

Legal Implications

14. A quarterly financial report to Council is a statutory requirement as specified in the Act.

Other Issues

15. The September financial result for Council is favourable for the three months ending 30 September 2016. Income is favourable overall mainly due to grants received in advance, fees and charges raised and favourable supplementary rate income. Expenditure is favourable mainly due to contracts and other materials and services which are mostly only timing related.
16. To continue to improve Council's cash, all business unit budgets will need to continue to identify opportunities to contribute towards a 'better than budget' result and higher cash balance as at 30 June 2017. This will complement VAGO sustainability indicators – particularly working capital. The Budget Expenditure Review Committee (BERC) will be monitoring any potential savings during the financial year.

Options

Operating Result – Budget

17. As at 30 September 2016 the year to date operating result is a surplus of \$79.79M. The significant surplus is mainly due to recognising the annual rate income raised for the year and issuing rate notices to property owners for 2016/17. It is expected that the surplus at the end of the financial year will be \$5.05M in line with the Adopted Budget. The surplus contributes as funding for Council's capital works program. The year to date (YTD) surplus is favourable to budget by \$4.48M.
18. Council's cash position is still regarded as tight but cash inflow this year has improved mainly due to quarterly rate payments. Rate notices were issued in late August and substantial impact of payments has been received. An overdraft facility is in place but this has only been used infrequently as compared to last year. Forward cash estimates indicate an improved result but restrictions and discipline still needs to be applied across various operational and capital programs to deliver a more favourable financial result. This will be further assessed as we progress through the financial year.
19. The year to date result includes the following major budget variances (10% or >\$50,000):

Category	Category Budget Variance \$'M Fav/(Unfav)	Items	Item Variance \$'M Fav/(Unfav)
Income			
Government Grants	\$0.94M	<ul style="list-style-type: none"> Family, Youth and Child Services have received grants for the Early Years Unit and Children's Centres ahead of expectations. This should resolve over the financial year. 	\$0.76M
Capital Grants	\$0.06	<ul style="list-style-type: none"> Capital grants are slightly favourable to the year to date budget due to grants received in Recreation & Open Space ahead of schedule. This will resolve over the financial year. 	\$0.08
Parking Revenue	\$0.24M	<ul style="list-style-type: none"> Income from parking meters is ahead of current expectations. This also takes into account the delay in the implementation of the new parking technology and recent vandalism of parking meters. Parking Infringement Notices are also ahead of expectations. These items should resolve over the financial year. 	\$0.18 \$0.6M
Charges, Fees & Fines	\$0.47	<ul style="list-style-type: none"> Fees for Property Services are ahead of expectations – this is expected to resolve over the financial year. Family, Youth and Child Services is favourable to phasing in Child Care Centre fees. Manager FYCS advises that this will continue as long as utilisation remains high. Compliance & Parking are ahead of phasing in Animal Control and Local Laws. This will likely resolve over the financial year. 	\$0.12M \$0.12M \$0.19M
Reimbursements and Contributions	(\$0.31M)	<ul style="list-style-type: none"> The unfavourable result is mainly due to developer contributions not being received as expected. This is expected to resolve over the financial year. 	(\$0.44M)

		<ul style="list-style-type: none"> This has been offset with favourable variances for new property leases that were not known at the time of budget. This variance will remain throughout the financial year. 	\$0.05M
Asset Sales	(\$0.15M)	<ul style="list-style-type: none"> Motor vehicle sales were actioned in the first two months of the financial year. The phasing will be adjusted to reflect the sale program. 	(\$0.15M)
Expenditure			
Contract payments	\$1.11M	<ul style="list-style-type: none"> Aged & Disability Services are favourable due to the timing of payments for Home Care and Meals Delivery. This will resolve over the financial year. Recreation and Open space are favourable to the YTD budget mainly due to the re-negotiation of the open space & tree maintenance contract. This is expected to go live on 1 November 2016. This has resulted in early savings. Governance branch has a favourable variance due to the phasing of the election funds. This is expected to occur in October. 	\$0.48M \$0.49M
Maintenance	(\$0.12M)	<ul style="list-style-type: none"> Buildings and Property (cleaning and maintenance) costs are unfavourable to budget but are expected to achieve budget at year end. 	(\$0.12M)
Other Materials and Services	\$0.85M	<ul style="list-style-type: none"> Leisure Services have a favourable variance mainly due to savings in support services. Risk, Audit & Procurement has achieved a favourable variance due to renegotiation of insurance premiums. This variance reflects a permanent saving for Council. City Strategy has recorded a favourable variance in Strategic Planning and the New Activity Built Form new initiative. Community Partnerships has a favourable result mainly due to the grants program being behind expectations. This will resolve over the financial year. Sustainability & Strategic Transport has a favourable variance and includes budget expenditure including the Energy Foundation and waste minimisation services which is expected to resolve over the financial year. The favourable variances are offset by variations in other areas 	\$0.2M \$0.69M \$0.13M \$0.13M \$0.12M
Depreciation	\$0.64M	<ul style="list-style-type: none"> Depreciation is favourable to budget and reflects the new value of assets currently capitalised. 	\$0.64M

20. Year to date budgets will be reviewed by budget managers with finance staff assistance in the next month to better reflect the actual spend pattern across the financial year and reduce the number of budget variations.

Cash Position

21. Council's cash position at the end of September 2016 is \$18.12M, reflecting a net cash outflow of \$4.42M for the financial year to date. September cash inflow - mainly from rate payments - has reduced the impact of large payments/outflows which occur in July and August each year.
22. Rate debt is \$1.24M higher than for the same time last year which indicates lower payments having been received at this time but September receipts of rate income (some 'in full' and the 1st instalment) has improved which also continued into early October as well.
23. Council has \$7M in investments and also access to overdraft (refer Table 4.1). Payments for rates will increase over the coming months which will improve the cash position.

Debtors

24. Rates debtors as at the end of September 2016 totalled \$93.51M of which \$2.11M relates to rates outstanding from previous rate years and overall is lower than the same period last year. Payments for arrears and also the 1st instalment continued into early October which will further reduce these balances. The move to 4 quarterly instalments is expected to improve cash levels significantly in the first half of the year.

25. Parking debtors amounted to \$4.44M (net of doubtful debt provisions). Long term infringements are referred to the Infringements Court for collection. Debt levels are similar to last year and as collection activities improve, debt provision levels are expected to decrease.
26. Other debtors (net of doubtful debt provisions), including GST receivable, outstanding at the end of September 2016 was \$4.96M. This is mainly comprised of sundry debtors of \$0.85M, fines and costs of \$1.05M, GST clearing of \$0.65M, building and planning (RAMS) of \$0.54M, and leisure centre of \$0.15M. All areas of operation that carry debt will be reviewed in conjunction with branch managers and assessed for collection according to the new debtor management policy.

Capital Works Program

27. The September 2016 capital works report (refer Section 3) reflects expenditure of \$4.2M, compared with a year to date budget of \$7.67M, and represents 10% of the capital works program of \$42.05M (including 2015/16 c/fwds).
28. The year-end capital works program is forecast to reach \$44.5M as additional income grants have been received in the Roads to Recovery and Blackspot grants programs. Several road infrastructure projects have required deferral to next financial year due to utility authority reconstruction works planned for 2016/17. To maintain the capital works program, Year 2 road infrastructure projects have been brought forward into 2016/17 (\$1.5M) and this is acceptable to maintain Roads to Recovery funding.

Conclusion

29. Council officers have prepared a quarterly financial report for the period ending 30 September 2016, in accordance with the Act. The report, refer Attachment 1, is presented to Council to note and to approve the revised forecasts contained therein.

RECOMMENDATION

1. That Council:
 - (a) notes the Yarra City Council preliminary financial report for the period ending 30 September 2016 (Attachment 1) presented in accordance with Section 138 of the *Local Government Act 1989*.

CONTACT OFFICER: Lisa Holgate
TITLE: Finance Coordinator
TEL: 9205 5503

Attachments

- 1 Quarterly September Financial Report

Attachment 1 - Quarterly September Financial Report



CITY OF YARRA
FINANCIAL REPORT
for the period ending 30 September 2016

Attachment 1 - Quarterly September Financial Report

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Attachment 1 - Quarterly September Financial Report**1 Executive Summary****1.1 Finance Overview and Recommendations**

The September financial result for Council is favourable for the three months ending 30 September 2016. Income is favourable overall mainly due to grants received in advance, fees and charges raised and favourable supplementary rate income. Expenditure is favourable mainly due to contracts and other materials and services which are mostly only timing related.

To continue to improve Council's cash, all business unit budgets will need to continue to identify opportunities to contribute towards a 'better than budget' result and higher cash balance as at 30 June 2017. This will complement VAGO sustainability indicators – particularly working capital. The Budget Expenditure Review Committee (BERC) will be monitoring any potential savings during the financial year.

1.2 Operating Result – Budget

As at 30 September 2016 the year to date operating result is a surplus of \$79.79M. The significant surplus is mainly due to recognising the annual rate income raised for the year and issuing rate notices to property owners for 2016/17. It is expected that the surplus at the end of the financial year will be \$5.05M in line with the Adopted Budget. The surplus contributes as funding for Council's capital works program. The year to date (YTD) surplus is favourable to budget by \$4.48M.

Council's cash position is still regarded as tight but cash inflow this year has improved mainly due to quarterly rate payments. Rate notices were issued in late August and substantial impact of payments has been received. An overdraft facility is in place but this has only been used infrequently as compared to last year. Forward cash estimates indicate an improved result but restrictions and discipline still needs to be applied across various operational and capital programs to deliver a more favourable financial result. This will be further assessed as we progress through the financial year.

Attachment 1 - Quarterly September Financial Report

The year to date result includes the following major budget variances (10% or >\$50,000):

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Parking Revenue	\$0.24M	<ul style="list-style-type: none"> Income from parking meters is ahead of current expectations. This also takes into account the delay in the implementation of the new parking technology and recent vandalism of parking meters. Parking Infringement Notices are also ahead of expectations. These items should resolve over the financial year. 	\$0.18 \$0.6M
Charges, Fees & Fines	\$0.47	<ul style="list-style-type: none"> Fees for Property Services are ahead of expectations – this is expected to resolve over the financial year. Family, Youth and Child Services is favourable to phasing in Child Care Centre fees. Manager FYCS advises that this will continue as long as utilisation remains high. Compliance & Parking are ahead of phasing in Animal Control and Local Laws. This will likely resolve over the financial year. 	\$0.12M \$0.12M \$0.19M
Reimbursements and Contributions	(\$0.31M)	<ul style="list-style-type: none"> The unfavourable result is mainly due to developer contributions not being received as expected. This is expected to resolve over the financial year. This has been offset with favourable variances for new property leases that were not known at the time of budget. This variance will remain throughout the financial year. 	(\$0.44M) \$0.05M
Asset Sales	(\$0.15M)	<ul style="list-style-type: none"> Motor vehicle sales were actioned in the first two months of the financial year. The phasing will be adjusted to reflect the sale program. 	(\$0.15M)
Expenditure			
Contract payments	\$1.11M	<ul style="list-style-type: none"> Aged & Disability Services are favourable due to the timing of payments for Home Care and Meals Delivery. This will resolve over the financial year. Recreation and Open space are favourable to the YTD budget mainly due to the re-negotiation of the open space & tree maintenance contract. This is expected to go live on 1 November 2016. This has resulted in early savings. Governance branch has a favourable variance due to the phasing of the election funds. This is expected to occur in October. 	\$0.48M \$0.49M
Maintenance	(\$0.12M)	<ul style="list-style-type: none"> Buildings and Property (cleaning and maintenance) costs are unfavourable to budget but are expected to achieve budget at year end. 	(\$0.12M)

Attachment 1 - Quarterly September Financial Report

Other Materials and Services	\$0.85M	<ul style="list-style-type: none"> Leisure Services have a favourable variance mainly due to savings in support services. 	\$0.2M
		<ul style="list-style-type: none"> Risk, Audit & Procurement has achieved a favourable variance due to renegotiation of insurance premiums. This variance reflects a permanent saving for Council. 	\$0.69M
		<ul style="list-style-type: none"> City Strategy has recorded a favourable variance in Strategic Planning and the New Activity Built Form new initiative. 	\$0.13M
		<ul style="list-style-type: none"> Community Partnerships has a favourable result mainly due to the grants program being behind expectations. This will resolve over the financial year. 	\$0.13M
		<ul style="list-style-type: none"> Sustainability & Strategic Transport has a favourable variance and includes budget expenditure including the Energy Foundation and waste minimisation services which is expected to resolve over the financial year. 	\$0.12M
		<ul style="list-style-type: none"> The favourable variances are offset by variations in other areas 	
Depreciation	\$0.64M	<ul style="list-style-type: none"> Depreciation is favourable to budget and reflects the new value of assets currently capitalised. 	\$0.64M

Year to date budgets will be reviewed by budget managers with finance staff assistance in the next month to better reflect the actual spend pattern across the financial year and reduce the number of budget variations.

1.3 Cash Position

Council's cash position at the end of September 2016 is \$18.12M, reflecting a net cash outflow of \$4.42M for the financial year to date. September cash inflow - mainly from rate payments - has reduced the impact of large payments/outflows which occur in July and August each year.

Rate debt is \$1.24M higher than for the same time last year which indicates lower payments having been received at this time but September receipts of rate income (some 'in full' and the 1st instalment) has improved which also continued into early October as well.

Council has \$7M in investments and also access to overdraft (refer Table 4.1). Payments for rates will increase over the coming months which will improve the cash position.

1.4 Debtors

Rates debtors as at the end of September 2016 totalled \$93.51M of which \$2.11M relates to rates outstanding from previous rate years and overall is lower than the same period last year. Payments for arrears and also the 1st instalment continued into early October which will further reduce these balances. The move to 4 quarterly instalments is expected to improve cash levels significantly in the first half of the year.

Parking debtors amounted to \$4.44M (net of doubtful debt provisions). Long term infringements are referred to the Infringements Court for collection. Debt levels are similar to last year and as collection activities improve, debt provision levels are expected to decrease.

Other debtors (net of doubtful debt provisions), including GST receivable, outstanding at the end of September 2016 was \$4.96M. This is mainly comprised of sundry debtors of \$0.85M, fines and costs of \$1.05M, GST clearing of \$0.65M, building and planning (RAMS) of \$0.54M, and leisure centre of \$0.15M. All areas of operation that carry debt will be reviewed in conjunction with branch managers and assessed for collection according to the new debtor management policy.

Refer to Section 5 for more information on debtors.

Attachment 1 - Quarterly September Financial Report

1.5 Capital Works Program

The September 2016 capital works report (refer Section 3) reflects expenditure of \$4.2M, compared with a year to date budget of \$7.67M, and represents 10% of the capital works program of \$42.05M (including 2015/16 c/fwds).

The year-end capital works program is forecast to reach \$44.5M as additional income grants have been received in the Roads to Recovery and Blackspot grants programs. Several road infrastructure projects have required deferral to next financial year due to utility authority reconstruction works planned for 2016/17. To maintain the capital works program, Year 2 road infrastructure projects have been brought forward into 2016/17 (\$1.5M) and this is acceptable to maintain Roads to Recovery funding.

Attachment 1 - Quarterly September Financial Report

2 Financial Statements

2.1 Income Statement for the year ending 30 September 2016

	Adopted Budget \$'000	YTD Actual \$'000	YTD Budget \$'000	YTD Variance \$'000	YTD Actual to Budget Variance %
Revenue from ordinary activities					
Rate Revenue	101,964	100,320	100,005	315	0.3%
Victorian Grants Commission	1,795	447	449	(1)	-0.3%
Government Grants	9,180	3,296	2,355	941	40.0%
Grants - Capital	1,281	199	133	66	49.9%
Parking Revenue	28,617	6,890	6,648	242	3.6%
Charges Fees & Fines	16,102	4,546	4,080	467	11.4%
Leisure Centre Fees	9,472	2,261	2,225	36	1.6%
Interest on Investments	469	47	84	(36)	-43.4%
Reimbursements & Contributions	5,644	1,027	1,337	(310)	-23.2%
Other Income	865	207	202	5	2.3%
Proceeds from Sale of Assets	1,305	179	326	(147)	-45.2%
	176,695	119,419	117,842	1,576	1.3%
Expenses from ordinary activities					
Employee Costs	76,492	20,606	20,765	159	1%
Contract Payments	21,968	3,735	4,849	1,114	23%
Maintenance	9,244	1,930	1,811	(119)	-7%
Other Materials & Services	37,202	8,145	8,995	850	9%
Provision for Doubtful Debts	2,540	528	649	121	19%
Depreciation & Amortisation	21,561	4,918	5,559	641	12%
Debt Servicing Costs	2,139	369	378	9	2%
WDV Assets Sold	500	0	125	125	100%
	171,645	40,231	43,131	2,900	7%
Surplus/(Deficit)	5,050	79,188	74,711	4,477	6%

- Please note that forecast data is being reviewed over the coming months and will be included in the December report.

Attachment 1 - Quarterly September Financial Report

Chart 2.1 – YTD Income from Operating Activities

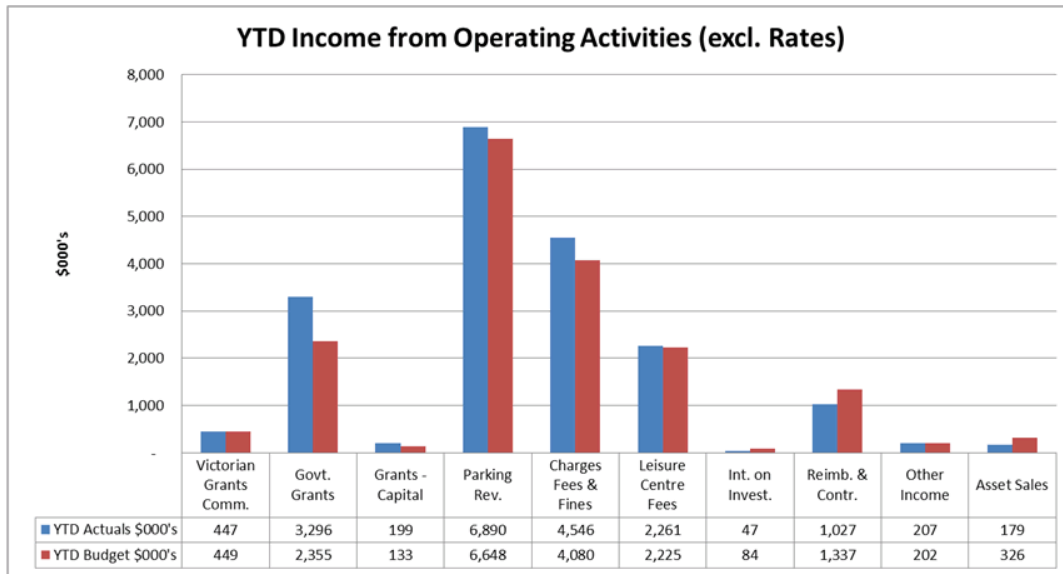
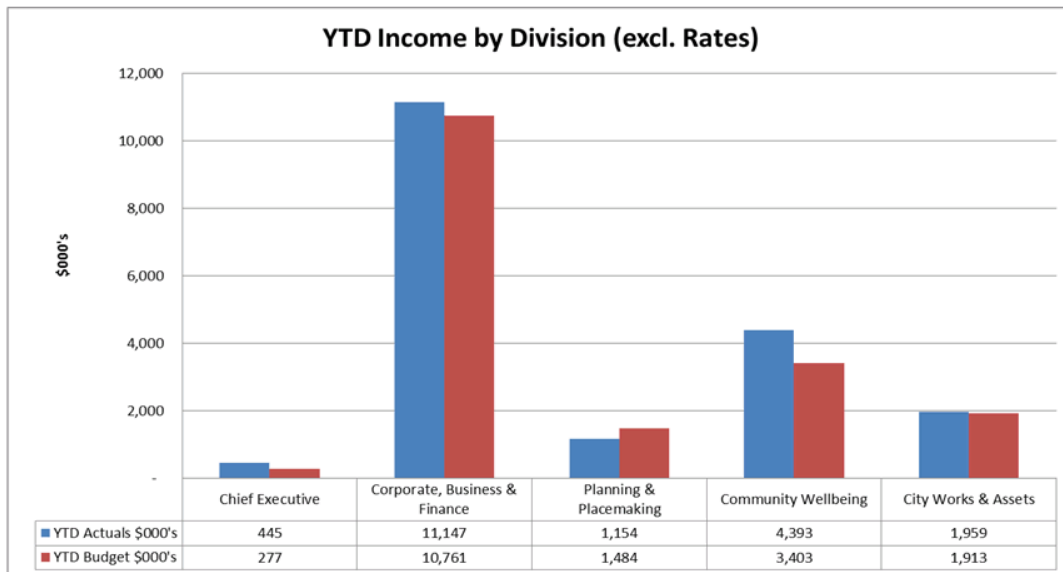


Chart 2.2 – YTD Income by Division



Attachment 1 - Quarterly September Financial Report

Chart 2.3 – YTD Expenditure on Operating Activities

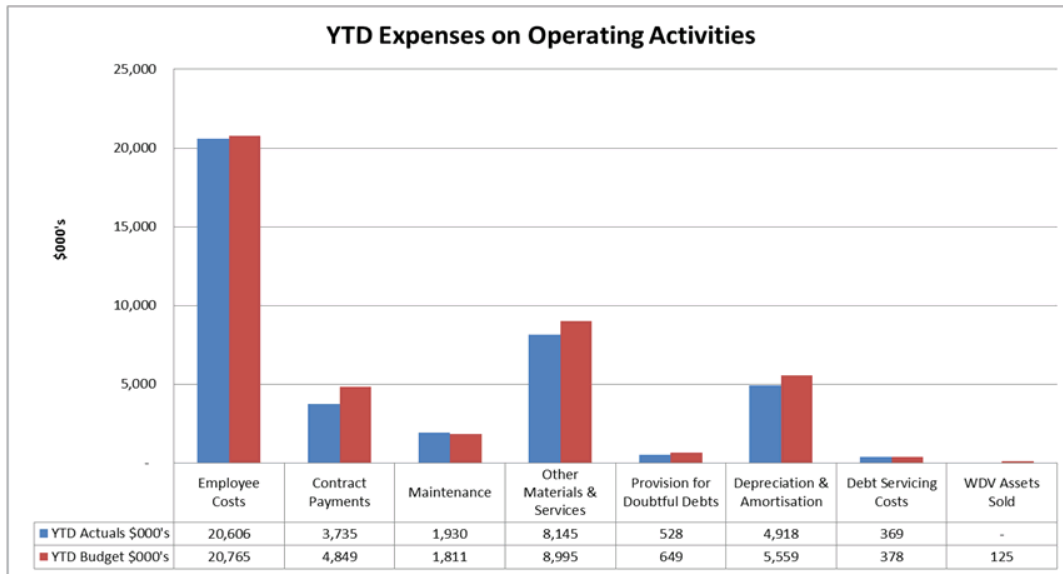
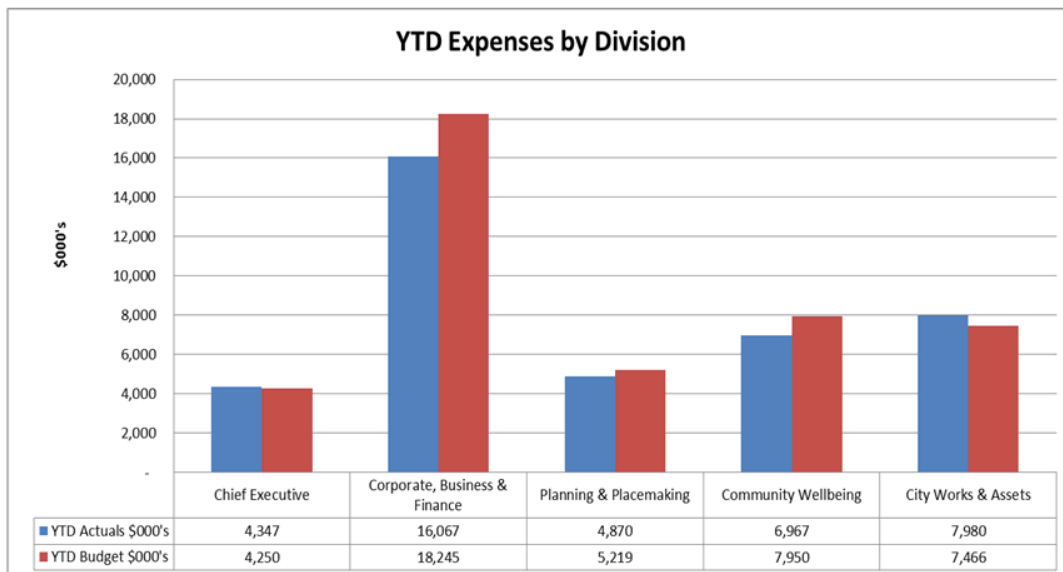


Chart 2.4 – YTD Expenditure by Division



Attachment 1 - Quarterly September Financial Report

2.2 Balance Sheet at 30 September 2016

	Sep-16 \$000's	Sep-15 \$000's
CURRENT ASSETS		
Cash and cash equivalents	18,123	14,353
Receivables - Rates	93,508	94,748
Receivables - Parking	4,440	3,824
Receivables - Other	4,959	4,884
Accrued income	212	165
Prepayments	116	124
Inventories	130	135
Assets Held for Sale	696	640
TOTAL CURRENT ASSETS	122,183	118,873
NON-CURRENT ASSETS		
Non-current receivables	230	230
Non-current investments	20	20
Financial assets	5	5
Property, infrastructure ,plant and equipment	1,668,541	1,568,687
TOTAL NON-CURRENT ASSETS	1,668,796	1,568,943
TOTAL ASSETS	1,790,979	1,687,816
CURRENT LIABILITIES		
Payables	387	4,287
Fire Services Levy	16,106	16,239
Trust funds	2,925	2,086
Accrued Expenses	6,458	4,279
Employee benefits	13,851	11,428
TOTAL CURRENT LIABILITIES	39,728	38,319
NON-CURRENT LIABILITIES		
Trust Accounts	585	585
Employee benefits	1,416	1,297
Interest-bearing liabilities	32,500	32,500
TOTAL NON-CURRENT LIABILITIES	34,501	34,382
TOTAL LIABILITIES	74,229	72,701
NET ASSETS	1,716,751	1,615,115
EQUITY		
Accumulated surplus	581,749	571,681
Asset revaluation reserves	1,035,635	946,159
General Reserves	20,100	20,100
Parking Contribution	79	79
Retained Earnings	79,188	77,095
TOTAL EQUITY	1,716,751	1,615,115

Attachment 1 - Quarterly September Financial Report

2.3 Cash Flow Statement at 30 September 2016

CASH FLOW STATEMENT		
	30-Sep-16	30-Sep-15
	Inflows / (Outflows)	Inflows / (Outflows)
	\$'000	\$'000
Cash Flows from Operating Activities		
Rates and Charges	23,010	17,432
Parking Revenue	6,362	7,095
Government Grants Received	3,121	2,614
Victoria Grants Commission	447	222
User Charges, Fees and Other Fines Received	6,096	6,552
Reimbursements and Contributions Received	720	428
Interest Revenue	60	(44)
Other Revenue	2,236	2,010
Payments to Suppliers	(19,119)	(18,883)
Payments to Employees	(18,697)	(20,756)
Net GST	650	916
Net Cash Provided by Operating Activities	4,886	(2,414)
Cash Flows from Investing Activities		
Proceeds from Sale of Property, Plant & Equipment	179	84
Payments for Infrastructure, Property Plant & Equipment	(8,925)	(5,782)
Net Cash (Used in) Investing Activities	(8,746)	(5,668)
Cash Flows from Financing Activities		
Finance Costs	561	0
Net Cash (Used In) Financing Activities	561	0
Cash Balances		
Change in Cash Held	(4,421)	(8,082)
Opening Cash Balance	22,544	22,435
Cash at the End of the Financial Period	18,123	14,353

Attachment 1 - Quarterly September Financial Report

3 Capital Works

3.1 Overview of Budgeted and Actual Capital Works 2016/17

Total capital works expenditure to the end of September 2016 totals \$4.2M compared with a year to date budget of \$7.67M and an adopted budget of \$42.05M, with a year to date variance of \$3.47M.

Commentary on major variations between the year to date budget and actual expenditure, and final year-end projections are as follows:

- Road Infrastructure expenditure is lower than the year to date budget by \$0.068M. This is mainly due to delays in works on footpath, drainage and lanes pavement, offset by increases in pavement, kerb & channel and lanes – drainage;
- Open Space Infrastructure is lower than the year to date budget by \$0.22M. This is mainly due to underspends against playgrounds and pedestrian assets;
- Buildings and Equipment Assets is lower than the year to date budget by \$2.17M. This is mainly due to carry-over projects being behind schedule; and,
- Other Assets including Information Systems and Library Assets are collectively lower than the program budget by \$1.01M. This is mainly due to delayed YTD expenditure for plant and equipment (due to slower replacement of vehicles) and lower than expected expenditure for library assets.

Attachment 1 - Quarterly September Financial Report

3.2 Capital works for the period ending 30 September 2016

Capital Level 1	Capital Level 1 Description	Adopted Budget	Last Months Projection (FCS)	Final Projection	FY Budget	Budget YTD	Actuals Project	Commitments	Actual Plus Commitments	Carry Over	Deferred
100	Road Infrastructure	9,913,000	11,529,130	11,529,130	9,913,000	1,259,666	1,191,818	1,484,298	2,676,116	0	1,575,000
300	Open Space Infrastructure	8,793,577	8,633,847	8,633,847	8,793,577	570,161	351,889	620,448	972,337	0	0
400	Building & Equipment Assets	17,610,000	17,644,220	17,684,220	17,610,000	4,669,166	2,495,723	5,976,168	8,471,891	0	0
600	Information Systems	4,352,000	4,352,000	4,352,000	4,352,000	678,911	30,307	354,565	384,872	0	0
700	Other General Assets	1,815,000	1,630,000	1,630,000	1,815,000	180,000	5,440	98,995	104,435	0	0
800	Library	710,000	738,969	738,969	710,000	316,500	124,753	176,932	301,685	0	0
Total		43,193,577	44,528,166	44,568,166	43,193,577	7,674,404	4,199,930	8,711,407	12,911,336	0	1,575,000

Asset Type	Asset Type Description	Adopted Budget	Last Months Projection (FCS)	Final Projection	FY Budget	Budget YTD	Actuals Project	Commitments	Actual Plus Commitments	Carry Over	Deferred
CAPN	Capital Project New	16,815,000	16,830,000	16,830,000	16,815,000	4,079,166	1,891,412	5,061,615	6,953,027	0	0
CAPR	Capital Project Renewal	25,893,327	25,511,630	25,551,630	25,893,327	3,526,738	2,163,680	3,552,937	5,716,617	0	1,575,000
CAPU	Capital Project Upgrade	485,250	2,186,536	2,186,536	485,250	68,500	144,838	96,854	241,692	0	0
Total		43,193,577	44,528,166	44,568,166	43,193,577	7,674,404	4,199,930	8,711,407	12,911,336	0	1,575,000

Attachment 1 - Quarterly September Financial Report

Asset Class	Asset Class Description	Adopted Budget	Last Months Projection (FCS)	Final Projection	FY Budget	Budget YTD	Actuals Project	Commitments	Actual Plus Commitments	Carry Over	Deferred
150	Kerb & Channel	959,000	939,000	939,000	959,000	0	20,425	230,693	251,118	0	310,000
160	Footpath	2,414,000	2,165,000	2,165,000	2,414,000	270,000	110,774	399,276	510,050	0	430,000
170	Pavement	2,855,000	2,973,906	2,973,906	2,855,000	145,000	333,490	419,108	752,598	0	835,000
180	Drainage	1,370,000	1,375,000	1,375,000	1,370,000	176,666	172,169	77,283	249,452	0	0
185	Root Barrier Treatments	402,000	436,938	436,938	402,000	330,000	305,744	8,300	314,044	0	0
200	Lanes - Pavement	680,000	705,000	705,000	680,000	230,000	30,228	222,224	252,452	0	0
205	Lanes - Drainage	227,000	227,000	227,000	227,000	32,500	49,735	0	49,735	0	0
220	Bridges	50,000	50,000	50,000	50,000	0	0	0	0	0	0
225	Retail - Footpath/Car Park	436,000	436,000	436,000	436,000	0	0	50,700	50,700	0	0
240	Street Furniture	75,750	75,750	75,750	75,750	7,000	24,415	7,100	31,515	0	0
260	Transport	654,250	2,355,536	2,355,536	654,250	68,500	144,838	120,314	265,152	0	0
300	Open Space - Playground	819,100	819,100	819,100	819,100	63,000	5,250	5,658	10,908	0	0
304	Open Space - Sports	958,700	795,900	795,900	958,700	67,200	156,934	402,114	559,048	0	0
306	Open Space - Irrigation	134,555	134,555	134,555	134,555	34,555	2,589	11,244	13,833	0	0
310	Open Space - Walls and Fence	275,000	278,070	278,070	275,000	0	97,264	28,350	125,614	0	0
320	Open Space - Pathway	1,660,406	1,660,406	1,660,406	1,660,406	235,406	38,708	84,858	123,565	0	0
330	Waste Management	60,000	60,000	60,000	60,000	0	0	0	0	0	0
335	Open Space - Horticulture	40,000	40,000	40,000	40,000	10,000	9,366	8,625	17,992	0	0
340	Open Space - Turf	125,000	125,000	125,000	125,000	0	20,000	0	20,000	0	0
350	Open Space - Park Furniture	150,000	150,000	150,000	150,000	60,000	0	0	0	0	0
370	Open Space - Arboriculture	395,816	395,816	395,816	395,816	15,000	7,192	9,353	16,545	0	0
400	Buildings - Floors	401,000	371,000	371,000	401,000	105,500	20,850	134,434	155,283	0	0
410	Buildings - Walls	194,000	349,000	349,000	194,000	75,000	36,854	13,148	50,002	0	0
420	Buildings - Roof	2,215,000	2,215,000	2,215,000	2,215,000	160,000	5,064	203,577	208,641	0	0
430	Buildings - Mechanical	457,000	432,000	432,000	457,000	0	-1,263	45,245	43,982	0	0
440	Buildings - Plumbing	40,000	40,000	40,000	40,000	0	1,605	3,317	4,921	0	0
450	Buildings - Electrical	1,051,000	1,034,000	1,034,000	1,051,000	5,000	28,266	61,966	90,232	0	0
460	Buildings - Miscellaneous	2,810,000	2,911,220	2,951,220	2,810,000	775,000	587,827	656,691	1,244,518	0	0
470	Building Assets - Carry over	10,257,000	10,257,000	10,257,000	10,257,000	3,553,666	1,851,341	4,856,200	6,707,541	0	0
500	Plant & Equipment	2,200,000	1,850,000	1,850,000	2,200,000	355,000	27,692	72,627	100,319	0	0
610	IS Projects	4,102,000	4,102,000	4,102,000	4,102,000	678,911	30,307	354,565	384,872	0	0
700	Other Capital Projects	4,255,000	4,270,000	4,270,000	4,255,000	85,000	16,086	71,832	87,918	0	0
801	Library Projects	470,000	498,969	498,969	470,000	136,500	66,181	152,605	218,786	0	0
Total		43,193,577	44,528,166	44,568,166	43,193,577	7,674,404	4,199,930	8,711,407	12,911,336	0	1,575,000

Attachment 1 - Quarterly September Financial Report

4 Investments and Reserves

Graph 4.1: Cash Flow Comparison – Total Cash Reserves (excludes Overdraft)

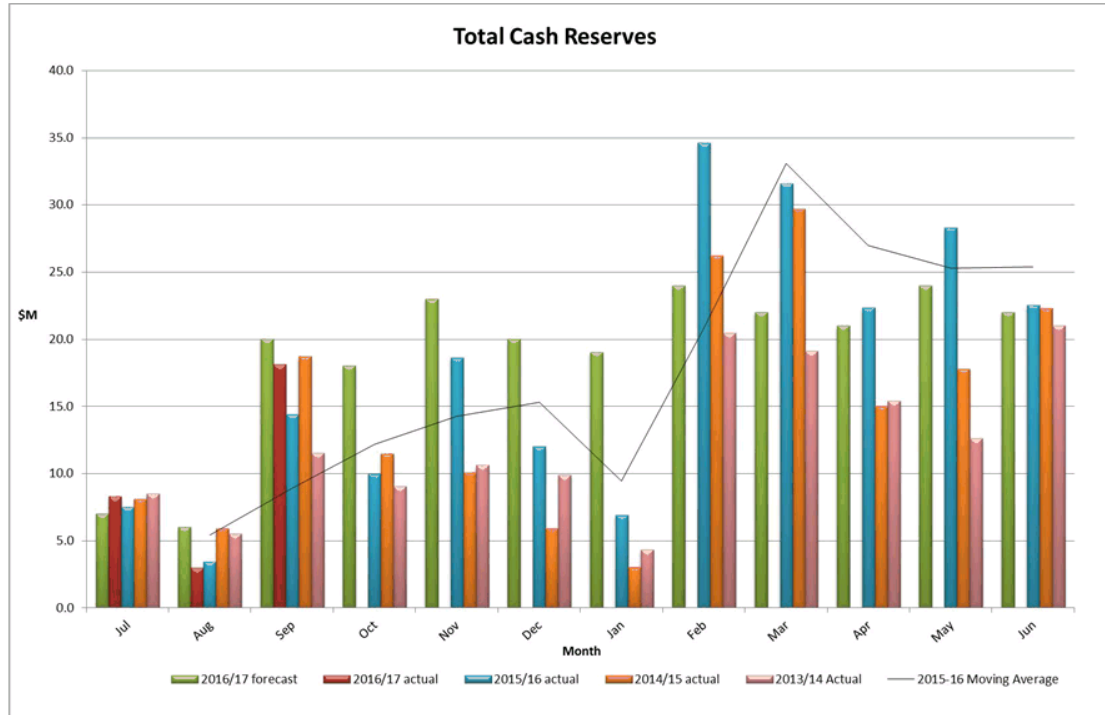


Table 4.1: Investment, Reserves and Overdraft Available

	30-Sep-16 \$'000	31-Aug-16 \$'000	30-Sep-15 \$'000
Cash at Bank	11,113	496	3,342
Cash on Hand (Floats & Petty Cash)	10	10	11
Money Market Call Account/Bank Bills	7,000	3,000	11,000
Total Cash Assets	18,123	3,506	14,353
Reserves:			
Parking Reserve	79	79	79
General Reserve (incl. Open Space)	20,100	20,100	14,169
Total Reserves	20,179	20,179	14,248

An overdraft of up to \$10M is available for use if required.

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5 Rate and Other Debtors

Table 5.1: Rate Debtors

	30-Sep-16 \$'000	31-Aug-16 \$'000	30-Sep-15 \$'000
Rate & Charges -Current Year	91,395	116,307	92,368
Rate & Charges Arrears	2,114	749	2,379
Total Rate and Charges	93,509	117,056	94,747
% Outstanding			
Rate & Charges - Current Year	98%	99%	97%
Rate & Charges - Arrears	2%	1%	3%

Table 5.2: Parking Infringement Debtors

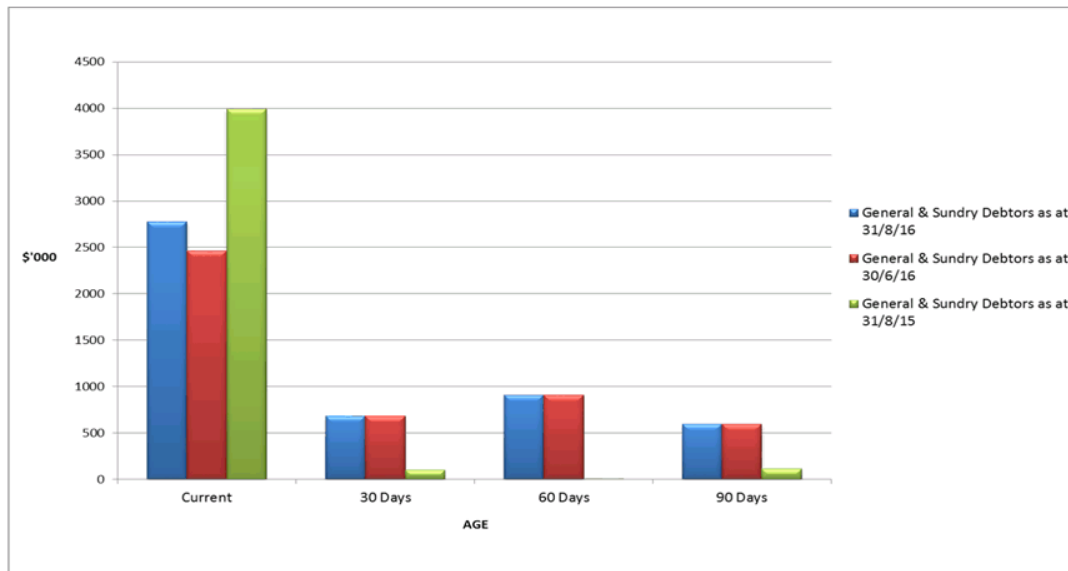
	30-Sep-16 \$'000	31-Aug-16 \$'000	30-Sep-15 \$'000
Parking Infringement Debtors	24,606	24,482	22,670
Less: Provision for Doubtful Debts	(20,166)	(19,990)	(18,846)
Total Rate and Charges	4,440	4,492	3,824

General & Sundry Debtors – Aged Comparison Graph

Table 5.3: General & Sundry Debtors

	30-Sep-16 \$'000	31-Aug-16 \$'000	30-Sep-15 \$'000
General & Sundry Debtors	5,520	5,078	5,237
Less: Provision for Doubtful Debts	(1,211)	(1,211)	(1,246)
Net General and Sundry Debtors	4,309	3,867	3,991
GST Receivable	649	779	893
Total Other Debtors	4,959	4,646	4,884

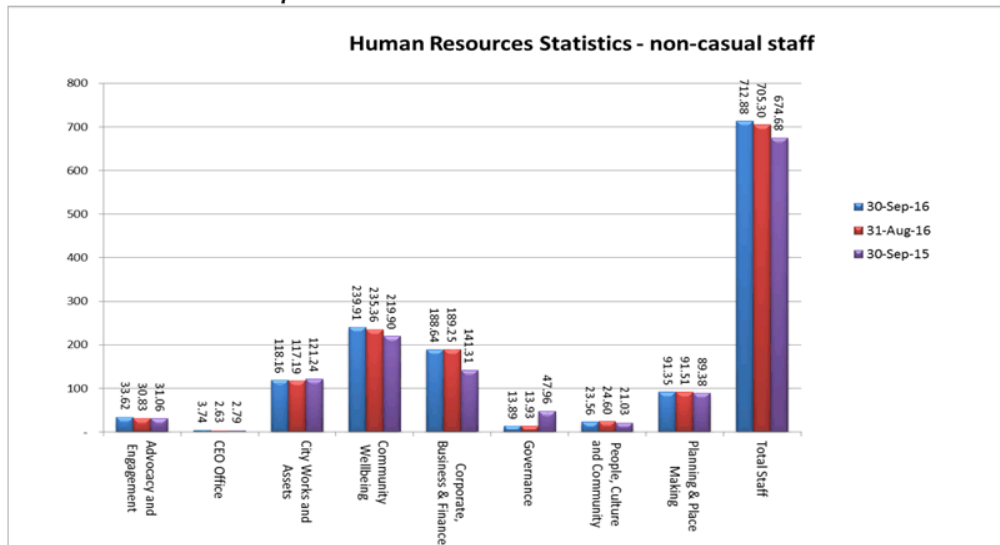
Major General & Sundry Debtors Detail



Attachment 1 - Quarterly September Financial Report

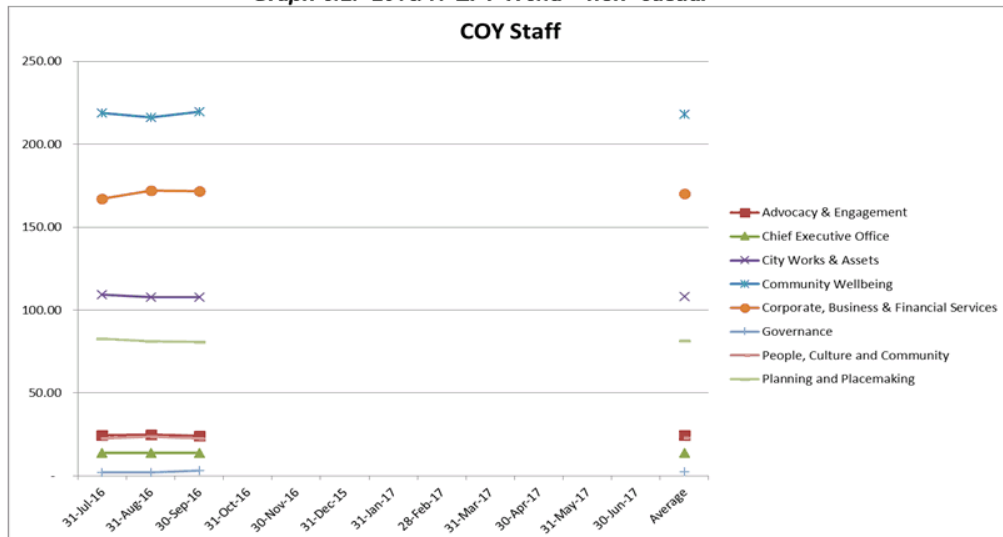
6 Human Resource Statistics & Employee Costs

Graph 6.1: Actual Resource Statistics – non-casual



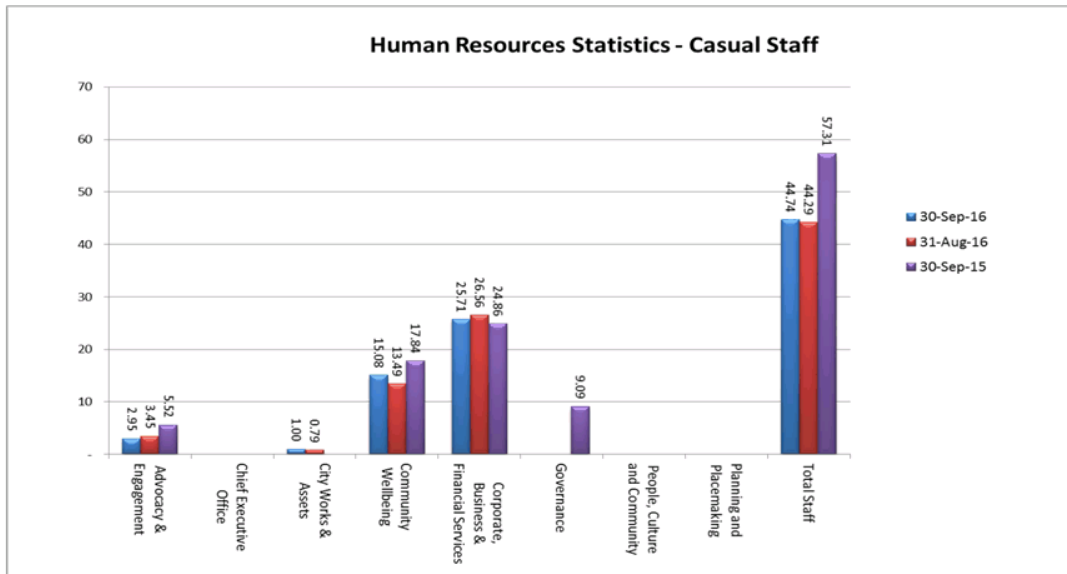
- The increase in actual staff numbers from September 2015 to September 2016 is mainly due to:
 - Movement of casual staff to permanent part-time positions (including Leisure and Family Youth & Child Services);
 - Vacancies in Family, Youth & Child Services being filled (reducing the need of agency staff);
 - Increases in positions for Statutory Planning (for anticipated increases in planning actions) and Innovation (for increased service provision internally).
 - There have been minor movements (both increases and decreases) in other branches reflecting change in business practises.
- The decrease in Governance is due to Compliance Branch transferring to Corporate Business & Finance in March 2016.
- It should be noted that the FTE's represent an actual point in time position only. The figure moves during each month of the financial year. An average is provided in the graph below.

Graph 6.2: 2016/17 EFT Trend – non-casual

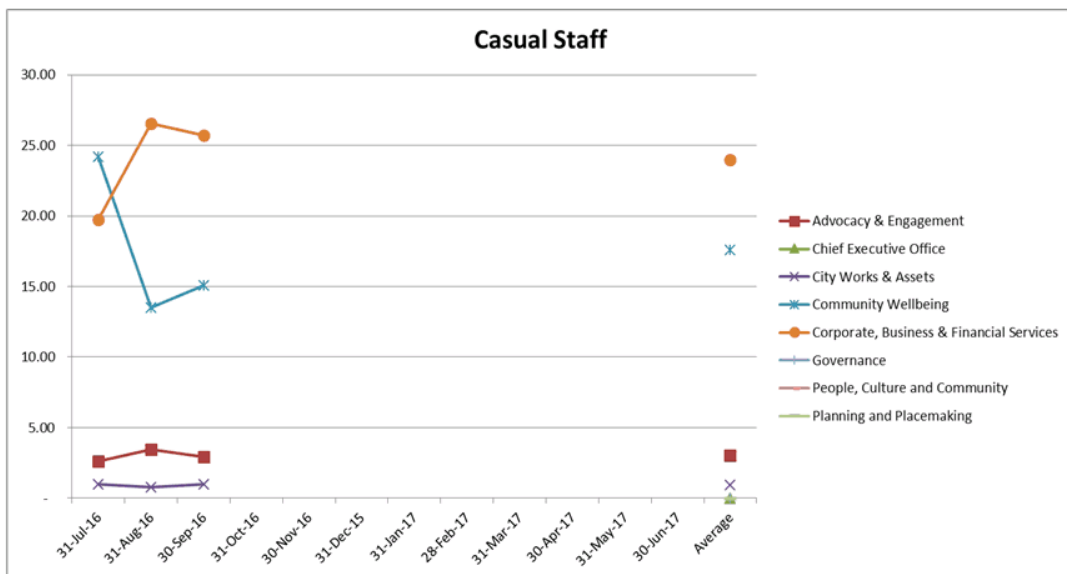


Attachment 1 - Quarterly September Financial Report

Graph 6.3: Actual Resource Statistics – casual



Graph 6.4: 2016/17 EFT Trend – casual



Attachment 1 - Quarterly September Financial Report

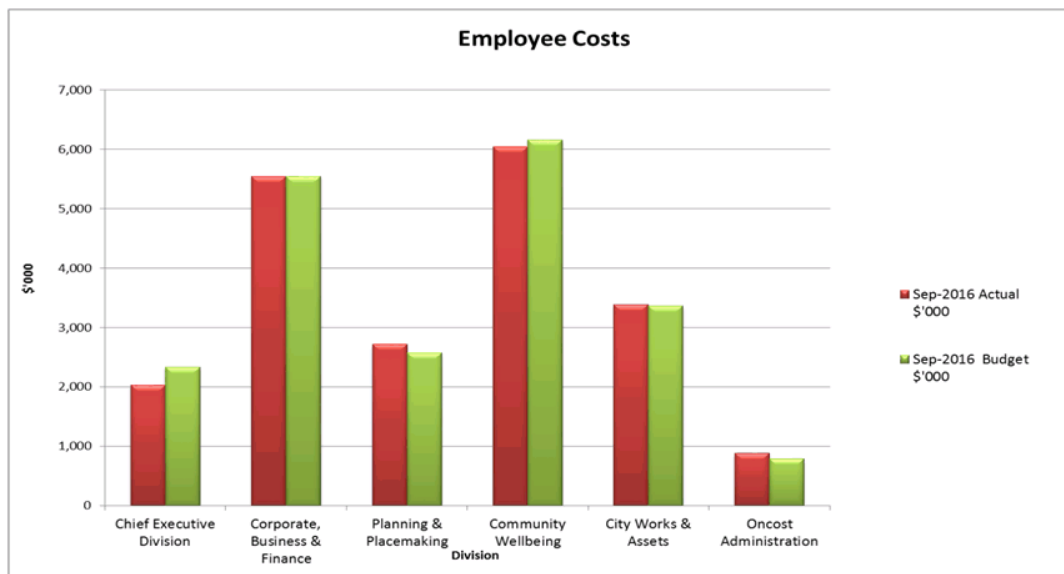
Table 6.1: Human Resource Statistics – non-casual

	30-Sep-16	31-Aug-16	30-Sep-15
Actual Staffing Numbers - Non Casual	Actual	Actual	Actual
Advocacy and Engagement	33.62	30.83	31.06
CEO Office	3.74	2.63	2.79
City Works and Assets	118.16	117.19	121.24
Community Wellbeing	239.91	235.36	219.90
Corporate, Business & Finance	188.64	189.25	141.31
Executive Governance	13.89	13.93	47.96
People, Culture and Community	23.56	24.60	21.03
Planning & Place Making	91.35	91.51	89.38
Total Staff	712.88	705.30	674.68

Table 6.2: Human Resource Statistics – casual

	30-Sep-16	31-Aug-16	30-Sep-15
Actual Staffing Numbers - Casual Staff	Actual	Actual	Actual
Advocacy & Engagement	2.95	3.45	5.52
Chief Executive Office			
City Works & Assets	1.00	0.79	
Community Wellbeing	15.08	13.49	17.84
Corporate, Business & Financial Services	25.71	26.56	24.86
Governance			9.09
People, Culture and Community			
Planning and Placemaking			
Total Staff	44.74	44.29	57.31

Graph 6.5: Employee Costs – Actual to Budget Comparison



Attachment 1 - Quarterly September Financial Report**Table 6.3: Employee Costs by Division**

Employee Costs Expenditure	Sep-2016 Actual \$'000	Sep-2016 Budget \$'000	Variance \$'000
Chief Executive Division	2,032	2,336	305
Corporate, Business & Finance	5,542	5,545	3
Planning & Placemaking	2,714	2,573	(141)
Community Wellbeing	6,049	6,162	113
City Works & Assets	3,388	3,359	(29)
Oncost Administration	881	790	(91)
Total Employee Costs	20,606	20,765	159

Notes:

- Planning & Placemaking is unfavourable to budget mainly due to additional expenses associated with realignment costs.
- Community Wellbeing is favourable to budget mainly due to savings in Family, Youth & Child Services and Libraries.
- Oncost administration is unfavourable at this time due to the workcover premium paid for the year which was higher than budget and also Maternity Leave expenditure is trending towards an unfavourable variance at year end. Oncosts will be monitored over the financial year.

Attachment 1 - Quarterly September Financial Report

7 Financial Indicators

These indicators are generally measured at year end and are used as year on year comparatives. The following graphs are provided as an indication of current financial position as at 30 September 2016.

Chart 7.1 – Working Capital (current assets / current liabilities)

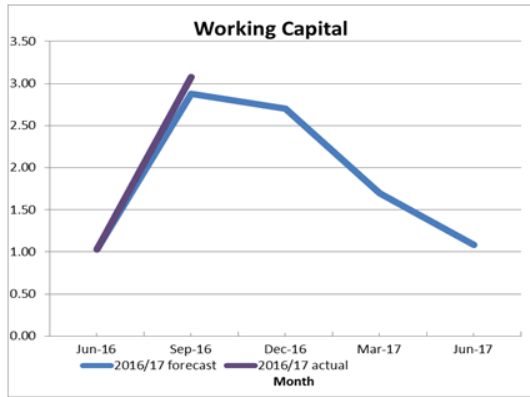


Chart 7.2 – Underlying Result (net surplus / underlying revenue)

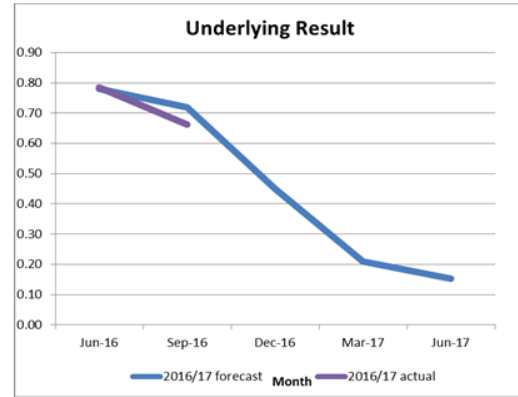


Chart 7.3 – Self Financing (operating cash flows / underlying revenue)

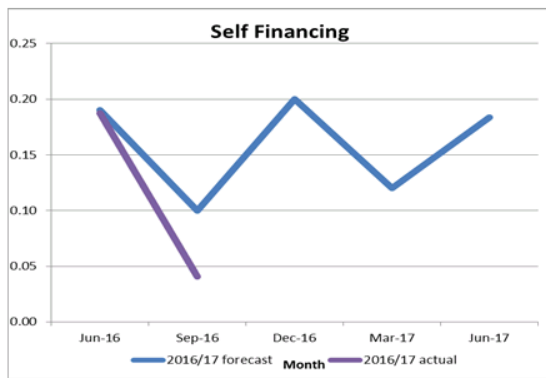


Chart 7.4 – Indebtedness (non-current liabilities / own source revenue)

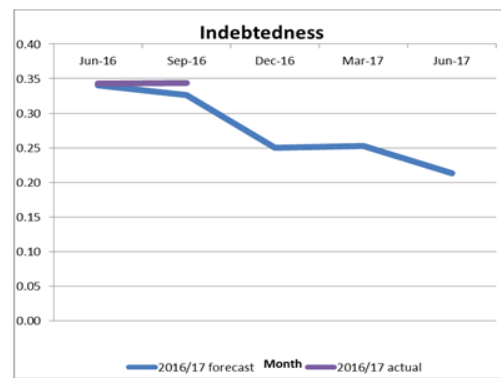


Chart 7.5 – Capital Replacement (capital expenditure / depreciation)

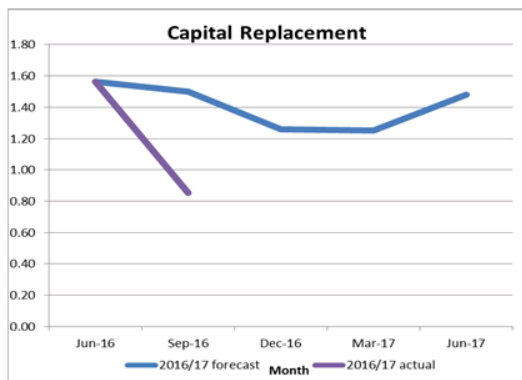
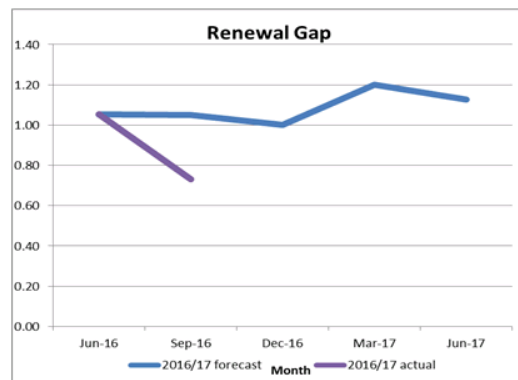


Chart 7.6 – Renewal Gap (capital renewal & upgrade / depreciation)



11.6 2016/17 Annual Plan Quarterly Progress Report - September 2016

Executive Summary

Purpose

To present the 2016/17 Annual Plan Quarterly Progress Report – September 2016 to Council for noting.

Key Issues

While the Annual Plan has 46 actions only 40 were commenced (or had milestones to report on) in the quarter ending September 2016, the remaining 6 with the status 'Not Started' are due to commence later in the financial year.

Annual targets set a requirement for 75% of Annual Plan Actions to be Complete or On Track by 30 June each year.

At the end of September 78.26% of actions are On Track or Not Started.

Financial Implications

There are no financial implications.

PROPOSAL

The Council note the 2016/17 Annual Plan Quarterly Progress Report - September 2016.

11.6 2016/17 Annual Plan Quarterly Progress Report - September 2016

Trim Record Number: D16/165807

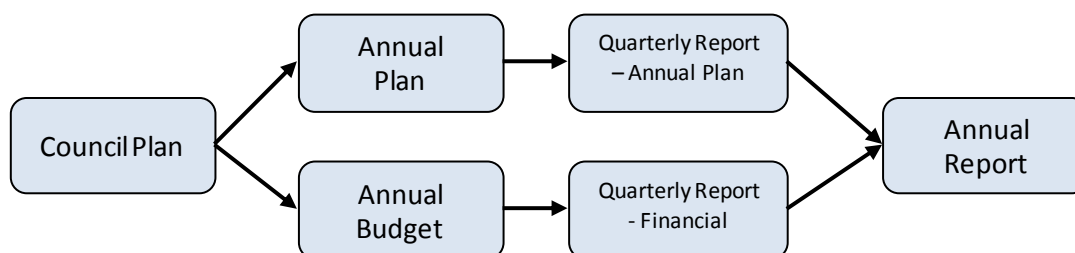
Responsible Officer:

Purpose

1. To present the 2016/17 Annual Plan Quarterly Progress Report – September 2016 to Council for noting.

Background

2. This year, 2016/17, represents the final year of the 4-year *Council Plan 2013-17*, adopted by Council on 4 June 2013.
3. The Annual Plan and Annual Plan Quarterly Progress Reports are two of Council's key accountability documents to the community.

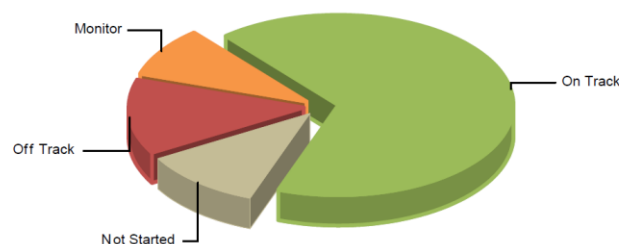


4. The 2016/17 Annual Plan was endorsed by Council on 7 June 2016 and details the organisation's annual response to Initiatives contained in the 4-year Council Plan.
5. Council Plan Initiatives are significant projects and activities that are proposed to be worked on over the term of the Council Plan.
6. The Annual Plan Quarterly Progress Report notes the year-to-date progress of the Annual Plan Actions and Milestones providing a performance rating and supporting commentary.
7. The 2016/17 Annual Plan contains 46 actions spread across the Council Plan's Strategic Objectives. It is achievable, delivers on Council's priorities and reflects the organisation's continued focus on delivering the Council Plan's Initiatives in 2016/17.

Strategic Objective	Number of Actions
Celebrating Yarra's uniqueness	8
Supporting Yarra's community	12
Making Yarra more liveable	13
Ensuring a sustainable Yarra	5
Leading Local Government	8
Total Actions	46

8. A snapshot of this year's Annual Plan includes:
 - (a) Significant projects that have been worked on over the life of the *Council Plan 2013-17* that are coming to fruition in 2016/17:
 - (i) Action 2.01 – Completion of the North Fitzroy Library and Community Hub;
 - (ii) Action 2.05 – Completion of the Strategic Community Infrastructure Framework;
 - (iii) Action 4.02 – Public exhibition of the draft Urban Forest Strategy;
 - (b) Development and implementation of major Strategies that were identified in the Council Plan 2013-17:
 - (i) Action 1.03 – Aboriginal Partnerships Plan;
 - (ii) Action 2.07 – Access and Inclusion Plan;
 - (iii) Action 5.01 – Organisational Development Strategy;
 - (c) Major capital works projects either planned or delivered:
 - (i) Action 2.03 – Leisure Centre Improvements;
 - (ii) Action 3.02 – New park at Charles and Mollison Streets, Abbotsford;
 - (iii) Action 3.07 – Wellington Street bicycle lane;
 - (d) Responses to more recent, topical issues:
 - (i) Action 2.04 – Hydrotherapy Pool Feasibility Study;
 - (ii) Action 2.12 – Richmond High School Advocacy;
 - (iii) Action 5.07 – Development of the new Council Plan;
 - (e) Service improvements:
 - (i) Action 2.06 – Service Reviews;
 - (ii) Action 3.08 – New Parking Technology;
 - (f) Advocacy initiatives:
 - (i) Action 2.11 – Socio-economic and social justice advocacy;
 - (ii) Action 3.05 – Bicycle Advocacy; and
 - (iii) Action 3.06 – Public Transport Advocacy.
9. To ensure the integrity and transparency of the Annual Plan, which is endorsed by Council, actions including their descriptions and milestones can only be changed by resolution of Council.
10. Officers or Councillors may propose changes to the Annual Plan.
Quarterly performance
11. The progress of an action is measured by the status of its individual milestones which are weighted to represent the relative time and effort they contribute to achievement of the overall action.
12. The following thresholds are used to determine the status of an action:
 - (a) On track ≥ 90%
 - (b) Monitor 75-89%
 - (c) Off track < 75%

13. Annual Plan Action progress summary as at 30 September 2016.



Strategic Objective	No. of Actions Reported	Complete	On track (>=90%)	Monitor (75-90%)	Off track (<75%)	Not Started
Celebrating Yarra's Uniqueness	8	0	7	1	0	0
Supporting Yarra's community	12	0	8	1	1	2
Making Yarra more liveable	13	0	7	2	3	1
Ensuring a sustainable Yarra	5	0	2	0	1	2
Leading local government	8	0	6	0	1	1
	46 (100%)	0 (0.00%)	30 (65.22%)	4 (8.70%)	6 (13.04%)	6 (13.04%)

14. While the Annual Plan has 46 actions only 40 were commenced (or had milestones to report on) in the quarter ending September 2016, the remaining 6 with the status 'Not Started' are due to commence later in the financial year.
15. Annual targets set a requirement for 75% of Annual Plan Actions to be Complete or On Track by 30 June each year.
16. At the end of September 78.26% of actions are On Track or Not Started (not due to start).
17. The following actions are recorded as Off Track or Monitor at the end of September. These actions have experienced delays to one or more of their milestones and are still scheduled to be completed within this financial year. More detail is contained in the attached report.
 - (a) Off Track actions:
 - (i) Action 2.04 – Hydrotherapy pool feasibility study;
 - (ii) Action 3.08 – New parking technology;
 - (iii) Action 3.10 – Advocacy on growth and change within Yarra;
 - (iv) Action 3.11 – Urban Growth Management;
 - (v) Action 4.02 – Urban Forest Strategy;
 - (vi) Action 5.03 – Project Management Framework;
 - (b) Monitor actions:
 - (i) Action 1.07 – Public Art Projects;
 - (ii) Action 2.05 – Community Infrastructure Planning;
 - (iii) Action 3.07 – Wellington Street bicycle lane; and
 - (iv) Action 3.12 – Yarra Activity Centre built form review.

External Consultation

18. A community consultation process is conducted during development of the Council Plan every four years. Members of the community will also have the opportunity to comment on this progress report when it is presented to the Council meeting on 22 November 2016.

19. Projects contained in the 2016/17 Annual Plan are subject to external consultation on a case-by-case basis.

Internal Consultation (One Yarra)

20. Managers and Directors were consulted during development of the 2015/16 Annual Plan Actions, and are responsible for providing quarterly updates on their progress against delivery of these actions.

Financial Implications

21. There are no financial implications.

Economic Implications

22. There are no economic implications.

Sustainability Implications

23. There are no sustainability implications.

Social Implications

24. There are no social implications.

Human Rights Implications

25. There are no human rights implications.

Communications with CALD Communities Implications

26. During development of the Council Plan 2013 – 2017, officers undertook a community consultation process which included an opportunity for people from a CALD background to participate.

Council Plan, Strategy and Policy Implications

27. The 2016/17 Annual Plan represents year four of the *Council Plan 2013 – 2017* adopted on 4 June 2013.

Legal Implications

28. There are no legal implications.

Other Issues

29. There are no other issues.

Options

30. The report does not include any options.

Conclusion

31. The 2016/17 Annual Plan Quarterly Progress Report - September 2016 is presented to Council for noting.

RECOMMENDATION

1. That Council note the 2016/17 Annual Plan Quarterly Progress Report – September 2016.

CONTACT OFFICER: Julie Wyndham
TITLE: Manager Corporate Performance
TEL: 9205 5090

Attachments

- 1 2016-17Annual Plan Quarterly Progress Report - September 2016

YARRA 2016-17 ANNUAL PLAN

The City of Yarra logo, featuring a stylized black silhouette of a person in motion, with the text "CITY OF Yarra" below it.

Q1 PROGRESS REPORT/SEP16

Attachment 1 - 2016-17 Annual Plan Quarterly Progress Report - September 2016

Council Plan 2013-2017 Year 4

2016/17 Annual Plan Quarterly Progress Report - September

Introduction

The Yarra City Council adopted its Council Plan 2013 – 17 on 4 June 2013. The Council Plan 2013 – 17 sets out the medium-term direction of Council and the outcomes sought by Councillors for their term. This financial year, 2016/17 is Year Four of the Council Plan 2013 – 17.

Under the Local Government Act 1989 (the Act), each council is required to produce a four-year Council Plan by 30 June in the year following a general election. The Plan must include Strategic Objectives, Strategies, Strategic Indicators and a Strategic Resource Plan.

Council has identified a number of initiatives under each Strategic Objective which are significant projects and activities that are proposed to be worked on over the term of the Council Plan, subject to approval through the annual budget process.

Council produces an Annual Plan alongside each year's Budget, setting out specific projects and activities that Council will undertake towards achieving the Strategic Objectives. This will include priority projects, capital works projects, actions in response to initiatives in the Council Plan and other Council strategies and plans as well as service reviews and improvements.

The Council Plan 2013 – 17 has five Strategic Objectives which relate to a different aspect of service delivery:

Celebrating Yarra's uniqueness

Yarra is unique. A community different to the other 78 Victorian municipalities. There is a long history and deep identity that matter to people living, moving or visiting Yarra. Our decisions and priorities must respect this.

Supporting Yarra's community

There are strong community values that drive Council services and activity, as well as the representations to state and federal governments on community needs and views.

Making Yarra more liveable

Yarra is experiencing rapid change. Many feel this change is too fast. Growth and development need to add to what is valued in Yarra not detract from it. Consideration is needed for how the City's growth can be consistent with local values and amenities.

Ensuring a sustainable Yarra

Council has made significant inroads into reducing Council's environmental 'footprint'. We need to continue this as well as working to reduce the community's 'footprint' through advocacy and partnerships.

Leading local government

There has been a significant improvement in Council's fiscal management and customer responsiveness over the last few years. Our new focus is on how to ensure services meet changing community need and preferences, and emphasising efficiency and effectiveness in these services.

In response to its Strategic Objectives, Council has committed to 46 projects and activities from a broad cross-section of services in the 2016/17 Annual Plan.

Progress of these projects and actions will be reported in the 2016/17 Annual Plan Quarterly Progress Reports.

Further information can be found in the published version of the Council Plan 2013 – 17 on the City of Yarra's website (www.yarracity.vic.gov.au/Your-Council/Council-Plan/).

Attachment 1 - 2016-17 Annual Plan Quarterly Progress Report - September 2016

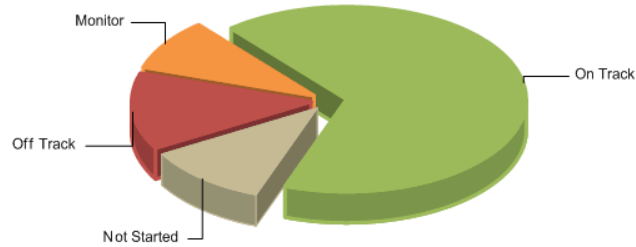
Council Plan 2013-2017 Year 4

2016/17 Annual Plan Quarterly Progress Report - September

Quarter Summary

Council has committed to 46 actions across a range of services. Any variations to the Annual Plan are made openly and transparently in the context of priorities that arise over the course of the year.

The status of actions is classified based on the percentage of targets achieved as assessed by the responsible officer (forecast milestones compared to actual work completed).



Strategic Objective	No. of Actions Reported	Complete	On track (>=90%)	Monitor (75-90%)	Off track (<75%)	Not Started
Celebrating Yarra's Uniqueness	8	0	7	1	0	0
Supporting Yarra's community	12	0	8	1	1	2
Making Yarra more liveable	13	0	7	2	3	1
Ensuring a sustainable Yarra	5	0	2	0	1	2
Leading local government	8	0	6	0	1	1
	46 (100%)	0 (0.00%)	30 (65.22%)	4 (8.70%)	6 (13.04%)	6 (13.04%)

Attachment 1 - 2016-17 Annual Plan Quarterly Progress Report - September 2016

Council Plan 2013-2017 Year 4

2016/17 Annual Plan Quarterly Progress Report - September

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Attachment 1 - 2016-17 Annual Plan Quarterly Progress Report - September 2016

Council Plan 2013-2017 Year 4

2016/17 Annual Plan Quarterly Progress Report - September

1. Celebrating Yarra's Uniqueness

Identity is a passionate and recurring theme throughout Yarra. This is about our community diversity, our history and our sense of place – be it our street, neighbourhood, suburb or municipality.

An ongoing focus for Council is how to keep a sense of history and place, as reflected by streetscapes, shops and houses, as well as how to pay tribute to the lived history, connecting with the stories and experiences of those who came before us and shaped the character of Yarra.

Strategies

Council's work to achieve this Strategic Objective will include the following strategies:

- Protect heritage and the Yarra River corridor.
- Recognise the value of Yarra's Aboriginal cultural heritage.
- Foster and promote Yarra's arts, culture, history, diversity and vitality.
- Represent the community's views and needs, through strategic advocacy to state and federal governments, as well as local services and organisations.
- Engage and strengthen connections with diverse groups in our community.
- Support Yarra's business community and celebrate and promote sustainable, innovative and creative business.
- Advocate to businesses, landowners and state government to ensure Yarra's commercial and retail businesses are provided in accessible buildings.
- Strengthen relationships with key community partners such as Australian Catholic University, St Vincent's Hospital, Epworth Hospital and others.
- Advocacy for increased social and affordable housing in Yarra, including a minimum of 5% of apartments designed to be wheelchair accessible and comply with DDA standards.

The following actions are being undertaken in 2016/17 to work toward achieving Council's strategic objective of Celebrating Yarra's uniqueness.

Action Progress Summary

- ✓ At least 90% of action target achieved
 - ⚠ Between 75 and 90% of action target achieved
 - ✗ Less than 75% of action target achieved
 - ⏸ Not Started
 - Completed
- Target
■ % Complete

Action	Start Date / End Date		
1.01 Heritage Gap Study	01/07/16 30/06/17	<div><div></div></div>	✓
1.02 Yarra River corridor planning controls	01/07/16 30/06/17	<div><div></div></div>	✓
1.03 Aboriginal Partnerships Plan (APP) 2015-2018	01/07/16 30/06/17	<div><div></div></div>	✓
1.04 Multicultural Partnerships Plan (MPP) 2015 – 2018	01/07/16 30/06/17	<div><div></div></div>	✓
1.05 Room to Create	01/07/16 30/06/17	<div><div></div></div>	✓
1.06 Affordable and suitable spaces for community and creative community	01/07/16 30/06/17	<div><div></div></div>	✓
1.07 Public Art Projects	01/07/16 30/06/17	<div><div></div></div>	⚠


November 11, 2016

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Attachment 1 - 2016-17Annual Plan Quarterly Progress Report - September 2016

Council Plan 2013-2017 Year 4

2016/17 Annual Plan Quarterly Progress Report - September

Action	Start Date / End Date	
1.08 Accessible communication and engagement	01/07/16 30/06/17	<div><div></div></div> <div>0% 20% 40% 60% 80% 100%</div> <div></div>

November 11, 2016

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Attachment 1 - 2016-17 Annual Plan Quarterly Progress Report - September 2016

Council Plan 2013-2017 Year 4

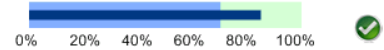
2016/17 Annual Plan Quarterly Progress Report - September

1.01 Heritage Gap Study

Council Plan Initiative:

Complete the Heritage Gaps assessments and seek improved planning controls to protect Yarra's heritage buildings.

Council is progressively reassessing areas and places for their heritage significance. A focus this year will be reviewing heritage places, particularly in commercial areas and activity centres, to improve statements of significance.



Branch City Strategy

Quarterly Milestones

September Q1. Report to Council on progress of Amendment C173

March Q3. Identify existing heritage places that require revised statements of significance

Quarterly Progress Panel report for amendment C173 was considered by Council 20 September and referred to Minister for approval.

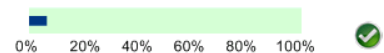
Comments The identification of existing heritage places that require revised statements of significance will be on-going work as sites are identified through strategic projects. Current work is occurring in relation to Swan Street to identify any properties which may require a revised statement of significance.

1.02 Yarra River corridor planning controls

Council Plan Initiative:

Advocate to state government for improved controls and active inclusion in the Yarra River Corridor project.

The Yarra River Corridor Strategy prepared by consultants for Council was the basis for seeking interim and permanent controls for the Yarra River. The State Government, through Department of Environment, Land, Water and Planning is preparing a group planning scheme amendment (for 6 Councils) to introduce permanent planning controls to manage future development and its impacts on the Yarra River corridor.



Branch City Strategy

Quarterly Milestones

September Q1. Participate in any exhibition of a group Planning Scheme Amendment led by DELWP

December Q2. Participate in Advisory Committee/Planning panel hearings, as required

March Q3. Participate in Advisory Committee/Planning panel hearings, as required

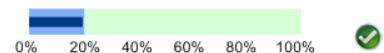
June Q4. Brief Council on the progress of the amendment

Quarterly Progress Periodic meetings have been conducted with DELWP to discuss potential policy directions. Progress of the group has been slower than anticipated.

Comments A submission was made to the Ministerial Advisory Committee and the Chair of the Committee briefed Council. We are currently waiting on the finalisation of the Ministerial Advisory Committee final report on management and planning for the Yarra river and the proposed implementation of statutory planning controls.

1.03 Aboriginal Partnerships Plan (APP) 2015-2018

The APP 2015-2018 is Council's key document for working with the local Aboriginal and Torres Strait Islander community. The APP 2016 Action Plan (calendar year) contains 29 actions and will be completed by December 2016. The 2017 APP Action Plan will be developed and implementation commenced.



Branch People, Culture and Community

Quarterly Milestones

November 11, 2016

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Attachment 1 - 2016-17 Annual Plan Quarterly Progress Report - September 2016

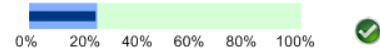
Council Plan 2013-2017 Year 4

2016/17 Annual Plan Quarterly Progress Report - September

September	Q1. Continue implementation of the 2016 APP Action Plan
December	Q2. Complete implementation of the 2016 AAP Action Plan
	Q2. Develop the 2017 AAP Action Plan
March	Q3. Present 2017 APP Action Plan for endorsement
	Q3. Report on 2016 AAP Action Plan
June	Q4. Continue implementation of the 2017 APP Action Plan
Quarterly Progress	Actions undertaken this quarter include:
Comments	<ul style="list-style-type: none"> -Conducted a successful Expression of Interest, inviting artists to participate in the Stolen Generations Marker project. -Community consultations around the Stolen Generations Marker that have consisted of community meetings, surveys, outreaching to groups, organisations and individuals. -A very successful Smith Street Dreaming event was held on 16 July bringing together the local Smith Street Aboriginal community, Police, traders and residents. -Continued to convene Aboriginal Advisory Group, Reconciliation Action Group and the Yarra Aboriginal Support Network. These groups provide governance, information sharing and opportunities.

1.04 Multicultural Partnerships Plan (MPP) 2015 – 2018

The MPP 2015 – 2018 has been developed to guide Council's relationship with its multicultural residents and communities, and includes actions in the areas of relationship building, access and inclusion, opportunities and anti-racism. The MPP 2016 Action Plan (calendar year) contains 34 actions and will be completed by December 2016. The 2017 APP Action Plan will be developed and implementation commenced.



Branch *People, Culture and Community*

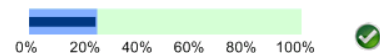
Quarterly Milestones

September	Q1. Continue implementation of the 2016 MPP Action Plan
December	Q2. Complete implementation of the 2016 MPP Action Plan
March	Q3. Develop the 2017 MPP Action Plan
June	Q4. Report on 2016 MPP Action Plan
Quarterly Progress	Actions undertaken this quarter include:
Comments	<ul style="list-style-type: none"> - Convened successful meetings of the Yarra Multicultural Advisory Group in July and September. This is the first year of this group. - Co-developed and distributed 'Your desktop guide to Translations and Interpreters' for Council staff to assist in communicating with people who speak a language other than English. - Co-developed and distributed 'Yarra City Council Speaking Your Language' information pack on 11 Council services in key community languages other than English. - Co-convened the monthly Yarra Settlement Forum meetings which have continued to meet providing information sharing, networking and opportunities. - Formation of new working group under the auspice of the Yarra Settlement Forum looking at racial vilification experiences of public housing residents. - Yarra Interfaith Network continues to meet monthly and through the network the Muslims for Progressive Values have been linked to Yarra Libraries to conduct Q&A sessions.

1.05 Room to Create

Council Plan Initiative:
Establish City of Yarra Room to Create Charitable Fund.

The Yarra Room to Create Charitable Fund supports arts organisations with infrastructure related expenses. This contribution will help build the fund and enable more grants to be made. In 2016 Council granted \$10,000 in total to five worthy organisations.



Branch *Arts, Culture and Venues*

Attachment 1 - 2016-17 Annual Plan Quarterly Progress Report - September 2016

Council Plan 2013-2017 Year 4

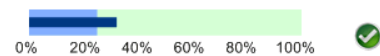
2016/17 Annual Plan Quarterly Progress Report - September

Quarterly Milestones

September	Q1. Promote Room to Create fund via Council publications and networks
December	Q2. Distribute grants for Room to Create to creative organisations
March	Q3. Promote positive outcomes from Room to Create grant distribution
June	Q4. Continue to grow the Room to Create Fund throughout the year
Quarterly Progress	A \$25,000 grant was received from the Lord Mayors Charitable Fund to contribute to refurbishments at the Dancehouse facility in Carlton.
Comments	A successful fundraising event was undertaken for the Room to Create project and planning has commenced for the distribution of these funds in the form of community grants to support artistic programs and artists in Yarra.

1.06 Affordable and suitable spaces for community and creative community

Undertake a range of actions to deliver and facilitate the development of affordable and suitable spaces for community use and specifically for the creative community.



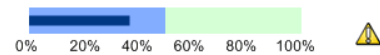
Branch Arts, Culture and Venues

Quarterly Milestones

September	Q1. Deliver a new community facility in 520 Victoria Street Richmond Q1. Submit funding applications for minor upgrades to 150 Princes St Carlton
March	Q3. Distribute grants to live music venues
Quarterly Progress	This Action is aligned to the funding and grants work currently being undertaken with Room to Create Charitable Fund with Council continuing to provide community grants to promote and support live music venues.
Comments	A new facility called the Williams Reserve Community Room was opened and is now available for community hire.

1.07 Public Art Projects

Undertake a range of actions to deliver and facilitate the development of public art opportunities in Yarra.



Branch Arts, Culture and Venues

Quarterly Milestones

September	Q1. Contribute to the project team for the Stolen Generations Public Recognition Project Q1. Develop concept for new public art awards Q1. Develop a curated exhibition program for: Carlton Library, Billboard Art Program Q1. Develop a roving projection art program
December	Q2. Run EOI for Plinth Project for Edinburgh Gardens
March	Q3. Installation of new artwork at Edinburgh Gardens
June	Q4. Contribute to the project team for the Stolen Generations Public Recognition Project Q4. Deliver public art awards
Quarterly Progress	The following public art activities were undertaken:
Comments	<ul style="list-style-type: none"> - Developed brief for the Stolen Generations Marker and completed phase 1 community consultation for the Marker. - Negotiated the Women's Mural for Melbourne Festival and Began the brief on the Charcoal lane mural. - A site in Peel St Collingwood has been chosen as the temporary site for the roving projection art program, 3 new artworks have been curated for the site. - Carlton Library Billboard Art exhibition program was successfully developed and new light box exhibition is on show. Council negotiated the sale of the previous Billboard Art Program with the Centre for Contemporary Photography and the owner of the site.

Attachment 1 - 2016-17 Annual Plan Quarterly Progress Report - September 2016

Council Plan 2013-2017 Year 4

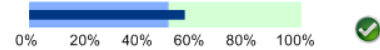
2016/17 Annual Plan Quarterly Progress Report - September

- Development and distribution of the artist brief for the Stolen Generations Marker project.

Development of the concept for new public art awards was deferred to the second quarter given work place constraints.

1.08 Accessible communication and engagement

Implement the Community Engagement Policy specifically access and inclusion initiatives for CALD communities and people with disabilities.



Branch *Advocacy and Engagement*

Quarterly Milestones

September	Q1. Promote the Council service information kits via communications channels that reach CALD communities Q1. Provide information to front line staff about the new Council service information kits to CALD communities so they are trained and equipped to promote and distribute them Q1. Initiate an internal creative support network of community engagement practitioners from across the organisation to act as a reference group, share learnings and improve engagement practice
December	Q2. Train frontline staff in the use of the communications boards to assist people with a disability and people with English as a second language to better understand and communicate with Council
March	Q3. Ensure the Council Plan engagement strategy has specific focus on engaging CALD and disability stakeholders
June	Q4. Develop, publish and promote a Community Engagement Handbook resource for staff
Quarterly Progress Comments	The Speaking Your Language (CALD) Info Packs have been promoted widely, including: an article in the August/September edition of Yarra News (including promotion in four languages in the translations section), posters in Yarra's five libraries and three after school care sites, bright sign screens in Council's three customer service centres, poster and packs made available at Citizenship Ceremonies, promotion on Facebook. The packs have also been actively promoted and directly distributed to the Yarra Multicultural Advisory Group, as well as other CALD community groups.

An internal practitioner network has been established, made up of 22 graduates of the IAP2 Certificate in Engagement. The network met in July and August to discuss the purpose and role of members, and ideas to focus on. These include learning from past engagement projects, workshopping new ideas, and practicing skills

Guidelines for promoting and distributing the Speaking Your Language (CALD) Info Packs were created for Access Yarra customer service staff. The guidelines were distributed to the Access Yarra Leadership Team, with one Senior Customer Service Officer responsible for sharing this information and training frontline staff in the promotion and distribution of the packs to community members visiting customer service centres. Guidelines were also created specifically for Yarra Libraries, with one Yarra Libraries Team Leader being responsible for sharing the guidelines with Libraries staff.

The Council Plan Communications and Engagement Plan has been endorsed by the PCG. Implementation of the Plan is underway. CALD and Hard to Reach groups will be consulted through 6 targeted workshops across November and December 2016. The Advocacy and Engagement branch is working closely with Community Partnerships to tailor each workshop to stakeholders needs. Translators will be made available.

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Highlights and Achievements

Branch *Arts, Culture and Venues*
Unit *Arts and Cultural Services*

New major exhibition of Aboriginal artists at Richmond Town Hall.
 Three new donated artworks into the collection.
 Approximately 12,000 hits per month on the yarracityarts.com.au website.
 Three year arts and culture partnership grants allocated.
 The Williams Reserve new community facility was opened.

Branch *City Strategy*
Unit *Economic Development*

IMAP partnership with Destination Melbourne
 The IMAP Councils have entered into a joint partnership agreement with Destination Melbourne (DML) to achieve the following:

- increased destination marketing of the Inner Melbourne region in the premier visitor publication (Official Visitor Guide to Melbourne – over 1 million copies) – with inclusion of a dedicated Inner Melbourne section and content.
- continued use of the IMAP Inner Melbourne Map in the DML Official Visitors Map for Melbourne - over 1 million copies distributed annually.
- delivery of an Inner Melbourne digital presence utilising DML's existing platform and resources – MelbourneNOW.com.au
- provision of dedicated Inner Melbourne specific content, media, imagery and PR, for use across all digital and print platforms.
- regular research into conversion/influencing rates of visitor marketing collateral produced by DML.
- access to priority partnerships i.e. PTV; Melbourne Airport; Yarra Trams as well as 2nd tier partners ie concierges, visitor information centres.

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2. Supporting Yarra's community

Yarra is a great place to live, to raise families, with access to a wide range of services, support and facilities, and is home to a diverse community.

Council provides many local human services and facilities important to the community's health and wellbeing. This includes ensuring early childhood health, education and development, providing support and opportunities for younger adults, ensuring access and inclusion for people with disabilities, supporting positive ageing, as well as assisting older residents and people with disabilities to remain in their homes. Sports, recreation facilities and infrastructure encouraging active lifestyles are also important to local wellbeing as are thriving local businesses offering jobs and services.

Strategies

Council's work to achieve this Strategic Objective will include the following strategies:

- Champion rights to civic and community participation for residents experiencing social disadvantage.
- Continue to create a resident-friendly city that reduces isolation, improves access to the built environment and builds social connections.
- Undertake Community Infrastructure Planning for all Yarra neighbourhoods to inform advocacy, funding applications and developer contribution negotiations.
- Encourage greater social cohesion and participation through volunteer initiatives and community development activities.
- Support Yarra's disadvantaged community into employment through direct recruitment, social procurement or development of social enterprises.
- Deliver Council services that meet community priorities and needs.
- Ensure Council strategies and plans address community aspirations and needs and work to deliver outcomes in a highly integrated manner.
- Ensure Council's Asset Management Plans deliver infrastructure and facilities that are fit for purpose.
- Implement the new Disability Action Plan continuing our focus on the empowerment of residents with a disability.

The following actions are being undertaken in 2016/17 to work toward achieving Council's strategic objective of Supporting Yarra's community.

Action Progress Summary

- ✓ At least 90% of action target achieved
 - ⚠ Between 75 and 90% of action target achieved
 - ✗ Less than 75% of action target achieved
 - Not Started
 - Completed
- Target
% Complete

Action	Start Date / End Date		
2.01 North Fitzroy Library and Community Hub	01/07/16 30/06/17		✓
2.02 Regional Sports Facility	01/07/16 30/06/17		✓
2.03 Leisure Centre Improvements	01/07/16 30/06/17		✓
2.04 Hydrotherapy pool feasibility study	01/07/16 30/06/17		✗
2.05 Community Infrastructure Planning	01/07/16 30/06/17		⚠
2.06 Service Reviews	01/07/16 30/06/17		✓

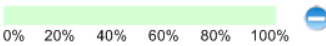
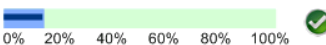
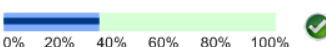

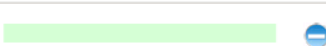
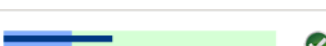
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Action	Start Date / End Date		
2.07 Access and Inclusion Plan	01/07/16 30/06/17		0% 20% 40% 60% 80% 100%
2.08 Positive Ageing Strategy	01/07/16 30/06/17		0% 20% 40% 60% 80% 100%
2.09 National Home Care and Disability Care reforms	01/07/16 30/06/17		0% 20% 40% 60% 80% 100%
2.10 Communities that Care	01/07/16 30/06/17		0% 20% 40% 60% 80% 100%
2.11 Socio-economic and social justice advocacy	01/07/16 30/06/17		0% 20% 40% 60% 80% 100%
2.12 Richmond High School advocacy	01/07/16 30/06/17		0% 20% 40% 60% 80% 100%

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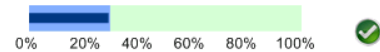
2.01 North Fitzroy Library and Community Hub

Council Plan Initiative:

Complete construction and commence operation of North Fitzroy Community Hub.

The North Fitzroy Community Hub development will feature the North Fitzroy Library, Maternal and Child Health Centre and spaces for multicultural groups and community meetings. With a focus on service integration, the Hub will feature increased space for library collections and activities, providing the neighbourhood with a new centre of community life.

This year construction of the North Fitzroy Community Hub will be completed and operations commenced.



Branch *Building Assets*

Quarterly Milestones

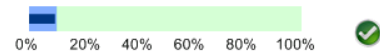
September	Q1. Complete 70% building construction
December	Q2. Complete building construction
March	Q3. Launch the new North Fitzroy Library and Community Hub Q3. Commence occupation and operations from the new facility
June	Q4. Complete transition of Maternal and Child Health services
Quarterly Progress	The building construction project is continuing well on time and budget, fit out of all floors is continuing with one of the passenger lifts now up and running.
Comments	

2.02 Regional Sports Facility

Council Plan Initiative:

Continue to advocate for the development of a major indoor sports facility for the Yarra community.

Council will continue to advocate to the State Government, Places Victoria and relevant agencies for the completion of a funding case for the building of the proposed Regional Sports Facility as part of the mixed use development proposed by the Government for the former Gas Works Site, 433 Smith Street, Fitzroy.



Branch *Office of the Director City Works and Assets*

Quarterly Milestones

September	Q1. Assist Places Victoria with phase one community engagement and consultation process
December	Q2. Update Council on the draft master planning process
March	Q3. Present the outcomes of the master planning process to Council
June	Q4. Update Council on the proposed statutory planning process
Quarterly Progress	Council assisted Places Victoria in the community engagement and consultation process for phase one.
Comments	

2.03 Leisure Centre Improvements

Council's three Leisure Centres attract over one million visitors per annum.

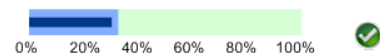
As part of the capital renewal program, a significant investment is being made to improve facilities at Richmond Recreation Centre, Fitzroy Swimming Pool and Collingwood Leisure Centre.

Highlights include:

Renovation of male and female change rooms at Fitzroy Swimming Pool

Renovation of 'wet' change rooms at Richmond Recreation Centre

Installation of dry side HVAC system (Heating, Ventilating and Air Conditioning) at Collingwood Leisure Centre



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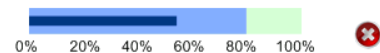
Branch *Leisure Services*

Quarterly Milestones

September	Q1. Complete 'wet' change room works at Richmond Recreation Centre
December	Q2. Complete installation of dry side HVAC system at Collingwood Leisure Centre Q2. Complete 'wet' change room works at Fitzroy Swimming Pool
Quarterly Progress	Works on the male change rooms have been completed and they are now operational .
Comments	Works on the female change rooms are nearing completion , awaiting building permit for handrail installation to finalise the works.

2.04 Hydrotherapy pool feasibility study

Council will undertake a feasibility study for a warm water pool (Hydrotherapy Pool) will include an Industry analysis of the six latest facilities to be built, resulting in a design brief, preferred operating model, the most suitable site in Yarra and likely capital costs and return on investment for consideration by Executive for a capital works submission.



Branch *Leisure Services*

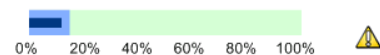
Quarterly Milestones

September	Q1. Develop facility design brief Q1. Undertake Yarra site analysis Q1. Determine preferred operating model Q1. Undertake industry analysis
December	Q2. Present feasibility report to Executive for consideration
Quarterly Progress	Industry analysis has been completed and the facility design brief has been developed and passed onto the architect.
Comments	Concept plans for each site have been drafted and the preferred operational model is in progress.

2.05 Community Infrastructure Planning

Council Plan Initiative:
Complete plans for the future infrastructure required to deliver library, leisure and child care services.

In 2015/16 the Neighbourhood Community Infrastructure Plans began by way of a pilot to guide the delivery of ten neighbourhood specific plans. In 2016/17, each plan will continue to be progressively developed with four plans to be completed by the end of the year.



Branch *Corporate Planning and Performance*

Quarterly Milestones

September	Q1. Present proposed Richmond South Plan to Council Briefing
December	Q2. Progress development of Neighbourhood Infrastructure Plans
March	Q3. Present completed draft Neighbourhood Infrastructure Plans to Council Briefing
June	Q4. Present final completed Neighbourhood Infrastructure Plans to Council for endorsement
Quarterly Progress	The presentation of the proposed Richmond South Plan has been rescheduled to the next quarter. Work on the Strategic Community Infrastructure Framework including the Policy, Context, Draft Richmond South Plan and Indicators is well progressed and will be presented to the new Council for consideration and adoption in December.

2.06 Service Reviews

Council Plan Initiative:
Develop a service review framework and undertake a review of the long term direction of all Council services.

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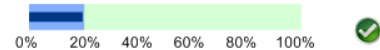
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In 2013/14 Council adopted a new Service Review Framework. To date Parking Services, Leisure Services and the Councillor Support Unit have completed Service Reviews. In addition to this, Statutory Planning, City Works, Family, Youth and Children's Services and Aged and Disability Services reviews are in progress. Planning is underway to evaluate the program and determine which services will be reviewed next.

The internal service level agreement framework will be linked to Service Reviews. A framework will be scoped as part of the first internal Service Review. So far the Service Review program has focussed on external service areas.



Branch Corporate Planning and Performance

Quarterly Milestones

September Q1. Implement the Service Review program in accordance with agreed priorities.

December Q2. Implement the Service Review program in accordance with agreed priorities.

March Q3. Implement the Service Review program in accordance with agreed priorities.

June Q4. Implement the Service Review program in accordance with agreed priorities.

Q4. Commence scoping of an internal service level and agreement framework.

Quarterly Progress

Comments City Works
Key Findings and Action Plan were presented to Council Briefing in mid July. This review is complete and the Action Plan is guiding service improvements for 2016/17.

Family, Youth and Children's Services

An update was provided to Council in early July with a focus on Council's role in Children's Services. Further research and consultation will occur in the second half of 2016. It is expected this review will be completed in the first half of 2017.

Aged and Disability Services

The initial phase of the Aged and Disability Services Review focussed on Council's role as a service provider in the National Disability Insurance Scheme. The second and current phase of the review is to understand and position Council's role in the future Commonwealth Home Support Program. It is expected that this review will be completed by the first half of 2017.

Statutory Planning Service Review

Key findings and recommendations for Statutory Planning Service Review have been rescheduled to go to Council in early 2017.

Service Reviews Evaluation

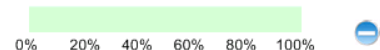
The Corporate Planning and Performance Branch is about to commence a process evaluation of the Service Review program. The purpose of this evaluation is to identify achievements to date and issues arising from program implementation. The evaluation will provide recommendations on future program delivery. The evaluation is planned to commence by November 2016 and to be completed by April 2017.

2.07 Access and Inclusion Plan

Council Plan Initiative:

Renew and adopt Yarra's Disability Action Plan.

Council's Access and Inclusion Plan covers the period 2014-2017. The Plan aims to improve access to community participation, employment and social activities; increase awareness and access to the built environment.



Branch Aged and Disability Services

Quarterly Milestones

December Q2. Conduct a Seminar on Universal Design Principles for City Works and Assets staff to enhance their understanding of how to achieve accessibility that exceeds minimum compliance with Building Code of Australia

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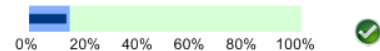
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	Q2. Provide training for managers on disability awareness, including recruitment and selection of new staff
March	Q3. Develop and maintain an access and inclusion webpage, featuring all aspects of accessibility at Council
June	Q4. Develop access and inclusion key performance indicator that requires managers to meet their designated targets in the new actions for 2016 and 2017 (This KPI will be outlined in the Performance Development and Review of all relevant managers)
	Q4. Continue to promote and advocate for improved access and equity for Aboriginal people with disabilities and their carers
Quarterly Progress Comments	No quarter 1 milestone to report on.

2.08 Positive Ageing Strategy

The River of Life: Positive Ageing Strategy is a whole of Council strategy developed to respond to both the opportunities and the challenges of an ageing population in Yarra. The strategy aims to improve opportunities for older residents to participate in the community and remain active and independent.



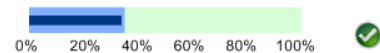
Branch Aged and Disability Services

Quarterly Milestones

September	Q1. Develop the second LGBTI Plan to support inclusive practice within ADS services
March	Q3. Support transition of older persons groups into new community facilities such as North Fitzroy Community Hub and Studio One
June	Q4. Assess and report on implementation of the LGBTI Plan
Quarterly Progress Comments	The second LGBTI Plan is at final draft stage and will be finalised by 20 October 2016. It promotes inclusive practice and continuing to increase staff awareness through training and development.

2.09 National Home Care and Disability Care reforms

The national aged and disability care reforms will continue to roll-out over 2016-2017. The reforms have significant implications for how Yarra residents are supported into the future and the role of Council.



Branch Aged and Disability Services

Quarterly Milestones

September	Q1. Provide information to Yarra residents, in collaboration with NDIA about the introduction of the disability reforms
	Q1. Complete MyAged Care (MAC) Assessor training and be an established MAC Assessment agency under the new Commonwealth Home Support Program (CHSP)
December	Q2. Work with local agencies and residents to assist in understanding the new CHSP and MAC referral pathways
March	Q3. Complete implementation of Council's role within the NDIS
	Q3. Support eligible residents to be ready to transition to the National Disability Insurance Scheme (NDIS)
June	Q4. Advocate for special needs groups interests to be included in the NDIS
Quarterly Progress Comments	Following the roll-out of the National Disability Insurance Scheme (NDIS) on 1 July 2016, in the North East Melbourne area (which includes Yarra), and the adoption of Council's NDIS transition policy, Council's Aged and Disability Services Branch increased its role in facilitating participation of Yarra residents in the NDIS by: providing information face to face and on Council's website; consolidated relationships with the National Disability Insurance Agency, Brotherhood of St Lawrence Local Area Coordinators program and National Disability Services Victoria agencies; planned and attended NDIS information sessions in Richmond Town Hall; and, advocated for the needs and interests of particular groups of people with disability such as Aboriginal community members and agencies.

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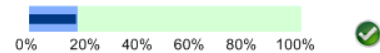
All Assessment Officers have been trained and established as My Aged Care (MAC) Regional Assessment Services (RAS) assessors using the National Screening and Assessment Form (NSAF) on the MAC website.

2.10 Communities that Care

Council is providing funding to support Communities That Care (CTC) which is an evidence-based process aimed at building capacity within communities to improve the healthy development of children and young people.

The Communities that Care project will drive evidence-based program delivery for each of the Yarra CTC priority areas, which are to:

Reduce alcohol and other drug use
Strengthen family relationships and management
Improve personal resilience of middle years young people



Branch *Family, Youth and Children's Services*

Quarterly Milestones

September	Q1. Launch Yarra CTC community wide action and implementation plan for 2016 – 2019 Q1. Finalise Yarra CTC community wide action and implementation plan for 2016 – 2019
December	Q2. Drive evidence-based program delivery for each of the Yarra CTC priority areas Q2. Complete Yarra CTC evaluation plan Q2. Complete Yarra CTC funding strategy
March	Q3. Monitor Yarra CTC action plan delivery Q3. Establish and maintain funding partners for the action plan delivery Q3. Drive evidence-based program delivery for each of the Yarra CTC priority areas
June	Q4. Establish and maintain funding partners for the action plan delivery Q4. Monitor Yarra CTC action plan delivery Q4. Drive evidence-based program delivery for each of the Yarra CTC priority areas
Quarterly Progress Comments	Yarra Communities That Care (CTC) 2016 -2019 Action Plan has been developed. Over 24 organisations were actively involved in the development and are committed to its delivery.

The development of the CTC 2016 -2019 Action Plan priorities and actions was informed by:

- Robust survey findings (over 630 middle years children across Yarra were surveyed).
- Mapping of current service delivery strengths and gaps for middle years children and their families in Yarra.
- A review of evidence-based programs that could be used to address existing service delivery gaps.

Work has commenced to implement the Yarra CTC 2016 -2019 action plan, as well as build funding and delivery partnerships.

It was decided by the Yarra CTC partnership governance groups that a central launch of the Yarra CTC Action Plan 2016-2019 would not be effective for reaching the intended target audience. Instead targeted communications with priority stakeholders will be used, and information will be distributed through existing relevant communication platforms i.e. articles in existing e-newsletters. Priority stakeholders for the targeted communication have been identified and meetings have commenced. This work is being driven by a working group made up of a number of the Yarra CTC partners

2.11 Socio-economic and social justice advocacy

Council Plan Initiative:
Conduct advocacy campaign on Yarra's diverse socio-economic profile and social justice issues.

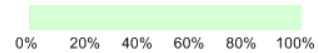
As Yarra's population continues to grow and general socio-economic status improves there will be increasing importance for telling the underlying story of disadvantage and social justice to ensure appropriate access to funding and service responses. Around eight percent of Yarra's population lives in public or social housing and it is in this cohort that there is significant disadvantage and a need for a proactive advocacy to support identified needs.

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Advocacy is a focus of key strategies including the Aboriginal Partnerships Plan, Multicultural Partnerships Strategy, Access and Inclusion Plan, as well as the homelessness, social and affordable housing, Neighbourhood Houses and community safety portfolio areas.



Branch *People, Culture and Community*

Quarterly Milestones

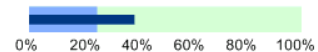
- December** Q2. Conduct an event for Poverty Week 2016 which involves raising awareness and advocacy
- March** Q3. Plan and implement staff training and advocacy on responding to primary homelessness in partnership with Launch Housing
Q3. Advocate for and support Neighbourhood Houses in planning for long term sustainability and viability
- June** Q4. Build external partnerships with existing and new service providers to the Aboriginal community in Yarra
Q4. Renew Council's Reconciliation Action Plan to continue a cross-organisational approach to implementing actions from the Aboriginal Partnerships Plan 2015-2018
Q4. Advocate around the implementation of harm reduction strategies and issues arising from injecting drug use
Q4. Conduct an event for Refugee Week in 2017 which involves raising awareness and advocacy

Quarterly Progress No quarter 1 milestones to report on.

Comments

2.12 Richmond High School advocacy

The State Government has announced a new secondary school in the Richmond Town Hall precinct: the announcement was to open the school for 2018. The Department of Education has set up a planning committee to deliver this school.



Branch *Office of the Director Planning and Place Making*

Quarterly Milestones

- September** Q1. Provide information to the community regarding the State Government project
Q1. Brief Councillors regularly
Q1. Continue to liaise with the State Government Project Director and appointed architects to seek to influence outcomes having regard to the overall precinct
Q1. Advocate to the State Government to consult with groups that use Citizen's Park
- December** Q2. Inform Council on the design adopted by the State Government
Q2. Continue to keep the community informed of the State Project
- March** Q3. Brief Councillors on progress
Q3. Brief Council on possible shared service arrangements
- June** Q4. Report to Council on possible shared service arrangements
Q4. Brief Councillors on progress

Quarterly Progress Comment pending

Comments

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Highlights and Achievements

Branch *Aged and Disability Services*
Unit *Community Development*

The Lesbian, Gay, Bi-sexual, Transgender and Intersex (LGBTI) survey results were presented to the Aged and Disability Services (ADS) Branch Meeting in May. Work is continuing on developing goals and measures, taken from the survey learning results, for inclusion in all ADS staff Performance Plans. Work is also continuing on finalizing the ADS LGBTI Project Plan 2014 - 2016, specifically noting Branch actions for 2016, to guide staff in undertaking training or work related tasks to ensure our services are inclusive of all Yarra residents, 65+ years.

In July, a discussion with academics from Melbourne University led to exploration of an initiative to collaborate on a project to develop Age Friendly City Planning Guidelines. Since that time, discussion has occurred across Council with key staff to gain buy-in and engagement to the initiative. A Roundtable discussion with representatives from Melbourne University and key Officers in Council is planned for late October.

Council at its meeting on 5 July 2016 endorsed the signing of the Age Friendly Declaration. Signing the Statement is consistent with Council's Positive Ageing Strategy and continues to embed this approach across the organisation.

In planning for Seniors Week and activities during October, Council Officers have engaged with the following local groups, encouraging collaboration between groups and linking with Branches across the organisation:

- The Yarra Men's Shed
- University of the Third Age, Yarra
- University of The Third Age, Chinese in Yarra
- Yarra Table Tennis Association
- Atherton Gardens Table Tennis Association; and
- The Richmond Chinese Elderly Welfare Association.

Free Seniors Forum on Enduring Powers of Attorney seminar facilitated at Collingwood.

Advocacy completed in regard to Council motion to urge VicRoads to improve pedestrian access on Hoddle Street crossings.

Branch *Aged and Disability Services*
Unit *Services and Planning*

Following the roll-out on 1 July 2016, of the National Disability Insurance Scheme (NDIS) in the North East Melbourne area (which includes Yarra), and the adoption of Council's NDIS transition policy, Council's Aged & Disability Services Branch increased its role in facilitating participation of Yarra residents in the NDIS by: providing information face to face and on Council's website; consolidated relationships with the National Disability Insurance Agency (NDIA), Brotherhood of St Laurence SL Local Area Coordination program and National Disability Services Victoria (NDSV) agencies; planned and attended NDIS information sessions in Richmond Town Hall; and, advocated for the needs and interests of particular groups of people with disability such as Aboriginal community members and agencies.

MetroAccess Officer attended and/or conducted 8 sector and community NDIS readiness sessions with Disability –funded organisations/peaks and the NDIS and NDSV in the first half of this calendar year.

Council has played a role in the monthly meetings of the Balit Narrum group (previously the Northern Division Aboriginal Disability Network) to advocate with the DHHS to fund an Aboriginal community sector readiness position auspiced by the Aborigines Advancement League Inc.

The Council-convened Yarra Aged Services Forum met in July and resulted in the establishment of two working groups to enhance local planning in the age care reforms transition period. One group is focussing on allied health and the other on a project to track and monitor the progress of vulnerable Yarra residents through the My Aged Care site and onto service provision. Buy-in from Yarra providers has been excellent with the two working groups involving 8 local agencies/programs. Funding will be sought for the project

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called 'The Lost 20%' in recognition of the percentage of vulnerable people who fell between the gaps in the southern MAC pilot.

Options Framework being developed for meals storage and despatch into the future. This has involved visits to Banyule, Hobson's Bay and Manningham Councils to gather information as well as an assessment and review of current storage and stock rotation practice at Yarra (ongoing)

Community Chef provided catering for a luncheon attended by 55 members of the Richmond older Greek Community at Studio One.

As a Commonwealth Home Support Program (CHSP) grant recipient, Council has met the requirement to complete the National Aged Care Workforce Census and Survey prior to 23 September 2016.

Commencement of implementation of the new Commonwealth My Aged Care Regional Assessment Service home support assessment role for 65yrs + service users of Council's CHSP from 1 August.

'Go Live' with use of new online assessment tool: NSAF (National Screening Assessment Form) via in-field use of Surface Pro tablets.

Submission provided to the Parliamentary Inquiry into Ride Sourcing Services in regard to Terms of Reference item on access for people with disabilities, made on behalf of Council's Disability Advisory Committee (DAC).

Provision of advice from DAC on accessibility issues for the draft Design Standards for Better Apartments, provided to Statutory Planning Branch for inclusion in Council's submission.

Advocacy completed on behalf of Council regarding accessible voting locations and resources for the Aboriginal community under the NDIS.

Branch	<i>Family, Youth and Children's Services</i>
Unit	<i>Early Years Services</i>

Children's services has seen a significant improvement the number of children attending our early learning centres with over 80%, utilisation, previously 65-70%.

Educators and Coordinators are currently participating in a concentrated program of various professional thanks to our access to the federal governments Long Day Care Professional development fund.

The Richmond West Afterschool Care Program was assessed and rated as an exceeding service.

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Branch *Family, Youth and Children's Services*
Unit *Family Services*

The Family Services team have provided a wide range of supports and services to Yarra families between July and September. This includes the provision of over 250 home visits to our parents within the first few days after the birth of their child and over 2,000 Key Age and Stage visits for children under school age. Our drop in sessions and outreach services have supported families to access the maternal child health and other services.

Families in Yarra have access to a diverse and interesting range of playgroups; both community lead and facilitated by a relevant professional. The types of Playgroups include the Bush Playgroup, playgroup for Multiples, community playgroups, neighbourhood house playgroups and music led playgroups. Yarra council have supported 6 new playgroups to commence during this period, including a playgroup for Spanish speakers, and several locally based baby playgroups.

For families who are experiencing difficult or vulnerable circumstances, our service has provided a range of exceptional supports and programs including an 8 week group program developed with St Vincent Mental Health, for women experiencing perinatal or post-natal depression or anxiety. We also offer a music based attachment playgroup, and a number of other formal and informal group programs. Over 40 families have worked with our team of social workers and health professionals in their home to develop goals which strengthen their family and parenting.

Branch *Family, Youth and Children's Services*
Unit *Service Planning and Development*

Implementing a project with four early childhood centres to encourage and support their children, families and staff to choose where possible active, sustainable transport options. Outcomes and learnings from the project will be communicated with other services.

Australian Early Development Census (AEDC) and Yarra was the theme of a presentation and workshop held on July 12 with Prof Sharon Goldfeld and Murdoch Children's Research Institute and attended by 34 representatives from children, family and community services and Council branches. AEDC is a population based measure of how children have developed by the time they start school.

NDIS information updates provided to family, youth and children's services with continued support from Council's Aged and Disability Services Branch on NDIS service and communication issues. The Early Years Reference Group met on 9 August with a presentation about bush kindergartens by Yarralea Children's Centre, and local service presentation by Acacia, Fitzroy. Over the past 12 months the Reference Group has flourished with increased number of regular participants and increased connections with Council / other services outside of the quarterly meetings.

To ensure services understand and are comfortable with proposed renewal of facility lease agreements (subject to Council approval in the next quarter), consultations were held with relevant early childhood education and care providers. Individual consultations were conducted in September with more consultations to occur in October.

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Branch *Family, Youth and Children's Services*
Unit *Youth and Middle Years*

Group of young people who attend Rising High – TLB – launched their debut album (recorded at Rising High Studios) at The Evelyn during Leaps & Bounds Festival. Yarra Youth Services (YYS) also supported Leaps & Bounds through Makehouse event (01 July), and BBQ at All Ages Gig at Fitzroy Bowling Club (07 July).

Yarra Youth Services (YYS) was heavily involved in the Gertrude Street Projection Festival in July – included works from a couple of young, emerging artists being mentored at 156 Napier St; the X-Site project which Youth Services support; and the ArtBox truck which includes content from young people and has been curated by a young person mentored through the ArtBox program.

Careers Conversation event held on 4 August and Health Industry Pathways event on 15 September at Fitzroy Town Hall, Reading Room (both as part of wider Jobs4Youth campaign). Over 40 young people and professionals in attendance across both events.

Yarra Youth Ambassadors holding screening of Chasing Asylum, followed by guest presentation from ASRC on Weds 7 Sept at Fitzroy Town Hall Reading Room.

Experience Yarra took place from 12 – 16 September. 10xYr10 students will participate across several Council departments. YYS ran induction & debrief day.

Exploring partnership with City of Melbourne to provide places for CoM young people on the Yarra L2P Program. MOU with CoM drafted and awaiting feedback.

Through the Soccer Pathways Program, young people met renowned chef Shane Delia (a Melbourne City FC supporter!) Three young people were then offered jobs at his kebab shop Biggie Smalls.

YYS recently awarded VicHealth Brighter Futures grant of \$39,800 for collaboration with Artful Dodgers Studios focusing on building young people's resilience.

L2P program featured in an article in Royal Auto magazine, and Young Entrepreneurs in the CiVic magazine (Spring edition).

Branch *Library Services*
Unit *Library Development*

Yarra Libraries have initiated regular monthly meetings with the Information Services Branch the monthly meetings are an opportunity for Yarra Libraries to discuss and address ongoing I.T. issues with IS staff. The meetings are also an opportunity for the library service to contribute to the development of the IS Strategy which would support better outcomes for the library service around IT infrastructure planning and management.

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3. Making Yarra more liveable

Maintaining Yarra's valued qualities whilst the City continues to grow – both in residents, workers and visitors – will occupy more of our attention. Mediating conflicting needs and competition for space – parking, travel, recreation, social, environmental needs – will require considered community engagement and creative innovative solutions.

Strategies

Council's work to achieve this Strategic Objective will include the following strategies:

- Manage competing demands for use of public and green open space.
- Continue to identify opportunities to convert road spaces and laneways for parks or improved pedestrian spaces.
- Increase amount of public and open space in areas with least access, in accordance with the Open Space Strategy.
- Advocate to protect green and open spaces on Yarra's public housing estates.
- Upgrade and refresh Leisure Centres, sports and recreation facilities and grounds to meeting growing demands.
- Seek to achieve more communal private open space within large developments.
- Increase cycling through improved access and infrastructure.
- Increase pedestrian activity and safety through improved access and infrastructure. This needs to include improved access for mobility aid devices.
- Advocate for public transport improvements.
- Continue to implement Council's Local Area Traffic Management Study (LATMS) program.
- Manage competing parking needs of residents, business and visitors.
- Manage change in Yarra's built form and activity centres through community engagement, land use planning and appropriate structure planning processes.
- Protect Council assets through effective proactive construction management.
- Improve disability access to community amenities and built environment.

The following actions are being undertaken in 2016/17 to work toward achieving Council's strategic objective of Making Yarra more liveable.

Action Progress Summary

- ✓ At least 90% of action target achieved
- ⚠ Between 75 and 90% of action target achieved
- ✗ Less than 75% of action target achieved
- ⏸ Not Started
- Completed
- Target
- % Complete

Action	Start Date / End Date		
3.01 Strategic land acquisition report	01/07/16 30/06/17	<div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div></div>	✓
3.02 New parks	01/07/16 30/06/17	<div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div></div>	✓
3.03 Installation of sports lights at Kevin Bartlett Reserve	01/07/16 30/06/17	<div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div></div>	✓
3.04 Shared pathway at Coulson Reserve	01/07/16 30/06/17	<div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div></div>	⏸
3.05 Bicycle Advocacy	01/07/16 30/06/17	<div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div></div>	✓
3.06 Public Transport Advocacy	01/07/16 30/06/17	<div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div></div>	✓
3.07 Wellington Street bicycle lane	01/07/16 30/06/17	<div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div></div>	⚠







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Action	Start Date / End Date								
3.08 New parking technology	01/07/16 30/06/17	<div><div></div></div>	0%	20%	40%	60%	80%	100%	
3.09 Traffic management initiatives	01/07/16 30/06/17	<div><div></div></div>	0%	20%	40%	60%	80%	100%	
3.10 Advocacy on growth and change within Yarra	01/07/16 30/06/17	<div><div></div></div>	0%	20%	40%	60%	80%	100%	
3.11 Urban Growth management	01/07/16 30/06/17	<div><div></div></div>	0%	20%	40%	60%	80%	100%	
3.12 Yarra Activity Centre Built form review	01/07/16 30/06/17	<div><div></div></div>	0%	20%	40%	60%	80%	100%	
3.13 Licensed Premises Policy update	01/07/16 30/06/17	<div><div></div></div>	0%	20%	40%	60%	80%	100%	

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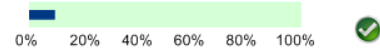
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3.01 Strategic land acquisition report

Council Plan Initiative:

Acquire land for development or redevelop existing land as open space in accordance with the Yarra Open Space Strategy.

Seek endorsement from Council to proceed with land acquisition for the purposes of creating new public open space.



Branch Recreation and Open Space

Quarterly Milestones

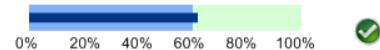
March Q3. Prepare a report to Council recommending the acquisition of land for open space purposes.

Quarterly Progress A market valuation for one parcel of land has been received and further due diligence on that parcel has commenced.

Comments A market valuation on a second parcel of land has been commissioned and will be received in October 2016. Upon receipt and analysis of this information, officers will report back to Council.

3.02 New parks

Commence construction on a new park at Charles and Mollison Streets, Abbotsford.



Branch Recreation and Open Space

Quarterly Milestones

September Q1. Report to Council on the outcomes of consultation and seek approval to proceed.

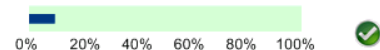
Q1. Complete the design process and seek community feedback on the design.

June Q4. Subject to Council approval, document and tender the works for construction.

Quarterly Progress In August 2016, Council endorsed a proposal to construct a new park at Charles and Mollison Streets, Abbotsford by way of a road discontinuance. The project is now in the detailed design stage and construction of the project is expected to commence in mid-2017.

3.03 Installation of sports lights at Kevin Bartlett Reserve

Council will install sports lights at two soccer fields in Kevin Bartlett Reserve to ensure that lighting levels are appropriate for sports training. This will increase the capacity for training on these pitches.



Branch Recreation and Open Space

Quarterly Milestones

December Q2. Appoint contractor to deliver works

March Q3. Complete works prior to commencement of winter sports

Quarterly Progress A contractor has been appointed to install the sports lights.

Comments Core materials have been ordered and the work will conclude in early 2017, prior to the winter soccer season.

3.04 Shared pathway at Coulson Reserve

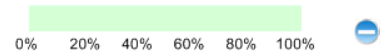
The shared pathway connection on the Merri Creek Trail adjacent to Coulson Reserve, Clifton Hill is a recommendation of the Merri Creek Trail Review, endorsed by Council in 2007.

The connection removes a steep descent/climb at the Heidelberg Road underpass, addressing a significant risk identified in the Merri Creek Trail Review. The new connection will be designed and built at an accessible gradient and will remove the need for path users to use low bridges that are subject to inundation.

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Branch *Recreation and Open Space*

Quarterly Milestones

December Q2. Complete Stage 1 of the works

March Q3. Complete Stage 2 of the works (subject to funding being provided as part of the 2016/17 budget process)

Quarterly Progress Comments Latent soil conditions highlighted unexpected issues that would affect the construction methodology. Further geotechnical and engineering advice has been received and a design will be finalised in late 2016.

3.05 Bicycle Advocacy

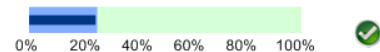
Council Plan Initiative:

Lobby for the extension of the Melbourne bike share scheme into Yarra and other inner-city areas.

If additional funding for the bike share scheme is included in the State 2016/17 budget, officers will continue to work with PTV to develop potential bike share locations in Yarra.

Council will:

- Continue to advocate for state funding of bicycle infrastructure on roads in Yarra, as part of any road infrastructure projects in Yarra funded by the State.
- Seek opportunities for funding by Active Transport department.
- Advocate (with City of Melbourne, Darebin and Moreland) to VicRoads for improved bicycle route connections across municipal borders.



Branch *Sustainability and Strategic Transport*

Quarterly Milestones

September Q1. Identify any opportunities in State 2016/17 Budget which could include bicycle infrastructure projects and advise Council

December Q2. If opportunities are identified at State level, work with VicRoads, PTV, ATV, Parks to advocate and seek outcomes within Yarra, and inform Council

March Q3. Inform Councillors (if any updates)

June Q4. Inform Councillors (if any updates)

Quarterly Progress Comments The State Government was consulted as part of the recently updated Bike Strategy which contains a number of future projects.

3.06 Public Transport Advocacy

Council Plan Initiative:

Advocate for Melbourne Metro and Doncaster Rail project, and other public transport improvements, as a priority for Federal and State funding.

Improvements to Yarra's sustainable transport capacity are critical to accommodating a growing population. While Council can work on major improvements to cycling and walking infrastructure, strong advocacy to state and federal governments by Council and the community is needed to significantly improve public transport infrastructure and capacity. Enhanced public transport capacity is needed to ensure trams and trains are able to serve Yarra residents and workers in peak periods.

Melbourne Metro

Melbourne Metro is now back on the agenda as a key city shaping rail project.

Transport solutions for Doncaster

Improved transport solutions to Doncaster is important to reduce the dominance of car travel from that region to the inner city business areas creating further road congestion. The Doncaster Rail project has been a key priority for Yarra City Council in conjunction with other eastern suburb Councils for a number of years. Ongoing advocacy is

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required to continue the momentum for increased public transport by the State to serve the Doncaster region.

The state government is committed to finding solutions to the problem of congestion on Hoddle Street. It is considered that the 2016/7 state budget will include a major project on Hoddle St. Advocacy is likely to be needed to deliver best outcomes for Yarra residents.

New Tram Stops

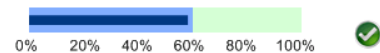
DDA compliant tram stops are proposed for the following locations:

Nicholson Street

Brunswick Street

Chandler Highway

The State Government has announced that a new bridge across the Yarra River abutting the current Chandler Highway bridge will be built and opened in mid-2018. Council has expressed a position on this project and that will continue to be advocated to the State Government and VicRoads.



Branch Sustainability and Strategic Transport

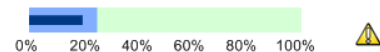
Quarterly Milestones

September	Q1. Commence advocacy for improved Hoddle St project outcomes Q1. Commence Brunswick St tram route consultation Q1. Continue to advocate for improved public transport across Chandler Hwy to commence if new bridge is built
December	Q2. Inform Council of any updates on Chandler Highway
March	Q3. Inform Council of any updates on Chandler Highway
June	Q4. Complete Brunswick St tram route consultation
Quarterly Progress	Our team are liaising with VicRoads to improve the Hoddle Street project outcomes.
Comments	A number of meetings have occurred with Public Transport Victoria (PTV) and VicRoads to advocate for improved public transport across Chandler Hwy if the new bridge is built. A new north south bus route has been identified and we are continuing to work towards getting this delivered. It has yet to be formally confirmed/funded. PTV have recently put in a budget bid and it has a high level of priority.

The Brunswick Street tram route project has been delayed by PTV and will need to go through another PTV business case/submission process. Urban design are continuing to develop the streetscape master plan.

3.07 Wellington Street bicycle lane

Planning and commencement of construction of 500m of 'Copenhagen' separated bicycle lane on both sides of Wellington Street between Gipps Street and Johnston Street (subject to formal inclusion in the adopted 2016/17 budget).



Branch Sustainability and Strategic Transport

Quarterly Milestones

September	Q1. Finalise design and specification for project (if in 2016/17 adopted budget)
December	Q2. Undertake tender process and evaluate tenders Q2. Establish whether the project requires a planning permit
March	Q3. Report to Council
June	Q4. Commence construction if no planning permit is required and Council has approved project
Quarterly Progress	The design and the associated engineering specification is nearly complete and will be finalised by the end of October.
Comments	

3.08 New parking technology

Council Plan Initiative:

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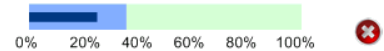
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Implement emerging parking enforcement technologies to improve efficiency and effectiveness of parking enforcement operations.

As part of Council's innovation program, new parking technology is being rolled out to make on street parking more accessible to the public and to encourage efficient turnover/sharing of on road parking spaces.

This project involves the implementation of technology to support the enforcement operations and improved data analysis and reporting on the effectiveness of the operations.

In addition, Council resolved to undertake a trial of variable parking fees in Bridge Road and explore a one hour free parking option.



Branch *Innovation*

Quarterly Milestones

September	Q1. Install and test Infringement management system Q1. Roll-out new hand held ticket issuing devices Q1. Install new "pay stay" mobile phone payment option in all paid parking bays Q1. Develop sensor implementation plan
December	Q2. Complete sensor "pilot" trial and sensor roll-out in the sporting precinct in accordance with implementation plan Q2. Develop a project brief for a trial of Variable parking fees in Bridge Road
March	Q3. Commence a variable pricing trial in dedicated bays in Bridge Road Q3. Complete sensor roll-out in Sporting Precinct Q3. Install in ground sensors in Bridge Road and compile occupancy data to help develop the pricing model
June	Q4. Complete sensor roll-out for remaining locations in accordance with implementation plan Q4. Evaluate variable pricing trial in Bridge Road and consider options for a broader rollout in other shopping strips
Quarterly Progress Comments	A plan to install a "pay stay" mobile phone payment option in all paid parking bays has been prepared and is awaiting Council Steering Committee endorsement. A plan to implement the installation of parking sensor including a proposed "pilot" trial and sensor roll -out in the sporting precinct has been prepared and is awaiting Steering Committee endorsement. The roll-out new hand held ticket issuing devices to parking officers has been completed.

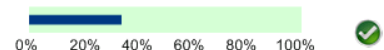
3.09 Traffic management initiatives

Council undertakes Local Area Traffic Management Studies (LATMS) to identify traffic calming measures and safety improvements.

This year Council will investigate the feasibility of a permanent road closure in Station Street, North Carlton.

Subject to funding, activities to deliver the Local Area Traffic Management program in 2016/17 are:

- Completion of Stage Two LATMS 9 (Rose) and
- Stage Two LATMS 10 (Gold)



Branch *Traffic Services and Special Projects*

Quarterly Milestones

December	Q2. Complete Stage Two works, LATMS 9 (Rose) Q2. Prepare a traffic report for VicRoads on permanent road closure in Station Street, North Carlton Q2. Complete community consultation on permanent road closure in Station Street, North Carlton
March	Q3. Report to Council on permanent road closure in Station Street, North Carlton

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Q3. Complete Stage Two works, LATMS 10 (Gold)

Quarterly Progress Comments No quarter 1 milestones to report on.

3.10 Advocacy on growth and change within Yarra

Council Plan Initiative:

Advocate to State Government of rate of growth and change within Yarra.

Yarra municipality continues to be under significant development pressure. State Government metropolitan policies promote development at localities near public transport and strategic locations. Yarra City Council seeks to manage this growth appropriately.



Branch City Strategy

Quarterly Milestones

September Q1. Commence Built Form Analysis project of five commercial precincts to inform future planning controls
Q1. Consider the final version of Plan Melbourne Re-fresh, if released, and the Inner City Framework Plan and brief Councillors

December Q2. Continue to advocate for improved planning tools to better manage development pressure

March Q3. Continue to advocate for improved planning tools to better manage development pressure

June Q4. Continue to advocate for improved planning tools to better manage development pressure

Quarterly Progress Comments Currently investigating lessons learnt from Swan Street Built form analysis before preparing brief for consultants.
Waiting on the release of the final Plan Melbourne Re-fresh, (which is expected October 2016), work on the Inner City Framework Plan is waiting on further work by the Victorian Planning Authority.

3.11 Urban Growth management

Council Plan Initiative:

Develop an over-arching strategy that seeks to preserve community values and amenity through the effective management of urban growth and the rate of change within Yarra.

As part of council's approach to managing growth in Yarra, this year Council will prepare a draft Housing Strategy and exhibit planning scheme amendments for Swan Street and Johnston Street.



Branch City Strategy

Quarterly Milestones

September Q1. Prepare new draft housing strategy
Q1. Prepare draft spatial economic and employment strategy
Q1. Exhibit planning scheme amendments for Swan Street and Johnston Street

December Q2. Council to consider submissions in relation to Swan Street and Johnston Street amendments

March Q3. Participate in Planning Panel hearings for amendments

June Q4. Consider Planning Panel report and amendment

Quarterly Progress Comments Awaiting authorisation from the Minister for Planning for Johnston Street planning scheme amendment. The project plan for Swan Street planning scheme amendment identifies quarter 3 for exhibition.
A draft spatial economic and employment strategy has been prepared by consultants and feedback provided from officers. A final draft has been provided to Council.
Development of a new Housing Strategy has commenced with background analysis being prepared, including a review of mixed use zoned land, development data and spatial analysis of where development is

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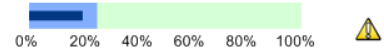
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occurring.

3.12 Yarra Activity Centre Built form review

Council will undertake an analysis of the built form of all Yarra activity centres as the basis for preparing urban design guidelines and planning height controls that can be introduced in to the Yarra Planning Scheme .



Branch City Strategy

Quarterly Milestones

September Q1. Commence Built Form Analysis study

December Q2. Finalise study

March Q3. Report to Council on study

June Q4. Report to Council with draft Planning Scheme Amendments (DDO's)

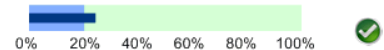
Quarterly Progress Investigating lessons learnt from Swan Street Built form analysis before preparing brief for consultants. This work is determining the scope of work and consultant expertise that is needed to support the project.

Comments

3.13 Licensed Premises Policy update

The update of the Licensed Premises Policy is an action arising out of the Night Time Economy Strategy and the Health Plan. It relates to amending and updating the licensed premises policy in the Planning Scheme.

Background work has been undertaken to provide justification for the policy change. This year Council will consider and exhibit a revised policy.



Branch City Strategy

Quarterly Milestones

September Q1. Present draft revised policy to Council for consideration

December Q2. Seek Minister's authorisation to exhibit planning scheme amendment

March Q3. Participate in Planning Panel hearings

June Q4. Present Panel report and amendment to Council for consideration

Quarterly Progress Council was presented with the revised policy and resolved to proceed with the planning scheme amendment on 19 September 2016. Request for authorisation to exhibit planning scheme amendment was submitted and authorisation received on 14 October.

Comments

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Highlights and Achievements

Branch	<i>Construction Management</i>
Unit	<i>Admin and Management - Construction Management</i>
	<p>Restructure of the Building Services Unit has resulted in improved effectiveness and efficiencies . This has been instrumental in the significant reduction in outstanding notices and orders and lapsed building permits, thereby reducing Council potential legal liability.</p> <p>Outstanding lapsed building permit have been reduced from 500 to 34. Work is continuing to resolve the final 34 lapsed permits.</p>
Branch	<i>Recreation and Open Space</i>
Unit	<i>Open Space Capital Works and Design</i>
	<p>The University of Melbourne coordinated student tours of a selection of Yarra 's significant recent projects and visited the Edinburgh Gardens rain garden and the new park at Richmond terrace. Such tours are further recognition of the quality work delivered by the City of Yarra .</p>

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4. Ensuring a sustainable Yarra

Reducing Yarra's environmental footprint is critical – including a target to become carbon neutral by 2020, reduce waste going to landfill, increase renewable energy use, improve biodiversity, increase local food production, use more locally collected rainwater to reduce storm water run-off and dependency on Melbourne's water catchments.

In November 2012 Yarra became the first Victorian Council to be certified carbon neutral. This reflects our commitment to reducing the City's environmental footprint – the resources we use to live – such as reducing the use of potable water and energy, as well as reducing waste going to landfill. In 2011 Yarra was named as the Sustainable City of the Year, acknowledging the wide range of programs working to make Yarra more sustainable.

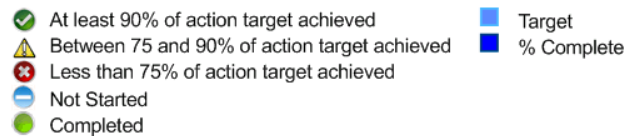
Strategies

Council's work to achieve this Strategic Objective will include the following strategies:

- Develop and renew Council's key environmental strategies.
- Initiate and implement strategies to reduce Council's carbon emissions and energy use.
- Support the community to reduce greenhouse gas emissions.
- Increase implementation of water-sensitive urban design.
- Encourage urban agriculture.
- Initiate and implement strategies to reduce Council's potable water consumption.
- Initiate and implement strategies to reduce waste to landfill in Yarra.
- Advocate to state and federal governments on their responsibility to achieve a sustainable Yarra.

The following actions are being undertaken in 2016/17 to work toward achieving Council's strategic objective of Ensuring a sustainable Yarra.

Action Progress Summary



Action	Start Date / End Date	
4.01 Urban Wildlife Management Plan	01/07/16 30/06/17	
4.02 Urban Forest Strategy	01/07/16 30/06/17	
4.03 Yarra Energy Foundation	01/07/16 30/06/17	
4.04 Adaptive Assets Program	01/07/16 30/06/17	
4.05 Implementation of new waste management contract	01/07/16 30/06/17	

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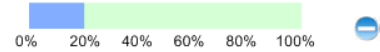
2016/17 Annual Plan Quarterly Progress Report - September

4.01 Urban Wildlife Management Plan

Council Plan Initiative:

Progress implementation of Council's Urban Wildlife Management Plan.

Developed in 2009, City of Yarra's Urban Wildlife Management Plan aims to identify areas of remaining fauna habitat, identify and address threats to fauna habitat, identify opportunities for potential habitat improvement and protection, review existing control methods or pest animal species and provide recommendations for updating where required.



Branch Recreation and Open Space

Quarterly Milestones

September Q1. Draw on outcomes of the biodiversity health survey (April 2016) and review the Urban Wildlife Management Plan

June Q4. Finalise Urban Wildlife Management Plan

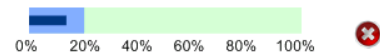
4.02 Urban Forest Strategy

Council Plan Initiative:

Investigate feasibility of an Urban Forests Strategy.

An Urban Forest Strategy will provide broad directions and key principles for the delivery of urban greening initiatives with a particular focus on reducing the impact of the Urban Heat Island effect. Council has commenced the developmental work including data gathering and internal engagement.

This year Council will progress development of the Urban Forest Strategy.



Branch Sustainability and Strategic Transport

Quarterly Milestones

September Q1. Finalise tree inventory data

December Q2. Analyse tree inventory data and continue to formulate strategy

March Q3. Brief Councillors on draft Urban Forest Strategy

June Q4. Present draft Strategy to Council, for public exhibition

Quarterly Progress Comments The inventory is 70% complete and will be completed in the next quarter.

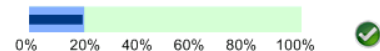
4.03 Yarra Energy Foundation

Council Plan Initiative:

Continue Council support for the work of the Yarra Energy Foundation.

The Yarra Energy Foundation was officially launched in 2011. Council provides funding to support the Foundation. Council will continue to monitor Yarra Energy Foundation's progress against the funding agreement.

The four year funding agreement will conclude in 2016/17. Council will be able to determine whether it wishes to commit to a new agreement.



Branch Sustainability and Strategic Transport

Quarterly Milestones

September Q1. Present Jan – Jun 2016 six monthly report to Council

March Q3. Present Jul-Dec 2016 six monthly report to Council

Q3. Council to resolve whether to enter into a new funding agreement for YEF

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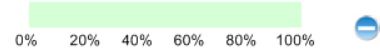
Council Plan 2013-2017 Year 4

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Quarterly Progress Comments Yarra Energy Foundation CEO presented the Jan-Jun 2016 status report to Council briefing on October 18.

4.04 Adaptive Assets Program

Funding has been allocated to support Council to meet its organisational greenhouse reduction and renewable generation targets as set out in the Yarra Environment Strategy (YES). Council is considering an innovative renewable energy project.



Branch Sustainability and Strategic Transport

Quarterly Milestones

December Q2. Establish asset list to receive new solar and/or battery installations
March Q3. Complete tender and award contract to preferred supplier
June Q4. Complete installations

Quarterly Progress Comments No quarter 1 milestone to report on.

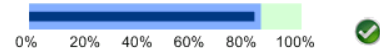
4.05 Implementation of new waste management contract

Council Plan Initiative:
 Develop and implement new Waste Management Strategy 2014-20.

Council entered into a new Waste Services contract. The service model for waste management services includes:

weekly domestic garbage collection; housing estate refuse collection; and community education; and
 weekly domestic recycling collection; litter bin clearance and maintenance;
 recyclables acceptance and sorting;
 festivals and events;
 at-call green waste collection.

The implementation and transition for the waste contracts includes a comprehensive communication strategy and development of service specific quality and contract management plans.



Branch City Works

Quarterly Milestones

September Q1. Commence implementation of all waste contracts on 1 July 2016
 Q1. Commence contract transition period
December Q2. Undertake contract monitoring during transition period to ensure compliance with contract requirements
March Q3. Undertake formal contract monitoring to ensure full compliance with contract requirements
June Q4. Undertake formal contract monitoring to ensure full compliance with contract requirements

Quarterly Progress Comments Transition to the new waste management contract has been completed and implementation has commenced.

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5. Leading local government

A changing and divergent community requires an agile and responsive organisation. To maximise value to our community, the services and facilities they want it is critical that Council review our services to ensure they are relevant and appropriate.








Strategies


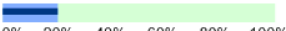
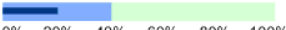





Council's work to achieve this Strategic Objective will include the following strategies:

- Align vision, values and organisational culture.
- Encourage and support a workforce that reflects our community's diversity.
- Enhance internal systems and processes, and their integration, to improve community service delivery and governance support.
- Build Council's emergency management and recovery response.
- Build community engagement to inform Council's policy development and decision making.
- Enhance access to Council information and services, including wider use of digital media.
- Seek to achieve best practice standards, measured by benchmarking all services.
- Enhance procurement and contract management practice to extract better value for money.
- Enhance productivity and business support, and reduce risk for critical business processes.

The following actions are being undertaken in 2016/17 to work toward achieving Council's strategic objective of Leading Local Government.

Action Progress Summary

-  At least 90% of action target achieved
 -  Between 75 and 90% of action target achieved
 -  Less than 75% of action target achieved
 -  Not Started
 -  Completed
-  Target
 % Complete

Action	Start Date / End Date		Budget (YTD)	Actual (YTD)	% variance
5.01 Develop 2017-20 Organisational Development Strategy	01/07/16 30/06/17		\$0	\$0	0%
5.02 Continuous Quality Improvement Program	01/07/16 30/06/17		\$0	\$0	0%
5.03 Project Management Framework	01/07/16 30/06/17		\$0	\$0	0%
5.04 Executive and Council strategic planning sessions	01/07/16 30/06/17		\$0	\$0	0%
5.05 Capital works program	01/07/16 30/06/17		\$0	\$0	0%
5.06 Council election 2016 and Councillor induction	01/07/16 30/06/17		\$0	\$0	0%
5.07 Development of the new Council Plan	01/07/16 30/06/17		\$0	\$0	0%
5.08 Government Relations	01/07/16 30/06/17		\$0	\$0	0%

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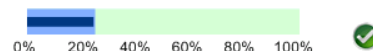
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5.01 Develop 2017-20 Organisational Development Strategy

Council Plan Initiative:

Adopt an Organisational Development Strategy and progressively implement actions.

The OD Team will work with the One Yarra CORE group to scope a project plan to develop a new OD strategy. The plan will involve consultation with the business and as a result will produce a three year OD strategy.



Branch *People, Culture and Community*

Quarterly Milestones

September	Q1. Consult with the CORE group, leadership team and employees to scope the actions to be included in the OD strategy
December	Q2. Finalise draft of the OD strategy
March	Q3. Present OD strategy to Council for adoption
June	Q4. Commence implementation of actions as outlined in the strategy
Quarterly Progress	First phase of consultation complete. CORE Group and People and Culture leadership team have been consulted on structure and content of draft strategy. Changes have been made and communicated to these key stakeholder groups.
Comments	

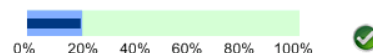
5.02 Continuous Quality Improvement Program

Council Plan Initiative:

Commit to an organisational continuous improvement program.

In 2015/16 Executive endorsed a Continuous Quality Improvement (CQI) Framework. The program is being trialled for branches undertaking a Service Review to redesign systems and process for improved efficiency and effectiveness.

Service Planning and Reviews provide a Continuous Improvement framework for Council whereby Services are consistently and regularly subject to review and critical thinking. We will report to Council on improvements that have been identified and implemented as a result of this process.



Branch *Corporate Planning and Performance*

Quarterly Milestones

September	Q1. Undertake staff training in CQI methodology
December	Q2. Develop plan for implementation of CQI actions in two branches
June	Q4. Evaluate CQI program to date
Quarterly Progress	The Organisational Performance Unit facilitated two project officers from the Children's Services team to attend the one day Lean Basics workshop at Melbourne City Council in mid September 2016. This was followed up with the commencement of the service improvement project, based on Lean methodology, for the Children's Services Registration System. A project team has been formed comprising the Acting Co-ordinator Organisational Performance, Children's Services Co-ordinator and two project officers from Children's Services. Negotiations are well developed with the Lean Improvement Unit at Melbourne City Council for support and training to underpin this project. This project has been identified in the current Service Review for Family, Youth and Children's Services as an important action and has been endorsed by Executive to be a pilot project in a quality continuous improvement methodology (CQI) at Yarra.
Comments	Training for City Works staff in CQI methodology at Melbourne City Council is scheduled to occur in the second quarter. Following the training, the service improvement project for City Works will then commence as identified in the City Works Service Review Action Plan (July 2016).

5.03 Project Management Framework

Council Plan Initiative:

Develop and implement agreed project management principles to improve project completion.

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Council will continue to implement its Project Management Framework to ensure a consistent methodology is applied to managing projects with a key objective of providing best value to the community.

Key activities this year include:

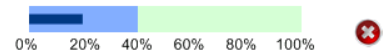
Develop a standard set of project management templates, including status reports and PCG agendas

Develop options and recommendation to Executive for harmonising Capital and Operational project portfolio management, including identification of specific improvements to portfolio reporting for broad based project performance reporting.

Process bids for Capital Upgrade projects using same process as other discretionary project types (Capital New Asset and Operational).

Update PMF policy to improve quality and incorporate learnings from usage of policy to date

Implement agreed changes for harmonising Capital and Operational project portfolio management, including specific improvements to portfolio reporting for broad based project performance reporting.



Branch Corporate Planning and Performance

Quarterly Milestones

September	Q1. Develop options and recommendation to Executive for harmonising Capital and Operational project portfolio management, including identification of specific improvements to portfolio reporting for broad based project performance reporting Q1. Develop a standard set of project management templates, including status reports and PCG agendas
December	Q2. Process bids for Capital Upgrade projects using same process as other discretionary project types (Capital New Asset and Operational)
March	Q3. Update PMF policy to improve quality and incorporate learnings from usage of policy to date
June	Q4. Implement agreed changes for harmonising Capital and Operational project portfolio management, including specific improvements to portfolio reporting for broad based project performance reporting
Quarterly Progress	Project Status Report template has been developed that is suitable for use on Capital and Operating projects reported through to Executive and approved by PMF Steering Group. Executive session has been set up to identify portfolio of high value/high profile/high risk projects that should be reported to Executive.
Comments	

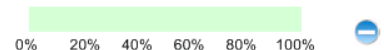
Standard templates for Project Control Group Agenda and Minutes, Project Status Report and Draft Project Concept Brief have been developed.

5.04 Executive and Council strategic planning sessions

Council Plan Initiative:

Establish periodic strategic planning sessions with Executive and Council to work on emerging issues and matters of significant importance to the community (links to strategic advocacy, research and organisational agility).

Strategic planning workshops to facilitate engagement between Executive and Councillors will continue this year. These workshops will focus on emerging issues and significant community priorities.



Branch CEO Office

Quarterly Milestones

December	Q2. Hold strategic planning workshop
March	Q3. Hold strategic planning workshop
Quarterly Progress	Executive and Council strategic planning sessions will commence in the next quarter with the induction of the new council and commencement of the 2017/18 Annual Planning Process.
Comments	

5.05 Capital works program

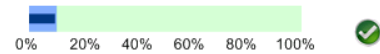
Council implements major capital works to improve facilities and services within the municipality. The capital works program ensures facilities and infrastructure are maintained at appropriate standards to meet community and

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Council needs. Council's target is to complete at least 85% of renewal, upgrade and new capital works projects during the year.



Branch *Engineering and Asset Management*

Quarterly Milestones

September Q1. Complete 10% of the capital works program

December Q2. Complete 25% of the capital works program

March Q3. Complete 50% of the capital works program

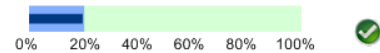
June Q4. Complete 85% of the capital works program

Quarterly Progress Capital program tracking above target with 24% of the annual program completed

Comments

5.06 Council election 2016 and Councillor induction

We will conduct a successful Council Election in October 2016 which will result in the election of nine Councillors to the Yarra City Council for the 2016-2020 Council term. Immediately following the election, we will conduct a comprehensive induction process designed to equip both new and returning Councillors with the information and resources they need to undertake their duties.



Branch *Governance and Support*

Quarterly Milestones

September Q1. Commence Election Period

Q1. Finalise the voters' list of ratepayers and submission to the Victorian Electoral Commission

Q1. Open the Early Voting Centre

December Q2. Complete formal Councillor induction program

Q2. Hold a Special Meeting to elect a Mayor

Q2. Publish Election Campaign Donation Return summaries

Q2. Complete the 2016 Council Election

March Q3. Review the Councillor Code of Conduct

June Q4. Review and determine the level of the Councillor allowance and the Mayoral allowance

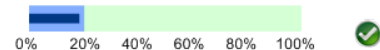
Quarterly Progress the Early Voting Centre was opened at the commencement of the election process in accordance with State Government guidelines.

Comments

The voters' list of ratepayers has been finalized and submitted to the Victorian Electoral Commission.

5.07 Development of the new Council Plan

Council is required to develop a Council Plan by 30 June following a general election which will occur on 22 October 2016. The Council Plan is a strategic document, setting out Council's priorities and direction for a four year period. A cross-organisational team will be established to inform the new Council Plan and work with Councillors on its development.



Branch *Corporate Planning and Performance*

Quarterly Milestones

September Q1. Complete environmental scan and supporting documentation for the new Council

December Q2. Commence discussions with new Council on Council Plan

March Q3. Develop the draft Council Plan

June Q4. Present Council Plan to Council for endorsement for public submission

Q4. Present Council Plan to Council for adoption

Q4. Submit Council Plan to the Minister

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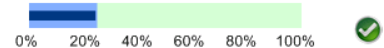
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Quarterly Progress Comments	The cross-organisational project to develop the Council Plan 2017-21 is progressing well with its launch and staff engagement due to commence in early October. The environmental scan and supporting documentation, developed by Social Policy and Research in the form of a slide show and posters, will be used during engagement process. This information will also be provided to new Councillors as part of the Annual Planning Process to support their deliberations on the new Council Plan.
------------------------------------	--

5.08 Government Relations

A key action in Yarra's Strategic Advocacy Framework is to advocate for improved State and Federal funding to local government. Key advocacy projects this year include the Richmond Secondary College, Regional Sports Facility, Affordable Housing and AMCOR. Council also advocates for improved bicycle provisions and public transport (See Actions 3.05 and 3.06).



Branch *Advocacy and Engagement*

Quarterly Milestones

September	Q1. Promote and inform local members of parliament, relevant Minister and government departments about Yarra's advocacy priorities and funding needs
December	Q2. Promote and inform local members of parliament, relevant Minister and government departments about Yarra's advocacy priorities and funding needs
March	Q3. Promote and inform local members of parliament, relevant Minister and government departments about Yarra's advocacy priorities and funding needs
June	Q4. Promote and inform local members of parliament, relevant Minister and government departments about Yarra's advocacy priorities and funding needs
Quarterly Progress Comments	Council has had a strong strategic advocacy focus, particularly regarding opportunities for urban renewal and greater financial investment in our city.

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Highlights and Achievements

Branch *Advocacy and Engagement*
Unit *Customer Service*

In this first quarter, the Customer Service Branch has responded to 40,565 customer calls achieving an overall 85% grade of service (GOS). The GOS relates to the percentage of customer calls answered within 45secs. The sector standard and current target is 80% with the Branch demonstrating ongoing achievement against this target.

The Branch has also received eight compliments directly from customers acknowledging the excellent and prompt service delivered by Customer Service team members.

The Customer Service Branch continues to deliver the actions of the Customer Responsiveness Strategy. A Business/Digital Transformation core group has been established to develop a change roadmap. This road map will support staff to transform the customer experience utilising new technology.

Branch *Corporate Planning and Performance*
Unit *Organisational Performance*

Corporate Performance successfully completed the second live reporting process of the new Local Government Performance Reporting Framework - a State Government set of indicators that apply across all Victorian Local Governments. This process involved collaboration across the organisation to collect data across thirteen service areas as well as financial and governance measures. Council achieved and unqualified audit result from the appointed VAGO auditors, data has been uploaded to the government's "Know Your Council" website.

Branch *Finance*
Unit *Management Accounting*

The audit of Council's 2015/16 Annual Financial Statements and Performance Statement was undertaken and completed, it was reviewed by Council's Audit Committee, approved by Council and fully certified by the Victorian Auditor General's Office (VAGO). The Annual Report which includes both the Annual Financial Statements and Performance Statement was lodged with the Minister on 29 September 2016.

The preliminary Financial Management Report for 2015/16 was presented to Council in August 2016.

Council approved a revised Debtor Management Policy for the organisation in July 2016.

Rate Notices for 2016/17 issued in August 2016.

Monthly Reporting regime re-commenced for the August 2016 Financial Management Report in September 2016

11.7 Appointment of Authorised Officers - Planning and Environment Act 1987

Trim Record Number: D16/150865

Responsible Officer: Chief Executive Officer

Purpose

1. To provide for the formal appointment of Council Officers as Authorised Officers pursuant to Section 147(4) of the *Planning and Environment Act 1987* and Section 232 of the *Local Government Act 1989*.

Background

2. In order to undertake the duties of office, the below named staff member should be appointed as an Authorised Officer pursuant to the above referred legislation.

Consultation

3. Not applicable.

Financial Implications

4. There are no direct financial implications arising from the appointment of an authorised officer.

Economic Implications

5. This report has no economic implications.

Sustainability Implications

6. This report has no sustainability implications.

Social Implications

7. This report has no direct social implications.

Human Rights Implications

8. This report has no Human Rights implications.

Communications with CALD Communities Implications

9. Not applicable.

Council Plan, Strategy and Policy Implications

10. This report is an example of this Council's positive action, in demonstrating its commitment to its legislative obligations.

Legal Implications

11. Appointment of Authorised Officers under the *Planning and Environment Act 1987* requires a formal resolution of Council. Where such authorisation is proposed to be granted, provision is also made to allow the respective officer to also initiate proceedings on behalf of Council (as provided in Section 232 of the *Local Government Act 1989*).

Other Issues

12. Not applicable.

Options

13. Not applicable.

Conclusion

14. That Council formally appoint **Aaron Heno** as an authorised officer pursuant to Section 147 (4) of the *Planning and Environment Act 1987* and Section 232 of the *Local Government Act 1989*. The Instrument of Appointment and Authorisation document will be signed accordingly by the Chief Executive Officer.

RECOMMENDATION

1. That Council:
 - (a) formally appoints **Aaron Heno** as an Authorised Officer pursuant to Section 147(4) of the *Planning and Environment Act 1987* and Section 232 of the *Local Government Act 1989*; and
 - (b) directs that the Instrument of Appointment and Authorisation be signed accordingly by the Chief Executive Officer.

CONTACT OFFICER: Ivan Gilbert
TITLE: Group Manager Chief Executive's Office
TEL: 9205 5110

Attachments

There are no attachments for this report.

12.1 Notice of Motion No 6 of 2016 - Request for Report on Digital Transmission of Council Meetings

Trim Record Number: D16/166267

Responsible Officer: Group Manager Chief Executive's Office

Cr Misha Coleman has given formal notice as follows:

That it is my intention to move the following motion at the Ordinary Meeting of Council to be held on 22 November 2016:

“That Council request:

- (a) an Officers report on the subject of Digital Transmission of Council Meetings, such report to include:
 - (i) a list of Councils which currently operate such a service,
 - (ii) options available to Council in this regard;
 - (iii) advice on estimated costings of each option;
 - (iv) advice on any other issues which would require to be addressed if such a system was implemented; and
 - (v) an Officers' recommendation; and
- (b) such report be presented to the December meeting cycle.”

RECOMMENDATION

1. That Council request:

- (a) an Officers report on the subject of Digital Transmission of Council Meetings, such report to include:
 - (i) a list of Councils which currently operate such a service,
 - (ii) options available to Council in this regard;
 - (iii) advice on estimated costings of each option;
 - (iv) advice on any other issues which would require to be addressed if such a system was implemented; and
 - (v) an Officers' recommendation; and
- (b) such report be presented to the December meeting cycle.

12.2 Notice of Motion No 8 of 2016 - Cr Searle re Ryan's Reserve

Trim Record Number: D16/167083

Responsible Officer: Group Manager Chief Executive's Office

Cr James Searle has given formal notice as follows:

That it is my intention to move the following motion at the Ordinary Meeting of Council to be held on 22 November 2016:

“That Council:

- (a) note its representations made to the recently concluded hearings by the State's Standing Advisory Committee, in relation to the State Government's proposal to rezone 510 Swan Street, Richmond (Ryan's Reserve);

- (b) reiterate its unanimous position in its resolution of 20th September:

“That Council:

- (a) notes the officer report in relation to the proposed rezoning of 510 Swan Street Richmond (known as Ryan's Reserve) as part of the State Government program to deliver the Richmond Secondary School project;*
- (b) notes the process being undertaken by the State Government in relation to the rezoning proposal of 510 Swan Street, Richmond;*
- (c) notes the fivefold increase in female participation in social netball in the City of Yarra during the period 2006-2015, being the largest increase in (male and female) participation compared to any other sport in the municipality during this period;*
- (d) notes the very high and increasing demand for the netball facilities at Ryan's Reserve including 975 players per week from Richmond Netball Association and 960 players per week from Cityside Sports in addition to other groups;*
- (e) notes the strong opposition of the local community and the netball community within and beyond the City of Yarra, as evidenced by: (i) the written submissions sent to Councillors and officers; the verbal submissions made to Council at its meeting on 20 September 2016; and (iii) the petitions to be presented to the State Government, which have to date been signed by in excess of 600 people;*
- (f) considers that the provision of netball courts at the new secondary school in Richmond that are intended to be available for community use at restricted times (outside school hours and only if not used for school purposes) is not an equivalent substitute for the loss of the four netball courts at Ryan's Reserve that are dedicated full-time to community use;*
- (g) given the demand for netball facilities, welcomes the installation of netball courts at the new secondary school in Richmond (to be made available to non-school users outside of school hours when not used by the school) in addition to, but not in substitution for, the netball facilities at Ryan's Reserve;*
- (h) notes that extensive community consultation was undertaken for the Swan Street Structure Plan and that such consultation was premised on Ryan's Reserve remaining as is;*
- (i) notes the increasing importance of Ryan's Reserve as a recreational and open space facility as development along Swan Street and the local vicinity is set to increase in density;*

- (j) *urges the State Government:*
 - (i) *to retain and enhance Ryan's Reserve for the existing recreational purposes, notably, netball; and*
 - (ii) *to utilise one of the several other vacant government land sites in Yarra for Office of Housing purposes in lieu of Ryan's Reserve, which is an essential community recreational facility serving an expanding inner city population; and authorises the Mayor to write to the Premier, Minister for Sport & Recreation, Minister for Housing, Minister for Education, Minister for Planning and local State Member, advocating this position;*
 - (k) *opposes the re-zoning of Ryan's Reserve (510 Swan Street, Richmond) and requests officers to prepare a submission to the Government Land Standing Advisory Committee to this effect; and*
 - (l) *authorises the CEO to arrange for representation at the hearings of the Government Land Standing Advisory Committee to advocate the Council position."*
- (c) now authorise the CEO to negotiate with the landowner, the Department of Health & Human Services, for Council's continuous and long term use, as a lessee, of the land at Ryan's Reserve for sport and recreation purposes for the public benefit."

RECOMMENDATION

1. That Council:

- (a) note its representations made to the recently concluded hearings by the State's Standing Advisory Committee, in relation to the State Government's proposal to rezone 510 Swan Street, Richmond (Ryan's Reserve);
- (b) reiterate its unanimous position in its resolution of 20th September:
"That Council:
 - (a) *notes the officer report in relation to the proposed rezoning of 510 Swan Street Richmond (known as Ryan's Reserve) as part of the State Government program to deliver the Richmond Secondary School project;*
 - (b) *notes the process being undertaken by the State Government in relation to the rezoning proposal of 510 Swan Street, Richmond;*
 - (c) *notes the fivefold increase in female participation in social netball in the City of Yarra during the period 2006-2015, being the largest increase in (male and female) participation compared to any other sport in the municipality during this period;*
 - (d) *notes the very high and increasing demand for the netball facilities at Ryan's Reserve including 975 players per week from Richmond Netball Association and 960 players per week from Cityside Sports in addition to other groups;*
 - (e) *notes the strong opposition of the local community and the netball community within and beyond the City of Yarra, as evidenced by: (i) the written submissions sent to Councillors and officers; the verbal submissions made to Council at its meeting on 20 September 2016; and (iii) the petitions to be presented to the State Government, which have to date been signed by in excess of 600 people;*
 - (f) *considers that the provision of netball courts at the new secondary school in Richmond that are intended to be available for community use at restricted times (outside school hours and only if not used for school purposes) is not an equivalent substitute for the loss of the four netball courts at Ryan's Reserve that are dedicated full-time to community use;*

- (g) *given the demand for netball facilities, welcomes the installation of netball courts at the new secondary school in Richmond (to be made available to non-school users outside of school hours when not used by the school) in addition to, but not in substitution for, the netball facilities at Ryan's Reserve;*
 - (h) *notes that extensive community consultation was undertaken for the Swan Street Structure Plan and that such consultation was premised on Ryan's Reserve remaining as is;*
 - (i) *notes the increasing importance of Ryan's Reserve as a recreational and open space facility as development along Swan Street and the local vicinity is set to increase in density;*
 - (j) *urges the State Government:*
 - (i) *to retain and enhance Ryan's Reserve for the existing recreational purposes, notably, netball; and*
 - (ii) *to utilise one of the several other vacant government land sites in Yarra for Office of Housing purposes in lieu of Ryan's Reserve, which is an essential community recreational facility serving an expanding inner city population; and authorises the Mayor to write to the Premier, Minister for Sport & Recreation, Minister for Housing, Minister for Education, Minister for Planning and local State Member, advocating this position;*
 - (k) *opposes the re-zoning of Ryan's Reserve (510 Swan Street, Richmond) and requests officers to prepare a submission to the Government Land Standing Advisory Committee to this effect; and*
 - (l) *authorises the CEO to arrange for representation at the hearings of the Government Land Standing Advisory Committee to advocate the Council position."*
- (c) now authorise the CEO to negotiate with the landowner, the Department of Health & Human Services, for Council's continuous and long term use, as a lessee, of the land at Ryan's Reserve for sport and recreation purposes for the public benefit.