

Ordinary Meeting of Council Agenda

**to be held on Tuesday 3 December 2013 at 7.00 pm
Richmond Town Hall**

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- Entrance ramps and lifts (off Moor Street at Fitzroy, entry foyer at Richmond)
- Hearing loop (Richmond only), the receiver accessory may be accessed by request to either the Chairperson or the Governance Officer at the commencement of the meeting, proposed resolutions are displayed on large screen and Auslan interpreting (*by arrangement, tel. 9205 5110*)
- Electronic sound system amplifies Councillors' debate
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Order of business

- 1. Statement of recognition of Wurundjeri Land**
- 2. Attendance, apologies and requests for leave of absence**
- 3. Declarations of conflict of interest (Councillors and staff)**
- 4. Confidential business reports**
- 5. Confirmation of minutes**
- 6. Petitions and joint letters**
- 7. Public question time**
- 8. General business**
- 9. Delegates' reports**
- 10. Questions without notice**
- 11. Council business reports**
- 12. Notices of motion**
- 13. Urgent business**

1. Statement of Recognition of Wurundjeri Land

“Welcome to the City of Yarra. Council acknowledges the Wurundjeri community as the first owners of this country. Today, they are still the custodians of the cultural heritage of this land. Further to this, Council acknowledges there are other Aboriginal and Torres Strait Islander people who have lived, worked and contributed to the cultural heritage of Yarra.”

2. Attendance, apologies and requests for leave of absence

Anticipated attendees:

Councillors

- Cr Jackie Fristacky (Mayor)
- Cr Geoff Barbour
- Cr Roberto Colanzi
- Cr Misha Coleman
- Cr Sam Gaylard
- Cr Simon Huggins
- Cr Amanda Stone
- Cr Phillip Vlahogiannis

Council officers

- Vijaya Vaidyanath (Chief Executive Officer)
- Jack Crawford (Director Corporate and Financial Services)
- Ivan Gilbert (Executive Manager Governance)
- Craig Kenny (Director Community Programs)
- Bruce Phillips (Director City Development)
- Guy Wilson-Browne (Director Infrastructure Services)
- Margaret Elvey (Governance Officer)
- Mel Nikou (Governance Officer)

Leave of absence:

Councillor Stephen Jolly was granted leave of absence for this meeting at the meeting held on 19 November 2013.

3. Declarations of conflict of interest (Councillors and staff)

4. Confidential business reports

Item

- 4.1 Matters prejudicial to Council and/or any person
- 4.2 Contractual matters
- 4.3 Contractual matters

5. Confirmation of minutes

RECOMMENDATION

That the minutes of the Ordinary Council Meeting held on Tuesday 19 November 2013 and the Special Council Meeting held on Thursday 21 November 2013 be confirmed.

6. Petitions and joint letters

7. Public question time

Yarra City Council welcomes questions from members of the community.

Public question time is an opportunity to ask questions, not to make statements or engage in debate.

Questions should not relate to items listed on the agenda. (Council will consider submissions on these items separately.)

Members of the public who wish to participate are to:

- (a) state their name clearly for the record;
- (b) direct their questions to the chairperson;
- (c) ask a maximum of two questions;
- (d) speak for a maximum of five minutes;
- (e) refrain from repeating questions that have been asked previously by themselves or others; and
- (f) remain silent following their question unless called upon by the chairperson to make further comment.

8. General business

9. Delegates' reports

10. Questions without notice

11. Council business reports

Item	Page	Rec. Page	Report Presenter
11.1 Reformed Residential Zones Implementation	8	15	Susan Ross - Strategic Planner
11.2 Yarra Environment Strategy 2013 - 2017	18	23	Jane Waldock - Manager Strategic Transport and Environment
11.3 Revised Parking Permit Scheme	89	91	Damien Patterson - Manager Parking Services
11.4 Outdoor Foosball and Table Tennis Tables	98	101	Justin Hanrahan - Manager Recreation and Open Space
11.5 Aboriginal Partnership Plan 2011 - 2014 Progress Report Year 3	110	119	Colin Hunter - Community Planner - Aboriginal Partnerships
11.6 Multicultural Policy and Action Plan 2010 - 2014 Yarra - We All Belong - Third Year Progress Report	136	142	Aldo Malavisi - Coordinator Community Development
11.7 Submission on Metropolitan Waste and Resource Recovery Strategic Plan 2009	150	152	Lisa Coffa - Waste Minimisation Coordinator
11.8 Plan Melbourne, Metropolitan Planning Strategy - Submission	162	168	David Walmsley - Manager City Strategy
11.9 Municipal Emergency Management Plan - Certificate of Audit	193	198	Craig Kenny - Director Community Programs
11.10 Leaps and Bounds Music Festival - 2013 - Review and Prospectus	241	247	Craig Kenny - Director Community Programs
11.11 Report on Assemblies of Councillors Held - Period 7 October - 18 November 2013	290	291	Ivan Gilbert - Executive Manager Governance
11.12 Appointment of Authorised Officers - Planning and Environment Act 1987	297	298	Ivan Gilbert - Executive Manager Governance

Public submissions procedure

Council may extend an invitation for members of the public to make verbal submissions (but not ask questions or engage in debate) regarding items on the agenda.

If the chairperson invites verbal submissions from the gallery, members of the public who wish to participate are to:

- (a) state their name clearly for the record;
- (b) direct their submission to the chairperson;
- (c) speak for a maximum of five minutes;
- (d) confine their remarks to the matter under consideration;
- (e) refrain from repeating information already provided by previous submitters; and
- (f) remain silent following their submission unless called upon by the chairperson to make further comment.

12. Notices of motion

Nil

13. Urgent business

4. Confidential business reports

The following items were deemed by the Chief Executive Officer to be suitable for consideration in closed session in accordance with section 89 (2) of the *Local Government Act 1989*. In accordance with that Act, Council may resolve to consider these issues in open or closed session.

RECOMMENDATION

1. That the meeting be closed to members of the public, in accordance with section 89 (2) of the *Local Government Act 1989*, to allow consideration of:
 - (a) matters prejudicial to Council and/or any person; and
 - (b) contractual matters.
2. That all information contained within the Confidential Business Reports section of this agenda and reproduced as Council Minutes be treated as being and remaining strictly confidential in accordance with the provisions of sections 77 and 89 of the *Local Government Act 1989* until Council resolves otherwise.

11. Council business reports

11.1 Reformed Residential Zones Implementation

Trim Record Number: D13/114604

Responsible Officer: Coordinator Strategic Planning

Purpose

1. To outline a proposal for introduction of the reformed residential zones (which are being introduced across Victoria in all Planning Schemes) in the City of Yarra.

Background

2. The State Government released proposals for the current reformed residential and commercial zones on 17 July 2012. Council made a submission about the proposals raising concerns about the implications for the City of Yarra, for both the residential zones and the commercial and industrial zones.
3. The new provisions came into effect in the Victoria Planning Provisions (VPP) on 1 July 2013. A Practice Note was released at that time to outline how the reformed zones should be applied.
4. Councils have 12 months from 1 July 2013 to introduce the reformed residential zones into their local planning schemes, i.e. by the end of June 2014. If, after this period, a council chooses not to implement the new residential zones, or is still in the process of implementing the new residential zones, the General Residential Zone (GRZ) will be applied to all residential land.
5. The DTPLI has made it clear that each Council will be responsible for preparing the proposed reformed zones and Planning Scheme Amendments, with some assistance from the department.
6. At the time of writing this report, the City of Glen Eira is the only council who has successfully implemented the reformed zones. 80% of Glen Eira's residential areas are Neighbourhood Residential Zone, based on a translation of its housing policy of minimal change areas and housing diversity areas into the new zones. The zones were introduced via a Section 20(4) amendment i.e. no consultation with the community.

Proposed reformed zones

7. The new zones include:
 - (a) Mixed Use Zone (MUZ);
 - (b) Residential Growth Zone (RGZ);
 - (c) General Residential Zone (GRZ);
 - (d) Neighbourhood Residential Zone (NRZ);
 - (e) Township Zone; and
 - (f) Low Density Residential Zone.
8. The last two zones are not relevant to Yarra and are not considered in this report. In addition, this report does not address the Mixed Use Zone, which is the subject of a separate council review to assess the suitability of these zones given the changes made by the state government.
9. A DTPLI Fact Sheet provides an overview of the purpose and features of each zone. (See Attachment 1). The fact sheet includes a summary table with a graph showing increased forms of housing density from the Neighbourhood Residential Zone (lowest density) to the Residential Growth Zone and the Mixed Use Zone (highest density).

10. As a general theme the reformed zones allow for a wider range of activities with a greater range of land use not requiring a permit, or allowed if a permit is issued. The Neighbourhood Residential Zone allows for the least flexibility in non-residential activity and is the most restrictive zone.
11. In respect of the three zones which have potential application in Yarra, the following list of zone 'purposes' gives a good overview of how the zones are intended to work.

Neighbourhood Residential Zone (NRZ)

- (a) to implement the State Planning Policy Framework and the Local Planning Policy Framework, including the Municipal Strategic Statement and local planning policies;
- (b) to recognise areas of predominantly single and double storey residential development;
- (c) to limit opportunities for increased residential development;
- (d) to manage and ensure that development respects the identified neighbourhood character, heritage, environmental or landscape characteristics;
- (e) to implement neighbourhood character policy and adopted neighbourhood character guidelines; and
- (f) to allow educational, recreational, religious, community and a limited range of other non-residential uses to serve local community needs in appropriate locations.

Key features

12. The NRZ is about limited change and protecting the identified neighbourhood character.
13. Council can nominate maximum building heights for dwellings (default is 8m) and can also stipulate a maximum number of dwellings on an allotment or rely on a default of two dwellings per lot.

14. General Residential Zone (GRZ)

- (a) to implement the State Planning Policy Framework and the Local Planning Policy Framework, including the Municipal Strategic Statement and local planning policies;
- (b) to encourage development that respects the neighbourhood character of the area;
- (c) to implement neighbourhood character policy and adopted neighbourhood character guidelines;
- (d) to provide a diversity of housing types and moderate housing growth in locations offering good access to services and transport; and
- (e) to allow educational, recreational, religious, community and a limited range of other non-residential uses to serve local community needs in appropriate locations.

Key Features

15. The GRZ is very similar to the existing Residential 1 zone, where a number of different types of housing can be built (e.g. a mix of single dwellings, units and some townhouses).
16. The GRZ is about maintaining neighbourhood character whilst also providing a diversity of housing types and moderate growth in accessible locations.
17. The GRZ does not allow council to specify a maximum number of dwellings on an allotment.
18. The GRZ does allow council to set a maximum building height in the schedule to the zone. (Default height is 9m). This differs from the existing R1 Zone where no mandatory maximum building height can be applied.

19. Residential Growth Zone (RGZ)

- (a) to implement the State Planning Policy Framework and the Local Planning Policy Framework, including the Municipal Strategic Statement and local planning policies;
- (b) to provide housing at increased densities in buildings up to and including four storey buildings;

- (c) to encourage a diversity of housing types in locations offering good access to services and transport including activity centres;
- (d) to encourage a scale of development that provides a transition between areas of more intensive use and development and areas of restricted housing growth; and
- (e) to allow educational, recreational, religious, community and a limited range of other non-residential uses to serve local community needs in appropriate locations.

Key features

- 20. The RGZ emphasizes increased density, heights up to four storeys and providing for a transition between areas of growth and more restricted development.
- 21. Each of the zones includes a Schedule with a number of variables which can be changed. The table below outlines the schedule items that can be varied.

Schedule item to be varied	Neighbourhood Residential Zone	General Residential Zone	Residential Growth Zone
Subdivision minimum area	Yes	No	No
Permit required for one dwelling on a lot	Yes – if lot is between 300 and 500m ²	Yes - If lot is between 300 and 500m ²	Yes
ResCode variations	Yes	Yes	Yes
Number of dwellings on a lot maximum limit	Yes (default position is max. 2 dwellings on a lot)	No	No
Mandatory building height	8m or as varied in a Schedule (residential buildings only)	Yes (residential buildings only) If listed in the Schedule, otherwise ResCode applies (9m)	Yes

Criteria for applying the zones in Yarra

- 22. The State Government in its *Practice Note No. 78: Applying the Residential Zones*, sets out a number of principles and criteria that need to be considered in applying the residential zones to a local area including:
 - (a) locations offering good access to services, transport and other infrastructure;
 - (b) areas which provide a transition between areas of more intensive use and development and areas of restricted housing growth;
 - (c) areas without good supporting transport infrastructure or other infrastructure, facilities and services and not likely to be improved in the medium to longer term;
 - (d) areas with Neighbourhood Character Overlays;
 - (e) residential areas with Heritage Overlays (such as larger heritage precincts, rather than individually recognised heritage sites); and
 - (f) areas of identified environmental or landscape significance.

23. In order to assist in preparing a strategically robust and transparent methodology for applying the zones, Council has engaged Planisphere to work with council officers. A discussion paper has been prepared and forms the basis of this council briefing, outlining the proposed methodology and approach to the translation of the zones in Yarra. (refer Attachment 2: City of Yarra Residential Zones Implementation Discussion Paper Nov 2013).

Selection of new residential zones and options for Yarra

24. Council needs to find an appropriate way of implementing the new Residential Zones in the context of the significant heritage values and diverse built form that exist in Yarra. In this context council needs to consider:
- (a) protecting remaining high value single detached dwellings. This will help maintain diversity of dwelling stock in Yarra and help retain households with children in Yarra;
 - (b) identifying future redundant sites in residential areas that may be appropriate for redevelopment in the future – these will ultimately require a supportive zoning;
 - (c) how the schedules of the new Zones might be best adapted to support the neighbourhood character and amenity outcomes council is seeking in its residential areas; and
 - (d) ways in which council can continue to support high quality design responses and innovative adaptive reuse of sites in heritage areas.
25. The extensive areas of land zoned Mixed Use Zone (MUZ) and the Commercial 1 Zone (C1Z) provide opportunity for accommodating housing growth in Yarra in appropriate locations. Recent development trends show that the majority of new dwellings (64% from 2004-2011) were constructed on land zoned C1Z and MUZ. Conversely only 28% of new dwellings were constructed in the Residential 1 Zone. This trend is expected to continue.
26. The discussion paper recommends the following application of the zones in Yarra: (Refer Attachment 3: Draft Residential Zone Areas Map) –
27. Neighbourhood Residential Zone (NRZ) for 77% of residential areas will apply to:
- (a) existing and proposed Heritage Overlay areas and sites;
 - (b) areas outside 400m of public transport pedestrian catchments including (Alphington/Fairfield, eastern part of Clifton Hill and a small area in south west corner of Cremorne); and
 - (c) Yarra River Corridor significant residential sites in Alphington.
28. General Residential Zone (GRZ) for 23% of residential areas will apply to:
- (a) select main roads and key Boulevards (PLAN MELBOURNE) that have experienced substantial redevelopment and offer future redevelopment opportunities (e.g. Burnley Street and Punt Road north of Blanche Street);
 - (b) warehouse and factory sites within heritage residential streets – this recognises redundant sites in residential areas that may be appropriate for redevelopment in the future; and
 - (c) all other residential areas.

The use of Schedules for the new residential zones

29. It is also proposed to introduce a number of schedules to the NRZ which vary the number of dwellings permitted, depending on lot size. In other words, the larger the lot size, the more dwellings will be permitted. For example, a lot of 300sqm can have a maximum of 2 dwellings per lot, up to a lot greater than 900qm which can have more than 10 dwellings. Rather than rely on the default of two dwellings per allotment seven schedules have been developed which provide the following outcome:

POTENTIAL NRZ SCHEDULES & PERCENTAGES

	Lot size range (m2)	Dwellings per lot	Percentage of lots
Schedule 1	0 - 300	2	46.6
Schedule 2	301 – 450	3	10.9
Schedule 3	451 -600	4	7.9
Schedule 4	601 - 750	5	5.3
Schedule 5	751 - 900	6	5.2
Schedule 6	900+	10	19.4 (This figure includes community infrastructure sites e.g. private schools, churches, private hospitals and public housing sites currently in the R1Z)
Schedule 7	Alphington / Fairfield detached dwelling area	2	4.7

30. This table is based on the principle that it is fairer, clearer and will result in a better planning outcome to provide 'definitive' dwelling densities in the NRZ. The densities in the schedules reflect the average existing density of housing in the residential areas across Yarra. Existing residential densities in Yarra are already high (@1 dwelling per 166sqm).
31. The schedules are not seeking to increase the density of residential development in the NRZ areas. They will provide flexibility where opportunities exist (i.e. on larger sites and where heritage fabric is non – contributory and can potentially be redeveloped). Having schedules with a sliding density scale will provide for redevelopment at densities comparable with more standard sized allotments.
32. A 9m height limit is also proposed for the NRZ (rather than the default of 8m with the exception of the Alphington river corridor area). This better reflects the prevailing height of existing 2 storey historic Edwardian/Victorian dwelling stock in Yarra.
33. Height limits and site coverage variations are also proposed for the GRZ as follows:

GRZ PROPOSED SCHEDULE

SCHEDULE	AREA	HEIGHT	SITE COVERAGE
1	Warehouse sites	10.5m	80%
2	Key Boulevards and Main Roads	11.5m	80%
3	Residential areas	9m	-

34. The approach proposed for Yarra, is considered to be a 'best fit' model and will clearly define locations for housing growth and locations for protection from change.

Proposed Metropolitan Strategy “PlanMelbourne” (Oct 2013)

35. The draft metropolitan strategy (*PlanMelbourne*) will inform application of the new residential zones across Melbourne. Specific to the implementation of the new zones is an initiative to: “*deliver the Neighbourhood Residential Zone across at least 50 per cent of Melbourne’s residential zoned land*”. This may have implications for the way in which the Minister views Yarra’s proposal for 77% NRZ. This also raises issues relating to equity, given that councils such as Glen Eira have 80% NRZ and Boroondara is also proposing 80% NRZ across its residential areas.

Policy changes

36. The Municipal Strategic Statement and associated local policy include objectives, strategies and actions which were devised for the current zones. These will need to be revised or corrected to better fit and guide the operation of the new zones. In some respects the new zones call for new objectives in local policy, for example in articulating the extent of change in land use, neighbourhood character and housing diversity in a given area.
37. The upcoming review of the Yarra Planning Scheme will provide the opportunity to address these issues.

Consultation

38. The State Government has indicated that the introduction of the new zones through planning scheme amendments is to be undertaken by local Councils. It has also been indicated that if Councils do not complete this work by July 2014, the Minister may introduce the General Residential Zone in all current residential zones. In order to prepare for the zone changes and meet the deadline Council will need to determine its preferred approach to applying the new zones.
39. There has been no consultation with the general community on the new zones to date.
40. Council officers presented the draft options and methodology to a Heritage Advisory Committee (HAC) meeting on 13 November. HAC was advised that they will have an opportunity to make a detailed submission on the zones next year.

Financial Implications

41. The new zones process will require extensive staff time and expert consultant input to implement the zones. These costs will be met from the Strategic Planning budget.

Economic Implications

42. The new zones are unlikely to have any significant economic impacts.

Sustainability Implications

43. There are no immediate implications to the report.

Social Implications

44. The new zones and the choices to be made about zone selection and distribution is likely to have longer term implications for the character of local areas. Some of the new zones aim to limit change and preserve existing character while others allow for change and a new preferred character.
45. Diversity is a significant characteristic of the City of Yarra. This is expressed in housing types, ethnicity, building form and public spaces. The selection of new zones may have an impact on future diversity and the social character of the City.

Human Rights Implications

46. There are no known human rights from the proposals.

Council Plan, Strategy and Policy Implications

47. The selection of the new zones will need to have regard to the Council Plan 2013 – 2017 and its policy direction “Making Yarra more Liveable”. The new zones will influence the manner in which Council can plan and manage change and balance increases in housing densities within residential areas with the further protection of the heritage and character of areas.

Legal Implications

48. There are no identified legal implications to this report.

Options

49. There are a number of options available for Council regarding the implementation of the new zones. The key factors to consider are:
 - (a) providing certainty to and ensuring clear communication with the community;

- (b) state Government deadline of 1 July 2014;
- (c) ensuring a timely Council recommendation; and
- (d) justification and criteria to support Council's proposed zone application.

Option One: Informal Consultation and Ministerial Amendment

- 50. Informal consultation on the draft zones would commence in February 2014. Consultation would be extensive and would target every residential property owner and occupier in the municipality. The process may also include community forums and online information. Issues raised during consultation may be complex and the realignment process may result in a significant degree of change to the draft mapping proposals.
- 51. Following this consultation, Council would pursue a Section 20(4) Ministerial Amendment process. No further consultation with the community will be undertaken. This process is likely to be concluded by July 2014, the deadline for implementing the zones before the GRZ is applied. This option is considered to be the preferred option because it:
 - (a) would allow Council to meet the July 2014 deadline with its own suite of zones that reflect local conditions;
 - (b) leaves Council in control of the process;
 - (c) allows Council to informally consult with the community and thereby ensuring that natural justice has been served;
 - (d) does not result in a costly and time consuming panel hearing process; and
 - (e) allows Council to deal directly with the DTPLI and the Minister regarding implementation of the zones.

Option Two: Full Council Amendment

- 52. A full Council Amendment would include statutory notice (exhibition) to all residential property owners and occupiers and the very likely step of a Planning Panel to consider submissions received.
- 53. The final decision to approve the amendment will be made by the Minister for Planning.
- 54. Whilst this process could commence in February 2014, it will not be concluded before the July 2014 deadline which means the Residential 1 Zone (R1Z) will default to the GRZ across the city. This however, is considered to be a policy neutral translation i.e. the R1Z correlates strongly with the GRZ and the Heritage Overlay will still be in place which offers significant protection. The amendment process would continue. This option is not preferred as it will result in a very lengthy process which is unlikely to be concluded before the end of 2014.

Option Three: Do Nothing

- 55. Council may conclude that no further action is required. It may be considered that it is appropriate to allow the General Residential Zone to apply on 1 July 2014 – see above.
- 56. Each option has its own benefits and risks. It is considered, however, that the most appropriate course of action is to request a Ministerial amendment (Option 1) to ensure the timely implementation of the zones.

Conclusion

- 57. Introducing the new residential zones to the City of Yarra will be a major undertaking. The selection and distribution of new zones will have implications for the character of the City and the ability to accommodate housing growth in the future.
- 58. The City of Yarra Residential Zones Implementation Discussion Paper recommends that Council introduce the NRZ and GRZ zones. The NRZ is recommended for all existing and proposed HOs (with the exception of some main roads), and areas that are further than 400m from public transport. The GRZ is recommended for all other areas.
- 59. It is also recommended that council consider the use of schedules to vary the number of dwellings on a lot, building heights and site coverage, as outlined in this report.

60. Council has the option of selecting and introducing the new residential zones or leaving the process to the Minister for Planning and the default position of applying the General Residential Zone to all residential areas. The preferred option would be for Council to undertake informal consultation followed by an s20 (4) Ministerial Amendment.
61. This preferred option best deals with a tight time limit for the introduction of the new zones and the continuing uncertainty about DTPLI and Ministerial expectations for strategic justification and policy support for the new zone choices.
62. A further report will be provided recommending the next step for the implementation of the new residential zones.

RECOMMENDATION

1. That Council:
 - (a) note the report and endorse the directions contained in the City of Yarra Residential Zones Implementation Discussion Paper (October 2013) for the purpose of community consultation;
 - (b) undertake informal consultation with the community on the proposed implementation of the Residential Zones and report back to Council on the submissions received; and
 - (c) following consultation with the community, request the Minister for Planning (pursuant to Section 20 part 4 of the Planning and Environment Act, 1987) approve an amendment to introduce the residential zones across Yarra.


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Attachments

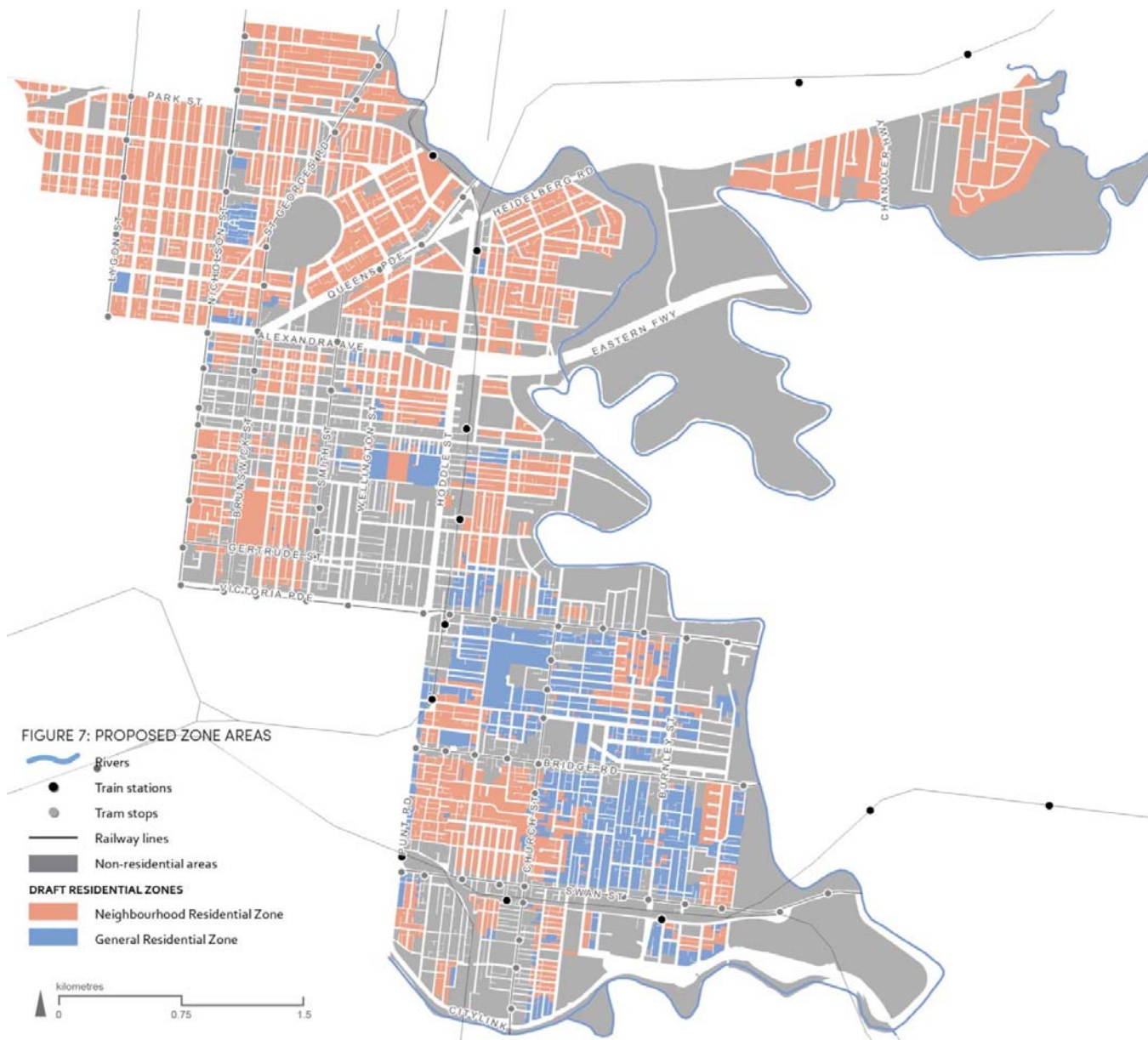
- 1 DTPLI fact sheet New Residential Zones
- 2 Implementation Discussion Paper (Distributed Separately)
- 3 Draft Residential Zones Areas Map

Attachment 1 - DTPLI fact sheet New Residential Zones

New Residential Zones – DTPLI Fact Sheet

	MUZ MIXED USE ZONE IMPROVED	RGZ RESIDENTIAL GROWTH ZONE NEW	GRZ GENERAL RESIDENTIAL ZONE NEW	NRZ NEIGHBOURHOOD RESIDENTIAL ZONE NEW
				
WHAT IS THE ROLE OF THE ZONE?	Enables new housing and jobs growth in mixed use areas.	Enables new housing growth and diversity.	Respect and preserve urban character while enabling modest housing growth and housing diversity.	Restricts housing growth in areas identified for urban preservation.
WHERE WILL IT BE USED?	In areas with a mix of residential and non-residential development. In local neighbourhood centres undergoing renewal and around train stations, where appropriate.	In appropriate locations near activity areas, train stations and other areas suitable for increased housing activity.	In most residential areas where modest growth and diversity of housing is provided, it is consistent with existing neighbourhood character.	In areas where single dwellings prevail and change is not identified, such as areas of recognised neighbourhood character or environmental or landscape significance.
DOES RESCODE APPLY?	Yes (up to 4 storeys)	Yes (up to 4 storeys)	Yes	Yes
WHAT SORT OF HOUSING CAN BE EXPECTED?	High and medium density housing A mixture of townhouses and apartment style housing up to three storeys, and higher where appropriate.	Medium density housing A mixture of townhouses and apartments with underground car parking.	Single dwellings and some medium density housing A mixture of single dwellings, dual occupancies with some villa units and in limited circumstances town houses, where appropriate.	Single dwellings and dual occupancies under some circumstances
DOES THE ZONE SET A MAXIMUM BUILDING HEIGHT FOR HOUSING?	No But a maximum building height can be specified.	Yes, 13.5 metres But a higher or lower maximum building height can be set by a council.	Yes, 9 metres But a higher or lower maximum building height can be set by a council.	Yes, 8 metres mandatory Can be varied by council with approval from the Minister for Planning.
CAN A PERMIT BE GRANTED TO EXCEED THE MAXIMUM BUILDING HEIGHT?	Yes When approved by a council.	Yes Except when a higher or lower maximum building height has been set which cannot be exceeded.	Yes Except when a higher or lower maximum building height has been set which cannot be exceeded.	No Except when a higher or lower maximum building height has been set which cannot be exceeded.
IS A STRUCTURE PLAN OR DESIGN FRAMEWORK REQUIRED FOR THE ZONE TO BE APPLIED?	No The preferred future use of land and built form may be specified if necessary.	No The preferred future built form may be specified if necessary.	No	No

Attachment 3 - Draft Residential Zones Areas Map



11.2 Yarra Environment Strategy 2013 - 2017

Executive Summary

Purpose

The purpose of this report is for Council to consider and endorse the Yarra Environment Strategy 2013 – 2017 (YES).

Key Issues

The YES is the key strategic document to guide future Council related activities in the City of Yarra towards a more sustainable organisation and municipality.

The YES 2013 - 2017 has been developed over the past 12 months following a review of the previous strategic document: *Yarra Environment Strategy: Towards Local Sustainability 2008 – 2012*. The YES has been developed through a significant consultation process and public exhibition of the Draft YES for feedback.

Financial Implications

Actions for 2013/14 are within current resources; however, additional resources will be required in order to implement a number of the YES actions from 2014/15. Budget submission for these resources will be developed annually to be reviewed as part of the regular overall Council budget process.

PROPOSAL

That:

- (a) the report from the Manager Sustainability & Strategic Transport regarding the comments received following the exhibition of the draft Yarra Environment Strategy 2013 - 2017 (YES) be noted;
- (b) the final draft YES following modifications by officers (Attachment 1), be received and noted; and
- (c) the final draft YES be endorsed and adopted by Council as the Yarra Environment Strategy 2013 - 2017.

11.2 Yarra Environment Strategy 2013 - 2017

Trim Record Number: D13/110343

Responsible Officer: Manager Sustainability and Strategic Transport

Purpose

1. The purpose of this report is for Council to consider and endorse the Yarra Environment Strategy (YES) 2013 – 2017 (refer to Attachment 1).

Background

1. The YES is the key strategic plan to guide future Council related activities in the City of Yarra towards a sustainable organisation and municipality.
2. This will be Yarra's fourth YES, with the third and most recent YES (2008 - 2012) expiring in June 2012.
3. The new YES has been developed through extensive consultation with both internal and external stakeholders, and a period of public exhibition and feedback on a Draft YES 2013 - 2017.
4. The YES includes an initial strategy section providing background, vision and targets, as well as a detailed Action Plan.
5. YES 2013 - 2017 includes an environmental sustainability vision for Yarra: *Yarra is a resilient and sustainable city where current and future populations enjoy a high quality of life within our fair share of the earth's resources, whilst ensuring we co-exist harmoniously with the natural environment.*
6. There is also an overarching Strategy Target to measure Yarra's ecological footprint by 2017, and reduce this by 10% by 2020.
7. Four strategic pathways underpin this vision:
 - (a) Community Empowerment and Local Action - *Supporting an empowered community that acts locally to increase the sustainability of consumption and lifestyles to reduce its ecological footprint;*
 - (b) Urban Ecology and Natural Environment - *Supporting healthy and thriving ecosystems in Yarra;*
 - (c) Sustainable City Infrastructure and Lifestyles - *Developing a secure, affordable & liveable City infrastructure and lifestyles for the Yarra Community; and*
 - (d) Sustainable Council Operations – *Operating Council as a model of environmental sustainability.*
8. In the Action Plan, these pathways are broken down into sub-pathways (if required), objectives, targets/sub-targets, and actions. Each of the 66 actions is detailed including: what work is planned to occur each year; lead/support units; priority level; and possible resourcing requirements (subject to annual budget processes).
9. Where possible, the actions have been developed in such a way that they are specific in the desired outcomes and indicators of success, but allow flexibility in the pathway to get there.
10. Some of the directions of the Yarra Environment Strategy 2013 - 2017 are:
 - (a) increased focus on empowering the community to take local action on sustainability;
 - (b) increased focus on Urban ecology and natural environment in Yarra;
 - (c) integrating and embedding sustainability more strongly across the entire organisation and into key decision making points; and

- (d) defining Yarra as a Sustainable City – including via external certification, benchmarking against best practice, sustainability reporting, and encouraging a thriving green economy in Yarra.
11. Following Council endorsement of YES 2013 - 2017, the Strategy will begin implementation internally, and Council will promote the adoption of the Strategy to the Community via:
- (a) Media Release and promotion on Twitter post meeting;
 - (b) update to dedicated YES page on Council's website, including publication of the Strategy;
 - (c) development and printing of a YES summary document/brochure to disseminate to the community; and
 - (d) article in Yarra News in February 2014 (note there is no January issue).

Consultation

12. The Draft YES was developed through extensive and innovative engagement and consultation which included:
- (a) an initial desktop analysis of relevant Council documents to identify major issues and help shape the engagement process;
 - (b) interviews with Councillors, Executive and content area specialists within Council;
 - (c) a series of three workshops with a community 'Futures Group' comprising 35 members of the community representing diverse interest and expertise, that explored the drivers for future environmental sustainability and developed a roadmap for adaptation and transformation;
 - (d) a four hour 'Open House' forum, open to anyone to attend, which provided the community with an opportunity to contribute ideas and their priorities across a broad range of issues (attended by 40 people);
 - (e) a workshop on greenhouse gas emissions with key stakeholders;
 - (f) three internal staff workshops;
 - (g) many workshop style consultations with groups relevant to the plan;
 - (h) a community survey which attracted 75 responses via electronic and hard copy forms; and
 - (i) consultation on the initial draft YES with internal staff and the Yarra Environmental Advisory Committee.
13. A Draft YES 2013 - 2017 was endorsed for public exhibition on 20 August 2013, and exhibited for 34 days from 21/8/2013. The community was informed of the draft YES on exhibition via:
- (a) an email sent to everyone (who supplied an email address) who had responded in some way to the initial consultation, or participated in a face-to-face consultation;
 - (b) posters and copies of the Draft YES were displayed in the foyer of the Richmond and Collingwood Town Halls, all pools and leisure centres, libraries, neighbourhood houses, and children's centres;
 - (c) on the Council website (front page and Environment Strategy page); and
 - (d) via Twitter.

14. Feedback on the Draft YES was received in the following ways:
 - (a) the Futures Group (including the Yarra Environment Advisory Committee) was re-convened and 20 members attended a 3 hour session to provide in-depth feedback on the Draft Strategy;
 - (b) submissions were provided by Yarra Climate Action Now (YCAN), Melbourne Water, and Animal Active;
 - (c) an online survey generated 8 responses;
 - (d) more than 20 people provided comments via email, over the phone, and in 1:1 meeting and group workshops;
 - (e) meetings with internal 'Content Managers' and stakeholders; and
 - (f) the Yarra Environment Advisory Committee was provided a copy of the Final Draft Yarra Environment Strategy for review and response.
15. Feedback from the consultation on the Draft YES was that it was a very strong and ambitious document, which would set Council and the Municipality on the sustainability path it needed to head. When the Futures Group was asked to rate the Draft YES from 0-10, the average from the four groups was 8.
16. Some specific feedback related to readability and flow of the document, and based on this it has been further simplified, with Key Targets only included in the Strategy, and Sub-Targets and Objectives included in the Action Plan.
17. There was much feedback on the targets – generally that they should be stronger. Much work has been undertaken to ensure that the set targets are meaningful, measurable, and realistic in the ability to achieve them. This has been confirmed by each manager who will be responsible for leading that action.
18. There was strong positive feedback on the actions in Section 1 around community empowerment and local action, and especially actions to support sustainable consumption and urban agriculture.
19. The Final Draft YES 2013 - 2017 was presented to Councillors for discussion and feedback at 18 November 2013 Councillor Briefing. Following this meeting, Councillors provided further opportunity to provide feedback. Based on this feedback the following changes were made:

Suggestion	Response
Include key State Government policies that apply to Yarra: <ul style="list-style-type: none"> • Victoria the Freight State (2013) • Transport Integration Act (2012) 	Policy references now included in YES p.7
Include simple actions such as installing automatic switching off of lights with light sensors in YES Action Plan	This level of detail is covered in the Carbon Neutral Action Plan 2010-15, and Action 4.2.1.1 of YES.
Include indexed listing of all the objectives from 1 to 4.4.2 in YES	Added to page 9-11 of YES
Reference targets in YES where possible	Document updated to incorporate this feature where relevant
Include information on Communications plan for YES	Included as paragraph 12 of this report

Financial Implications

20. Actions for Year 1 (2013/14) are to be completed within current resources.
21. Additional resources will be required in order to implement a number of the actions in the Draft YES from 2014/15 and beyond. Budget submissions for these resources will be developed annually to be reviewed as part of the regular overall Council budget process.

Economic Implications

22. The YES has identified many opportunities to reduce business energy costs, support business to promote and differentiate based on sustainability, and ways to encourage green business to locate in Yarra. All these actions would increase the economic circumstances within Yarra if successful.

Sustainability Implications

23. The implementation of YES will result in a many environmental benefits for both Council and the community.
24. The Action Plan defines the Targets and Sub-targets for each of the strategic directions, with actions to be delivered by Council over the life of the strategy to work towards achieving these targets and the overall vision for Yarra.

Social Implications

25. The YES will provide a range of social benefits, particularly through the focus on community empowerment and local scale action, and targeted support to groups with specific needs and/or lower rates of participation in environmental programs. Many of the actions focus on building the capacity of both individuals and the wider community to work together to identify and act to improve the sustainability of their local community.

Human Rights Implications

26. There are no known restrictions or infringements on the substantive rights outlined in the *Charter of Human Rights and Responsibilities Act 2006*.

Council Plan, Strategy and Policy Implications

27. The YES will play a key role in the implementation of the Council Plan 2013-2017, particularly Strategic Objective 4: Ensuring a Sustainable Yarra, with the initiative to '*Renew and adopt the Yarra Environment Strategy*'.
28. The YES will also help inform and support a range of other Council strategies including the Climate Change Adaptation Plan, Waste Management Plan, Carbon Neutral Action Plan, Bicycle Strategy and Open Space Strategy, amongst many others.

Legal Implications

29. There are no known legal implications associated with this report.

Conclusion

30. The YES 2013 - 2017 has been developed through extensive community and stakeholder engagement, as well as a thorough review of other Council documents. This process has informed the key directions and strategic pathways that make up the Strategy and helped identify emerging issues that need to be addressed through the action plan. The YES 2013 - 2017 is now ready for adoption.

RECOMMENDATION

1. That:

- (a) the report from the Manager Sustainability & Strategic Transport regarding the comments received following the exhibition of the draft Yarra Environment Strategy 2013 - 2017 (YES) be noted;
- (b) the final draft YES following modifications by officers (Attachment 1), be received and noted; and
- (c) the final draft YES be endorsed and adopted by Council as the Yarra Environment Strategy 2013 - 2017.

CONTACT OFFICER: Michael Oke
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TEL: 9205 5723

Attachments

1 Yarra Environment Strategy 2013 - 2017 (Final Draft)

Attachment 1 - Yarra Environment Strategy 2013 - 2017 (Final Draft)



Yarra Environment Strategy

2013-2017



Yarra
Environment
Strategy



Attachment 1 - Yarra Environment Strategy 2013 - 2017 (Final Draft)

Mayor's Message

2012 was a historic year in Yarra's journey towards sustainability. It was the year Yarra became the first local government in Victoria to become carbon neutral under the National Carbon Offset Standard.

The behind the scenes work to get there has created an excellent foundation for Council to keep reducing its carbon emissions and generating clean energy in future years.

Importantly, the first seeds for this achievement were sown in the 2008 Yarra Environment Strategy.

That document set out an ambitious four year vision for improving sustainability in Yarra that, by 2012, had been successfully realised in a number of ways.

Not only did Council earn the aforementioned carbon neutral status, it also established the Yarra Energy Foundation, an independent organisation solely focused on working with the community to reduce emissions across the municipality.

With this document, we have acknowledged those achievements by setting objectives that build on Yarra's recent successes.

With the right balance of leadership and collaboration, direct action and advocacy, consultation and education, this strategy aims to make even further gains on Yarra's award-winning sustainable record and see us go from good to great.

Cr Jackie Fristacky, Mayor



CEO's Message

Thank you for taking the time to read about Yarra's strategic direction for managing its carbon footprint and improving the organisation's sustainability.

As the Mayor wrote in her introduction, this document is about building on Yarra's good record as a local government leader in this area and setting out actions to achieve great things that will be enjoyed by our staff and our community for years to come.

Becoming Victoria's first accredited carbon neutral Council was one of the headline achievements to take away from Yarra's previous environment strategy.

For me, one of Council's proudest moments was receiving the United Nations Association of Australia Award for Excellence in Environmental Management in 2013.

The award recognised the breadth and diversity of Yarra's environmental programs and initiatives, from large scale projects like the solar panel installation at Victoria Park to campaigns designed to encourage homes to compost food waste.

This long term success of this document will be determined by Council's ability to continue on its commitment to deliver innovative policies and practices for carbon reduction.

It is our hope that the visionary leadership we seek to demonstrate to the local government sector with this strategy will be reflected in the Yarra community's journey towards collective sustainability and a carbon zero future.

Vijaya Vaidyanath, Chief Executive Officer



Attachment 1 - Yarra Environment Strategy 2013 - 2017 (Final Draft)

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Yarra Environment Strategy

Executive Summary

A moral imperative

This document will guide Council's ongoing response to some of the most pressing moral challenges of our times. As a result of climate change, Yarra will face higher average temperatures and lower average rainfalls, as well as more frequent extreme weather events, such as heat waves, droughts and severe storms. Left unchecked, the over consumption of resources will lead to disruptions to essential services and inadequate access to food and water.

Council chooses to take a leadership role on sustainability, not only because it wishes to tackle these issues in the short term, but also because it embraces its responsibility to the next generation of Yarra citizens. Council's legacy should be a sustainable municipality supported by innovative policies and practices. The Yarra Environment Strategy ensures a consistent and comprehensive approach to meeting these goals.

A foundation for success

Initiatives outlined in the previous edition of the strategy saw Council reduce its net carbon emissions from 10,697 equivalent tonnes in 2009-10 to zero equivalent tonnes in 2012-13. Over the same period, Council reduced its annual energy consumption by 15%. By June 2013, Council was generating 10% of its own energy needs through low-carbon systems such as solar hot water and co-generation.

Earlier this year, Yarra's leadership in the field of sustainability was recognised with a United Nations Association Award for Local Government in the category of Overall Environmental Management. A year earlier, Yarra became the first Local Government in Victoria to be certified carbon neutral under the National Carbon Offset Standard. In 2011, Keep Australia Beautiful declared Yarra to be the Victorian Sustainable City of the Year.

Each of these outcomes flowed from the careful strategic planning established in the preceding strategy.

A sustainable future

This new edition of the Yarra Environment Strategy outlines a vision for the next four years, a vision in which *"Yarra is a resilient and sustainable city where current and future populations enjoy a high quality of life within our fair share of the earth's resources, whilst ensuring we co-exist harmoniously with the natural environment."* This outcome will be achieved by following the four 'pathways' established in the strategy.

Pathway 1 – Community empowerment and local action

Pathway 2 – Urban ecology and natural environment

Pathway 3 – Sustainable city infrastructure and lifestyles

Pathway 4 – Sustainable Council operations

Each pathway is divided into objectives and then further divided into specific actions that will be undertaken in fulfilment of those objectives. Each pathway also features a series of targets and indicators to enable the organisation to measure its progress towards sustainable outcomes.

The new Yarra Environment Strategy proposes an innovative mix of leadership and collaboration, direct action and advocacy, consultation and education. It determines Council's approach to preserving biodiversity, reducing carbon emissions, promoting sustainable transport and much more. This document will enable Council, in collaboration with the community and other tiers of Government, to meet this most critical of moral challenges.

Attachment 1 - Yarra Environment Strategy 2013 - 2017 (Final Draft)

Background

Purpose

The 2013 – 2017 Yarra Environment Strategy (*The Strategy*) is a key document for guiding Council planning, decision-making and activities that impact on the Yarra environment and community.

This is an overarching strategy, and a reference and informing document for all other environmentally related Council strategies, plans and initiatives (captured in Appendix 1).

Through this *Strategy* we will aim to ensure Yarra is a resilient and sustainable city where current and future populations enjoy a high quality of life within our fair share of the earth's resources, whilst ensuring we co-exist harmoniously with the natural environment.

The *Strategy* is in two parts: a strategy which establishes the vision, pathways, and key targets, and an *Action Plan* which provides the detailed actions to achieve the vision.

Environment and Local Government's Role

As an elected body, Council responds to the aspirations of the Yarra community to safeguard the long-term environment for future generations while meeting today's needs through policies, partnerships, programs, community engagement and advocacy.

Council has a:

- Legislated and delegated set of powers to protect, manage and restore the environment for the community.
- Support role to assist our community in taking environmental action including working in partnership with other agencies and arms of government
- Leadership role to reduce the size of our organisational footprint, and support and advocate for changes in other levels of government and across society.

The community and other levels of government and their agencies will also need to act upon and play a key role in order for the *Strategy* to be successful.

In this *Strategy* the Council will focus on actions and outcomes primarily relating to our environmental issues - with strong linkages across social, financial and cultural objectives. Whilst the broader elements of sustainability beyond the environmental context are also very important to Council and the success of this *Strategy*, achievement of the core aims is better delivered through other Council strategies and activities.

The environmental focus of this *Strategy*:

- Sustainable living and working
- Ecology & Natural Environment
- Sustainable Transport
- Sustainable Business
- Sustainable Built Environment
- Waste Management
- Greenhouse Gas Emissions
- Water Consumption and Quality
- Climate Change Resilience and Food Systems

Following the lead of our land's first custodians

Council acknowledges the Wurundjeri people as the true sovereigns, caretakers and custodians of the land now known as Yarra. The Wurundjeri lived on the land in this area for thousands of years before European settlement in a way that was sustainable and which preserved the wildlife, habitat, waterways, land and air in the Yarra area. Current land managers still have much to learn from Wurundjeri elders and land managers about the management of cultural and natural heritage.

Yarra City Council's Aboriginal Partnerships Plan outlines the partnership between Yarra City Council and the Wurundjeri Land Council, covering actions relevant to natural and cultural heritage and also the development of a holistic Memorandum of Understanding and Service Agreement between the Wurundjeri and Yarra City Council.

Where the Strategy came from

This is our fourth Environment Strategy, and it builds on the previous strategies.

The 2013-17 Council Plan identifies five strategic objectives for improving Yarra's liveability including '*Ensuring a sustainable Yarra*'. The Yarra Environment Strategy supports this direction through a deeper exploration of what a sustainable Yarra entails and key priorities for the future of Yarra.

The *Strategy* has been developed in conjunction with the community and key stakeholders, via an extensive engagement and consultation process and review of existing Council actions and plans. This consultation process has included:

- Face-to-face interviews with Councillors, Executive and content area specialists within Council;
- A three part workshop series with a community Futures Group comprising 35 diverse community members with varying interests and expertise, that explored the drivers for future environmental sustainability and

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developed a roadmap for adaptation and transformation;

- A four hour public 'Open House' forum, which provided the community with an opportunity to contribute ideas and their priorities across a broad range of issues (attended by 40 people);
- A specific workshop on greenhouse gas emissions with key stakeholders;
- A community survey which received 75 responses via electronic and hard copy forms;
- An initial desktop analysis of Council documents to identify issues and help shape the engagement process, including learnings from implementation of the previous Environment Strategy;
- Three internal staff workshops; and
- Many workshop style consultations with groups relevant to the plan.

Yarra's Environmental Context

Yarra's Environmental Impact

The environment is a consideration in everything we do. We need to better understand the many impacts our community, and Council as an organisation, has on our local and global environment.

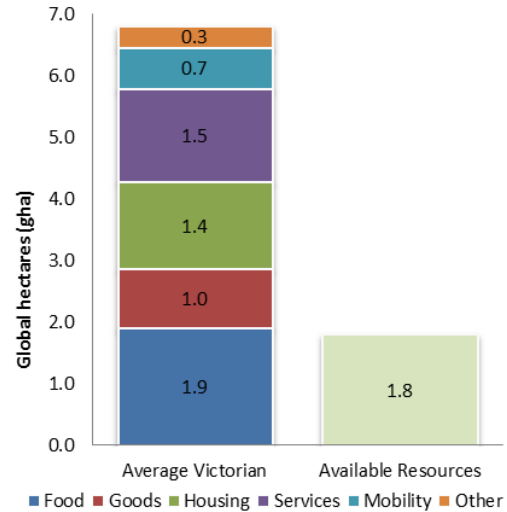
Measuring our individual and collective environmental impacts is challenging beyond providing assessments in general terms.

One approach is through assessing our Ecological Footprint - a measure of the land and water area a human population requires to produce the resources it consumes and to absorb its wastes. If a person or community's footprint is more than one planet, this means they are living beyond the means of the planet and is not sustainable.

The average Victorian has a proportionate ecological footprint of approximately four planets¹, and it is assumed that the Yarra community has similar averages. If the global population consumed the equivalent resources we would need four planets to support us.

Figure 1 highlights that nearly one third of our footprint comes from the food we consume - the way we grow, transport, store, package and dispose of it. Energy consumption is another big contributor through reliance on emissions-intensive electricity generation for manufacture of goods, our residential and commercial lifestyles, and how

we move around.



Council's proud history of Environmental Action

Yarra Council has a proud history of environmental action and leadership.

This is our fourth Environment Strategy. Of 112 actions in the 2010-12 Environment Strategy Action Plan Update, 80% of actions were fully achieved while 14% were partially achieved. Highlights included:

- Certification as a carbon neutral organisation, the first council in Victoria;
- Establishment of the Yarra Energy Foundation;
- Launch of Yarra's Sustainable Design Assessment in the Planning Process (SDAPP) program;
- Creation of four new parks;
- A Yarra Water Sensitive Urban Design Policy;
- Adoption of Urban Agriculture Guidelines and employment of an Urban Agriculture Facilitator.
- Developed Yarra ESD (Ecologically Sustainable Development) Buildings Policy;
- Climate Change Adaptation Plan developed to address climate change risk;
- Establishment of a staff Green Team to drive innovation and change across the organisation;
- Establishment of annual Yarra Sustainability Awards; and

The **Yarra Energy Foundation (YEF)**, launched in 2011, was established by Council to accelerate greenhouse reductions towards a becoming carbon neutral municipality by 2020. YEF is a not-for-profit company limited by guarantee, and works with Council, residents, businesses and the wider community to amplify innovation and achieve large-scale adoption of energy efficiency.

Having been named the 2011 Victorian Sustainable City and receiving the 2013 United Nations Association of Australia Award for *Local Government: Overall Excellence in*

¹<http://www.epa.vic.gov.au/ecologicalfootprint/ausFootprint>

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Environmental Management, we know we are on the right track, but we also know that we can and want to do more to accelerate and facilitate change.

Key Issues and Priorities for Action

What consultation told us we need to respond to

Through *the Strategy's* review processes and engagement, our community and their representatives have emphasised the importance of continuing on from the achievements we've accomplished to date.

The consultation, particularly through the work of the Future's Group on future scenarios, provided us many issues to prioritise for action. These included:

- **Population growth** - Yarra's residential and business landscape is rapidly changing and the opportunity to address any associated environmental impacts before they arise;
- **Resilience in a changing climate** – the impacts of climate change are being felt strongly now, predicted to worsen in coming years. Urgent action is required to reduce emissions and prepare our community for climate change now;
- **Over consumption** – consumption patterns are increasing while the earth's resources (water, food, fuel, energy, minerals, materials) and ability to replenish them are decreasing. There is an need to reverse this trend so that our community lives within its means while maintaining quality of life;
- **Partnerships, capacity building and collaborative action** – community engagement and ownership of both the problems and solutions are essential in transforming our municipality to more sustainable living. It is also essential to building understanding and skills in adapting to the scale and types of change that will come from continued population growth, diminishing natural resources and climate change. For best results we also need to look beyond our boundary and work with other agencies and networks to support the change we seek;
- **Advocating for broader change:** take action within our ability, and advocate for legislative change and for key actions beyond our jurisdiction; and
- **Council's leadership role** – Council should lead by example and share lessons learned.

Population growth

Yarra's population is expected to increase from 80,000 to 100,000 (Council Plan 2013-17) over the next 15 years. This will drive demand for new residences and services, is expected to result in increased planning tensions on infill development, the need for additional open space, pressure on our biodiversity, traffic congestion, parking issues, natural resources consumption and waste generation. Keeping the

Yarra River healthy and free from encroachment will be a particular challenge.

Melbourne's overall population growth will further increase pressure on Yarra's services and transport, particularly through increased congestion in Yarra, demand for parking and the threat of new road building. In addition, Yarra's proximity to the CBD and its high standard of urban services, amenity and public transport and changes in our demographics are also resulting in property prices and increasing socio-economic disparity.

Planning, liveability and social equity will therefore be a continual theme for the environment and the future of the City – meeting the challenges of environmentally sustainable development with a growing population in a highly complex context.

Increased population density in the inner city can have overall sustainability benefits through more efficient use of existing infrastructure, more people able to access existing services, local recreation and employment opportunities, increased use of sustainable transport, and halting the spread of Melbourne further into farming land. As always there are competing demands and impacts and must be monitored and managed effectively.

Resilience in a changing climate

The projected impacts of climate change within the City of Yarra include:

- More days over 35°C and higher annual mean temperature;
- Fewer and heavier rainfall days;
- Reduced average rainfall and stream flows;
- Possible sea-level rise and storm surges on the lower parts of the Yarra river;
- Increased frequency and severity of heat waves, floods and drought; and
- Decreased, uncertain or disrupted supply of electricity, water, food and fuel.

Climate change is making many extreme events worse in terms of their impacts on people, property, communities and the environment. Rising temperatures increase the need for shade and have implications on water supply for trees and open space. There is an urgency to act now to reduce the severity of climate change and prepare for its impacts.

Our challenge will be to continue to mitigate greenhouse contributions and act locally. We should address risks to Council assets, operations and services, and support community resilience and adaptation to the current and future impacts of climate change.

Over Consumption

We are part of a deeply interconnected global economy that is using natural resources at rates faster than they are being replenished. Our lifestyles and the way we run our economy are turning natural resources into waste at a rate faster than nature can turn waste back into natural resources. Our

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proportional ecological footprint, as described above, is currently four times more than that which would enable all humans to live sustainably on the planet. Clearly, this is not sustainable and a transformation of our lifestyles and our economy is appropriate to allow future generations to enjoy their lives as we do.

Our most fundamental challenge is to establish a culture in which sustainable living is compatible with a high quality of life; where material consumption is not essential to personal happiness and is decoupled from (unobserved) environmental degradation.

A complex set of social and cultural factors shape our attitudes to the environment, our lifestyles and to our choices on taking subsequent action.

These factors include self-interest, our sense of personal responsibility for and control of environmental impact, our level of environmental knowledge and understanding and concern and differences in values (e.g. how much we value green space).

Partnerships, capacity building and collaborative action

Council cannot achieve this vision acting in isolation. It will need substantial change in the way the community functions, including a change in the way the local economy operates, and similar changes in surrounding regions. It will require greater changes in community attitudes and behaviours as well.

People and communities have great power to act if they have the will, and if they do act decisively then the policies of State and Federal governments will eventually follow what local communities have already been implementing.

There is now a worldwide trend for cities to become hubs of innovation for a greener economy through a focus on rapidly reducing carbon intensity and environmental degradation while at the same time encouraging innovative, new, and environmentally sustainable industries and enterprises. The benefits are many, including integrated transport solutions, resource efficient manufacturing, biodiversity protection, ecologically sustainable building and neighbourhood design, and more resilient and healthier communities, to name a few.

Council's role is to provide the right framework of policy settings, regulations and incentives. A framework that is predictable, certain and long-term, provides confidence in the community and encourages business to work with investors to innovate in order to compete and scale up solutions.

Yarra is rich with vibrant and diverse community organisations across all spheres of life. The big opportunity described in this Strategy is to partner with non-government organisations and business, particularly those connected to the arts, education and multicultural communities to develop the viable, innovative and long-term solutions required to make Yarra a thriving, resilient and sustainable city.

Many of Victoria's environmental organisations have their offices in Yarra, and there is a rich tapestry of community activism from green businesses to community gardens, neighbourhood share schemes, school tree planting

sessions, housing sustainability retrofits and much more. Yarra has the highest per capita bicycle use of any municipality in Australia.

Business plays a pivotal role in achieving sustainability by providing many of the necessary innovative and practical solutions to meeting community needs in ways that do not harm the environment. Council is very active in supporting business innovation for sustainability.

Challenges and opportunities include helping businesses lower the financial and environmental cost of their operations (emissions, water, energy, waste, etc.), better understand the business case for change, and make the transition to a low-carbon growth economy.

The pursuit towards a sustainable future also requires a shift in values and behaviour by the community. Yarra has a strong tradition of environmental activism, and the community expects strong environmental advocacy from Council on the issues adversely affecting our future environment beyond the direct control of local government: issues such as increasing reliability, range, and frequency of public transport, the proposed East-West Link tunnel, the health of the Yarra River, urban density, environmentally sustainable planning and development, and greenhouse gas mitigation.

The challenge for the community is to continually re-connect with nature in words and deeds, and through that engender a wider sense of responsibility and commitment to act. Council's role is to help foster and mobilise a more active community, connect citizens with nature, support and develop environmental leaders, assist existing environmental groups to become stronger and help those that have a different focus to understand and embrace the business case for environmental sustainability.

Advocacy

State and Federal government policies on the economy, planning and transport will have a major impact on the future of our local environment.

Victoria has more than 25 Acts and over 30 strategies that relate to Yarra's environment. In addition, there are a large number of Federal laws and programs affecting the City as well as international frameworks and conventions to consider.

In general terms, these policy frameworks are a long way short of the frameworks needed for sustainable living standards. They encourage the design of car dependent and congested communities, businesses that are heavy users of the earth's natural resources, and lifestyles that lead to poor health outcomes and are environmentally unsustainable.

Federal government policies on the economy have the strongest impact on local business activity and people's lifestyles. In particular, economic policies such as a strong price on greenhouse gas pollution help drive "one planet" innovation through the supply chain.

State government policies, plans and strategies have the strongest impact on planning and urban form, transport, traffic, Yarra River health, biodiversity protection, pollution control, waste, open-space and liveability.

Key policies that apply to the City of Yarra include:

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- Plan Melbourne (Draft 2013)
- Victorian Climate Change Adaptation Plan
- Victorian Waste Management Strategy
- Victorian Litter Strategy
- Port Phillip and Western Port Regional Catchment Strategy
- Victoria the Freight State
- Transport Integration Act

The State and Federal policy context is outside the control of Council and the community. To influence the broader policy agenda, Council works in collaboration with other Councils, stakeholders and the community through advocacy and engagement and partnership building. By acting locally and advocating for preferred outcomes Council can show leadership and influence change at other levels of government and in other municipalities.

Council's leadership role

The environment is a core element in everything Council does. Just as all staff are expected to consider the financial, community and occupational health and safety dimensions of every action, consideration of the environment needs to become business as usual for all staff behaviour and Council planning and decision-making.

Continued sustainable outcomes require new ways of working within Council and with the community. It requires more integrated approaches to the design and delivery of programs and services, and long term business cases that integrate lifecycle assessment, design and management of its assets and services from a strategic risk perspective, particularly incorporating climate change projections. It requires on-going incorporation of sustainability into every action and decision by all staff.

Council can lead and inspire – to invest in demonstration projects and show what is possible and to help break through barriers and resistance to change where needed. Council is also in a strong position to provide leadership and support to other municipalities, and reinforce regional approaches to solving shared problems.

Many of these things have begun, but these initiatives and others need to be strengthened with training, performance measurement and environmental accountability for all positions and supplemented with the development of effective tools and assessment against relevant benchmarks.

Strategy Implementation Plan

Action Plan

The annually updated *YES Action Plan* details desired outcomes, targets, indicators, plans, programs, strategies and other actions and resources required to implement the Strategy. *Year 1* in the Action Plan refers to the 2013/14 financial year, within existing resources.

Monitoring and Review

Council will monitor and regularly review all actions that impact the environment.

Monitoring will focus on the extent the actions within this Strategy are:

- Being successfully implemented and meeting their objectives
- Moving Yarra towards set indicators and targets
- How effective they are in engaging the community in taking environmental action

Council will conduct an internal review and update of the *Action Plan* after 2 years. This will form the basis for continual improvement of the *Strategy* and associated subordinate strategies, plans, policies and procedures.

A full review and development of a new *Strategy* will be undertaken in 2017/18.

Budget Allocation

Budget for implementation of elements of the *Strategy* and *Action Plan* are subject to annual Council approval. On an annual basis Council Officers will develop a budget submission for resourcing the implementation of the Yarra Environment Strategy to be reviewed as part of the overall Council budget process. For this reason a specific annual budget allocation has not been stated, rather 'Potential Resources' relating to the years of resource requirement for action implementation from Year's 2 to 4. Year 1 (2013/14) will be actioned within existing resources.

Communication & Reporting

Council is in frequent communication with the community on the environment through its programs, Council meetings, committee's, newsletters, notices, news stories etc., and this can be strengthened. We will also look to promote and reinforce the story of Yarra's journey of becoming a thriving sustainable city, including informing our community and beyond of successful actions and learnings from our work.

Progress on the implementation of this *Strategy* will also be reported at the end of each financial year as part of Council's annual reporting process.

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Strategy Vision and Targets

Strategy Vision

Yarra is a resilient and sustainable city where current and future populations enjoy a high quality of life within our fair share of the earth's resources, whilst ensuring we co-exist harmoniously with the natural environment.

Strategy Target

Indicator	Baseline Measurement	2017 target	2020 target
The ecological footprint of the Municipality	6.8ha per person (based on Victorian average (2008))	Measure Yarra's footprint	10% reduction on 2017 baseline

Strategic Pathways and Key Targets

There are four specific pathways to achieving our vision, each with objectives that work together and complement each other to form one integrated plan. Indicators and targets for each pathway provide a means for tracking, measuring and communicating the progress of each objective.

Pathway 1 - Community Empowerment & Local Action

Supporting an empowered community that acts locally to increase the sustainability of consumption and lifestyles to reduce its ecological footprint

Pathway Objectives	Action	Plan reference
1.1 Empower and educate the community to support sustainable consumption and lifestyles.		p. 14
1.2 Accelerate collective action for sustainable consumption and lifestyles.		p. 16
1.3 Support local community organisations and groups.		p. 17
1.4 Provide tailored support to target groups to increase participation in sustainability initiatives by diverse groups.		p. 19
1.5 Improve sustainability outcomes through information dissemination and community input to Council programs, processes, and services.		p. 20
1.6 Understand and track community knowledge and action, and celebrate achievements.		p. 21

Key Indicators & Targets

Indicator	Baseline Measurement	2017 target	2020 target
Community satisfaction rating on the statement: 'Council is meeting its responsibility towards the environment'	7.3/10, annual Customer Satisfaction Survey (2013)	7.4/10	7.5/10

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Pathway 2 - Urban Ecology & Natural Environment

Supporting healthy and thriving ecosystems in Yarra

Pathway Objectives		Action Plan reference
2.1	<i>Enhance community awareness and engagement with Yarra's local environment.</i>	p. 23
2.2	<i>Incorporate and improve biodiversity and ecosystem health outcomes through Council operations.</i>	p. 23
2.3	<i>Support biodiversity and ecosystem health improvements on private land.</i>	p. 25
2.4	<i>Improve biodiversity and ecosystem health outcomes through partnerships and collaborative action.</i>	p. 26

Key Targets & Indicators

Indicator	Baseline Measurement	2017 target	2020 target
Habitat area, health, and biodiversity	New Survey (2014)	↑5%	↑10%
Improvement in stormwater quality management	Achieved 5% of the best practice performance objectives for Council managed assets as outlined in the <i>Urban Stormwater Best Practice Environmental Management Guidelines (2011/12)</i>	7%	10%

Pathway 3 - Sustainable City Infrastructure & Lifestyles

Developing a secure, affordable & liveable City infrastructure and lifestyles for the Yarra Community, including:

Pathway Objectives		Action Plan reference
3.1	Sustainable Transport - <i>Community infrastructure and programs that provide for safe, efficient, affordable and low-carbon mobility.</i>	p.29
3.2	Increased Business Sustainability - <i>A thriving green business economy in Yarra, and increased businesses productivity achieved through reduced environmental impact of operations.</i>	p.33
3.3	Sustainable Built Environment - <i>Council powers and resources being used to influence the design and layout of the City for sustainability, functionality, resilience, and green recreation.</i>	p.35
3.4	Carbon Neutral Yarra - <i>Reduced greenhouse emissions from across the municipality, towards carbon neutral by 2020.</i>	p.38
3.5	Waste Wise Yarra - <i>Reduced waste to landfill through changed Community behaviours, and tailored / easy to use infrastructure.</i>	p.40
3.6	Conserving Water in Yarra - <i>Supporting the Yarra community to reduce use of potable water, through partnerships and direct action.</i>	p.43
3.7	Climate Change Resilient Communities - <i>Preparedness of Yarra's community to better respond and adapt to future climate conditions.</i>	p.44

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Key Targets & Indicators

Indicator	Baseline Measurement	2017 target	2020 target
Usage rates of sustainable transport modes to work	41% Residents using Sustainable Transport to work (2011 census) 29% non-residents use sustainable transport to work in Yarra (2011 census)	50% (2016 census) 35% (2016 census)	60% (2021 census) 50% (2021 census)
Number, turnover and impact of green businesses and business practices in Yarra	New survey/measurement (2014)	↑ 5%	↑ 10%
Resident access to open space	Number of new parks established in Yarra (since 2012)	3	6
Net municipal Greenhouse emissions	1,865 kt CO ₂ (2005/06)	NA	Zero
Household waste to landfill	16,144 tonnes (2011/12) kerbside waste collected	↓10%	↓20%
Potable water consumption across the community	12.7 GL (2000/01)	↓25%	↓30%

Pathway 4 - Sustainable Council Operations

Operating Council as a model of environmental sustainability, including:

Pathway Objectives	Action Plan reference
4.1 Lead by example, with Integration of sustainability across Council - Integrating sustainability as a core Council business into everything we do, empowering staff to own sustainability as part of their core business.	p.48
4.2 Best Practice Carbon Management - Reducing Council energy use and greenhouse gas emissions from its own activities, and becoming the most aware, energy efficient and energy self-reliant local government in Australia.	p.55
4.3 Best Practice Waste Management - Reducing Council generated waste through our own operations and sites under Council control, and to be a leading waste wise organisation.	p.57
4.4 Best Practice Water Management - Reducing potable water consumption at Council buildings, parks and gardens.	p.58

Key Targets & Indicators

Indicator	Baseline Measurement	2017 target	2020 target
Staff commitment to sustainability	Percentage of respondents to staff sustainability survey who say workplace sustainability is 'important' or above (88% in 2013)	95%	100%
Organisational carbon emissions	16,820 tCO ₂ (gross emissions 2000/01)	↓55%	↓60%
Waste to landfill from Council operations	31.7 Tonnes (2011/12)	↓60%	↓70%
Potable water consumption from Council operations	334ML (2000/01)	↓45%	↓50%

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Related Strategies & Plans

		Year Adopted	Review Due
General	Council Plan	2013	2017
	Municipal Strategic Statement	2010	2014
Climate Change & Greenhouse	Climate Change Adaptation Plan	2013	
	Carbon Neutral Action Plan	2010	2015
Waste	Waste Management Plan	2009	2013
Water	Water Action Plan	2006	
	Water Sensitive Urban Design Guidelines	2012	
Transport	Strategic Transport Statement 2006 and Revised Actions	2012	2016
	Encouraging and Increasing Walking Strategy	2005	
	Bicycle Strategy	2010	2015
	Parking Management Strategy	2010	
Biodiversity, Air Quality and Open Space	Open Space Strategy	2006	2015
	Street Tree Strategy	2004	
	Domestic Animal Management Strategy	2009	
	Urban Wildlife Management	2009	
Infrastructure & Built Form	Municipal Wide Infrastructure Plan		
	Asset Management Strategy	2011	
	Buildings Asset Management Plan	2013	
	Open Space Shade Policy	2011	
	Urban Design Strategy	2011	
	Business and Industrial Land Strategy	2012	
	ESD Buildings Policy	2011	
Community Services and Programs	Social and Affordable Housing Strategy	2011	
	Urban Agriculture Guidelines	2011	
	Municipal Public Health Plan	2009	2014
	Arts and Cultural Plan	2011	2015
	Aboriginal Partnerships Plan	2011	2014
	Sports and Physical Activity Strategy	2009	2013
	Economic Development Strategy	2009	2014
	Tourism Strategy	2010	2017
	Yarra Libraries Plan	2013	2017
	Yarra Youth Policy	2009	2013
	Early Years Strategy	2013	2017
	Middle Years Strategy	2013	2017
	Positive Aging Strategy	2007	2016
	Disability Action Plan	2010	2014
YCC & Yarra Neighbourhood Houses and Learning Centres MOU and Strategic Action Plan	2013		
Council Operations	Municipal Emergency Recovery Plan	2011	
	One Yarra Strategy	2013	

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Yarra Environment Strategy - Action Plan (2013-2017)

Pathway 1 - Community Empowerment & Local Action

Supporting an empowered community that acts locally to increase the sustainability of consumption and lifestyles to reduce its ecological footprint

Objectives

Council will:

- 1.1 - Empower and educate the community to support sustainable consumption and lifestyles.
- 1.2 - Accelerate collective action for sustainable consumption and lifestyles.
- 1.3 - Support local community organisations and groups.
- 1.4 - Provide tailored support to target groups to increase participation in sustainability initiatives by diverse groups.
- 1.5 - Improve sustainability outcomes through information dissemination and community input to Council programs, processes, and services.
- 1.6 - Understand and track community knowledge and action, and celebrate achievements.

Targets

Indicator	Baseline Measurement	2017 target	2020 target
Community satisfaction that <i>'Council is meeting its responsibility towards the environment'</i>	7.3/10, annual Customer Satisfaction Survey (2013)	7.4/10	7.5/10
Sub Targets			
Local sustainability understanding and local sustainability action	Shown through a new community survey	TBC	TBC

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Deliverables	Lead & Support Units	Priority / Possible Additional Resources
<p>where local residents can access learning with:</p> <ul style="list-style-type: none"> - Increased access to information and knowledge, through shared stories; - Increased collective local action through initiatives; - Improved action through provision of resources and mentoring for individuals and groups by the community; and <p>Year 1</p> <p>Council will continue to build on the success of actions to date by:</p> <ul style="list-style-type: none"> • Identifying and promoting existing hubs and the roles / services they currently have to offer; • Providing additional support and sustainability information to existing hubs to increase their capacity to act as feature sustainability hubs, with a particular emphasis initially on Neighbourhood Houses; • Promoting the network of hubs across Yarra; and <p>Years 2-4:</p> <ul style="list-style-type: none"> • Support two new or existing hubs per year to enhance their capacity in their role as sustainability hubs • Conduct a needs analysis and identifying the next steps for creation of hubs in areas not currently serviced. • Continue to support, enhance promotion and resources, and develop project plan budget bids where required. 	<p>Minimisation & Urban Agriculture</p>	<p>\$10,000 + 0.2 FTE</p>
<p>Objective 1.2 – Accelerate collective action for sustainable consumption and lifestyles</p>		
<p>Action 1.2.1: Support and connect neighbours to take collective action for sustainable consumption and lifestyles</p>		
<p>To support and accelerate Yarra’s community in reducing consumption and adopting more sustainable lifestyles, there is a need to seed and help develop collective local actions. The scope of collective sustainability action could range from a handful of neighbours in a street to a large action involving individuals across a whole suburb. Examples include shared composting, mini-bulk buys / food coops, sharing tools, urban agriculture/ sustainability related infrastructure etc.</p> <p>Through enhanced collective action Council expects to see:</p> <ul style="list-style-type: none"> • Increased sustainability action and improved outcomes; • Increased future sustainability actions (individual or collective) through increased sense of community and connections; and • Increased collective action across Yarra through sharing of knowledge and ideas. <p>Year 1</p> <p>Establish business case and Budget Bid including:</p> <ul style="list-style-type: none"> • Scope: 	<p>Lead: Environmental Management</p> <p>Support: Waste Minimisation & Urban Agriculture</p>	<p>Priority: High</p>

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Deliverables	Lead & Support Units	Priority / Possible Additional Resources
<ul style="list-style-type: none"> - Identify and evaluate existing project examples, and new potential initiatives/projects? - Identify what support from Council would enhance these; and what would council support look like. Eg. Support local 'Champions'/project leaders to be more effective; - Identify what funding is required, and how this could tie in with Annual Grants; - How to promote and achieve uptake; and • Identify partners – existing pilot opportunities, community groups action (ie YCAN), and other opportunities (eg. YEF), and external funding opportunities. <p>Year 2-4</p> <p>Rollout, evaluate and expand program (subject to annual funding)</p>		<p>Approx \$10,000 + 0.4 FTE (ongoing from 2014/15)</p>
<p>Action 1.2.2 - Strengthen Urban Agriculture program</p>		
<p>Yarra is a national leader in supporting local food growing activities through our Urban Agriculture program. However, a holistic Urban Agriculture Strategy and Implementation Plan is required to tie the many elements together and ensure a clear and unified set of actions and direction that meet the needs of all sectors of the community.</p> <p>Year 1:</p> <p>Continue and strengthen existing Urban Agriculture program, including:</p> <ul style="list-style-type: none"> • Review and update the current processes and guidelines to increase effectiveness; • Expand Urban Agriculture Education Program including workshops and training, communications, promotion and expanding the website. • Undertake strategic mapping of potential sites for gardens or orchards with a priority focus on looking at surplus land, road closures, surplus car parks etc. for these types of projects. The mapping could also identify site suitable for 'pop up' community gardens etc. <p>Develop Urban Agriculture Strategy and Implementation Plan could include:</p> <ul style="list-style-type: none"> • Identification of the vision and scope of Yarra urban agriculture activities and community gardens, as well as key priorities issues, and actions; • Development of associated plans: promotion, education, equity, community engagement, etc; • Development of internal policy audit and working group to remove unnecessary barriers for public participation and Council awareness/integration; • Review potential and business case for a "pop up" and "mobile" garden model and pilot in community to make use of currently disused public spaces; 	<p>Lead: Waste Minimisation & Urban Agriculture</p> <p>Support: Open Space</p>	<p>Priority: High</p>

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Deliverables	Lead & Support Units	Priority / Possible Additional Resources
<ul style="list-style-type: none"> Review potential and develop business case for a Yarra planter box design process and community rental program; Creation of strong link to the Urban Agriculture Guidelines; Creation of key definitions and examples of activities; Undertake review of potential council activities supporting home food gardening activities (link to action 2.3.1); Review opportunities to support bee hives, chickens, and pollinator gardens in the Municipality; Review potential for developing a community tool library to support gardening (link to action 1.2.1); Review opportunities tying urban agriculture activities together such as Darebin's Fruit Squad and "Eat the Street" initiatives; and Link to the Urban Forest Strategy and opportunities for promoting shade trees. <p>Year 2-4</p> <ul style="list-style-type: none"> Implement Urban Agriculture Strategy and Implementation Plan Develop Urban Agriculture Toolkit for how to set up local urban agriculture projects 		<p>Resource requirements identified through strategy development</p>
<p>Objective 1.3 – Support local community organisations and groups</p>		
<p>Action: 1.3.1 Support local sustainability community groups to be effective</p>		
<p>Council has a long history of supporting a wide range of community groups within Yarra; usually volunteer run, Council can assist local sustainability community to be more effective via support and advice.</p> <p>Council will enhance, formalise, and promote support opportunities, including:</p> <ul style="list-style-type: none"> <i>Information needs:</i> such as facilitating contact with other parts of council, providing advice, introductions to contacts and networks, providing speakers/presenters/facilitators where possible; <i>Meeting space needs:</i> Supporting access to council venues and/or provision of ideas; and <i>Budget needs:</i> such as allocating small amounts of Council resources, accessing Council/External grants (action 1.3.2). 	<p>Lead: Environmental Management</p>	<p>Priority: Low</p>
<p>Action 1.3.2 Support community groups to access funding and support</p>		
<p>Yarra Council provides annual financial grants to support local Yarra groups and communities in improving environmental outcomes via specific programs and activities.</p>	<p>Lead: Community Development</p>	<p>Priority: Medium</p>

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Deliverables	Lead & Support Units	Priority / Possible Additional Resources
<p>Council will</p> <ul style="list-style-type: none"> Continue to provide grants to the Yarra Community through the Annual Grants program via a specific Environmental Stream; Support funded projects to be effective; Share widely the ideas and projects funded through the grants program. Consider developing a simple case study template for all grants recipients to fill in at the end of the project for sharing project outcomes and lessons; and Promote external grant opportunities to local community groups. 	<p>Support: Environmental Management</p>	<p>Budget allocated from central pool</p>
<p>Action 1.3.3: Enhance community group collaboration of sustainability via the Yarra Environmental Sustainability Network (YESN)</p>		
<p>Established in 2009, the Yarra Environmental Sustainability Network aims to increase the capacity of the community agencies working sector in Yarra to provide effective, collaborative and just responses to environmental issues. YESN is Council sponsored and co-convened by North Yarra Community Health and Council. YESN is comprised of community sector agencies and community groups. Activities currently undertaken by YESN include:</p> <ul style="list-style-type: none"> Capacity building in response to climate change adaptation and future resources constraints; Information and knowledge sharing; Advocacy in relation to the impacts of climate change and other environmental issues; and Supporting existing and new Council-led environmental awareness, advocacy and action campaigns. <p>Years 1- 2 Continue to support and review YESN effectiveness, to develop new Strategic Plan in 2014/15 including:</p> <ul style="list-style-type: none"> Co-facilitation and funding structure Membership Opportunities to increase action and effectiveness <p>Year 3-4 Implement new Strategic Plan and continue to evaluate effectiveness.</p>	<p>Lead: Environmental Management</p>	<p>Priority: High</p> <p>Current budget allocation \$5,000 p.a.</p>
<p>Objective 1.4 – Provide tailored support to target groups to increase participation in sustainability initiatives by diverse groups</p>		
<p>Action: 1.4.1: Develop tailored program to increase participation in Council’s sustainability programs of groups with specific needs</p>		
<p>Council will establish a new program that aims to increase participation in Council’s sustainability programs from segments of Yarra’s community that have specific needs and/or lower rates of participation in environmental programs. These include culturally and linguistically diverse (CALD) communities, indigenous groups and organisations, senior citizens, youth and low income residents.</p>	<p>Lead: Environmental Management</p> <p>Support: Waste</p>	<p>Priority: High</p>

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Deliverables	Lead & Support Units	Priority / Possible Additional Resources
<p>The methodology used by this program will build upon Council’s success and knowledge from current and previous programs with the Vietnamese community and Australian Vietnamese Women’s Association, as well as the <i>Talking My Language</i> project.</p> <p>Year 1</p> <p>Review existing programs and opportunities, and develop budget bid to resource Years 2-3 (also seek grant funding/ partners)</p> <p>Year 2-4</p> <ul style="list-style-type: none"> • Implement pilot program including: <ul style="list-style-type: none"> ○ Identify relevant community organisations and groups and complete an expression of interest process to select groups to work with in the first year ○ Seek external funding and partners to support and enhance program ○ Connect groups with relevant Council-related sustainability programs • Evaluate success and collect learnings • Extend to further groups based on pilot success • Continue/adjust/expand based on lessons learned 	<p>Minimisation & Urban Agriculture</p>	<p>Approx. \$15,000. + 0.4 FTE (ongoing from 2014/15)</p>
<p>Action: 1.4.2: Supporting Sustainable Schools</p>		
<p>Year 1-2</p> <p>Continue to support schools to:</p> <ul style="list-style-type: none"> • Participate in Australian Schools Sustainability Initiative (AuSSI) which: <ul style="list-style-type: none"> - is built around schools being resource smart and helps schools become demonstration centres of green/sustainable design and learning; - uses a baseline data survey, and sets up a resource tracking system with education around Water, Biodiversity, Energy and Waste; • Participate in WaterWatch, who visit schools and spread the word about water; • Hire out the Yarra Sustainability Trailer to demonstrate how water picks up litter and leftovers, so being clean helps our rivers and seas; • Provide recycling bins and support schools looking to recycle through their involvement in programs, competitions, and at school fetes; • Install bicycle hoops to encourage bike riding; • Hire out a Council mulcher for school working bees; and 	<p>Lead: Waste Minimisation and Urban Agriculture</p> <p>Support: Environmental Management, Youth & Middle Years Unit</p>	<p>Priority: Medium</p>

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Deliverables	Lead & Support Units	Priority / Possible Additional Resources
<ul style="list-style-type: none"> Support schools and to apply for Yarra Sustainability Awards and grants <p>Years 3-4</p> <ul style="list-style-type: none"> Seek to introduce half day sustainability sessions for the nominated teachers from all Yarra schools, run by Ceres. These will be held twice a year to increase teachers' skills professional skills as well as knowledge around sustainability. Promote the involvement of students in recycling, and in preventing litter going to storm water and our rivers, and in recognising what's happening in the community around them, so they can influence the people around them in doing the right thing. explore opportunities for improving physical infrastructure, as well as education and engagement. 		\$TBC
<p>Action 1.4.3 integrate sustainability into Council services to the community</p>		
<p>Many of Council's community-based services already integrate a number of sustainability principles and practices into their delivery of outreach programs, such as Libraries, Home and Community Care (HACC), Leisure Services, Youth Services, Family and Children's Services and others. Council will increase provision of tailored environmental information and support through these 'front line' services.</p> <p>Year 1</p> <ul style="list-style-type: none"> Continue to provide strategic support to areas of Council that have already started integrating sustainability. Identify new areas for action. This may include, further work on programs already identified, as well as expanding the number of programs with sustainability integration. <p>Year 2-4</p> <ul style="list-style-type: none"> Continue to provide strategic support to areas of Council that have already started integrating of sustainability. Implement one new area of action per year. 	Lead: Environmental Management	Priority: High \$5000 p.a. + 0.2 FTE
<p>Objective 1.5 – Improve sustainability outcomes through information dissemination and community input to Council programs, processes, and services</p>		
<p>Action 1.5.1: Disseminate key sustainability information to our community</p>		
<p>Council has many communication channels and opportunities and will seek to better use these to disseminate sustainability information on local environmental projects, activities, news and events to the Yarra Community.</p> <p>Years 1-4</p> <p>a) <i>Environmental E-news</i>: Continue quarterly distribution, and seek to improve based on feedback.</p> <p>b) <i>Business e-bulletin and sustainable business webpage</i>: include regular information on sustainable business practices and opportunities in the</p>	Co-Lead: Environmental Management and Communications Support: Economic Development	Priority: High

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Deliverables	Lead & Support Units	Priority / Possible Additional Resources
<p>fortnightly Business e-bulletin, and regularly updated webpage.</p> <p>c) <i>Council Website</i>: provide website which is useful and regularly accessed for Council and local sustainability information, updated on regular basis.</p> <p>d) <i>Council communication channels</i>: Other information will be provide via communication channels including Yarra News, Council Twitter feed, media releases etc.</p>		
<p>Action 1.5.2: Increase community input to Council programs, processes, and services</p>		
<p>Council recognises that decision-making, services and outcomes can be enhanced through involving community members in decision making around issues which are likely to affect them.</p> <p>Year 1</p> <p>Continue to facilitate Council-community committees including:</p> <ul style="list-style-type: none"> • Yarra Environment Advisory Committee (YEAC) - Council will also work with YEAC to investigate ways to further enhance two-way engagement in Council environmental planning and decision-making, and knowledge of Council policies and practices; • Bicycle Advisory Committee (BAC); and • Urban Agriculture Advisory Committee. <p>Year 2-4</p> <p>Biennially review effectiveness and success of these consultation mechanisms and implement identified changes to improve outcomes.</p>	<p>Lead: Environmental Management</p> <p>Support: Communications, Governance</p>	<p>Priority: Medium</p>
<p>Objective 1.6 –Understand and track community knowledge and action, and celebrate achievements</p>		
<p>Action 1.6.1: Develop Yarra Sustainability Survey and measure Yarra’s environmental Footprint</p>		
<p>To track success and understand where resources need to be directed, Council will develop a community Yarra Sustainability Survey.</p> <p>Year 1</p> <p>Undertake baseline community sustainability survey.</p> <p>Years 2-3</p> <p>Develop Yarra Community Ecological Footprint measurement, process, and budget bid.</p> <p>Year 4</p>	<p>Co-Lead: Environmental Management; Community & Corporate Planning</p>	<p>Priority: Medium</p>

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Deliverables	Lead & Support Units	Priority / Possible Additional Resources
Re- survey, and undertake measurement of Yarra’s Community Ecological Footprint		\$10,000
Action 1.6.2 Yarra Sustainability Awards		
<p>The Yarra Sustainability Awards have been run annually since 2010. The program recognises, rewards and promotes achievement in sustainability in the Yarra community.</p> <p>Year 1</p> <p>Hold Yarra Sustainability Awards, and subsequently review and explore options for improving the Awards, including:</p> <ul style="list-style-type: none"> • Review ideal timing of Awards (e.g. annual vs. biennial) • Consider options for integrating, or more closely linking, with other similar Council awards such as the Australia Day Awards; • Explore options for collaborating more closely with external groups such the Yarra Energy Foundation; and • Support and promote awards winners. <p>Year 2-4</p> <p>Implement any Council endorsed changes.</p>	Lead: Environmental Management	<p>Priority: High</p> <p>Current budget allocation \$16,000 p.a.</p>

Pathway 2 - Urban Ecology & Natural Environment

Supporting healthy and thriving ecosystems in Yarra

Objectives:

Council will:

- 2.1 – Enhance community awareness and engagement with Yarra’s local environment.
- 2.2 – Incorporate and improve biodiversity and ecosystem health outcomes through Council operations.
- 2.3 – Support biodiversity and ecosystem health improvements on private land.
- 2.4 – Improve biodiversity and ecosystem health outcomes through partnerships and collaborative action.

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Targets

Indicator	Baseline Measurement	2017 target	2020 target
Increase in local biodiversity and habitat health	New Survey (2014) to measure local biodiversity (total and target species), habitat health (trees, distribution / abundance weed/pest species reduction, air quality, water quality).	TBC	TBC
Improvement in stormwater quality management	Achieved 5% of the best practice performance objectives for Council managed assets as outlined in the <i>Urban Stormwater Best Practice Environmental Management Guidelines (2011/12)</i>	7%	10%

Existing Strategies

- Significant Tree register
- Street Tree Policy
- Urban Wildlife Management Plan (2009)
- Domestic Animal Management Plan
- Natural Heritage Study
- Municipal Weed Management Plan (under development)
- Advocacy and actions to reduce vehicles in Yarra, including 'Train's not Toll Roads' campaign, and priority for bikes, in reducing air pollution
- Water Sensitive Urban Design (WSUD) Policy

Deliverables	Lead & Support Units	Priority / Possible Additional Resources
Objective: 2.1 – Enhance community awareness and engagement with Yarra's local environment		
2.1.1 Establish Yarra River environs awareness campaign		
<p>The Yarra River not only gives the municipality its name, it's also one of the City's most important natural assets and supports many social and cultural activities. Council will seek to showcase the Yarra River and the Merri Creek, and the diversity of opportunities to interact with the river environs as well as ways to ensure its future health.</p> <p>Year 2</p> <p>Establish working group with key external stakeholders, and develop campaign and budget submission. Seek grant opportunities. Consider opportunities for generating awareness of high priority sites of Indigenous cultural significance as (eg. Scar Tree at Burnley).</p> <p>Year 3-4</p> <ul style="list-style-type: none"> • Establish, rollout, and review campaign • Investigate and act on potential to have the Yarra corridor listed on the national heritage register 	<p>Lead: Communications</p> <p>Support: Open Space & recreation; Sustainability and Strategic Transport; Economic Development; Corporate and Corporate Planning; Waste Minimisation & Urban Agriculture</p>	<p>Priority: Medium</p>

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Deliverables	Lead & Support Units	Priority / Possible Additional Resources
Action 2.1.2: Build community understanding of activities to improve local air quality		
<p>Annual monitoring of air quality in Yarra has shown good results, but this can always improve. Council will look to provide information to residents and business on measures they can take to improve air quality, be alerted of times of reduced air quality and ways to mitigate health risks, and report annual air quality data.</p> <p>Council will:</p> <ul style="list-style-type: none"> - Regularly update webpage as a portal for information in relation to air pollution in the municipality, including ways residents and businesses can change behaviour around polluting activities; - Report annual air quality results for Yarra; and - Develop a process to be alerted to days of potential high pollution levels, and use council communications channels to inform the community. 	<p>Lead: Environmental Management</p> <p>Support: Communications; Public Health and Health Protection</p>	<p>Priority: Low</p>
Objective: 2.2 – Incorporate and improve biodiversity and ecosystem health outcomes through Council operations		
Action 2.2.1: Support and enhance existing natural resource management programs/ actions		
<p>Council undertakes many and diverse actions to improve biodiversity and ecosystem health outcomes through Council operations and on Council land, including</p> <ul style="list-style-type: none"> • Street tree plantings; • Re-vegetation activities and programs; and • Open Space and Urban Design upgrades and maintenance programs. <p>Council will continue, review and strengthen existing actions, and ensure Council land management processes continue to take into account Yarra’s cultural heritage and Indigenous sites of significance, including other groups undertaking local land management works.</p>	<p>Lead: Recreation & Open Space</p> <p>Support: Urban Design</p>	<p>Priority: High</p>
Action 2.2.2: Develop and undertake local biodiversity and ecosystem health Survey		
<p>To better understand the current status, opportunities, and track progress it is important to develop benchmark local biodiversity and ecosystem health indicators, and undertake a survey.</p> <p>Year 1 Develop survey plan and budget bid.</p> <p>Year 2 Establish relevant local biodiversity and ecosystem health benchmarks to measure progress and compare against other cities.</p>	<p>Lead: Open Space & Recreation</p> <p>Support: Environmental Management;</p>	<p>Priority: Medium</p>

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Deliverables	Lead & Support Units	Priority / Possible Additional Resources
<p>Year 3 Set targets for key indicators (link to action 2.1.3).</p> <p>Year 4 Resurvey.</p>		
<p>2.2.3 Develop Yarra Biodiversity Strategy</p>		
<p>To best deliver on Council’s commitment to protect, maintain and enhance biodiversity within the municipality, a Biodiversity Strategy is required. A Biodiversity Strategy will provide direction on how to prioritise decision making on protecting and increasing the diversity and sustainability of remnant vegetation and fauna habitat across the municipality.</p> <p>The strategy will establish best practices in biodiversity protection, the use of adaptive management techniques and increased biodiversity connectivity in a bioregional context. It will also provide key indicators of the overall ecological health and resilience of native vegetation and its contribution to ecological integrity and resilience for Yarra and the region.</p> <p>Year 1 Support urban agriculture, urban forest strategy and other related actions.</p> <p>Year 2 Develop business case and budget submission for development of a Yarra Biodiversity Strategy</p> <p>Key aspects of a Biodiversity Strategy would include:</p> <ul style="list-style-type: none"> • Develop an long term vision of inner-urban biodiversity in Yarra; • Identify areas of high biodiversity significance, and Council lands that could be priorities for Biodiversity Protection, enhancement or revegetation; • Develop frameworks for partnerships with the community (including Indigenous, friends groups, schools and businesses), Catchment Management Authorities, and other agencies; • Identify and integrate with other strategies that border or overlap Yarra Council (e.g. neighbouring Councils, Parks Vic, Melbourne Water); • Identify opportunities to accelerate biodiversity improvements and promote Yarra’s waterways such as planning scheme amendments, engagement and promotional activities as well as improving procedures and guidelines (link to action 2.1.1); • Review and link to the Urban Wildlife Management Plan and Domestic Animal Management Plan; and • Inform and incorporate existing, and support future strategic documents such as an Urban Forestry Strategy. <p>Year 3-4 Development and implement of the Yarra Biodiversity Strategy including budget bids for future actions</p>	<p>Lead: Recreation & Open Space</p> <p>Support: Environmental Management; Waste Minimisation & Urban Agriculture; Local Laws & Animal Management</p>	<p>Priority: High</p> <p>\$40,000</p>

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Deliverables	Lead & Support Units	Priority / Possible Additional Resources
2.2.4 Accelerating Water Sensitive Urban Design for water treatment through Council operations		
<p>The Yarra Water Sensitive Urban Design (WSUD) Policy was endorsed by Council in 2011 to promote the uptake of water treatments that improve water quality prior to entering stormwater systems, with many other benefits including watering plants and flood mitigation. Only WSUD treatments that do not collect and reuse water are only considered in this action (treatments that also assist with reducing potable water consumption are highlighted in section 3.6 and 4.4). A review of Council’s WSUD Policy will ensure its relevance as technologies and circumstances change over time.</p> <p>Year 1-2</p> <p>Continue existing actions through the adopted WSUD Policy and other avenues.</p> <p>Year 3-4</p> <p>Review Council’s internal WSUD policy including consideration of revised strategies to integrate WSUD in every relevant infrastructure project, and implement recommended changes.</p>	<p>Lead: Sustainable Asset Management</p> <p>Support: Engineering Services</p>	<p>Priority: High</p>
Objective: 2.3 – Support biodiversity and ecosystem health improvements on private land		
Action 2.3.1: Support wildlife-friendly, native indigenous, and biodiversity focused gardening at home		
<p>Backyards, gardens and private residence spaces can play a significant role in enhancing Yarra’s biodiversity. To maximise this opportunity a program will be established on how to best support backyard biodiversity, and make gardens wildlife-friendly, including how to enhance the community’s knowledge on indigenous flora and fauna, as well as determining how to best empower them to act. This assessment would include:</p> <p>Year 1</p> <ul style="list-style-type: none"> • Update and promote <i>Gardening with Native Plants in Yarra</i> guide for local residents; and • Link to actions undertaken through Urban Agriculture and Urban Forest Strategy. <p>Year 2</p> <ul style="list-style-type: none"> • Develop budget bid for a <i>Backyard Biodiversity</i> project in Yarra. This would look at the needs of Council, and other partners’ roles in promoting activities on private property to plant local indigenous and/or attract native animal species. Build on lessons learned from Boorondara’s Backyard Biodiversity project (link to action 1.2.2). • Promote and integrate other agency programs (such as Melbourne Water’s Raingardens or DEPI’s Weed Identification programs). <p>Year 3-4</p> <p>Implement approved program.</p>	<p>Lead: TBC</p> <p>Support: Open Space & recreation; Strategic Planning; Sustainability and Strategic transport, Strategic Planning</p>	<p>Priority: High</p> <p>\$20,000</p>

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Deliverables	Lead & Support Units	Priority / Possible Additional Resources
Action 2.3.2: Incorporating Stormwater Management in the Planning Process		
<p>The City of Yarra, along with the IMAP Councils, developed a draft WSUD Local Planning Policy aimed at requiring the consideration of stormwater management as part of the planning process.</p> <p>Amendment C117 - Local Planning Policy – Stormwater Management (Water Sensitive Urban Design)</p> <p>Year 1</p> <p>Advocate for the approval of the WSUD Local Planning Policy by the Minister for Planning.</p> <p>Year 2</p> <ul style="list-style-type: none"> • Design and deliver training session(s) for planning staff to support the intention and application of Amendment. • Prepare a report on how Council will manage and maintain new Water Sensitive Urban Design assets in the public realm constructed by private developers as part of new developments within 12 months of Policy approval. 	<p>Lead: City Strategy</p> <p>Support: Sustainable Asset Management</p>	<p>Priority: High</p>
2.3.3 Improve setback controls to protect land along the Yarra River		
<p>Advocate to the State Government for the introduction of consistent, mandatory setback and height controls along the Yarra River in conjunction with other municipalities along the Yarra River (e.g. Boroondara). These controls would help reduce the encroachment of developments onto the river environs and help maintain the existing vegetation, also support recreation, flood management, and the retention of landscape character and amenity of the river as a restorative escape from the urban landscape.</p>	<p>Lead: City Strategy</p> <p>Support: Open Space</p>	<p>Priority: High</p>
Objective 2.4: Improve biodiversity and ecosystem health outcomes through partnerships and collaborative action		
Action 2.4.1 Build alliances and partnerships to advocate and ensure a clean Yarra River		
<p>Build alliances and partnerships to advocate and ensure a clean Yarra River along its entire length within Yarra, protected from encroaching development:</p> <ul style="list-style-type: none"> - Engage with neighbouring Councils, state agencies, local community organisations and schools to ensure an integrated and coordinated approach to land and waterway management and environmental education; - Ensure planning permit conditions constrain materials on site (avoid soil and material runoff during construction) and improve sediment management through surveillance and compliance of permits; - Work with Melbourne Water/EPA to identify and control key pollution hotspots; and - Work collaboratively with other agencies (e.g. Melbourne Water) to ensure that illegal vegetation removal is investigated and offenders 	<p>Lead: City Strategy</p> <p>Support: Open Space and Recreation, Sustainable Asset Management; Sustainability and Strategic Transport</p>	<p>Priority: Medium</p>

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Deliverables	Lead & Support Units	Priority / Possible Additional Resources
prosecuted.		
2.4.2 Supporting reduction in litter loads to Yarra’s waterways through business and community action		
<p>The Lower Yarra Litter Strategy (LYLS) is a collaborative program involving state and local government organisations, targeting business, with the aim to reduce litter loads in the Lower Yarra River and build on-going strategies to improve the overall water quality in the Yarra catchment. Yarra’s continued support and involvement is a crucial element in Council’s efforts in improving waterway health, and changing people’s behaviour with contamination/litter that could end up in the river.</p> <p>Year 1 Implementation of LYLS program focussed on North Fitzroy and Edinburgh Gardens, linking into program of awareness and action about recycling and littering in local schools.</p> <p>Year 2-4 Continued implementation/close out, and review of program success and potential to replicate or expand a tailored LYLS model program to reduce litter across the municipality, with associated costing for budget submission. Review to include:</p> <ul style="list-style-type: none"> - business case for a dedicated Yarra Litter Prevention Officer to deliver an integrated dumping program and response; - Potential for a program with LYLS partners around dumping; - Enforcement of dumped rubbish and litter; - Internal cross-Council collaboration (eg. Litter Task Force); - Partner with schools, targeting their involvement with protecting stormwater, and stopping littering; and - Potential to build local business champions who adopt a no-plastic-bags rule. <p>Identify and implement ways to build LYLS principles into general education for traders across Yarra, combined with education on recycling, waste management, Food Know How and general resource use.</p>	<p>Lead: Waste Minimisation & Urban Agriculture</p> <p>Support: Sustainable Asset Management</p>	<p>Priority: High</p> <p>To be funded through the Waste Management Plan</p>
Action: 2.4.3 Develop Water Sensitive City Plan		
<p>To holistically integrate all aspects of water cycle management within the municipality, there is a need to develop a long term strategy and plan for Yarra to be a water sensitive city.</p> <p>Year 2 Undertake preliminary study and define study requirements, including key elements in the design of the Stormwater Management Plan and Drainage Asset Management Plan. Develop project plan and budget bid.</p>	<p>Lead: Sustainable Asset Management</p> <p>Support: Sustainability & Strategic Transport</p>	<p>Priority: Medium</p>

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Deliverables	Lead & Support Units	Priority / Possible Additional Resources
Year 3-4 Develop and implement Water Sensitive City / Integrated Water Cycle Management Plan including: <ul style="list-style-type: none"> • Stormwater harvesting and water quality improvement opportunities beyond current projects; • Integrated water cycle management; • Household/ scale water projects; and • Mechanisms to reduce heat island effect and evaporation. 		\$40,000

Pathway 3 - Sustainable City Infrastructure & Lifestyles

Developing secure, affordable & liveable City infrastructure and lifestyles for the Yarra Community

Objectives

- 3.1 Sustainable Transport** *Community infrastructure and programs that provide for safe, efficient, affordable and low-carbon mobility*
- 3.2 Increased Business Sustainability** *A thriving green business economy in Yarra, and increased business productivity achieved through reduced environmental impact of operations*
- 3.3 Sustainable Built Environment** *Council powers and resources being used to influence the design and layout of the City for sustainability, functionality, resilience, and green recreation*
- 3.4 Carbon Neutral Yarra** *Reduced greenhouse emissions from across the municipality, towards carbon neutral by 2020*
- 3.5 Waste Wise Yarra** *Reduced waste to landfill through changed Community behaviours and tailored / easy to use infrastructure.*
- 3.6 Conserving Water in Yarra** *Reduction in community use of potable water, through partnerships and direct action*
- 3.7 Climate Change Resilient Communities** *Preparedness of Yarra's community to better respond and adapt to future climate conditions*

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Objective 3.1 - Sustainable Transport

Supporting community infrastructure and programs to increase safe, efficient, affordable and low-carbon mobility in Yarra

Sub- Objectives

Council will:

3.1.1 – Create a Sustainable Transport Culture in Yarra

3.1.2 – Establish Yarra as a sustainable transport destination

3.1.3 – Advocate for sustainable transport improvements beyond Council's direct control

Targets

Indicator	Baseline	2017	2020
Increase in sustainable transport to work	41% Residents using Sustainable Transport to work (2011 census) 29% non-residents use sustainable transport to work in Yarra (2011 census)	50% (2016 census) 35% (2016 census)	60% (2021 census) 50% (2021 census)
Sub-targets			
Increase bike riders in Yarra	3,167 daily bike commuters through the 4 major bike intersections from 7-9am (2013 <i>Super Tuesday</i> count)	↑ 70% (5,400 cyclists)	↑ 150% (8,000 cyclists)
Reduction in serious bike crashes on Yarra roads	132 bike serious injury incidents reported via VicRoads (2012)	↓ 10% (119 incidents)	↓ 20% (106 incidents)
Increase bike paths in Yarra	a) New or upgraded on-road bicycle lanes constructed (55km in 2013) b) Off-road shared paths improved and reconstructed	a) 60km b) +500m	a) 80km b) +2km
Increase bike parking infrastructure installed in Yarra	Number of bike hoops and pole vaults (or equivalent)	+ 800	+ 2000

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Sustainable Transport Actions

Existing actions **Yarra Bicycle Strategy**
 Encouraging and Increasing Walking Strategy

Deliverables	Lead & Support Units	Priority / Possible Additional Resources
Objective 3.1.1 – Create a Sustainable Transport Culture in Yarra		
Action: 3.1.1.1 Develop Sustainable Transport Behaviour Change Campaign Strategy		
<p>To promote the infrastructure and other developments around sustainable transport, communications of sustainable transport is needed to target the ‘take up’ message and support major projects.</p> <p>Year 1</p> <ul style="list-style-type: none"> Engage with business to promote sustainable transport options to those that travel to Yarra for work, through supporting organisations to produce and implement Green Travel Plans. Develop a Strategy which investigates and addresses to the barriers to sustainable transport uptake for those journeying to Yarra. Council leads by example in encouraging take-up of sustainable transport to work. Update the current Staff Green Travel Plan. Develop a Communications Plan to promote the take up of sustainable transport modes. The plan should identify ways to engage large businesses in Yarra. The plan should cover all communications including: access plans for council facilities; travel maps; and Sharing Yarra’s Roads and Paths. All Yarra led events should be used to promote sustainable transport to all those travelling to the City of Yarra. Link to Action 1.1.1 Continue to apply Yarra’s hierarchy of transport modes to all decision making and actions related to transport in the City. <p>Year 2</p> <ul style="list-style-type: none"> Implement Communications Plan including printing/development of resources. Increase sustainable transport mode share of council staff via Green Travel Plan update. <p>Year 3</p> <ul style="list-style-type: none"> Establish a new community Sustainable Transport Behaviour Change Campaign based on data collected in year 1. Increase sustainable transport mode share of council staff. 	<p>Lead: Strategic Transport</p> <p>Support: Communications</p>	<p>Priority: High</p>

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Deliverables	Lead & Support Units	Priority / Possible Additional Resources
Objective 3.1.2 – Establish Yarra as a sustainable transport destination		
Action: 3.1.2.1 Accelerating cycling and walking in Yarra		
<p>The City of Yarra is very well served by public transport has excellent walking and cycling opportunities and is centrally located in Melbourne. Yarra City has the opportunity to encourage those visiting Yarra (for work and leisure) to use sustainable transport to access the city.</p> <p>Council’s Strategic Transport Statement (2006) defines a hierarchy (sustainable modes on top) which guides decision making in Yarra. Out of the STS came the Encouraging and Increasing Walking Strategy (EIWS) and the Yarra Bicycle Strategy. The Yarra Bicycle Strategy sets the direction of bicycle infrastructure improvements in Yarra. Council will update both Action Plans in 2014/15.</p> <p>Year 1</p> <p>Implement existing Yarra Bicycle Strategy, with the addition of:</p> <ul style="list-style-type: none"> • Increase bike parking infrastructure at activity centres, including opportunities to transform on-street car parks to dedicated bike parking; and • Input into transport communications and engagement strategy (action 3.1.1) to reinforce Yarra as leading bicycle friendly city, promotion of benefits and information to assist riders (e.g. laws, safe riding techniques, etc.). <p>Implement existing Encouraging and Increasing Walking Strategy with a focus on:</p> <ul style="list-style-type: none"> • Advocacy for pedestrian priority at traffic signals; and • Conduct walkability audit around one activity centre. <p>Year 2</p> <p>Council will:</p> <ul style="list-style-type: none"> • Incorporate Bicycle and Walking strategies together, including updating of action plans; and • Seek to include: <ul style="list-style-type: none"> - Articulated advocacy priorities and partnerships; - Specify targets for key sectors and demographics; and - Review & prioritise on-road and off-road bike route infrastructure projects; and - Conduct walkability audit around one activity centre. <p>Years 3 & 4</p> <p>Implement strategy</p>	<p>Lead: Strategic transport</p> <p>Support:</p>	<p>Priority: High</p>

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Deliverables	Lead & Support Units	Priority / Possible Additional Resources
Action: 3.1.2.2: Support public transport use in Yarra		
<p>Develop a phased plan of priority public transport projects that will help people travel from, through and to Yarra.</p> <p>The plan will include Yarra actions to support, advocate and action these projects.</p> <p>It will be used to direct Council actions and to advocate for additional state government spending on public transport infrastructure to improve capacity, frequency and quality of services.</p> <p>Year 2</p> <p>Collect and analyse data on public transport routes into Yarra in conjunction with public transport providers.</p> <p>Years 3 & 4</p> <p>Prioritise campaigns for improvements based on data collected in year 1 & 2.</p> <p>Work with tram upgrade program to deliver faster, more reliable public transport for residents and visitors to Yarra.</p>	<p>Lead: Strategic Transport</p> <p>Support: Urban Design, Communications</p>	<p>Priority: Medium</p>
Objective 3.1.3 – Advocate for sustainable transport improvements beyond Council’s direct control		
Action: 3.1.3.1 Advocate and work with key stakeholders to support sustainable transport		
<p>Yarra has the opportunity to be a community leader in creating better sustainable transport options for those travelling in, through and to Yarra.</p> <p>Council will:</p> <ul style="list-style-type: none"> • focus on strategic advocacy with neighbouring councils and other partners, to improve conditions for on-going use and uptake of sustainable transport modes. • advocate against road projects that increase the net traffic capacity for single occupancy vehicles, unless the scheme produces an overall significant mode shift towards sustainable modes by improving conditions for pedestrians, cyclists, disabled people and public transport. • advocate and partner with key stakeholders to integrate sustainable transport improvements with local economic and urban realm improvements. • Improve road safety in Yarra by working with the Road Safety Action Group Inner Melbourne, including bicycle and pedestrian working groups. • Trial of 30km speed limits in LATMS precincts, where suitable and feasible. 	<p>Lead: Strategic Transport</p> <p>Support: Traffic, Communications</p>	<p>Priority: High</p>

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Objective 3.2 Increased Business Sustainability

Supporting a thriving green business economy in Yarra and helping businesses increase productivity through reducing the environmental impact of their operations.

Sub- Objectives

Council will:

3.2.1 Support sustainable operations in Yarra Businesses to increase efficiency and reduce their environmental footprint

3.2.2 Yarra to become the location of choice for sustainable business

Targets

Indicator	Baseline	2017	2020
Number, turnover and impact of green businesses and business practices in Yarra	New survey/measurement (2014)	↑ 5%	↑ 10%
Sub-targets			
Commercial and industrial sector greenhouse gas emissions	883 kt CO2e from commercial & industrial sector (2005/06)	↓10%	↓20%

Business Sustainability Actions

Existing actions Economic Development Strategy (2009-14)

Deliverables	Lead & Support Units	Priority / Possible Additional Resources
Objective 3.2.1 – Support sustainable operations in Yarra businesses to increase efficiency and reduce environmental footprint		
Action: 3.2.1.1 Strengthening partnerships and support for sustainable business operations		
Yarra businesses can benefit from the productivity and reduced ecological footprint that comes with making their operations more sustainable. With close relationships with individual businesses, traders’ associations and groups Council can provide valuable support to its business community in making these types of transitions and will investigate potential avenues for delivering such a service. Year 1	Co-Lead: Economic Development, Environmental Management,	Priority: High

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Deliverables	Lead & Support Units	Priority / Possible Additional Resources
<p>Strengthen existing Council services and partnerships with external providers of programs and initiatives, including:</p> <ul style="list-style-type: none"> • Provide access to information and support such as from Yarra Energy Foundation, <i>CitySwitch</i>, and VECCI, and via: <ul style="list-style-type: none"> ○ <i>Sustainable Business in Yarra</i> webpage with links to key programs and support available; ○ Business eBulletin; and ○ Networking and training events, with at least one Council run session annually targeting improved business sustainability; • Promote the energy efficiency actions of Council relevant to business, the retrofitted Richmond Library as demonstration energy efficiency retrofit to a commercial style building; • Continue to support and promote the Yarra Sustainability Awards and business award category; • Actively support the Yarra Energy Foundation to develop and deliver offerings to business, including the roll out of the NAGA Energy Efficient Business program; • Link into LYLS program (action 2.2.5) to involve more businesses in protecting stormwater, increasing recycling, reducing waste and reducing food use. <p>Year 2</p> <p>Investigate potential further avenues for supporting businesses in Yarra to operate more sustainably through the development of a new Yarra Economic Development Strategy, including:</p> <ul style="list-style-type: none"> • Educate and empower businesses to accelerate uptake of ‘simple and effective’ sustainability changes into their business, especially to go beyond the early and keen adopters; • Increase the promotion of sustainable business in Yarra, such as by developing a Sustainable Business in Yarra Directory, supporting existing sustainable businesses, and through the Yarra Sustainability Awards, etc; • Encourage broader local business and sustainability benefits such as shopping locally, and travelling via sustainable transport means, for example such as the <i>Discover Your Own Backyard</i> campaign run in 2013;and • Support waste reduction activities in the new Waste Management Plan. <p>Year 3-4</p> <ul style="list-style-type: none"> • Implement relevant actions in the new Economic Development Strategy with an expanded focus on sustainable business support. 	<p>Support: Communications, Waste Minimisation & Urban Agriculture</p> <p>Yarra Energy Foundation</p>	<p>Potential new resources to be allocated though Economic Development Strategy</p>
<p>Objective 3.2.2 – Yarra to become the location of choice for sustainable business</p>		
<p>Action 3.2.2.1: Review opportunities for Growing the Green Economy in Yarra</p>		

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Deliverables	Lead & Support Units	Priority / Possible Additional Resources
<p>Council actively supports green businesses and improved business sustainability in Yarra through various initiatives. Yarra will build the awareness of its support for sustainable businesses and promote Yarra as the location of choice for sustainable business.</p> <p>Year 1</p> <p>Develop project plan and budget submission.</p> <p>Facilitate discussion with local green businesses to identify issues, barriers and opportunities for increasing the number of green businesses in Yarra. The information will be used to scope a brief for a more comprehensive review.</p> <p>Year 2</p> <p>Undertake external review into opportunities for Growing the Green Economy in Yarra, to feed into Economic Development Strategy.</p> <p>Study to review</p> <ul style="list-style-type: none"> • Why Yarra? What is unique about Yarra for green business? • What is it that would convince a green business to locate here? • How could this be promoted? <p>Opportunities may include:</p> <ul style="list-style-type: none"> • Ways to better support and promote businesses identifying as sustainable eg. Green Businesses Directory, Branding, Hub, etc; and • Ways to support new green business/ alternative business models and operations (such as extended product stewardship, ‘collaborative consumption’, ‘industrial ecology’, tailored services etc) eg. Develop a sustainable business incubator or provide sustainable business seed-funding, etc. <p>Year 3-4</p> <p>Implement recommended outcomes through the Economic Development Strategy</p>	<p>Lead: Economic Development</p> <p>Support: Sustainability and Strategic Transport Communications, Yarra Energy Foundation</p>	<p>Priority: Medium</p> <p>\$20,000 for initial study</p> <p>Potential new resources to be allocated though Economic Development Strategy</p>

Objective 3.3 - Sustainable Built Environment

Using Council powers and resources to influence the design and layout of the City for sustainability, functionality, resilience, and green recreation

Sub-Objectives

Council will:

3.3.1 - Increase sustainable built environment in Yarra through the planning scheme

3.3.2 - Increase the sustainability of existing building stock in Yarra

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3.3.3 - Increase access to green open space in Yarra

Targets

Indicator	Baseline	2017	2020
Resident access to open space	Number of new parks established in Yarra (since 2012)	3	6
Sub-targets			
Medium and large developments meeting best practice standards through SDAPP Program	Number of medium & large developments meeting best practice standards through the SDAPP Program	90%	100%
Parks managed using sustainable landscape practices	Number of parks accredited by Sustainable Gardening Australia for landscaping practices. (1 park, 2013)	5	5

Sustainable Built Environment Actions

Existing actions **Yarra Open Space Strategy**

Sustainable Development in the Planning Process (SDAPP)

Deliverables	Lead & Support Units	Priority / Possible Additional Resources
Objective 3.3.1 – Increase sustainability in Yarra’s built environment through the planning process		
Action: 3.3.1.1 Planning Scheme Improvements to support sustainable outcomes		
<p>The Yarra Planning Scheme currently provides some direction in encouraging Environmentally Sustainable Design (ESD) and development. There are opportunities to strengthen policy and guidance in the scheme to achieve more sustainable outcomes. Council has begun this process through the development of the Environmentally Sustainable Design Local Planning Policy.</p> <p>Year 1-4</p> <ul style="list-style-type: none"> Consider and incorporate ESD in all relevant strategic planning projects including master plans, design and development overlays and incorporated plans; Continue to advocate to the State Government for the approval of the Environmental Sustainable Design Local Planning Policy; and Ensure that sustainability is given a high profile through the Yarra Planning Scheme review process in 2014/15. 	<p>Lead: Strategic Planning</p> <p>Support: Statutory Planning</p>	<p>Priority: High</p>

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Deliverables	Lead & Support Units	Priority / Possible Additional Resources
<p>Council is a partner in the Growing Green Guide project with 3 other Inner Melbourne Action Plan (IMAP) Councils to support the uptake of vegetation in building design in Yarra. This project seeks to investigate the potential to transform Melbourne's roofs, walls and facades into vegetated, leafy habitats. Recommendations will be developed on integrating rooftop and vertical greening into regulatory schemes and to identify sites for future development of green roofs, walls and facades in the inner Melbourne region.</p> <p>Year 1</p> <ul style="list-style-type: none"> Continue involvement until the completion of the IMAP project; and Incorporate outcomes into Council's ESD Buildings Policy. <p>Year 2</p> <ul style="list-style-type: none"> Consider incorporating the outcomes into Council's SDAPP (Sustainable Design in the Planning Process) Program and the Yarra Planning Scheme, and work to integrate with the existing Heritage Policy; and Incorporate vegetation into a Council building design. <p>Year 3-4</p> <ul style="list-style-type: none"> Build and showcase a Yarra building with incorporated vegetation elements. 	<p>Lead: City Strategy</p> <p>Support: Buildings and Projects, , Open Space & Recreation Statutory Planning</p>	<p>Priority: Low</p>
<p>Action 3.3.2.2: Existing building sustainability</p>		
<p>As well as new buildings and renovations, there are many opportunities to support the enhanced sustainability of existing residential and commercial buildings in Yarra including:</p> <ul style="list-style-type: none"> Support for the Yarra Energy Foundation and projects such as Yarra Project Zero; Support for the SmartBlocks program in conjunction with the City of Melbourne, Yarra Energy Foundation, and other partners; Support for the Northern Alliance for Greenhouse Action (NAGA)-wide Business Efficiency 'Easy Energy Efficiency for SMEs' program; and Other actions focused on residential sustainability from Section 1 of this strategy. 	<p>Lead: Environmental Management</p> <p>Support: Statutory Planning, Economic Development</p>	
<p>Objective 3.3.3 – Increase access to open space in Yarra</p>		
<p>Action 3.3.3.1 Enhancing Open Space</p>		
<p>Access to vegetated open space is important to Yarra residents and workers to provide for healthy and active recreation and reflection, as well as urban heat island mitigation benefits. In 2008, Yarra had a total of 235 hectares of open space that is useable and freely accessible, with an additional 75.4 hectares available on a fee-paying basis.</p> <p>Through the Yarra Open Space Strategy Council will improve access to open space for all residents, with a particular focus on securing open space in the "gap" areas, and seek to provide more equitable access to open space.</p>	<p>Lead: Open Space</p>	<p>Priority: High</p>

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Deliverables	Lead & Support Units	Priority / Possible Additional Resources
<p>Year 2</p> <p>In the review of the existing Open Space Strategy, include:</p> <ul style="list-style-type: none"> • Creating new open space (especially in 'gap' areas); • Integration with sustainable transport, biodiversity, water use, and climate adaptation objectives, especially in relation to reduction of the Urban Heat Island Effect; • Partnerships with other agencies, local schools, sporting clubs and community groups; • Obtaining accreditation by Sustainable Gardening Australia for landscaping practices in Yarra's parks (Alphington Park received SGA Accreditation in 2012); and • Strengthening the connection between the knowledge of traditional owners and the way Yarra manages land. 		

Objective 3.4 Carbon Neutral Yarra

Supporting a reduction in greenhouse emissions from across the municipality, towards achieving carbon neutrality by 2020.

Sub-Objectives

Council will:

3.4.1 – Provide direct support to residents and businesses to reduce and offset emissions towards carbon neutrality by 2020

3.4.2 – Advocate for actions to support greenhouse mitigation actions beyond Council's direct control

Indicator	Baseline	2017	2020
Net municipal greenhouse emissions	1,865 kt CO2 (2005/06)	NA	Zero
Sub-targets			
Renewable energy generation in Yarra Municipality	1,200 kW (year 2010)	2,400 kW	7,000 kW

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Carbon Neutral Yarra Actions

Existing actions Establishment of Yarra Energy Foundation (2010)

Deliverables	Lead & Support Units	Priority / Possible Additional Resources
Objective 3.4.1 – Provide direct support to residents and businesses to reduce and offset emissions towards carbon neutrality by 2020		
Action: 3.4.1.1 Support the Yarra Energy Foundation		
<p>The Yarra Energy Foundation (YEF) was established by the Yarra City Council in August 2010 as a not-for-profit company limited by guarantee. YEF was launched in April 2011 and works with the residents, businesses and the wider community to achieve carbon neutrality in the City of Yarra by 2020 through energy efficiency, low carbon energy supply, and offsetting. Council and YEF signed a new four year Funding Agreement in 2013.</p> <p>YEF works as a catalyst for change across the City of Yarra using engagement, learning and investment to amplify innovation in the community to achieve large-scale adoption. YEF actions will complement Federal and State government programs, business and community initiatives and accelerate actions to strengthen local innovation and industry development, whilst reducing climate change emissions. YEF sets the strategic direction for achieving carbon neutrality by 2020, and will advise Council on opportunities for Council support.</p> <p>Years 1-4</p> <p>YEF coordinated actions will include:</p> <ul style="list-style-type: none"> • development of large-scale solar PV projects; • Promotion and education of the community in financial offerings to fund carbon reduction projects; • The promotion of energy efficiency products; • Development of training programs to build community capacity in understanding and acting on climate change; • Research programs to assist in finding optimal ways to change behaviour in the community to reduce emissions across the community; and • Development of community emissions profiles to target actions and track progress, and offset pathways to achieving carbon neutrality by 2020. 	<p>Lead: Environmental Management</p>	<p>Priority: High</p>
Action 3.4.1.2 Support existing and new partnerships and joint activities		
<p>As well as supporting YEF, Council will continue to develop partnerships and joint activities.</p> <p>Year 1</p> <p>Support projects including:</p> <ul style="list-style-type: none"> • Towards Zero Net Emission (tZNE) and Northern Alliance for Greenhouse Action (NAGA); • Yarra Community Solar (YCS): initiative lead by Yarra Climate Action Now (YCAN) including participation on YCS steering committee, and potentially Council investing in solar on other properties; 	<p>Lead: Environmental Management</p> <p>Support: Statutory Planning</p>	<p>Priority: High</p>

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Deliverables	Lead & Support Units	Priority / Possible Additional Resources
<ul style="list-style-type: none"> Smartblocks: Multi-unit residential sustainability project; and Investigation of the potential benefits from establishing Environmental Upgrade Agreements (such as in the City of Melbourne; this would require changes to Local Government Act and would be best undertaken on a state level through MAV or NAGA). 		
<p>Objective 3.4.2 – Advocate for actions to support greenhouse mitigation beyond Council direct control</p>		
<p>Action: 3.4.2.1 Greenhouse Advocacy</p>		
<p>Whilst Yarra Council can take direct actions to reduce emissions, and with YEF support the community to reduce emissions, there are many impediments beyond its control that can make a significant difference in achieving carbon neutrality by 2020, and Council will seek to advocate for these changes.</p> <p>Year 1</p> <ul style="list-style-type: none"> Advocate on greenhouse and energy efficiency through the Northern Alliance for Greenhouse Action (NAGA); and Support YEF advocacy on issues which prevent Yarra from accelerating reductions toward carbon neutrality by 2020. <p>Year 2-4</p> <ul style="list-style-type: none"> Support the Northern Alliance for Greenhouse Action and YEF; and Develop a specific Yarra Greenhouse Advocacy agenda, with other partners to increase urgent action on GHG mitigation. 	<p>Lead: Environmental Management</p>	<p>Priority: Medium</p>

Objective 3.5 Waste Wise Yarra

Reduced waste to landfill through changed Community behaviours and tailored / easy to use infrastructure.

Sub- Objectives

Council will:

3.5.1 – Support residents and businesses to reduce waste to landfill through waste collection service and beyond

3.5.2 – Focus on organic waste and food waste avoidance

3.5.3 – Work regionally for improved infrastructure and outcomes

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Targets

Indicator	Baseline	2017	2020
Household waste to landfill	14,500 tonnes (2011/12) kerbside household waste collected	↓10%	↓20%
Sub-targets			
Household organic waste to landfill	52.6% of kerbside household waste collection (2011) per household	48%	43%
Household recycling contamination	9.6% contamination rate (2011)	7.5%	5%

Actions

Associated Plans **Waste Management Plan (2009)**

Deliverables	Lead & Support Units	Priority / Possible Additional Resources
Objective 3.5.1 – Support residents and businesses to reduce waste to landfill through waste collection service and Council lead initiatives		
Action 3.5.1.1 Develop a new Waste Management Strategy		
<p>Council developed its first holistic Waste Management Plan in 2009. This has been very successful in driving action in the community and Council Operations, and is due for review and redevelopment in 2014.</p> <p>Year 1</p> <p>Seek funding to support existing and planned waste minimisation Initiatives</p> <p>Review of the Waste Management Plan to include and prioritise:</p> <ul style="list-style-type: none"> Review State Government policies and strategies, inclining “Getting Full Values”, to provide alignment and opportunities. Targets for and reporting on waste stream per sector; Program for regular waste audits to assist in evaluating the effectiveness of initiatives implemented; Development of environmental targets to incorporate into the new waste contracts in 2015/2016; Development/expansion of community engagement programs for improving recycling and reducing waste; Develop a business case to review options for household food organics avoidance, and if needed and appropriate, collection and associated infrastructure (refer to action 3.5.2); 	<p>Lead: Waste Minimisation & Urban Agriculture</p> <p>Support: Engineering Operations; Planning Enforcement; Local Laws and Animal Management</p>	<p>Priority: High</p>

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Deliverables	Lead & Support Units	Priority / Possible Additional Resources
<ul style="list-style-type: none"> • Explore sharing/leasing systems and processes to avoid purchase (eg. Sharehood), and re-use mechanisms (eg. Freecycle); • Investigate and advocate for a solution for collection and disposal of domestic type toxic materials (oils, paints, detergents, gardening chemicals etc.); • Review and promote ways to increase reuse and resource recovery from Council’s hard waste collection service; • A focus on support for Multi-Unit Developments (MUD) to include: <ul style="list-style-type: none"> - Expanded guidelines for Multi-Unit Developments (MUD) to cover physical assets for easy and effective re-use and recycling, including organics diversion; - Development of a proactive MUD engagement program once the apartments are occupied (with Planning Enforcement) around waste reduction/resource recovery; and - Investigate the potential to expand on MUD program to implement across all Yarra; • Review of recycling program and opportunities at public housing estates including: <ul style="list-style-type: none"> - Work with Department of Human Services to identify barriers to recycling, and develop programs to address them (eg. recycling champions, education and engagement program etc); and - Investigate (with the Metropolitan Waste Management Group) the possibility of High Rise material going to a pre-sorting facility or Waste to energy facility prior to landfill ; • Review options to supporting waste reduction in Yarra businesses including: <ul style="list-style-type: none"> - Expand the Bin Lid Change Over Program to include education around resource recovery in Shopping Precincts; - Develop a business Sustainable Consumption Program focused on waste avoidance, resource recovery, and reduced pollution to stormwater, using LYLS principles and tools; and - Advocate "plastic bag free" to State Government, and investigate localised solutions to reduce use of plastic bags; • Review 24 hour drop off site for recycle and re-use of goods which cannot be recycled in household recycling bins: <ul style="list-style-type: none"> - Potentially expand the service to include the reuse of more goods and materials; - Review scope and opportunities based on existing use and opportunities as they arise; and - Expand partnerships with charities to increase re-use of 24 hour drop off material (and hard waste); • Support Gleadell St market to be a leader in sustainability in becoming zero waste and plastic bag free; and • Review the existing waste reduction and promotion of Yarra’s waste minimisation programs at festivals and events and develop a program to ensure continuous improvement, and expand to school fetes. <p>Year 2-4</p>		<p>Funding to be allocated through Waste Management Strategy</p>

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Deliverables	Lead & Support Units	Priority / Possible Additional Resources
<ul style="list-style-type: none"> Implement new Waste Management Strategy 		
<p>Objective 3.5.2 – Focus on organic waste and food waste avoidance</p>		
<p>Action 3.5.2.1 – Focus on reduction of food waste to landfill</p>		
<p>Food waste is a major contributor to the Yarra waste stream (52.6%), and one where additional effort is believed to make a large difference. As well as reducing waste to landfill and associated costs to Council, this will significantly reduce greenhouse gas emissions, and has the potential to create a valuable resource (compost) at a household, neighbourhood, or regional scale.</p> <p>Year 1</p> <ul style="list-style-type: none"> Continue to roll out the Food Know How Program. (This program aims to improve community well-being and connections through reducing and recycling food waste, and increasing knowledge about the food cycle. The program involves participants from households, community groups, offices, restaurants and cafes); Develop strong links with existing and proposed processes and systems (e.g. compost hubs, sustainability hubs and other waste and urban agriculture programs) to enable a broader rollout of the program across the municipality; Identify, support and promote the development of significant sized organic waste hubs where resident and business food waste can be processed locally. Support and evaluate food hubs established as part of the Food Know How Program,; and Review potential infrastructure needs required to ensure waste is treated prior to landfill through development of new Waste management Strategy (action 3.5.1) <p>Year 2</p> <ul style="list-style-type: none"> Evaluate and review Food Know How Program, and develop business case for program expansion; Develop project proposal for Council to establish, promote, and support organic waste hubs, with the aim for one per neighbourhood (proposal to include stakeholder analysis, potential social enterprise opportunities); and Partner with state government to increase household awareness of the benefits of reducing waste, particularly food waste, through state-wide information campaigns. <p>Year 3-4</p> <ul style="list-style-type: none"> Review and evaluate council organic waste reduction projects and propose next steps. 	<p>Lead: Waste Minimisation & Urban Agriculture</p> <p>Support: Engineering Operations</p>	<p>Priority: High</p> <p>Funding to be allocated through Waste Management Strategy</p>
<p>Objective 3.5.3 – Work regionally for improved infrastructure and outcomes</p>		
<p>Action 3.5.3.1 – Regional waste minimisation action and partnerships</p>		
<p>Work in partnership with other Councils and the MWMG on advocacy campaigns and to identify future opportunities utilising new technologies.</p>	<p>Lead:</p>	<p>Priority: Medium</p>

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Deliverables	Lead & Support Units	Priority / Possible Additional Resources
This may include: <ul style="list-style-type: none"> Investigation of the possibility of high rise material going to a pre-sorting facility if available; Assessment of the feasibility of waste to energy (including pyrolysis) technologies at the metro scale (refer to action 3.5.1, 4.2.2.1); and Advocacy for State/Federal Container Deposit legislation. 	Waste Minimisation Support: Engineering Operations	Funding to be allocated through Waste Management Strategy

Objective 3.6 Conserving Water in Yarra

Supporting the Yarra community to reduce use of potable water, through partnerships and direct action

Sub- Objectives

Council will:

3.6.1 – reduce water consumption across the Yarra community

Targets

Indicator	Baseline	2017	2020
Potable water consumption across the community	12.7 GL (2000/01)	↓25%	↓30%

Conserving Water in Yarra Actions

Existing actions

Deliverables	Lead & Support Units	Priority / Possible Additional Resources
Objective 3.6.1 – reduce water consumption across the Yarra community		
Action 3.6.1.1 - Community promotion of reduced use of potable water		
Council can play a role in educating and empowering our community to reduce water consumption, most effectively by supporting and working with other external agencies and groups to help direct and deliver the message.	Lead: Sustainable Asset Management Support: Sustainability	Priority: Low

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Deliverables	Lead & Support Units	Priority / Possible Additional Resources
Year 1-4 <ul style="list-style-type: none"> Continue to update Council’s website to provide the community with information; Support water wise workshops eg. gardening and cooking; Provide examples and case studies on encouraged activities including reusing grey water, rainwater and stormwater, and including examples of actions taken in Council buildings. 	& Strategic Transport	

Objective 3.7 Climate Change Resilient Communities

Preparing Yarra’s community to better handle and strengthen their response to future climatic conditions.

Sub- Objectives

Council will:

3.8.1 Support activities to reduce impact of and vulnerability to future climate change on the Yarra community

3.8.2 Engage the community on ways to adapt to future climate scenarios

3.8.3 Incorporate actions to mitigate risks from climate change into Council processes and activities

Climate Change Resilient Communities Actions

Existing actions [Climate Change Adaptation Plan \(2013\)](#)

Deliverables	Lead & Support Units	Priority / Possible Additional Resources
Objective 3.7.1: Support activities to reduce impact of and vulnerability to future climate change on the Yarra community		
Action 3.7.1.1 Develop and implement an Urban Forest Strategy		
Urban Forests can contribute to the quality of urban human living conditions as well as producing positive ecological, environmental and aesthetic outcomes. This is especially true within the context of adapting to future climate scenarios. By delivering a more coordinated approach to Urban Forests, Council will be able to provide more creative adaptations of plant and tree growth with Yarra’s built infrastructure, and increase human comfort levels via addressing localised climatic conditions.	Lead: Sustainability and Strategic Transport Support: Statutory Planning; City Strategy	Priority: High

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Deliverables	Lead & Support Units	Priority / Possible Additional Resources
<p>An Urban Forest Strategy would aim to:</p> <ul style="list-style-type: none"> Establish the priorities and opportunities for Yarra; Inform Council processes to better enhance urban forestry outcomes; and Educate and promote the benefits of better urban forest management. <p><u>Year 1</u></p> <ul style="list-style-type: none"> Establish priorities for Urban Forestry via gathering empirical and qualitative data including but not limited to: <ul style="list-style-type: none"> Municipal canopy cover, tree numbers and health; Thermal imaging; Permeability mapping – investigate ways to track permeable space on private property and potential loss from development and revitalisation across our municipality; Biodiversity value; Social and cultural benefits; Climate change mitigation (reducing energy demands) and adaptation (urban heat island effect) information; and Food production value; and Develop a budget bid for 2014/15 for a full Urban Forest Strategy development. <p><u>Year 2-4</u></p> <ul style="list-style-type: none"> Establish and implement Urban Forest Strategy. 		<p>Approx \$20,000 + 0.4 FTE (14/15) \$/FTE TBC (15/16)</p>
<p>3.7.1.2 Develop a Yarra Food Policy</p>		
<p>Future climate scenarios pose risks to Yarra’s community access to secure and healthy food supplies. Council also recognises that food contributes up to 40% of the average Yarra resident’s ecological footprint. By addressing food accessibility, sustainability, sourcing and quality in a more integrated approach, Council aims to reduce the effects of climate change and enhancing resilience to cope and connecting the community around a common theme.</p> <p>Council plans on developing a Yarra Food Policy that would aim to:</p> <ul style="list-style-type: none"> Establish a more detailed level of understanding of Yarra’s food supply chains and systems; 	<p>Lead: Environmental Management</p> <p>Support: Waste Minimisation; Community and Corporate Planning</p>	<p>Priority: Medium</p>

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Deliverables	Lead & Support Units	Priority / Possible Additional Resources
<ul style="list-style-type: none"> • Inform processes that can improve access to healthy food; • Enhance localised food production through partnerships, infrastructure and regulatory support; • Reduce the environmental impacts of food production and consumption of Yarra (40% of the average person’s environmental footprint); and • Engage with the community on and improve skills that support sustainable food behaviours. <p><u>Year 2</u></p> <ul style="list-style-type: none"> • Scope a Yarra Food Policy and develop a budget bid for the 2015/16 financial year <p><u>Years 3 and 4</u></p> <ul style="list-style-type: none"> • Establish and implement Yarra Food Policy 		<p>\$50,000 (TBC 15/16) and potential new resource for implementation (approx. 0.5 FTE)</p>
<p>Objective 3.7.2: Engage the community on ways to adapt to future climate scenarios</p>		
<p>Action 3.7.2.1 Disseminate climate change adaptation-related information to the Yarra community</p>		
<p>Scientific literature has concluded that some level of climate change is now inevitable for Victorians and the population of Yarra. In conjunction with our continued mitigation activities, Yarra also needs to adapt the manner of how we live, work and interact, in order to maintain Yarra’s wellbeing. While federal and state governments have concentrated on completing the necessary research on climate change, Council is best placed to disseminate and engage the community about this information.</p> <p>Providing the community climate change adaptation would:</p> <ul style="list-style-type: none"> • Deliver timely and accurate information on adapting to a changing climate where hotter, drier and more extreme conditions will become more prevalent; • Encourage action now, to benefit immediately and reduce future costs and impacts; and • Establish long-term partnerships with other levels of government, community groups and business for maximum benefit. <p><u>Year 1-2</u></p> <ul style="list-style-type: none"> • Participate in regional activities such as: <ul style="list-style-type: none"> • Northern Alliance for Greenhouse Action (NAGA) Climate Change Adaptation research programs; and • Funding streams (such as Victorian Adaptation and Sustainability Partnership) and subsequent successful applications. 	<p>Lead: Environmental Management</p> <p>Support: Risk Management, Communications, Social Policy.</p>	<p>Priority: Medium</p> <p>\$TBC</p>

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Deliverables	Lead & Support Units	Priority / Possible Additional Resources
<p><u>Year 3-4</u></p> <ul style="list-style-type: none"> Review research information and establish relevant communication methods to engage the community. 		
<p>Objective 3.7.3: incorporate actions to mitigate risks from climate change into Council processes and activates</p>		
<p>Action 3.7.3.1 Implementation of Climate Change Adaptation Plan</p>		
<p>Implementation of internal Yarra Climate Change Action Plan (CCAP), developed in 2013</p> <p><u>Years 1-2</u></p> <ul style="list-style-type: none"> Implement CCAP; Seek external resources and partnerships to support implementation of activities; and Produce annual report to Council updating the science and other new information in relation to climate change, and any implications for actions in this Yarra Environment Strategy or CCAP (links to action 3.7.2.1). <p><u>Years 3-4</u></p> <p>Review actions and strategies within the Climate Change Action Plan (CCAP) and update.</p>	<p>Lead: Risk Management</p> <p>Support: Environmental Management</p>	<p>Priority: High</p>

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Pathway 4 - Sustainable Council Operations

Operating Council as a model of environmental sustainability

Objectives

- 4.1 Lead by example, with Integration of sustainability across Council** *Integrating sustainability as a core Council business aspect into everything we do, and empowering staff to own sustainability as part of their core business.*
- 4.2 Best Practice Carbon Management** *Reducing Council energy use and greenhouse gas emissions from its own activities, and becoming the most aware, energy efficient and self-reliant local government in Australia.*
- 4.3 Best Practice Waste Management** *Reducing Council generated waste through our own operations and at sites under Council control, and to be a leading waste wise organisation.*
- 4.4 Best Practice Water Management** *Reducing use of potable water at Council buildings, parks and gardens.*

Objective 4.1 - Lead by example, with Integration of sustainability across Council

Integrating sustainability as a core Council business aspect into everything we do, and to empower staff to own sustainability as part of their core business.

Sub- Objectives

Council Will:

- 4.1.1 – Be recognised widely as a Sustainable City
- 4.1.2 – Ensure key Council decision processes incorporate triple bottom line analysis
- 4.1.3 – Support Yarra staff to be green champions at work
- 4.1.4 – Lead by example as a sustainable organisation and share knowledge and learnings

Targets

Indicator	Baseline	2017	2020
Staff commitment to sustainability	Percentage of respondents to staff sustainability survey who say workplace sustainability is 'important' or above (88% in 2013)	95%	100%

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Sub-targets			
Influence of the GreenTeam	Percentage of staff reporting that Green Team activities influenced their behaviour in staff sustainability survey (60% in 2013)	75%	90%
Staff using sustainable transport to get to work	Staff commuting to work using sustainable modes (50% 2012)	60%	70%

Actions

Existing actions One Yarra Strategy (2013)

Deliverables	Lead & Support Units	Priority / Possible Additional Resources
Objective 4.1.1: Be recognised widely as a Sustainable City		
Action 4.1.1.1 – Embed and promote sustainability as core to Yarra’s identity		
<p>To enhance the effectiveness of Yarra’s environmental leadership and action, Council will seek external benchmarking and verification of sustainability actions, and look to better promote sustainability as core to Yarra’s identity.</p> <p>This will:</p> <ul style="list-style-type: none"> • Demonstrate Council’s commitment to sustainability (internally and externally); • Allow Council to benchmark against national and international best practice; • Encourage residents and businesses to increase their sustainability efforts; and • Encouraging future residents, businesses, and green developers alike to choose Yarra. <p>Year 1</p> <p>Establish working group and review possible verification and branding options (including One Planet Councils), and develop budget bid.</p> <p>Year 2-4</p> <ul style="list-style-type: none"> • Develop and achieve verification; and • Establish mechanism(s) for promoting Yarra as a Sustainable City: Incorporate with Yarra Energy Foundation where possible. 	<p>Lead: Environmental Management, Communications</p>	<p>Priority: High</p> <p>\$20,000 for branding, verification, promotions</p>
Action 4.1.1.2 Sustainability measurement and reporting		

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Deliverables	Lead & Support Units	Priority / Possible Additional Resources
<p>Year 2-4</p> <p>Develop and implement adopted processes, including submission of Budget Bid if required.</p>		<p>\$TBC</p>
<p>Action 4.1.2.2 Enhance sustainable procurement activities</p>		
<p>Greater knowledge and implementation of Sustainable Procurement practises, can over time have a significant positive influence, both from a tender and contract perspective, right down to minor purchases that Council officers make.</p> <p>Council already has a strong foundation for this, including the incorporation of sustainable procurement (a full life cycle costing) into the Procurement Policy and Procedures Manuals and a price preference of 10% to encourage purchasing of environmentally preferred products. Through these activities Council will seek to be at the forefront of best practice.</p> <p>Year 1</p> <ul style="list-style-type: none"> - Revise and develop a new Sustainable Procurement Plan. Review to include: <ul style="list-style-type: none"> o Establishing set sustainability objectives and targets for future procurement activities; o Training schedule for key procurement staff to reinforce adopted standard benefits of sustainable procurement and use of tools; and o Support for whole of life cycle costing models in the Best Value for Money tender evaluation process being developed in 2013/14. - Hold regular forums with local suppliers to: <ul style="list-style-type: none"> o explain our processes (focus on supplier relationship management); o highlight our focus on social and sustainable procurement; and o initiate a Register of Interest for local suppliers to become pre-qualified to supply sustainable services to Yarra. - Remain an active member of EcoBuy through: <ul style="list-style-type: none"> o Promotion of, and encouragement of greater use of Eco-Buy resources, in conjunction with Council’s GreenTeam; o Attendance at EcoBuy briefing/training sessions (and other); and o Roll-out of EcoBuy Sustainable Procurement E-Learning tool. - Procurement Officer to attend sustainable procurement meetings and forums, and Council’s Green Team. <p>Year 2-4</p> <ul style="list-style-type: none"> - Continue implementation of Sustainable Procurement Plan and activities from year 1. - integrate sustainable procurement tracking into Council’s new finance system, and the tender/ design specification. 	<p>Lead: Strategic Procurement</p> <p>Support: Environmental Management, Council Green Team, Project and Process Innovation</p>	<p>Priority: High</p> <p>\$TBC</p>

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Deliverables	Lead & Support Units	Priority / Possible Additional Resources
<ul style="list-style-type: none"> - Review and update sustainable procurement in Council’s Procurement Policy and Procedures Manuals and Request for Tender documents. - Report annually on green purchasing activities when system allows. 		
Action 4.1.2.3 Review ESD Building Policy for Sustainability in Council buildings		
<p>In 2011 Council endorsed its first Environmentally Sustainable Design (ESD) Buildings Policy. This has been successful in stimulating and improving sustainability into Council’s new and refurbished buildings, and is due for review.</p> <p>Year 1:</p> <p>Review and gain Council endorsement for updated ESD Building Policy, with focus on:</p> <ul style="list-style-type: none"> • Review of standards and addition of minimum standard target for greenhouse/energy; • Simplifying and strengthening the process with trigger points; • Implementing a training plan for all relevant staff; and • Regular monitor and reporting on outcomes. <p>Year 2-4:</p> <p>Implement new ESD Buildings Policy.</p>	<p>Lead: Environmental Management</p> <p>Support: Statutory Planning, Buildings and Projects, Sustainable Asset Management</p>	<p>Priority: Medium</p>
Objective 4.1.3: Support Yarra staff to be green champions at work		
4.1.3.1 Strengthen the Yarra Staff Green Team		
<p>The Yarra Staff Green Team was re-established in 2011 as a means for sustainability learning, integration and innovation, to educate and empower staff improve Council’s ecological footprint through their actions at work and through their roles. In 2012 the Green Team developed a new Action Plan.</p> <p>Year 1</p> <ul style="list-style-type: none"> • Continue existing Green Team projects and process. • Develop internal program/campaign to engage staff to support to council reaching 50% energy reduction by 2015 target through their roles and individual actions in the workplace. • Undertake a review of the role of Green Team <p>Years 2-4</p>	<p>Co-Lead: Environmental Management, Green Team</p> <p>Support: One Yarra Project</p>	<p>Priority: High</p>

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Deliverables	Lead & Support Units	Priority / Possible Additional Resources
Implement reviewed GreenTeam structure and Action Plan.		
Action 4.1.3.2 Embed Organisational Sustainability into People Processes and Polices		
<p>Yarra seeks to further build a sustainable workplace culture by embedding sustainability practices into people, policies and processes.</p> <p>Council will:</p> <ul style="list-style-type: none"> - Create a culture where all staff members acknowledge and adhere to sustainable workplace practices; - Ensure consideration of organisational sustainability behaviours and expectations in Yarra’s values and behaviours and embed into the values framework; - Develop initiatives that provide cross promotion and branding of One Yarra and YES to embed awareness and organisational support for sustainable practice; - Work in partnership to develop strategies to encourage all staff to engage in sustainable workplace practice ; - Integrate endorsed YES actions into staff recruitment and promote Yarra as an Employer of Choice; and - Support environmental sustainability education initiatives. 	<p>Lead: Organisational Development / One Yarra Project</p> <p>Support: Environmental Management</p>	<p>Priority: High</p>
Objective 4.1.4 – Lead by example as a sustainable organisation and share knowledge and learnings		
Action 4.1.4.1: Promote Council experience and advice, and participate in key regional networks and partnerships		
<p>Council aims to be a leading sustainable local government in Australia. As part of this role council will seek to share our learnings, and participate in networks and partnerships.</p> <p>Activities will include:</p> <p>Promotion of Council experiences and advice via:</p> <ul style="list-style-type: none"> - Presentations at conferences, workshops, webinars, and 1:1 conversations etc. <p>Participation in sustainability groups, networks, and partnerships including:</p> <ul style="list-style-type: none"> - ICLEI Local Governments for Sustainability; and - Actively participate in sustainability projects through the Inner Melbourne Action Plan (IMAP) collaboration. 	<p>Lead: Environmental Management</p>	<p>Priority: Medium</p>
Action 4.1.4.2: Increase staff sustainable transport		
Council focused action to increase the number of staff travelling to work and for work by sustainable modes.	Lead: Strategic	Priority: High

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Deliverables	Lead & Support Units	Priority / Possible Additional Resources
<p>Improvements in this area will:</p> <ul style="list-style-type: none"> - Reduce Council and staff financial losses through fewer vehicles and reduced fuel costs; - Reduce Council greenhouse emissions and embodied energy; - Improve employee health; and - Further establish Council as a sustainable business, and better support Yarra businesses sustainable transport activities bases on our experiences. <p>Year 1-2</p> <p>Establish a working group to identify current opportunities, and set a clear pathway to reduce fleet usage and emissions, and improve sustainable transport options to work, including:</p> <ul style="list-style-type: none"> - Establish minimum vehicle numbers to service staff requirements during work hours; - Investigate fleet garaging and parking opportunities, and alternative models such as shared with car share company; - Review staff fleet vehicle entitlements and after hours use, with a view to reducing the number of passenger vehicles in the fleet to the required number in the most equitable way; - Vehicle fleet make up, procurement, and trial vehicle opportunities/role; and - Promote alternative transport support for staff including the Staff bike fleet and Public transport initiatives, and use of electronic meeting technology such as Lync. - Investigate driver Training to ensure that vehicles are being used as efficiently as possible and using the least amount of fuel. <p>Years 3-4</p> <p>Implement agreed actions.</p>	<p>Transport</p> <p>Support: Fleet Management, Environmental Management; Human Resources</p>	<p>\$20,000</p>
<p>Action 4.1.4.3 Sustainable Catering and Events</p>		
<p>Council can play an important leadership and education role – both for staff and for community members – through the greening of Council’s catering and event management practices and communications. Action to further enhance outcomes in this area include:</p> <p>Year 1:</p> <ul style="list-style-type: none"> - Venues and events staff will be trained in sustainable catering and greening events; - Development of green event guidelines for both internal and external use by all users of Yarra facilities; and - Creation a simple checklist for sustainable catering that will be accessible to all staff. 	<p>Lead: Venues and Events</p> <p>Support: Waste Minimisation & Urban Agriculture, Environmental Management, Council Green Team</p>	<p>Priority: Medium</p>

Attachment 1 - Yarra Environment Strategy 2013 - 2017 (Final Draft)

Deliverables	Lead & Support Units	Priority / Possible Additional Resources
Years 2-4 - continue implementation of sustainable event management practices including waste management and sustainable catering; and - provide advice and support to external providers on green event expectations, and be champions for greening events within Council.		

Objective 4.2 Best Practice Carbon Management

Reducing Council energy use and greenhouse gas emissions from its own activities, to become the most aware, energy efficient and self-reliant local government in Australia

Sub- Objectives

Council will:

4.2.1 – Reduce organisational carbon emissions and increase renewable energy generation

4.2.2 – Transition away from reliance on fossil fuels

4.2.3 – Increase understanding of and undertake actions to reduce whole of life emissions

Targets

Indicator	Baseline	2017	2020
Gross organisational carbon emissions	16,820 tCO ₂ e (gross emissions 2000/01)	↓55% (9,251 tCO ₂ e)	↓60% (9,251 tCO ₂ e)
Sub-targets			
Net organisational carbon emissions	Zero tCO ₂ (2013)	Zero	Zero
Carbon emissions reduced through renewable energy generation by Council	500 tCO ₂ e (2012)	850 tCO ₂ e	1,250 tCO ₂ e

Best Practice Carbon Management Actions

Existing actions **Carbon Neutral Action Plan 2010 -15**

Attachment 1 - Yarra Environment Strategy 2013 - 2017 (Final Draft)

Deliverables	Lead & Support Units	Priority / Possible Additional Resources
Objective 4.2.1 – Reduce organisational carbon emissions and increase renewable energy generation		
Action: 4.2.1.1 Carbon reduction and renewable energy generation action plan and implementation		
<p>By June 2013 Council had reduced emissions by approximately 25% towards the target of 50% by 2015. Existing and planned projects will continue to reduce Council’s overall greenhouse gas emissions.</p> <p>Year 1</p> <ul style="list-style-type: none"> • Continue implementation of current actions, and develop plan to reach 2015 reduction and renewable energy generation targets with projects and budgets for Council endorsement; • Support the design and implementation of a program to engage staff in thinking about their role and actions and how they can help contribute to council reaching 50% energy reduction by 2015 target (links to Action 4.1.3.1); and • Develop plan to reach the 2017 and 2020 energy generation targets with projects and budgets, for Council endorsement. <p>Year 2</p> <ul style="list-style-type: none"> • Develop Emissions Reduction Action Plan to reach 55% reductions by 2017 and 60% by 2020, incorporating emerging and innovative technologies/ approaches. • Review of Assess payback period criteria for Adaptive Assets Budget including potential to expand beyond 10 years. <p>Years 3-4</p> <ul style="list-style-type: none"> • Continue to implement Emissions Reduction Action Plan to reach 2015 and 2017 targets; and • Implement actions of emerging and innovative technologies/ approaches report (where feasible). 	<p>Lead: Environmental Management</p> <p>Support: Building Projects, Engineering Operations, GreenTeam</p>	<p>Priority: High</p>
Action: 4.2.1.2 Best Practice Carbon Neutral Council		
<p>In 2012 Yarra become the first Victorian (and just second national) Council to be a certified Carbon Neutral organisation under the National Carbon Offsetting Scheme (NCOS). In doing so, Council has been able to establish a robust methodology standard for other local governments and businesses to use, as well as demonstrating the ability to reduce emissions as a preferred approach to offsetting any residual emissions.</p> <p>Year 1</p> <ul style="list-style-type: none"> • Continue to meet carbon neutral status; and • Develop carbon neutral branding and promote across Council sites and buildings. <p>Year 2</p>	<p>Lead: Environmental Management</p> <p>Support: Communications</p>	<p>Priority: High</p>

Attachment 1 - Yarra Environment Strategy 2013 - 2017 (Final Draft)

Deliverables	Lead & Support Units	Priority / Possible Additional Resources
<ul style="list-style-type: none"> Develop plan and implement for Council consideration to start to mitigate / offset these emissions. 	Procurement; Engineering Services	

Objective 4.3 Best Practice Waste Management

Reduce Council generated waste through our own operations and at sites under Council control, to be a leading waste wise organisation.

Sub- Objectives

- Become a leading organisation in reducing our waste to landfill

Targets

Indicator	Baseline	2017	2020
Waste to landfill from Council operations	31.7 Tonnes (2011/12)	↓60%	↓70%

Actions

Existing actions	Waste Management Plan		
Deliverables	Lead & Support Units	Priority/Possible Additional Resources	
Objective 4.2.1 Become a leading organisation in reducing our waste to landfill			
Action 4.2.1: Waste Wise Council infrastructure and staff education			
<p>To achieve significant waste reductions from Council operations we must continue to innovate in waste infrastructure, and most importantly ensure staff know how and why to use the infrastructure and ways to cut down consumption and waste.</p> <p>Year 1</p> <ul style="list-style-type: none"> Review waste education and infrastructure, and opportunities including: <ul style="list-style-type: none"> existing and previous education through the Staff GreenTeam, and other staff sustainability opportunities; existing waste audits and contaminants, to allow focused education on key issues; 	Lead: Waste Minimisation & Urban Agriculture	Priority: High	

Attachment 1 - Yarra Environment Strategy 2013 - 2017 (Final Draft)

<ul style="list-style-type: none"> existing and new waste infrastructure and signage, and associated priority education needs; organic waste collection, treatment, and focus opportunities including events at Council facilities current status, education / inspection program for cleaners to make sure they are separating resources correctly <p>Rollout updated program at Collingwood Town Hall associated with staff moving back into new accommodation and infrastructure.</p> <p>Year 2</p> <ul style="list-style-type: none"> Further across the organisation based on learnings from Collingwood Town Hall Review staff consumption, including Packaging and product Stewardship, and Life Cycle Analysis, and develop project proposal and budget bid for a staff sustainable consumption campaign at Yarra. Link to the Staff Green Team where possible (action 4.1.3.1). <p>Year 3</p> <p>Implement Staff Sustainable Consumption education campaign.</p>		<p>Funded through the new Waste Management Strategy</p>
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Objective 4.4 Best Practice Water Management

Reduce use of potable water at Council buildings, parks and gardens.

Sub- Objectives

4.4.1: Act strategically to incorporate best practice water management into all relevant Council operations

4.4.2: Develop individual projects to reduce/harvest water

Targets

Indicator	Baseline	2017	2020
Use of Potable water in Council operations	334ML (2000/01)	↓45% (184 ML)	↓50% (167 ML)
Sub-targets			
Council water requirements supplied by locally harvested water sources	4.5ML (2.5%)(2011/12)	10ML	20ML

Best Practice Water Management Actions

Existing actions Yarra Water Action Plan (2006)

Attachment 1 - Yarra Environment Strategy 2013 - 2017 (Final Draft)

Deliverables	Lead & Support Units	Priority / Possible Additional Resources
Objective 4.4.1: Act strategically to incorporate best practice water management into all relevant Council operations		
Action: 4.4.1.1 Incorporate water conservation into Stormwater Plan & Drainage Asset Management Plan's		
<p>In 2013/14 Council is developing a Stormwater Plan & Drainage Asset Management Plan. Council will ensure that these plans have a holistic water conservation and treatment approach, and support the achievement of water conservation and quality targets.</p>	<p>Lead: Sustainable Asset Management</p>	<p>Priority: Medium</p>
Action: 4.4.1.2 Update and develop new Yarra Water Action Plan		
<p>The existing Yarra Water Action Plan (2006) sets targets and actions to reduce water consumption from Council's own operations, and is in need of review. This updated Water Action Plan will provide an integrated approach to Council's own water management, and guide Council's work to meet the 2017 organisational Water Management targets.</p> <p>Year 1</p> <p>Develop needs analysis and budget requirements for development of new Yarra Water Action Plan. Review to include:</p> <ul style="list-style-type: none"> • Water Action Plan needs given many changes in the management and operation of actions previously driven through this plan, and existing and future plans of relevance including the Existing WSUD Policy, planned Stormwater Plan and Drainage Asset Management Plan; • Activities taken through the WaterMap program for Yarra's top 10 water using sites; • Opportunities for better targeted and responsive site based actions through recently installed smart meters at large sites; and • Review of water saving opportunities implemented and planned. <p>Year 2</p> <p>Develop Yarra Water Action Plan</p> <p>Years 3-4</p> <p>Implement Yarra Water Action Plan</p>	<p>Lead: Sustainable Asset Management</p> <p>Support: Open Space, Buildings and Projects, Leisure Services</p>	<p>Priority: High</p> <p>\$10,000</p>
Objective 4.4.2: Develop individual projects to reduce/harvest water		
Action 4.4.2.1 Individual water harvesting opportunities		
<p>To meet Council's water harvesting targets, Council will need to implement projects of significant size and volume, which will take significant planning and design, as well as financial resources and require a partnership approach. Many projects will have co-benefits for stormwater treatment and water quality.</p>	<p>Lead: Sustainable Asset Management</p> <p>Support: Open Space</p>	<p>Priority: High</p> <p>\$20,000 for project</p>

Attachment 1 - Yarra Environment Strategy 2013 - 2017 (Final Draft)

Deliverables	Lead & Support Units	Priority / Possible Additional Resources
<p>Year 1-4</p> <p>Develop / annual review portfolio of potential projects (focused on parks and leisure centre's) with business cases, including investigations of stormwater harvesting projects from Melbourne Water or Council drains to reduce the peak flow impact. Stormwater harvesting projects built by other councils are delivering this benefit as well as providing a source of water for sports groups and gardens.</p> <p>Seek internal and external funding for projects.</p>	<p>and Recreation</p>	<p>development.</p> <p>Significant Capital Works funding for projects</p>

11.3 Revised Parking Permit Scheme

Trim Record Number: D13/86671

Responsible Officer: Director Corporate and Financial Services

Purpose

1. To seek approval to place the draft Parking Permit Scheme (Attachment 1) on display for community feedback and to report back to Council on the outcomes of that consultation process.

Background

2. Councillors and relevant Council officers attended a facilitated workshop on 13 July 2013 which was designed to help develop a deeper appreciation of the nature of the parking dilemma.
3. All participants were asked to nominate important parking issues from their own perspective, identify how we would know if Council had improved the parking "problem" and identify the priority areas for action.
4. Councillor and staff comments were recorded and there were a number of key themes identified through the discussions. Officers found that for many comments there were natural groupings and officers have grouped individual comments under the following headings:
 - (a) Parking enforcement needs to be improved;
 - (b) Parking permit scheme needs to be reviewed;
 - (c) Shopping Strips – need a parking strategy; and
 - (d) Municipal Parking Strategy requires an integrated approach.
5. With regard to priorities, Councillors agreed that officers should focus on "low hanging fruit" when developing an action plan and there was consensus that Councillors would like to see a reduction in the increase of vehicles registered and owned by Yarra residents.
6. In response, officers have developed a Parking Management Strategy which prioritises a series of actions over the next three years to help Council achieve this reduction and to manage the scarce parking resource.
7. Given Council is keen to focus on "low hanging fruit", the first action is the revision of the Parking Permit Scheme.
8. Officers have prepared a draft Parking Permit Scheme based on the work of GTA Consultants who were commissioned by the City of Yarra in 2010 to undertake a review.

Issues

9. The existing City of Yarra Parking Scheme was adopted in 1995 when the amalgamation of councils occurred.
10. Since the adoption of the 1995 policy a number of modifications to the Permit Parking Scheme have been applied by Council officers that have not been formally endorsed by Council.
11. Some of the proposed changes to the parking Permit Scheme may be considered contentious and they include:
 - (a) permits will not be issued to boats, trailers or caravans;
 - (b) the permit entitlement for residents of households is reduced to two permits (one which may be a visitor permit);
 - (c) from 1 July 2014 the cost of the first permit is \$35.00 per year, the second permit is \$100 per year and the third permit is \$200 per year. The cost of permits will be reviewed as part of the annual budget process;

- (d) visitor permits can only be used within two (2) streets of the property to which the permits are issued;
 - (e) the first permit fee is \$400 per year and subsequent permits are \$600 per year for businesses and doctors; and
 - (f) the cost of permits for schools and non for profit organisations will be \$200.
12. *It is recommended that Council transition any changes to permit entitlements as follows:*
- (a) Permit entitlements will only be reduced when there is a change of ownership or tenancy after the date of adoption of this scheme.

Consultation

13. Officers are seeking approval to put the draft Parking Permit Scheme on display for four months and to seek community feedback.

Financial Implications

14. If Council was to endorse the recommended permit prices noted in paragraph 11, and permit numbers remained constant, then revenue from parking permits (in the short to medium term) would increase by approximately \$650,000 p/a.
15. It should be noted that over the long term revenue will decrease as permit entitlements are reduced and other disincentives are introduced.

Economic Implications

16. Not applicable.

Sustainability Implications

17. Reducing the number of permits per property and increasing the cost of the permits are one of the few “tools” available to Council to bring about behavioural change and reduce the number of vehicles registered and owned by Yarra residents.

Social Implications

18. Not applicable.

Human Rights Implications

19. Not applicable.

Council Plan, Strategy and Policy Implications

20. The draft Parking Permit Scheme supports Yarra’s stated parking vision, that: *“Parking is managed by the City of Yarra to promote sustainable transport solutions and to optimise residents’ access to homes – Council will also seek to accommodate the parking needs of visitors, businesses and community facilities in a manner that is open and clear.”* It also supports the primary goal of Yarra’s parking policy framework, to: *“Reduce the number of cars needing to park in residential streets”*

Legal Implications

21. Not applicable.

Other Issues

22. Not applicable.

Conclusion

23. The Parking Permit Scheme and its pricing mechanism is one of the few tools available to Council to bring about behavioural change and to influence the number of vehicles owned by property owners within the City of Yarra.

RECOMMENDATION

1. That Council:
 - (a) notes the contents of this report and approves placing the draft Parking Permit Scheme on display until the end of March 2014 to seek community feedback; and
 - (b) notes that a further report will be presented to Council, following the feedback period, to report on the outcomes of the consultation process.

CONTACT OFFICER: Damien Patterson
TITLE: Manager Parking Services
TEL: 9205 5462

Attachments

- 1 Draft Parking Permit Scheme

Attachment 1 - Draft Parking Permit Scheme

General Conditions for Permits

- 1.1. Permits are issued at the discretion of Yarra City Council (Council).
- 1.2. Transitional permits may be issued as a cover note and are valid for a period of two (2) weeks.
- 1.3. The issue of a parking permit does not guarantee the availability of space to park.
- 1.4. Permits are valid for 12 months from date of issue and take up to one (1) week to process.
- 1.5. Permit fees are refundable if a resident moves within the first six months of receiving the permit.
- 1.6. Council reserves the right to review the cost of all permits annually.
- 1.7. Permits are not valid until the application is approved.
- 1.8. Permits will not be issued to vehicles over (4.5) tonnes gross weight or vehicles 7.5 metres or more in length.
- 1.9. Parking Permits will only be issued to vehicles with a current registration and that are in a roadworthy state.
- 1.10. Permits will not be issued to boats, trailers or caravans. An exception may be made where registered trailers are required for work purposes (eg handyman, tradesperson).

2. Misuse of permits

If a person or business is found to misuse the permit system the following penalties may apply:

- 2.1. For the first offence they will lose all their permits for a period of 12 months and their fees will not be refunded.
- 2.2. For a second occasion, their permits will be permanently cancelled.

3. Permit Area Boundaries

- 3.1. Parking permits apply to defined Permit Zones. (Separate special zones exist).
- 3.2. Where permit area boundaries exist in a particular street, the permit holder is permitted to park on either side of that street (but not in a neighbouring municipality).
- 3.3. Permit holders are not entitled to park their vehicles where parking is illegal and in the areas designated for specific use such as Loading zone, Taxi rank, Mail zone and others.
- 3.4. Permit holders are exempt from time restrictions where the time restrictions are one hour or more, except at ticket parking and in "Designated Shopping Strips", unless otherwise approved by Council.

Attachment 1 - Draft Parking Permit Scheme

4. 10 December 2003 Ruling

- 4.1. No parking permit (including visitor parking permit) will be granted by Council to any owner or occupier of a residential, mixed use, commercial or industrial development where the development was not lawfully available for occupation until after 10 December 2003 except:
 - (i) where the development is affected by a heritage control under the Yarra Planning Scheme and, in Council's opinion, the provision of parking on the site would adversely affect the integrity of the heritage place;
 - (ii) where there is no increase in the number of dwellings and/or separate occupancies above the number that existed on the site as at 10 December 2003 (a vacant site counts as zero dwellings).
- 4.2. Any new development that reduces the number of existing on-site car parking spaces on a property is ineligible to be given a parking permit for on street parking.
- 4.3. The onus is on the applicant to prove qualification for a permit including: proof of residency /business by means of a copy of the relevant lease or contract of sale; proof of lawful occupancy prior to 10 December 2003; or that an exemption applies.

5. Display of Permit

- 5.1. A parking permit will be issued for display on the inside of the vehicle.
- 5.2. Parking permits must be displayed in a prominent position on the left hand side of the windscreen next to registration label.
- 5.3. Vehicles not displaying the parking permit may receive a parking infringement notice.
- 5.4. Vehicles must be legally parked in the permit area as designated on the parking permit.
- 5.5. Except for Visitors Permits and Disabled Permits, parking permits are allocated to specific vehicles and cannot be transferred from person to person or vehicle to vehicle. Any change of address or vehicle details must be advised to Parking Services in writing for the permit to be valid.

6. Information Requirements

- 6.1. All residential and visitor parking permits require proof of residency and current vehicle registration.
- 6.2. In special circumstances where a vehicle is to be linked to a dwelling, however, is not owned by the occupant (such as a company car) a statutory declaration must support the permit application providing details of:
 - (i) the owner of the vehicle;
 - (ii) the user of the vehicles including the address at which the vehicle is to be kept;
 - (iii) the vehicle (make, model, year and engine capacity).

Attachment 1 - Draft Parking Permit Scheme

7. Designated Shopping Strips

7.1. Parking permits do not have any entitlement for the permit holder to park for a time longer than restricted or without paying fees in:

- Designated Shopping Strips
- Time restricted spaces under 1 hour duration
- Ticket parking (unless specified on the ticket machine)

7.2. N.B. Designated Shopping Strips are:

- (i) Swan Street (Richmond) - Both sides Mary Street to Stawell Street;
- (ii) Burnley Street (Richmond) - Both sides Swan Street to Newry Street;
- (iii) Bridge Road (Richmond) - North side Burnley Street to Yarra River;
- (iv) Bridge Road (Richmond) - South side Burnley Street to Stawell Street & Westbank Terrace to Yarra Boulevard;
- (v) Victoria Street (Abbotsford) - North side Church Street to Burnley Street;
- (vi) Victoria Street (Abbotsford) - South side Church Street to Johnson Street & Leslie to Burnley Street;
- (vii) Gertrude Street (Fitzroy) - North side Nicholson Street to Brunswick Street;
- (viii) Johnston Street (Fitzroy, Collingwood & Abbotsford) - Both sides Nicholson Street to Yarra River;
- (ix) Nicholson Street (Fitzroy) - East side Johnston Street to Alexandra Parade;
- (x) Nicholson Street (North Carlton) - West side, Richardson Street to Park Street;
- (xi) Nicholson Street (North Fitzroy) - East side Scotchmer Street to Park Street;
- (xii) Queens Parade (North Fitzroy) - West side, Delbridge Street to end of shops north of Michael Street;
- (xiii) Queens Parade (North Fitzroy) - South-east side, Gold Street to Wellington Street;
- (xiv) Rathdowne Street (North Carlton) - Both sides & centre, Lee Street to Fenwick Street;
- (xv) Rathdowne Street (North Carlton) - East side Princes Street to Lee Street;
- (xvi) St. Georges Road (North Fitzroy) - Both sides Railway Place to Clausen Street;
- (xvii) St. Georges Road (North Fitzroy) - West side Reid Street to Scotchmer Street;
- (xviii) St. Georges Road (North Fitzroy) - East side Best Street to Scotchmer Street; and

Attachment 1 - Draft Parking Permit Scheme

- (xix) Scotchmer Street (North Fitzroy - Both sides Egremont Street to St Georges Road.

8. Resident, Resident Various and Visitor Permits

- 8.1. Households may have up to two (2) permits one of which may be a Visitor Permit (that is transferable between vehicles).
- 8.2. Council's current parking permit scheme provides up to three permits (one of which can be a visitor permit) and permit entitlements will only be reduced in accord with 8.1 when there is a change of ownership or tenancy after the date of adoption of this scheme.
- 8.3. The permit entitlement for residents of multi-unit developments that could be lawfully occupied before 10 December 2003 is reduced by their number of off-street parking spaces.
- 8.4. The permit entitlement for residents of registered boarding houses that could be lawfully occupied before 10 December 2003 is one permit per bedroom, reduced by their number of off-street parking spaces.
- 8.5. Visitor Permits are issued only to residential properties, one per residence and can only be used within two (2) streets of the property to which the permit is issued to.
- 8.6. From 1 July 2014, the first permit is \$35.00 per year, the second permit is \$100.00 per year and the third permit is \$200.00 per year. The cost of permits will be reviewed as part of the annual budget process.
- 8.7. Health Care and Pensioner Cardholder's are exempt from the \$35.00 first permit fee. Additional permits purchased by Health Care and Pensioner Cardholders will be charged at \$35.00 per permit.
- 8.8. Resident Various Permits can be issued at the discretion of Council to residents who drive different cars home on a regular basis, and therefore a resident permit does not suit.
- 8.9. The onus is on the resident to substantiate the need for this permit type to the satisfaction of Council including a statutory declaration from the employing company confirming the requirement to drive home different vehicles.
- 8.10. The Resident Various Permit does not provide an additional permit to that allowed by the Resident Permit rather it would take the place of one of the Resident Permits.

9. Business and Business Various Permits

- 9.1. No Business Permits are issued where any off-street parking is available.
- 9.2. Existing Business Permits are cancelled where off-street parking is found on the property.
- 9.3. Business Permits are subject to an approval process that includes a site inspection.
- 9.4. The permit entitlement is based on the length of the street frontage. The first permit is available for a frontage of at least ten metres (10m) except at retail premises where at least five metres (5m) applies (Retail premises are defined as ticket parking and Designated Shopping Strips). Additional

Attachment 1 - Draft Parking Permit Scheme

permits are available for each subsequent frontage increment of ten metres (10m).

- 9.5. Visitor Permits will not be issued to businesses.
- 9.6. The first permit is \$400 per year and subsequent permits are \$600 per year.
- 9.7. Business Various Permits can be issued at the discretion of the Council to businesses with multiple vehicles, and therefore a specific business permit does not suit.
- 9.8. The onus is on the Business owner to substantiate the need for this permit type to the satisfaction of Council.
- 9.9. The Business Various Permit does not provide an additional permit to that allowed by the Business Permit rather it takes the place of one of the Business Permits.
- 9.10. A business will not be eligible for a permit if it redevelops any off street car parking space or converts it for other purposes.

10. Temporary Residents Permit

- 10.1. Temporary Resident Permits may be issued to residents in extraordinary circumstances on request such as for persons house-sitting while the occupant is away or relatives caring for a resident who is ill. There is no charge.
- 10.2. As a guide a temporary permit is for 1 month and only one temporary permit will be issued per household per year.

11. Resident Trades Permit

- 11.1. A maximum of three Tradesperson Parking Permits are issued to residents where repairs are required and residents currently live at the property.
- 11.2. Permits will be valid for up to three months.
- 11.3. Tradesperson Permits are \$50.00 each per month.
- 11.4. A works quote is required to be provided to the City of Yarra to substantiate the application and indicate the dates when the works are intended to be completed.

12. Council Staff Permit

- 12.1. Council staff permits are issued to City of Yarra staff located at Town Halls or other Council facilities across the municipalities and allow staff to park in the immediate vicinity of their place of work and be exempt from time restrictions.

13. Councillor Permit

- 13.1. Councillor Permits are issued to City of Yarra Councillors to carry out their municipal duties. It allows them to park legally throughout the Municipality with the exception of bus zones, loading zones, disabled parking bays, no stopping bays and clearways.
- 13.2. There shall be no cost for the permit.
- 13.3. One Councillor Permit may be issued to each Councillor per year.

Attachment 1 - Draft Parking Permit Scheme

14. Doctors Permit

- 14.1. Doctors Permits apply for specific parking spaces at a hospital or medical practice within the municipality.
- 14.2. A maximum of two permits per doctor applies.
- 14.3. The first permit is \$400 per year and subsequent permits (where eligible) are \$600 per year.

15. Operational Permit

- 15.1. Operational permits are issued to groups providing City wide services and apply Monday to Friday from 8am to 6pm and cover all of the City of Yarra. Example users include the Royal District Nursing Service, St Vincent's Home Services, Meals on Wheels and City of Yarra staff using their own vehicle for Council duties.
- 15.2. There shall be no cost for the permit.

16. School and Not For Profit Community Organisations Permit

- 16.1. Schools and Not for Profit Community Organisations Permits are issued to paid staff of Schools and Not for Profit Community Organisations. Large Hospitals are not included within this category.
- 16.2. The permit entitlement is based on the length of the street frontage where the main entrance is located. The first permit is available for a frontage of ten metres (10m). Additional permits are available for each subsequent frontage increment of ten metres (10m) to a maximum of 20 permits.
- 16.3. Visitor Permits will not be issued.
- 16.4. Permits issued under this category will cost \$200 per year.

17. Organisational Permit

- 17.1. Organisational permits are issued to voluntary staff working for non-profit organisations that use private vehicles to provide a social service. Example users include Brotherhood of St Laurence and church groups.
- 17.2. There shall be no cost for each permit.
- 17.3. A maximum of two (2) permits can be issued to each organisation.
- 17.4. Permits apply to a permit zone and time restricted parking areas.

18. Live Music Permit

- 18.1. Live venues (registered with Music Victoria) with a designated loading zone may apply for a maximum of two permits (transferrable) to be used by musicians to load or unload musical instruments.
- 18.2. A vehicle must park in accord with the prescribed time restriction or no more than 30 minutes where no time restriction is prescribed.
- 18.3. Permits must be clearly displayed.
- 18.4. Permits will be free of charge.

11.4 Outdoor Foosball and Table Tennis Tables

Trim Record Number: D13/89023

Responsible Officer: Director Infrastructure Services

Purpose

1. To advise Council on the outcome of the public consultation on the proposed installation of an outdoor foosball table in Edinburgh Gardens, North Fitzroy.

Background

2. Council periodically receives requests from suppliers for the purchase of their equipment and goods to be considered for use in its parks and other public spaces. These requests are acknowledged and the correspondence is referred to officers for consideration in future projects.
3. Following a request from a local designer of outdoor foosball tables, Council, at its Ordinary Meeting of 5 March 2013 resolved to place one of these tables in a public location within the municipality to conduct trial in order to establish the degree of community interest and observation of how the game would be used.
4. On or around 12 March 2013, the manufacturer installed an outdoor foosball table in Whitlam Reserve, Fitzroy. Subsequent correspondence between officers and the manufacturer resulted in an agreement whereby the table would remain on site until 5 April 2013 as a trial period, consistent with the Council resolution of 5 March 2013. The manufacturer subsequently advised officers that the table was removed on 4 April 2013 as per the agreement.
5. During the period the table was in Whitlam Reserve, it became evident from the damage to the grass that the table had been used to some degree. Anecdotal evidence suggested that users were youths and young adults and activity occurred in the evenings or weekends. Officers observed a number of children at the table during the day, but as they had no ball to use, their presence could be assumed to represent curiosity.
6. Officers received one written complaint from a nearby resident complaining about the noise late at night. A sign asking people to respect the neighbours was also erected by local residents.
7. Outdoor table games are new types of outdoor infrastructure and research suggests they have been used with varying levels of success at other locations within Australia and beyond.
8. Following this trial, at the Ordinary Meeting of Council on 25 June 2013, Council resolved:
 - (a) *“That officers report back to Council in August on how and where outdoor foosball tables and additional outdoor table tennis tables can be installed around the municipality and financed”.*
9. After considering a report at its Ordinary Meeting of Council on 20 August 2013, Council resolved to:
 - (a) *“note the report and implement a consultation process on the proposed installation of an outdoor foosball table at the Edinburgh Gardens; and*
 - (b) *request officers to report back to Council in October”.*

Consultation

10. In March 2013, Council received correspondence entitled “Outdoor Soccer Tables for Melbourne” which took the form of an online petition which contained 132 signatures collected over a period of more than 15 months requesting that the City of Yarra “provide outdoor soccer tables at the most appropriate locations in our community”.

11. The online petition did not identify property addresses for all signatories; however of the 32 that were identifiable, one (1) identified themselves as being from within the City of Yarra.
12. Council's Youth and Middle Years team has been consulted on the potential of this type of equipment in a youth services context where it was identified that an indoor foosball table is a service already provided by Yarra Youth Services.
13. As part of the development of the Yarra Youth Policy, Council sought ideas and feedback from young people, families, schools, community agencies and the youth service sector in May 2013. While the findings from this consultation will be made available later in 2013 as part of the Draft Youth Policy, the Youth and Middle Years team has advised that outdoor table sports such as table tennis and foosball were not identified as priorities for this sector of the community.
14. Following the meeting of Council on 25 June 2013, the proponent of the outdoor foosball table contacted Council to propose locations where they believed the outdoor foosball table could be installed.
15. Officers considered the sites proposed by the proponent and reported back to Council at its Ordinary Meeting on 20 August, recommending that Council "endorses the supply and installation of an outdoor foosball table at Edinburgh Gardens, North Fitzroy adjacent to the existing outdoor table tennis table".
16. After considering the matter, Council endorsed an alternative resolution as follows.
That Council:
 - (a) note the report and implement a consultation process on the proposed installation of an outdoor foosball table at the Edinburgh Gardens; and
 - (b) request officers to report back to Council in October.
17. In accordance with this resolution, a four week consultation period followed and was closed on 25 October 2013. As part of the consultation, a sign inviting the community to provide feedback on the proposal was erected in the north of the park, adjacent to the existing table tennis table. (Attachment 1)
18. At the conclusion of the consultation period, a total of 18 responses had been received. Of the written responses received, eight (8) were in favour of the installation of an outdoor foosball table in Edinburgh Gardens, and 10 were opposed. A summary of the feedback received is included as Attachment 2.

Financial Implications

19. The cost of an outdoor foosball table has been estimated at \$5,960 plus installation and under surfacing as required. The cost of the outdoor table tennis table installed in Edinburgh Gardens in 2011 was \$15,560 plus rubber underlay for \$9,000.
20. No funding has been allocated for infrastructure of this nature however a request for funding can be referred to the open space capital works budget as required.
21. Council's Procurement Policy allows for circumstances where equipment is sought and Council officers are not able to obtain competitive prices due to the unique nature of the item. In such cases Council officers, the item can be exempt from a competitive quotation process and still be compliant with the Policy.
22. Should Council determine to proceed with this installation, officers will seek to obtain multiple quotes for equivalent equipment.

Economic Implications

23. There are no economic implications associated with this report.

Sustainability Implications

24. There are no sustainability implications associated with this report.

Social Implications

25. The installation of an outdoor foosball table has the potential to increase social interaction among park users by providing another option for informal recreational activity.

Human Rights Implications

26. There are no human rights implications associated with this report.

Council Plan, Strategy and Policy Implications

27. The provision of public open space is a focus of the strategic directive “making Yarra more liveable” as part of the 2013-17 Council Plan.

Legal Implications

28. There are no legal implications associated with this report.

Other Issues

29. As items such as the outdoor foosball table are designed with moving parts, it is appropriate that they are reviewed against the relevant safety standards for protrusions, hazards and entrapment. Any future installation would be contingent on the outdoor foosball table, or any other outdoor games table, receiving a favourable assessment from an appropriately qualified playground auditor against Australian Standard AS4486:1997.
30. An independent playground auditor, Play DMC, was engaged to assess the outdoor foosball table as a piece of park furniture. The report determined that the table has some inherent low to moderate risks but is suitable for use in a public open space. The report identified minor alterations that would improve the unit in question and it is proposed that these alterations are actioned if this unit was to be installed.
31. Should a unit be purchased from another supplier, it is proposed that a similar assessment be undertaken.

Options

32. Option 1 – Install an outdoor foosball table in Edinburgh Gardens

Pros

- (a) increases options for recreational activities provided in Edinburgh Gardens; and
- (b) installation of this type of equipment will have no adverse impact on, or limit, other activities in the park.

Cons

- (a) there has been some opposition to this type of infrastructure in this location; and
- (b) funding is not available.

33. Option 2 - Consider an alternative open space reserve for the installation of an outdoor foosball table, as part of future park planning and upgrade works

Pros

- (a) new infrastructure can still made be available to the community, where demand is identified; and
- (b) gives equal opportunity to suppliers of all types of outdoor table sports.

Cons

- (a) enables funding to be secured from a future capital works budget.

Conclusion

34. The trial of an outdoor foosball table in Whitlam Reserve identified that there may be a market for such equipment in public parks, however a suitable location must be found that addresses local amenity and reflects a local need.

35. Should Council determine to install additional infrastructure of this nature in Council's parks, the location, demand for such infrastructure and existing activities must be considered. Given the variety of park users, the existing conditions and the expected level of use, the most appropriate location for an outdoor foosball table is adjacent to the table tennis table in Edinburgh Gardens.
36. The feedback received during the consultation period did not provide a clear direction on whether or not an outdoor foosball table should be installed at Edinburgh Gardens, however the experience of having an outdoor table tennis table in the same location and the trial of the outdoor foosball table suggests that such equipment has potential to be well used in this location.
37. As with the many items of park infrastructure, the primary purpose of their installation is to provide a service to the community. In the short to medium term, success of park infrastructure is not measured by the number of users or the hours of use. In the long term, however, Council can elect to remove or relocate park infrastructure where there is little or no use.
38. Funding is not currently available, however the supply and installation of an outdoor foosball table in Edinburgh Gardens can be installed as an unfunded item as part of the 2013/14 Recreation and Open Space capital works budget at an additional cost of approximately \$12,000 including rubber underlay. Should Council determine to proceed with this installation, officers will seek to obtain multiple quotes for equivalent equipment.
39. The installation of further infrastructure of this nature should be considered as part of future park improvements, if a demand is identified following local consultation.

RECOMMENDATION

1. That Council:
 - (a) endorses the supply and installation of an outdoor foosball table at Edinburgh Gardens, North Fitzroy adjacent to the existing outdoor table tennis table; and
 - (b) approves the cost of approximately \$12,000 to fund the supply and installation of an outdoor foosball table including rubber underlay;

CONTACT OFFICER: Justin Hanrahan
TITLE: Manager Recreation and Open Space
TEL: 9205 5720

Attachments

- 1 Foosball table consultation information
- 2 Foosball table - summary of consultation feedback

Attachment 1 - Foosball table consultation information



Outdoor Foosball Table - Edinburgh Gardens north

At its meeting on 20th August 2013, Council resolved to consult with the community on a proposal to install an outdoor foosball table at Edinburgh Gardens, North Fitzroy.



Where would it be located?

The new foosball table with rubber underlay would be located adjacent to the existing outdoor table tennis table, as shown on the plan above.

Have your say

If you would like to comment on this proposal, please forward your written submission to: Carrie Lindsay, Open Space Planning and Design, by **Friday 25th October 2013**.

Submissions can be sent by:

Email: OpenSpace@yarracity.vic.gov.au

Mail: Open Space Unit
Yarra City Council
PO Box 168 Richmond 3121

Fax: 8417 6666

Next steps

Officers will report back to Council on the outcomes of the consultation in November 2013.



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Attachment 2 - Foosball table - summary of consultation feedback

Edinburgh Gardens Foosball Table - Consultation summary

	Comments	For/Against
1	<p>Over the past three years the Edinburgh Gardens has become a drinking venue most weekends during the summer months. Unfortunately this has resulted in loud music and increased refuse which includes broken glass from alcohol bottles, food waste, human waste and the lighting of small fires.</p> <p>Increasing the amount of bins in the park and a refuse collection on Saturday and Sunday isn't able to cope with the amount of debris. The by-laws regarding alcohol consumption and loud music in the park appear to be unregulated which has enabled the park to gain its reputation as a drinking and music venue.</p> <p>I am concerned that this proposal will increase these activities and/or the table maybe used as a bar area instead as is the case with the table tennis table installed last year.</p>	Against
2	<p>As a design student at RMIT University, I just thought I'd take an opportunity to contribute a 'yes' to the foosball table installation recently proposed in the Edinburgh Gardens. It seems like a great unconventional activity to engage people in a public space and is a great idea.</p> <p>Hope to see it go ahead.</p>	For
3	<p>We have recently been away and have only now learned of the proposal to install a football table in the Edinburgh Gardens.</p> <p>We wish to lodge our objection to this proposal as we feel it is not adding anything worthwhile to the Gardens, and further, that the relatively high cost of same could be better utilised, for example towards the ranger which has been requested by so many of the local residents.</p>	Against
4	<p>I am writing to inform you that I believe a public foosball table in Edinburgh gardens is a great proposal which I feel would be utilized by the particular demographic of people who frequent the park. Edinburgh gardens is the perfect location for such a project as most patrons are very aware that the park is used by a multitude of people and everyone is very accommodating of each other's activities.</p> <p>Everyone who uses the park cleans up after their activities and shares the space with a true sense of community.</p>	For

Attachment 2 - Foosball table - summary of consultation feedback

	Please support this project as I feel it would be great to expand social infrastructure projects that showcase a broader range of activities which are communal and socially beneficial.	
5	<p>On behalf of the City of Yarra community I'd just like to say thanks on making this a permanent addition to one of our wonderful parks. If Edinburgh Gardens wasn't already such a fun park to hang out with family friends, it's now going to get a hell of a lot more fun.</p> <p>I was lucky enough to play on the temporary table a few months ago in the park opposite the Napier Hotel in Fitzroy. What a fantastic concept and a great way to keep people active and engaged!</p> <p>I congratulate the council on their initiative and encourage more of these type of interactive attractions.</p>	For
6	<p>I think a foosball table is a wonderful idea.</p> <p>A symbol of joy, an invitation to play, an innovation in community coming together.</p>	For
7	<p>I think this could be a pretty bad idea. Foosball balls tend to go missing. It's also primarily an indoor activity and there are no shortage of foosball tables in bars and private homes</p> <p>What both Edinburgh gardens and Quarries park could use is a fully-fenced dog area.</p> <p>I think dog owners and non-dog owners alike would love it as it would tend to concentrate the areas in which dogs are found. The one on Rathdowne St is very popular as is the one in North Melbourne. They do not need to be very large to be very very popular. There's lots of space near the soccer field in Quarries Park, for example.</p> <p>A lot of dog owners are afraid of their dogs running onto the road if they let them off lead in an unfenced area. Simply observing a lot of off-lead dogs in parks does not suggest there is no demand for fenced areas.</p>	Against
8	<p>I would like to register my objection to the installation of an outdoor foosball table at the Edinburgh Gardens.</p> <p>My objections are based on the following:</p> <ul style="list-style-type: none"> • The table is inherently ugly and cumbersome. 	Against

Attachment 2 - Foosball table - summary of consultation feedback

	<ul style="list-style-type: none"> • The proposal for such an installation is not included, or been foreshadowed, on the Edinburgh Gardens Conservation Management Plan. • I do not believe the installation cost warrants its installation and think the money could be more gainfully used on other aspects for the Gardens which are included on the Management Plan. • Requests for such a table have not been generated by public request, nor has its need been studied or analysed. 	
9	<p>I think the foosball table is a fantastic idea, it gives me a good excuse to go out and play and considering I don't really know family friendly place to play foosball that isn't some dingy pub or some stinky and stuffy arcade parlour, it think that this would be a fantastic idea.</p> <p>foosball yes please</p>	For
10	<p>No, but I would love to see outdoor table tennis tables. They have them in Spain and in the US, why not the city of Yarra?</p> <p>Me and my friends always have to find a bar to play - but we don't always want to drink, sometimes we just wanna play some TT.</p>	Against
11	<p>My objection to the Foosball Table proposition is on the grounds that there are many other worthwhile and pressing issues that need addressing in the Park without spending \$12,000 - a rather large sum - on a piece of equipment which will inevitably become graffitied and broken just as the nearby table tennis table has been graffitied. This is a pointless waste of money on a very low priority item.</p> <p>Is there a Master Plan for Edinburgh Gardens? Surely expenditure on the park must follow these guidelines and not be subject to random and dubious ideas such as a Foosball Table.</p>	Against
12	<p>Hello there, a short note to let you know that I support this excellent idea.</p>	For
13	<p>I think the outdoor foosball table is a great idea! Alongside the table tennis table, it will promote the area as a community hub for healthy outdoor activities which can only be a positive.</p> <p>As a parent, the fact that it's a game that kids of various ages as well as adults can play, appeals to me as well.</p>	For

Attachment 2 - Foosball table - summary of consultation feedback

	It gets our vote!	
14	<p>At the meeting with folk concerned about many aspects of the management and operation of Edinburgh Gardens - the Mayor promised at the end of the meeting that we would have another meeting in September</p> <p>I thought Yarra was going to come back with an updated 'unofficial but useful' master plan which would explain how and what Yarra was going in the short, medium and long term to address the increased vibrancy in the park as well as the address the concerns of local residents and major park users - like the dog owners.</p> <p>I was looking forward to hearing and reading about how Yarra was going to</p> <ul style="list-style-type: none"> - address the concerns of dog walkers with respect to rubbish management, possum control, improved water provisions - potable water NOT muddy holes. - upgrade of recycle bins, rubbish bins and poo bags in better locations - improved toilets at the north and south end - confirmation that Yarra was monitoring water quality of the rain garden - before and after - to confirm it was actually working - a management plan for trees and shrub management and replacement - safety signage upgraded around the park - encouraging cyclists to slow down and respect other park users - and LOOK ABOUT for DOGS - the establishment of a committee of management of local people and sporting clubs to give Yarra guidance on what is needed over the short, medium and long term. - appointment of a landscape architect with heritage experience to develop the next 5 year masterplan - plans to improve lighting - to and from the tennis club - plans to improve lighting - to the central dog off lead area. - access for dog owners to use the Peterson Oval when not fully utilized by sports club activities. Time allocations over winter so dog walkers can use the oval with lighting to exercise dogs that a juvenile and still learning recall or dogs that want to go on possum count runs around the gardens. - a diversion for the bike expressway to stop it being a nuisance to dogs and give back to the dog owners the shade the use to enjoy from the line of elms along the east side of the tennis courts. - improved car parking management for surrounding streets - a proposal for how the Park Ranger was going to operate - role and responsibilities, who would be his/her line manager, etc 	Against

Attachment 2 - Foosball table - summary of consultation feedback

	<p>Yarra could be spend \$12000 just to start preparing the paperwork for the above.</p> <p>Soccer table would be better located at Quarries Park where there is a keen interest in Soccer - even have a girls soccer club with a great coach.</p> <p>Give an extra \$12000 to Open Spaces so that they have the staff to do a proper job filling in holes and levelling ground around park seats to get rid of trip hazards. This is particularly important because these holes are a risk to children, elderly residents and people who have disabilities. And please - get rid of muddy holes as well.</p>	
15	<p>I think that there are improvements to be made which are not expensive. Signage for the dog park would be great, more bag dispensers and bins near the dog park.</p> <p>I have nightmares about the big hole on the NE corner near basketball court which as a grate with lid in it . That is a big trip / fall in the hole hazard. It's almost a metre deep.</p> <p>I think we need to have a few focus meetings on how the dog park can be improved. Realising it is used all day, everyday for dogs and their owners. So little money has been spent on dog walkers in Yarra in comparison to the cricket pavilion , upgrades of ovals etc.</p> <p>As dog we pay registration, it is recreational exercise and I believe a discussion must occur to recognise the value of this recreation and where it should sit within the departments if Yarra.</p> <p>I'm happy to discuss this. The money allocated for the Foosball table could be re allocated to make these improvements for dogs and their walkers. We are there everyday!</p>	Against
16	<p>I have been a regular Edinburgh Gardens user for some 15 years. I use the park twice per day during the week, but avoid the park during the warmer weather on weekends.</p> <p>I am continually upset by the way the park is used and abused on weekends and not enough is being done to address these issues by the council. I continually witness damage to the park by way of graffiti, broken and smashed bottles, bottle tops, furniture, rubbish etc. I am upset at the moment as damage has been caused by vandals to the grandstand by graffiti and damage to the rear of the stand. The Edinburgh Gardens Cricket Club has also recently been graffitied. I think it is about time</p>	Against

Attachment 2 - Foosball table - summary of consultation feedback

	<p>security cameras were installed to try and curb this behaviour.</p> <p>I think there are much more important pressing matters to address in the park than a football table.</p>	
17	<p>Edinburgh Gardens is Yarra’s most significant heritage park. Its expansive lawns and 1883 elm avenues attract thousands of people to its passive, unstructured recreation spaces. Like Fitzroy and Carlton Gardens, it is most valued for the peaceful relaxing atmosphere of its beautiful 19th. century landscape. While Melbourne City Council respects and preserves the similar heritage value of Fitzroy and Carlton Gardens, Yarra Council has recently trashed Edinburgh Gardens with unrestricted car access, post and rail barriers, and a large ugly “water conservation feature” that has alienated public use and enjoyment of the area.</p> <p>Alfred Cres. gate, once kept closed except for special needs/disabled access to the International House carpark, is now inappropriately permanently open. New post and rail barriers “separate” vehicle and pedestrian traffic (but not toddlers). This is disgusting and unnecessary. Council should recognise the Gardens is a pedestrian precinct and keep the gate closed</p> <p>The eyesore fence of International House and the inappropriate carpark degrades the heritage values of the Gardens. Users, visitors and city commuters alike, are entitled to drive into and park inside the Garden, endangering adult and child pedestrians who are the legitimate park users.</p> <p>Although the BBQ and playground facilities in the north-west of the Gardens are popular, they do have an adverse visual and heritage affect upon their significance of the Gardens. This area is already a mess. Further intrusions should not be permitted.</p> <p>Local residents and Edinburgh Gardens users do not want or need gimcrack “games” installations such as the steel tennis table, or the proposed ‘Foosball Table’ pinball machine.</p> <p>The eyesore table tennis table, installed without public consultation, is already graffitied. This area should not be further trashed by a “Foosball Table” and more rubber matting.</p> <p>The Edinburgh Gardens Master Plan (p.60, John Patrick 2003) calls for the restoration of the unique ornamental 19thC Gardens design/layout in this NW area and removal of the ugly 1960’s MIWC, International House carpark and the public WC. The MIWC and International House are now to be relocated in the new Best St. Library/Hub. New public WC’s have already been built further south in the Gardens.</p> <p>Council’s Open Space Department should be following the Master Plan, closing and preparing to demolish the carpark and associated buildings, restoring the 19thC design of this section of the Gardens, and not proposing further ad hoc, unnecessary</p>	Against

Attachment 2 - Foosball table - summary of consultation feedback

	<p>and crappy additions.</p> <p>Any future development in Edinburgh Gardens, however minor, should be overseen by a recognised heritage consultant expert in 19th C gardens design, with the assistance of a North Fitzroy residents committee appointed by Council</p>	
18	<p>As a resident and rate payer of Yarra Council I am very pleased to see Council's proposal to install a foosball table in the Edinburgh gardens.</p> <p>The location next to the table tennis table is ideal.</p> <p>The addition of this facility will add a new and different type of activity in which people can use the gardens.</p> <p>As a young professional without kids, I draw on very few of Council's services and am therefore happy to receive this type facility funded through my rates.</p>	For

11.5 Aboriginal Partnership Plan 2011 - 2014 Progress Report Year 3

Executive Summary

Purpose

To provide the third year progress report on the implementation of Council's Aboriginal Partnerships Plan 2011 - 2014 and to seek Council's endorsement to initiate the process of planning and developing the new Aboriginal Partnerships Plan 2015 - 2018.

Key Issues

Highlights and achievements in the last year include:

- (a) winning a National Local Government Award in the Promoting Reconciliation category for the Celebrating Aboriginal Culture in Gertrude Street project (walking tour, consultation and Facebook page). Then presenting the project in Canberra in a bid to win the overall award for excellence;
- (b) the completion and launch of the Aboriginal History of Yarra website and mobile web app;
- (c) the completion and launch of the City of Yarra's inaugural Reconciliation Action Plan;
- (d) Billabong BBQ winning a Regional and State Koorie Justice Award in Reconciliation and Partnerships category; and
- (e) the success of Smith Street Dreaming Festival, as part of the Leaps and Bounds Music Festival, in transforming culturally significant Smith and Stanley Streets with a day of Aboriginal music and culture.

Financial Implications

The Plan has ongoing funding through Council's budget. Some parts of the Plan also received funding from the Community Grants Program and other branches across Council such as Arts & Culture.

PROPOSAL

That Council:

- (a) notes the progress report detailing the third year of the Aboriginal Partnerships Plan 2011 - 2014, and acknowledges the many highlights and achievements of the plan;
- (b) endorses commencement of development and planning for the new Aboriginal Partnerships Plan 2015 - 2018; and
- (c) nominates Councillor <<insert name>> to be a member of the Aboriginal Partnerships Plan 2015 - 2018 Reference Group.

11.5 Aboriginal Partnership Plan 2011 - 2014 Progress Report Year 3

Trim Record Number: D13/99538

Responsible Officer: Coordinator Community Development

Purpose

1. The purpose of this report is to:
 - (a) provide the third year progress report on the implementation of Council's Aboriginal Partnerships Plan 2011 - 2014; and
 - (b) seek Council's endorsement to initiate the process of planning and developing the new Aboriginal Partnerships Plan 2015 - 2018.

Background

2. Council endorsed the Aboriginal Partnerships Plan 2011 - 2014 (Plan) in November 2010. It was developed through extensive community consultation, with aspects being informed by the successes and challenges of the Aboriginal Partnerships Plan 2004 - 2008.
3. Despite the relatively small resident population (328 people identifying as Aboriginal in the 2011 Census, up from 281 in 2006, and the approximate 200 Aboriginal people who work in the municipality) the City of Yarra holds cultural significance for the Victorian and wider Australian Aboriginal community. It also holds great significance for many other visitors who come to Yarra because of its past and current Aboriginal history.
4. The Plan was based on three key values: Reconciliation, Social Justice and Respect. There was a strong focus on partnerships with the Wurundjeri, Melbourne Aboriginal Youth Sport and Recreation (MAYSAR), Elders, Parkies, Aboriginal community, State and Federal Government Departments and Statutory Bodies, Victoria Police, service providers, community groups and Yarra's Aboriginal Advisory Group (AAG), and Yarra Aboriginal Support Network (YASN).
5. In order to deliver on Council's commitment as outlined in Yarra's Aboriginal Recognition Statement 2010, the Plan includes the following five key strategies:
 - (a) Strengthening Partnerships;
 - (a) Promoting Culture;
 - (b) Advocacy;
 - (c) Cultural Awareness; and
 - (d) Anti-Racism.

Consultation

6. The Plan was developed through extensive consultation with the stakeholders mentioned in paragraph 4.
7. The Aboriginal Advisory Group (AAG) acted as a reference group for the implementation of the Plan and ensured the Wurundjeri and broader Aboriginal community were always consulted around delivery of actions in the Plan.
8. Consultation also took place through the Celebrating Aboriginal Culture in Gertrude Street Gertrude Street walking tours, Facebook page and consultation project.
9. Further internal consultation took place across Council during the development of Yarra City Council's first Reconciliation Action Plan.

Financial Implications

10. Council provides financial support to Aboriginal affairs in a number of ways. Primarily through a dedicated position (1EFT) and an operational budget of \$28,900 (2012/13) to implement the Plan and fund small projects/events in response to specific needs or emerging issues in the community. Also the Special Projects Officer (0.4EFT) responsible for the implementation of the Smith Street Community Plan works in collaboration with the Aboriginal Partnerships Planner. There are several actions in the Smith Street Community Plan that involve the Aboriginal community and thus bring about a natural collaboration between these two positions.
11. Further to this, in Council's 2012/13 budget, it has contributed to the following:
 - (a) Aboriginal History of Yarra project received \$35,000;
 - (b) Smith Street Dreaming Festival received \$30,000; and
 - (c) Aboriginal cultural awareness training received \$2,000.
12. Council's Community Grants program funds several projects/events involving the Aboriginal community. In the 2012/13 budget some of these were:
 - (a) North Yarra Community Health, Billabong BBQ - \$45,000;
 - (b) North Yarra Community Health, Aboriginal Engagement Program - \$36,000;
 - (c) Boroondara Kindergarten, NAIDOC Celebration \$2,280;
 - (d) 3CR Community Radio, Precious Memories Oral History \$3,408;
 - (e) Aboriginal Housing, NAIDOC Family Day \$7,829;
 - (f) Homeground, Indigenous Recreation Program \$49,324;
 - (g) Connecting Home, Winangali Marumali program \$10,000; and
 - (h) Connecting Home, Mens yarn-up program \$3,000.
13. Council recommended that MAYSAR receive funding through a Community Partnerships Grant 2012 – 2015 to the value of \$50,000 per year with a CPI increase. MAYSAR has undergone a slow transition over the last 18 months and has had to make major changes. The new MAYSAR Board sought assistance from other Aboriginal organisations though was unsuccessful in this search. After due process, MAYSAR has signed an MOU with Whitelion, a non-profit community organisation that provides youth-focused gender and culturally specific services in several areas which include; mentoring, employment, role modelling, specialist outreach support and education based prevention programs. Whitelion will act as an auspice organisation for the delivery of the Community Partnerships grant until June 2015. MAYSAR will be providing a limited service due to presently having no other income apart from Council's grant.
14. Further to this the MAYSAR board has decided to undertake an 18 month engagement and consultation process to assist the Aboriginal community and other stakeholders in coming to a decision about MAYSAR's future. MAYSAR has requested Council's assistance in this process and at this point in time the development of what this consultation and engagement process would look like has not begun.

Economic Implications

15. The Fitzroy Aboriginal Heritage Walking Trail continues to have positive economic implications for the community in and around Gertrude Street. Officers from Community Development met with Songlines to discuss the opportunity of an Aboriginal social enterprise to deliver these tours. Council officers also meet with representatives from the Wurundjeri Council to discuss the opportunity for a social enterprise around this walking trail. The brochure is distributed regularly to visitors and school groups through the Melbourne Visitor Centre at Federation Square and will also feature as one of the key experiences in Yarra over summer, as part of Council's Discover your Backyard campaign (managed by Economic Development). This walking tour is also used as a cultural awareness tool by St Vincent's Hospital in the development of their staff to be culturally competent.

16. A number of Aboriginal people are employed through a range of different projects which are funded through Yarra's Community Grants and Council's operating budget. These projects also engage with Aboriginal businesses that are promoted and developed. The main projects are:
 - (a) Billabong BBQ coordinator;
 - (b) Aboriginal Engagement Program;
 - (c) Charcoal Lane in Gertrude Street;
 - (d) Smith Street Dreaming project;
 - (e) Koorie Songs and Stories;
 - (f) Fitzroy Aboriginal Heritage Walking Trail;
 - (g) Stories around the Fire;
 - (h) Gertrude Street Projection Festival;
 - (i) Lateral Violence training; and
 - (j) Cultural awareness training.
17. Council has been supporting AFL Sportsready and Artsready to promote opportunities for young Aboriginal people to gain part-time employment through traineeships across different areas of Council and in the municipality.
18. This kind of economic activity in Yarra recognises the Aboriginal history of Fitzroy/Collingwood as a significant asset with ongoing benefits for the Aboriginal and broader community.

Sustainability Implications

19. Aboriginal culture and people have managed their traditional lands and waterways using traditional practices for many thousands of years. Through Aboriginal people's connection to the land and Country and through the Dreamtime stories passed down through the generations. Aboriginal people have much to contribute to environmental sustainability. The Wurundjeri have played an important role not only in the promoting of cultural heritage, but in supporting environmental programs. Programs like the Merri Creek Management project, the Two Bays project which saw the Wurundjeri partner-up with the Port Phillip Catchment Authority, and the Department of Environment and Sustainability. This was to look at how to manage cultural significant sites of the Wurundjeri around Port Phillip Bay which will be affected by rising sea levels.
20. One of the actions in the Plan was the development of the Wurundjeri Protocols which provides further support and strength to the promotion of environmental sustainability and the culturally sensitive management of registered Aboriginal sites of significance, open space and public land. These protocols have been designed and approved by the Elders of the Wurundjeri Council, and the document was launched in conjunction with the Aboriginal History of Yarra project in April 2013.

Social Implications

21. The Plan sets a clear policy direction and commitment for how Council relates to the Traditional Owners and the different Aboriginal groups who have worked, lived, or contributed to the cultural heritage of Yarra. The Plan is a framework for action based on three key values, with its primary strength being the partnerships. These key relationships between Council and the Aboriginal community have been built over a number of years, and strengthen the participation of the Aboriginal community to be active members of the Yarra community.
22. Active participation in the broader community leads to healthier outcomes for people and empowers them with a voice. This participation occurs through the Aboriginal community's input and attendance at the AAG, YASN and projects like Celebrating Aboriginal Culture in Gertrude Street Facebook page and consultation project, Smith Street Dreaming, and the Atherton Gardens Master Planning process. The AAG is the Aboriginal community's direct

voice into Council and allows the community to have input into things such as: the development of Council plans and policies; the promotion of employment and training opportunities; and the empowerment of the Parkies.

Human Rights Implications

23. The Plan provides one way for Council to ensure it is meeting its responsibilities in the *Charter of Human Rights and Responsibilities Act 2006* in the area of Aboriginal Affairs by stating its commitment to respecting and promoting the rights of Aboriginal people.
24. One of the founding principles of the Charter is that “human rights have a special importance for the Aboriginal people of Victoria, as descendants of Australia’s first people, with their diverse spiritual, social, cultural and economic relationship with their traditional lands and waters.”
25. One of the substantive rights listed in the Charter under Cultural rights states Aboriginal persons hold distinct cultural rights and must not be denied the right, with other members of their community to:
 - (a) Enjoy their identity and culture;
 - (b) Maintain and use their language;
 - (c) Maintain their kinship ties; and
 - (d) Maintain their distinctive spiritual, material and economic relationship with the land and waters and other resources with which they have a connection under traditional laws and customs.
26. These rights are respected and promoted throughout the Plan and underpin the way Council engages with the Wurundjeri and other Aboriginal and Torres Strait Islander peoples living, working and visiting Yarra.

Council Plan, Strategy and Policy Implications

27. The Council Plan 2013 – 2017 gives direction to the Aboriginal Partnership Plan through the following strategic objectives, and highlights the distinct place of the Traditional Owners, the Wurundjeri. The Council Plan also makes a point of detailing the history of dispossession experienced by Wurundjeri from the time of settlement as a way of providing some of the context for the reason behind Council’s commitment to Aboriginal people. This commitment is manifest through the following strategies:
 - (a) **Celebrating Yarra’s uniqueness** - Council is deeply committed to acknowledging and celebrating the Aboriginal history of Yarra. This includes both the history of the Wurundjeri around the time of European colonisation and the more recent history of Aboriginal organisations, services and activism around Gertrude Street, Fitzroy, from the 1950s until today;
 - (b) **Supporting Yarra’s community** - Council has a strong commitment to achieving social justice outcomes for our residents: improving the opportunity and capacity for citizens to participate in our society. This highlights health, wellbeing and social justice.
 - (c) **Leading Local Government** - Equity and universal access are central to Yarra’s services and infrastructure provision: for migrants and refugees, Aboriginal Australians, people living with a disability, men and women, across all ages, for those economically disadvantaged and for people identifying as gay, lesbian, and bisexual, transgender, intersex or queer.

28. The Health Plan 2013 - 2017 has set four priorities to drive improvements in the health of the community. One of these priorities focuses on Closing the Gap on Indigenous health, though all four priorities have relevance. The priority areas interact with each other and acknowledge that disadvantage increases the risk of poor health. The four health priorities are:
 - (a) Health promoting environments;
 - (b) Community safety;
 - (c) Reducing the harms from alcohol, tobacco, and other drugs; and
 - (d) Closing the Gap on Indigenous Health.
29. The Plan also links to other policies across Council such as the Arts and Culture Plan, Multicultural Policy, Smith Street Community Plan, Environment Strategy, and the Tourism Strategy, Access & Inclusion Plan, Early, Middle, and Youth Strategies.

Legal Implications

30. The *Aboriginal Cultural Heritage Act 2006* is currently under review by the State Government, with the report of the review expected soon. Council submitted a submission into this process in 2012.
31. Some of the legislation related to this area of Council's work includes:
 - (a) *Local Government Act 1989*;
 - (b) *Charter of Human Rights and Responsibilities Act 2006*;
 - (c) *Aboriginal Cultural Heritage Act 2006*;
 - (d) *Racial Discrimination Act 1975*; and
 - (e) United Nations Declaration on the Rights of Indigenous Peoples 2007.

Other Issues

32. The final year of the Plan has seen Council's relationship with local Aboriginal community continue to grow, with a focus on developing new relationships, and providing cultural awareness opportunities for the non-Aboriginal community. Collaborative projects have been undertaken with organisations including: Wurundjeri Tribe Land Cultural Heritage Council; AFL Sportsready; Neighbourhood Justice Centre; North Yarra Community Health; Homeground; Charcoal Lane; MAYSAR; Smith Street Traders; Consumer Utilities Advocacy Centre; Victoria Police; YASN; Context; North Richmond Community Health; Brotherhood of St Laurence; and Connecting Homes.
33. There have been many achievements and highlights, ranging from healthy, positive lifestyle changes of individuals from within a socially disadvantaged group, to the social inclusion through participation in community programs and community celebrations. A report on each action in the Plan is provided in Attachment One. Here are some of the highlights and achievements:
 - (a) the Celebrating Aboriginal Culture in Gertrude Street walking tour, Facebook page and consultation:
 - (i) won the National Award in Local Government for Promoting Reconciliation;
 - (ii) was nominated in overall Award for Excellence;
 - (iii) increased cultural awareness within Council, with the CEO contributing on award entry;
 - (iv) promotion of the award and body of work through feature articles published in Melbourne Weekly Times, Yarra News and Civic Magazine;
 - (v) information gathered will be used to shape future works projects based in and around Gertrude Street; and
 - (vi) created an opportunity for Council to promote the Gertrude Street walking tours as a social enterprise opportunity. Council officers met and discussed this with a

number of different Aboriginal organisations including Wurundjeri Council, and Songlines.

- (b) the continuation of significant lifestyle changes of a number of individuals within the 'Parkies' community who are now living healthier lives. The number of individuals has been growing with time;
 - (c) Aboriginal community members (Parkies) have been accessing activities such as the weekly game of golf at the Burnley Golf Course (men) and the community golf days between Victoria Police and Aboriginal community members;
 - (d) Aboriginal community members and mainstream organisations attending community days like fishing trips and visits to different cultural sites;
 - (e) a series of Aboriginal community BBQs in Atherton Gardens promoting social inclusion;
 - (f) Aboriginal community members attending morning teas (women) at Charcoal Lane;
 - (g) development and launch of Council's first Reconciliation Action Plan;
 - (h) Aboriginal cultural awareness training session was facilitated by Kangan Tafe for Council's Executive and the RAP advisory committee;
 - (i) development and launch of the Aboriginal History of Yarra project consisting of a website and mobile web application;
 - (j) Council has met with four Local Governments through IMAP, to discuss replication of the Aboriginal History of Yarra project as a best practice model;
 - (k) YASN's advocacy campaign around the Atherton Gardens Master Planning process, which has seen a large number of the local Aboriginal community attend a consultation session in Atherton Gardens;
 - (l) Billabong BBQ winning a regional and state Koorie justice award in the category of Reconciliation & Partnerships;
 - (m) Reconciliation Week's Koorie Stories & Songs event;
 - (n) the redevelopment of Victoria Park, and the Aboriginal component, of the Aboriginal art, and Traditional games projects;
 - (o) Council supported a number of significant days on the Aboriginal calendar such as:
 - (i) The National Apology to the Stolen Generation;
 - (ii) Close the Gap Day;
 - (iii) Sorry Day; and
 - (iv) Reconciliation Week;
 - (p) Council supported NAIDOC week activities such as:
 - (i) NAIDOC in the Park;
 - (ii) NAIDOC at the Farm, (Collingwood Children's farm);
 - (iii) Whole of Government NAIDOC Event at the Fitzroy Town Hall, funded by Department of Families, Housing, Community Services and Indigenous Affairs (FaHCSIA);
 - (iv) NAIDOC March;
 - (v) participation in the annual NAIDOC Ball; and
 - (vi) Boroondara Kindergarten NAIDOC Week event funded through Council's annual grants.
34. The Aboriginal History of Yarra project saw Council develop a website and mobile web application. The mobile web application guides participants to significant cultural sites of the Wurundjeri within Yarra. The website is a useful resource for Aboriginal and non-Aboriginal community alike. This website and mobile friendly application was launched at the

headquarters of the Wurundjeri in April 2013; it has also attracted interest from IMAP. The print publication is in final stage of development.

35. Further to this, there have been other achievements that have resulted from work undertaken in response to needs or issues in the community. Even though these pieces of work are not actions in the Plan they are consistent with its values. Some of these achievements include:
- (a) ongoing partnership between Council, Consumer Utilities Advocacy Centre, (CUAC), and Kildonan around advocacy for Aboriginal people in dealing with utility companies. This partnership began with community consultations that lead to a report containing approximately fifty recommendations. This report went to the State Government and service providers in 2011;
 - (b) in early 2012, CUAC partnered with Kildonan Uniting Care and other organisations to develop a consortium submission to the Low Income Energy Efficiency Program (LIEEP), seeking funding for a Koorie Energy Efficiency Project (KEEP). The purpose of this project was to identify and respond to disadvantage in relation to energy issues in Koorie communities. The application and project design drew on findings from CUAC's earlier research in this area, conducted in 2011;
 - (c) in December 2012, the Department of Climate Change and Energy Efficiency awarded just over \$6 million in funding for the project. As a member of the KEEP Partnership Group, CUAC continues to contribute its expertise to the implementation of the project, drawing on its relationships and inviting involvement from Aboriginal community leaders, and providing recommendations generated from CUAC's 2011 research. The project is well underway and recently engaged a project manager to oversee the team that will be executing the project over the next three years;
 - (d) the Aboriginal Partnerships Officer facilitated a workshop on "what is reconciliation", and the best practice in development of Reconciliation Action Plans and importance of such a document. This workshop was attended by managing directors and decision makers of the State's water suppliers. Fifteen out of approximately twenty of the State's water suppliers were represented on the day;
 - (e) the Aboriginal Partnerships Officer has supported and provided assistance in various ways to:
 - (i) North Yarra Community Health, Homeground and Boroondara Kindergarten in developing their own Reconciliation Action Plans. This has included in some cases participation in Reconciliation Action Plan steering groups;
 - (ii) Boroondara Kindergarten in organising a forum for child care centres in Yarra that showcases their work around acknowledging and celebrating Aboriginal people and NAIDOC week;
 - (iii) Odyssey House, in conjunction with a number of Aboriginal organisations, on how they could become more inclusive to Aboriginal people. This led to Odyssey House installing a fire pit and yarning circle; and
 - (iv) Wurundjeri Council and five other local governments from the eastern suburbs on how local governments could strengthen their partnerships with the Wurundjeri Council using Yarra's Aboriginal Partnerships Plan as an example of best practice.
36. A brief review meeting of the Aboriginal Partnerships Plan 2011 - 2014 was held in October 2013 around the following questions: what worked; what did not work; highlights; challenges; and lessons learnt to take into the new plan.

37. This report also seeks endorsement to commence preparations for the development of the next Aboriginal Partnerships Plan 2015 - 2018, which include:
 - (a) establishment of a small reference group to guide the consultation process and development of the new policy. This group may comprise Council staff, community members, service providers and a Councillor;
 - (b) undertake a review of the Aboriginal Advisory Group in conjunction with the development of the new policy to seek how the Aboriginal community prefers to engage on a more formal basis with Council;
 - (c) development of a consultation and engagement strategy that will begin with initial community consultations in February 2014; and
 - (d) it is proposed the new policy will be completed by the end of 2014.

Conclusion

38. The Plan highlights the working relationships between Council, the local Aboriginal community, and several Aboriginal organisations and groups. The level of collaboration is quite high between Council, the Wurundjeri, the 'Parkies' and a number of other Aboriginal organisations. To achieve this level of collaboration it takes time and trust and it is imperative that Council continues to engage in a cultural appropriate way.
39. Council provides the opportunity for positive outcomes and a strong Aboriginal voice into Council through the Aboriginal Advisory Group, and informally through the Yarra Aboriginal Support Network. These forums continue to provide the Wurundjeri, the 'Parkies', and other local Aboriginal people and organisations an opportunity to be heard and to participate in the broader community. This ensures Council's commitment to the local Aboriginal community is grounded in and directed by the Aboriginal community.
40. The Aboriginal Partnership Plan 2011 - 2014, based on the values of Reconciliation, Respect, and Social justice, underpins and strengthens current relationships and commits Council to working towards Closing the Gap in areas where Aboriginal people face the biggest disadvantages in health, housing, education and employment.
41. Overall the life of the Plan has been a great success, and it has provided many highlights and positive outcomes for the local Aboriginal community along the way. Council has also learnt valuable lessons during the life of the Plan. This along with the many strong relationships the Plan has helped to create has given Council a strong position to move forward in the development of the new Aboriginal Partnerships Plan 2015 - 2018.

RECOMMENDATION

1. That Council:
 - (a) notes the progress report detailing the third year of the Aboriginal Partnerships Plan 2011 - 2014, and acknowledges the many highlights and achievements of the plan;
 - (b) endorses commencement of development and planning for the new Aboriginal Partnerships Plan 2015 - 2018; and
 - (c) nominates Councillor <<insert name>> to be a member of the Aboriginal Partnerships Plan 2015 - 2018 Reference Group.

CONTACT OFFICER: Colin Hunter
TITLE: Community Planner - Aboriginal Partnerships
TEL: 9205 5014

Attachments

- 1 Aboriginal Partnerships Plan Annual Report 2013

Attachment 1 - Aboriginal Partnerships Plan Annual Report 2013

●	In progress	●	Commenced and encountering issues	●	Not commenced	●	Not in current year
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<i>Description</i>	<i>Action</i>	<i>Responsible Unit (Leading Unit in Bold)</i>	<i>Timelines</i>	<i>Resources</i>	<i>Progress Comments</i>
Partnership with and support of MAYSAR	<p>1. Provide funding of \$50,000/year for three years to the community cultural centre at MAYSAR to develop and run programs for the Parkies and broader Aboriginal community.</p> <p>Details: The programs will aim to Close the Gap in health between Aboriginal and non-Aboriginal people by taking a holistic approach to health focused upon five key areas:</p> <ul style="list-style-type: none"> ● food and nutrition; ● arts and culture; ● fitness and physical activity; ● education; and ● Recreation. <p>2. Provide strategic support to the MAYSAR's CEO.</p> <p>Details: The support will focus upon:</p> <ul style="list-style-type: none"> ● ensuring the development and promotion of a program of activities to the Parkies and Aboriginal community; ● building MAYSAR's capacity to support the centre's growth; ● working alongside the State Government to progress its promise of capital works funding to MAYSAR; ● advocating for recurrent funding for MAYSAR; ● applying for additional funding and / or new partnerships to build the program of activities at MAYSAR; and ● Creating and building relationships between MAYSAR and related organisations / services – Aboriginal or 	<ul style="list-style-type: none"> ● Community Planning and Advocacy, MAYSAR ● Community Planning and Advocacy, MAYSAR ● Sport and Recreation, MAYSAR 	<p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p>	<p>Apply to the Community Partnerships Grant round in 2011.</p> <p>Requires a new initiative bid of \$50,000 in 2010/11 and 2011/12 in line with Council resolution.</p> <p>Aboriginal Partnerships Officer position to resource this.</p>	<p>● 1. MAYSAR has been going through a major transition period with a change of Committee of Management. The new committee has progressed and engaged Whitelion as an auspice organisation to assist with governance and programming until June 2015. Due to loss of other funding MAYSAR will only be able to offer a small and select number of activities. MAYSAR's only income is Council's Community Partnership Grant 2011-2015. An in-kind contribution is being made by Whitelion.</p> <p>● 2. Strategic support has been provided to the new Committee of Management since March/April 2013. MAYSAR is not in a position to hire a manager so its capacity has been severely reduced.</p>

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<i>Description</i>	<i>Action</i>	<i>Responsible Unit (Leading Unit in Bold)</i>	<i>Timelines</i>	<i>Resources</i>	<i>Progress Comments</i>
	<p>otherwise – to streamline existing services, reduce duplication and maximise positive impacts on the community.</p> <p>3. Broker a relationship between MAYSAR and Council’s ‘Sport and Recreation’ branch to ensure MAYSAR has twice yearly access to Brunswick Street Oval for community celebrations.</p> <p>4. Broker access to Fitzroy Town Hall for MAYSAR to hold a traditional ball.</p>	<ul style="list-style-type: none"> • Community Planning and Advocacy, MAYSAR, Civic Facilities 	2011	<p>Existing</p> <p>Existing</p>	<p>● 3. This has been on hold.</p> <p>● 4. This is still off the Communities agenda.</p>
<p>Partnership with ‘Wurundjeri Tribe Land Compensation and Cultural Heritage Council’ and Aboriginal Advisory Group</p>	<p>5. Complete, publish and promote the Wurundjeri Protocol developed by COY and Wurundjeri Council between 2004 -2008.</p> <p>Details: Update the protocol to include relevant legislation such as the Aboriginal Heritage Act 2006. Embed protocols for gateway signage into Yarra to ensure acknowledgment of Traditional Owners and use of Woiwurrung language in naming streets and lanes (see action 13). Promote the Wurundjeri Protocol as the first step for any person or business planning activities connected to land, cultural heritage and ceremonial celebrations on Wurundjeri land. Work with Wurundjeri to embed this document on the Wurundjeri Council website (currently under construction) and Yarra City Council website. The protocol will apply to all COY staff.</p> <p>6. Convene monthly AAG meetings.</p> <p>Background: The AAG to be used as an ongoing forum for communication and consultation between Yarra City Council and Wurundjeri Council, Aboriginal</p>	<ul style="list-style-type: none"> • Community Planning and Advocacy, Valuation Services, Wurundjeri Council, • Community Planning and Advocacy, Wurundjeri Council 	<p>2011</p> <p>Ongoing</p>	<p>Requires Smith Street Officer (0.4EFT) to continue for a further year and from existing branch resources achieved by a restructuring of functions in the branch in 2009.</p> <p>Existing and current level of resources 0.2 of the Aboriginal Partnerships is dedicated to the AAG and YASN support role.</p> <p>Existing</p>	<p>● 5. This document has been approved by the Wurundjeri Committee of Management and was launched in conjunction with the Wurundjeri history project in April 2013.</p> <p>This document will be updated to include the Aboriginal Heritage Act as soon as the review into the Aboriginal Heritage Act has been completed.</p> <p>● 6. AAG has moved to bi-monthly meetings. Working on a recruitment drive of community members, Wurundjeri Elders and other Aboriginal community</p>

Attachment 1 - Aboriginal Partnerships Plan Annual Report 2013

<i>Description</i>	<i>Action</i>	<i>Responsible Unit (Leading Unit in Bold)</i>	<i>Timelines</i>	<i>Resources</i>	<i>Progress Comments</i>
	<p>organisations and Aboriginal and Torres Strait Islander people, as per the AAG terms of reference.</p> <p>7. Develop a Memorandum of Understanding and Service Agreement between the Wurundjeri and Yarra City Council.</p>	<ul style="list-style-type: none"> • Community Planning and Advocacy, Wurundjeri Council 	<p>2011</p>	<p>Existing</p>	<p>members has shown no increase of participation in the AAG. This may not be the best way for the Aboriginal community to have a direct voice to Council. The AAG will be reviewed during the process of developing a new Partnerships Plan.</p> <p>● 7. This needs to be discussed with the CEO of the Wurundjeri, who will need to look into this action to see whether it would be a duplication of the Aboriginal Partnerships Plan 2011 – 2014 & the new Reconciliation Action Plan. Other Councils that do have a MOU with the Wurundjeri do not have an extensive Partnerships Plan which states similar commitments to an MOU.</p>

Attachment 1 - Aboriginal Partnerships Plan Annual Report 2013

<i>Description</i>	<i>Action</i>	<i>Responsible Unit (Leading Unit in Bold)</i>	<i>Timelines</i>	<i>Resources</i>	<i>Progress Comments</i>
<p>Partnership with the Parkies, YASN, Service Providers, Community Groups and the broader Aboriginal Community</p>	<p>8. Convene monthly YASN meetings.</p> <p>Background: YASN to help co-ordinate services to the Parkies, particularly around issues of holistic well-being, detox support, housing, and the need for a gathering space and meaningful activities. YASN to continue to serve as the platform for communication between Council, State Government, the Parkies community and the service providers. YASN also to support the development of programs for the Parkies at MAYSAR, and encourage and nurture relationships between Aboriginal organisations / community groups working with the Parkies and MAYSAR.</p> <p>9. Ensure representatives from Fitzroy Stars Football Club are included in future discussions / consultations about development of, and access to, the Victoria Park precinct.</p>	<ul style="list-style-type: none"> • Community Planning and Advocacy, YASN • Recreation and Open Space • Fitzroy Stars Football Club 	<p>Ongoing</p> <p>Ongoing</p>	<p>Existing resources 0.2 of the Aboriginal Partnerships Community Planner is dedicated to this and the AAG support roles.</p> <p>Existing</p>	<p>● 8. Monthly meeting well attended by external agencies. Approximately 20-30 agencies attend this forum every month.</p> <p>YASN was instrumental in the advocacy campaign around the Atherton Gardens Master Plan.</p> <p>Richard Frankland has been employed to facilitate a Lateral – Violence session to the YASN group on the 21st of November.</p> <p>Homeground, along with Charcoal Lane have worked in partnership to facilitate a number of the Aboriginal community BBQ’s at the Atherton Gardens estate. These BBQ’s have been a great way for the local Aboriginal community and the other service providers to engage.</p> <p>Homeground have also organised fishing trips, golf sessions/events, cricket matches between Victoria Police and the Aboriginal community.</p> <p>A YASN planning day was held</p>

Attachment 1 - Aboriginal Partnerships Plan Annual Report 2013

<i>Description</i>	<i>Action</i>	<i>Responsible Unit (Leading Unit in Bold)</i>	<i>Timelines</i>	<i>Resources</i>	<i>Progress Comments</i>
					<p>on 18th of June 2013. This day was used to map out the future direction of YASN over the next two years, and helped to identify a number of the key issues within the Aboriginal Community of Yarra.</p> <p>● 9. Recreation Services had worked closely in supporting the Fitzroy Stars Football Club though the club decided to return to their original home at the Aboriginal Advancement League in Thornbury.</p>
<p>Partnership with State and Federal Government Departments and statutory bodies and Victoria Police</p>	<p>10. Ensure a co-ordinated approach to All of Government policies such as 'Close the Gap'.</p> <p>11. Work with Victoria Police to ensure police officers have access to cultural awareness training through Wurundjeri Council. See Strategy Four.</p>	<ul style="list-style-type: none"> ● Community Planning and Advocacy, YASN, AAG ● Victoria Police, Community Planning and Advocacy and Wurundjeri Council 	<p>Ongoing</p> <p>2011</p>	<p>Existing</p> <p>Existing</p>	<p>● 10. YASN provides the forum to discuss, share information and coordinate initiatives and look at different approaches that can be used in working to Closing the Gap within the Aboriginal community. This influences individual service providers. NYCH coordinates the Billabong BBQ program and this program has a range of health professionals attend to deliver services to the local Aboriginal community. The program also delivers a healthy feed and positive</p>

Attachment 1 - Aboriginal Partnerships Plan Annual Report 2013

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					<p>social inclusion to the local disadvantaged Aboriginal community.</p> <p>The Billabong BBQ program, which is funded through Council's grants program, was acknowledged by winning both the Regional and State Koorie Justice Awards in the Reconciliation and Partnership category.</p> <p>A representative from Medicare local has meet with YASN to improve the knowledge of the Aboriginal Community, Pharmacies, and General Practitioners around the National Close the Gap PBS initiative.</p> <p>● 11. A number of Aboriginal workers from within the municipality meet with a Senior Sergeant from each of the Police Stations within Yarra to discuss how the relationship of the local Aboriginal community and local police can be improved. Local cultural awareness training is undertaken by the Aboriginal</p>

Attachment 1 - Aboriginal Partnerships Plan Annual Report 2013

<i>Description</i>	<i>Action</i>	<i>Responsible Unit (Leading Unit in Bold)</i>	<i>Timelines</i>	<i>Resources</i>	<i>Progress Comments</i>
					Community Liaison Officer.
Acknowledgement of Wurundjeri at meetings and significant events	<p>12. Acknowledge and honour the Wurundjeri by reading the 'Statement of Recognition of Wurundjeri Land' at meetings and events.²</p> <p>Details: The statement should be read at the beginning of Yarra Council meetings, citizenship ceremonies, Mayoral and civic receptions, opening major events, official openings of Council buildings, and official events where the Mayor is present.</p>	<ul style="list-style-type: none"> All Council staff, Governance 	Ongoing	Existing	<p>● 12. The Wurundjeri Community is acknowledged, respected, and honored by the reading of the Statement of Recognition of Wurundjeri Land.</p> <p>This statement is read at the beginning of Yarra Council meetings, citizenship ceremonies, Mayoral and civic receptions, opening major events, official openings of Council buildings, and official events where the Mayor is present. With the introduction of Council's Reconciliation Action Plan, the Wurundjeri are now acknowledged through the reading of the Wurundjeri acknowledgement at individual branch meetings.</p>
Gateway signage and use of Woiwurrung	<p>13. Work with Wurundjeri Council to develop protocols for gateway signage into Yarra to ensure an acknowledgment of Traditional Owners, eg: 'You are</p>	<ul style="list-style-type: none"> Community Planning and Advocacy 	2011-2012	Existing	<p>● 13. Sign-off is currently being sought from the Wurundjeri</p>

² Council acknowledges the Wurundjeri as the first owners of this country. Today, they are still the custodians of the cultural heritage of this land. Further to this, Council acknowledges the other Aboriginal and Torres Strait Islander people who have lived, worked and contributed to the cultural heritage of Yarra.

Attachment 1 - Aboriginal Partnerships Plan Annual Report 2013

<i>Description</i>	<i>Action</i>	<i>Responsible Unit (Leading Unit in Bold)</i>	<i>Timelines</i>	<i>Resources</i>	<i>Progress Comments</i>
<p>language when naming new streets and lanes</p>	<p>on Wurundjeri Land'. Also, give preference to words from Woiwurrung language when naming new streets and lanes. Consider acknowledgment of the Traditional Owners and other forms of recognition of Aboriginal culture in public art works, public buildings, open space and landscape design.</p>				<p>Council for the new Gateway signs.</p> <p>The naming of streets/lanes/places in Woiwurrung language in Yarra is an ongoing process. The Wurundjeri Tribal Council has initiated a new process for use of language.</p>
<p>Pursue the concept of an Aboriginal precinct for Gertrude Street and if supported by community proceed.</p>	<p>14. Investigate and proceed on the concept of an Aboriginal precinct for Gertrude Street.</p> <p>Details: The creation of an Aboriginal precinct would seek to recognise honour and celebrate the social and political struggle that has taken place in Gertrude Street, its history as a meeting place and its ongoing importance to the Aboriginal community as the urban heart of Aboriginal Victoria. Branding the street as such will strengthen pride in the community, fight racism, provide educational material for school excursions and attract international tourist dollars. It will also fit with existing Council branding of the street such as the Aboriginal History of Fitzroy walking trail / plaques project, as well as many actions in this plan, including the establishment of Wurundjeri gateway signage, a Koori Night Market and the installation of a statue recognising an Aboriginal hero or Elder. This will need stakeholder engagement in the concept and agreement of nominated parties.</p>	<ul style="list-style-type: none"> Community Planning and Advocacy 	<p>2011-2012</p>	<p>Existing. If to proceed will require further funding from internal and external sources.</p>	<p>● 14. There has been extensive Community consultation around what an Aboriginal Cultural Landscape might look like in Gertrude St. This consultation was held in a variety ways. Yarra Council held a series of walking tours for stakeholders. A number of Aboriginal actors facilitated these walking tours along Gertrude St. and delivered the Aboriginal history of Gertrude St to participants. These walking tours/consultation were nominated and won the National Award in Local Government for promoting Reconciliation</p> <p>The Aboriginal Community was invited to a Community BBQ to</p>

Attachment 1 - Aboriginal Partnerships Plan Annual Report 2013

<i>Description</i>	<i>Action</i>	<i>Responsible Unit (Leading Unit in Bold)</i>	<i>Timelines</i>	<i>Resources</i>	<i>Progress Comments</i>
					<p>help Council find out the views of the Aboriginal Community on this subject.</p> <p>Yarra Council also used a Facebook page to gather information from stakeholders which is still an active page.</p> <p>All the information gathered was used to form a report to Council around the concept of an Aboriginal precinct.</p>
<p>Celebrate or mark significant events in the Aboriginal calendar</p>	<p>15. Commit to running events and/or promoting significant days in the Aboriginal calendar.</p> <p>These days include:</p> <ul style="list-style-type: none"> ● Anniversary of The Apology (13 Feb) ● Close the Gap (25 March) ● Sorry Day (26 May) ● Reconciliation Week (1st week of June) ● NAIDOC week (4-11 July) – Collingwood Children’s Farm event. ● Wurundjeri Week. <p>Background: This action is achieved through various means e.g. the NAIDOC Children’s Farm event is a long standing celebration supported by a Yarra City Council grant and run in partnership with Aboriginal Housing Victoria. Other events are marked or promoted by distribution of a calendar of local events (Reconciliation Week) or by attendance at key events e.g. the Sorry Day march.</p>	<ul style="list-style-type: none"> ● Community Planning and Advocacy 	<p>Ongoing annually</p>	<p>Operational budget using existing resources and at current levels.</p>	<p>● 15. These significant days have been marked in different ways and by different organisations in Yarra as well as by Council. E.g. provision of information about why the days are significant, awareness raising through promotional material and the holding of events.</p>

Attachment 1 - Aboriginal Partnerships Plan Annual Report 2013

<i>Description</i>	<i>Action</i>	<i>Responsible Unit (Leading Unit in Bold)</i>	<i>Timelines</i>	<i>Resources</i>	<i>Progress Comments</i>
Develop project plan for a New Initiative Bid in the 2011/12 budget and if required seek external funding to undertake history project.	<p>16. Develop project plan for a New Initiative Bid to research, create and publish an historical document that explores the annexation of Fitzroy from Melbourne in 1850, and the relationship between the relevant Councils, the Wurundjeri community and other Aboriginal clans at this time.</p> <p>Details: This project is a Council resolution from the 17 August Council Meeting, 2010.</p>	<ul style="list-style-type: none"> • Community Planning and Advocacy, • Wurundjeri Council, Koori Heritage Trust 	2010	Requires internal and possibly external funding.	<p>● 16. The Wurundjeri history project was launched in April 2013 with a mobile friendly website called The Aboriginal History of Yarra which has a self-guided walking tour of some of the significant Wurundjeri sites in Yarra.</p>
Public awareness through digital media	<p>17. Support the local Aboriginal community to seek funding for the continuation of the Aboriginal History of Fitzroy Digital Storytelling project.</p> <p>Details: This project seeks to acknowledge the place of oral storytelling within Aboriginal culture, the potential for healing inherent to telling one’s story, and the value of preserving stories in modern, accessible forms for the benefit of future generations. This action is subject to external funding sources being available.</p> <p>18. Look into the creation of a centralised, community controlled website (such as a website for MAYSAR) for storing existing local history, photos and digital stories associated with the Aboriginal History of Fitzroy.</p>	<ul style="list-style-type: none"> • Community Planning and Advocacy 	<p>2011</p> <p>2011</p>	Requires external funding such as Arts Victoria or Federal funds. Council’s role is to support applications from community – this may include: notifying of funding opportunities, letters of support, advice on submission writing and provision of information about the	<p>● 17. Daybreak Films were engaged to document the ‘Stories around the Fire’ event which was held at the culturally significant gathering place at Atherton Gardens. A short high quality DVD was produced to preserve the oral history of Aboriginal Fitzroy. This DVD was submitted into, and received a National commendation for Promoting Reconciliation in Local Government.</p> <p>● 18. The Aboriginal History of Yarra website will provide this platform in the interim, leading to a community controlled</p>

Attachment 1 - Aboriginal Partnerships Plan Annual Report 2013

<i>Description</i>	<i>Action</i>	<i>Responsible Unit (Leading Unit in Bold)</i>	<i>Timelines</i>	<i>Resources</i>	<i>Progress Comments</i>
				project to date. Existing	website. A video quilt is currently being developed bringing together at least 15 videos that have a connection to Aboriginal Fitzroy. The development of a monthly newsletter called Clapsticks which will include Aboriginal community member's personal stories in each addition is in the final development stage. This will be linked to The Aboriginal History of Yarra website.
<p>Develop project plan and commence negotiations around the establishment of a Koori Market in Fitzroy.</p>	<p>19. Develop project plan and commence negotiations around the establishment of a Koori Market either at MAYSAR or the Stanley Street Art Project site, or alternating between both.</p>	<ul style="list-style-type: none"> Arts and Cultural Services, MAYSAR, Community Planning and Advocacy 	<p>2011</p>	<p>Unknown until consultation occurs. May require further funding.</p>	<p>● 19. Due to sustainability issues of the Koorie Night market, it is no longer in operation.</p> <p>Council has now been in discussions with Songlines to come up with a more sustainable model for the Koorie night market. At the launch of the Wurundjeri history project, Council employed a much smaller version of the</p>

Attachment 1 - Aboriginal Partnerships Plan Annual Report 2013

<i>Description</i>	<i>Action</i>	<i>Responsible Unit (Leading Unit in Bold)</i>	<i>Timelines</i>	<i>Resources</i>	<i>Progress Comments</i>
					Koorie night market. This saw a number of stall holders set up at this event.
Develop project plan and commence negotiations around the establishment of an Aboriginal Cultural Festival.	20. Develop project plan and commence negotiations around the establishment of an Aboriginal Cultural Festival to be held at MAYSAR (similar to the Vietnamese Festival or the Lygon Street Italian Festival).	<ul style="list-style-type: none"> Arts and Cultural Services, Community Planning and Advocacy, MAYSAR 	2012	Existing. If to proceed will require further funding from internal and external sources.	<p>● 20. The 2013 Yarra Leaps and Bounds Music Festival, which included the Smith St Dreaming, highlighted Aboriginal musicians. The Smith Street Dreaming event was a great success and could be further developed if resources were available. Celebrating Aboriginal Culture in Gertrude Street, Gertrude Street Projection Festival and the “Stories around the Fire” each have something to contribute to the idea of an Aboriginal Cultural Festival.</p>
Gertrude Projection Festival	21. Subject to successful funding, ensure Aboriginal content, acknowledging the significant connection Aboriginal people have to Gertrude Street, is included in this popular festival.	<ul style="list-style-type: none"> Arts and Cultural Services, Community Planning and Advocacy 	2011	Grants program budget. Officer time to support the initiative.	<p>● 21. This event was started off by a Traditional Welcome to Country by a Wurundjeri Elder. Unlike the two previous years of this festival no Aboriginal art was used in the projections,</p>

Attachment 1 - Aboriginal Partnerships Plan Annual Report 2013

<i>Description</i>	<i>Action</i>	<i>Responsible Unit (Leading Unit in Bold)</i>	<i>Timelines</i>	<i>Resources</i>	<i>Progress Comments</i>
					although images were projected on to the Aboriginal organisation Charcoal Lane.
Statue of an Aboriginal Elder of Hero in a public space.	22. Assist in brokering permissions for the installation of a statue of an Aboriginal Elder or hero in Fitzroy, such as a statue of Lionel Rose proposed for installation outside MAYSAR.	<ul style="list-style-type: none"> • Arts and Cultural Services, Community Planning and Advocacy, • MAYSAR 	2011-2012	Existing MAYSAR responsible for raising funds for the statues creation	● 22. Council's was approached to commission a statue of the Aboriginal boxer Lionel Rose. This was then broadened to investigate the idea of what an Aboriginal Cultural landscape/precinct might look like in Gertrude St. See Action 14.
Increased Employment of Aboriginal workers at Yarra City Council	23. Develop an employment strategy to increase employment of Aboriginal people at Yarra City Council. Details: The strategy will need to take into account: the Victorian Government's target to increase employment of Aboriginal people in the public sector to 1% by 2015; and the Council of Australian Governments' target to increase employment of Aboriginal people in the public sector to 2.6% by 2015.	<ul style="list-style-type: none"> • Human Resources • Community Planning and Advocacy • Australian Government Department of Education, Employment and Workplace Relations (DEEWR) 	End of 2011 for completion of employment strategy. Implementation of strategy to begin in 2012.	Officer time.	● 23. This has been picked up in Council's Reconciliation Action Plan.

Attachment 1 - Aboriginal Partnerships Plan Annual Report 2013

<i>Description</i>	<i>Action</i>	<i>Responsible Unit (Leading Unit in Bold)</i>	<i>Timelines</i>	<i>Resources</i>	<i>Progress Comments</i>
Develop and report back on a Reconciliation Action Plan	<p>24. Develop and commit to a Reconciliation Action Plan (RAP).³</p> <p>Details: The development of a Reconciliation Action Plan was an action strongly recommended by several Elders during the consultation period. The Action Plan is usually a simple, easy to read document of no more than five pages, that ensures Yarra City Council is in synch with the national movement towards Reconciliation. As part of this commitment, Council will be required to create an annual report for the public domain which captures tracks and promotes Council's achievement of Reconciliation actions.</p>	<ul style="list-style-type: none"> Community Planning and Advocacy 	Draft by mid-2011	Officer time – through a further year of the temp officer to work on this and Smith Street Community Plan implementation . Within current resources.	<p>● 24. The Reconciliation Action Plan was launched in Reconciliation Week 2013.</p>
Assessment of impacts of Local Law 8 on the community	<p>25. Engage Turning Point to do an independent assessment of impacts of Local Law 8 on disadvantaged members of the community including the Parkies. Local Law 8 will require ongoing evaluation and monitoring.</p>	<ul style="list-style-type: none"> Manager – Community Planning and Advocacy, Turning Point 	2010	\$30,000 from 2009 -10 budget.	<p>● 25. First report released by Council in October 2010. Second report released by Council in September 2011.</p>

³ **A brief note on Reconciliation Action Plans**

Committing to a Reconciliation Action Plan (RAP) is best practice for businesses, government departments and organisations Australia-wide. The RAP differs from Yarra City Council's Aboriginal Partnerships Plan in that it puts Council's actions into a national framework that must be tracked and publicly reported back on upon, on an annual basis. Many of the actions contained within the Aboriginal Partnerships Plan will fit directly into Council's RAP. But with a RAP built into Council's Aboriginal Partnerships Plan, Council adds extra potency to its actions and promotes its work, and its commitment to Reconciliation, to the rest of the country. Other Government departments, organisations and businesses committed to Reconciliation Actions Plans include: Melbourne City Council, Adelaide City Council, The Queensland Government, The Australian Government Attorney-General's Department, Australian National University, National Australia Bank, The Australian Tax Office, Fred Hollows Foundation, Qantas and BHP Billiton.

Attachment 1 - Aboriginal Partnerships Plan Annual Report 2013

<i>Description</i>	<i>Action</i>	<i>Responsible Unit (Leading Unit in Bold)</i>	<i>Timelines</i>	<i>Resources</i>	<i>Progress Comments</i>
YASN as a mechanism for advocating for the Parkies community	26. Advocate for the Parkies community at monthly YASN meetings.	<ul style="list-style-type: none"> Community Planning and Advocacy 	Ongoing	Officer time.	<p>● 26. YASN Group presented a position statement to OoH around the Atherton Gardens Master Plan and assisted with engagement of the Aboriginal community in the consultation.</p> <p>Ongoing advocacy from YASN group around ensuring Parkies have quality service provision.</p>
Promotion of cultural awareness training and the Wurundjeri protocol	<p>27. Council staff to undertake cultural awareness training at induction and consult the Wurundjeri protocol on matters relating to planning activities in Yarra connected to use of land, cultural heritage and ceremonial celebrations.</p> <p>28. Newly elected Councillors to attend an induction meet-and-greet with Wurundjeri Council.</p> <p>29. Victoria Police to work together with Yarra City Council and Wurundjeri Council to develop appropriate cultural awareness training.</p> <p>Details: This induction training will include a tour of important Aboriginal gathering places in Yarra. Officers will also be required to consult the Wurundjeri protocol on matters relating to ceremonial events.</p> <p>30. YASN and AAG meetings to be used as a forum for identifying other organisations to which cultural awareness training and / or the Wurundjeri protocol</p>	<ul style="list-style-type: none"> Community Planning and Advocacy, Organisational Development Yarra City Council Staff Community Planning and Advocacy, Councillors Community Planning and Advocacy, Victoria Police Community Planning and Advocacy, 	<p>Ongoing</p> <p>2011 -2013</p> <p>Ongoing</p> <p>Ongoing</p>	<p>Within existing resources.</p> <p>Using existing resources.</p> <p>Victoria Police to fund training. Yarra officer time to broker relationships with Wurundjeri.</p> <p>Yarra officer time to broker</p>	<p>● 27. The new RAP committee, along with the Council Executive has completed an Aboriginal cultural awareness training session on the 2nd of July 2013.</p> <p>Also picked up in the Reconciliation Action Plan.</p> <p>● 28. A meet & greet is hoped to be organised in early 2014.</p> <p>● 29. Victoria Police, through its Aboriginal community liaison officer provides cultural awareness training to officers.</p> <p>● 30. Cultural awareness training and the Wurundjeri protocols</p>

Attachment 1 - Aboriginal Partnerships Plan Annual Report 2013

<i>Description</i>	<i>Action</i>	<i>Responsible Unit (Leading Unit in Bold)</i>	<i>Timelines</i>	<i>Resources</i>	<i>Progress Comments</i>
	could be promoted.	Wurundjeri Council		relationships	<p>promoted at YASN & AAG group at all opportunities.</p> <p>Organisations in YASN have undertaken cultural awareness training for their staff such as NYCH.</p>
Empowering people by facilitating access to information	<p>31. Work with Yarra City Council Libraries and Leisure Centre's to promote information on racism and discrimination legislation to City of Yarra residents.</p> <p>Details: Libraries; Leisure Centre's and Neighborhood Houses required to display up to date information on websites and community notice boards about:</p> <ul style="list-style-type: none"> ● The Racial Discrimination Act 1975 (Commonwealth); ● Racial and Religious Tolerance Act 2001 (Victoria); ● Victorian Charter of Human Rights and Responsibilities Act 2006; ● Victorian Equal Opportunities and Human Rights Commission; and ● Australian Human Rights and Equal Opportunities Commission. 	<ul style="list-style-type: none"> ● Community Planning and Advocacy Unit – Aboriginal Partnerships Officers. ● Yarra Libraries, Leisure Centre's and Neighborhood Houses ● The Victorian Equal Opportunities and Human Rights Commission, ● The Australian Human Rights and Equal Opportunities Commission 	2011-12	<p>Officer time to support enquiries.</p> <p>Officer time to support this resource being up to date and understood by other staff members.</p> <p>Library within existing resources.</p>	<p>● 31. Council has become a signatory to the 'Racism. It Stops With Me campaign'. This involves strategies for Council to undertake which include providing information on racism and discrimination legislation.</p>

11.6 Multicultural Policy and Action Plan 2010 - 2014 Yarra - We All Belong - Third Year Progress Report

Executive Summary

Purpose

To provide a progress report on the Multicultural Policy and Action Plan 2010 - 2014, Yarra – We All Belong and to seek Council's endorsement for moving forward with consultation and planning for the next Multicultural Policy 2015 - 2018.

Key Issues

Council endorsed the Yarra City Council Multicultural Policy 2010 - 2014 in July 2010.

The Multicultural Policy and Action Plan 2010 - 2014 aligns with the strategic objectives of the Council Plan, Health Plan and the Customer Service Guarantee, and is based on a human rights framework.

The achievements from Year Three of the Action Plan have outcomes from six key areas including: Communication and Engagement, Customer Service, Partnerships, Celebrations and Events, Advocacy and Governance.

Preparations for the development of the next Multicultural Policy 2015 - 2018 are to commence in early 2014 and are proposed to include an internal review and wide community consultation with guidance from a reference group.

Financial Implications

Council provides financial support to multicultural affairs via a dedicated position (0.5 EFT) and an operational budget of \$26,000 (2012/13) to implement the multicultural policy and to fund small projects/events in response to specific needs or emerging issues in the community. Community Grants, and Home and Community Care (HACC) funding provide resources to many culturally and linguistically diverse (CALD) community groups/projects based in Yarra. Further, Council provides interpreters and translated information both proactively and upon request.

PROPOSAL

That Council:

- (a) notes the progress report detailing the final year of the Multicultural Policy and Action Plan 2010 - 2014, Yarra – We All Belong;
- (b) endorses commencement of development and planning for the new Multicultural Policy 2015 - 2018; and
- (c) nominates one Councillor to be a member of the Multicultural Policy 2015 - 2018 Reference Group.

11.6 Multicultural Policy and Action Plan 2010 - 2014 Yarra - We All Belong - Third Year Progress Report

Trim Record Number: D13/99488

Responsible Officer: Director Community Programs

Purpose

1. To provide a progress report on the Multicultural Policy and Action Plan 2010 - 2014, Yarra – We All Belong, and to seek Council’s endorsement for moving forward with consultation and planning for the next Multicultural Policy 2015 - 2018.

Background

2. Council endorsed the Yarra City Council Multicultural Policy 2010 - 2014 in July 2010.
3. Council has been provided with a progress report for each year of the Multicultural Policy Action Plan. This is a report on the final year of the Action Plan.
4. This report outlines the progress on the implementation of the Year Three Actions, while also seeking the endorsement to commence preparations for the development of the next Multicultural Policy 2015 - 2018.

Achievements from the Action Plan – Year Three

5. Over the previous 12 months, the completed actions have outcomes from the six key focus areas of the areas of the Action Plan as follows:
 - (a) Communication and Engagement:
 - (i) Council pledged its support to the Australian Human Rights Commission’s Anti-Racism Campaign - “Racism. It stops with me”, promoting it on the Yarra public website, and encouraging the wider community to join the campaign. Further Anti-Racism work has commenced in the form of a postcard campaign, which builds on the short film on racism undertaken by Yarra’s Youth Ambassadors. This campaign will link to the International day for the Elimination of Racism in March 2014;
 - (ii) inclusion of an Anti-Racism clause in *Sport and Recreation’s Conditions of Use Agreement Sporting Grounds and Pavilions*, to ensure equitable access for people from diverse cultural, linguistic and religious backgrounds. The inclusion reads: “The City of Yarra is committed to the eradication of racism, and requires all clubs to ensure a safe and inclusive sporting and recreational experience free of racial or religious vilification at all levels of involvement. Council is committed to work in partnership with Clubs to provide information, strategic advice and training opportunities to further enhance their work in the above areas”. It is envisaged inclusions such as this will be made to other future strategies and Council documents;
 - (iii) support of the Victorian Human Rights and Equal Opportunity Commission’s Anti-hate campaign, via distribution of information and promotional materials to services and the wider community; and
 - (iv) investigation of training options for staff via the Victorian Human Rights and Equal Opportunity Commission, to highlight the International Day for the Elimination of Racism in March 2014;
 - (b) Customer Service:
 - (i) development of Council’s Language Services Policy and Guidelines, aimed at equitable access to Council services. The document is to act as a resource for staff, and will be available via the intranet. Induction does not currently involve the Multicultural Affairs Community Planner as a presenter, however, it is envisaged that new staff will be made aware of this resource. Training

opportunities will be continued to be provided for staff on use of language services and cross-cultural sensitivity;

(c) Partnerships:

- (i) Council successfully co-facilitated the Yarra Settlement Forum (YSF) with North Yarra Community Health. Activities of the YSF include:
 - monthly information-sharing network meetings;
 - a Housing Forum for service providers;
 - a Mental Health for Refugees and Asylum Seekers Forum (also aimed at the sector);
 - a short film competition for local secondary schools in partnership with Australian Centre for the Moving Image (ACMI), culminating in a Refugee Week event 2013;
 - formation of a working group planning for Refugee Week 2014 activities; and
 - formation of a working group investigating demographic data of refugees and asylum seekers connected to City of Yarra; and
- (ii) Council has collaborated actively with New Hope Foundation, Spectrum Migrant Resource Centre, and Ecumenical Migration Centre through partnership projects undertaken by the YSF;

(d) Celebrations and Events:

- (i) a very successful Cultural Diversity Week 2013 event was undertaken which involved a partnership project with The Songroom, and Richmond West Primary School. Students were involved in a series of workshops with The Songroom, culminating in a performance at the school, open to the community. The project embodied a celebration of cultural difference while building performance skills in primary school aged children;
- (ii) Refugee Week 2013 involved a student short film competition, involving students from Collingwood Alternative, Fitzroy High school, Academy of Mary Immaculate, YAMEC (Young Adults Migrant Education Centre) and Fitzroy Learning Centre Computer Club House. Students were engaged in a process which allowed them to explore the theme "Restoring Hope" in reference to the refugee experience, and produce a short film, which culminated in a short film competition. Students had the opportunity to work with Australian Centre for the Moving Image (ACMI) to produce professional and poignant films. This has led to some students maintaining their contact with ACMI to further develop their film making skills;
- (iii) the Victorian Interfaith Network Conference was held at Fitzroy Town Hall in October 2012, building on the growing relationship the Yarra Interfaith Network has with the Interfaith community;
- (iv) the Yarra Interfaith Network has continued to meet monthly with the guidance and support of Council, undertaking to become an Incorporated Association, with its own Committee of Management. This serves the purpose of the Network becoming more independent, developing their capacity and strengths as a community group, and ensuring longevity. A Memorandum of Understanding is being developed in partnership with the Network, outlining the parameters of the relationship between Council and the Network. The group has continued to reach out to potential members, to increase the diversity and a more accurate representation of Yarra in the network; and
- (v) The Community Grants program funds several community events with a multicultural focus such as:
 - Eid Celebrations;

- Carols in Carlton;
- St. Patricks Day Irish Family Dance;
- St. Georges Day Celebration; and
- Moon Festival;

(e) Advocacy

- (i) Best practice standards for Community and Corporate Planning programs were achieved via:
 - use of on-site and telephone interpreters;
 - ethnic media coverage;
 - multicultural policy objectives linked to Community Grants funding strategies;
 - capacity building for newly-emerging groups occurred through assistance with grant writing and reporting procedures;
 - sector-strengthening activities via provision of training and forums on topics relating to working with CALD communities, especially refugees and asylum seekers;
- (ii) Yarra Settlement Forum has a strong advocacy approach embedded in its Terms of Reference, and has from time to time participated in various lobbying activities in relation to emerging issues. In the past twelve months it has focused more on awareness-raising and sector strengthening so as the various service providers have been empowered to advocate for and with their clients;
- (iii) advocacy for inclusion and recognition of needs of CALD communities has been provided particularly around development of new policies such as the Council Plan, Health Plan and the Neighbourhood House Memorandum of Understanding;
- (iv) Council's ongoing support of the Human Rights Commission's Anti-Racism campaign as well as the "Welcome" banners to refugees and asylum seekers, have been strong advocacy messages, particularly during a challenging political landscape; and
- (v) Refugee Council of Australia (RCOA) is developing a national resource to assist local governments in their work with refugees and asylum seekers. It will do this by showcasing Councils who have signed to RCOA's program of 'Welcome Refugee Zones'. See Attachment 1 for Yarra's contribution to this resource; and

(f) Governance

- (i) a commitment to providing skills training to CALD groups to build governance skills has continued throughout the final year of the action plan with advice and information being provided to CALD groups and individuals, linking them into the appropriate opportunities such as Council's community grants program and the grants program of the Victorian Multicultural Commission.

6. This report also seeks endorsement to commence preparations for the development of the next Multicultural Policy 2015 - 2018, which include:

- (a) an internal review of the current policy and action plan to be conducted early 2014 in preparation of the new policy;
- (b) establishment of a small reference group to guide the consultation process and development of the new policy. This group may comprise Council staff, community members, service providers and a Councillor;
- (c) consultations with the community to commence in March 2014 as a way of highlighting Cultural Diversity Week. It is envisaged the event will be a combination of celebration as well as targeted consultation;

- (d) Specific groups to consult during this phase will include CALD residents, organised CALD groups (including seniors clubs), the service sector, community grants recipients, young people (Youth Ambassadors), Council staff, housing estates, and the broader Yarra community; and
- (e) it is proposed the new policy will be completed by the end of 2014.

Consultation

- 7. The development of the policy throughout 2009/10 involved consultation with a diverse range of groups and individuals in the Yarra community, including social research and analysis of other government policies and legislative requirements.
- 8. Feedback was received at various times from community, internal staff, service providers and Councillors to assist in the implementation of the policy and action plan which led to continual improvement in implementing the policy.
- 9. Recent internal consultation has occurred around the development of the draft Language Services Policy.
- 10. The Yarra Settlement Forum (through the diverse expertise represented there) has played an important role in also providing feedback and planning advice, enabling Council to be responsive to changing needs and emerging issues in the community while maintaining the integrity of the policy.

Financial Implications

- 11. Council provides financial support to multicultural affairs in a number of ways. Primarily with a dedicated position (0.5 EFT) and an operational budget of \$26,000 (2012/13) to implement the multicultural policy and fund small projects/events in response to specific needs or emerging issues in the community. Community Grants, and Home and Community Care (HACC) funding provide resources to many culturally and linguistically diverse (CALD) community groups/projects based in Yarra. Further, Council provides interpreters and translated information both proactively and upon request.
- 12. All actions in the Action Plan were resourced through the existing operational budget.

Economic Implications

- 13. Council recognises a range of ongoing advantages of migration to Victoria and in particular to Yarra's economy. Multiculturalism boosts our economic advantage by providing the municipality with a competitive edge through a diverse, innovative, highly skilled and internationally connected workforce in many areas of employment. Yarra has a rich history of the contributions made by migrants and refugees alike.

Sustainability Implications

- 14. An engaged and informed CALD community that participates in sustainability projects such as community education and awareness, community gardens and peer mentoring, delivers positive sustainability outcomes for the municipality.

Social Implications

- 15. The Multicultural Policy and Action Plan 2010 - 2014 has been designed to continue to build on the work undertaken in strengthening partnerships and service delivery to Yarra's CALD residents, community groups, multicultural organisations and ethno-specific agencies.
- 16. The implications of multiculturalism are directed to social inclusion by respecting diversity and promoting unity. Council's obvious celebration of multiculturalism via program delivery, messages to the community and public events, leads to a more engaged and accepting community, resulting in cohesion and harmony.

Human Rights Implications

- 17. Yarra's Multicultural Policy is aligned with the *Charter of Human Rights and Responsibilities Act 2006*, and other pieces of international, national and state human rights legislation, declarations and conventions. The Multicultural Policy derives from (and affirms) a human

rights framework. In fact the human rights framework is used as a descriptor of multiculturalism.

18. The Charter protects important rights endemic to multiculturalism. In particular, freedom from discrimination, freedom of expression, the right to participate in public life and freedom of religion and cultural rights. It provides protection to people who may be marginalised or disadvantaged because of their cultural, religious or language background, and assists with these groups' sense of belonging. Council's Multicultural Policy is a practical way of actively promoting and protecting people's human rights.

Council Plan, Strategy and Policy Implications

19. The Multicultural Policy and Action Plan 2010 - 2014 aligns with the strategic objectives of the Council Plan 2013 - 2017, the Health Plan 2013 - 2017 and the Customer Service Guarantee.

Legal Implications

20. There are a number of international, national and state pieces of legislation that underpin Yarra's Multicultural Policy. These include:
 - (a) *Racial Discrimination Act 1975*;
 - (b) *Equal Opportunity Act 1995*;
 - (c) *Racial and Religious Tolerance Act 2001*;
 - (d) *Multicultural Victoria Act 2004*;
 - (e) *Local Government Act 1989*; and
 - (f) *Charter of Human Rights and Responsibilities Act 2006*;
21. The context of these pieces of legislation ensures Council has a legal responsibility to protect the rights of individuals, which is reflected in Council's Multicultural Policy.

Conclusion

22. The Multicultural Policy and Action Plan is aligned with similar international, national and state policies, highlighting a human rights approach and building on a strong sense of community belonging.
23. The aim of the Multicultural Policy is to provide a strong clear message for whole of Council as well as the broader community.
24. The final year of the Action Plan has focused on continuing to strengthen and build on Council's partnerships with community stakeholders, aiming to achieve best-practice outcomes for the delivery of culturally relevant and accessible services for residents.
25. While Yarra City Council is regarded as a leader in the field of multicultural affairs in local government, especially in supporting refugees and asylum seekers, there are limitations posed by the actual hours dedicated to the position. The demand from many sectors both internally and externally, on relevant staff is quite high, and limited staffing hours means careful selection of areas of focus.
26. Planning for the new Multicultural Policy 2015 - 2018 needs to commence early 2014 to ensure best practice standards for consultation and policy development. This report seeks a Councillor nomination to be a member of the Multicultural Policy 2015 - 2018 Reference Group.

RECOMMENDATION

1. That Council:
 - (a) notes the progress report detailing the third year of the Multicultural Policy and Action Plan 2010 - 2014, Yarra – We All Belong;
 - (b) endorses commencement of development and planning for the new Multicultural Policy 2015 - 2018; and
 - (c) nominates Councillor <<insert name>> to be a member of the Multicultural Policy 2015 - 2018 Reference Group.

CONTACT OFFICER: Cristina Del Frate
TITLE: Community Planner - Multicultural Affairs & Neighbourhood Houses
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Attachments

- 1 Refugee Welcome Zone - Yarra's Response

Attachment 1 - Refugee Welcome Zone - Yarra's Response

Yarra City Council

Refugee Welcome Zone

The City of Yarra is an inner metropolitan municipality which is home to a diverse community of 80,688 at 30 June 2012. Yarra's 19.5 square kilometres include the suburbs of Abbotsford, Burnley, Clifton Hill, Collingwood, Cremorne, Fitzroy, North Carlton, North Fitzroy, Princes Hill and Richmond. Parts of Alphington and Fairfield - south of Heidelberg Road - are also included in Yarra.

The City of Yarra has a rich multicultural community. Yarra residents are as diverse as Melbourne itself having come from as far afield as the United Kingdom and Ireland, Italy, Greece, the former Federal Republic of Yugoslavia, Turkey, the United States of America, India, Thailand, Malaysia, Vietnam, the Philippines, East Timor, China and Hong Kong, Japan, South Africa, and other African nations such as Ethiopia, Somalia and the Sudan. Yarra's diversity, with almost 28% of its residents having been born overseas, is similar to the Melbourne Statistical Division with 29% residents born overseas.

Yarra's Multicultural Policy 2010 - 2014 aims to ensure Council's accountability to its culturally diverse community, providing services that are accessible and as culturally relevant as possible. It provides a blueprint for staff that supports best practice delivery of services to residents, businesses and visitors to Yarra.

Programs and services that welcome refugees to City of Yarra

Policies and Council Statements

- Yarra City Council has been a Refugee Welcome Zone since 2002, and it was one of the first local governments to join this initiative. A Refugee Welcome Zone is a Local Government Area which has made a commitment in spirit to welcoming refugees into the community, upholding the human rights of refugees, demonstrating compassion for refugees and enhancing cultural and religious diversity in the community.
- Council adopted its own Refugee and Asylum Seeker Statement in 2005, which outlines Yarra's commitment to a respectful and compassionate approach to Asylum Seekers (see below). At this time welcome banners stating "City of Yarra Welcomes Refugees and Asylum Seekers" were hung outside the Collingwood Town Hall on special occasions such as Refugee Week.

Attachment 1 - Refugee Welcome Zone - Yarra's Response

City of Yarra Refugee and Asylum Seeker Statement

The City of Yarra encourages the development of a strong, resilient and diverse local community. The Council is proud to work with and support refugees and asylum seekers living in our municipality.

The City of Yarra recognises that people who leave their country due to war and other conflicts have often experienced persecution, trauma and grief and should be treated with dignity and compassion. We also recognise that refugees and asylum seekers have been disenfranchised from their own governments and need support to re-engage with government processes in Australia.

Respect and compassion will be the hallmarks of the City of Yarra's ongoing commitment to assisting refugees and asylum seekers:

-We will engage with our citizens, community groups and local service providers to ensure that refugees and asylum seekers settling in our municipality receive appropriate support to deal with the challenges of living in a new society;

-We will provide opportunities for participation in local decision making processes, undertake capacity building in emerging communities and foster leadership development;

-We will seek to empower people through building knowledge and understanding of how Australian institutions and services work, with the aim of increasing participation in all aspects of community life; and

-We will advocate for policy change and additional resources for refugees and asylum seekers from other levels of government where these are discriminatory or lacking.

The City of Yarra welcomes refugees and asylum seekers.

- Council unanimously voted in 2010 to permanently display the Welcome Banners to Refugees and Asylum Seekers from three town hall sites – Collingwood, Fitzroy and Richmond, and continues to display them.
- As stated in Yarra's current Multicultural Policy 2010 - 2014, Yarra City Council welcomes refugees, asylum seekers and other humanitarian migrants to the municipality with respect and compassion and facilitates a responsive resettlement response.

Networks and Collaborations

Yarra co-convenes (and funds) the Yarra Settlement Forum (YSF) with North Yarra Community Health which looks broadly at settlement issues of all new arrivals with a special focus on refugees and asylum seekers. Members of the YSF include services with a focus on supporting refugees and asylum seekers (eg. Asylum Seeker Resource Centre, Fitzroy Learning Network, etc).

Attachment 1 - Refugee Welcome Zone - Yarra's Response

Activities of the YSF have included:

- Advocacy working groups for Refugees and Asylum Seekers;
- Refugee week events;
- Mental Health Issues for Refugees and Asylum Seekers Forum;
- Housing Forum;
- Employment Forum (focus on refugee communities);
- Early Childhood Forum (focus on refugee communities); and
- Education Forum (focus on refugee communities).

Community Grants

Council provides support through its Community Grants program, assisting refugee and asylum seeker groups to access funding for community strengthening projects, including:

- projects which support the settlement of refugees and asylum seekers;
- community events to celebrate diverse cultural traditions, and which include the wider community;
- building the capacity and leadership skills of refugee and asylum seekers; and
- supporting partnerships between local community groups and service providers to enhance support for refugees and asylum seekers.

Council assists new and emerging community groups to access the Community Grants program by providing training sessions and one-on-one support in building the groups' capacity in grant-seeking.

Please see the table below for a listing of projects that were directly related to refugee and asylum seekers funded through the 2012/13 Community Grants Program to a total of \$124,355:

Organisation	Project Name
Asylum Seeker Resource Centre	Community Cooking Classes 4 Refugees
Boroondara Kindergarten	Cross-cultural and flexible parenting support within a CALD community; welcoming new residents
Brotherhood of St Laurence	Yarra Afghan and Iranian Women's Social Support Group
Circus Oz	YAMEC-Circus Oz Project
Ethnic Community of Mozambique	Events for Mozambique Community Awareness National Day, New Migrant Day, Christmas Day
Fitzroy Adventure Playground (Cubbies)	Cubbies Girls African Dance Group
Fitzroy Learning Network	Muslim Mum's cooking group - Fitzroy African Muslim group

Attachment 1 - Refugee Welcome Zone - Yarra's Response

Fitzroy Learning Network	Fitzroy Sudanese Eritrean Families and Children's group
Fitzroy Learning Network	Ramadan, Kurban Bayram and International Womens Day Celebrations
Fitzroy Legal Service	Khaane - Home
North Richmond Community Health	Healthy Eating Program - Sudanese, Ethiopian and Eriterian Communities
North Yarra Community Health	Refugee Wellness Program
Richmond Junior Football Club	Sponsorship of Sudanese and Vietnamese Children
The New Hope Foundation	Refugee Week Film Festival
The New Hope Foundation	Youth Behind The Wheel
The New Hope Foundation	Youth Leadership Camp
Victorian Arabic Social Services	Media Skills training for refugee youth
Multicultural Arts Victoria	Emerge Festival
North Yarra Community Health	Refugee Health Clinic

Projects that were indirectly related to refugee and asylum seeker issues (yet involve a significant number of members from these communities) funded through the 2012/13 Community Grants program to a total of \$172,344:

Organisation	Project Name
Australian-Iranian Society of Victoria	2013 Persian Fair
Belgium Avenue Neighbourhood House	Collingwood Homework Club
Many Moons Group	Multicultural Social Engagement Program
North Richmond Community Health	Multicultural Homework Support Program
North Richmond Community Health	Harmony Day
North Richmond Community Health	Eid Celebrations 2013
Victorian Arabic Social Services	Young Women's Sport and Recreation Development within the Arabic and Islamic Community Project
North Yarra Community Health	Collingwood Living in Harmony Project
North Yarra Community Health	Yarra Settlement Forum
Fitzroy Learning Network	Neighbourhood House programs with a special outreach to Refugees & Asylum Seekers

Attachment 1 - Refugee Welcome Zone - Yarra's Response

Council also provides heavily discounted use of the Town Halls to community groups and in 2012/13 the following refugee and asylum seeker communities benefited:

- African Communities Foundation;
- Australian Somali Women's Healthcare Community Foundation Inc;
- Liberians for Empowerment and Development Inc; and
- Sierra Leone Australia Community of Victoria.

Advocacy

Refugees and Asylum Seekers continue to face many challenges during settlement and beyond, particularly in the areas of health, employment, education and housing. Yarra Council continues to play an advocacy role in these areas, by maintaining a presence on government and regional networks. Yarra is currently involved in the Northern and Western Metropolitan Refugee and Asylum Seeker Forum, which meets regularly with an advocacy focus.

Attachment 1 - Refugee Welcome Zone - Yarra's Response

Events

- Council organises an annual Refugee Week event engaging with groups in the community to build the capacity of people from refugee and asylum seeker backgrounds, while also raising awareness in the wider community. In 2012 and 2013 this event involved schools in Yarra and young people from refugee backgrounds creating short films with support from the Australian Centre for the Moving Image. This involved skills training, awareness raising and capacity building.
- Emerge Festival – conducted at the Fitzroy Town Hall, commemorates United Nations World Refugee Day and celebrates Refugee Week in Victoria. The only festival of its kind, Emerge unearths the incredible talents within the refugee and asylum seeker community. The festival provides an opportunity for people of all ages and backgrounds to share and celebrate rich and undiscovered cultures.
- World Refugee Day Rally – usually held on the Sunday closest to World Refugee Day, this rally is partly funded by Yarra, and involves a march throughout the city, concluding at the Emerge Festival, Fitzroy Town Hall.

General services to our Culturally, Linguistically and Religiously Diverse Community

Multilingual Services

Various language services are offered to people of refugee background, to help residents communicate with Council.

Interpreting services

Council provides a free interpreter service for residents who need to communicate in another language with Council officers.

Multilingual telephone information

Residents can call our multilingual telephone lines to hear pre-recorded information about Council services including:

- Contact information
- Garbage/waste and recycling services
- Aged and Disability services
- Child and family services
- Libraries in the municipality that have multilingual reading collections

These information lines can also connect residents to an interpreter in order to communicate directly with a Council Officer.

Attachment 1 - Refugee Welcome Zone - Yarra's Response

Multilingual website

Residents can read information in over 70 languages on the Council website via use of Google translate. This function allows for the translation of content of every Council webpage including forms and attachments, increasing accessibility to a wider audience. This service is not as a replacement of existing translation services, but rather as a supplement to language services already offered.

Anti-Racism Campaign

Yarra has pledged its support of the Australian Human Rights Commission's Anti-racism campaign: "Racism. It stops with me". This campaign is supported and promoted across various avenues, and Council encourages community to also join in the campaign. Further initiatives are currently being developed to continue promoting this campaign.

Yarra Interfaith Network (YIN)

YIN is a collection of faith based leaders and representatives who meet regularly to share dialogue on issues of spirituality. The Yarra Interfaith Network (YIN) formed in 2011 and became an incorporated association in 2013, with the aim of contributing to peace and harmony to the Yarra Community through dialogue, cooperation and understanding between people of diverse cultures respecting the integrity of each other's beliefs, cultures and traditions. Council has supported the formation of this network and maintains a continuing relationship.



For further information, please contact the Community Planner- Multicultural Affairs on 9205 5174

11.7 Submission on Metropolitan Waste and Resource Recovery Strategic Plan 2009

Trim Record Number: D13/116251

Responsible Officer: Manager Sustainability and Strategic Transport

Purpose

1. To allow Council to consider and endorse the attached draft submission to the State Government's 2013 Review of the Metropolitan Waste and Resource Recovery Strategic Plan (Draft).

Background

2. The Metropolitan Waste and Resource Recovery Strategic Plan 2009 provided the Victorian Government, metropolitan councils and industry with a plan to provide the network of infrastructure and services needed to manage metropolitan Melbourne's municipal solid waste over the next 30 years. This was the first Metropolitan Waste and Resource Recovery Strategic Plan.
3. In April 2013 the government released *Getting full value: the Victorian Waste and Resource Recovery Policy (Getting full value)*. Getting full value sets out a road map for achieving a Victorian waste and resource recovery system that maximises the economic value of waste. It specifies that the Strategic Plan, Statewide Waste and Resource Recovery Infrastructure Plan (SWRRIP) and regional waste and resource recovery plans, are the principal planning tools for realising this aim.
4. The *Environment Protection Act 1970* requires a review of the Metropolitan Waste and Resource Recovery Strategic Plan every four years.
5. The new Strategic Plan is intended to cover the next 7 years of waste management in Victoria. SV has advised that implementation is planned to commence on 1 January 2014.
6. The draft new Strategic Plan's objectives are to:
 - (a) provide a long term vision for the management and reduction of waste in metropolitan Melbourne; and
 - (b) articulate a path forward for councils and the waste and resource recovery industry as described in *Getting full value*.
7. The draft new Strategic Plan has three parts:
 - (a) Part 1 – Metropolitan Plan which sets the strategic framework for the management of all solid waste in metropolitan Melbourne (excluding Prescribed Industrial Waste);
 - (b) Part 2 – Municipal Solid Waste Infrastructure Schedule which sets out a schedule of existing and required infrastructure for municipal solid waste; and
 - (c) Part 3 – Metropolitan Landfill Schedule which sets out a schedule that identifies the location and sequence for the filling and operation of landfill sites.
8. The new draft Strategic Plan contains many items which officers consider are constructive, and consistent with Yarra's long term goals for waste minimisation. However, officers also consider the plan to have some important deficiencies, and to have overlooked a number of important opportunities. As the new Strategic Plan aims to set the context for the next 7 years, and provide certainty to business, it is considered that inaction on these opportunities will severely restrain the ability to make advances in this sector.
9. The format specified for responding to the submission is prescriptive. Officers have drafted a submission which complies with this format.

10. The main concerns raised in the submission are:
 - (a) the document does not prioritise the investigation, piloting and roll out of new resource recovery infrastructure. It is considered that the reinvestment of landfill levies (an established mechanism in Victoria) could provide a mechanism for this action;
 - (b) the Strategy does not address inner city needs, it does not adequately acknowledge inner city population growth, inner communities' early adoption of new waste programs, and the hurdles for managing waste and recycling in high density areas;
 - (c) the likely increase in costs of waste management to the community if behavior change programs are not sustained in the areas of waste avoidance and minimisation;
 - (d) the potential for waste recovery from commercial and industrial (C&I) and construction and demolition (C&D) waste streams has not been explored; and
 - (e) the proposed pathway to collect and treat food waste, as more testing of the mechanism should be conducted before it is adopted.
11. Yarra supports the introduction of a Container Deposit Scheme in Victoria, and throughout Australia.
12. Officers shall also include a cover letter which will include broader feedback on the content of the new Strategic Plan – noting that it:
 - (a) only allows for continuation of existing pilot programs in select areas, and does not foreshadow the expansion of these programs, or the evolution of these programs; and
 - (b) does not allow for a triple bottom line assessment methodology for new technology, thereby making it more difficult for industry to implement global best practice.

Consultation

13. The Metropolitan Waste Management Group has conducted a series community and stakeholder consultation workshops on the draft Strategic Plan. Yarra staff attended the workshops and encouraged our community to do so.

Financial Implications

14. There are no financial implications in relation to the lodgment of a submission.

Economic Implications

15. There are no economic implications in relation to this submission report.

Sustainability Implications

16. Waste Management, minimisation and resource recovery is an important Council objective. By engaging with the State Government in this consultative process Yarra is more likely to be able to influence its strategic directing.

Social Implications

17. There are no social implications in relation to this submission report.

Human Rights Implications

18. There are no known human rights implications in relation to this submission report.

Council Plan, Strategy and Policy Implications

19. The 2013 - 2017 Council Plan includes the statement that "*Minimising waste and increasing recycling and reuse are important environmental priorities for Council*". In particular, Council is working to reduce the amount of food waste going to land fill.

Legal Implications

20. There are no legal implications in relation to providing a submission to the study.

Conclusion

21. The new Metropolitan Waste and Resource Recovery Strategic Plan is intended to cover the next seven years of waste management in Victoria.
22. Following the release of the 2013 Review of the Metropolitan Waste and Resource Recovery Strategic Plan (Draft) by the MWMG, a draft City of Yarra submission has been developed by officers for Council consideration, which complies with the format set out by Sustainability Victoria.

RECOMMENDATION

1. That Council:
 - (a) receive the officer report regarding the submission on the 2013 Review of the Metropolitan Waste and Resource Recovery Strategic Plan (Draft), noting that submissions are to be lodged by 6 December 2013;
 - (b) endorse the draft submission attached to the report (Attachment 1), and submit the report.

CONTACT OFFICER: Lisa Coffa
TITLE: Waste Minimisation Coordinator
TEL: 9205 5793

Attachments

- 1 Metropolitan Waste and Resource Recovery Strategic Plan Submission Form

Attachment 1 - Metropolitan Waste and Resource Recovery Strategic Plan Submission Form

Submission Template

Consultation Draft Metropolitan Waste and Resource Recovery Strategic Plan 2013

Thank you for your interest in providing comments on the consultation draft Metropolitan Waste and Resource Recovery Strategic Plan 2013 (Strategic Plan).

The draft Strategic Plan aims to direct the growth and shape of Melbourne's network of waste and resource recovery infrastructure and services. The Strategic Plan highlights the key strategic issues for waste in metropolitan Melbourne and identifies priority areas for action.

It is an integrated document divided into three parts:

- The Metropolitan Plan: assesses the current situation and sets the strategic framework for the management of all solid waste in metropolitan Melbourne.
- The Municipal Solid Waste Infrastructure Schedule: sets out a plan of existing and required infrastructure for municipal solid waste
- The Metropolitan Landfill Schedule: identifies the location and sequence for the filling and operation of landfill sites.

Your comments will help us develop and finalise the strategic plan.

Submission guidelines

Written submissions should ideally be kept to no more than 10 pages using this template. Please feel free to comment on each chapter or just those you choose.

Where possible, your comments should include supporting information, evidence and/or data. This will help develop a strategic plan that is informed by a strong evidence base, reflecting the experience of government, industry and the metropolitan Melbourne community.

Your comments may be made public. If you would like your contribution to remain confidential, please mark this clearly below. Do you want your input to remain confidential? If so, type 'yes' here: _____

Please note, Freedom of Information access requirements will apply to all submissions, even those treated as confidential. For information about the DEPI Privacy Policy you can go to <http://www.dse.vic.gov.au/about-depi/legislation/privacy>

Submissions are due by: 5pm, Monday 25 November 2013

Submissions provided prior to this date are welcomed. Submissions provided after the due date risk not having their input considered in the development of the Strategic Plan.

Please provide your submission (preferably in word doc format) by email to strategic.plan@mwmg.vic.gov.au.

To request a hard copy or for more information please contact strategic.plan@mwmg.vic.gov.au or call MWMG on 03 8698 9804.

Attachment 1 - Metropolitan Waste and Resource Recovery Strategic Plan Submission Form

Contact details

Your contact details will be kept confidential. By providing them, we can keep you informed of the next steps and how the Strategic Plan develops.

Name:

Company or Organisation: City of Yarra

Address: 333 Bridge Road Richmond 3121

Phone: 9205 5555

Email:

Part One: Metropolitan Plan

Where possible, your comments should include supporting information, evidence and/or data. This will help finalise a strategic plan that is informed by a strong evidence base, reflecting the experience of government, industry and the metropolitan Melbourne community.

The City of Yarra agrees that the Government has an important role to play in fostering the right market conditions in which resource recovery industries can develop. It is considered that to be completely successful, the government's role should also encompass the implementation of the Strategic Plan.

Addressing these issues must be achieved through an integrated, well researched, evidenced based approach in partnership with stakeholders, to result in a financially viable, environmentally sound and socially responsive, best value solution.

A missing priority is a focus on infrastructure for avoidance rather than just resource recovery.

This priority and other areas which could be strengthened are discussed further in this submission.

The City of Yarra understands the opportunity that arises from including Commercial & Industrial and Construction & Demolition waste planning in the MWMG portfolio. However it is a concern that this expansion may have a negative effect on local government. Yarra supports a response on the level and scope of this expanded role, but it is unclear how MWMG will achieve this aim. It is considered that existing resources are already stretched, and that additional resources must be allocated to realise this expanded ambition.

The inclusion of implementation plans is beneficial and should be expanded to include identification of roles, responsibilities and timelines to deliver the actions.

To be successful it is considered necessary to account for social, environmental as well as the economic benefits when looking for solutions to this difficult issue.

Attachment 1 - Metropolitan Waste and Resource Recovery Strategic Plan Submission Form

1. *Does part one identify the infrastructure and service priorities for metropolitan Melbourne? If not, what needs to be included?*

Yarra strongly supports the State Government initiative to partner with industry to research and develop innovative technologies, and collection and sorting processes to improve the efficiency of recovering materials from waste. The State Government is well placed in regards to resources and scope to progress such initiatives.

It is also considered that the Government has a role to play in the research and development of a solution for material in the waste stream which can be diverted. In Yarra, food currently accounts for 52.6%; and Resource Loss (recyclable products which are not recycled) currently accounts for 16% of Yarra's waste stream. A solution could be a combination of local actions, large organics processes and/or ARRTs. To be successful however, past experience has demonstrated the necessity of providing guidance to local government and industry, and accounting for the social, environmental as well as the economic benefits.

It is considered that the proposed timelines do not adequately reflect the shrinking resource of available landfill, nor the lengthy time that is required to identify a location and then plan and construct new facilities.

Reinvestment of landfill levies into resource recovery infrastructure is required to lower the costs to households. The document does not prioritise the investigation, piloting and roll out of new resource recovery infrastructure. It is considered that the reinvestment of landfill levies could provide a mechanism for this action. The Government could consider best practice programs for organics collections and processing (similar to the kerbside recycling best practice program that financially incentivised the introduction of mobile recycling bin systems). It would be important that the financial incentives to householders are reasonable to reflect the cost of providing a best practice organics recovery system and equitable across Victoria.

Yarra agrees with the priorities of market development, land use planning and siting of facilities, the urgent need to address dwindling landfill in the south east, expanding the capacity by increasing the type of material that is accepted at transfer stations and resource recovery networks, and continuing the council cluster procurements.

However strengthening of the following areas is recommended:

- Innovation programs in the inner and north west catchment;
- land use planning in multi and mixed use developments and commercial only precincts;
- incentives for increased product stewardship;
- resource recovery education campaigns for all sectors;
- waste avoidance campaign;
- market development for all recyclable materials beyond the narrow range currently outlined in the plan

There is currently a lack of consistent reporting mechanisms, as each Local Government area reports on, and audits, waste stream slightly differently. This reduces the value of the data for inter council comparison purposes. It is considered that levy money could be used for the purpose of a state-wide audit or establishes a standard template to be used for waste auditing. It is noted that the existing waste auditing guidelines, are often adapted to suit local users.

The Strategy does not seem to reflect inner city needs. It does not adequately acknowledge inner city population growth, inner communities' early adoption of new waste programs, and the hurdles for managing waste and recycling in high density areas.

There is strong interest in the Inner and North West catchment to innovate and reduce the cost, environmental and social impacts of land filling. This is evidenced by the North West Organics tender led by MWMG following the identified need to address a shortfall in organics processing.

Attachment 1 - Metropolitan Waste and Resource Recovery Strategic Plan Submission Form

It is considered that the provisions around National product stewardship schemes could be further strengthened. The implementation of additional and the expansion of existing product steward schemes (that mainly rely on transfer station infrastructure) should also be considered. Increasing demands on existing transfer stations may result in less product stewardship. This will be a cost to the community as this potentially avoidable waste occupies valuable land fill.

MWVG contract education campaigns could be aligned with state education campaigns. They could aim to improve the quantity and quality of resources recovered, and also increases waste avoidance.

The Strategic Plan focuses on infrastructure for resource recovery rather than avoidance. Infrastructure measures such as reducing residential bin sizes and undertaking education campaigns should be considered in the Strategic Plan.

Yarra supports the role market development plays in infrastructure and service provision.

2. Does part one describe all of the current waste types and tonnages being generated and managed across Melbourne outlined in Section 5?

The Strategic Plan addresses materials rather than sectors. The focus on materials is supported. The Strategic Plan would benefit from commentary on synergies and opportunities between sectors.

Hard waste quantities are not detailed. The absence of this data, and consequent lack of analysis means that opportunities for reducing hard waste are not explored at all.

The potential for recovery from C&I and C&D waste streams has not been explored.

Yarra's experiences of five years of increased volumes of waste generation and reduced recycling are not reflected in the projections in section 5.4. It is considered that the rationale for the projections used in the document should be provided.

Yarra supports Plan Melbourne's requirements for new multi-unit and mixed use developments. These requirements are not reflected in this document. State Planning Provisions should require:

- Adequate waste and recycling systems and internal and external storage provisions that match waste generation and reduce waste to landfill;
- Allocated, ongoing space for hard waste collection on-site and within the site boundaries; space set aside for community gardens within developments to promote home vegetable production, and home composting; and
- Consideration of food waste collection provision or on-site composting facility.

3. Do you have anything to add to the factors influencing future waste generation in Section 6?

City of Yarra supports strong and effective emissions reduction action that is informed by the climate science and underpins the necessary and urgent transition to a low-carbon economy. Market mechanisms to price carbon emissions and complementary measures to address non-price barriers to effective climate action are required.

Yarra agrees that future Council investment in organics processing, and therefore collection services, will need to align with state organics market development strategy to align collection and processing investment. Also that it may be possible to initiate growth through council clusters for organics and residual waste processing (section 6.2). For the inner city this will need to be a different solution taking into consideration space restraints.

Attachment 1 - Metropolitan Waste and Resource Recovery Strategic Plan Submission Form

Diminished landfill capacity in the south east may cause a breakdown of the two catchments. Yarra supports planning to replace the anticipated loss of capacity in the south east as part of an integrated state-wide system. Yarra agrees that the North West catchment has capacity to accommodate some waste from the south west. However, transport considerations should be fully investigated before adopting directing the waste to the North West facilities. These transport considerations include congestion, emissions, and health impacts.

Yarra also agrees that the ultimate infrastructure solution to manage the lack of facilities in the south east will significantly influence how Melbourne's waste and resource recovery systems operate over the next twenty years" (section 6.3). However, it is considered that the solution should not define Melbourne's system. The response over time needs to be flexible, and adapt to needs of councils and their communities.

Yarra strongly supports land use planning to protect facilities from encroachment (section 6.4). Yarra also supports developing land use policy, tools and controls to identify and protect sites and buffer distances (section 7).

Yarra supports the application of urban design principles to waste recovery in multi unit developments (section 6.4). However, it is considered that this should also be applied to mixed used and commercial precincts. Yarra supports the development of planning provisions, tools and guides to provide consistency and clear guidance and expectations to industry, councils and private operators.

The landfill levy has been included as an influence (section 6.5). It is considered to be an important influence in the correct environment. When alternatives to landfill become available, councils will want to be able to move quickly to take advantage of the new technology. It would be unfair to local government if the differential rate is introduced before investment can be realised and implemented.

National product stewardship schemes influence waste generation rates, particularly those collected in councils' hard waste collection service (section 6.5). The Victorian Government and MWMG must support councils with advice and guidance to understand and implement product stewardship scheme activities that are best value for their communities. These schemes also influence how waste is managed at transfer stations.

Changes in product design to address the total life cycle of the product will also have an influence on infrastructure and services. How these changes affect the current resource recovery system and whether the system or product design needs to adapt should be explored in the distance future.

Section 6.5.1 refers to an economic assessment being completed during the consultation of the Strategic Plan. It is strongly recommended that this process include local government and industry sectors, to provide practical insight and review of potential implications for residents, businesses and providers.

4 Any additional comments?

The Strategic Plan would benefit from defining the meaning of "integrated". To local government this means accounting for social, environmental and financial considerations, and that decisions are best value and based on evidence.

Yarra agrees strongly that transfer stations and resource recovery centres would benefit from increased efficiency and resource recovery, and need to maintain access to local services, and communities (section 7). Any rationalisation of transfer stations and resource recovery centres must consider ensuring that local facilities can be readily accessed by residents and also small to medium businesses.

The Strategic Plan states that support for councils to move to standardised bin lids will be provided (section 7). Standardising bin lids is an expensive exercise. Bin life is generally 15 years or greater. Encouraging councils to change over bin lids at contract change over which is generally every seven years may not be financially viable. For councils to support this change, more evidence is needed to demonstrate how the investment would reduce costs, and improve resource recovery and community understanding to justify the financial investment.

Attachment 1 - Metropolitan Waste and Resource Recovery Strategic Plan Submission Form

Yarra supports the prospect of C&I organics being included in future MSW organic facility procurements (section 7). It is considered that any governance arrangements should be flexible to allow potential non-government partners.

Yarra agrees with outcome based procurement exercises, where best practice environmental and land use planning regulatory outcomes are included in contract design, allowing industry to select the best technology that can meet these outcomes (section 7).

Section 4.3 - Yarra City Council supports the introduction of a Container Deposit Scheme in Victoria, and throughout Australia. South Australia's long term container deposit scheme has proven the value of this mechanism, with significant financial, social and environmental benefits flowing.

Part Two: Infrastructure Schedule

Where possible, your comments should include supporting information, evidence and/or data. This will help finalise a strategic plan that is informed by a strong evidence base, reflecting the experience of government, industry and the metropolitan Melbourne community.

5. *Do you have additional feedback and suggestions on the schedule of existing and required infrastructure for municipal solid waste. If not, what needs to be included?*

As expressed above.

6. *Do you have any feedback on:*

- *Chapter 11. Resource Recovery in metropolitan Melbourne*

Yarra agrees that how well metropolitan Melbourne's waste and resource recovery network responds to the deficiency in landfill in the south east over the next three years will be important. Planning for, and investing in, south eastern waste infrastructure is the highest and most urgent priority for the Strategic Plan (section 11.2).

Yarra agrees that "beyond metropolitan Melbourne's south east, it is a priority to invest in infrastructure and services that support the sustainable growth of existing and emerging markets for both recovered organics and recovered materials" (section 11.2). It is important to recognise the needs of all councils and the strong interest across metropolitan Melbourne to move away from land filling as a solution to waste management.

- *Section 12. Supporting Services for Infrastructure*

Yarra supports the MWMG procurement model. As previously mentioned, the inclusion of C&I waste into local government procurements, should be flexible and allow for non-government partners.

Yarra agrees that procurement must be based on securing end markets, maintaining the quality of feedstock and building capacity for commercial and industrial organics waste (section 12.1.3).

Yarra supports facilitated procurement for strategic transfer stations/resource recovery centres, residual waste processing and kerbside services. These potential contracts should not compromise service levels to the community, and may provide better value for money.

The draft Strategic Plan proposes criteria to identify potential resource recovery infrastructure sites (section 12.2.2). Yarra supports the use of the criteria for council and industry preliminary assessments of existing and potential sites. It is important that DEPI and EPA accept the criteria and that appropriate guidance be provided to strategic and land use planners and industry on the use of the criteria. A planning advisory note would be a valuable tool, with the criteria referenced in the Victorian Planning Scheme.

Attachment 1 - Metropolitan Waste and Resource Recovery Strategic Plan Submission Form

Yarra supports actions to protect existing and new infrastructure sites, including referencing the Strategic Plan in the Victorian Planning Scheme. Sites and buffer distances should be referenced in Corridor and Green Wedge Structure Planning and a special environmental overlay should be developed and deployed for strategic sites (section 12.2.2).

The draft SWRRIP identifies 13 hubs of state importance for metropolitan Melbourne. The MWMG may add value to the productivity and performance of these sites through procurement facilitation, encouraging, but not prescribing, to investors to use these sites for resource recovery activities with the opportunity to transform existing landfills into resource recovery parks (section 12.2.3).

- *Section 13. Collection Services*

As expressed above.

- *Section 14. Transfer Stations and Resource Recovery Centres*

As expressed above.

- *Section 15. Organics Processing Infrastructure*

With respect to food waste recovery, Goal 2.2 of the SWRRIP states *“in partnership with industry and local governments, establish collection and treatment systems for household organics, which might involve one or more of the following:*

- *“Combine food waste with household garden organics for in-vessel composting.*
- *“Send residual waste to a landfill with gas capture (but only if combined with education to reduce the quantity of organics in the residual waste bin), which would capture some of the resource and use it to generate energy, and reduce the adverse impacts that organic materials have as they break down in landfill.*
- *“Encourage industry to investigate mechanical biological treatment of food waste in residual waste to capture energy before disposal to landfill.*
- *“Encourage industry to research and develop viable options to use source separated food waste for waste-to-energy opportunities”*

In the Strategic Plan, two pathways are identified. Pathway one is the inclusion of food organics in garden waste collection and processing services. Pathway two is the processing of food waste through a residual waste treatment facility other than landfill. Pathway two is being explored through inner cluster councils.

Yarra does not currently support Pathway one as there is limited knowledge and uncertainty in performance of systems and technology to collect and treat food waste in this way (section 7). However, Yarra would support research and testing of how residual waste could be managed with food waste.

Yarra would like to see continued exploration of ways of expanding the three bin system to inner municipalities.

The MWMG and the Strategic Plan should not limit Pathway two to just the inner council cluster. It should be more flexible and allow councils to exploring this option as an alternative to Pathway one.

More research and investigation are required to determine the best option for food waste recovery. The EOI and the economic assessment for the south east proposed by the MWMG should explore food waste recovery as an option for this catchment, with key learnings applied to other catchments and beyond Melbourne.

The Organics Strategy must be developed and progressed with local government.

Attachment 1 - Metropolitan Waste and Resource Recovery Strategic Plan Submission Form

The pathways are proposed to be reviewed as part of the Strategic Plan in four years. It is considered that these pathways should be reviewed as part of the development and evaluation of the Organics Strategy.

Clusters need to be flexible and not limited by geography to allow local government participation in innovation and in projects of interest. For example councils bordering the inner council cluster may be interested in participating in the EOI for residual waste solutions.

Market development of the organics processing industry is very important. Therefore it is recommended that MWMG actively participate in the market development organics processing contracts.

The implementation plan indicates MWMG taking on a role in developing and delivering education campaigns for organics recycling contracts. The Strategic Plan should indicate resource requirements and sources for such campaigns. Alternatively, annual contract based education campaign funding could be specified through a tender requirement and provided to the MWMG by the successful tenderer for the use by the MWMG and participating councils at their discretion.

- *Section 16. Materials Recovery Infrastructure*

The Strategic Plan indicates that MRFs are currently well serviced by the municipal and commercial sectors (section 16.2). Yarra supports more work to understand MRFs future needs and if current facilities require upgrades to meet any anticipated growth.

The Strategic Plan would benefit from describing the MWMG role in planning for materials recovery facilities and addressing circumstances where MRFs capacities are stretched as resource recovery rates increase (section 16.2).

Councils must be provided with sufficient resources to implement any changes required in waste management infrastructure and processes which arise from this new Strategy.

Hard waste – currently there is a lack of competition in industry – this results in a monopoly of the market by one or two contractors. This duopoly situation reduces competition, and does not encourage innovation.

The strategy needs to help Councils be innovative, as well as cost effective, and provide industry with good length contracts.

- *Section 17. Reprocessing Facilities*

As expressed above.

7. *Any additional comments?*

Nil

Attachment 1 - Metropolitan Waste and Resource Recovery Strategic Plan Submission Form

Part Three: Landfill Schedule

Where possible, your comments should include supporting information, evidence and/or data. This will help finalise a strategic plan that is informed by a strong evidence base, reflecting the experience of government, industry and the metropolitan Melbourne community.

8. Does part three support an integrated approach to finding waste disposal solutions in metropolitan?

Nil

9. Any additional comments?

Nil

We appreciate your interest in helping to prepare a new Metropolitan Waste and Resource Recovery Strategic Plan and taking the time to provide your comments and evidence in the following section.

The Metropolitan Waste and Resource Recovery Strategic Plan Review Team, MWMG

11.8 Plan Melbourne, Metropolitan Planning Strategy - Submission

Trim Record Number: D13/113965
 Responsible Officer: Manager City Strategy

Purpose

1. The purpose of this report is for Council to consider the submission to the State Government's Plan Melbourne – Metropolitan Planning Strategy.

Background

2. The State Government has developed a new draft Metropolitan Planning Strategy known as Plan Melbourne, to guide Melbourne's growth and development over the next 40 years. The Strategy's vision is that *"Melbourne will be a global city of opportunity and choice"*. It seeks to *"integrate long-term land use, infrastructure and transport planning to meet the population, housing and employment needs of the future."*
3. Plan Melbourne has been prepared by a Ministerial Advisory Committee (MAC) chaired by Professor Roz Hansen. It will replace *Melbourne 2030* and *Melbourne @ 5 Million*, which were the previous state government's metropolitan planning strategies.
4. Previously, a Discussion Paper titled "Melbourne – let's talk about the future" was released by the MAC in late 2012. A Community Information Session was held for Yarra residents on Monday 11 February 2013. Attended by approximately 45 community members, the feedback from the session was included together with Council's submission on the Discussion Paper in March 2013.
5. Plan Melbourne, Metropolitan Planning Strategy was released for comment in October 2013 and submissions are open until Friday 6 December 2013. The State Government has conducted public consultation with several stakeholder and community forums, during the preparation of the discussion paper and subsequent Draft Strategy.
6. It is understood that Plan Melbourne will be introduced in January 2014.

Plan Melbourne at a glance

7. The Draft Strategy is organised around nine strategic principles, nine key concepts and seven directions. Each of the seven directions has multiple initiatives which have been allocated short, medium or long term priority. Over 110 initiatives have been identified.
8. The seven key directions (objectives) of Plan Melbourne are:
 - (a) Delivering jobs and investment;
 - (b) Housing choice and affordability;
 - (c) A more connected Melbourne;
 - (d) Liveable communities and neighbourhoods;
 - (e) Environment and water;
 - (f) A state of cities, and
 - (g) Implementation – delivering better governance.
9. In preparing a draft submission to the Draft Strategy, feedback has been sought from a broad range of Council departments to provide appropriate commentary on the key directions.
10. In response to the Discussion Paper 2012, Yarra Council's submission included 34 recommendations and concluding statements. It is interesting to note that the Draft Strategy responds to over 20 of these recommendations, either wholly or in part.

11. In particular, the Draft Strategy responded to a number of the comments Council raised in relation to open space and the Yarra River, the application of a permanent urban growth boundary, housing diversity and affordability, and the emphasis on implementation and funding of initiatives and infrastructure.
12. A draft submission has been prepared responding to the key issues identified for the City of Yarra. (see Attachment 1)

Key issues for Yarra

Delivering jobs and investment

13. Plan Melbourne has made Melbourne's economic development and employment a much stronger element of metropolitan planning and it proposes the concept of an 'economic triangle' that provides transport connections to employment hubs and improves the links between where people live and employment locations.
14. In order to promote higher density living and mixed use development within established areas the Draft Strategy identifies four Urban Renewal Areas (URAs) in the City of Yarra described as:
 - (a) Collingwood (Gipps Street) Precinct;
 - (b) North Richmond to Victoria Park Station Corridor;
 - (c) Flinders Street to Richmond Station Corridor, and
 - (d) East Richmond Station / Cremorne Precinct.

The last three precincts are identified as transit oriented URAs whilst the Collingwood URA is associated with the expansion of Central Melbourne. The description of the URAs varies within the Plan, in some sections of the Plan the areas are nominated as Urban Renewal Areas and in others as Potential Urban Renewal Opportunities/Investigation Areas.

15. There has been no consultation with Council regarding the nomination of these areas and no strategic justification has been provided for their inclusion. The inclusion of these areas, particularly where higher density housing is proposed, potentially conflicts with Council's policies to protect areas of employment and some of the directions within Plan Melbourne itself.
16. With the exception of the Richmond Station corridor there is no clear basis or justification for identifying these areas as URAs.
17. Of particular concern is the identification of the Cremorne and Collingwood Precincts as future renewal areas and locations for concentrated residential development. The role for these precincts as ongoing key centres for employment and economic activity in Yarra and more broadly, Melbourne isn't recognised. It is important that any change in these areas has regard to their role and the need to retain and increase employment opportunities within Yarra.
18. It is worth noting that the URAs in the Draft Strategy vary considerably in their scale and extent of renewal opportunities, such as Fishermans Bend and E Gate compared to those URAs within Yarra.
19. Plan Melbourne is requiring Councils and the sub regional groupings of councils to prepare housing strategies as well as a subregional growth framework plan. The nomination of the Urban Renewal Areas is not integrated with this strategic work and it would be more logical for the identification of URAs to occur as part of this broader strategic work. The inclusion of these areas as URAs within Plan Melbourne is considered premature.
20. A further concern with the proposed URAs is the role of the Melbourne Planning Authority (MPA) in undertaking structure planning and potentially becoming the planning and responsible authority for the URAs. It is considered important that Council remains the planning and responsible authority of these local areas and that the MPA assume a supportive role in undertaking structure planning within an agreed sub regional framework.

Housing choice and affordability

21. With regard to housing diversity and choice, Yarra supports the action to encourage the provision of family friendly apartments in key locations.
22. There is an opportunity for state government to work with local government on mechanisms to facilitate greater diversity of housing within new development including family-friendly housing, affordable and social housing and housing for key workers.
23. Although the housing affordability issue is acknowledged and discussed in the Strategy, the associated actions to address the issue are vague and unclear.
24. The issue of increasing the supply of social and affordable housing and more generally improving housing affordability remains a key issue in managing Melbourne's growth. Considering this, it would be appropriate for the MPA to include this as a priority for investigation of more tangible measures, such as inclusionary zoning, that will produce clear outcomes to address this issue.

A more connected Melbourne

25. Plan Melbourne brings together strategic land use and transport planning in a single strategy with the intention of providing a clear "pipeline of infrastructure projects". The integration of thinking and coordination with infrastructure planning and delivery is considered a significant improvement from Melbourne 2030.
26. The Draft Strategy identifies the most significant, city-shaping projects as the East West Link, the Melbourne Metro project and the Port of Hastings. It is clear from the initiatives in the Draft Strategy that road infrastructure is seen as a priority.
27. The Strategy's implementation priorities are not supported as the public transport projects are either listed too far into the future, or do not have appropriate actions against them - investigate action rather than commence action.
28. Completion of the East West Link is included as the first initiative for this direction. This is clearly not supported and there are major concerns about the project, its future traffic, social and economic impacts and the flow-on effects from construction.
29. The State Government is encouraged to prioritise the Melbourne Metro Rail project as a matter of urgency.
30. The focus on road infrastructure is at the expense of sustainable public transport, which would be required to support the growth in employment in the central city region and the overall population growth and higher density housing anticipated by the Draft Strategy.
31. Whilst there is positive discussion on improving walking and cycling, the Strategy lacks detail around the actions, particularly with regards to the bike network included in the plan.

Liveable communities and neighbourhoods

32. The 20 minute city concept is promoted in the Strategy and is aligned to supporting a network of vibrant neighbourhoods.
33. There are initiatives focussing on promoting communities that support healthy lifestyles, and planning for social infrastructure.
34. There is limited discussion about heritage in the Draft Strategy. While the Strategy proposes greater neighbourhood character and heritage protection in some residential areas and for local neighbourhood centres, there is no recognition of the importance and value of heritage in larger activity centres and in areas under-going change, for example as a tourism attraction or as part of the character and attraction of retailing centres. The inner city retail strip centres are a significant component of the city's retail economy and a key feature in Melbourne's overall character and distinctiveness.
35. At a time when Melbourne's growth is placing pressure on Yarra's main retail shopping centres how growth and change occurs in centres is a key issue. The review of activity centres proposed in the Draft Strategy may offer an opportunity to advocate for stronger consideration of heritage and streetscape protection within activity centres as part of future state planning policies.

36. Initiatives encouraging the use of mandatory building height controls along the Yarra River, and the development of a Metropolitan Open Space Plan are supported.

Environment and water

37. The Draft Strategy mentions climate change as a key issue but there are no directions or actions included that specifically address climate change adaptation or the promotion of sustainable development.
38. The water cycle management approach adopted by the Strategy and the aspiration to improve the quality of the river and bay are supported and will greatly improve the liveability of Melbourne into the future.
39. The protection of the waterways is recognised, and should include protection from inappropriate development, not just stormwater requirements.
40. There is a lack of any clear direction toward embracing future green technology options, such as wind-farms, solar-farms or using suburban roofs to harness solar energy.
41. The Strategy does not explicitly address investment into understanding and developing more energy efficient transport/development options either. It relies on local government or private industry to take on this role when it is important for the State to be a leader in this field.

Implementation

42. The inclusion of Yarra in the Central Region of municipalities, together with the other IMAP municipalities of Melbourne, Port Phillip, Stonnington and Maribyrnong is a positive initiative that will benefit from the experience and knowledge developed through the IMAP Councils' collaboration. The role and function of the proposed sub regional groups and their relationship to the MPA still needs to be determined.
43. The Strategy indicates that the subregions are expected to prepare housing strategies and growth framework plans. These initiatives will require greater involvement of council officers and are likely to require additional funding to support the initiatives proposed in the Draft Strategy.
44. It is considered that the sub-regional grouping will strengthen the coordination of strategic planning across the member councils. It is appropriate that Yarra is within an inner city region with other councils that share similar planning issues, rather than other sub-regions where there is less affinity.
45. The establishment of the Metropolitan Planning Authority (MPA) could result in a more effective implementation of Plan Melbourne than occurred with Melbourne 2030. Their role will be as champions of the Metropolitan Planning Strategy, advising the State on infrastructure priorities, and as planning and responsible authority for designated precincts. The details of the composition and the powers, role and function of the Authority are still to be confirmed.
46. There is some uncertainty about the MPA's role and responsibilities and how they will interact with Local Government. The Strategy assigns a lot of the initiatives to the MPA and it is difficult to see that it will be sufficiently resourced to carry out all the proposed initiatives. It will therefore need to work closely with councils to effectively implement the Strategy.
47. The Strategy proposes that the MPA would undertake the planning of designated sites and precincts earmarked for significant change and would act as responsible authority for designated urban renewal precincts rather than Council. This has significant implications for the Cremorne precinct, Hoddle Street corridor and the Gipps Street precinct if they were designated.
48. It will be important that the role and responsibilities of the MPA, regional sub-groups and councils is made clearer to avoid duplication and to ensure the on-going work of councils is not delayed whilst the governance of the MPA is established.
49. The Strategy proposes funds for open space, the 20 minute neighbourhood and growth area infrastructure, however it doesn't indicate the overall funding for implementation or whether there will be support for councils in undertaking initiatives.

50. The Strategy supports the implementation of a new state-wide development contributions system and investigating opportunities for value –capture mechanisms and user charge principles for the funding of major urban transport projects and growth area developments. Council has previously supported the introduction of a new development contributions system. These initiatives are considered appropriate as a means of exploring funding options to support the implementation of the strategy.

Consultation

51. Council held a community information session on Thursday 14 November 2013 at the Richmond Town Hall from 6.30pm – 8.30pm. The session was attended by approximately 20 community members. This session provided the community with details about Plan Melbourne and reflected on whether the draft Strategy had responded to the key issues highlighted in Council and other submissions to the Discussion Paper in February / March 2013.
52. Feedback from the community information session has been included as an appendix to the draft Council submission.
53. Community members were also encouraged to make their own submissions on the Draft Strategy. A summary of the points raised at this community meeting is included as Attachment 2.
54. Feedback from internal Council departments has been sought to inform the draft submission.
55. The deadline for submissions is Friday 6 December 2013.

Financial Implications

56. There are no financial implications as a result of this report.

Economic Implications

57. The Draft Strategy - Plan Melbourne has a key objective of delivering jobs and investment to be achieved by delivering an integrated land use and transport strategy for Melbourne. Initiatives planning for jobs closer to where people live, and establishing a pipeline of transit-oriented development and urban renewal.
58. By identifying Urban Renewal Areas, four of which are in Yarra, the Strategy may well have economic implications for the City of Yarra, particularly if these areas are developed as mixed use areas with residential predominating. The future of the Gipps Precinct and the East Richmond Station / Cremorne Precinct may have economic implications for Yarra.

Sustainability Implications

59. Plan Melbourne includes some positive initiatives and action relating to the environment and water. However the Strategy does not adequately address the issues of climate change adaptation or embracing green technology and this could have sustainability implications for the City of Yarra.

Social Implications

60. Plan Melbourne has as one of its key objectives to create liveable communities and neighbourhoods with particular emphasis on health and wellbeing.

Human Rights Implications

61. There are no known restrictions or infringements on the substantive rights outlined in the *Charter of Human Rights and Responsibilities Act 2006*.

Council Plan, Strategy and Policy Implications

62. Plan Melbourne could have implications for the Council Plan and a range of Council Strategies and Policies, particularly with regard to the roles and responsibilities of the Metropolitan Planning Authority. The Draft Strategy also proposes the alignment of Municipal Strategic Statement to Municipal Public Health and Wellbeing Plans.

Legal Implications

63. There are no legal implications of this report.

Conclusion

64. There are a number of positives aspects of the Draft Strategy including:
- (a) the objective of integrating land use, transport and economic development within the overall metropolitan strategy;
 - (b) the objective of clearly defining areas for change;
 - (c) the emphasis on promoting housing diversity;
 - (d) protection and enhancement of waterways, including addressing development issues along the Yarra River;
 - (e) protection of agricultural land;
 - (f) acknowledging the value of open space and the need for an overarching metropolitan open space plan, and
 - (g) support for a development contribution system and other funding options.
65. The Draft Strategy does not adequately address some key issues specifically:
- (a) there is a lack of strategic basis to support the identification of urban renewal areas and there is no guidance as to what this means in terms of land use mix, densities, zonings, and governance, and what impact two of the designated URA's will have on local employment;
 - (b) key environmental sustainability topics like climate change adaptation, heat island effect and peak oil are not addressed;
 - (c) there is very limited discussion of heritage in the Draft Strategy;
 - (d) public transport initiatives are not recognised as a priority in the Strategy, with projects either listed as long term initiatives or not mentioned at all. There is an emphasis on road infrastructure and in particular the East West link is not supported by Yarra City Council, and
 - (e) the roles and responsibilities of the Metropolitan Planning Authority and how it will interact with Local Government and the proposed sub- regional groupings of councils are yet to be determined. In particular the potential for the MPA to have responsibility for local areas nominated as URAs is not supported.
66. The success of Plan Melbourne will largely depend upon the implementation of key initiatives and the role to be played by the MPA as a champion for the Strategy.

RECOMMENDATION

1. That Council:
 - (a) receive the officer report regarding the submission on Plan Melbourne, Metropolitan Planning Strategy; and
 - (b) endorse the draft submission attached to the report (Attachment 1) and submit the report to the Minister for Planning.

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Attachments

- 1 Submission to the Draft Metropolitan Planning Strategy - Plan Melbourne
- 2 Plan Melbourne Community Information Session Feedback

Attachment 1 - Submission to the Draft Metropolitan Planning Strategy - Plan Melbourne



**Submission to the Draft Metropolitan
Planning Strategy – Plan Melbourne**

Yarra City Council

December 2013

Attachment 1 - Submission to the Draft Metropolitan Planning Strategy - Plan Melbourne

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Attachment 1 - Submission to the Draft Metropolitan Planning Strategy - Plan Melbourne

Introduction

This submission for Yarra City Council, is based on a review and assessment of the potential impacts and opportunities of the draft Metropolitan Planning Strategy – Plan Melbourne – for the City of Yarra. The submission has been informed by the views of the Yarra community.

General Comments

Yarra City Council provided a submission in response to the Discussion Paper *“Melbourne, let’s talk about the future”* in March this year. Council’s submission provided feedback on a number of key issues raised in the Discussion Paper and made 34 recommendations on issues and aspects that should be included in the Metropolitan Strategy including recommendations for its implementation.

It is pleasing to see that the Draft Strategy addresses 23 of these recommendations either fully or in part, addressing key issues particularly in relation to housing diversity and affordability, the importance of an urban growth boundary and future open space provision.

There are, however, key issues not adequately addressed in the Draft Strategy and this submission will highlight these. A list of the recommendations made in Council’s submission to the Discussion Paper is included as Appendix 1.

As a general comment, the Draft Strategy document is not clear, and there is some confusion over terminology, with the Strategy variously referring to strategic principles, key concepts, directions, and objectives.

There is significant overlap with some issues addressed in more than one direction of the Strategy, making it difficult to understand the full implications of the objectives and actions around specific topics.

The emphasis on implementation is commended. Clearly the success of Plan Melbourne will depend upon a whole of Government approach and commitment to the adequate and timely funding of initiatives and infrastructure required to realise the objectives of the Plan.

Consultation and Community Input

Yarra City Council facilitated public information and discussion on the Draft Strategy and its potential implications at a community information session held on Thursday 14 November, attended by residents and community group representatives.

This session provided an opportunity for community members to consider the key ideas in Plan Melbourne that would affect Yarra. In broad terms, the key issues were considered to be:

Attachment 1 - Submission to the Draft Metropolitan Planning Strategy - Plan Melbourne

- Transport – concern that the public transport focus was long term with road transport and particularly the East West Link being the immediate focus.
- Urban Renewal Areas – uncertainty around change in these areas, and on what basis were they selected?
- Heritage – a lack of recognition of the important role of heritage
- Environmental Sustainability and climate change – a lack of initiatives
- Implementation – concerns about the role and powers of the Metropolitan Planning Authority.

A summary of points raised by the community at the information session is included as Appendix 2 to this submission.

This submission provides comments based around the 7 key objectives and directions of the Draft Strategy.

1. Delivering Jobs and Investment

The objective of delivering jobs and investment has a focus on city structure, activity centres, urban renewal and areas of change. The Strategy proposes a new Metropolitan Melbourne Structure Plan that includes an expanded Central City, National Employment Clusters, and Urban Renewal Sites including transit-oriented development.

The Strategy seeks to establish five metropolitan sub-regions. Yarra is within the Central sub-region with the other IMAP Councils of Melbourne, Port Phillip, Stonnington and Maribyrnong. The role of the sub-regions is to work with the newly formed Metropolitan Planning Authority in planning for jobs, housing and investment in infrastructure and services within the sub-regions.

The Strategy identifies 4 Urban Renewal Areas (URAs) in the City of Yarra specifically-

- Collingwood (Gipps) Precinct
- North Richmond to Victoria Park Station Corridor
- Flinders Street to Richmond Station Corridor, and
- East Richmond – Cremorne Precinct.

The future of these areas including defining the boundaries of the precincts, is not clear, but it is vital that the economic role played by these precincts is recognised and protected.

The identification of URAs in the Draft Strategy pre-empts the work to be undertaken by the sub-regions in preparing housing strategies including identifying appropriate urban renewal locations. Delays to Council's own work in implementing structure plans and local area plans may also result. There is a lack of strategic basis and clarity around the selection of the URAs, what criteria were used to identify them, and that the role of these areas is diverse. Fisherman's Bend is also designated as a URA but its role and scale of development is vastly different to the area identified in Collingwood, for example.

In addition, there does not appear to be any reference to the night time economy and its importance to the cultural vibrancy and economic success of our dynamic inner city. The tension between land uses, especially live music and residential uses should be

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addressed. Experiences elsewhere to enhance amenity for residents close to night activity centres include “noise maps” of late night areas, such as in Glasgow, Scotland. This then sets clear expectations for residents.

The establishment of a Metropolitan Planning Authority to manage the implementation of the Draft Strategy could result in a more effective implementation of Plan Melbourne than occurred with Melbourne 2030. Further detail around governance issues, roles and responsibilities is required.

Council Response

1. There is a lack of strategic basis for the selection of the proposed urban renewal areas within Yarra in the Draft Strategy.
2. Concern about the future of the URAs in Yarra and their role as ongoing key centres for employment and economic activity. Future planning of these should be delivered by Council in consultation with the MPA.
3. There is uncertainty over the role of the MPA in setting the future direction for implementation of the Strategy.
4. Council does not accept the role of the MPA as the responsible or planning authority for these local areas in Yarra.

2. Housing Choice and Affordability

The Draft Strategy aims to accommodate future growth by focussing on continued development of Melbourne’s growth areas and medium to high density development in targeted urban renewal precincts, Metropolitan Activity Centres, Activity Centres, near railway stations and in identified residential growth zones. Directing higher density housing to land within 400 metres of an activity centre is not appropriate in Yarra as the majority of Yarra’s residential area are within that distance and would be contrary to Council’s existing Housing Strategy. A more refined approach to accommodating future housing growth whilst maintaining Yarra’s neighbourhood character would be suitable for inner city areas.

Yarra supports the directions identified to facilitate the supply of more affordable housing and social housing, and in particular, working with local government on mechanisms to facilitate greater diversity of housing within new developments including family-friendly housing, affordable and social housing, and housing for key workers. Further work is required to support the supply of affordable housing and this should be a priority of the MPA.

One of the actions outlined to facilitate growth in the social housing sector is to determine the costs, benefits and opportunities of including social housing in identified urban renewal precincts before undertaking structure planning or rezoning of the land.

The Draft Strategy includes suggestions about streamlining the planning process and removing developer ‘red tape’. This is supported as is the establishment of clear guidelines to promote quality building stock and development that is sensitive to the identity of local areas.

Council Response

5. With regard to housing diversity and choice, Yarra supports the action to encourage the provision of family friendly apartments in key locations.

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6. There is an opportunity to work with local government on mechanisms to facilitate greater diversity of housing within new development including family-friendly housing, affordable and social housing and housing for key workers. Although the housing affordability issue is acknowledged and discussed in the Strategy, the associated actions to address the issue are vague and unclear.
7. A priority of the MPA should be to address the supply of affordable housing and the need for effective tools, such as inclusionary zoning, to achieve these outcomes.

3. A More Connected Melbourne

Successful implementation of the Draft Strategy requires the prioritisation of public transport, regional rail and freight train infrastructure over roads and freeways to ensure the successful development of Melbourne's existing and future activity centres and subregions.

The priorities proposed in the Draft Strategy are not supported. Public transport projects are either listed as long term or not mentioned at all. The East West Link road project is not supported.

It is disappointing that Melbourne Metro Rail is only proposed to be delivered in the long term. It is critical that Melbourne Metro Rail be a top priority in the short term to support Melbourne's future growth.

There is also potential to increase the scope of the Melbourne Metro rail project so that it provides radial connections across all five of the major subregions and not just Dandenong and Sunbury. Prioritising the development of this infrastructure initiative would tie into the key principles and directions of the Strategy.

Yarra Council supports the Strategy's initiatives to upgrade the tram system.

With regards to initiatives related to improving walking and cycling networks, there is no timeframe for implementing the works and no specific targets to implement on-road projects. The Victorian Bicycle Strategy is very low on information especially for on-road commuter bicycle facilities, and should not be used as a reference point for Plan Melbourne.

Council Response

8. The East West Link is not supported and Yarra has major concerns about future traffic impacts and the flow on effects from construction.
9. The Strategy's implementation priorities are not supported as the public transport projects are either listed too far into the future, or do not have appropriate actions against them (investigate rather than commence etc.)
10. The State Government is encouraged to prioritise the Melbourne Metro Rail project as a matter of urgency.
11. The focus on road infrastructure is at the expense of sustainable public transport, which would be required to support the growth in employment in the central city region anticipated by the Draft Strategy.

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4. Liveable Communities and Neighbourhoods

The concept of the 20 minute city is aligned to the aspirations of Yarra City Council and the principles of the strategy. In order to activate the streets and create connected neighbourhoods, the importance of streetscape amenity and tree planting cannot be underestimated.

A key to liveable communities and neighbourhoods is reliable services, infrastructure and public transport networks in activity centres and metropolitan activity centres ensuring they are efficiently connected internally and linked to the Central City and different Subregions as well. The initiative of protecting Melbourne's Neighbourhood Centres including provision for mandatory controls is welcomed.

It is commendable that health and wellbeing are central to the Draft Strategy and are reflected throughout the document. In Initiative 4.3.2 the alignment of Municipal Strategic Statements to Municipal Public Health and Wellbeing Plans (MPHWP) should mean that population health is more seriously considered during land use planning and assessment.

Heritage

The Draft Strategy recognises distinctive Melbourne as a "mosaic of diverse natural landscapes and urban places." A large part of what makes Melbourne distinctive is its rich heritage areas and streetscapes, including the nineteenth century retail strip shopping centres found throughout inner Melbourne and Yarra.

In relation to heritage, there is limited discussion about the important contribution that heritage makes in creating a distinctive Melbourne. Whilst heritage is valued, recognised and protected in residential areas through the application of the Heritage Overlay and Neighbourhood Residential Zones, there is little recognition of the important role played by heritage activity centres and streetscapes.

The importance of heritage values in all activity centres needs to be recognised and better protected (just as is proposed with Neighbourhood Centres) to retain the areas as part of Melbourne's cultural heritage. This needs to be addressed as part of reviewing activity centre policy.

The provision of mandatory controls should be extended to these areas to support Melbourne unique and distinctive character.

Various initiatives relating to investigating transferable development rights, modernising the Victorian Heritage Act 1995, and linking the State Planning Policy Framework to Aboriginal maps of country have been proposed.

Yarra Council supports the initiative of developing Melbourne's network of boulevards and notes that Victoria Street is identified as an existing boulevard and Alexandra Parade is identified for future investigation.

Council Response

12. The 20 minute city is aligned to the aspirations of Yarra City Council.

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13. There is limited discussion about heritage, including its economic contribution to Melbourne, in the Draft Strategy, particularly in relation to recognition and protection of heritage activity centres. These issues need to be addressed in the review of activity centre policy.
14. Yarra Council supports the use of mandatory controls along the Yarra River and in activity centres.
15. Yarra Council also supports the initiative to develop a Metropolitan Open Space Plan and the funding options for a pocket park fund, to be used in established areas to fund local open space gaps, the potential to use new standard development contributions levies, and the metropolitan improvement fund (parks levy).

5. Environment and Water

There are some positive aspects to the directions and initiatives relating to the environment and water in the Draft Strategy. These include:

- The whole water cycle management approach adopted by the Strategy and the aspiration to improve the quality of the river and bay is supported and will greatly improve the liveability of Melbourne into the future.
- The protection of the waterways is supported, but it should also include protection from inappropriate development, not just stormwater requirements.
- The enhancement of food production in Melbourne.
- Improved noise and air quality guidelines.
- Future changes to the Local Government Act
- Changes to the good planning guide around waste and recycling in multi-unit developments, which should be extended to include organic waste as well.

The Draft Strategy mentions climate changes as a key issue but there are no directions or actions included that specifically address climate change adaptation or promoting sustainable development.

Local Governments and communities need to be supported to reduce emissions through local and regional actions and need financial and regulatory support to do so. Overall, given the enormous per capita greenhouse emissions from Metropolitan Melbourne and the urgency for climate change action, the Draft Strategy does not provide any targets relating to climate change adaptation.

The Draft Strategy doesn't discuss the impact of our building stock and how it could be addressed by sustainable design other than investigating energy upgrades. The focus on protecting agricultural land should not just reside in the Environment direction. There are environmental benefits in reduced food miles and reduced hard surface land, but it also provides economic benefits, promotes food resilience, and creates community diversity and social cohesion.

Council Response

16. The whole water cycle management approach adopted by the Strategy and the aspiration to improve the quality of the river and bay is supported and will greatly improve the liveability of Melbourne into the future.

Attachment 1 - Submission to the Draft Metropolitan Planning Strategy - Plan Melbourne

17. The protection of the waterways is recognised, and should include protection from inappropriate development, not just stormwater requirements.
18. The enhancement of food production in Melbourne.
19. There is a lack of any clear direction toward embracing future green technology options, such as wind-farms, solar-farms or using suburban roofs to harness solar energy.
20. The Strategy does not explicitly address investment into understanding and developing more energy efficient transport/development options either, it relies on local government or private industry to take on this role when it is important for the State to be a leader in this field.

6. A State of Cities

A clear accomplishment of the strategy has been the establishment of a defined urban growth boundary. One of the keys to the successful implementation of the plan will be to lock in this boundary to ensure urban growth will not sprawl out to fertile agricultural land as it has in the past.

With the establishment of the polycentric city model and the development of regional cities, it would also be pertinent to ensure there are growth boundaries around the regional centres and clear delineations of where development will not go to ensure problems of sprawl are not transferred to these areas when they take on the pressures of future growth.

7. Implementation: Delivering Better Governance

Yarra Council supports in principle the establishment of the “central sub-region”. This region aligns with the five Councils that make up the Inner Melbourne Action Plan (IMAP). The IMAP group has proven itself to be effective in building coordinated approaches to many social, economic and environmental issues common to all five Councils.

The role of the sub-regions is to work with the newly formed Metropolitan Planning Authority in planning for jobs, housing and investment in infrastructure and services within the sub-regions.

The Metropolitan Planning Authority (MPA) has been established principally as the implementation mechanism for the Draft Strategy which should result in a more effective implementation of Plan Melbourne than occurred with Melbourne 2030. There is some uncertainty about the MPA’s role and governance responsibilities, and how they will interact with Local Government and other arms of State Government.

The Strategy states that the MPA will work in partnership with subregional groups of Councils to deliver the Strategy, including planning sites and precincts earmarked for significant change, and acting as responsible authority for designated urban renewal precincts. This is not supported. It is important that a strong relationship between the MPA and local government is established through clear roles and responsibilities from the outset.

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An important direction in the Draft Strategy relates to opening up new funding sources. Development contributions will be pivotal to the delivery of infrastructure into the future. Development contributions are an important component to improving the planning and delivery of the community infrastructure that will make higher-density housing in inner-city areas a positive contribution to local communities.

Yarra Council also supports the Strategy's initiative to investigate opportunities for value capture to change the way city-shaping infrastructure is funded. There are many different types of value capture including special local government levies, or area-based improvement levies.

Council Response

21. Yarra Council supports in principle the sub-regional groupings of municipalities and our inclusion in the central sub-region.
22. A reformed development contributions system is vital in achieving the implementation of the Draft Strategy.

Conclusion and Recommendations

There are a number of positive aspects of the Draft Strategy including:

- The objective of integrating of land use, transportation and economic development;
- The objective of clearly defining areas for change;
- The emphasis on promoting housing diversity;
- Protection and enhancement of waterways, including addressing development issues along the Yarra River;
- Protection of agricultural land;
- Acknowledging the value of open space, new funding opportunities and the need for an overarching metropolitan open space plan;
- Support for a development contribution system and other funding options.

The Draft Strategy does not adequately address some key issues specifically:

- There is a lack of strategic basis to support the identification of urban renewal areas and there is no guidance as to what this means in terms of land use mix, densities, zonings, governance, and its impact on Council's employment areas of Collingwood and Cremorne.
- Key environmental sustainability topics like climate change adaptation, heat island effect and peak oil are not addressed.
- There is very limited discussion of heritage in the Draft Strategy.
- Public transport initiatives are not recognised as a priority in the Strategy, with projects either listed as long term initiatives or not mentioned at all. There is an emphasis on road infrastructure and in particular the East West link is not supported by Yarra City Council.

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- The roles and responsibilities of the Metropolitan Planning Authority and how they will interact with Local Government are yet to be determined.

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APPENDIX 1

**Metropolitan Planning Strategy Discussion Paper
'Melbourne, let's talk about the future'**

**Yarra City Council Submission – Conclusions and Recommendations
March 2013**

General Comment

1. The research undertaken to support the Discussion Paper should be released with the draft Metropolitan Planning Strategy.

Urban Growth and Renewal

2. Council supports the key directions for urban growth identified in the Discussion Paper.
3. Council does not see Yarra being part of the 'expanded central city' as it wants to retain its identity and support its lower scale urban form.
4. It is critical that the Urban Growth Boundary is fixed to contain urban growth to support a sustainable future city.
5. Council seeks changes to state planning policies for major activity centres to give greater consideration and weight to heritage matters when determining planning applications.
6. Council seeks to have the important role of the inner city business and industrial areas recognised in the metropolitan strategy.

Sustainability and Climate Change

7. The Metropolitan Strategy should include clear and comprehensive policy which includes targets and goals around environmentally sustainable development, as well as climate change adaptation and addressing peak oil. This should include provisions for the inclusion of an ESD Planning Policy in either the SPPF or as individual local planning policies.
8. Melbourne should aspire to be a global leader in sustainable planning and development.

Affordable Housing

9. The Metropolitan Planning Strategy should include a supportive policy framework to achieve housing diversity and affordability outcomes to ensure the right housing is available in the right locations, with access to jobs and public transport for all.
10. The Strategy must acknowledge the need for additional public housing across Melbourne to address the current shortfall and increasing waiting lists.

Attachment 1 - Submission to the Draft Metropolitan Planning Strategy - Plan Melbourne

11. The Strategy must also consider the introduction of Inclusionary Zoning to ensure a steady supply of social housing is being developed across Melbourne and therefore key workers are able to find accommodation where they need it.

Social Inclusion

12. The Strategy should include planning tools to ensure a mix of housing types including accessible housing can be achieved in each Local Government Area throughout the Metropolitan area.

The Metropolitan Economy and Employment

13. Yarra's role within the metropolitan economy as a location for employment and economic development needs to be recognised and supported.
14. The Strategy should provide a clear policy direction that addresses the issues of employment hubs, the role of existing activity centres, and the diversity of centres – in a policy sense, one size does not fit all in relation to planning for activity centres.
15. Future planning policy must have regard to the economic impacts of continuing pressure for residential development in the inner city.

Heritage and Character

16. The Strategy must recognise and ensure the protection of valued heritage and character of inner city areas including Yarra.

Transport

17. The Strategy should have a transport vision and include a Transport Plan that has clear funding arrangements and meets the requirements of the Transport Integration Act and the Planning and Environment Act.
18. Yarra City Council opposes the East West Link due to the dislocating impact major engineering aspects will have on the City of Yarra.
19. Yarra City Council supports the construction of a Doncaster Rail link and the Metro Rail project as key State Government initiatives to address the issues of congestion and access.
20. The Strategy should include consideration of the future of Hoddle Street, drawing on previous work completed by URS on the "Hoddle Street Study".
21. Infrastructure funding/contributions should prioritise sustainable transport modes including public transport, cycling and walking.

Open Space

22. The Metropolitan Strategy must include a plan for future open space provision across Melbourne, from the local level to the metropolitan level, and include mechanisms for the acquisition of land to meet these needs.
23. The importance of the Yarra River corridor and areas of regional open space such as Yarra Bend Park need to be recognised and included in the Strategy.
24. The State Government's commitment to address the issue of development along the Yarra River needs to be restated in the Strategy.

Attachment 1 - Submission to the Draft Metropolitan Planning Strategy - Plan Melbourne

25. It must also acknowledge the vital role public open space plays both for communities and the environment.
26. The Strategy should require the protection of productive agricultural land close to Melbourne.
27. The concept of extending Melbourne's boulevards is supported, and Alexandra Parade and Hoddle Street in the City of Yarra are proposed as local opportunities.

Metropolitan Planning Strategy Implementation

28. Council supports the Discussion Paper's strong emphasis on implementation and promotion of infrastructure investment.
 29. The Strategy should have broad bi-partisan support in order to provide confidence in its strategic directions and implementation.
 30. Council supports the idea of a comprehensive long-term framework for metropolitan infrastructure supported by a short-term funding program to ensure that there is an integrated and aligned infrastructure delivery for the state government.
 31. It will be important that the development industry contributes to the provision of metropolitan infrastructure. In this regard Council supports the current proposals for a new development contribution system. Other funding options towards state infrastructure will need to be considered.
 32. A 'whole of government' commitment to the implementation of the strategy is essential.
 33. The Strategy should examine the planning tools currently available, and consider other tools, such as vertical zoning and inclusionary zoning, that would assist in the Strategy's implementation.
 34. Community Infrastructure Planning should be integrated into any future metropolitan strategy through a clear framework.
-

Attachment 1 - Submission to the Draft Metropolitan Planning Strategy - Plan Melbourne

APPENDIX 2

**Metropolitan Planning Strategy – PLAN MELBOURNE
Community Information Session
Feedback**

Thursday 14 November 2013

Attachment 1 - Submission to the Draft Metropolitan Planning Strategy - Plan Melbourne

**Metropolitan Planning Strategy – PLAN MELBOURNE
Community Information Session – 14 November 2013
Meeting Notes - Feedback**

Initiatives - promising

Transport

- Walking and cycling initiative.
- Aim to link and integrate regions.
- Improvement of pedestrian amenity.

20 minute concept

- 20 minute neighbourhoods (if by active or public transport).
- 20 minute city a good concept but no reference is made to working from home.
- 20 minute neighbourhood but a definition is required.

Housing

- Public housing is included in the plan.
- Focus on social housing.

Growth boundary

- Permanent growth boundary around Melbourne.

Employment

- Attempt to establish and grow national employment clusters.

Initiatives - greatest concern

Transport

- Focused on freeways.
- Public transport focus is long term.
- Lack of equity - focus on roads/freight rather than public transport/pedestrians.
- Public transport planning in central and western zone inconsistent with population growth predictions (populations is predicted/planned to double yet public transport plans are medium to long term - not being mapped to population).
- Priority is on roads and not public transport. Explicit commitment to roads but not public transport.
- Public transport is not being prioritised ahead of road trips to cater for the doubling of inner Melbourne population (and latest technology is not used, public transport projects are medium to long term).

Attachment 1 - Submission to the Draft Metropolitan Planning Strategy - Plan Melbourne

- East-west link - broad concern about impact on inner city communities, high cost and taking priority over public transport
- Public transport/sustainable transport not a priority.
- Funding of east-west link rather than public transport.
- The order of government priority is not correct - the plan is to increase density and this would need more public transport but government is focused on east-west link.
- Freight container size and volume will be an issue with respect to road capacity, resulting in more stress on traffic flow.

Urban renewal areas

- Urban renewal zone - lots of small cottages and heritage areas. What happens to these?
- Two cities:
 - Highly protected, low density residential
 - State administered high density
 - Social economic differential
- Seems to be a contradiction (specifically in Cremorne) regarding zoning and Plan Melbourne.
- Urban renewal areas - don't know exact areas, who will be planning authority, impact on heritage areas, impact on structure plans.
- Potential lack of council planning in future (due to MPA)
- Preserving neighbourhood character is a concern in relation to urban renewal areas (Cremorne, East Richmond, North Richmond - Collingwood).

Infrastructure

- How much (lack of) GDP is spent on infrastructure (1.3% maximum)?
- Public/private partnerships - why are these the best ways to deliver, do we believe this?
- Will larger developers be required to contribute towards utilities?
- Funding required to deliver required infrastructure.
- Sustainability in terms of exporting goods/food.

Plan detail

- Unexplained motherhood statements.
- Plan lacking in detail.
- Plan is vague.
- Document is unfriendly/inaccessible.

Attachment 1 - Submission to the Draft Metropolitan Planning Strategy - Plan Melbourne

- Economic focus but doesn't focus on economic value of what is worthwhile to community.
- Generally not coherent with Yarra values, livability and things we value.

Heritage

- Lack of discussion about heritage, not taken seriously. Wasn't in discussion paper either. Important role of heritage, economic value - for tourism, liveable cities and distinctive Melbourne.
- Heritage - don't know what focus.

Development

- Lack of quality development protections.
- Why does Melbourne have to be the biggest?
- Putting population in low lying areas of Melbourne.

Sustainability

- Lack of sustainable design initiatives.

Consultation

- How genuine is the consultation - will comments be listened to given timeframes to introduce plan in January?
- Lack of consultation.

Initiatives - gaps/omissions

Transport

- Transport - not planning with best, current or future technologies. "Archaic planning".
- Lack of train connections to national employment clusters.
- Cycling - should aim for an integrated network across councils/regions.
- Capacity issues and traffic impacts.
- Impacts of increasing population on public transport.
- Clearly defined bicycle and pedestrian areas.

Urban renewal areas

- Urban renewal zone - what does this mean and where are the boundaries? Not enough detail.
- Powers of MPA - need to be clarified. Should not take Local Government's role in decision making - statutory and strategic planning.
- MPA relationship with VCAT?
- MPA - lack of clarity about role/authority. Can they effectively marry vision to local needs/knowledge?

Attachment 1 - Submission to the Draft Metropolitan Planning Strategy - Plan Melbourne

- North Richmond corridor boundaries need to be known.

Terminology

- Lack of definition for 20 minute city.
- Definition of short/medium and long term.

Implementation

- Money for implementation should be included.
- Implementation is not identified - how serious is the government?
- Greater rigour in implementation required.
- The national employment clusters need clarification. What/who has the authority and who will implement? How does Yarra fit in as part of the central city - Yarra, Stonnington etc together will be bigger than 20 minutes.

Infrastructure

- Developer contributions - should specify that these should be captured by councils/social and city infrastructure.
- Reintroduce a public works department to deliver projects.
- Planning of new facilities.

Demographics

- No mention of services for the aged.
- Demographic breakup and related needs.
- Needs to take care of the needs of an ageing population.
- 20 minute city will require access to employment and facilities for all sections of demographics (ages).
- Breakdown of demographics needed, including the ageing population.

Housing

- Impact on individual houses.
- Clarification about housing for low income families in the central city area, particularly Yarra.
- Design and internal amenity of housing. Houses are getting smaller and it has health impacts on people. Need to have fresh air.
- Improve the minimum standards for housing.

Open space

- Open space - retention and expansion needed as Melbourne grows.
- Green/open spaces for children of growing population.

Attachment 2 - Plan Melbourne Community Information Session Feedback

Plan Melbourne - notes from community information session on 14th November 2013

Initiatives - promising

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- Walking and cycling initiative.
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Attachment 2 - Plan Melbourne Community Information Session Feedback

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Open space

- Open space - retention and expansion needed as Melbourne grows.
- Green/open spaces for children of growing population.

11.9 Municipal Emergency Management Plan - Certificate of Audit

Trim Record Number: D13/114114

Responsible Officer: Director Community Programs

Purpose

1. This report seeks Council consideration and endorsement of the City of Yarra Municipal Emergency Management Plan (MEMP). Attached for information is the Certificate of Audit for the MEMP which is awarded following an extensive audit process by the Director of the Victoria State Emergency Service (VICSES).

Background

2. Section 20 of the Victorian *Emergency Management Act* 1986 (the Act) requires all local councils to prepare and maintain a municipal emergency management plan.
3. The following is an extract from S.21 of the Act:

“21. Municipal Co-ordination and Planning

 - (i) A municipal council must appoint a person or persons to be the municipal emergency resource officer or municipal emergency resource officers.*
 - (ii) A municipal emergency resource officer is responsible to the municipal council for ensuring the coordination of municipal resources to be used in emergency response and recovery.*
 - (iii) A municipal council must appoint a municipal emergency planning committee constituted by persons appointed by the municipal council being members and employees of the municipal council, response and recovery agencies and local community groups involved in emergency management issues.*
 - (iv) The function of a municipal emergency planning committee is to prepare a draft municipal emergency management plan for consideration by the municipal council.*
 - (v) A municipal emergency planning committee must give effect to any direction or guidelines issued by the Coordinator in Chief.*
 - (vi) Subject to the regulations, a municipal emergency planning committee may determine its own procedures.”*
4. The Municipal Emergency Management Plan (MEMP) Part 1 requires the application of the common seal of Yarra City Council as confirmation of Municipal endorsement.
5. A summary of auditor comments is provided below:
 - (a) Council staff were well prepared and supportive throughout the audit process;
 - (b) the participation and support of municipal and regional emergency management staff was greatly appreciated and demonstrates the excellent cooperation in the municipality and region;
 - (c) the MEMP follows ‘out dated’ guidelines and could be improved by updating to the current guidelines;
 - (d) consideration might be given to developing the Yarra MEMP as a strategic ‘all hazard, all agency’ municipal document rather than just a Council related document;
 - (e) the Yarra MEMP is up to date, well maintained and there is an excellent amendment and distribution process;

- (f) significant progress has been made in the area of Relief and Recovery as a result of the collaboration with Northern and Western Metropolitan Region;
- (g) whilst there is a lot of information in the appendices these are quite difficult to navigate; and
- (h) recommendations from the audit process included:
 - (i) functional sub-plans and operating guidelines be developed for emergency management functions; and
 - (ii) that relief and recovery arrangements be rearranged into more easily navigated and accessible operating procedures.

Consultations

6. The *Emergency Management Act* 1986 places a statutory obligation on Council to establish the relevant resources to ensure an effective level of emergency management planning.
7. Pursuant to Section 21 of the Act, the Municipal Emergency Resource Officer (MERO) is responsible for the coordination of municipal resources in responding to emergencies and has full delegated powers to deploy and manage Council's resources during emergencies.
8. Specific responsibilities of the MERO include:
 - (a) responsibility for the coordination of municipal resources in responding to emergencies;
 - (b) establishing and maintaining an effective infrastructure of personnel whereby municipal resources can be accessed on a 24 hour basis;
 - (c) establishing and maintaining effective liaison with agencies within or servicing the municipal district and the Municipal Recovery Manager;
 - (d) maintaining the Municipal Emergency Coordination Centre(s) at a level of preparedness to ensure prompt activation when necessary;
 - (e) facilitating the arrangement of a post emergency debrief as requested by the Municipal Emergency Response Coordinator (Victoria Police); and
 - (f) ensuring procedures and systems are in place to monitor and record all expenditure by the Municipality in relation to emergencies and business based in Yarra.
9. A Municipal Emergency Management Planning Committee is currently operating and is comprised of Officers whose Council position and/or emergency management experience make it appropriate for their membership along with representatives from the various emergency services.
10. The following is an extract from Section 21A of the *Emergency Management Act* 1986:

"21A. Audit of municipal emergency management plans

 - (1) *A municipal emergency management plan must be audited during the period commencing 1 July 1995 and ending 31 December 1996 and thereafter at least once every 3 years by the Chief Officer, Operations of the Victoria State Emergency Service to assess whether the plan complies with guidelines issued by the Minister.*
 - (2) *The Chief Officer, Operations of the Victoria State Emergency Service must during the audit invite submissions on the municipal plan from the regional emergency response committee and the regional recovery committee.*
 - (3) *A municipal council must within 3 months of receiving an audit report forward a copy of its written response to the audit report to the Chief Officer, Operations of the Victoria State Emergency Service."*

Municipal Emergency Management Plan (MEMP)

11. Council has received the Certificate of Audit from the Director of VICSES. The Certificate of audit is valid until October 2015. The MEMP has been assessed as “complying fully or more than adequately with the Guidelines” issued by the Minister for Police and Emergency Services.
12. A non-confidential copy of the MEMP has been circulated separately to all Councillors to inform decision making on this report.
13. The MEMP has evolved over approximately 13 years and has been subjected to six compulsory audits by the VICSES. The MEMP records Yarra City Council’s municipal emergency management arrangements and includes:
 - (a) key geographic and demographic information about the municipal district;
 - (b) the results of emergency risk analyses performed;
 - (c) outlines of risk reduction strategies;
 - (d) information about public awareness and education campaigns and other actions taken to increase community resilience;
 - (e) arrangements for the management of response and recovery activities;
 - (f) contact lists of key council staff and other personnel needed during an emergency;
 - (g) information on access to resources owned or controlled by the council, which are available for prevention, response and recovery activities, including the contact details of suppliers;
 - (h) special plans and arrangements, particularly related to high rise public housing estates; and
 - (i) other content as required by legislation.

Municipal Emergency Planning Committee (MEMPC)

14. The Municipal Emergency Management Planning Committee (MEMPC) is comprised of:
 - (a) Municipal Emergency Resource Officer (MERO);
 - (b) Deputy Municipal Emergency Resource Officer (D/MERO) (two positions);
 - (c) Municipal Recovery Manager (MRM);
 - (d) Deputy Municipal Recovery Manager (D/MRM);
 - (e) Fire Prevention Officer (FPO);
 - (f) Municipal Emergency Co-ordination Centre (MECC) Facility Manager;
 - (g) Municipal Emergency Response Coordinator (MERC) (Victoria Police);
 - (h) Fire Service Representative;
 - (i) VICSES Representative;
 - (j) Police Representative from Collingwood, Fitzroy and Richmond Districts;
 - (k) Medical / Ambulance representative; and
 - (l) other persons responsible for functional areas.

Community Emergency Risk Management (CERM) Risk Register and Treatment Options

15. The MEMP contains a Community Emergency Risk Management (CERM) risk register and treatment plans. The fourteen hazards identified are listed below:
 - (a) Structural Fire (Domestic);
 - (b) Structural Fire (industrial / Commercial);
 - (c) Major Flooding of Yarra River or Merri Creek;

- (d) Flash Flooding;
 - (e) Dangerous Goods / Hazardous Materials;
 - (f) Major Transport Accident;
 - (g) Protracted Interruption to Utilities;
 - (h) Major Storm Event;
 - (i) Acts of Terrorism;
 - (j) Pandemic (An epidemic occurring worldwide or over a very wide area, crossing international boundaries, and usually affecting a large number of people.);
 - (k) Epidemic (Outbreak of a disease which is restricted to one location.);
 - (l) Contamination of Water Supply;
 - (m) Bushfire / Grassfire (Urban Parkland); and
 - (n) Extreme Heatwave.
16. An extract of CERMs is attached as an appendix to this report.
 17. The CERMs have been developed over several years and are the subject of review at the meetings of the Municipal Emergency Management Planning Committee (MEMPC) which take place in May and November of each year.
 18. The Risk Ratings consequences and likelihood of an event are considered with reference to the Emergency Municipal Manual Victoria. It is accepted that the treatments recommended during the CERM review process will be addressed at the appropriate management level and that a process for monitoring of their implementation has been established.
 19. The adoption and sealing of the MEMP by Council allows for changes to be implemented as required by the MERO to ensure that the plan is up to date. For example, changes in the contact list to reflect incumbents that may fulfil specific roles from time to time.
 20. The treatments recommended by the MEMPC are set out in the treatment strategies section of the CERM Risk Register and Treatment Options. Currently all treatments are addressed by Council's processes, procedures and budget allocations. It is imperative that these treatments continue to be addressed in future Council actions and annual budgets.

Emergency Management Reforms

21. Attached as Appendix Three is the Municipal Association of Victoria (MAV) Members' Brief in response to the Victorian Emergency Management Reforms White Paper which was published in December 2012.
22. The entire emergency management sector is facing the greatest reforms in decades with a key focus on community, collaboration and sector capability and establishing a clear accountability framework for responsibilities.
23. Legislation was introduced to parliament in October 2013 which will:
 - (a) introduce a genuine 'all hazards all agencies' framework with a focus on community, collaboration and capability;
 - (b) establishes two new bodies:
 - (i) the State Crisis and Resilience Council as the peak emergency management advisory body responsible for policy and strategy across the emergency management spectrum; and
 - (ii) Emergency Management Victoria (EMV), the new overarching body for emergency management in Victoria;
 - (c) support the creation of the new role of Emergency Management Commissioner (EMC), (the Victorian Government recently announced the current Fire Services Commissioner, Craig Lapsley, as the EMC designate).

Financial Implications

24. All costs incurred in ensuring appropriate levels of planning and preparation for emergency management arrangements are currently borne by Council. Some of the costs associated with responding to an emergency might be subsidised by regional, state and possibly commonwealth funding.
25. The operating budget for Municipal Emergency Management is located within the Engineering Operations Branch including a provision to cover a combined donation of around \$5,000 to VICSES Northcote and Malvern Units who service the City of Yarra.

Economic Implications

26. Depending on the magnitude and duration, a disruption due to an emergency incident within the City of Yarra could influence business capacity to function, affecting the local economy and living standards.

Sustainability Implications

27. Emergency Management, as part of community safety, aims to reduce the impact of emergency related events that can cause death, injury, loss of property and/or community disruption.

Social Implications

28. The municipal emergency risk management approach sets out a framework to deal with emergencies that are disruptive events and can affect Council's ability to provide services, safety, public health and support to its community.

Council Plan, Strategy and Policy Implications

29. Council has the responsibility for ensuring the viability and sustainability of the municipality. Local Government is required to deliver a wide range of services under Victorian Government legislation. An important organisational focus for Council is ensuring our services respond to local needs and are maintained at a high standard. The MEMP ensures our internal systems; processes and people are equipped to deliver responsive, high-quality services.

Legal Implications

30. The process undertaken and recommendations by the MEMP Committee supports Council's compliance with the *Emergency Management Act 1986* and *Local Government Act 1989*.

Conclusion

31. Council is required by legislation (*Emergency Management Act 1986* and *Local Government Act 1989*) to prepare a Municipal Emergency Management Plan (MEMP) which considers each type of emergency situation and to develop generic principles and arrangements that can be activated in any event.
32. Large emergencies are disruptive and can affect council's ability to provide services and support to its community. For this reason, council needs to take special measures to anticipate how to handle an emergency situation. The treatments are set out in the CERM Risk Register and Treatment Options contained within the MEMP.
33. The MEMP records Yarra City Council's municipal emergency management arrangements and includes:
 - (a) key geographic and demographic information about the municipal district;
 - (b) the results of emergency risk analyses performed;
 - (c) outlines of risk reduction strategies;
 - (d) information about public awareness and education campaigns and other actions taken to increase community resilience;
 - (e) arrangements for the management of response and recovery activities;
 - (f) contact lists of key council staff and other personnel needed during an emergency;

- (g) information on access to resources owned or controlled by the council, which are available for prevention, response and recovery activities, including the contact details of suppliers;
- (h) special plans and arrangements, particularly related to high rise public housing estates; and
- (i) other content as required by legislation.

RECOMMENDATION

1. That Council:

- (a) note that the City of Yarra Municipal Emergency Management Plan (MEMP) has received the Certificate of Audit from the Director of the Victoria State Emergency Service;
- (b) authorise the application of the Council seal to the Municipal Emergency Management Plan;
- (c) note the Community Emergency Risk Management (CERM) Risk Register and Treatment Options;
- (d) continue to support and fund the treatments outlined in the CERM Risk Register and Treatment Options as outlined in the MEMP; and
- (e) note the current arrangements and resolves to adopt amendments to enable the following officers or persons holding or acting in the following positions to act on the MEMP Committee in accordance with Section 21 of the *Emergency Management Act 1986*:
 - (i) Municipal Emergency Resource Officer (MERO) - Manager, Engineering Operations;
 - (ii) Deputy Municipal Emergency Resource Officer (two positions) – Coordinator Road Services and Executive Project Engineer;
 - (iii) Municipal Recovery Manager (MRM) – Director Community Programs;
 - (iv) Deputy Municipal Recovery Manager – Manager Aged and Disability Services;
 - (v) Fire Prevention Officer – Manager Construction Management;
 - (vi) Emergency Co-ordination Centre (MECC) Facility Manager – Vacant;
 - (vii) Senior Officer – Victoria State Emergency Service;
 - (viii) Senior Officer – Victoria Police (Yarra) – Municipal Emergency Response Coordinator (MERC)
 - (ix) Senior Officer – Metropolitan Fire and Emergency Services Board;
 - (x) Senior Officer – Ambulance Victoria;
 - (xi) Council Officer – Executive Officer (Plan maintenance and administration);
 - (xii) Other staff or Agency/Authority person co-opted as required;
 - (xiii) Director Infrastructure Services Division; and
 - (xiv) Risk Management and Insurance Coordinator; and

- (f) authorise the Chief Executive Officer, or delegate to endorse amendments to the Municipal Emergency Management Plan throughout the term of currency for the Plan.

CONTACT OFFICER: Craig Kenny
TITLE: Director Community Programs
TEL: 9205 5100

Attachments

- 1 VIC SES Audit Letter and Certificate February 2013
- 2 CERM Extract from City of Yarra MEMP - November 6 2013
- 3 MAV Members Brief - Victorian Emergency Management Reform White Paper

Attachment 1 - VIC SES Audit Letter and Certificate February 2013



Victoria State Emergency Service

State Headquarters 168 Sturt Street, Southbank Victoria 3006
Telephone: (03) 9684 6666 · Facsimile (03) 9684 6659 · Email: vicSES@ses.vic.gov.au
ABN: 612 7959 7238



File Ref: SES/04/365
Letter Code: CD/12/350516
Date: 20 December 2012

Ms Vijaya Vaidyanath
Chief Executive Officer
Yarra City Council
PO Box 168
RICHMOND VIC 3121

Dear Ms Vaidyanath,

MUNICIPAL EMERGENCY MANAGEMENT PLAN AUDIT REPORT

I am pleased to enclose a report on the audit of your Council's emergency management plan, prepared in accordance with the requirements of the Emergency Management Act (1986). The Government's intention with this audit process is to encourage councils' preparation of high-quality plans.

As a result of the audit your MEMPlan has been assessed as "complying fully or more than adequately with *The Guidelines*" issued by the Minister.

In view of the high standard of your Municipal Emergency Management Plan, I have determined that your plan will be audited again in 3 years time.

Furthermore, I would like to highly commend your emergency management staff for their time given in developing your plan and for participating in the audit process. Their effort is reflected in the high standard of your plan, supporting systems and feedback received from the audit panel members.

VICSES is dedicated to offering ongoing assistance to your Council in facilitation of planning processes and advice on the changing nature of emergency management practices. I trust you will continue to support the efforts of Municipal Emergency Management Planning Committee to improving community safety by committing appropriate resources to this important ongoing task.

Yours sincerely

A handwritten signature in black ink, appearing to read "T. White".

Trevor White
Chief Officer, Operations

Enc Audit Report



Attachment 1 - VIC SES Audit Letter and Certificate February 2013



Victoria State Emergency Service

State Headquarters 168 Sturt Street, Southbank Victoria 3006
Telephone: (03) 9684 6666 • Facsimile (03) 9684 6659 • Email: vicses@ses.vic.gov.au
ABN: 612 7959 7238



MUNICIPAL EMERGENCY MANAGEMENT PLAN AUDIT REPORT

The Municipal Emergency Management Plan (MEMPlan) for the Yarra City Council has been audited in accordance with the guidelines issued by the Minister and has been assessed as:

Complying fully or more than adequately with The Guidelines.

The Yarra City Council MEMPlan will be audited again in October 2015.

As part of this audit report, please find attached a copy of the audit tool completed during the audit process.

While the Yarra City Council MEMPlan has been assessed as fully complying, there will always be minor changes in terminology and contact details detected in such an audit.

To assist your municipal emergency management planning committee in the further enhancement of the planning process, a copy of this report has been provided to the MEMP committee. The staff of the VICSES Central Regional Headquarters will assist in the facilitation of the recommendations made within this report.

In accordance with Section 21A(3) of the Emergency Management Act, within three months, it would be appreciated if you would acknowledge the audit report and provide an undertaking to address any issues identified within.

A handwritten signature in black ink, appearing to read "T. White".

Trevor White
Chief Officer, Operations

20 December 2012

Att MEMPlan Audit Tool





Certificate of Audit

*THIS IS TO CERTIFY THAT THE
MUNICIPAL EMERGENCY MANAGEMENT PLAN OF*

Yarra City Council

*Has been audited in accordance with the Guidelines issued by the
Minister and has been assessed as*

"Complying with the Guidelines"

A handwritten signature in black ink, appearing to read "T. White".

Trevor White

Chief Officer, Operations

20 December 2012

Date

10: COMMUNITY EMERGENCY RISK MANAGEMENT TREATMENT OPTIONS (CERMS)

10.1 STRUCTURAL FIRE (DOMESTIC)

City of Yarra CERM Risk Register and Treatment Options						
Risk Rating	Hazard	Elements at Risk	Action Plan	# 1		
High	Structural Fire (domestic)	People, Property.	Date Compiled: 29/07/2002 Date Last Reviewed: 14/05/2013			
<p>Risk Statement (<i>Hazard + Elements at Risk + Vulnerability = RISK</i>).</p> <p>There is certainly the risk of a building fire involving domestic properties as has been recorded over recent times. Generally the fire is contained at the room of origin, ie, Kitchen, bedroom, lounge. Those vulnerable are: Any person directly affected, including those of abutting and adjoining properties, eg: young, isolated elderly, squatters and culturally and linguistically diverse groups (CALD). Short duration evacuation and/or relief may be required for residents.</p>						
Consequence		Explain :				
Moderate		Localised short term event. Injuries would generally be of a minor nature. Injuries requiring hospitalisation may occur and there is also the possibility of fatalities. Property damage is usually minor for the community.				
Likelihood		Explain :				
Almost Certain		Statistical evidence shows that house fires occur several times per year.				
<p>What responsibilities does the Municipality have to manage this risk?</p> <p>Maintain the Municipal Emergency Management Plan (MEMP) and CERM in accordance with the <i>Emergency Management Act 1986</i>. Maintain emergency call out response through the Municipal Building Surveyors Office. Council – particularly in the co-ordination of recovery i.e. food, material aid, accommodation, etc. Identify high risks e.g. unsightly properties, (fuel load issues), hoarders (increased fire load),</p>						
<p>Other agencies with Risk Management responsibility for this risk.</p> <table style="width: 100%;"> <tr> <td style="width: 50%; vertical-align: top;"> <p>Control Agency : Metropolitan Fire & Emergency Services Board.</p> </td> <td style="width: 50%; vertical-align: top;"> <p>Support and other : Department of Human Services. Department of Health. Insurance Council of Australia Ltd. Victoria Police (Co-ordination responsibility). Council (Inc small scale temporary housing). Centrelink. Ambulance Victoria. VICSES. Utility Services. Red Cross.</p> </td> </tr> </table>					<p>Control Agency : Metropolitan Fire & Emergency Services Board.</p>	<p>Support and other : Department of Human Services. Department of Health. Insurance Council of Australia Ltd. Victoria Police (Co-ordination responsibility). Council (Inc small scale temporary housing). Centrelink. Ambulance Victoria. VICSES. Utility Services. Red Cross.</p>
<p>Control Agency : Metropolitan Fire & Emergency Services Board.</p>	<p>Support and other : Department of Human Services. Department of Health. Insurance Council of Australia Ltd. Victoria Police (Co-ordination responsibility). Council (Inc small scale temporary housing). Centrelink. Ambulance Victoria. VICSES. Utility Services. Red Cross.</p>					

Attachment 2 - CERM Extract from City of Yarra MEMP - November 6 2013

TREATMENT STRATEGIES.			
Can this RISK be managed by existing measures and/or will the risk be acceptable?	Y	N	YES
Can LIKELIHOOD and / or CONSEQUENCE / VULNERABILITY be further reduced by new treatment strategies?	Y	N	NO
<p>If yes how? Consider Prevention, Preparedness, Response and Recovery</p> <p>Key control measures <u>already in place</u>:</p> <p>Emergency Service Organisations Standard Operating Procedures</p> <p>Education programs - summer/winter.</p> <p>Smoke alarms education.</p> <p>Mandatory fitting of smoke alarms (Building Act 1993).</p> <p>Smoke alarm assistance program</p> <p>Compliance with Building Legislation (Building Works).</p> <p>Building Legislation Compliance (Local Government Building Surveyors).</p> <p>Maintaining fire hydrants in conjunction with relevant Water Authority.</p> <p>Provision of grants, temporary accommodation, material aid, etc.</p> <p>Identify most vulnerable at risk residents and prioritise assistance (ie hoarders)</p> <p>Treatments (Recommended): Current controls considered acceptable at this point in time.</p>	<p>Primary Responsibility</p> <p>By Organisation</p> <p>MFESB</p> <p>MFESB</p> <p>Municipal Building Surveyor</p> <p>Council</p> <p>Relevant Building Surveyor</p> <p>Municipal Building Surveyor</p> <p>Council</p> <p>Council & DHS</p> <p>Council (Aged and Disability, Children & Family)</p>	<p>Action Date</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p>	<p>Recommend ✓ or *</p>
<p>Committee Consensus Achieved 13 / 05 / 2013 Comments : Nil</p>	<p>Responsible Officer (MERO) (Kim O'Connor) Date : 13 / 05 / 2013</p>		
<p>Approved by Council Date: 20 / 07 / 2010 Comments:</p>	<p>Chief Executive Officer Date : 11 / 08 / 2010</p>		

Attachment 2 - CERM Extract from City of Yarra MEMP - November 6 2013

10.2 STRUCTURAL FIRE (INDUSTRIAL / COMMERCIAL)

City of Yarra CERM Risk Register and Treatment Options						
Risk Rating	Hazard	Elements at Risk	Action Plan	# 2		
Extreme	Structural Fire (industrial / commercial / institutional)	People, Property and Environment.	Date Compiled: 29/07/2002 Date Last Reviewed: 14/05/2013			
<p>Risk Statement (<i>Hazard + Elements at Risk + Vulnerability = RISK</i>).</p> <p>There is certainly the risk of a building fire involving commercial / industrial / institutional properties as has been recorded over recent times. Generally the fire is contained to the building of origin with associated discharges, smoke plumes and/or fire by-products can affect the local community.</p> <p>Those vulnerable are: Any person directly affected and/or those in smoke plume areas, including those of abutting and adjoining properties. Injuries requiring hospitalisation, and fatalities, may occur. Damage to the environment can also occur. Short duration evacuation and/or relief may be required for residents of high rise units, boarding houses, walk up units (public housing), special accommodation, short term accommodation and at risk groups.</p>						
Consequence	Explain :					
Major	Injuries requiring hospitalisation may occur and there is also the possibility of fatalities. There is the potential for extensive property damage, loss of employment and community disruption.					
Likelihood	Explain :					
Almost Certain	Statistical evidence shows that commercial / industrial / institutional fires occur several times per year (at least one per year).					
<p>What responsibilities does the Municipality have to manage this risk?</p> <ul style="list-style-type: none"> • Maintain the Municipal Emergency Management Plan (MEMP) and CERM. In accordance with the <i>Emergency Management Act 1986</i>. • Maintain emergency call out response through the Municipal Building Surveyors Office. • Council – particularly in the co-ordination of recovery i.e. food, material aid, accommodation, etc. • Identify high risks e.g. buildings containing hazardous materials, chemicals, etc. 						
<p>Other agencies with Risk Management responsibility for this risk.</p> <table border="0"> <tr> <td style="vertical-align: top;"> <p>Control Agency :</p> <ul style="list-style-type: none"> • Metropolitan Fire & Emergency Services Board. </td> <td style="vertical-align: top;"> <p>Support and other :</p> <ul style="list-style-type: none"> • Department of Human Services (Office of Housing). • Department of Health • Insurance Council of Australia Ltd • Victoria Police (Co-ordination responsibility) • Council • Centrelink • Ambulance Victoria • VICSES • WorkSafe Victoria • Utility Services • Red Cross • VicRoads • Salvation Army • VCC (Victorian Council of Churches) </td> </tr> </table>					<p>Control Agency :</p> <ul style="list-style-type: none"> • Metropolitan Fire & Emergency Services Board. 	<p>Support and other :</p> <ul style="list-style-type: none"> • Department of Human Services (Office of Housing). • Department of Health • Insurance Council of Australia Ltd • Victoria Police (Co-ordination responsibility) • Council • Centrelink • Ambulance Victoria • VICSES • WorkSafe Victoria • Utility Services • Red Cross • VicRoads • Salvation Army • VCC (Victorian Council of Churches)
<p>Control Agency :</p> <ul style="list-style-type: none"> • Metropolitan Fire & Emergency Services Board. 	<p>Support and other :</p> <ul style="list-style-type: none"> • Department of Human Services (Office of Housing). • Department of Health • Insurance Council of Australia Ltd • Victoria Police (Co-ordination responsibility) • Council • Centrelink • Ambulance Victoria • VICSES • WorkSafe Victoria • Utility Services • Red Cross • VicRoads • Salvation Army • VCC (Victorian Council of Churches) 					

Attachment 2 - CERM Extract from City of Yarra MEMP - November 6 2013

TREATMENT STRATEGIES.				
Can this RISK be managed by existing measures and/or will the risk be acceptable?	Y	N	NO	
Can LIKELIHOOD and / or CONSEQUENCE / VULNERABILITY be further reduced by new treatment strategies?	Y	N	YES	
If yes how? Consider Prevention, Preparedness, Response and Recovery Key control measures <u>already in place</u>: <ul style="list-style-type: none"> • Emergency Service Organisations Standard Operating Procedures • Education programs. • Compliance with Building Legislation (Building Act 1993). • In House Emergency Management Plans • Building Legislation Compliance (Local Government Building Surveyors). • Maintaining fire hydrants in conjunction with relevant Water Authority. • Provision of grants, temporary accommodation, material aid, etc. • Community emergency information line radio station 774 (as required) • Municipal Essential Safety Measures Audit Program Treatments (Recommended): <ul style="list-style-type: none"> • Review essential safety measures audits for buildings. 		Primary Responsibility By Organisation MFESB Relevant Building Surveyor Occupier Municipal Building Surveyor Council Council & DHS Police media / control agency Municipal Building Surveyor MBS/MFESB - ongoing	Action Date Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing	Recommend ✓ or ✗
Committee Consensus Achieved Date : 13 / 05 / 2013 Comments : Nil	Responsible Officer (MERO) (Kim O'Connor) Date : 13 / 05 / 2013			
Approved by Council Date : 20 / 7 / 2010 Comments :	Chief Executive Officer Date : 11 / 8 / 2010			

Attachment 2 - CERM Extract from City of Yarra MEMP - November 6 2013

10.3 MAJOR FLOODING OF YARRA RIVER AND OR MERRI CREEK

City of Yarra CERM Risk Register and Treatment Options						
Risk Rating	Hazard	Elements at Risk	Action Plan	# 3		
Moderate	Major flooding of the Yarra and or Merri Creek	Injuries, fatalities, Property damage, community disruption	Date Compiled: 29/07/2002 Date Last Reviewed:13/08/2013			
<p>Risk Statement (<i>Hazard + Elements at Risk + Vulnerability = RISK</i>).</p> <p>The 100 year flood records do indicate a history of flooding within specific areas of the municipality. The fact that the Yarra River and the Merri Creek form part of the municipal boundary means the possibility of flooding must be addressed. A number of properties may be inundated or affected in some way. Those at risk are people within the 1 in 100 year flood plain. Property damage is possible involving houses & businesses.</p>						
Consequence	Explain :					
Moderate	Geographically small area affected and small number of properties directly affected. Potential damage to infrastructure, such as road and drainage networks. May require some temporary displacement of people. Significant impact on Services and Transport.					
Likelihood	Explain :					
Unlikely	Statistical evidence shows that major flooding occurs one in one hundred year frequency.					
<p>What responsibilities does the Municipality have to manage this risk?</p> <ul style="list-style-type: none"> • Maintain the Municipal Emergency Management Plan (MEMP) and CERM in accordance with the <i>Emergency Management Act 1986</i>. • Monitor parkland, river and creek crossings • Council – particularly in the co-ordination of recovery i.e. food, material aid, accommodation, etc. • Provide assistance and support to the most vulnerable. The most vulnerable are the aged, frail, young and people with disabilities. • Traffic Management, including shared paths along waterways. 						
<p>Other agencies with Risk Management responsibility for this risk</p> <table border="0"> <tr> <td style="vertical-align: top;"> <p>Control Agency :</p> <ul style="list-style-type: none"> • VICSES </td> <td style="vertical-align: top;"> <p>Support and other :</p> <ul style="list-style-type: none"> • Melbourne Water. • Bureau of Meteorology. • Parks Victoria. • Environment Protection Authority. • VicRoads. • Translink. • Yarra Trams. • Victoria Police (Co-ordination responsibility). • Council. • DHS. • Centrelink. • Utilities. </td> </tr> </table>					<p>Control Agency :</p> <ul style="list-style-type: none"> • VICSES 	<p>Support and other :</p> <ul style="list-style-type: none"> • Melbourne Water. • Bureau of Meteorology. • Parks Victoria. • Environment Protection Authority. • VicRoads. • Translink. • Yarra Trams. • Victoria Police (Co-ordination responsibility). • Council. • DHS. • Centrelink. • Utilities.
<p>Control Agency :</p> <ul style="list-style-type: none"> • VICSES 	<p>Support and other :</p> <ul style="list-style-type: none"> • Melbourne Water. • Bureau of Meteorology. • Parks Victoria. • Environment Protection Authority. • VicRoads. • Translink. • Yarra Trams. • Victoria Police (Co-ordination responsibility). • Council. • DHS. • Centrelink. • Utilities. 					

Attachment 2 - CERM Extract from City of Yarra MEMP - November 6 2013

TREATMENT STRATEGIES.			
Can this RISK be managed by existing measures and/or will the risk be acceptable?	Y	N	YES
Can LIKELIHOOD and / or CONSEQUENCE / VULNERABILTY be further reduced by new treatment strategies?	Y	N	NO
<p>If yes how? Consider Prevention, Preparedness, Response and Recovery</p> <p>Key control measures <u>already in place</u>:</p> <ul style="list-style-type: none"> • List of affected properties and other flood related information. • Early warning rainfall intensity in catchment area. • Early warning on stream flows. • Response evacuation, traffic management and closures • Translink Emergency Management Plan. • Current Yarra River flood information provided by Melbourne Water. • Community emergency information line radio station 774 (as required) <p>Treatments <u>(Recommended)</u>:</p> <ul style="list-style-type: none"> • Develop an operational flood plan for response to a Yarra River Flood event (VICSES). • A flood management plan • Develop a flood emergency plan • A Storm Water Management Plan 	<p>Primary Responsibility</p> <p>Melbourne Water, Relevant Building Surveyor</p> <p>Bureau of Meteorology.</p> <p>Melbourne Water</p> <p>By organisation</p> <p>Translink</p> <p>Melbourne Water</p> <p>VICSES</p> <p>Council)</p> <p>Council)</p> <p>Council)</p>	<p>Action Date</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p>	<p>Recommend ✓ or ✗</p>
<p>Committee Consensus Achieved Date : 13 /08/ 2013 Comments : Nil</p>	<p>Responsible Officer (MERO)</p> <p>(Kim O'Connor) Date : 13 / 08 / 2013</p>		
<p>Approved by Council Date : 20 / 07 / 2010 Comments:</p>	<p>Chief Executive Officer</p> <p style="text-align: right;">Date : 11 / 08 / 2010</p>		

Attachment 2 - CERM Extract from City of Yarra MEMP - November 6 2013

10.4 FLASH FLOODING

City of Yarra CERM Risk Register and Treatment Options				
Risk Rating High	Hazard Flash Flooding	Elements at Risk Property damage.	Action Plan	# 4
			Date Compiled: 29/07/2002 Date Last Reviewed: 12/08/2013	
Risk Statement (<i>Hazard + Elements at Risk + Vulnerability = RISK</i>). It is possible that heavy rainfall directly above the municipality or burst water main could overwhelm the drains and flood some roads and low-lying areas. This flash flooding could cause traffic congestion, damage to residential and business property and disrupt business operations for a short period of time.				
Consequence	Explain : Minimal injuries requiring first aid. May require some temporary displacement of people. Would be some localised damage but could be rectified using local arrangements. Minor temporary damage to environment. May require some temporary displacement of people. Some impact on Services and Transport.			
Minor				
Likelihood	Explain : Documented evidence of localised flash flooding.			
Almost Certain				
What responsibilities does the Municipality have to manage this risk?				
<ul style="list-style-type: none"> • Maintenance and cleaning of drains and streets. • Urban Design (including drains and roads). • Ensuring compliance with Building legislation. • Maintain the Municipal Emergency Management Plan (MEMP) and CERM in accordance with the Emergency Management Act 1986. • Maintain emergency call out response through the Municipal Building Surveyors Office. • Council – particularly in the co-ordination of recovery i.e. food, material aid, accommodation, etc. • Provide assistance and support to the most vulnerable. The most vulnerable are the aged, frail, young and people with disabilities. • Traffic Management, including shared paths along waterways. 				
Other agencies with Risk Management responsibility for this risk				
Control Agency :		Support and other :		
<ul style="list-style-type: none"> • VICSES 		<ul style="list-style-type: none"> • Melbourne Water. • Bureau of Meteorology. • Parks Victoria. • Environment Protection Authority. • VicRoads. • Translink. • Yarra Trams. • Victoria Police (Co-ordination responsibility). • Council. • DHS. • Centrelink. • Utilities. • Ambulance Victoria 		

Attachment 2 - CERM Extract from City of Yarra MEMP - November 6 2013

TREATMENT STRATEGIES.			
Can this RISK be managed by existing measures and/or will the risk be acceptable?	Y	N	NO (follow up with vicsees)
Can LIKELIHOOD and / or CONSEQUENCE / VULNERABILTY be further reduced by new treatment strategies?	Y	N	YES (follow up with vicsees)
If yes how? Consider Prevention, Preparedness, Response and Recovery			Recommend ✓ or ✗
Key control measures <u>already in place</u>: <ul style="list-style-type: none"> Maintenance and cleaning of drains and streets. Upgrading and/or replacement of drains and streets. Emergency call-out for localised flooding. Translink Emergency Management Plan. Consent to construction on designated land. Emergency Service Organisations Standard Operating Procedures. Community emergency information line radio station 774 (as required) Community messaging about flood conditions. Traffic Management measure 	Primary Responsibility Council / Melbourne Water Council / Melbourne Water VICSES / Council Translink MBS By organisation Police media / control agency VicSES Police Media Control Agency	Action Date Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing	
Treatments (Recommended): <ul style="list-style-type: none"> Maintain cleaning of drains to ensure optimum capacity. Yarra Trams to clean and to maintain tram lines and drains to maintain optimum stormwater capacity. VicTrack to clean and maintain train lines and drains to maintain optimum capacity. 	Council / Melbourne Water (Main drains) Yarra Trams VicTrack	Ongoing MERO to write to Yarra Trams (After CERM Actions approved by Council) MERO to write to VicTrack (After CERM Actions approved by	

Attachment 2 - CERM Extract from City of Yarra MEMP - November 6 2013

<ul style="list-style-type: none"> • Ensure Council's drainage database is maintained • VicRoads to clean and maintain pits and drains on their assets (Arterial Roads) • A flood management plan • Develop a flood emergency plan • A Storm Water Management Plan 	individual company/ Council VicRoads Council Council Council	Council) Ongoing Council to continue to liaise with VicRoads Ongoing Ongoing	
Committee Consensus Achieved Date 13 / 08 / 2013 Comments : Nil	Responsible Officer (MERO) (Kim O'Connor) Date : 13 / 08 / 2013		
Approved by Council Date : 20 / 07 / 2010 Comments :	Chief Executive Officer Date : 11 / 08 / 2010		

Attachment 2 - CERM Extract from City of Yarra MEMP - November 6 2013

10.5 DANGEROUS GOODS / HAZARDOUS MATERIALS

City of Yarra CERM Risk Register and Treatment Options						
Risk Rating	Hazard	Elements at Risk	Action Plan	# 5		
High	Dangerous Goods / Hazardous Materials	General community, Property and Local Environment	Date Compiled: 10/11/2009 Date Last Reviewed: 13/08/2013			
<p>Risk Statement (<i>Hazard + Elements at Risk + Vulnerability = RISK</i>). Legislation compliance and industry improvements in the handling of dangerous goods / hazardous materials, has decreased the incidence of significant events. However there have been minor incidents and a major event is always possible. Those vulnerable to hazardous materials incidents on land or into water and atmosphere, from transport or storage facilities, are the whole community, waterways, environment, and properties adjacent to storage facilities.</p>						
Consequence	Explain :					
Minor	Some medical treatment may be required. There could also be short term local displacement of the community with outside resources called in for support. There could be some impact on the environment with either long or short term effects.					
Likelihood	Explain :					
Likely	The event could probably occur due to the considerable quantity of hazardous materials being transported through the municipality and stored/used in commercial and industrial enterprises.					
<p>What responsibilities does the Municipality have to manage this risk?</p> <ul style="list-style-type: none"> • Knowledge and maintenance of drainage & stormwater plans. • Maintain the Municipal Emergency Management Plan (MEMP) and CERM in accordance with the Emergency Management Act 1986. • Council – particularly in the co-ordination of recovery i.e. food, material aid, accommodation, etc. • Provide assistance and support to the most vulnerable. The most vulnerable are the aged, frail, young and people with disabilities. 						
<p>Other agencies with Risk Management responsibility for this risk</p> <table border="0"> <tr> <td style="vertical-align: top;"> <p>Control Agency :</p> <ul style="list-style-type: none"> • Metropolitan Fire & Emergency Services Board. </td> <td style="vertical-align: top;"> <p>Support and other :</p> <ul style="list-style-type: none"> • Work Cover. • Victoria Police (Co-ordination responsibility). • Local Government. • Environmental Protection Authority. • VicRoads. • Ambulance Victoria. • DHS • Department of Health • Centrelink </td> </tr> </table>					<p>Control Agency :</p> <ul style="list-style-type: none"> • Metropolitan Fire & Emergency Services Board. 	<p>Support and other :</p> <ul style="list-style-type: none"> • Work Cover. • Victoria Police (Co-ordination responsibility). • Local Government. • Environmental Protection Authority. • VicRoads. • Ambulance Victoria. • DHS • Department of Health • Centrelink
<p>Control Agency :</p> <ul style="list-style-type: none"> • Metropolitan Fire & Emergency Services Board. 	<p>Support and other :</p> <ul style="list-style-type: none"> • Work Cover. • Victoria Police (Co-ordination responsibility). • Local Government. • Environmental Protection Authority. • VicRoads. • Ambulance Victoria. • DHS • Department of Health • Centrelink 					

** This Action Plan covers plans previously prepared for Chemical Spill, Chemical Vapour Release and Gas Leak on 29/07/2002

Attachment 2 - CERM Extract from City of Yarra MEMP - November 6 2013

10.6 MAJOR TRANSPORT ACCIDENT

City of Yarra CERM Risk Register and Treatment Options				
Risk Rating High	Hazard Major Transport Accident	Elements at Risk Property damage, commuters and effects on environment & economy.	Action Plan	# 6
			Date Compiled: 11/12/2007 Date Last Reviewed: 13/08/2013	
Risk Statement (<i>Hazard + Elements at Risk + Vulnerability = RISK</i>). Major transport accidents (road, rail) that result in fatalities and/or casualties, significant property damage or protracted disruption to the community are possible, given the transport infrastructure that passes through the municipality. The consequences can include road closures, business disruption, economic loss and displacement of people.				
Consequence	Explain :			
Moderate	Medical treatment required with possible fatalities and some hospitalisation and some impact on local environment with no long term effect and significant property damage and financial loss.			
Likelihood	Explain :			
Possible	There is reasonable means for this to occur, however there are no known incidents. Impending risks associated with population growth, infrastructure developments and transport through the municipality.			
What responsibilities does the Municipality have to manage this risk?				
<ul style="list-style-type: none"> • Maintain the Municipal Emergency Management Plan (MEMP) and CERM in accordance with the <i>Emergency Management Act 1986</i>. • Maintain the road system in accordance with the <i>Road Management Act 2006</i>. 				
Other agencies with Risk Management responsibility for this risk.				
Control Agency :		Support and other :		
<ul style="list-style-type: none"> • Victoria Police. 		<ul style="list-style-type: none"> • Transport Accident Commission. • Emergency Services (all). • CityLink. • VicRoads. • Department of Transport Planning & Local Infrastructure . • VicTrack • Public transport providers. • Australian Red Cross. • Council. • Ambulance Victoria • MFB 		

** This Action Plan covers plans previously prepared for Serious Motor Vehicle Accident-Car , Heavy Vehicle Accident , Rail Accident (Tram), Rail Accident Train) on 29/07/2002

Attachment 2 - CERM Extract from City of Yarra MEMP - November 6 2013

TREATMENT STRATEGIES.			
Can this RISK be handled by existing measures and/or will the risk be tolerated?	Y	N	YES
Can LIKELIHOOD and / or CONSEQUENCE / VULNERABILTY be further Reduced by new treatment strategies?	Y	N	NO
<p>If yes how? <i>Consider Prevention, Preparedness, Response and Recovery</i></p> <p>Key control measures <u>already in place</u>:</p> <ul style="list-style-type: none"> • Programmed Road/Rail Maintenance. • Driver Education (Education/Campaigns) • Vehicle Engineering Standards. • Road traffic legislation. • Road Design. • Response Agencies Standard Operating Procedures (SOP). • Enforcement of road traffic laws. <p>Treatments (Recommended):</p> <ul style="list-style-type: none"> • Current controls considered acceptable at this point in time. 	<p>Primary Responsibility</p> <p>Council / Public transport operators / Vicroads</p> <p>TAC/ VicRoads</p> <p>DOTARS</p> <p>VicRoads</p> <p>VicRoads / Council</p> <p>ESO – All</p> <p>VicPol / VicRoads</p>	<p>Action Date</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p>	<p>Recommend ✓ or ✗</p>
<p>Committee Consensus Achieved Date : 13 / 08 / 2013 Comments : Nil</p>	<p>Responsible Officer (MERO)</p> <p>(Kim O'Connor) Date : 13 / 08 / 2013</p>		
<p>Approved by Council Date : 20 / 07 / 2010 Comments :</p>	<p>Chief Executive Officer</p> <p style="text-align: right;">Date : 11 / 08 / 2010</p>		

Attachment 2 - CERM Extract from City of Yarra MEMP - November 6 2013

10.7 PROTRACTED INTERRUPTION TO UTILITIES

City of Yarra CERM Risk Register and Treatment Options				
Risk Rating	Hazard	Elements at Risk	Action Plan	# 7
Moderate	Protracted Interruption to Utilities	General Community, Vulnerable Groups, Local Business, Local Economy.	Date Compiled: 20/11/2004 Date Last Reviewed: 13/08/2013	
Risk Statement (<i>Hazard + Elements at Risk + Vulnerability = RISK</i>).				
A protracted disruption to utilities would affect the most vulnerable groups within the City of Yarra (such as the elderly, and CALD groups). This could affect all business capacity to function, affecting the local economy & living standards.				
Consequence	Explain :			
Moderate	Nil fatalities expected but some medical treatment. Some displacement of people and support given through local arrangements. Community functioning with some inconvenience. Nil impact on environment. Potential significant financial loss.			
Likelihood	Explain :			
Unlikely	Not expected to occur. Very little opportunity for protracted disruption of supply to occur.			
What responsibilities does the Municipality have to manage this risk?				
<ul style="list-style-type: none"> • Maintain the Municipal Emergency Management Plan (MEMP) and CERM in accordance with the Emergency Management Act 1986. • Provide assistance and support to the most vulnerable. The most vulnerable are the aged, frail, young and people with disabilities. • Traffic Management. 				
Other agencies with Risk Management responsibility for this risk.				
Control Agency :		Support and other :		
<ul style="list-style-type: none"> • Dept of Infrastructure Energy & Security Division. 		<ul style="list-style-type: none"> • Utilities Suppliers. • Energy Safe Victoria. • Emergency response agencies. • Department of Human Services. • VENCORP. • NEMMCO. • Local Government Authorities. • Dept of Environment & Primary Industries. • Recovery Agencies. • Dept Sustainability & Environment • Business Victoria • Insurance Council Victoria • Department of Health 		

** This Action Plan covers plans previously prepared for Gas Failure and Power Failure on 29/07/2002

Attachment 2 - CERM Extract from City of Yarra MEMP - November 6 2013

TREATMENT STRATEGIES.			
Can this RISK be handled by existing measures and/or will the risk be tolerated?	Y	N	YES
Can LIKELIHOOD and / or CONSEQUENCE / VULNERABILTY be further Reduced by new treatment strategies?	Y	N	NO
<p>If yes how? Consider Prevention, Preparedness, Response and Recovery</p> <p>Key control measures <u>already in place</u>:</p> <ul style="list-style-type: none"> • State government is diversifying alternative suppliers and implementation is currently in progress. • Utilise existing databases across Council to identify vulnerable persons. • Council has a Communication strategy in place for both vulnerable people and agencies. • Response / recovery agencies standard operating procedures (SOP). <p>Treatments (<u>Recommended</u>):</p> <ul style="list-style-type: none"> • Current controls considered acceptable at this point in time. 	<p>Primary Responsibility</p> <p>DOI</p> <p>Council</p> <p>Council</p> <p>Various agencies</p>	<p>Action Date</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p>	<p>Recommend ✓ or ✗</p>
<p>Committee Consensus Achieved Date : 13 / 08 / 2013 Comments : Nil</p>	<p>Responsible Officer (MERO)</p> <p>(Kim O'Connor) Date : 13 / 08 / 2013</p>		
<p>Approved by Council Date: 20 / 7 / 2010 Comments :</p>	<p>Chief Executive Officer</p> <p style="text-align: right;">Date : 11 / 8 / 2010</p>		

Attachment 2 - CERM Extract from City of Yarra MEMP - November 6 2013

10.8 MAJOR STORM EVENT

City of Yarra CERM Risk Register and Treatment Options				
Risk Rating	Hazard	Elements at Risk	Action Plan	# 8
High	Major Storm Event	Property, Local Business, Local Economy, Vulnerable Groups.	Date Compiled: 29/07/2002 Date Last Reviewed: 14/05/2013	
Risk Statement (<i>Hazard + Elements at Risk + Vulnerability = RISK</i>). A severe storm event in the City of Yarra, such as high winds and possible hail, could cause damage to property, e.g. rooftops, fences, powerlines, roads, trees, vehicles; injuries to people; and affect local business and economy.				
Consequence	Explain : Some medical treatment could be required with hospitalisation for some people. Support would be provided through local arrangements, with localised damage to property. Some disruption to normal community functioning and the environment would not be affected long term. Road traffic and public transport may be affected.			
Minor				
Likelihood	Explain : Severe storms will occur. There are regular recorded incidents.			
Almost Certain				
What responsibilities does the Municipality have to manage this risk?				
<ul style="list-style-type: none"> • Maintain the Municipal Emergency Management Plan (MEMP) and CERM in accordance with the Emergency Management Act 1986. • Maintain emergency call out response through the Municipal Building Surveyors Office. • Council – particularly in the co-ordination of recovery i.e. food, material aid, accommodation, etc. 				
Other agencies with Risk Management responsibility for this risk.				
Control Agency :		Support and other :		
<ul style="list-style-type: none"> • VICSES 		<ul style="list-style-type: none"> • Department of Human Services • Insurance Council of Australia Ltd • Victoria Police (Co-ordination responsibility) • Council • Centrelink • Ambulance Victoria • VICSES • WorkSafe Victoria • Utility Services • Red Cross • VicRoads • Salvation Army • VCC (Victorian Council of Churches) • MFESB • St Johns Ambulance 		

Attachment 2 - CERM Extract from City of Yarra MEMP - November 6 2013

10.9 ACTS OF TERRORISM

City of Yarra CERM Risk Register and Treatment Options						
Risk Rating	Hazard	Elements at Risk	Action Plan	# 9		
Extreme	Acts of Terrorism	Property damage, injuries, fatalities and community disruption effect on environment, economy.	Date Compiled: 25/02/2004 Date Last Reviewed:13/08/2013			
<p>Risk Statement (<i>Hazard + Elements at Risk + Vulnerability = RISK</i>). Acts of Terrorism are deliberate acts by specific disaffected groups that want to achieve an ideological or political agenda. These actions could result in mass fatalities, mass casualties, property damage, damage to structures, utilities and infrastructure, significant psychological trauma, disruption to the larger community, environmental damage and displacement of people.</p>						
Consequence		Explain:				
Catastrophic		A propensity to cause extensive injuries / loss of life. Hospitalisation of people could be substantial and external community support would be required.				
Likelihood		Explain :				
Rare		Recent history of court convictions for terrorism related offences revealed large mass gathering venues such as MCG Sporting Precinct, Melbourne & Olympic Park Precinct, Hospitals, Victoria Gardens Shopping Centre, public transport and events are potential targets.				
<p>What responsibilities does the Municipality have to manage this risk?</p> <ul style="list-style-type: none"> Maintain the MEMP & CERM. 						
<p>Other agencies with Risk Management responsibility for this risk.</p> <table border="0"> <tr> <td style="vertical-align: top;"> <p>Control Agency :</p> <ul style="list-style-type: none"> VicPol. </td> <td style="vertical-align: top;"> <p>Support and other :</p> <ul style="list-style-type: none"> Department of Human Services. Insurance Council of Australia Ltd. Council Centrelink Ambulance Victoria VicSES Utility Services Red Cross. Salvation Army. Australian Defence Force Neighbouring Councils. </td> </tr> </table>					<p>Control Agency :</p> <ul style="list-style-type: none"> VicPol. 	<p>Support and other :</p> <ul style="list-style-type: none"> Department of Human Services. Insurance Council of Australia Ltd. Council Centrelink Ambulance Victoria VicSES Utility Services Red Cross. Salvation Army. Australian Defence Force Neighbouring Councils.
<p>Control Agency :</p> <ul style="list-style-type: none"> VicPol. 	<p>Support and other :</p> <ul style="list-style-type: none"> Department of Human Services. Insurance Council of Australia Ltd. Council Centrelink Ambulance Victoria VicSES Utility Services Red Cross. Salvation Army. Australian Defence Force Neighbouring Councils. 					

** This Action Plan covers plans previously prepared for Civil Unrest on 29/07/2002

Attachment 2 - CERM Extract from City of Yarra MEMP - November 6 2013

10.10 PANDEMIC

City of Yarra CERM Risk Register and Treatment Options				
Risk Rating	Hazard	Elements at Risk	Action Plan	# 10
HIGH	Pandemic	General Community, Vulnerable groups, Environment.	Date Compiled: 13/05/2008 Date Last Reviewed: 14/05/2013	
Risk Statement (<i>Hazard + Elements at Risk + Vulnerability = RISK</i>). A pandemic could result in the significant loss of life, deterioration in health standards & decline in the local economy. Vulnerable groups would be particularly susceptible to loss of life & overall health. The environment could also be severely affected. There is a possibility of absenteeism levels of greater than 50%.				
Consequence	Explain : An expectation of significant loss of life and injury with hospitalisation potentially required for many people. Normal functioning of community diminished greatly and would require extensive support from external resources and financially. Expect extreme disruption to business and economy due to absenteeism.			
Catastrophic				
Likelihood	Explain : History of pandemics occurring is rare. Once in 100 to 150 years.			
Rare				
What responsibilities does the Municipality have to manage this risk?				
<ul style="list-style-type: none"> • Maintain the Municipal Emergency Management Plan (MEMP) and CERM. In accordance with the Emergency Management Act 1986. • Determine and maintain pandemic influenza policies and plans consistent with the role of local government and complementing relevant State, Territory and national policies and plans. • In partnership with State and Territory governments, inform the public of planning and preparation under way and maintain information to the public during the response to and recovery from an influenza pandemic. • Work with their respective State and Territory governments to develop public education material and ensure effective 'bottom up' information exchange is undertaken. • Maintain Council's Business Continuity Plan. • Planning for the establishment of a Community Support Centre in conjunction with MECC. • Council – particularly in the co-ordination of recovery i.e. food, material aid, accommodation, etc. 				
Other agencies with Risk Management responsibility for this risk.				
Control Agency :		Support and other :		
<ul style="list-style-type: none"> • Department of Health. 		<ul style="list-style-type: none"> • Victoria Police (Co-ordination responsibility). • VICSES • Council • Red Cross • Salvation Army • Hospitals • Community Health Centres • Local Division of GPs • RDNS • Centrelink • Department of Human Services • Department of Health & Ageing 		

** This Action Plan covers plans previously prepared for Influenza Pandemic

Attachment 2 - CERM Extract from City of Yarra MEMP - November 6 2013

TREATMENT STRATEGIES.			
Can this RISK be managed by existing measures and/or will the risk be acceptable?	Y	N	NO
Can LIKELIHOOD and / or CONSEQUENCE / VULNERABILITY be further reduced by new treatment strategies?	Y	N	YES
<p>If yes how? Consider Prevention, Preparedness, Response and Recovery</p> <p>Key control measures <u>already in place</u>:</p> <ul style="list-style-type: none"> • Public Health Emergency Management Arrangements (PHEMA) • Council Immunisation Service Plan • State Health Emergency Response Plan (SHERP) • Australian Quarantine & Inspection Service (AQIS) • Business Continuity Plan • National Influenza Pandemic Action Plan • Human influenza pandemic sub plan • Human influenza pandemic Municipal sub plan • Municipal Public Health Plan <p>Treatments (Recommended):</p> <ul style="list-style-type: none"> • Work towards improved treatments and plans within the national framework. • Provision of information to the MEMPC. • Provision of information to the MEMPC on the BCP. • Regional co-ordination through DHS/DoH recovery group. 	<p>Primary Responsibility</p>	<p>Action Date</p>	<p>Recommend ✓ or ✗</p>
<ul style="list-style-type: none"> DoH Council DoH AQIS Council DoHA DoH Council Council 	<ul style="list-style-type: none"> Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing 	<ul style="list-style-type: none"> Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing 	
<p>Committee Consensus Achieved Date : 13 / 05 / 2013 Comments : Nil</p>	<p>Responsible Officer (MERO)</p> <p style="text-align: center;">(Kim O'Connor) Date : 13 / 05 / 2013</p>		
<p>Approved by Council Date : 20 / 07 / 2010 Comments :</p>	<p>Chief Executive Officer</p> <p style="text-align: right;">Date : 11 / 08 / 2010</p>		

Attachment 2 - CERM Extract from City of Yarra MEMP - November 6 2013

10.11 EPIDEMIC

City of Yarra CERM Risk Register and Treatment Options						
Risk Rating	Hazard	Elements at Risk	Action Plan	# 11		
HIGH	Epidemic	General Community, Vulnerable groups, Environment.	Date Compiled: 08/05/2007 Dated Last Reviewed:13/08/2013			
<p>Risk Statement (<i>Hazard + Elements at Risk + Vulnerability = RISK</i>).</p> <p>An epidemic could result in the significant loss of life, deterioration in health standards & decline in the local economy. Vulnerable groups would also be susceptible to loss of life & overall health. The environment could also be severely affected.</p>						
Consequence	Explain:					
Major	An expectation of significant loss of life and injury with hospitalisation potentially required for many people. Normal functioning of community diminished greatly and would require extensive support from external resources and financially. Expect significant disruption to business and economy due to absenteeism.					
Likelihood	Explain:					
Rare	History of epidemics occurring is rare. Once in 50 to 100 years.					
<p>What responsibilities does the Municipality have to manage this risk?</p> <ul style="list-style-type: none"> • Maintain the Municipal Emergency Management Plan (MEMP) and CERM. In accordance with the Emergency Management Act 1986. • Maintain Council's Business Continuity Plan. • Planning for the establishment of a Community Support Centre in conjunction with MECC. • Local Influenza Pandemic Plan. 						
<p>Other agencies with Risk Management responsibility for this risk.</p> <table border="0"> <tr> <td style="vertical-align: top;"> <p>Control Agency :</p> <ul style="list-style-type: none"> • Department of Health. </td> <td style="vertical-align: top;"> <p>Support and other :</p> <ul style="list-style-type: none"> • Department of Human Services • Victoria Police (Co-ordination responsibility). • VICSES • Council • Red Cross • Salvation Army • Hospitals • Community Health Centres • Medicare Local • RDNS • Centrelink </td> </tr> </table>					<p>Control Agency :</p> <ul style="list-style-type: none"> • Department of Health. 	<p>Support and other :</p> <ul style="list-style-type: none"> • Department of Human Services • Victoria Police (Co-ordination responsibility). • VICSES • Council • Red Cross • Salvation Army • Hospitals • Community Health Centres • Medicare Local • RDNS • Centrelink
<p>Control Agency :</p> <ul style="list-style-type: none"> • Department of Health. 	<p>Support and other :</p> <ul style="list-style-type: none"> • Department of Human Services • Victoria Police (Co-ordination responsibility). • VICSES • Council • Red Cross • Salvation Army • Hospitals • Community Health Centres • Medicare Local • RDNS • Centrelink 					

Attachment 2 - CERM Extract from City of Yarra MEMP - November 6 2013

TREATMENT STRATEGIES.			
Can this RISK be handled by existing measures and/or will the risk be tolerated?	Y	N	YES
Can LIKELIHOOD and / or CONSEQUENCE / VULNERABILITY be further Reduced by new treatment strategies?	Y	N	NO
<p>If yes how? Consider Prevention, Preparedness, Response and Recovery</p> <p>Key control measures <u>already in place</u>:</p> <ul style="list-style-type: none"> DH Health Plan Council Immunisation Plan (childhood immunisation schedule) SHERP (state health emergency response plan) Australian Quarantine & Inspection Service (AQIS) Business Continuity Plan National Influenza Pandemic Action Plan State Influenza Pandemic Plan Human influenza pandemic sub plan Local Influenza Pandemic Plan <p>Treatments <u>(Recommended)</u>:</p> <ul style="list-style-type: none"> Tolerate in view of current controls. Provision of information to the MEMPC. Provision of information to the MEMPC on the BCP. 	<p>Primary Responsibility</p> <p>DH</p> <p>Council</p> <p>DH</p> <p>AQIS</p> <p>Yarra CC</p> <p>Federal Gov't</p> <p>State Gov't</p> <p>DH</p> <p>Yarra CC</p> <p>DH</p>	<p>Action Date</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p>	<p>Recommend ✓ or ✗</p>
<p>Committee Consensus Achieved Date : 13 / 08 /2013 Comments : Nil</p>	<p>Responsible Officer (MERO) (Kim O'Connor) Date : 13 /08 / 2013</p>		
<p>Approved by Council Date : 20 / 7 / 2010 Comments :</p>	<p>Chief Executive Officer Date : 11 / 8 / 2010</p>		

Attachment 2 - CERM Extract from City of Yarra MEMP - November 6 2013

10.12 CONTAMINATION OF WATER SUPPLY

City of Yarra CERM Risk Register and Treatment Options				
Risk Rating	Hazard	Elements at Risk	Action Plan	# 12
Moderate	Contamination of Water Supply	General community & Vulnerable Groups, Local Business.	Date Compiled: 29/07/2002 Date Last Reviewed:13/08/2013	
Risk Statement (<i>Hazard + Elements at Risk + Vulnerability = RISK</i>). Contamination of the reticulated water supply system could affect the general health of the community & in particular vulnerable groups. Disruption to business, overload on medical & hospital facilities may occur.				
Consequence	Explain :			
Moderate	Some medical treatment would be required for people suffering from contaminated water with possible hospitalisation for vulnerable groups. Some impact on the environment with no long term effect.			
Likelihood	Explain :			
Rare	No recorded incidences of water contamination.			
What responsibilities does the Municipality have to manage this risk?				
<ul style="list-style-type: none"> Maintain the Municipal Emergency Management Plan (MEMP) and CERM in accordance with the Emergency Management Act 1986. 				
Other agencies with Risk Management responsibility for this risk.				
Control Agency :		Support and other :		
<ul style="list-style-type: none"> Department of Health. 		<ul style="list-style-type: none"> Water Authorities. Environment Protection Authority. Emergency Services. Other recovery agencies. Council. Department of Environment & Primary Industry. 		

Attachment 2 - CERM Extract from City of Yarra MEMP - November 6 2013

TREATMENT STRATEGIES.			
Can this RISK be handled by existing measures and/or will the risk be tolerated?	Y	N	YES
Can LIKELIHOOD and / or CONSEQUENCE / VULNERABILITY be further Reduced by new treatment strategies?	Y	N	NO
<p>If yes how? Consider Prevention, Preparedness, Response and Recovery</p> <p>Key control measures <u>already in place</u>:</p> <ul style="list-style-type: none"> • Management of water supply. • Early warning and public notification. • Water Industry Act 1994. • Community Information – dissemination. • Provide assistance to affected groups. <p>Treatments <u>(Recommended)</u>:</p> <ul style="list-style-type: none"> • Current controls considered acceptable at this point in time. 	<p>Primary Responsibility</p> <p>Melb Water</p> <p>DH</p> <p>Water Companies</p> <p>DH</p> <p>Council / Community Support Agencies.</p>	<p>Action Date</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p>	<p>Recommend ✓ or *</p>
<p>Committee Consensus Achieved Date : 13 / 08 / 2013 Comments : Nil</p>	<p>Responsible Officer (MERO)</p> <p>(Kim O'Connor) Date : 13 / 08 / 2013</p>		
<p>Approved by Council Date : 20 / 07 / 2010 Comments :</p>	<p>Chief Executive Officer</p> <p>Date : 11 / 08 / 2010</p>		

Attachment 2 - CERM Extract from City of Yarra MEMP - November 6 2013

10.13 BUSHFIRE / GRASSFIRE (URBAN PARKLAND)

City of Yarra CERM Risk Register and Treatment Options				
Risk Rating	Hazard	Elements at Risk	Action Plan	# 13
MODERATE	Bushfire/Grassfire (Urban Parkland)	People, Property.	Date Compiled: 11/05/2010 Date Last Reviewed: 14/05/2013	
Risk Statement (<i>Hazard + Elements at Risk + Vulnerability = RISK</i>). The City of Yarra abuts Yarra Bend Park and under severe weather conditions properties (domestic /commercial) in the municipality may come under ember attack from wildfire in the park. Those vulnerable are people and property in the affected area.				
Consequence	Explain : Relatively small number of injuries needing first aid. Potential damage to properties/environment from ember attack in streets adjacent to parkland. This may result in a moderate financial loss.			
Moderate				
Likelihood	Explain : No recorded evidence in the past 20 years in Yarra Bend Park.			
Unlikely				
What responsibilities does the Municipality have to manage this risk?				
<ul style="list-style-type: none"> • Maintain the Municipal Emergency Management Plan (MEMP) and CERM in accordance with the Emergency Management Act 1986. • Parkland maintenance. • Municipal Fire Prevention Plan. 				
Other agencies with Risk Management responsibility for this risk.				
Control Agency :		Support and other :		
<ul style="list-style-type: none"> • Metropolitan Fire & Emergency Services Board. 		<ul style="list-style-type: none"> • Department of Human Services. • Insurance Council of Australia Ltd. • Victoria Police (Co-ordination responsibility). • Council (Inc small scale temporary housing). • Centrelink. • Ambulance Victoria. • VICSES. • Utility Services. • Red Cross. • Parks Victoria • St. Johns Ambulance • VicRoads 		

** This Action Plan covers plans prepared for Grass/Bushfire on 29/07/2002

Attachment 2 - CERM Extract from City of Yarra MEMP - November 6 2013

TREATMENT STRATEGIES.			
Can this RISK be handled by existing measures and/or will the risk be tolerated?	Y	N	YES
Can LIKELIHOOD and / or CONSEQUENCE / VULNERABILITY be further Reduced by new treatment strategies?	Y	N	NO
<p>If yes how? Consider Prevention, Preparedness, Response and Recovery</p> <p>Key control measures <u>already in place</u>:</p> <ul style="list-style-type: none"> • Emergency Service Organisations Standard Operating Procedures. • Education programs – summer Fire Safety campaigns. • Smoke alarms education. • Mandatory fitting of smoke alarms (Building Act 1993). • Compliance with Building Legislation (Building Works). • Building Legislation Compliance (Local Government Building Surveyors). • Maintaining fire hydrants in conjunction with relevant Water Authority. • Provision of grants, temporary accommodation, material aid, etc. • Fire prevention – Parks Victoria – Annually reviewed Fire Prevention Plan developed for Yarra Bend Park. Strategic Fire Management activities with MF&ESB • TFB Permit Access. <p>Treatments <u>(Recommended)</u>:</p> <ul style="list-style-type: none"> • Current controls considered acceptable at this point in time. 	<p>Primary Responsibility</p>	<p>Action Date</p>	<p>Recommend ✓ or ✗</p>
<p>By Organisation</p> <p>MFESB</p> <p>MFESB</p> <p>Municipal Building Surveyor</p> <p>Relevant Building Surveyor</p> <p>Municipal Building Surveyor</p> <p>Council</p> <p>Council & DHS</p> <p>Parks Victoria</p> <p>MF&ESB</p>	<p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p>	<p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p>	<p></p> <p></p> <p></p> <p></p> <p></p> <p></p> <p></p> <p></p> <p></p> <p></p>
<p>Committee Consensus Achieved Date : 13 / 05 / 2013 Comments : Nil</p>	<p>Responsible Officer (MERO)</p> <p style="text-align: center;">(Kim O'Connor)</p> <p style="text-align: right;">Date : 13 / 05 / 2013</p>		
<p>Approved by Council Date : 20 / 07 / 2010 Comments :</p>	<p>Chief Executive Officer</p> <p style="text-align: right;">Date : 11 / 08 / 2010</p>		

Attachment 2 - CERM Extract from City of Yarra MEMP - November 6 2013

10.14 EXTREME HEATWAVE

City of Yarra CERM Risk Register and Treatment Options				
Risk Rating	Hazard	Elements at Risk	Action Plan	# 14
High	Extreme Heatwave	Vulnerable Groups, Environment, Economy, Business Continuity.	Date Compiled: 11/05/2010 Date Last Reviewed: 14/05/2013	
<p>Risk Statement (<i>Hazard + Elements at Risk + Vulnerability = RISK</i>).</p> <p>Hazard: Heatwaves are periods of unusually high and prolonged temperatures which can result in significant harm. Records show a history of regular major heatwaves, with predictions indicating an increase in intensity, length and likelihood.</p> <p>Elements at Risk: Vulnerable groups including the aged, frail, infants, pregnant women, people with disabilities, high rise population, people with pre-existing medical conditions that effect the cardiovascular, respiratory, renal and endocrine systems or thermoregulation capacity, anyone who has impaired ability to seek help or respond to rapid changes in the local environment (eg housing insecure, socially isolated, mental illness), anyone outside for an extended period, environment, local economy, business continuity.</p> <p>Vulnerability: As temperatures exceed the heat threshold (30C average day night temperature), expect significant loss of life and injury, an increase in anti-social behaviour, increase in absenteeism, substantial population displacement from housing estates, decrease in economic activity, disruption to public transport, short term power blackouts or brownouts, increased demand on medical and social facilities, increased probability of fire, and increased severity of consequence if other emergency events transpire.</p>				
Consequence	<p>Explain: Loss of life, incidence of heatstroke and heat-related medical complications with hospitals, medical, support services and air-conditioned facilities likely to be at or beyond capacity. Significant disruption to business and economy. High probability of short term power blackouts and public transport disruption. Substantial vegetation loss is possible.</p>			
Major	<p>Escalates the consequence and complicates recovery of all other CERMs as well as increasing the likelihood of Structural Fire (domestic and industrial), Wildfire and Protracted Interruption to Utilities (electricity) CERMs. An extended event substantially compounds other emergency events with potentially catastrophic consequences.</p>			
Likelihood	<p>Explain: Statistical evidence shows that extreme heatwaves occur on average once every decade. Analysis by the Bureau of Meteorology and CSIRO based on recent observations and modelling predicts an increased likelihood of occurrence.</p>			
Almost Certain	<p>A heatwave is declared by the Bureau of Meteorology when the day/night average temperature is 30C or above. The control agent monitors the situation, and may declare an Emergency situation in an extreme heatwave. An emergency response is unlikely to occur in an event under 4 days.</p>			
<p>What responsibilities does the Municipality have to manage this risk?</p> <ul style="list-style-type: none"> • Maintain the Municipal Emergency Management Plan (MEMP), CERM and Heatwave Sub-Plan in accordance with the Emergency Management Act 1986. • Maintain Council's Business Continuity Plan. • Planning for the establishment of a Community Support Centre in conjunction with MECC. • Municipal Public Health Plan 				

Attachment 2 - CERM Extract from City of Yarra MEMP - November 6 2013

<p>Other agencies with Risk Management responsibility for this risk.</p> <p>Control Agency :</p> <ul style="list-style-type: none"> Victoria Police <p>Support and other :</p> <ul style="list-style-type: none"> Metropolitan Fire & Emergency Services Board Department of Human Services Department of Health Victoria Police (Co-ordination responsibility). Yarra City Council CentreLink. Metropolitan Ambulance Service. VICSES. Utility Services Red Cross and St Johns Ambulance Social Support Providers eg Salvation Army, Brotherhood of St Laurence, etc Hospitals Community Health Centres (North Yarra Community Health and Richmond Community Health) Local Division of GPs Drug and Alcohol support services Office of Housing 			
TREATMENT STRATEGIES.			
Can this RISK be handled by existing measures and/or will the risk be tolerated?	Y	N	YES
Can LIKELIHOOD and / or CONSEQUENCE / VULNERABILITY be further Reduced by new treatment strategies?	Y	N	YES
<p>If yes how? Consider Prevention, Preparedness, Response and Recovery</p> <p>Key control measures <u>already in place</u> :</p> <ul style="list-style-type: none"> Emergency Service Organisations Standard Operating Procedures Operational Health and Safety Conditions Communications Strategy and Health Education Programs Bureau of Meteorology/DoH warnings Utilise existing service information to identify most vulnerable residents and prioritise assistance <p>Treatments (Recommended)</p> <ul style="list-style-type: none"> Improvement of Council and community building performance to be heatwave resilient (especially in regard to passive thermal design) Improve thermal performance of Public Housing and create Cool Rooms Monitor and review Communications Strategy and Education Programs 	<p style="text-align: center;">Primary Responsibility</p> <p>By organisation</p> <p>By organisation</p> <p>DOH/Council</p> <p>BOM/DOH</p> <p>Council (Aged and Disability, Children & Family)</p> <p>Council (Infrastructure)</p> <p>Council/Office of Housing</p> <p>DOH/Council/MEMPC</p> <p>CPA/MRM</p>	<p style="text-align: center;">Action Date</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p>	<p style="text-align: center;">Recommend ✓ or ✗</p>

Attachment 2 - CERM Extract from City of Yarra MEMP - November 6 2013

<ul style="list-style-type: none"> • Implement the Heatwave Plan for the City of Yarra as a sub-plan of the MEMP • Support review of OH&S measures across all support organisations and community facilities 	Council/By organisation	Ongoing As required	
Committee Consensus Achieved Date : 13 / 05 / 2013 Comments : Nil	Responsible Officer (MERO) (Kim O'Connor) Date : 13 / 05 / 2013		
Approved by Council Date : 20 / 07 / 2010 Comments :	Chief Executive Officer Date : 11 / 08 / 2010		



Victorian Emergency Management Reform - White Paper

Introduction

The Victorian Government's [Emergency Management Reform White Paper](#) (the White Paper) proposes wide ranging reform of the sector across all levels of government. Whilst many of the reforms have effects on the management of emergencies at the state level this brief focuses on the issues and actions that directly affect local government and councils.

It is vital to recognise that this paper is the next stage in developing and implementing a reform agenda. Therefore councils should continue to undertake emergency management arrangements in line with current policy and plans.

Key Points

1. The papers actions are mostly in line with MAVs position and previous submissions that were developed in consultation with our members as part of the State Government's review process.
2. Many actions are unclear or not specific and require further consideration and consultation with State Government to determine their effect on local government emergency management arrangements, responsibilities and funding.
3. The paper is silent on a number of issues, including:
 - detail relating to on-the-ground management and organisation of relief and recovery, with exception to the provision of large scale support in a major emergency
 - funding for Vic SES and the relationship of Vic SES Units and councils.
 - on-going funding support for councils to undertake emergency management planning and associated activities, and
 - support for councils in the development of community resilience committees.
4. The MAV is especially concerned that the White Paper does not clarify financial support arrangements for current and proposed council responsibilities. This includes no mention of the State's Natural Disaster Financial Assistance arrangements which require review and formation into clear policy. Additionally the paper does not recognise the long-term effort and resources required to develop and maintain community relationships and associated initiatives, plans and committees.
5. The White Paper does not contain an implementation plan, or indicative timing, necessary for councils and agencies to begin to plan for the outlined actions. The MAV will be consulting with State Government to determine their implementation priorities and opportunities to influence this process.
6. MAV will work with all level of government and agencies to advocate for the positions outlined in this brief.

Attachment 3 - MAV Members Brief - Victorian Emergency Management Reform White Paper



Actions Directly Affecting Local Government

CHAPTER 1 – COMMUNITY

1. b) Promote a framework to support, encourage and empower local initiatives to enhance resilience and guide agencies and local government in a consistent best practice approach to delivering community awareness, education and engagement activities

2. b) Support the development of Community Resilience Committees and plans that enable local communities to develop comprehensive all-hazards plans in line with municipal, regional and state plans

The MAV supports measures that improve community resilience and agrees that the *National Strategy for Disaster Resilience* should serve as a foundation for our approach to emergency management reform. Local government is uniquely placed to support, improve and sustain community resilience. To achieve this, long-term commitment from all levels of government is necessary and councils will need sustained support to deliver local action.

The White Paper supports this position at a high level; however the actions above lack sufficient detail to give local government comfort that:

- They will be supported, including financially, to help deliver sustainable community resilience
- The proposed framework and guidance facilitate opportunities for responsible agencies to roll out programs in a coordinated and strategic way to help build resilience, rather than maintaining the current disjointed delivery mechanisms.

It is important that the State Government recognises the importance of council's links to community groups which can act as a valuable tool to enable the delivery of measures to improve community resilience. The Victorian Flood Review recommended the development of resilience committees with Victoria Police undertaking a lead role. The White Paper clearly places this responsibility with local government. The scope of this undertaking requires significant development to ensure councils are adequately resourced to meet this on-going commitment.

2. a) Continue developing and implementing strategies to give community safety considerations greater prominence in land use planning and other regulatory processes

MAV supports this action in principle. The MAV sees benefit in better integrated strategic land use planning and emergency management planning. Well determined planning ensures that risk is understood by both decision makers and the community and taken in to account in planning and building decisions.

The MAV has previously called for the State Government to develop an all hazards strategy and detail hazard mapping. This would need to be reinforced by sufficient resources in both State agencies and local government. The mapping would need to be updated regularly and be reflected in planning schemes to inform land use planning decisions. An expedited process to introduce amendments to the planning scheme is also required. This approach

Attachment 3 - MAV Members Brief - Victorian Emergency Management Reform White Paper



has been adopted for bushfire in response to the recommendations of the Victorian Bushfire Royal Commission.

4. d) Review existing local government business continuity practices and, where necessary, help local governments prepare high quality, tailored business continuity plans in line with best practice and tailored to local government needs

4. e) Conduct a business continuity forum for local government to share best practice information and learn about developments in business continuity and crisis management planning (further forums will be considered following an evaluation of the initial forum)

4. f) Consult with the local government sector to develop strategies, mutual aid agreements and potentially legislation for a strategic partnership approach to help councils during extreme events

Business continuity is an essential element of local government activity in emergencies. Many services delivered by municipalities must be maintained and enhanced during emergencies to assist the community to recover quickly.

The recent MAV survey of emergency management capability in councils revealed significant variability in the standard and content of business continuity plans, and their relationship and integration with emergency management planning at the local level. The MAV supports this important opportunity for improvement, particularly the commitment of the state to provide assistance in this area.

Therefore ensuring continuity or quick reinstatement of local government services and infrastructure must be a priority in an emergency. This should be recognised and councils should be funded for this and supported by other agencies. The engagement of the private sector in business continuity planning should also be incorporated into this process as the private sector also provides a number of vital services to communities.

The White Paper identifies, by recommending removing the requirement for councils to operate Municipal Emergency Coordination Centres (action 15. e), that councils should not act as the primary providers of resources during an emergency event. Council resources should be more readily available to ensure the continuity of essential community services and the early initiation of recovery services.

During extreme events council staff may be part of the affected community or may be redeployed to other emergency management roles. In these circumstances well defined formal collaboration agreements between councils and the State Government that provide resources to facilitate business continuity are vital.

The actions above will help councils develop effective business continuity plans and provide councils with some support when their own resources are stretched. Formal mutual aid agreements and strategic partnerships between State and local government are beneficial. However regional agreements between adjoining councils with staff that have similar expertise delivering essential services to local communities will provide benefits that State Government cannot offer. Such regional agreements should be supported by State Government.

Attachment 3 - MAV Members Brief - Victorian Emergency Management Reform White Paper



8. Work with local government, volunteer organisations and agencies to:

a) Develop strategies to manage spontaneous volunteers during relief and recovery efforts, and

b) Review protections (including insurance) for volunteers engaged to help in emergency events.

The MAV welcomes these actions as the current system has proved unmanageable, requiring significant amounts of administrative support during a time when councils are busily engaged undertaking their emergency management responsibilities.

The MAV is currently working with Volunteering Victoria to simplify the current volunteer management process in an attempt to remove much of the administrative burden from overstretched local governments and provide a more efficient and productive volunteer management system. The MAV will advocate for the incorporation of this work into the actions outlined above.

The above actions should also recognise that in many municipalities alternate agreements already exist with local volunteer organisations which have the necessary expertise to coordinate volunteer management on council's behalf.

9. In consultation with local government:

a) Review all legislation that allocates emergency management responsibilities to local governments (including the Local Government Act 1989) to clarify local government's roles in emergency management, taking into account work already undertaken by the Municipal Association of Victoria on the future role of local government in emergency management and its analysis of relevant legislation.

The MAV fully supports this action and is pleased to see the view of councils, as expressed through our *Role of local government in emergency management* position paper, being supported in the White Paper. The MAV has already completed a range of preliminary work in this area and will look to further develop this in partnership with councils and the State Government to achieve realistic legislative reform.

CHAPTER 2 – COLLABORATION

15.

d) Clarify that incident controllers (with Emergency Management Team support) and not local governments will be responsible for resource provision during emergencies, and

e) Remove the requirement for councils to maintain and operate Municipal Emergency Coordination Centres during emergencies.

The MAV supports these actions. Logistics to support emergency response should be run out of the Incident Control Centre or equivalent (utilising the emergency management team concept) to improve coordination, provide more timely access to information and therefore provision of resources, and reduce confusion.

Attachment 3 - MAV Members Brief - Victorian Emergency Management Reform White Paper



Running a Municipal Emergency Coordination Centre (MECC) often results in council resources being unavailable for other essential activity such as:

- maintaining critical business services and systems
- restoring infrastructure
- supporting response agencies, and
- initiating relief and recovery services.

There is still a need for individual councils to manage the incident from a council perspective, within their defined roles.

Despite councils moving away from managing MECCs, MECC Central software will remain a valuable tool to support:

- council's core business during an emergency, rather than the needs of other agencies
- incident management
- relief centre registration, and
- recovery, including case management.

The White Paper is unclear on the future of the Municipal Emergency Resource Officer position within councils.

It is important to note that councils should continue to operate MECCs under the current arrangements until a new process is developed and implemented.

CHAPTER 3 – CAPABILITY

17. New emergency management planning arrangements will:

a) Adopt an all-hazards all-agencies approach, and an increased focus on risk and operate at the state, regional and local government levels

d) Consider a role for Regional Management Forums to support emergency management planning at the regional level

g) Transfer responsibility for Municipal Emergency Management Plan auditing from Victoria State Emergency Service to the Inspector General for Emergency Management

h) Clarify roles and responsibilities for local government, recognising that the Municipal Emergency Management Plan is a multi-agency plan

MAV supports the White Papers actions regarding new planning arrangements. Many of the risk assessment and planning processes may be better managed at the regional level rather than at the state or local level, as the expertise within agencies is more appropriately sourced at that level, and often the same risk is shared by a number of neighbouring municipalities.

In emergency planning, councils have fewer vested interests in specific hazards or defined aspects of emergency management than other agencies that do not have the information,

Attachment 3 - MAV Members Brief - Victorian Emergency Management Reform White Paper



resources or expertise to lead planning for specific hazards. However councils have the facilitation skills to draw people with specialist interests, skills and knowledge together to enable those people to develop an umbrella, 'all hazard', 'all agency' plan. Regional Management Forums may also be appropriate to support planning at the regional level.

Municipal emergency management plans (MEMPs) are not 'council' plans. They are plans for the local, municipal or sub-regional area and many agencies are responsible for contributing to, and executing relevant sections of the plan. The White Paper action 17. h) must do more than recognise that MEMPs are multi-agency plans. Actions also need to be taken to provide support for MEMPs administration and that all-agencies must respond to the audit of the MEMP.

These requirements may need legislative support to enforce participation and enable a cultural shift to a greater sharing of accountability for the delivery of planning outcomes. The new Inspector General for Emergency Management should also attempt to resolve these issues through the audit process. The MAV will continue to work collaboratively in this area, and is facilitating a number of councils participating in a trial of a new quality assurance model for the emergency management sector.

Councils generally see benefits in working in partnership to develop more consistent approaches and to share planning approaches and operating arrangements.

The White Paper also flags that:

- 'opportunities for smaller municipalities to come together to form 'clusters' for emergency management planning purposes will be identified at the regional level' and
- hazard specific plans at the local government level will be led by experts from relevant agencies.

MAV strongly supports these statements; however actions regarding these topics are not explicitly outlined, nor is there any mention of support or funding to help develop regional clusters. The MAV is currently undertaking a cluster pilot program with four councils in the Bendigo area, funded through the Natural Disasters Resilience Grants Scheme.

25. develop a scalable model for quickly deploying an authority or body to coordinate the ongoing recovery arrangements after major emergencies with particularly devastating or far-reaching consequences.

The MAV supports arrangements that provide greater certainty regarding what happens when a council is overwhelmed by an emergency. In very large-scale events, there may be a need for an extraordinary governance structure to oversee the expenditure of State and Commonwealth financial support (or donations) and additional resources. The tipping point will vary from council to council, and specific triggers may need to be established as part of this arrangement. The MAV recommends that a working group be established that includes local government representation to support the development of these triggers and arrangements. Previous representation by MAV centred on the need to work with councils on any support, and to utilise council community networks for engagement instead of establishing new ones. Any support arrangements should be in partnership with the council(s) affected. Legacy issues will also be a major focus of MAV's advocacy.

Previous MAV submissions and references

Attachment 3 - MAV Members Brief - Victorian Emergency Management Reform White Paper



The White Paper is very much in line with the submissions made by MAV on behalf of councils over the last two years as part of the review process.

Importantly the paper broadly supports the MAV previously elicited first principles of:

- a focus on community resilience
- an all hazards, all agencies approach to planning, and
- three tiers of planning and operations

The White Paper also recognises areas where MAV has advocated council does not have a role, specifically councils should not be:

- a primary coordinator of resource provision
- running Municipal Emergency Coordination Centre (MECC) in the current form
- responsible for hazard-specific plans

For more detail on MAVs previous submission please see:

- *The role of local government in emergency management – Position Paper*
 - <http://www.mav.asn.au/policy-services/emergency-management/Related%20documents%20%20EM/Role%20of%20local%20government%20in%20emergency%20management,%20final%20position%20paper.doc>
- *Emergency Management Green Paper: Towards a more disaster resilient and safer Victoria - MAV Submission, November 2011*
 - <http://www.mav.asn.au/policy-services/emergency-management/Related%20documents%20%20EM/Submission%20on%20%27Towards%20a%20more%20disaster%20resilient%20and%20safer%20Victoria%27%20Green%20Paper.docx>

Next Steps

MAV has developed a draft work plan and is working to determine the State Government's implementation priorities. Once the Government gives an indication of timelines and priorities for implementing actions in the White Paper we can begin to work in more detail with councils and engage with relevant authorities to ensure councils interests and views are represented.

Background

The Government released its emergency management Green Paper entitled Towards a More Disaster Resilient and Safer Victoria in September 2011, seeking submissions from all interested parties.

Following the release of the Green Paper in September 2011, the MAV developed a draft response and circulated to all member councils for comment. At the same time, as part of the *Improving Emergency Management in Local Government Program*, broad consultation was undertaken to prepare a position paper on the future role of local government in emergency management. These consultations have contributed significantly to the content of MAVs position paper and submission to the Green Paper.

Attachment 3 - MAV Members Brief - Victorian Emergency Management Reform White Paper



The proposals in the White Paper are informed by the Final Report of the 2009 Victorian Bushfires Royal Commission, the Final Report of the Review of the 2010-11 Flood Warnings and Response, submissions on the Green Paper Towards a More Disaster Resilience and Safer Victoria and the Fire Services Reform Action Plan.

11.10 Leaps and Bounds Music Festival - 2013 - Review and Prospectus

Trim Record Number: D13/116288

Responsible Officer: Director Community Programs

Purpose

1. This report provides Council with a summary of key highlights and outcomes from the inaugural Leaps and Bounds Music Festival that was funded as a new initiative through the 2012/13 budget process. The report also seeks consideration of the allocation of additional funding in the current year to support and underwrite the production of the festival in 2014.

Background

2. The concept of a new live music festival was initiated as a Councillor initiative arising out of the Live Music Working Group convened by Council in 2010. A feasibility study investigating whether a live music festival might be staged and what form this would take was funded through the 2011/12 budget process.
3. The scope of the feasibility study included addressing the following issues:
 - (a) support from relevant stakeholders for such an event (including, but not limited to: residents, Fitzroy businesses, local live music venue operators, musicians; public transport authorities);
 - (b) different models in which such an event may be delivered, e.g. venue based festival or a street based festival;
 - (c) business models to support the delivery of such an event, including possible business and government funding partners;
 - (d) possible organising body for such a festival;
 - (e) logistical elements of such a venture, including traffic management; and
 - (f) Community Amenity limitations and considerations, e.g. noise, alcohol, parking.
4. A summary of the key findings of the study is outlined below:
 - (a) that a live music festival is feasible for the City of Yarra;
 - (b) there is broad, yet disparate, support for a new live music festival in City of Yarra;
 - (c) that the festival must have a strong point of difference to other festivals to be successful;
 - (d) the festival is best run by music industry specialists with arm's length and financial support from Council;
 - (e) that the festival should start on a modest scale and look to expand and grow over time; and
 - (f) that a new festival should focus primarily on using and working with existing indoor music venues within the City as a basis for a new event.
5. A summary of the key recommendations of the study is outlined below:
 - (a) that a new live music festival be piloted in the City of Yarra;
 - (b) that the festival establishes a strong "point of difference" to other local government initiated events and festivals of a similar nature;
 - (c) the festival should run annually but give consideration to becoming a biennial event once established after the first 3 years;
 - (d) that these points of difference centres on a strong thematic or curatorial focus around collaborative performance possibilities for musicians and unique experiences for audiences;

- (e) that the festival be a platform for greater opportunities for new collaborations between performing artists not presently available;
- (f) that the festival has as its primary focus music sector development focus with secondary focus on commercial outcomes and cultural tourism;
- (g) that the festival be supported for an initial period of 3 years after which further evaluation take place;
- (h) that the festival takes place where there is a suitable gap in the Melbourne festivals calendar in the months outside of the August to March window;
- (i) that a core of festival programming be realised in existing indoor venues;
- (j) that at least one event be focused on engagement with residents from lower social economic backgrounds (for example a free concert series);
- (k) that the festival organisers identify a sustainable development arc over a three-year period in the business plan of the festival;
- (l) that the festival be scalable according to the amount of financial and other support it receives;
- (m) that the festival work closely with existing partners, infrastructure and resources particularly in the initial establishment phase (first year or edition);
- (n) that the festival work closely with existing venues with existing music programs;
- (o) that the festival seek and establish a suite of financial supporters who have the capacity to support a new cultural venture in the City of Yarra;
- (p) that management of the festival is largely external to Council by music industry experts with a strong background in music programming, producing and presentation;
- (q) that existing programming expertise existing within the music venues networks is harnessed to provide credibility and further "on the ground" industry expertise;
- (r) that a further Expression of Interest process be undertaken to identify suitable individuals and /or organisations with the capacity to manage and mount a new festival;
- (s) that new budget allocation be sought via Council budget process to support a new music Festival;
- (t) that the festival program have the capacity to attract funding and sponsorship support from outside of City of Yarra funding;
- (u) that a new festival establishes a coalition of stakeholders as an advisory to assist with coordination of festival programming; and
- (v) that the festival establishes strong environmental criteria for the event.

Expression of Interest Process

6. In August 2012 Council called for expressions of interest (EOI) from suitably experienced music industry professionals to develop and present a new live music festival in the City of Yarra for 2013. Council offered a contribution of \$35,000 towards this festival and it was expected that the successful proponent would be able to secure further in-kind and financial contributions from other partners to fully realise the event.
7. The EOI noted:
 - (a) the festival should focus primarily on using and working with existing indoor music venues within the City of Yarra. It is envisaged that the festival will be held in the winter months; but the exact dates and the length of the festival is to be negotiated; and
 - (b) the festival is expected to establish a strong point of difference to other local government initiated festivals of a similar nature and create a platform for new collaborations between performing artists not presently available.

8. Key assumptions informing the project were:
 - (a) the new live music festival will present contemporary music, here defined as music that is being created within a contemporary context but not restricted to a particular genre or form;
 - (b) Council will provide \$35,000 towards the festival;
 - (c) Council will negotiate further in kind support with the successful proponent. This may include the use of Council venues such as the Town Halls and other venues, road closures, waste management etc.; and
 - (d) Council had not made an ongoing commitment to support the festival beyond 2013.

The Leaps and Bounds Music Festival (the Festival)

9. The inaugural Leaps and Bounds Music Festival took place from 5 July until 20 July 2013. Over 17 days, 293 live music events were presented at 34 different venues and other locations.
10. Attached as an appendix is an outline of key highlights, features and success factors of the 2013 event. In summary they key outcomes were:
 - (a) the festival program was designed to promote venues and illustrate the diversity of the live music scene in Yarra;
 - (b) the festival showcased music in all forms: new and old expressions and means of presentation;
 - (c) it offered specialist programming, centralised promotions and an array of special events; and
 - (d) it was a celebration of the local music scene, for and by the local music industry.

Festival Objectives

11. The objectives of the festival were to:
 - (a) promote the many and varied live music venues operating in the City of Yarra;
 - (b) create a Festival program that was both curated and open access;
 - (c) provide an equal emphasis on established local artists and emerging talent;
 - (d) facilitate artist/venue collaborations;
 - (e) Organise live music events outside of bars and pubs;
 - (f) support all ages events (alcohol and drug free promoted and youth-led);
 - (g) produce locally themed events (showcasing Yarra locations and themes);
 - (h) offer professional development, including forums and workshops and featuring local artists and venues; and
 - (i) produce free (sponsored) events at venues where door charges would normally occur.

Measures of Success

12. *Attendance*
 - (a) precise attendance figures have not been calculated for the event but based on information provided by the organisers it is estimated that around 80,000 people attended the festival; and
 - (b) there were in excess of 100 free shows held during the festival.

13. *Special Events Programming*

- (a) unique, carefully curated events were a feature of the Leaps and Bounds Music Festival;
- (b) the curatorial vision for these events was based around the key objective of the Festival to showcase Yarra's venues and unique history of live music promotion, presentation and development and to engage with different sections of the music and local community; and
- (c) some examples of special events programming included:
 - (i) Brown River – Yarra Songs at The Yarra Hotel;
 - (ii) Morning Ritual Events (x5) – Copacabana, Smith Street – featuring the best new acts in Yarra;
 - (iii) Mikangelo & The Tin Star Final Show with Blackeyed Susan's – The Corner Hotel;
 - (iv) Leaps and Bounds Bus Tours with Bruce Milne – various sites around Yarra;
 - (v) Acid Country PBS Live Broadcast – The Labour In Vain;
 - (vi) Muscycle – Pedal Powered Event – St Ali North, Carlton;
 - (vii) Leaps and Bounds Q&A Sessions – Various locations around Yarra;
 - (viii) Smith Street Dreaming – Indigenous outdoor event – Stanley Street Collingwood;
 - (ix) The Hemensley Cup – Football match and bands – Victoria Park, Abbotsford; and
 - (x) The Powder Monkeys – The Tote, Collingwood.

14. *Venues Participation*

- (a) the Festival organisers worked tirelessly to engage with all of Yarra's venues;
- (b) participation occurred on a range of levels, from subscription, partnerships and programming collaborations through to centralised promotions; and
- (c) attached as an appendix to this report is a list of venues that participated in the Festival.

15. *Media Profile*

- (a) a broad media profile was achieved across the duration of the Festival and for many of the special events that were programmed;
- (b) this media profile highlighted the value of Yarra's live music venues to Yarra's community and across Melbourne and Victoria;
- (c) the Leaps and Bounds Music Festival was featured in The Age and in street press including Beat and Inpress, as well as on radio stations 3PBS FM, 3CR and 3RRR; and
- (d) attached as an appendix to the report is a sample of some of the media profile developed by the festival.

16. The *Leaps and Bounds Website* was established as a central point for promotions across the Festival. The festival website can be accessed at the following link:

<http://www.leapsandboundsmusicfestival.com/>

17. The Leaps and Bounds brand is now established and firmly on the Melbourne event calendar.

Funding

18. The Yarra City Council has confirmed \$40,000 in funding for the 2014 Festival and a further \$10,000 commitment has been negotiated from the Yarra Room to Create Fund.
19. The experience from the 2013 Festival has shown this level of funding is insufficient to realise the 2014 Festival and officers are in receipt of a formal request from the organisers of the Leaps and Bounds Music Festival for an additional \$30,000 of Council funding.
20. It is considered this will bring it into line with funding for similar festivals, such as the Darebin Music Feast.
21. The organisers have committed to increasing efforts to secure sponsorship in 2014 now that there is a track record and evidence base to present to prospective funding partners. For example:
 - (a) Mountain Goat Beer (a Yarra-based brewery) sponsored some events in 2013. Organisers are in discussion with them about producing a Leaps and Bounds beer available exclusively at Leaps and Bounds venues for the duration of the Festival in 2014; and
 - (b) Yarra Trams may assist us with the promotion and production of Tram Sessions, as well as create a Leaps and Bounds branded tram.
22. The organisers are confident that appropriate and committed sponsors can be committed for 2014 on the back of the Festival vision that has been demonstrated and delivered in 2013.

Consultation

23. There has not been significant community consultation undertaken in the preparation of this report.

Financial Implications

24. Yarra City Council's financial contribution to the Leaps and Bounds Festival in 2013 was \$35,000. For this funding the organisers were able to initiate and program a remarkable event that provided significant positive publicity for the live music industry as well as significant economic benefits for the community.
25. An additional \$30,000 in funding for the 2014 festival is being requested by the festival organisers and the officer recommendation is that this financial support should be provided given the success of the 2013 Leaps and Bounds Festival.
26. It will be recommended that funding source be found and this variation be reported to Council in the mid-year financial report.

Economic Implications

27. The Deloitte Access Economics report completed for Arts Victoria in 2011 suggests: the economic, social and cultural contribution of venue-based live music in Victoria it is estimated that live music in venues generated an additional \$501 million in gross state product (GSP) to the Victorian economy in 2009/10, and increased full-time equivalent (FTE) employment by approximately 17,200 persons.
28. The direct economic contribution component was \$301 million in GSP and approximately 14,900 FTE positions.

Environmental Sustainability Implications

29. Council has been actively promoting environmental sustainability with the two major street based events. The initiatives thus far include waste management and encouraging the use of green transport and use of recyclable materials.

Social Implications

30. The Live Music Working Group in Yarra has acknowledged that the cultural and economic contribution live music makes to the vibrancy and diversity of the city is valued and an important part of local identity.
31. Live music has been noted by the Deloitte Access Economics report to making a significant contribution to the Victorian cultural landscape. In particular, the venue-based live music industry has a number of important public and private benefits: nurturing culture and creativity; cultural vibrancy; career development and incubation (performance opportunities); attendance opportunities; and youth participation.
32. However, it should be acknowledged that there is sometimes a tension between residents living in high density housing close to major activity centres, and licensed venues providing live music experiences for eager audiences.

Human Rights Implications

33. There are no significant human rights implications arising from the report.

Council Plan, Strategy and Policy Implications

34. Arts and Cultural Strategy 2011-2015:
 - (a) invest in funding programs that best reflect our resident's aspiration and needs.
35. Tourism Strategy 2011-2016:
 - (a) strengthen the value of City of Yarra's character and amenity.
36. Strategic Objective One from the Council Plan 2013 - 2017 seeks to 'celebrate Yarra's uniqueness' and recognise and promote the cultural aspects that contribute to that are so attractive to citizens and visitors:

"Yarra is host to a wide range of arts and cultural venues, including live music venues, artist studios and over 60 galleries, all of which contribute to the character and identity of our neighbourhoods. Yarra is home to the Abbotsford Convent with its unique mix of studios and galleries, food, markets, open air cinema and so many other activities."

Legal Implications

37. There are no significant implications arising from this report.

Conclusion

38. Council has taken the initiative and created a successful new live music festival which promotes an important component of the cultural and economic identity of the City of Yarra.
39. The first year of the festival has been a tremendous success on a range of measures and there is great confidence in the team that has produced the inaugural Leaps and Bounds festival in 2013.
40. This report provides Council with background to the success of the festival as well as seeking additional funding to ensure successful programming of a the Leaps and Bounds Festival in 2014.

RECOMMENDATION

1. That Council:
 - (a) note the success of the inaugural Leaps and Bounds Music Festival held between 4 and 20 July 2013;
 - (b) request that the Mayor send a formal letter of congratulations and appreciation to the principal organisers, these being Jon Perring, Mary Mihelakos and Justin Rudge;
 - (c) note that funding of \$40,000 is allocated in the 2013/14 budget for the programming of the festival in 2014;
 - (d) note that additional funding of \$30,000 is being requested by the festival organisers;
 - (e) approve that this funding be found within the current operational budget and a variation be reported to Council in the mid-year financial report; and
 - (f) refer consideration of medium term funding of the Leaps and Bounds Festival to the 2014/15 budget process.

CONTACT OFFICER: Craig Kenny
TITLE: Director Community Programs
TEL: 9205 5100

Attachments

- 1 Proposal for Leaps and Bounds Music Festival 2014
- 2 Leaps and Bounds Venues List
- 3 Leaps and Bounds Media Samples A
- 4 Leaps and Bounds Media Samples B
- 5 Leaps and Bounds Media Samples C

Attachment 1 - Proposal for Leaps and Bounds Music Festival 2014



Leaps & Bounds Music Festival

4-20th July 2014

Background

The inaugural **Leaps & Bounds Music Festival** took place from 5th July until 21st July 2013. Over 17 days, 293 live music events were presented at 34 different venues and other locations.

The Festival exceeded the expectations of the organisers and key partner Music Victoria.

The Festival program was designed to promote venues; to shine a light on the history and endurance of established venues and on the diversity and invention of newer venues. In doing so, Leaps & Bounds showcased music in all its forms; new and old musical expressions, new and old ways of presenting music.

Leaps & Bounds offered specialist programming and additional and centralised promotions to venues across Yarra, as well as curating and producing special events.

The Festival was a celebration of the local music scene, for and by the local music industry. Leaps & Bounds supported and acknowledged the considerable contribution that local musicians, venues, bookers, radio stations, studios, labels, record stores and punters make to our community, our city and our culture.

The Festival has been applauded by major funding partner the City of Yarra for these and other many reasons.

Key Programming for 2014

The program for Leaps & Bounds in 2014 will evolve out what we did and what we learned in our pilot year.

We will continue with elements from the 2013 Festival that have runs on the board, as well as developing new approaches for 2014.

Successful Programming from 2013 to be continued

Attachment 1 - Proposal for Leaps and Bounds Music Festival 2014



- Bus tours of historic, musical landmarks in the City of Yarra; including specific moments, iconic incidents, memorable gigs, past and present venues and other sites of significance.
- Musical collaborations that involve key figures from the industry, who live, work or have a history in Yarra and selected venues, for example, Yarra Songs.
- Muscycle – pedal powered gig.
- Seminars on the local music industry; including Q&As.
- Events combining football & music such as Presentation Night.
- Freeza, all ages and youth orientated events.
- Expanded Indigenous programming; including featured artists, special events and Indigenous programming across the Festival.
- Continued development and expansion of our website; including more of the video content that was so successful in 2013.
- An expanded relationship with Gertrude Street Projection Festival to engineer truly collaborative projects.

New programming to commence in 2014

- Dedicated Psychedelic line-ups.
- Sound Arts, Avant-garde, improv and experimental mini-fest co-curated by the Make It Up Club and Leaps & Bounds.
- A broader focus covering more aspects of the music industry in Yarra; including events hosted by radio station PBSFM in Collingwood and rehearsal and recording studio Bakehouse in Richmond.
- Collaboration with the International AIDS Conference (AIDS 2014). Proposed for Sunday 20 July.
- Improvements to the Yarra Tram Sessions, that were researched and piloted in 2013.
- Open Day/s, in partnership with Open House Melbourne, to explore industry environments such as APRA, Live Nation, PBS, Bakehouse, 3CR, the Artful Dodgers Studios and iconic Yarra venues. Proposed for Friday 11 July.

Attachment 1 - Proposal for Leaps and Bounds Music Festival 2014



- An event developed with the Yarra-based Renegade Pub Football League.
- An event at Lionel Hall Secondary School with a youth focus and mentoring by established local musicians.

In addition to these special projects, we will continue to encourage and nurture the participation of venues and to promote and support venues and the music industry in the City of Yarra. Leaps & Bounds will engage with and actively involve even more venues in 2014.

Budget & Other Revenue Sources

In 2103 the operating budget for Leaps & Bounds came primarily from the City of Yarra.

Draft 2014 Budget

INCOME	\$	EXPENDITURE	\$
City of Yarra (\$40,000 C, \$30,000 NC)	70,000	Musician Fees	40,000
Room to Create Fund (C)	10,000	Producers Fees	25,000
Arts Victoria (NC)	30,000	Administration	23,000
Australia Council (NC)	30,000	Marketing/Publicity	20,000
Venue Contributions (NC)	7,500	Production	40,000
TOTAL	147,500		\$148,000

The City of Yarra has so far confirmed \$40,000 worth of funding for the 2014 Festival and has negotiated another \$10,000 from the Yarra Room to Create Fund.

However, experience from the 2013 Festival has shown this level of funding is insufficient to realise the 2014 Festival. The Leaps & Bounds Music Festival is therefore seeking a further \$30,000 of additional Council funding, to bring it into line with funding for similar festivals, such as the Darebin Music Feast.

We will be increasing our efforts to secure sponsorship in 2014 now that we have a track record and evidence base to present to prospective funding partners. For example:

- Mountain Goat Beer (a Yarra-based brewery) sponsored some events in 2013. We are in discussion with them about producing a Leaps & Bounds

Attachment 1 - Proposal for Leaps and Bounds Music Festival 2014



beer available exclusively at Leaps & Bounds venues for the duration of the Festival.

- Yarra Trams may assist us with the promotion and production of Tram Sessions, as well as create a Leaps & Bounds branded tram.

We are confident that we can attract appropriate and committed sponsors for 2014 on the back of the Festival vision we have demonstrated and delivered in 2013.

Key Personnel

The 2014 Leaps & Bounds Music Festival will continue to be produced and programmed by the 2013 team - Jon Perring, Mary Mihelakos & Justin Rudge. We will engage two administrative assistants to support the Festival and maintain our existing sub-contractors and presenting partners.

Here are some brief details about our team:

Jon Perring – Co-Proprietor of Bar Open/The Tote/Yah Yahs

<http://thetotehotel.com>

<http://www.baropen.com.au>

<http://www.yahyahs.com.au>

Mary Mihelakos – Booker Yah Yahs, writer for The Age

<http://www.yahyahs.com.au>

<http://www.smh.com.au/entertainment/music/sticky-carpet-20131010-2vauz.html>

Justin Rudge – Booker for The Standard Hotel, band manager and booker

<http://www.thestandardhotel.com.au>

<http://public-bookings.com.au>

Karen Conrad Publicity

<http://karenconradpublicity.com>

Street Ink – Web Design

<http://streetink.com.au>

Downie Breitkreuz Group – Graphic Design

Attachment 1 - Proposal for Leaps and Bounds Music Festival 2014



<http://www.downiebreitkreuz.com>

PBSFM – Presenting Partner

<http://pbsfm.org.au>

The Music - Presenting Partner

<http://themusic.com.au>

Attachment 2 - Leaps and Bounds Venues List

Participating Venues for Leaps and Bounds

Venue	Address	Capacity
The Acoustic Café	187 Johnston St Collingwood	50
Bar Open	317 Brunswick Street, Fitzroy VIC 3065	250
The Barley Corn Hotel	177 Johnston Street, Collingwood VIC 3066	300
The Bendigo Hotel	125 Johnston Street, Collingwood VIC 3066	300
Copacobana	139 Smith St, Fitzroy, VIC 3065	300
The Corner Hotel	57 Swan Street, Richmond VIC 3121	600
First Floor	393 Brunswick Street, Fitzroy VIC 3065	300
Fitzroy Bowling Club	578 Brunswick St North Fitzroy	300
Fitzroy Town Hall	201 Napier Street, Fitzroy VIC 3065	600
The Fox Hotel	351 Wellington Street, Collingwood VIC 3066	200
Gertrudes Brown Couch	30 Gertrude Street, Fitzroy VIC 3065	300
Grace Darling Hotel	114 Smith Street, Collingwood VIC 3066	300
Great Britain Hotel	447 Church Street, Richmond VIC 3121	350
Grumpys Green	125 Smith St Fitzroy	250
Kent Street	201 Smith Street, Fitzroy VIC 3065,	150
Labour In Vain	197A Brunswick Street, Fitzroy VIC 3065	150
Laundry Bar	48-50 Johnston St Fitzroy	300
Rainbow Hotel	27 St David Street, Fitzroy VIC 3065	200
Rochester Castle Hotel	202 Johnston Street , fitzroy	250
Some Velvet Morning	123 Queens Parade, Clifton Hill VIC 3068	100
St Ali North	815 Nicholson St North Carlton	300
The Boite	1 Mark Street, Fitzroy North VIC 3068	250
The Empress Hotel	714 Nicholson Street, Fitzroy North VIC 3068	200
The Evelyn Hotel	351-357 Brunswick Street, Fitzroy VIC 3065,	350
The Luwow	62-70 Johnston Street, Fitzroy Victoria	350
The Night Cat	141 Johnston St Fitzroy	400
The Old Bar	74 Johnston Street, Fitzroy VIC 3065,	200
The Standard Hotel	293 Fitzroy Street, Fitzroy VIC 3065	100
The Tote Hotel	67-71 Johnston Street, Collingwood VIC 3066	300
The Workers Club	51 brunswick st, fitzroy	200
The Yarra Hotel	295 Johnston Street, Abbotsford	120
Yah Yahs	99 Smith Street, fitzroy	200
Total Estimated Capacity	32 Venues	8520

** Capacity is estimate of performance space capacity

LEAPS AND BOUNDS MUSIC FESTIVAL IS PROUDLY PRESENTED BY



Attachment 3 - Leaps and Bounds Media Samples A



going ahead in ...

The inaugural Leaps and Bounds Music Festival will run from July 5-21, with hundreds of shows in venues across the City of Yarra, which includes the suburbs of Richmond, Abbotsford, Collingwood, Fitzroy, Carlton North, Clifton Hill and Fitzroy North. Events taking place in non-traditional venues include the carbon-neutral pedal-powered free festival Muscycle, on July 14, at St Ali North, with Brian Ritchie from the Violent Femmes, Vika and Linda Bull, the Alan Ladds and more. *Smith Street Dreaming* is on July 20 and includes a free indigenous concert in Stanley Street that will feature Bart Willoughby, Kutcha Edwards and Illana Atkinson. There will be free Leaps and Bounds shuttle buses to take punters between venues on selected nights. The program includes talks with industry leaders such as Bob Starkie from Skyhooks, who once ran the Jump Club in Collingwood. The closing weekend of the festival features a collaboration with the Gertrude Street Projection Festival and will include a silent gig and bands playing in shopfronts. For more information, see leapsandboundsmusicfestival.com.

Attachment 3 - Leaps and Bounds Media Samples A

w/w Meanies - colour pic

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PRESENTATION NIGHT

Presentation Night is a live-talk show that takes football and music as starting points for a discussion about our great obsessions - love, life, how to win the flag and great albums. It's about learning something new about our heroes, ourselves, and how kicking a ball and writing songs define us. Under the warm glow of the spotlight, Paul Kelly (legendary singer/songwriter) and Bob Murphy (star Western Bulldog, newspaper columnist, music fan) come together to discuss their mutual love of music and footy at length in ways that are philosophical, funny, and surprising. Ably guided by music and sport obsessive Francis Leach (ABC Grandstand Breakfast), Presentation Night will tackle the big issues: what similarities are there between the professional musician and the professional footballer? How do friendships form in footy and in music? Is there any similarity in the discipline of training and in forcing oneself to sit down and write a song? Is there any room for the true maverick in either field anymore? It all happens live on stage at the Corner Hotel on Wednesday July 10. Tickets on sale Friday June 14 from the Corner box office.

Attachment 3 - Leaps and Bounds Media Samples A

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MickThomas

SO IT GOES

On the opening night of the Leaps And Bound Music Festival, the Yarra Hotel will be home to Brown River – an event about all that is the City of Yarra in song and spoken word. RRR's **Jonnie von Goos** will present a night of variety extravagance not unlike one of his BBQ Days or his Stopping All Stations Except East Richmond gigs. The event also features Yarra Hotel publican **Mick Thomas**, Australasian/Balkan TV wrestling leisure-wear model balladeer **Mikelangelo**, **Talai Wolfgram** free of the shackles of her sisters, plus the king and queen of Melbourne spoken word, **Sean M Whelan** and **Emily Zoe Baker**, plus many more. It happens Friday 5 July, starting from about 8pm with \$15 entry.

Attachment 3 - Leaps and Bounds Media Samples A

MORNING RITUAL

After a successful run as part of the Self-Made series for Melbourne Music Week in 2012, Morning Ritual returns (with a little sleep-in) for a series of weekend gigs in July as part of the inaugural Leaps and Bounds Festival, with each afternoon showcasing two bands for \$5. UV Race and Early Woman play on Saturday July 6, Super Wild Horses and Terrible Truths perform on Sunday July 7. Beaches and Ainsmunks play on Saturday July 13, Nuri and Eastink perform on Sunday July 14 and finally Ooga Boogas and Exhaustion co-headline on Saturday July 20. A choice out of support DJs round up the impressive lineups. It all takes place at the unconventional venue, the Copacabana Cafe at 159 Smith St from midday 'til 4pm.

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PRIMITIVE CALCULATORS

Primitive Calculators play their first (and perhaps only) show for the year on Saturday July 6 at The Tote. They will be previewing material from the debut studio album that they are currently working on. It's taken them 30+ years to get to this record and it promises to be a classic. Supporting them will be The Spinning Rooms, Strangers From Now On, Fespcedelay and Principal Blackman DJs. It kicks off at 9pm. Tickets are from the venue website.

EVEN

Taking place as part of the impending Leaps & Bounds Festival, Even will perform two special stripped-back acoustic performances at Yarra Hotel. The trio will be without Matthew Colfer for these shows (and these shows only). In an attempt to fill the void, Ashley and Will will have some additional instrumentation along for the ride with friends guesting on keys, strings, backing vocals and the like. The night will also debut a special Even Mountain Goat brew in the form of a Superman Punch porter - with a free sample provided for all ticketholders. Even perform at The Yarra Hotel, Abbotsford on Wednesday July 18 and Thursday July 19. Tickets through trybooking.com.

Attachment 3 - Leaps and Bounds Media Samples A



Vika & Linda Bull

NICE DAY FOR A MUSCYCLE

As part of 2013 Leaps & Bounds Yarra Music Festival, Muscycle will be held at St Ali North. Performers include **Vika & Linda Bull**, **Brian Ritchie** (Violent Femmes/curator of MONA FOMA), **The Alan Ladds**, **Wang Zheng Ting** and **The Broken BMX Jam Bandits**. The PA will be pedal powered by the audience, so the event is totally carbon neutral, plus there's prizes to be won. It all happens Sunday 14 July from 12-5pm.

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FOR SALLY

Perico headline a special show at the Empress on Friday 19 July to honour their friend Sally Isaac, who passed away four years ago and to whom this year's Leaps & Bounds Festival is dedicated. Through her work at Yarra Council, Isaac made an enormous contribution to public life, especially to those in the community who were more socially isolated and disadvantaged. Entry proceeds will go to the Sally Isaac Memorial Scholarship Fund, a fund established to help further the education of young women who make significant contributions to the Victorian community. Also performing will be **Mark Sinton** and **The Great Western**.

WHAT I'LLS YA

KINGSWOOD

With the first show sold out and a second now on sale Kingswood have announced **Bertie Blackman** will be joining them at their Corner Hotel shows in July. Opening the night on Wednesday July 17 is half man, half mule wild-lings **Apes** and on Wednesday 18 **Lurch & Chief** will be up first.

Attachment 3 - Leaps and Bounds Media Samples A

LAURA IMBRUGLIA

BY JODY MACGREGOR

Like most musicians in Australia, Laura Imbruglia has a day job; today she's found time to be interviewed while at the office where she does admin. Earlier in the week she had to squeeze in more interviews by doing a couple of them on the tram, which was less ideal. "At the end of the second one I had to do a radio ID," she says. "I lost all anonymity so not only was I the idiot having an interview on the tram, I had to say, 'Hi, you're listening to blah blah FM and I'm Laura Imbruglia.' Which is really, really embarrassing." She's also found time for study, coming close to the end of a graphic design course that's proven useful in her music career. "I thought I might be good at it, but then I remembered pretty early on that I had no visual arts skills. So it's just made me more self-sufficient for my music stuff; I don't have to pay people to make my concert posters and my layouts for CDs anymore."

that? I created a Bandcamp product and set a fee for it's also helped her come up with ideas for unusual filming myself singing songs for people with a personal dedication. I just put it online to see if anyone would buy them and they sold out really quickly. In fact I probably charged not enough for them for the amount of time it takes me to put them together, but I might make them a permanent merch item and up the price." You can find these videos on YouTube; watching Laura Imbruglia perform a lively rendition of Blondie's Call Me as a birthday present for someone named Grzegorz is entirely worth your time. All the hustle and grind is in aid of an album that's also worth your time, one that contains a loveborn duet with Ben Salter (Limerence), a psych-rock song about insects (Incest) and a boot-scooting country-rock number about howling at the moon (Awooooh!). That last one then I thought maybe I can actually earn money doing



regularly have that moment where I go, 'God, what am I doing? This is not an adult's life. Where's my house and car?' But it's the musician's life, it's pretty hard to have those things. I have been achieving things but they've just been musical I guess."

features a video for which Imbruglia spent several hours having makeup applied to make her look like shed stepped straight out of Teen Wolf. In spite of completing another album, her third now, Imbruglia doesn't seem to think much of her achievements. She recently turned 30, the age when many people have the moment where they take stock and wonder why they haven't travelled the world or finished a novel or had two kids. "I've been having that moment for the past five years," she says, "so it wasn't like a sudden thing. I

LAURA IMBRUGLIA hits The Tote on Saturday July 13. Her third album *What A Treat* is out now via Ready Freddie Records/MGM.

Attachment 3 - Leaps and Bounds Media Samples A

CLUBFEET

BY THOMAS BAILEY

You know that feeling you get when you're on your last evening of a brilliant and eventful holiday abroad? Everything is wonderful and colourful, and you're dancing with a beautiful stranger you bonded with over the course of your adventure. You're having the time of your life, but every moment that passes is tinged with a distinct melancholic feel – you know that tomorrow must come, and chances are pretty good that you'll never see this person again. It's a powerful feeling.

This feeling is reminiscent of the music of local five-piece synth-pop outfit Clubfeet, whose second album, the remarkable *Heirs & Graces*, was released earlier this year. I posit my theory about the feeling of Clubfeet's music to Sebastian Cohen, the lead vocalist and guitarist, and he cheerily agrees.

"Yeah!" he exclaims. "That kind of sums up our style, well done! I guess that rings true to me, and rings true for the other guys as well. A sense of melancholy and nostalgia. Obviously, some of the songs are about that subject, and others are about being young, the loss of youth, and being nostalgic about that. I guess [they're about] anyone's connection to the world – it's a melancholic, nostalgic word happy/sad place, you know?"

Cohen knows about nostalgia, having moved here from his beloved Cape Town roughly seven years ago. Luckily for him, though, one of his childhood chums (Clubfeet's Yves Roberts) was already here waiting for him – and the rest, they say is history.

"Myself and Yves, we grew up together in a place called Kimberley, which is a small mining town," Cohen explains. "And we actually started making music together back then. We went through school, then he emigrated to Australia and in a couple of years I followed! And then we met Monty Cooper and, yeah... everything just happened from there.

We started writing songs together and that's how Gold On Gold came about. We'd written these songs and we thought, 'Maybe we should put it out!' And...we did, and everything happened from there!"

After releasing *Gold On Gold*, something interesting and quite unexpected happened – they got a fan in a certain influential music media site. Their debut had been picked up by boutique label Illusive Sounds, who released the LP in America. "And somehow," Cohen adds, "I got reviewed on Pitchfork and it saw a lot of blog action – and yes, we were very surprised by all of that!" He laughs at the memory. "And we went over and played a couple of shows at [American festival] CMJ, which were amazing!"

Ah, good old Pitchfork. "Yeah!" he agrees. "It's amazing how much influence they have! Even if you're a Pitchfork hater, which there are a lot of these days, you still can't deny the fact that they do have a lot of sway and influence!"

Pitchfork certainly got it right when they reviewed *Gold On Gold*, giving it a total score of 7.2. Basically, it was a debut that got it all right, from its rather debonair air of sophistication to its subtle tongue-in-cheek humour (a *Heathers*-inspired take on Teenage Suicide Don't Do It?) to its simple power of having some inspiring beats that seduced and were fun. Heirs & Graces takes that jubbant formula and builds on it subtly. So how did Cohen and his mates approach it as



opposed to how they built *Gold On Gold*? Were there any lessons they learned, or was there anything they did differently? Cohen ponders for a moment. "I think the two processes were different right from the onset," he offers. "[With] *Gold On Gold* there was no plan – it came from a place of just wanting to write songs with these people and them quickly putting it out without a plan!"

"Heirs & Graces" there was a lot of planning and strategy that went into it, because there was a record label involved! So yeah, quite a different process from the onset. But I think in terms of songwriting, there was definitely a pressure involved, a pressure to write. So we were sort of writing with a motive!"

Motive or not, the result has been a follow-up that improves upon its predecessor; one that maintains what worked in the debut but also adds its own special elements. Case in point is the third single from Heirs & Graces, the delightfully groovy yet subtly wistful Cape Town. Its corresponding video is rather lively and mysterious, taking place at a party of epic proportions, cut with lovely views from Table

Mountain as Cohen breathes the vocals, "Everybody buy me a drink/it's my birthday – yeah." Must have been nice to be in Cape Town for the filming, I mention.

"Yeah, it kind of just happened that way, we never planned it," Cohen tells me. "I go back to Cape Town at least once a year, and it just so happened that I had planned this trip pretty much close to the time of filming! I think the original idea was to shoot some stock footage in Cape Town and then we could use that footage over here."

But once there, the decision was made to turn the video into a tribute to the city Cohen loves so very much – proving yet again the pull of nostalgia that is the core of this very special band.

CLUBFEET celebrate the release of their single *Cape Town* at The Corner Hotel on Thursday July 4, Karava Lounge in Ballarat on Friday July 5 and the Eureka Hotel in Geelong on Saturday July 6. Heirs & Graces is out now through Illusive.

Attachment 3 - Leaps and Bounds Media Samples A

HIP HOP/ELECTRONIC MUSIC WORKSHOPS
 As part of the Leaps and Bounds festival, Music Victoria presents 'Make Some Noise' - hip hop and electronic music workshops for emerging and advanced MCs, DJs, writers, performers and producers. **Mr Phazes, Nate Flagrant, Anthony Colombi, Andy Rankin, Jon Hanlon and Chris Johnston** share advice on getting a BEB management grant writing. It's on Saturday July 6 at First Floor in Fitzroy. 2pm - 3.30pm is for beginners and 3.30pm - 5pm is for advanced. Bookings at trybooking.com/52686.

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FREE SHIT
MIKELANGELO AND TIN STAR
 After a three-and-a-half year musical collaboration, Mikelangelo has decided to disband his outfit of The Shadows. Link Wray and Emilio Morricone movie soundtracks, the group quickly built a rabid fanbase through their live shows and festival appearances. It's their last ever gig on Sunday July 7 at the Corner Hotel. This melnee double-bill is part of Leaps & Bounds festival with The Blackeyed Susans. Doors are at 1pm, and we have some double passes to giveaway.

PERICO
 Brunswick stalwarts Perico return to The Retreat this Sunday June 30 for the launch of their anticipated debut album *Four Times A Day*. Combining pop hooks with roots riffs, tight harmonies and loose morals, Perico will be showcasing the new record with the assistance of local legends Nick Murphy and Jeff Samin.

KINGSWOOD
 Melbourne indie four-piece Kingswood are set to play two shows at The Corner Hotel later this month. With the first show already a sell-out, the second has been added for Wednesday July 7. Support comes from Bertie Blackman and Apes and we've got some double passes to the gig.
 Hit up beat.com.au/freeshit to win.

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PBS ACID COUNTRY LIVE BROADCAST
 To celebrate the City of Yarra's newest live music festival Leaps and Bounds, PBS 106.7FM will be broadcasting live from The Labour in Yarra, one of Fitzroy's most iconic watering holes and live music institutions on Thursday July 11. The live broadcast features PBS' longest running program, David Hovind's *Acid Country* in a very special two-hour episode showcasing some of Melbourne's most treasured country acts playing live from the venue. Joining David on the show will be ramblers, swirgin', toe-tapper' bands The Life Hoers, The Alan Ladds and Rhoad By Eagles live on air throughout the entire program. The broadcast kicks off at 3pm sharp and goes through until 5pm. Head down to the Labour in Yarra and catch the show in person or tune into PBS 106.7FM to hear all of the action on your antennas. Free entry.

Attachment 3 - Leaps and Bounds Media Samples A



DICK DIVER

BY KRISS WEISS

You can tell immediately that a band like Dick Diver are never going to use some sort of complex and sensitive story to sell an album, preferring to keep their emotions buried in their songs than on the pages of a magazine. So in between the almost adolescent answers Alistair McKay gives lays the truth, but sometimes the truth can be a bit boring so why not make things more interesting with a bit of creative licence?

For example, their latest album, *Calendar Days* released in March, was recorded on Phillip Island with Mikey Young (of Eddy Current fame) but why they chose Phillip Island was, according to McKay's version, a murderous motivation: Steph Hughes allegedly has a lot to answer for. "Steph really wanted to see the penguins so we thought it'd be nice to go on a road trip, maybe even take a couple of token band photos and write it off as a tax expense for gigs," McKay says. "So we got to the penguin parade amphitheatre and Steph just loses it, runs off into the dunes with Ali's (Monifort) bass, which she must have grabbed from the boot of his car, and which appears covered in blood and has been jammed into a penguin nest where we find it half an hour later. When we find Steph, sometime after this, she's got two baby penguins with her, sat up on little armchair mounds of sand, as though everything's peachy. But their heads are covered in glad wrap. She must have grabbed that from the car too. Steph, is everything alright babe? She lovingly picks up one of them by the neck, turns it to face us and in a cute

little penguin voice, while moving its head says - "We love Australian music. But I'd give it all up for a Logie." That was a sign. Then we went to a friend's place down the road and recorded our second album with Mikey Young.

In truth the band were looking for a change of scenery and the half renovated house (that they were amazed Mikey Young managed to make work) had been used by Straight Jacket Nation to record in previously. While the album itself has an even more spontaneous feel to it than *New Start Again*, the band took a slightly more refined approach to recording, with the use of bandy, techy things such as overdubs and the like. Mind you, recording for this band is hardly a stretch, between the four members they have (and have had) countless other musical projects and instrument-in-hand is probably the most comfortable place for them to be. McKay and Rupert Edwards are the primary songwriters in Dick Diver (although all four contribute) and McKay explains how they're able to keep Hughes and Monifort wanting to come back for more. "Cash - the universal

glue," he says. "It's not cheap, but we pay what they ask because they're worth it. The most important thing to Dick Diver is its people. Got the money right first, so you can look after your people, but then always remember to look after your people 'cause they'll look after you. Dick Diver: money first, people second."

Dick Diver have been noted many times for their regionally specific lyrics and cultural references. The old cultural cringe is something Australia probably needs to get over but it seems insurmountable - any Australian references are met with the cringe of a teenager witnessing their father pull out a dad joke in front of their friends. On their latest album, McKay penned Alice after a trip to Alice Springs but holds the cards close to his chest when asked about the specific inspiration. Edwards has explained more about the song in previous interviews but McKay ensures Dick Diver don't wander into political territory. "Alice is a song inspired by a trip to Alice Springs," he says. "I don't want to get drawn out on that in any political sense though. Basically, it's a song about coming to grips with not understanding something, but also being right in the middle of it, and the emotions associated with that." McKay is in Sydney when we speak. "I've just woken up, am currently under a doona on [a friend's] couch making up silly stories about our band before they wake up and we can all finally go to Balmain for emmas," he explains. After that important procedure, the band are readying themselves for two big shows at The Corner with the second being put on after a massive response to the first. McKay gets ever so slightly serious for a moment when the topic of their latest tour is broached. "[I'm] super excited about the Corner shows and the others, July's going to be a lot of fun."

DICK DIVER will be at The Corner Hotel on Friday July 5 (with The Twerps and The Stevens - sold out) and Sunday July 7 (with Lost Animal and School Of Radiant Living). Calendar Days is out now on Chapter Music.

Attachment 3 - Leaps and Bounds Media Samples A

MIKELANGELO AND TIN STAR

BY PATRICK EMERY

It's been a tumultuous last 24 hours when I speak to Mikangelo, the charismatic cabaret-rooener-cum-spaghetti western frontman for Mikangelo and Tin Star. Australian politics has lurched further into farcical territory with the return of Kevin Rudd to the leadership of the Australian Labor Party, while the United States Supreme Court has handed down two decisions on gay marriage that have simultaneously given hope to progressives across the US and provoked the eternal hatred of the conservative population. And almost as the exact time as Kevin Rudd is sworn in as Prime Minister, the Melbourne music scene is rocked by the announcement that Mikangelo has decided to disband Tin Star.

"I made the announcement [of Tin Star's disbanding] on various forums this morning, and of course people were drawing parallels and saying, 'I was going to run for office,'" says Mikangelo. As a one-time Canberra resident, Mikangelo feels "a duty bound responsibility to clean up this mess" - though he clearly lacks Kevin Rudd's hubris. "I wish it was that simple - so I'm going to stay well away," he laughs.

Mikangelo's own major announcement was born of a realisation that Tin Star - the project he conceived to explore his fascination with the surf and spaghetti western sounds - had reached its natural end. "It's a difficult one," says Mikangelo. "I have a lot of projects on the go, and I have a voluminous amount of energy, and ideas, and putting things into action. And sometimes that energy can hit a wall - even though my appetite for making things is by no means dissipated. But I felt my ability to do it with

the Tin Star had come to an end". Despite the disbanding of the ensemble, Mikangelo retains a fondness for the work he's done under its moniker. "We did great stuff, and I still love all the guys," he notes. "But I just didn't feel I had a clear vision for where that group should go, and I've felt that for a while. Because of all the smoke and fire and noise from the various things that I do, it was easy to continue on. It was by no means cruising - I always put a lot into live shows, but in terms of a vision for another album, I couldn't see it any longer. And because I have so much on, I thought 'why am I still doing this?'" says Mikangelo. "And once you start asking that question, it becomes quite obvious."

Mikangelo does see himself still pursuing aspects of the spaghetti western aesthetic, including as part of one of his other projects, The Black Sea Gentlemen. "That's always been in various incarnations of things that I've



done, and there's coffers full of songs that I've done, and I hope in years to come that I'll be a well-known composer of movie soundtracks, and those songs can find a home," he laughs. "I've got endless amounts of instrumentals, but ultimately I'm also a singer, and I think my skills are best used on stage as a frontman and a singer, rather than as part of an instrumental band. The Tin Star has always been a bit of both, and that's why I liked it."

This weekend will see Mikangelo play his last show fronting Tin Star, on a bill that also features the Blackeyed Susans, organised as part of Yarra City Council's Leaps & Bounds Festival. Mikangelo has been a fan of the Blackeyed Susans for many years, and friends with the band for about 15 years. "Our first meeting was engineered through a photographer. I was doing a show at The Empress, and a photographer came up to me and said The Blackeyed Susans wanted to use someone in a photo for one of their Elvis shows, and said I had a pretty good quiff, so would I be interested," explains Mikangelo. "I knew a little bit about them, but not a lot. So we basically met on a photo shoot with me lying in a coffin pretending to be a dead Elvis, and we spent the

afternoon together," he laughs. "And then I realised what lovely chaps they were, and discovered their music." Mikangelo has since gone onto work with The Blackeyed Susans on a number of occasions, including one year when he sang Blackeyed Susans songs in an Elvis guise. "I'm quite short-sighted, and I remember losing my contact lenses on stage, and thinking I couldn't be Elvis with glasses," Mikangelo laughs. "So I had to do it quite blind that night - literally not because of alcohol intake!"

Having been billed as Mikangelo and the Tin Star versus The Blackeyed Susans, this weekend's gig has taken on a different slant with Mikangelo's decision to wind up the Tin Star. "When I told Rob [Smarski] that I was disbanding the Tin Star he said he couldn't believe that I'd thrown in the towel before the boot has even started," says Mikangelo. "To which my answer was, 'Don't worry, I can take you down with me if I want to,'" he laughs.

MIKELANGELO AND TIN STAR play their last ever gig at The Corner Hotel with The Blackeyed Susans this Sunday July 7 as part of the Leaps & Bounds Music Festival.

Attachment 3 - Leaps and Bounds Media Samples A



LEAPS AND BOUNDS FESTIVAL

The City of Yarra's inaugural Leaps and Bounds Music Festival will run from Friday July 5 - Sunday July 21, taking place in over 50 traditional venues such as the Corner Hotel, to an outdoor event in Stanley Street, to a Freeze/Push event at Fitzroy Town Hall, a silent gig in Gertrude Street and many, many more. The festival is partnered with indigenous communities within Yarra to program an outdoor BBQ event in Stanley St, as well as focus on indigenous acts within the festival, which has a strong focus on supporting local talent and all that is Melbourne. It's also collaborating with Gertrude Street Projection Festival, opening Friday July 19. PBS will also do a live studio show, open day and have outside broadcasts, there will be a tribute to The Tote local legend Tim Homensley and much more. Check out the program guide on their website for more at leapsandboundsmusicfestival.com

PRIMITIVE CALCULATORS

Primitive Calculators perform live for the only time this year, presented by Neumusak for Yarra Music's Leaps & Bounds Festival. Taking time out from producing their first studio album, Primitive Calculators hit The Tote on Saturday July 6 with a preview set of debut album material! with support from three exciting bands emerging from Melbourne's underbelly: The Spinning Rooms, Strangers From Now On, Faspdelay and Iceage and Principal Blackman DJs. Doors 9pm. Door charge applies.

JOHNNIE AND THE JOHNNIE JOHNNIES

These four highly-skilled musicians have backgrounds in jazz, classical and world music, with the driving force being their '60s inspired surfer-rock sound. Catch Johnnie And The Johnnie Johnnies at Bar Open on Friday July 5 as part of the Leaps & Bounds Festival to see just why they've played at major Melbourne venues, Falls Festival, Melbourne Festival, and inner-city house parties. It's at 10pm for free.

ANDREW TUTTLE

Sunday July 7, a night of probable intemperate coldness, icy winds, and general winter malaise. Rather than hibernating, trying to download pirated movies and generally wallowing in your own self-pity, swing via the alternate universe tiki bar surrounds of The Cobra Bar (upstairs at The Tote) to listen to four outstanding Australian solo producers/performers. Andrew Tuttle from Brisbane is currently touring his debut EP *4064*. He will be supported by Brain Drain, Automating and Acciness. Doors 7:30pm. Door charge applies.

Attachment 3 - Leaps and Bounds Media Samples A

MUSIC NEWS

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PERICO

Melbourne band Perico will headline a special performance at The Empress Hotel on Friday July 19 to honour their friend Sally Isaac, who passed away four years ago and to whom this year's Leaps and Bounds Festival is dedicated. Through her work at Yarra Council, Sally made an enormous contribution to public life, especially to the lives of those in the community who were more socially isolated and disadvantaged. Money collected on the door will be donated to the Sally Isaac Memorial Scholarship Fund, a fund established to help further the education of young women who make significant contributions to the Victorian community. Also performing on the night will be Mark Sinton and The Great Western. Doors open at 7pm, tickets \$10.



RIVER OF SNAKES

After a hit and run mini-tour in the pine-apple and sunshine state last weekend, River of Snakes return to the infamous Yab Yab's for another night of debauched rock'n'roll chaos on Saturday July 6. The band have been finishing the re-recording of their upcoming debut album and gearing for the release of a bunch of new material including a 7" on vinyl, live and a new ripper film clip. Supports provided by Bodies, Rayon Moon and The Maggot Men. Bands start at 9pm and its \$10.

IT IS NOT THE SINGER BUT THE SONG

The afternoon/evening show features a bunch of hand-picked Australian pop/rock & jangle bands showcasing their own song and a pair of classic Australian pop songs. Peter Carr & Mezz Coleman (aka The Family Tree) will start off the day at 2pm and are followed by Tim Reid, Danny McDonald, Michael Meeking, Nick Batterham, The Wellingtons (duo), The Joneses and headliners The Solicitors. The day will also feature a big Popboomerang records sale in the beer garden and guest DJs. It's all happening at The Yarra Hotel in Abbotsford on Saturday July 13. Entry is \$10.

PBS ACID COUNTRY LIVE BROADCAST

To celebrate the City of Yarra's newest live music festival Leaps and Bounds, PBS 106.7FM will be broadcasting live from The Labour In Vain, one of Fitzroy's most iconic watering holes and live music institutions, on Thursday July 11. The live broadcast features PBS' longest running program, David Heard's Acid Country in a very special two-hour episode showcasing some of Melbourne's most treasured country acts playing live from the venue. Joining David on the show will be ramblin', swingin', toe-tappin' bands The Idle Hoes, The Alan Ladds and Raised By Eagles live on air throughout the entire program. The broadcast kicks off at 3pm sharp and goes through until 5pm. Head down to the Labour In Vain and catch the show in person or tune into PBS 106.7FM to hear all of the action on your airwaves. Free entry.

*Christie
Brosford
Mirror on
Opposite Side
They're Clipping,
no justice.*

Attachment 3 - Leaps and Bounds Media Samples A



MUSCYCLE - THE PEDAL POWERED CONCERT

BY THOMAS BAILEY

Have you ever been in a gym, watching people riding all those stationary bikes and thought to yourself, "All that energy being expended on helping these people lose weight could be being harnessed to power this whole bloody place"? Liam Gerner, frontman and guitarist for local honkytonk five-piece band The Alan Ladds, certainly has, and that thought blossomed into what could be one of the more interesting festival ideas in quite some time.

Forming part of the City of Yarra's Leaps And Bounds festival, Muscycle is a free boutique music festival celebrating the notion that power can be generated without coal, natural gas, or nuclear fusion. Appropriately, the Yarra Energy Foundation soon got involved, along with a mixed bag of local musos.

Featuring Alan Brough of Sparks & Specks fame on MC duties, and starring musical acts such as Brian Ritchie from Violent Femmes, Visa and Linda Bull, The Black Jesus Experience, and The aforementioned Alan Ladds, Muscycle is going to be something else. And it will be the pedal power of stationary bikes, welded by members of the audience, that will provide the juice required to run the PA system at the venue, North Carlton's St Ali North.

"I came up with [the idea] with my brother who is actually a chef at St Ali North," Gerner tells me. "We wanted to do a gig with the Leaps And Bounds Festival, but I contacted them and they were like, 'How about an idea that's a bit more interesting than just doing a gig?'"

Having recently returned from a stay in the United States, one of the first things Gerner noticed about the City of Yarra was how absolutely "bike-crazy" it was. "So we [called St Ali North], 'Why don't we have a pedal-propelled concert?' and they were like, 'Yeah, let's do it! Because Yelo Cycle's right next door, they're all one thing, you know?'"

"[So] I contacted [Leaps And Bounds] and they were like, 'Great!'" he says with a laugh.

One of the earlier proponents of the idea was Violent Femmes member Brian Ritchie, who Gerner describes as "absolutely bike-crazy". "He heard about [Muscycle] and said he'd love to do it," Gerner says excitedly.

"And it's free, too, you know!" he continues. "It's a good little event. And because it's Bastille Day on the same day, we're going to do a homage to the Tour de France. We're going to

do a competition called the Tour de Nowhere. And all the pedalers that enter it will have the opportunity to win a bike - and then that will be powering the PA."

So not only is Gerner the progenitor of this fine idea, he's also performing in it. His band, The Alan Ladds, formed earlier this year through a love of gritty, story-based honkytonk country music. "I had just moved back here from the States - it's been about two years - where I was making my solo record and playing with Ryan Bingham, who worked on the *Crazy Heart* soundtrack," Gerner explains. He met fiddle and mandolin player Luke Moller at a pub, and they hit it off immediately. "[Moller] was telling me this hilarious story about how he got kicked out of some MTV party for throwing a sausage off the roof!" Gerner giggles. "So I had 'Luke Moller, Sausage Chucker' written in my phone and he called me the next day, we went over

to [pedal steel guitarist] Shane Reilly's house and we just listened to records - and we were like, 'Why don't we start a band together?' We did our first gig a week later!"

Gerner laughs at the memory, and informs me that they're ready to record their debut record sometime soon. "We want to say what's going on at the moment, in our own way," he explains. "And I think it's about being home, to be honest. It's a band that can only happen when you're in your home country, you know?"

MUSCYCLE will take place at St Ali North in North Carlton on Sunday July 14 from 12 noon to 5pm. Entry is free. Featured acts are THE ALAN LADDS, Visa and Linda Bull, and Brian Ritchie, among many others. Don't forget to help pedal the event along, there are some great prizes to be won.

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Attachment 3 - Leaps and Bounds Media Samples A

PRESENTATION NIGHT

BY LACHLAN KANONIUK

I manage to catch Western Bulldogs star Bob Murphy in his myriad of guises in the week leading up to our interview. On Saturday night at Etihad Stadium he led the charge for a valiant few moments of promise against the Tiges (who ultimately proved too good for the outclassed Doggies). On Sunday, he was spotted in his role as Rockdogs assistant coach at this year's Community Cup, standing alongside two icons of Australian music - Paul Kelly and Tim Rogers. The morning of our interview there was Bob Murphy the writer, detailing the beauty of the Reclink Community Cup in his weekly column for *The Age*.

The column featured a great photograph of Rogers, Murphy and Kelly casting their gaze across Enderwick Park. For Bob, a noted music aficionado - particularly of the Kelly and You Am I canon - it was a somewhat humbling experience. "It is strange, don't get me wrong," he speaks down the phone, fresh from a visit to the barber. "I know both of them, a little bit now and have spent a bit of time with both of them, and would call them friends. But I still have those little moments, thinking as I'm standing next to them about how much time I've spent listening to the music of these two coaches beside me. But at the time, you're just talking about the body and what move the Rockdogs should do next. It wasn't anything more than that, really. It was nice in its simplicity."

For Presentation Night, the first of its kind event exploring great footy and music minds, Bob will be joined by Paul Kelly onstage to examine the cultural importance of their respective crafts. "I'm going in blissfully unaware, really," Bob says of his preparation for the night. "I'm not sure if anyone knows what to expect. It's a bit of an experiment

in a lot of ways. But we have the bones of something that could be very good - music, footy, Paul Kelly, Francis Leach - that sounds okay to me," he relays with a sense of understatement.

While Bob and Paul's rapport is centred on the footy aspect of Community Cup, the two find their conversations extending to the extracurricular. "We sort of cross over a lot. There's a mutual curiosity, I'm obviously interested in music and Paul loves music and writing, and he's a bit of a footy nut. The conversation flows pretty easily between footy and music. But we talk about writing and that sort of thing as well."

Though the Dogs and their young roster are currently in a bit of a slump at the bottom end of the ladder in 2013, Bob can boast a spotless record of sorts as Rockdogs assistant coach. "Well I walk on the sunny side of the street, so I see it as that I'm undefeated as an assistant coach," he says in deference to the two consecutive Community Cup drawn results. "It's up to the Megabertz how they wanna look at it. But that's how myself, Paul and the rest of the Rockdogs



match committee want to take it."

Bob's musical palate was informed by a few choice childhood discoveries, and came into full flourish upon moving to the big smoke of Melbourne. "As for the music that was in my house growing up, my dad listened to classical music mostly. The only other stuff he really listened to was a few Van Morrison and Elvis records getting around the house. So I had a bit of an in there. The first CD I ever bought was Bruce Springsteen, then one of my mate's dads had Paul Kelly's greatest hits playing all the time. Those touchstones are what got me into it, I guess. Then I moved to Melbourne - and it sounds a bit wanky - but I remember having a beer at The Napier when I was 17 where I asked what was playing and it was Exile On Main Street. Those little moments are what really got me into music," he recalls.

Melbourne's two great loves, footy and music, seem to coexist with harmonic resonance - a quality that could well be unique to our fair city. "I grew up in a small country town, Warragul, then moved to Melbourne. So that's basically all I know, it's my kind of normal," he reasons. "People seem to be into the idea of Presentation Night, they stop me and ask me about it. There's a bit of vibe that it's something

worthwhile. I live in hope that it's a Melbourne thing."

So how does music influence Bob in his full-time role as an athlete? "It's a hard question to answer, how it influences me. It motivates, I suppose. But being an athlete, without sounding too dramatic, you tend to spend a lot of time alone thinking about things. All the anxieties, just like everyone else. Music's a great therapy for that. Going for a run, pumping weights. Whatever you're doing, it's a companion. It's a hard thing to articulate, it's part of who you are. Who you listen to is part of who you are. I'm sure we'll get into it at Presentation Night. My dad, my brother, my wife, my coaches have all been great influences on my footy career, but I put Paul, Tim Rogers, Iox Perkins, Springsteen as influences as well."

PRESENTATION NIGHT, featuring Paul Kelly, Bob Murphy and Francis Leach, takes place at The Corner on Wednesday July 10 as part of the Leaps & Bounds Music Festival.

Attachment 4 - Leaps and Bounds Media Samples B

ALBUMS

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KINGSWOOD

Change Of Heart EP (Cappun Kids / MGM)

Change Of Heart is the album, or in this case mini-album, that Australia has made its priority for decades - the Big Dumb Rock Record. Whether you first heard it from Dallas Crane, Jet, Grinspoon or The Angels, not much in the template has changed. Kingswood (the good ol' Aussie suburban tradition theme runs deep) is four mates playing in a garage in Melbourne, inevitably downing a few cheeky stubbies, and in that respect, as much from this decade as any of the past five.

Just because it's the latest in a long and feted tradition doesn't mean that Change Of Heart shouldn't offer something unique. Admittedly, the eight-track 'EP Deluxe' starts with its most derivative moment, the sub-three minute guitar assault *She's My Baby*, featuring drums reminiscent of James Baker's tribal beats on Hoodoo Gurus' *Leiland*. From this fun but forgettable start, the songs are split evenly into those that absolutely work, and those that would benefit from a little spontaneity. The single *Medusa* falls into the former group; a thumper highlighting Fergus Linacre's rough but nuanced vocals that swing between sweet soprano and canine growl within a single line. *Ohio*, a bluesy southern rock, or even R&B, song is the ultimate high here, and in a perfect world, this harmony-soaked song would be playlisted on radio stations across the world. Then, in an unlikely second half twist, those beautiful harmonies are the record's undoing. On a run of consecutive songs, Linacre's lead vocals are replaced by song-length two, three and four part harmonies, which while technically flawless, restrain potential raucous rockers like *Yeah Go Die* into upbeat folk-choir performances.

Best Tracks: *Ohio*
If You Like These, You'll Also Like This: THE MESS HALL, THE DATSUNS, KINGS OF LEON (circa: early stuff)
In A Word: Beer garden

A classic 'less is more' mistake is an unnecessary blemish on a record that otherwise can stand proudly amongst its classic Aussie pub rock forebearers.

SIMON TOPPER



BLISS N ESO

Circus In The Sky (Illusive)

Bliss, Eso and Izm are classy ringleaders and provide plenty of entertainment under the big top of *Circus In The Sky*. Bliss N Eso are quickly outgrowing Australian hip hop. On their fifth album, the band has embraced expansive production, rock beats, uplifting choruses and popular samples. *Circus in the Sky* aims for the stars.

The unlikely voice of Charlie Chaplin and his speech from 1940 film *The Great Dictator* starts proceedings in rousing fashion. Daniel Merriweather sings on the soulful *Can't Get Rid of This Feeling* and *Home Is Where The Heart Is* takes a funky '70s rock riff as a foundation for some down-to-earth rhyming about the comfort of familiarity. Both are instantly likeable and it's no wonder the latter track gave the boys their highest chart debut.

B'N'E are still capable of the odd clunky couplet and lyrical cliché - hear *Eso* on *Animal Kingdom* for example: "I set the kitchen ablaze/And take to the stage like Ricky Gervais/Tell it like it is in a world gone mad/I paint the town red like my girl on rag". But these lazy slips are occasional and can be forgiven considering the effort that has gone into the album as a whole. Getting signoff on the Chaplin sample was far from easy as, presumably, was coaxing NYC rap god Nas into contributing. His verse on *I Am Somebody* is as good as any he has committed to record in the last few years. *Circus...* is humorous too - Australian heavyweights 360, Pez, Seth Sentry and Drajt sound like they're having a blast together on record for the first time on *Reservoir Dogs* while DJ Izm shows what he can do with some funnies from Looset Aussie Alex Williamson.

Best Tracks: *Can't Get Rid of This Feeling*
If You Like These, You'll Like This: REE-TINE TEMPAH
In A Word: Expensive

DAVID WILD



POWDER MONKEYS

Smashed On A Knee (Freeform Patterns/Fuse)

When John Lydon asserted that anger was an energy, he might have been talking directly about the Powder Monkeys. Tim Hemensley, the band's principal songwriter, bass player and lead singer, did a hard line in social and political invective. Alienation, frustration, emotional dislocation, social marginalisation - it was there in spades. Add to that rhetorical mix John Nolan's buzzsaw guitar, and Timmy Jack Ray's disciplined street fighting rhythm attack, and the Powder Monkeys were just about the toughest, angriest, hardest rock'n'roll bastards in the business.

Smashed On A Knee was recorded originally in 1992, and released in 1994 on Dave Laing's Dogmeat Records. At the time of its original release, the Powder Monkeys had already established the band's reputation for intense and powerful live shows; the release of *Smashed On A Knee* came as something of a disappointment, with the Powder Monkeys' aural attack buried in a confusing, occasionally turgid mix. Mikey Young's careful re-mastering uncovers the sonic gems buried in the original rough mix. The brutality of *Another Night In Hell* verges on frightening; the cathartic anger of *Persecution Blues* is confronting, and perversely pleasurable. Hemensley's bleeding raw emotional make-up is never as obvious as in *I Stand Bare*; *Bruised Battered And Bloodshot* offers a self-destructive antidote to the pains of human existence.

The re-release comes with three bonus tracks, including a cover of Sam and Dave's *I Thank You* (via a 1977 ZZ Top bootleg), and two alternative versions of *Another Nite In Hell* and *Atomic Resolution*. There will never be another Powder Monkeys - these guys didn't just break the mould, they smashed it to pieces.

Best Tracks: *Persecution Blues*
If You Like These, You'll Like This: MOTORHEAD, MCS, THE DICTATORS
In A Word: Banned

PATRICK EMERY

Attachment 4 - Leaps and Bounds Media Samples B

THE HEMENSELY CUP

BY BRUCE LAIRD

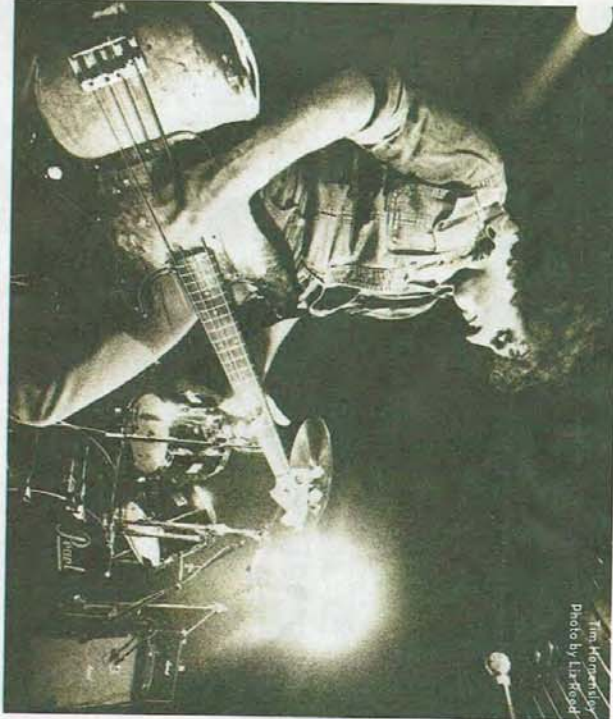
Tim Hemensley, the late Melbourne rock'n'roll pocket battleship, was never a fan of Australian rules football. So it came as a bit of surprise to his contemporaries in the music industry when Hemensley joined in the bidding for the football used at the 2003 Community Cup. "Hardly anyone was bidding," recalls Andy Moore, drummer with Digger And The Pusycats. "And then Tim put in a bid here and there, and he ended up winning it. I asked if he was excited, and he said, 'I don't even like footy! I was bidding on it to get the price up, so I could help the community.'" Moore laughs.

In some ways, Hemensley's impromptu auction success sums up Hemensley's legacy within the Melbourne music community. "Tim was all about community, even though he hated footy," muses Jason Exo Exant, the administrative and marketing brains behind Melbourne's beloved Community Cup. "The Community Cup is a great fund raiser for charity, but it's also about bringing people together - you bump into people you haven't seen in years, you catch upon what they've been doing. While Hemensley would probably be bemused by his naming association with a football match, the decision to name a regular recreational football game between members of the rock'n'roll fraternity and media types has ensured his name, and attendant legacy, remains at the forefront of Melbourne music consciousness.

Originally scheduled for late September, a week before the AFL Grand Final, the Tim Hemensley has been brought forward a few months this year to coincide with both the Leaps and Bounds music festival organised by Yarra City Council, and the gig being held at The Tote to commemorate the tenth anniversary of Hemensley's death. "Mary Mihalas gave me a call and asked if we wanted to bring it forward for the Leaps and Bounds festival, and then when the Tote sold out, it was the perfect opportunity for people to see the Powder Monkeys play as well."

Half-time of the game will feature a 30 minute set from the re-calibrated Powder Monkeys, comprising original puntard John Nolan, drummer Timmy Jack Day and a rotating band of guest vocalists. (According to rumour, Rocket Science will also play a track live, set on the day.)

Moore got to know Hemensley during the final year of Hemensley's life, when the pint-sized rock legend would get on stage with Digger And The Pusycats to sing a cover of the Sex Pistols' Godin during the Pusycats' set. Moore pays tribute to Hemensley's seemingly unabated passion for rock'n'roll. "When the Powder Monkeys supported The Dictators at the Tote, Tim got straight off stage, packed up his gear and stood front and centre in front of The Dictators. For the entire set."



Tim Hemensley
Photo by Liz Kead

KARNIVOOL ASYMMETRY

Attachment 4 - Leaps and Bounds Media Samples B



ALIE

Mini tours are great. They don't take too long, they don't break the bank and they're down right fun. Alie and Hayley Couper are embarking on one together, smudgy bang in the middle of winter, on either side of the Bass Strait. They will be playing on Friday July 26 at The Gracia Darling. Alie will have her band in tow and Hayley Couper will have a swag of new songs. So come and get toasty warm at the Alie+Hayley+Couper straight-to-headline-tipsy and toasty winter tour. Supports come from Alex and The Sky, Lashies and Cabin Inn.

BROTHERS HAND MIRROR

This July, Brothers Hand Mirror are bringing their notoriously wild live exploits to Cobra Bar, upstairs at The Tote every Thursday evening. Nothing under the moons glow will make you want to dance more than the anticipation of the duo's forthcoming EP *Picture Taps*. The EP is personally selected by Paul "PBDY" Young (who works alongside Flying Lotus on his label Brainfeeder) to hold the honour of being the first release on his up-and-coming record label TAR on the final Thursday of the residency. Catch them this Thursday July 18 at The Tote, alongside Habits and Outerwaves. Doors 8pm.

MUSIC NEWS YOUR COMPREHENSIVE LOCAL GUIDE
 For all the latest news check out beat.com.au



MONEY FOR ROPE & BLACK CAB

In a special one off show put together especially for Leaps and Bounds and the Gertrude Street Projection Festival, Money For Rope will be seen and not heard when they play a silent gig at Yah Yah's this Sunday July 21 from 6pm - 8pm. The 12-legged party machine will rock out with no noise pollution - unless you are one of 100 lucky people to have specially tuned headphones on. Following this, Yah Yah's will be transformed into an exotic light filled gallery with a collection of projection artists while the psychedelia-infused Black Cab provide the soundtrack. Booyah.



KINGSWOOD

Melbourne indie four piece Kingswood are set to play two shows this week. This week has also seen the release of their Tarantino inspired 10-minute short film *Some Motherfuckers Gotta Pay*. The film, much of which was shot at the iconic Sydney venue the Annandale, features guest appearances by Seth Sentry, Thelma Plum, Sticky Fingers, Kira Puru, Dan Rule and cult surf icon Reg Mombassa. They'll hit The Corner Hotel on Wednesday July 17 and Thursday July 18, but Thursday's gig is already well and truly sold out so you better get in quick for tonight. Support comes from Bertie Blackman and Apes.

LEADFINGER

As part of the Leaps & Bounds Music Festival, those teen titans of trash Leadfinger and Melbourne's masters of mono The Wardens team up for a night of gusset-bursting rock action at Yah Yah's in Fitzroy on Friday July 19. Get your leather jacket dusted off and lock it in! Doors 7pm, free entry.

PERICO

Melbourne band Perico will headline a special performance at The Empress Hotel on Friday July 19 to honour their friend Sally Isaac, who passed away four years ago and to whom this year's Leaps and Bounds Music Festival is dedicated. Through her work at Yarra Council, Sally made an enormous contribution to public life, especially to the lives of those in the community who were more socially isolated and disadvantaged. Money collected on the door will be donated to the Sally Isaac Memorial Scholarship Fund, a fund established to help further the education of young women who make significant contributions to the Victorian community. Also performing on the night will be Mark Sinton and The Great Western. Doors open at 7pm, tickets \$10.

Attachment 4 - Leaps and Bounds Media Samples B

MUSIC NEWS

YOUR COMPREHENSIVE LOCAL GUIDE

For all the latest news check out beat.com.au



THE RECHORDS

The ReChords and Pat Capocci will both be hitting the Public Bar for a big show this Friday July 19 - and rounding out the triple header will be local lads The Rockadees lending their support. Both the ReChords and Pat Capocci had overwhelming response on their tour overseas and have been gathering steam in different directions and a growing fan base both here and abroad. Pat is an amazing and energetic guitarist and has a more R'n'B flavour to his own unique style of roots & rockabilly. Then you get The ReChords with their twist on early hillbilly/bluegrass/country/rockabilly mix, adding flavours from the past in their own songs with current references in their lyrics. Join them from 8.30pm for 12 bucks. They also play The Retreat Hotel this Sunday July 2 at 7.30pm.

MONEY FOR ROPE

Folks, you will need to see this 12 legged, two drummer party machine rock it out with no noise pollution - unless you are one of 100 lucky people to have specially tuned headphones on! This is a special one off show put together especially for Leaps and Bounds and the Gertrude Street Projection Festival when Money For Rope will be seen and not heard. Yah Yah's will also be transformed into an exotic light filled gallery with a collection of projection artists, while Black Cab provide the soundtrack. This will all be going down on Sunday July 21, doors 6pm, free entry.

Attachment 4 - Leaps and Bounds Media Samples B



THE MEANIES

When the lovely folk from the City of Yarra's Leaps & Bounds Festival asked The Meanies if they'd like to take part in the festivities they of course said "Fuck yeah!" When the lovely folk asked "Where would you like to do the gig?" The Meanies said "The Tote, of course!" So here they are, almost 24 years to the day of the meanies first ever show right back where they started. The generation's tote toxm Meanies would have to be Batsiss. The they're playing too, along with Geelong punks. The Krenlings and Jan Jac fuck ups. The Dipsticks. It goes down this Friday July 12.

GIG GUIDE

Bob Murphy

PRESENTATION NIGHT

A brand new event combining Melbourne's two great loves - music and food! - has been revealed, with a couple of certified legends joining forces to talk about their respective crafts and extraordinary passion. A festival to inspire, celebrate royalty and crown of the Community Cup's Board of Directors. Bob Murphy will be joined on stage by modern day champion, Scribble, and virtuoso Bruce Spangher. For Bob Murphy for an extensive year. Host for the evening will be music and food, presenter Francis Leach. Presentation night with Paul Kelly, and Bob Murphy, takes place at The Cornelian, 8th, Wednesday, July 10.

GIG OF THE WEEK

important

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Attachment 4 - Leaps and Bounds Media Samples B

MUSIC

TRICK OR TREAT?

Singer-songwriter Laura Imbruglia might be living in a new city and playing with a new band on her new album *What A Treat*, but some things never change. She tells Steve Bell about the power of country music, searching for laughs amidst bleak terrains and embracing her inner freak (and blaming Ween).



It's been the best part of a decade now since young Sydney musician Laura Imbruglia started playing her trade on the touring circuit as a budding songwriter, but the passing of time has gradually ushered in a myriad of changes in her world. She now calls Melbourne home, has established a crack band of musicians in that city, and for the first time they've all contributed to one of her albums, her brand-spanking third effort *What A Treat*.

It's an assured, albeit occasionally melancholy, group of songs which were accumulated over the course of three years, and while there's no overarching theme to the collection per se, they definitely feel like they belong together. According to Imbruglia this is by necessity rather than design; partly due to her not churning out songs at a rate of knots, plus because she's a fan of bands who embrace a willfully eclectic streak.

"I usually let the songs dictate [the feel of the album] because I'm not very prolific, and I struggle enough to just get enough songs to fill an album," she reflects. "So if I was to dictate a theme or a particular sound that I wanted then I'd never get anything done, because I'd be constantly trying to re-write the songs or write songs that are more suited. I just use the excuse that I'm a Ween fan if ever anything goes astray – if an album's not cohesive musically I can just say, 'Well I like Ween and Ween do that, and Ween rule!'. That's my excuse for everything."

It's an excuse that could apply equally as well to Imbruglia's career as a whole, because her sound has changed dramatically over the journey, especially if you hold *What A Treat* up next to her relatively shiny 2006 self-titled debut.

"It's just growing up, and as you get older getting a better feel for the right kind of people to work with – both in your band and as a producer," she explains of the gradual shift. "The first album is really hi-fi, and there was a lot of work from both my manager and the producer saying, 'Make sure it's radio-friendly! You're gonna fucking get flogged on triple j blah blah blah' – that's just not a consideration for me anymore. That changes the sound a fair bit when you stop caring about stuff like that. And I didn't really get into country music until after the first album, and then when you start listening to lots of old country music and bluegrass and stuff I guess you appreciate warmth in recordings more than you might have before."

While she's musically accomplished, there's no doubt that the core strength of Imbruglia's writing is derived from her deft lyricism, and she explains that sometimes this gift is excised more easily than at others.

"I don't know that it comes easy, some of the songs – and you can probably tell the difference between them – just write themselves; *Awooooh!*, *Why'd You Have To Kiss Me So Hard?*, and *The Intervention*, those songs were ones that just fell together, and I didn't have to work very hard. But then they're not super-clever or anything, I just try to get my point across and make the lyrics fit in with the feel of the song, whereas there are other ones that I agonise over for months and months – some of them are very syllable dependent, like *Limerence* for instance, and that ate into several hours of my commuting time on the way to work. But it pays off – it's really rewarding when you find that missing word you've been desperate for.

"[I enjoy songwriting] to a point. Sometimes it's not that rewarding because you just can't get to the end of it – if you work on a song for too long, you stop seeing what's good about it. I nearly gave up on *Harsh Dylan Songs* because I was working on it for months and months and could only get the verse lyrics, and was just singing really crap lines in the chorus. It took me listening to Dylan and realising that I could hide some insults within the chorus by referencing Bob Dylan songs – making it a whole song of insults in one line – and that would work just fine."

Imbruglia's default mode of lyricism involves utilising her wonderfully wry sense of humour, even sometimes in the bleakest of surrounds, and the ensuing levity characterises the tracts without rendering other emotions redundant, not always the easiest of feats.

"I think that's just the way I roll in life and as a writer," she smiles. "When I started out I used to only write humorous songs, and I think it was just a defence mechanism at first because I was worried that I wasn't a good writer or worried that people would get bored, so I was constantly cracking jokes to keep people

entertained. Now it's my way of giving people relief from the relentlessly depressing nature of the songs' subject matter – it's for my own benefit as well as the audience's, because it can be a total bummer sitting through a whole set of my songs, especially if you're already depressed or you're trying to have a fun night out. It's just me saying, 'Find something funny in this situation, because there must be something amusing about this'. I love The Magnetic Fields and Morrissey and writers like that, who manage to inject a bit of humour into grim subject matter."

Speaking of grim, Imbruglia's early career found her constantly being scrutinised in the context of her ridiculously famous sister, a ludicrous situation given that they were coming from entirely different musical places. Thankfully Laura's longevity has eroded these inane comparisons, even if her sister's shadow still occasionally looms large.

"Yeah, it's finally backing off a little bit which is good," the singer admits. "I don't really cop much flack from people. I still regularly get people accidentally calling me Natalie when they're talking to me, but I guess it's just in their brain and you can't really help that. I'm not really fussed anymore, I don't think that people are still accusing me of nepotism or anything – I've been around enough and done enough things by myself that people don't think I'm just passing through or whatever. In the early days I was constantly accused of that, and as a result – or as a backlash – I basically refused to speak to newspapers. I had to turn down free promo, but it was basically just them wanting to talk to me about my sister, which was a waste of time for everyone involved. Them's the breaks, that's what happens if you have the same surname as someone who's successful."

WHO: Laura Imbruglia

WHAT: *What A Treat* (Ready Freddie/MGM)

WHEN & WHERE: Saturday 13 July, The Tote

Attachment 4 - Leaps and Bounds Media Samples B

inc

LEAPS & BOUNDS
MUSIC FESTIVAL
5-21 JULY 2013

SAILING HUMANS

This Saturday, Leaps & Bounds Music Festival and the Evelyn present The Asylum Seeker Resource Centre Fundraiser, featuring three great local bands. **Pony Face** have had a spectacular six months, with the release of their third album *Hypnotised* to critical acclaim and also a national tour. Their friends **The Twoks** will be joining them, having just released their record *Sailing Away – The Instrumentals*, as well as **Human Face** who'll be opening the night. All proceeds will go to the Asylum Seeker Resource Centre.

THE FAST-LANE

Following two headlining performances at the 2013 Melbourne Cabaret Festival, **Charlie Lane** will be dropping into the Grace Darling tonight (Wednesday) to host a party celebrating all things quirky. Joining the festivities will be Lane's special guests, **Dash** in all their glamour and **The Keytar Kids** in all their toyness. Put aside your school-night worries and check out Charlie Lane's Leaps & Bounds Festival show.

DON'T STAY BLUE

With infectious vocals and a subtle dark side, progressive folk-pop five-piece **Tully On Tully** join the Leaps & Bounds Music Festival. Headed by the haunting vocals of Natalie Foster, their latest single *Stay* evokes thoughtful imagery and poetic descriptions. Joining them at Yah Yah's this Sunday is the vintage vocals and smooth honey harmonies of **Susy Blue**, as well as the cinematic sounds of **Catch Release**.

REDEEMED HUNTER

Four-piece **Enabler** (USA) have pushed out eight furious releases of their own unique meshing of metal, punk, hardcore and grind, the latest of which is their scorching *Shift Of Redemption* EP. They head down under for the first time this July to launch it. Sludge group **Urns** will join them for all shows. This Thursday at the Bendigo Hotel, as part of Leaps & Bounds Music Festival, they'll also be supported by **A Million Dead Birds Laughing**, **Party Vibe** and **Diploid**.



MAYFAIR & PARK LANE

Having formed in 2008, **The High Society** are a nine-piece juggernaut that blur all lines of musical austerity. With three MCs at the centre and a six-member backline including some of Melbourne's most talented musicians, the band genre hop into reggae, jazz, hip-hop, drum and bass, funk and rock. They'll be playing at First Floor this Thursday with **Mayfield** as part of Leaps & Bounds Music Festival.

EYE OF THE DUCK

I Am Duckeye are performing a special acoustic show at the Empress as part of the Leaps & Bounds Music Festival, a joyful gathering to bring awareness to the thrill of unsupervised intersection pole-vaulting experiences for inner-city kids. Having just released their debut album *Husband* to rave reviews, they will be rippin' stripped-back-to-basics versions of a selection of quality tracks from their illustrious career.

MELODY AND GRACE

This January, **Melody Pool** was crowned the Songwriting Winner of the Telstra Road To Discovery competition with her title track *The Hurting Scene* and the beautifully empowering *Henry*. Her anticipated debut album is a stellar collection of depth and grandeur. Hear her performing songs from it live at the Grace Darling this Friday, as part of Leaps & Bounds.

DEAD EYED COMA

WHOOSHING ENGINES

From what began in 2009 in a lounge room in St Kilda, **Howlin' Steam Train** have forged a reputation for a rollicking live show, which they'll be bringing to Yah Yah's this Saturday as part of Leaps & Bounds Music Festival. As the name implies, Howlin' Steam Train are ragged, relentless and freakin' fun. They're a nice and boozy cocktail of rock, soul, boogie and a bunch of other sensual delights you can't quite pick.

SYDNEY MORNINGS

Attachment 4 - Leaps and Bounds Media Samples B



LEAPS AND BOUNDS

Named after the Paul Kelly song, the City of Yarra have announced their inaugural Leaps and Bounds Music Festival, with an emphasis placed on all things local. Fifty traditional venues such as The Corner Hotel (the largest venue in the area) to The Empress (one of the longest serving) will be involved, and events are also being confirmed at non traditional venues such as an outdoor event in Stanley Street, a Freeze/Push event at Fitzroy Town Hall, a silent gig in Gertrude Street, and many more. The Leaps and Bounds Music Festival is also happy to announce two strategic partnerships. The first is with the indigenous communities within Yarra to program an outdoor BBQ event in Stanley St, as well as putting focus on indigenous acts within the festival. The second is a collaboration with the Gertrude Street Projection Festival; for the Leaps and Bounds closing weekend, events will be jointly programmed by Leaps and Bounds and the Projection Festival to put a real spotlight on one of the most emerging precincts within Yarra. Other events that are taking shape include a partnership with PBS-FM to do a live studio show, open day and outside broadcasts, a tribute to The Tote to local legend Tim Hemmersley, Morning Ritual shows at cafes throughout Yarra and many more. Leaps and Bounds Music Festival will be happening at various venues within the City of Yarra from Wednesday July 15 to Sunday July 21. Artist and event applications are now open at the Leaps and Bounds Music Festival website, with a full program to be confirmed soon.

Attachment 4 - Leaps and Bounds Media Samples B

ALBUM OF THE WEEK

EVEN
First XVIII (Rubber Records)

In the '70s, Richmond champion Royce Hart listed his best 18 contemporary players in the Victorian Football League. Defying convention and humility, Hart named himself at centre-half forward. Hart's self-indulgence earned him the ire of the fans of opposing clubs, and the criticism of football commentators; to Richmond supporters, it was an obvious choice.

It's hard to see Ashley Naylor, Wally Kempton and Matt Cotter listing Even, the band the trio formed 18 years ago, in their own list of favourite pop bands - and, in some ways, that's partly why Even is one of the great Australian pop bands. Even is the dog-eared book you always come back to when you want a good read, the perfectly worn-in jeans that will fit you like a two-fingered denim glove forever and a day, the TV sitcom that finds the perfect balance between pathos and reassurance, the movie auteur whose cinematic exploits challenge and comfort you in equal measures, the culinary experience that will send you home with a stomach full of nutritional goodness.

And it's all here on *First XVIII*, the compilation released to coincide with Even's 18th birthday celebrations. Chosen by a cast of Even fans and long-time supporters, *First XVIII* is a narrative of pop excellence. Four of the tracks - *Don't Wait*, *Stop And Go Man*, *Little Red Taxi* and *Peaches And Cream* - are taken from the band's first album, *Less Is More*. Each in its way is a classic - why someone hasn't appropriated *Little Red Taxi* for an American television advertisement is anyone's guess, while *Stop And Go* is the soundtrack for the confusion of youth we've all endured.

Black Umbrella, from 1998's *Come Again*, is a stretch out on the couch on a lazy Sunday afternoon, with n'er a care in the world beyond the two metre journey to the stereo to put on another timeless record; *I Have Nothing*, from the *One Side Not* EP glistens like a precious pop jewel, and then some. *Rock'n'Roll Save My Life* and *Life Gets In the Way*, both from *A Different High*, explore different aspects of the same issue: on the former, rock'n'roll is the antidote to a life that could be lost to beige banality; on the latter,



it's the reality of growing up that makes the excitement of rock'n'roll even more important.

There's a bonus disc, too, if you're lucky enough to come across one of the 500 limited edition double-disc versions of the compilations. You can hang your pop hat all over *Karmic Flop* and feel good for ever and a day, *4:18* makes a lost evening seem like the best thing you've ever done and *She Told Me So* is myopic romanticism in the suburban fields of Melbourne. *Weather King* has a riff that any self-respecting paisley underground band would wield a knife to commandeer; *In Another Time* is the best of the Beatles, writ large, in full bloom and wrapped up and packaged with tender psychedelic loving care.

It's a been a very solid 18 years on the rock'n'roll field for Even. Here's hoping the boys' fitness holds up, and we get another 18 years of classic pop experience.

PATRICK EMERY

Best Tracks: *Rock'n'Roll Save My Life*, *If You Like This, You'll Like* (great pop music in a word: Pop)



TULLY ON TULLY

The progressive folk pop five-piece Tully On Tully join the Leaps and Bounds Music Festival line-up. The haunting vocals of Natalie Foster have seen the troupe play at Push Over Festival, tour Asia, and play Manila's Wanderland festival, along with the likes of The Temper Trap. This showcase of smooth vintage harmonies will take place on Sunday July 14 with Susy Blue and Catch Release. It's only \$5 on the door!

Attachment 4 - Leaps and Bounds Media Samples B

IT IS NOT THE SINGER BUT THE SONG

The afternoon/evening show features a bunch of hand-picked Australian pop/rock and jangle bands showcasing their own song and a pair of classic Australian pop songs. Peter Carr & Mezz Coleman (aka The Family Tree) will start off the day at 2pm and are followed by Tim Reid, Danny McDonald, Michael Meeking, Nick Batterham, The Wellingtons (duo), The Joneses and headliners The Solicitors. The day will also feature a big Popboomerang records sale in the beer garden and guest DJs. It's all happening at The Yarra Hotel in Abbotsford on Saturday July 13. Entry is \$10.

MUSIC SITES BUS TOUR

The Leaps and Bounds festival celebrates the musical history of Yarra City with a guided bus tour which kick off this week. The guide is **Bruce Milne** (founder of AuGoGo and In-Fidelity Records, journalist, managed The Blackeyed Susans, former owner of The Tote). It will cover the sites of past clubs, video and movie shoots, shared musician households and Indigenous music spots. See leapsandboundsmusicfestival.com.



BROTHERS HAND MIRROR

This July, Brothers Hand Mirror are bringing their notoriously wild live exploits to Cobra Bar, upstairs at The Tote every Thursday evening. Nothing under the moons glow will make you want to dance more than the anticipation of the duo's forthcoming EP *Picture Tape*. The EP is personally selected by Paul "PBDY" Young (who works on alongside Flying Lotus on his label *Brainfeeder*) to hold the honour of being the first release on his up-and-coming record label TAR on the final Thursday of the residency. Catch them this Thursday July 18 at The Tote. Doors 8pm. Door charge applies.

PERICO

Melbourne band Perico will headline a special performance at The Empress Hotel on Friday July 19 to honour their friend Sally Isaac, who passed away four years ago and to whom this year's Leaps and Bounds Festival is dedicated. Through her work at Yarra Council, Sally made an enormous contribution to public life, especially to the lives of those in the community who were more socially isolated and disadvantaged. Money collected on the door will be donated to the Sally Isaac Memorial Scholarship Fund, a fund established to help further the education of young women who make significant contributions to the Victorian community. Also performing on the night will be Mark Sinton and The Great Western. Doors open at 7pm, tickets \$10.

RD SILENCES... BEAT.COM.AU/TV

PBS ACID COUNTRY LIVE BROADCAST

To celebrate the City of Yarra's newest live music festival Leaps and Bounds, PBS 106.7FM will be broadcasting live from The Labour In Vain, one of Fitzroy's most iconic watering holes and live music institutions, on Thursday July 11. The live broadcast features PBS' longest running program, David Heard's *Acid Country* in a very special two-hour episode showcasing some of Melbourne's most treasured country acts playing live from the venue. Joining David on the show will be ramblin', swingin', toe-teppin' bands The Idle Hoes, The Alan Ladds and Raised By Eagles live on air throughout the entire program. The broadcast kicks off at 3pm sharp and goes through until 5pm. Head down to the Labour In Vain and catch the show in person or tune into PBS 106.7FM to hear all of the action on your airwaves. Free entry.

PRESENTATION NIGHT

Featuring Paul Kelly, Bob Murphy and hosted by Francis Leach, *Presentation Night* is a live talk show that takes football and music as starting points for a discussion about our great obsessions - love, life, how to win the flag and great albums. It's about learning something new about our heroes, ourselves, and how kicking a ball and writing songs define us. It all happens live on stage at The Corner Hotel tonight. Doors 8pm, tickets are \$43.

Attachment 4 - Leaps and Bounds Media Samples B

KINGSWOOD

BY ALASDAIR DUNCAN

Kingswood have rock'n'roll in the blood. If you don't believe me, just ask their grade six teacher - a very early lineup of the group played in a primary school cover band. Their crowning achievement was a heartfelt version of Aerosmith's Don't Want To Miss A Thing. How were they to know that a few years down the line, they would actually be opening for Aerosmith at Rod Laver Arena? I ask singer Fergus Linaere if he or anyone else from the band admitted to their pre-teen crush, but he insists they played it cool.

Steven Tyler came into our room before the show and said, "Look at this motley crew, look at your hair!" he tells me with

Beat Magazine Page 30

a laugh. "He was carrying on and telling stories about when he was our age and driving around in a flower truck." The show was Kingswood's biggest to date, even if playing to an arena crowd was an intimidating experience. "You have people rolling in all the way through your set, and dudes sitting up the back. You don't know what to expect from something like that."

The boys did manage to ruffle some feathers at the show. "Someone actually emailed us after the gig saying that our language was inappropriate and that we were too rude," Linaere says. "I don't know exactly what we said, but he just said that we should all grow up." He seems baffled that such prudish types would make it to an Aerosmith show. "I mean, Steven Tyler's wanking the microphone off and chucking a water bottle in the crowd to pour it all over everyone," says Linaere. "I don't know what they would have made of that."

Kingswood are all set for a national tour, after which they'll be heading to Nashville to record their debut album. Before that, however, they have a short film to release. The film, made by the band themselves, is called *Some Motherfucker's Gotta Pay*. It started out as a music video for their raucous track *Ohio* before blossoming into something much bigger

WATCH INTERVIEWS, CHATS & AWKWARD SILENCES WWW.BEATCOM.AU/TV

and grander. "The song's been out for ages, but we just kept going and going on the wheel," he says. "If we like an idea, we really don't hold back."

The band dreamed up the idea for their "iranimo-esque film one cinematic night" as they were driving back from a show. "We were in our van on the way back from Sydney," says Linaere. "Mike and I were up the front, and we started dreaming up a story about three or four gangs who are after a prize, which is called The Cheddar. By various circumstances, all these gangs end up at a bar, where there's a big shoot-out. The bar scenes were actually shot at The Armadillo."

The film features a variety of guest stars - Sticky Fingers are in it, as is Seth Sentry, and Mambo guy Rog Mombaxa plays the baddie. "He was the original possessor of The Cheddar, and when he comes back and he's not happy," says Linaere. "This is scary as hell." Where can we expect to see the film? Well, that's a long story. "We figured it wouldn't pass any of the classifications for Rags or Channel V," Linaere says. "But Channel V are quite keen to pick it up based on the preview. They haven't seen the whole thing yet, and I wonder what they'll think when they do. Needless to say, the film features a lot of blood and spatter. "My mum's really excited to see it," says Linaere.



"but I've been preparing her for the possibility that she won't like it." She and the Rod Laver Arena couple may want to steer clear, but everyone else should prepare to have their minds blown.

Independently pay The Cheddar film to the band on Thursday July 11 - we'll have it on Beat.com and have a DVD (ish) too!

THE MEANIES

When the lovely folk from the City of Yarra's Leaps & Bounds Festival asked The Meanies if they'd like to take part in the festivities they of course said "Fuck yeah!" Where the lovely folk asked "Where would you like to do the gig?", The Meanies said, "The Tale, of course!" So here they are, almost 24 years to the day of the meanies first ever show which just happened to be at The Tale, and they're right back where they started. The generations, later love! Meanies would have to be Belpis so they're playing too, along with Geelong punks The Kenninggs and Jan Jue fuck ups The Dipsticks. It goes down this Friday July 12.



EVEN

Taking place as part of the impending Leaps & Bounds festival, Even will perform two special stripped back acoustic performances at Yarra Hotel. The trio will be without Matthew Cotter for these shows (and there shows only). In an attempt to fill the void, Ashley & Mal will have some additional instrumentation along for the ride with friend/guesting on keys, strings, backing vocals and the like. The night will also debut a special Even Mountain Goat brew in the form of a Superman Punch porter - with a free sample provided for all ticketholders. Even perform at The Yarra Hotel, Abbotsford on Wednesday July 18 and Thursday July 19.

Attachment 4 - Leaps and Bounds Media Samples B



ISSUE 1378 10 JULY 2013 beatmag.com.au

HOT TALK
THE BIGGEST IN
INTERNATIONAL &
NATIONAL NEWS
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CLAVIANS

In conjunction with Melbourne's Leaps & Bounds Music Festival, new record label upstarts Dream Vessels will take over The Grace Darling Hotel on Saturday July 20 to present an eclectic local music showcase. Headlined by their first signing Clavians, who will be launching their film clip for track *Body Grip* off newly released EP *Cosmic Hood*, Clavians bring psych-punk back to its rawest form and prove to be not your average two-piece. Joined on the night by electronic mastering Solaris, alt-country crooners Big Smoke and three-piece scuzzy grunge maestros Claws and Origins, doors will open at 9pm and DJ Nix Wheel will be spinning the finest local black wax to treat the ears of unsuspecting punters. \$10 entry includes Clavians *Cosmic Hood* EP to help celebrate Dream Vessels' first release.

Attachment 4 - Leaps and Bounds Media Samples B



THE MEANIES The Tote, Friday July 12

When The Meanies first stepped across Melbourne's sticky carpets, local government was even more of a fiscal and administrative mess. What is now Yarra Council was separated into Collingwood, Fitzroy and Richmond Councils; if any of those councils had an event, it certainly didn't celebrate snotty punk bands of The Meanies' grotty standing. But that was then, and this is now, and The Meanies were back at The Tote tonight as part of Yarra Council's Leaps and Bounds festival. The sound coming from Kremlings was egregiously loud - so loud, in fact, that we took a sonic sojourn upstairs to the re-opened Cobra Bar to see Hank Haint. Just why continental Europe seems to produce more one-man bands per head of population than the United States, the UK or Australia is baffling maybe it's because it's so cold in the winter it's easier to stay in your bedroom and play music by yourself; maybe it's 'cause it's hard to find decent supporting musicians. Either way, Haint was in good, albeit sloppy, form. The riffs were there, the precision rough and ready. But that, according to lore, is rock'n'roll. From there it was back downstairs to see Batpiss. Batpiss, a friend remarked mid-way through the set, are the future. It's an aural battering with punk-rock passion; there's not a prisoner to be seen in the band room, and the future is looking bright enough to don the shades. Los Tones are on stage in Cobra, and we know we have to see out the set - if only because The Meanies would understand. Los Tones play three-

chord garage rock with empathy and attitude. One moment we're basking in moddish glory in a smoky London venue; the next, we're walking down Venice Beach with the sounds of The Standells ringing in our ears. Your hips are shaking, and your mind is awoken to the possibilities of garage-rock. These guys have to go places. It is their destiny. And then it's the main event. Back in the day, Link Meanie was every conservative columnist ideal type punk-rock layabout; in 2013, he looks like a guy selling pocket calculators in 1982. But the electric shock contortions in his body are still there, and the wild look in his eyes has barely been tempered by the passage of time. Wally Meanie is the backbone, the full backline and architectural foundation of the contemporary Melbourne rock scene; if Wally isn't there, it probably didn't happen. There's a moment when the late '80s/early '90s punk-pop zeitgeist appears before us like a punter launching himself into the crowd. The Meanies are fast and furious, and deliciously melodic. 10% Weird, Never. Sorry About The Violence. It's as fresh as the day it was written, and sharp as a tack. Tonight, there was no better place to be than The Tote.

PATRICK EMERY

- LOVED:** The Meanies, reprobating for the violence.
- HATED:** When the Fat Yak ran out, leaving us at the mercy of that drought stuff.
- DRANK:** Fat Yak, and the river in dry.

FOR MORE LIVE REVIEWS &

Beat Magazine Page 50

[FEATURES]

DRIVING IN THE FAST LANE

MUSIC



Is good old fashioned Aussie rock hard to find in 2013? Melbourne's **Kingswood** don't think so – their combination of great tunes and a good time is what brought them here and what will take them to their next destination. Frontman **Fergus Linaere** bares his ambitious soul to **Ben Pearce**.

hundred per cent independent so it's challenging but it's all good. We were talking to Vance Powell and he's worked a lot with Jack White and even he is the first to advise not doing a label deal unless it's under the terms you want. It's harder to do it on your own, but we're prepared to go it alone."

WHO: Kingswood
WHAT: *Change Of Heart* EP Deluxe (Independent)
WHEN & WHERE: Wednesday 17 and Thursday 18 July, Corner Hotel

Ambition is something written all over the faces of the four individuals who make up Kingswood. Forming in 2009, the Melbourne rockers have had nothing short of a sharp incline since taking out a triple J Unearthed competition that saw them snare a coveted slot at Splendour in the Grass only last year. Since then they've traversed this country many times over with the likes of Aerosmith, Owl Eyes, Boy In A Box, The Living End, British India, Stonefield and The Saints, and also managed to revisit the festival stage at Dunescliff and Pyramid Rock, quickly securing their place as one of the hottest young tickets in town. Their first three singles – *Year Go Die*, *Madest* and *She's My Baby* – all quickly made their way to the ears of the listeners of triple J and eventually contributed to their *Change Of Heart* EP deluxe, an eight-track package that also includes the latest single *Ohio* and brings new fans right up to date. At almost 30 minutes long, the band could've easily called it an album.

"We could've called it that yeah," frontman Fergus Linaere explains. "But we do have our debut album which we're about to record and we didn't want anyone to get confused. We're wrapped and feel very privileged that things have gone our way quite often so far and things are working well for us. We've had a lot of little

KARNIVOOL

A SYMMETRY

[FEATURES]

MUSIC

SCHOOL OF HARD KNOX

Surviving a plane crash in the '80s and going on to become known in his homeland as "Black Elvis", Roger Knox initially had his sights set on becoming a boxer until, as Annie Brown learns, he discovered music as "a way for me to tell my stories."



Roger Knox is feeling a bit under the weather. "At the moment I feel like I'm caught underneath the wheel of a cement truck of something," he says. Despite being weighed down by illness, the 65-year-old indigenous country singer is still very upbeat having just finished up a string of gigs in Sydney. Earlier this year, Roger released his latest album *Strangers In My Land* - his first album to receive a US release. After the album dropped, he went on a big Stateside tour playing shows in Madison, Wisconsin, Chicago and also as part of San Francisco's Hardy Strictly Bluegrass festival, where he played to audiences of up to 30,000 people. A modest musician, even when playing to big international crowds, Roger doesn't lose sight of where he comes from: "It was the biggest crowd, I couldn't believe it. I had an experience though because out the back of the stage, there was a huge Eucalyptus tree. Growing up within a strong church community, Knox's earliest memories of music are of singing gospel songs around the fire with his family. He didn't discover country music until later, and even then it came from the people he was surrounded by and not through

listening to the popular recording artists of the time. Although now a much-loved country singer around the world, Knox claims of early ambitions, "I didn't have any dreams to be a singer or anything. I just want to, you know, make people happy. I wanted to be a sports person, a boxer. A lot of my cousins were good athletes. But I got caught up, caught up in the music." When he started performing on stage as a young man, Knox says, "It was scary to sing to an audience that is different from where you come from, like, an all-white audience - that was totally different. It was scary and hard. But I did it once and it was alright. Did it twice and it was even better. And I started to feel good about it, people started to applaud. But I still didn't have any real big dreams to be a singer, it was just a part of me and a way for me to tell my stories." After a tragic plane crash in the '80s that took the life of his drummer Ken Ramsey, Knox was left badly burnt and couldn't play guitar. Knox decided to take a few of his children on tour to accompany him. "I took a couple of the kids out of school, which I've regretted ever since," he confesses. "I feel like I denied them

an education. But some people said that it's still an education, travelling around the world and meeting people. It's just a different education, but there's no graduation at that type of education." Knox's son Buddy, a blues guitarist, still joins him onstage these days and the singer admits he's "really proud of him". "He's got a good mind and he's really strong willed, and he's very confident in who he is and what he does," Knox exclaims. "He's one of the best blues guitarists in the country."

For Roger Knox, music is so much more than mere entertainment. "Music is the best form of communication," he opines. "It's a way of building bridges, and bridging gaps... Music is the better way to develop understanding between different cultures."

WHO: Roger Knox

WHEN & WHERE: Wednesday 17 July, The Standard Hotel; Friday 19, Caravan Music Club; Saturday 20, Yarra Hotel

Attachment 5 - Leaps and Bounds Media Samples C

LEAPS & BOUNDS
MUSIC FESTIVAL
5-21 JULY 2013

leaps and bounds music festival [FEATURES]

EP FOCUS



**DEL SINKI RECORDS –
DELSINKI RECORDS**

How many releases do you have now?
Craig Johnstone: This is my first EP as DelSinki Records.
Was anything in particular inspiring you during the making?
Yes, a project I was involved with called The Foel with the ACCO was the inspiration for a couple of the tunes. A friend and fellow musician Sony Lewis was the inspiration for one track.

What's your favourite song on it?
Burnt Out by The Light – track one.

Do you like this EP if you like...
Tom Valls and Paul Simon, but it doesn't really sound anything like those guys!

When and where is your launch/next gig?
My next gig is on Sunday 7 July at the Empress as a part of the Leaps & Bounds Festival.

Website link for more info?
delsinkirecords.com

EP FOCUS

SINGLE FOCUS



IOWA – ALWAYS THE DEVIL

What's the song about?
Dylan Stewart, guitarist/vocalist: An addictive personality. Someone's vice that just becomes a part of them.

How long did it take to write/record?
It was pretty quick as this was a back-up song for

the real song we wrote for Iym Records. The real one we ended up not liking so much in the end!

Is this track from a forthcoming release/existing release?

It's a new track we recorded for The Iym Records record club out of Brisbane. It's a split 7" with awesome Sydney band Sounds Like Sunset.

What was inspiring you during the songs writing and recording?

Dirty, muddy recordings. We wanted this 7" to be a lot more messy and less polished than our record of last year, *Never Saw It Coming*.

Do you like this song if you like...

Sounds like Sunset, actually – Tim was smart in matching our bands up. We both have a mutual love for fuzz!

Do you play it differently live?

Not really. This song is in a weird made up tuning so I have to bring a separate guitar just for this track when we play it live! Burnner!

When and where is your launch/next gig?

It's on Friday night at the Grace Darling with Sounds Like Sunset and fellow Iym Records labelmates Bret Farrer and Liam Stewart.

Website link for more info?
facebook.com/iowasounds

TASTE TEST

Attachment 5 - Leaps and Bounds Media Samples C

[FEATURES] leaps and bounds music festival

LEAPS & BOUNDS
MUSIC FESTIVAL
5-21 JULY 2013

DON'T LOOK BACK

If you haven't been hugged by Wally Kempton, you can't really count yourself among Melbourne's gig-going fraternity. When Tony McMahon cracks a chat ahead of Leaps & Bounds Music Festival, the Even/Meanie band member recalls a time when what's now the Tote's Cobra Bar acted as his bedroom. "All sorts of things happened upstairs at the Tote for the first time. I won't go into too much detail."



[Punters]. Every time I go down Brunswick Street and see that forsaken thing that's there now, I cringe. After I cringe I have this pang of nostalgia. It was my second lounge room for so many years: it wasn't funny. You move on, though, you find other venues. I love going to the Old Bar, I feel really at home there. I love going to the Yarra Hotel there on Johnston Street. I love going to the Nagler. So there's

Now it's time for Kempton to dish the dirt. There's not much in the way of a scoop, but the atmospherics of the answer are absolutely priceless. "Jesus," he kicks off. "I mean there certainly have been some wild nights. But trying to remember them all and put them into a context where they're not going to get anyone into trouble is going to be the hard part. The Tote? What can I say? The Meanies kind of grew out of the carpet there. I was

Wally Kempton, aka Wally Meanie, bassist and vocalist with indie rock royalty outfit Even and member of The Meanies, is the perfect person to ask about the City of Yarra's upcoming Leaps & Bounds Music Festival. Over almost an entire month, Leaps & Bounds shines a light on the wondrous Melbourne music scene north of the river. Utilising traditional venues and some not so, as well as traditional ideas of gigs and some very much not so, Leaps & Bounds boasts line-ups to absolutely die for: strategic partnerships with indigenous communities within the city of Yarra and PBS, and, significantly, an aura of acknowledgment for not only Melbourne music's present, but also its

WIN 



After a three-and-a-half-year stint, Melbourne favourite Mike Siniac (aka Mikalangelo) has decided to disband his outfit Mikalangelo & The Tin Star as he looks to take on other musical endeavours. Their last show on Sunday 7 July at the Corner Hotel is a double-bill with Blackeyed Susans as part of Leaps & Bounds Festival and we've got five double passes to give away.

To enter this and check out heaps more head to [Apress Facebook page](#).

Attachment 5 - Leaps and Bounds Media Samples C

**PRESENTATION NIGHT FT PAUL
KELLY & BOB MURPHY**

CORNER HOTEL: 10/07/13

Former triple j metal presenter-cum-ABC Grandstand commentator Francis Leach is an inspired choice of host for Presentation Night, a night of conversation about football, music and life. Leach introduces Paul Kelly and Western Bulldogs player Bob Murphy as two men who dreamed of doing each other's jobs, he too, no doubt, is in a similar position.

Thirty-year-old Murphy is candid and sincere and rarely censors himself when he speaks, particularly when he talks about the corporate, sterile nature of modern football that doesn't sit particularly well with him. "I suspect that the Bulldogs are closer to the Warragul Football Club than, say, Hawthorn," he says, disarming an early heckler. He is an unabashed fan of alt country music and uses a rare opportunity to show off his record collection by playing *So Much Older* by Tex Perkins & The Dark

Horses. Murphy confirms his love of Bruce Springsteen by revealing a fresh *Thunder Road*-inspired tattoo he got done today and shares anecdotes of being an outcast in the locker rooms among younger players. "Six or seven years ago I was on a treadmill playing *Exile On Main Street* and a draftee walks in on his first or second day and says, 'Who the fuck is this?' So I said to him, 'Who the fuck are you?' he laughs, as does the entire crowd. "I had to defend Keith and Mick's honour," he adds, shrugging his shoulders. Murphy touches on his passion for journalism, his politics and how he begrudgingly accepted a cheque from John Howard at the Whitten Oval. He also displays his softer side, when he plays his recording of 'You're 29, You're Beautiful And You're Mine', an appropriation of Paul Kelly's *You're 39, You're Beautiful And You're Mine*. Murphy's strongest statement of the night comes when he talks about personalities in football and how the public too often confuse the maverick with someone playing the fool. Tonight, he confirms himself as an intelligent, creative, one-of-a-kind maverick.

Paul Kelly starts his conversation by talking about growing up in Adelaide and wanting to play rover for Norwood in the SANFL. How early Bob Dylan, Gram Parsons and The Flying Burrito Brothers turned him on to music, of playing doubles tennis with the Finn brothers and the similarities between sport and music. He even briefly touches on coaching the Rock Dogs for the Community Cup. "I found out my forward pocket player was trippin'," he says. "I only found out afterwards and he didn't get a touch."

What makes the night so unique is the relaxed atmosphere facilitated by Leach and the byplay between the two guests, both artists in their own right. When Leach quizzes Murphy on pre-game nerves he says, "Barry Hall was a bit of a vomitor, but now it's Adam Cooney," before Kelly rapidly interjects, "For us musicians it's usually two hours after the gig, not before it."

Kelly performs a handful of songs, including *Bradman* and *I'm On Your Side*, and closes with a brand new song he finished that afternoon, for which he sings the lyrics directly off a sheet of paper that sits on the bar stool in front of him. Inspired by Charlie Parker and his book *A Bastard Like Me*, this new song is an activist anthem filled with pain and beauty in the same vein as previous Kelly co-writes *Treaty* (Yothu Yindi/Midnight Oil) and *From Little Things Big Things Grow* (Kev Carmody).

As I begin the journey home and walk under the Swan Street Bridge, the walls are currently plastered with posters advertising Leaps & Bounds Music Festival. My car is parked in a dimly lit Richmond laneway, adjacent to, "The clock on the silo," that is immortalised in Kelly's song *Leaps & Bounds*. This serves as a reminder of just how much of an icon Paul Kelly is in this town. Exactly the way he, like Aussie rules, should be.

Brendan Hitchens



Attachment 5 - Leaps and Bounds Media Samples C

[THE GUIDE]



GIG OF THE WEEK

AIRBOURNE
 Saturday, Corner Hotel

These Wannambool lads will send the Corner Hotel sky high this Saturday when they land with their new album *Black Dog Barking*. They've crossed international borders with their primal rock'n'roll, proving once and for all that Gibson and Marshall are the best names in music. They'll have the blokes biffing and the ladies swooning, because as far as Airbourne are concerned, "A mouthful of garter is a just a starter".

ON THE BALL

So you missed out on tix for I Thank You: The Powder Monkeys/Tim Hemensley Tenth Anniversary Gig at The Tote this Sunday 21 July. Does'n madder, 'cause the band are also providing the half-time entertainment at The Hemensley Cup: Victoria Park Oval, Abbotsford from 11.30am-3pm, proudly presented by Leaps & Bounds Music Festival. And this one'll only set ya back a gold coin donation. Watching people try to play footy simply rules.



Tim Hemensley

MAKE SOME NOISE

As part of the City of Yarra's Leaps And Bounds Music Festival, Music Victoria presents Make Some Noise: hip hop and electronic music workshops for both emerging and advanced artists. It's practical, real-world advice on topics including getting a gig, management, sampling, getting airplay, press releases, crowdfunding and grant writing for both emerging and advanced hip hop and electronic music practitioners. Speakers include **M-Phazes, Nate Flagrant, Anthony Colombi, Andy Rantzen, Jon Hanlon and Chris Johnston**. On Saturday 6 July at First Floor (Fitzroy) there's a beginners session from 2pm and an advanced session from 3.30pm.

WIN 



Hairier-than-thou Melbourne outfit Kingswood had a supercharged 2012, with their *Change Of Heart* EP proving there is still plenty of fun to be had with riffage, outlandish guitar solos and big, belting vocals. They don't care for the hip hop, the club banger, or the nu-folk – they're here to rock. Kingswood are currently touring nationally with their latest single *Ohio* and we've got two double passes to give away for tonight's show (Wednesday) at the Corner.

To enter this and check out heaps more head to the *Inpress* Facebook page.

inpress

[THE GUIDE] indie news

LEAPS & BOUNDS MUSIC FESTIVAL

BODY OF WORK

Sydney band Corpus are coming on down to Melbourne town for the first time having just released their new album *Everything All At Once Always*. Their relentless punk show is something to behold. Joining them will be *The Morrisons* treating your ears to some frenetic punk rock and opening the night are the divine lady trio *Thrasher Jinx*. It's all happening at Bar Open this Thursday.

NOXIOUS POTION

Australian alt hip hop artist *Grey Ghost* is set to release *The Elov* EP this Saturday at the Evelyn with *Joaquistics* and *Dylan Joel*. *Grey Ghost* is a musician, filmmaker and graphic artist who has made his mark over several mediums and under several names. His style has snowballed over the past five years towards this EP which is a robust mix of experimental hip hop.

SCARED AND TIRED

Morning Ritual is a series of weekend midday gigs co-presented by *Aarhgt Records* and *Bird* at *Copacabana* (Collingwood). This Saturday will host *The Ooga Boogas* and *Exhaustion*, both of whom feature *Per Bystrom* on drums. *Psychedelic Coven* DJs will play before, between and after the bands.

VOODOO DUB

JOIN THE PSYCHLE

Psychle returns for its second year. This time running as part of Yarra Music's Leaps & Bounds Festival, at the Empress this Saturday. It's nine acts over two stages including *Harry Howard & The INDE*, *House Of Light*, *Go-Go Sapren*, *Children Of The Wave*, *The Galaxy Folk*, *Matt Gleeson* (The Stubbs etc), *Map Ends*, *Fraudband* and *Tangrams*.

SONGS FOR SALLY

Melbourne band *Pariceo* will headline a special performance at the Empress this Friday with *Mark Statton* and *The Great Western* to honour their friend *Sally Isaac* who passed away four years ago and to whom this year's Leaps & Bounds Festival is dedicated. Through her work at Yarra Council, Sally made an enormous contribution to the lives of those in the community who were more socially isolated and disadvantaged.

SPRING TIME

This Sunday at the Workers Club comes the launch of *Buchanan's* debut album *Human Spring*. Their brand of big pop for the thinking man/woman has already proven very popular around their home city and they are currently on a national tour to celebrate the album's release. Come along and prepare your senses for some powerfully catchy melodies. This show is also part of the Leaps & Bounds Music Festival.

BARE COTTON SHEETS

This Saturday, two of Australia's finest independents team up to present a one-night extravaganza — *Polyester Suck*. As part of this year's Leaps & Bounds Music Festival, *Bedroom Suck Records* and *Polyester Records* have been given blessing to turn the tote into their own listening party, featuring Brisbane psych-pop outfit *Blank Realm*, post-punk band *Terrible Truths*, *Pearls*, *Per Purpose*, *Angel Eyes* and Melbourne's best kept secret *The Clits*.

DIRTY MONEY

Leaps & Bounds and *The Gertrude Street Projection* Festival present the *Money For Rope* silent gig this Sunday at Yeh Yeh's. This 12-legged party machine will rock it out with no noise pollution, heard only by the 100 lucky people given specially tuned headphones! Yeh Yeh's will also be transformed into an exotic light filled gallery with a collection of projection artists while *Black Cab* provides the soundtrack.

CELESTIAL BODY

Record label upstarts *Dream Vessels* are taking over the *Graco Darling* this Saturday to present one eclectic local music showcase. Headliners are their first signing, the psych-punk duo *Clavians*, who will be launching their film clip for track *Body Grip* off newly released EP *Cosmic*. Head? They'll be joined by *deleporotic*, *restronomic*

WORKSHOP FOCUS



JACQUI WALTER

What sort of things will you be sharing in the *From Yarra To The World - How To Export Your Music Workshop*?

Some real hands on knowledge from a musician's point of view, kind of like a nuts and bolts version without putting too much gilding on the reality of overseas touring. It's really the reason behind my resource blog, amusicguide.com.au.

What do you think people who attend this workshop can hope to get out of it? It would be hard to beat the great knowledge bank and passion that someone like Millie Millhouse from *Scout24 Australia's* *Forever*

Attachment 5 - Leaps and Bounds Media Samples C



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LEAPS AHEAD

The City of Yarra's Leaps & Bounds Festival is gearing up to be a killer, with a variety of events held all over town starting this Friday and going 'til Sunday 21 July. On Wednesday 10 July, **Paul Kelly** and **Bob Murphy** will be at the Corner discussing music, football and life, hosted by **Francis Leach**. Bean Bag Productions present **Solid Sound** at the Fitzroy Town Hall on Thursday 11, with headliners **Polo Club**. See the full program at leapsandboundsmusicfestival.com.

11.11 Report on Assemblies of Councillors Held - Period 7 October - 18 November 2013

Trim Record Number: D13/115546

Responsible Officer: Executive Manager Governance

Purpose

1. To report on the number of Assemblies of Councillors held since the previous Report.

Background

2. The *Local Government Act 1989* (The Act) now requires that ...”The Chief Executive Officer must ensure that the written record of an assembly of Councillors is, as soon as practicable-
 - (a) reported at an ordinary meeting of the Council; and
 - (b) incorporated in the minutes of that Council meeting.....”.

Consultation

3. Not applicable.

Financial Implications

4. Not applicable.

Economic Implications

5. Not applicable.

Sustainability Implications

6. Not applicable.

Social Implications

7. Not applicable.

Human Rights Implications

8. Not applicable.

Council Plan, Strategy and Policy Implications

9. Not applicable.

Legal Implications

10. Section 80A (2) of The Act, was amended and becoming operative from 24 September 2010 to now require the above information be reported to the next available Council Meeting and also be recorded into the Minutes of the Council.

Other Issues

11. Not applicable.

Options

12. Nil.

Conclusion

13. That Council formally note and record the Assemblies of Councillors report as detailed in Attachment 1 hereto.

RECOMMENDATION

1. That Council formally note and record the Assemblies of Councillors report as detailed in Attachment 1 hereto.

CONTACT OFFICER: Ivan Gilbert
TITLE: Executive Manager Governance
TEL: 9205 5110

Attachments

- 1 Assemblies of Councillors Report

Attachment 1 - Assemblies of Councillors Report

Assemblies of Councillors Held - Period: 7 October to 18 November

Reported to Council: Meeting: 3 December 2013

Assembly No. for Period	Date: Time: Venue:	Attendance: - Councillors - Officers	Conflict of Interest Disclosures	Briefing Items
1	07.10.2013 6.30pm Fitzroy Town Hall	Councillors: - Barbour - Stone - Vlahogiannis - Fristacky - Colanzi Officers: - Chief Executive Officer - Executive Manager Governance - Director Community Programs - Director City Development - Manager Library Services - Manager Building & Property Management - Coordinator Urban Designer	NO	Councillors Briefing No. 1 North Carlton Library Foyer Feasibility Study No. 2 Victoria Street Gateway project update No. 3 Environmental Upgrade Agreements No. 4 Metro Strategy No. 5 Matter which the Council or special committee considers would prejudice the Council or any person. No. 6 Agenda Review No. 7 Forward Report Schedule No. 8 The BAMP
2	21.10.2013 6.30pm Fitzroy Town Hall	Councillors: - Barbour - Stone - Fristacky - Colanzi - Huggins - Vlahogiannis Officers:	NO	Councillors Briefing No. 1 Delivered Meals – Presentation by Community Chef No. 2 Matter which the Council or special committee considers would prejudice the Council or any person. No. 3

Attachment 1 - Assemblies of Councillors Report

		<ul style="list-style-type: none"> - Chief Executive Officer - Executive Manager Governance - Director Community Programs - Director Infrastructure Services - Director Corporate and Financial Services - Director City Development - Manager Aged & Disability Services - Manager Parking Services - Coordinator Youth & Middle Years - Coordinator Organisational Performance <p>Guest Speakers: Joe Ciccarone CEO and John Kristofferson of Community Chef</p>	<p>Draft Middle Years Strategy & Action Plan 2013-2016 for Consideration and Review</p> <p>No. 4 2013-2014 Annual Plan and Draft Annual Plan Quarterly Progress Report – September 2013</p> <p>No. 5 Matter which the Council or special committee considers would prejudice the Council or any person.</p> <p>No. 6 Agenda Review</p> <p>No. 7 Edinburgh Gardens Statue</p> <p>No. 8 Police Pipe Band</p> <p>No. 9 Matter which the Council or special committee considers would prejudice the Council or any person.</p> <p>No. 10 Matter which the Council or special committee considers would prejudice the Council or any person.</p> <p>No. 11 Plan Melbourne</p> <p>No. 12 Matter which the Council or special committee considers would prejudice the Council or any person.</p> <p>No. 13 Matter which the Council or special committee considers would prejudice the Council or any person.</p> <p>No.14 IMAP Progress Report August 2013</p> <p>No. 15 Construction Management Quarterly Report</p> <p>No. 16 Compliance Branch Quarterly Report</p>
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Attachment 1 - Assemblies of Councillors Report

<p>3</p>	<p>29.10.2013 6.30pm Richmond Town Hall</p>	<p>Councillors: - Barbour - Stone - Fristacky - Colanzi - Huggins</p> <p>Officers: - Chief Executive Officer - Executive Manager Governance - Director Infrastructure Services - Director City Development - Executive Manager Communications & Customer Service - Manager Sustainability and Strategic Transport - Manager City Strategy - Coordinator Urban Design</p> <p>Guest Speakers: - Peter Brown - CEO Moreland City Council - Mick Butera – CEO of NorthLink - Mike Reece - Mike Hill -Glenys Romanes - Sam Pirrotta of VicRoads</p>	<p>NO</p>	<p>Special Councillors Briefing</p> <p>No. 1 Presentation - Infrastructure Melbourne’s North – Future Scorecard and Future Directions</p> <p>No. 2 Presentation - Light Rail to Doncaster</p> <p>No. 3 Presentation – Bike Share Scheme</p>
<p>4</p>	<p>11.11.2013 6.30pm Fitzroy Town Hall</p>	<p>Councillors: - Barbour - Stone - Vlahogiannis - Fristacky - Colanzi - Coleman - Huggins - Gaylard</p> <p>Officers: - Chief Executive Officer - Executive Manager Governance - Executive Manager Communications & Customer Service - Director Community Programs</p>	<p>NO</p>	<p>Councillors Briefing</p> <p>No. 1 Yarra Energy Foundation (YEF) Quarterly Update</p> <p>No. 2 Municipal Early Years Strategy – Proposed Themes and Issues</p> <p>No. 3 Consultation and Engagement Review</p> <p>No. 4 Victoria Street Bridge over Yarra River – Heritage Victoria referral P2035.</p> <p>No. 5</p>

Attachment 1 - Assemblies of Councillors Report

		<ul style="list-style-type: none"> - Director Infrastructure Services - Director Corporate and Financial Services - Consultation & Research Officer - Senior Statutory Planner - Manager Sustainability and Strategic Transport - Manager Community & Corporate Planning - Manager Family & Children's Services <p>Guest Speakers: Geoff Mabbett and Jennifer Lauber-Patterson of YEF</p>		<p>Matter which the Council or special committee considers would prejudice the Council or any person.</p> <p>No. 6 Matter which the Council or special committee considers would prejudice the Council or any person.</p> <p>No. 7 Agenda Review</p> <p>No. 8 Forward Report Schedule</p>
5	<p>18.11.2013</p> <p>6.30pm</p> <p>Fitzroy Town Hall</p>	<p>Councillors:</p> <ul style="list-style-type: none"> - Barbour - Vlahogiannis - Fristacky - Colanzi <p>Officers:</p> <ul style="list-style-type: none"> - Chief Executive Officer - Executive Manager Governance - Director Community Programs - Director Infrastructure Services - Director Corporate and Financial Service - Director City Development - Acting Director City Development - Manager City Strategy - Coordinator Strategic Planning - Manager Sustainability and Strategic Transport - Greenhouse Programs Leader - Manager Community and Corporate - Coordinator Services & Planning 	NO	<p>Councillors Briefing</p> <p>No. 1 National Disability and Aged Care reforms – Future Directions for Council</p> <p>No. 2 Reformed residential zones – City of Yarra Implementation</p> <p>No. 3 Yarra Environment Strategy 2013-2017</p> <p>No. 4 Matter which the Council or special committee considers would prejudice the Council or any person.</p> <p>No. 5 Tracking to 2015- Council's Energy Reduction and Generation Targets</p> <p>No. 6 Agenda Review</p> <p>No. 7 Forward Report Schedule</p> <p>No. 8 Matters affecting the security of Council property.</p>

Attachment 1 - Assemblies of Councillors Report

				<p>No. 9 Matter which the Council or special committee considers would prejudice the Council or any person.</p> <p>No. 10 VCAT Activity Report 1st Quarter 2013-2014</p>
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11.12 Appointment of Authorised Officers - Planning and Environment Act 1987

Trim Record Number: D13/115554

Responsible Officer: Executive Manager Governance

Purpose

1. To appoint the below named replacement staff members as an Authorised Officers pursuant to Section 147(4) of the *Planning and Environment Act 1987* and Section 232 of the *Local Government Act 1989*.

Background

2. In order to undertake the duties of office, the below named staff members should be appointed as Authorised Officers pursuant to the above referred legislation.

Consultation

3. Not applicable.

Financial Implications

4. There are no financial implications arising from the appointment of an authorised officer.

Economic Implications

5. None applicable.

Sustainability Implications

6. None applicable.

Social Implications

7. None applicable.

Human Rights Implications

8. None applicable.

Council Plan, Strategy and Policy Implications

9. None applicable.

Legal Implications

10. Pursuant to the *Planning and Environment Act 1987*, it is necessary for the Council to by formal resolution, make any appointment of an Authorised Officer under the *Planning and Environment Act 1987*.

Other Issues

11. None applicable.

Options

12. None applicable.

Conclusion

13. That Council formally appoints officers; Robert PROWD, Penelope YATES and Jay DI PAOLA as authorised officers pursuant to Section 147 (4) of the *Planning and Environment Act 1987* and Section 232 of the *Local Government Act 1989* and, the Instrument of Appointment and Authorisation document be signed and sealed accordingly by the Chief Executive Officer (refer Attachment 1 for example).

RECOMMENDATION

1. That:
 - (a) Council formally appoints officers: **Robert PROWD, Penelope YATES and Jay DI PAOLA** as authorised officers pursuant to Section 147 (4) of the *Planning and Environment Act 1987* and Section 232 of the *Local Government Act 1989*; and
 - (b) the attached Instrument of Appointment and Authorisation documents be signed and sealed accordingly by the Chief Executive Officer.

CONTACT OFFICER: Ivan Gilbert
TITLE: Executive Manager Governance
TEL: 9205 5110

Attachments

- 1 Instrument of Appointment to Authorise Officers



Maddocks

Maddocks Delegations and Authorisations

**S11A. Instrument of Appointment and Authorisation
(Planning and Environment Act 1987)
– By Council Resolution**



YARRA CITY COUNCIL

**Appointment of Authorised Officers
(Construction Management Branch)**

by

Council Resolution

Adopted by Council:	3 December 2013
Commencement Date:	11 November 2013
Scheduled Review Date:	-
Scheduled Revocation Date:	-
Responsible Department:	Governance

1S11A. Instrument of Appointment and Authorisation (Planning and Environment Act 1987)

February 2010 Update



Maddocks

**Instrument of Appointment and Authorisation
(Planning and Environment Act 1987)**

In this instrument "officer" means -

- 1. **Robert PROWD,**
Construction Management Planning Investigation Officer [CMPIO].

By this instrument of appointment and authorisation Yarra City Council -

- 2. under section 147(4) of the *Planning and Environment Act 1987* - appoints the officer to be an authorised officer for the purposes of the *Planning and Environment Act 1987* and the regulations made under that Act; and [CMPIO].
- 3. under section 232 of the *Local Government Act 1989* authorises the officer generally to institute proceedings for offences against the Acts and regulations described in this instrument. [CMPIO].

It is declared that this instrument -

- (a) comes into force immediately upon its execution;
- (b) remains in force until varied or revoked.

This instrument is authorised by a resolution of the Yarra City Council on 16 August 2011.

SIGNED, SEALED and DELIVERED)
 for and on behalf, and with the authority,)
 of the **YARRA CITY COUNCIL** by the)
 member of Council staff occupying the)
 position or title of or acting in the position)
 of Chief Executive Officer)

in the presence of:

.....
Witness

Date:



Maddocks

Maddocks Delegations and Authorisations

**S11A. Instrument of Appointment and Authorisation
(Planning and Environment Act 1987)
– By Council Resolution**



YARRA CITY COUNCIL

**Appointment of Authorised Officers
(Construction Management Branch)**

by

Council Resolution

Adopted by Council:	3 December 2013
Commencement Date:	10 July 2013
Scheduled Review Date:	-
Scheduled Revocation Date:	-
Responsible Department:	Governance

1S11A. Instrument of Appointment and Authorisation (*Planning and Environment Act 1987*)

February 2010 Update



**Instrument of Appointment and Authorisation
(Planning and Environment Act 1987)**

In this instrument "officer" means -

- 1. **Penelope YATES,**
Building Surveyor's Assistant [BSA].

By this instrument of appointment and authorisation Yarra City Council -

- 2. under section 147(4) of the *Planning and Environment Act 1987* - appoints the officer to be an authorised officer for the purposes of the *Planning and Environment Act 1987* and the regulations made under that Act; and [BSA]
- 3. under section 232 of the *Local Government Act 1989* authorises the officer generally to institute proceedings for offences against the Acts and regulations described in this instrument. [BSA]

It is declared that this instrument -

- (a) comes into force immediately upon its execution;
- (b) remains in force until varied or revoked.

This instrument is authorised by a resolution of the Yarra City Council on 16 August 2011.

SIGNED, SEALED and DELIVERED)
 for and on behalf, and with the authority,)
 of the **YARRA CITY COUNCIL** by the)
 member of Council staff occupying the)
 position or title of or acting in the position)
 of Chief Executive Officer)

in the presence of:

.....
Witness

Date:



Maddocks

Maddocks Delegations and Authorisations

**S11A. Instrument of Appointment and Authorisation
(Planning and Environment Act 1987)
– By Council Resolution**



YARRA CITY COUNCIL

**Appointment of Authorised Officers
(Construction Management Branch)**

by

Council Resolution

Adopted by Council:	3 December 2013
Commencement Date:	18 November 2013
Scheduled Review Date:	-
Scheduled Revocation Date:	-
Responsible Department:	Governance

1S11A. Instrument of Appointment and Authorisation (*Planning and Environment Act 1987*)

February 2010 Update



Maddocks

**Instrument of Appointment and Authorisation
(Planning and Environment Act 1987)**

In this instrument "officer" means -

- 1. **Jay DI PAOLA,**
Building Inspection Officer [BIO].

By this instrument of appointment and authorisation Yarra City Council -

- 2. under section 147(4) of the *Planning and Environment Act 1987* - appoints the officer to be an authorised officer for the purposes of the *Planning and Environment Act 1987* and the regulations made under that Act; and [BIO]
- 3. under section 232 of the *Local Government Act 1989* authorises the officer generally to institute proceedings for offences against the Acts and regulations described in this instrument. [BIO]

It is declared that this instrument -

- (a) comes into force immediately upon its execution;
- (b) remains in force until varied or revoked.

This instrument is authorised by a resolution of the Yarra City Council on 16 August 2011.

SIGNED, SEALED and DELIVERED)
 for and on behalf, and with the authority,)
 of the **YARRA CITY COUNCIL** by the)
 member of Council staff occupying the)
 position or title of or acting in the position)
 of Chief Executive Officer)

in the presence of:

.....
Witness

Date: