

ANNUAL PLAN 2018/19  
QUARTERLY PROGRESS REPORT  
DECEMBER 2018



### Introduction

The Yarra City Council adopted its Council Plan 2017 – 21 on 1 August 2017. The Council Plan 2017 – 21 sets out the medium-term direction of Council and the outcomes sought by Councillors for their term. For the first time, the Council Plan incorporates the Health and Wellbeing Plan. This financial year, 2018/19 is Year two of the Council Plan 2017 – 21.

Under the Local Government Act 1989 (the Act), each council is required to produce a four-year Council Plan by 30 June in the year following a general election. The Plan must include Strategic Objectives, Strategies, Strategic Indicators and a Strategic Resource Plan.

Council has identified a number of initiatives under each Strategic Objective which are significant projects and activities that are proposed to be worked on over the term of the Council Plan, subject to approval through the annual budget process.

Council produces an Annual Plan alongside each year's Budget, setting out specific projects and activities that Council will undertake towards achieving the Strategic Objectives. This will include priority projects, capital works projects, actions in response to initiatives in the Council Plan and other Council strategies and plans as well as service reviews and improvements.

The Council Plan 2017 – 21 has seven Strategic Objectives which relate to a different aspect of service delivery :

**A healthy Yarra:** Community health, safety and wellbeing are a focus in everything we do. Council plays a key role in contributing to our community's health and wellbeing. From delivering maternal and child health services to ensuring access to open space, enforcing noise regulations to supporting community and cultural initiatives, community health, safety and wellbeing is central to everything we do.

**An inclusive Yarra:** Inclusion, diversity and uniqueness are welcomed, respected and celebrated. Identity was a passionate and recurring theme throughout community consultation for the Council Plan. Our community values its diversity. Creating a safe place where people of all ages, genders, sexualities, abilities, cultures and backgrounds feel welcome and connected is a priority for Council.

**A sustainable Yarra:** Council leads on sustainability and protects and enhances its natural environment. As Victoria's first carbon-neutral council, we are proud of our commitment to sustainability. Protecting our natural environment and supporting our community to reduce its environmental footprint will continue to be a priority for Council.

**A liveable Yarra:** Development and growth are managed to maintain and enhance the character and heritage of the city. With demand for inner city housing increasing, Council is mindful of the importance of balancing the needs of new and existing residents, and ensuring that development does not encroach on the amenity or heritage of our city.

**A prosperous Yarra:** Local businesses prosper and creative and knowledge industries thrive. Yarra is a great place to do business and to work. Supporting local businesses and creative industries not only contributes to Yarra's economy, but also increases local employment opportunities, enhances street life and fosters community connectedness.

**A connected Yarra:** Connectivity and travel options are environmentally sustainable, integrated and well-designed. Council is committed to creating a city that is accessible to all irrespective of levels of personal mobility, to support a fulfilling life without the need for a car.

**A leading Yarra:** Transparency, performance and community participation drive the way we operate. Council is committed to change through an energised, cohesive team of professionals, recognised for our leadership, innovation and service.

In response to its Strategic Objectives, Council has committed to 47 projects and activities from a broad cross-section of services in the 2018/19 Annual Plan.

Progress of these projects and actions will be reported in the 2018/19 Annual Plan Quarterly Progress Reports. Further information can be found in the published version of the Council Plan 2017 – 21 on the City of Yarra's website (<https://www.yarracity.vic.gov.au/about-us/council-information/council-plan>).

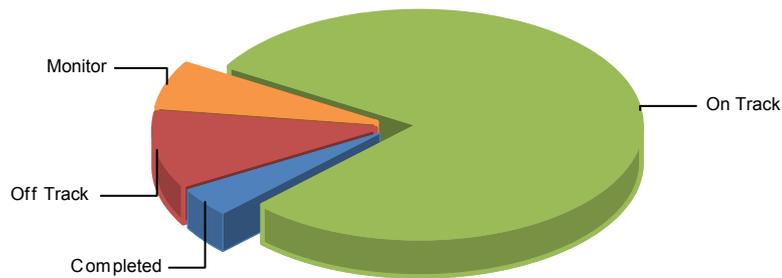
## Council Plan 2017-2021 : Year 2

2018/19 Annual Plan Quarterly Progress Report - December 2

### Quarter Summary

Council has committed to 47 actions across a range of services. Any variations to the Annual Plan are made openly and transparently in the context of priorities that arise over the course of the year.

The status of actions is classified based on the percentage of targets achieved as assessed by the responsible officer (forecast milestones compared to actual work completed).



Strategic Objective	No. of Actions Reported	Complete	On track (>=90%)	Monitor (75-90%)	Off track (<75%)	Not Started
A healthy Yarra	7	1	4	0	2	0
An inclusive Yarra	4	0	4	0	0	0
A sustainable Yarra	8	0	6	0	2	0
A liveable Yarra	13	1	9	3	0	0
A prosperous Yarra	5	0	4	0	1	0
A connected Yarra	6	0	6	0	0	0
A leading Yarra	4	0	4	0	0	0
	47 (100%)	2 (4.26%)	37 (78.72%)	3 (6.38%)	5 (10.64%)	0 (0.00%)

## 1. A healthy Yarra

a place where...Community health, safety and wellbeing are a focus in everything we do

Council plays a key role in contributing to our community’s health and wellbeing . From delivering maternal and child health services to ensuring access to open space, enforcing noise regulations to supporting community and cultural initiatives, community health, safety and wellbeing is central to everything we do.

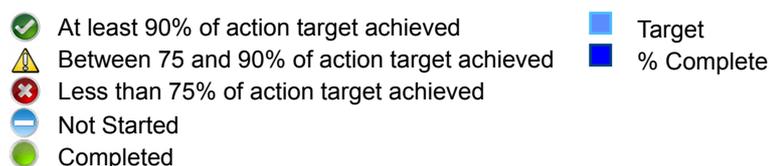
### Strategies

Council’s work to achieve this Strategic Objective includes the following strategies :

- 1.1 Maintain and enhance Yarra’s open space network to meet the diverse range of community uses
- 1.2 Promote a community that is inclusive, resilient, connected and enjoys strong mental and physical health and wellbeing
- 1.3 Provide health promoting environments that encourage healthy eating and active living
- 1.4 Assist to reduce the harms from alcohol and drugs on individuals and the community in partnership with State Agencies and key service providers
- 1.5 Promote environments that support safe and respectful sexual practices, reproductive choices and gender equity
- 1.6 Promote a gender equitable, safe and respectful community
- 1.7 Promote an effective and compassionate approach to rough sleeping and advocate for affordable , appropriate housing
- 1.8 Provide opportunities for people to be involved in and connect with their community

The following actions are being undertaken in 2018/19 to work toward achieving Council’s strategic objective of A healthy Yarra.

### Action Progress Summary



Action	Start Date / End Date	Progress	Status
1.01 Support prevention of family violence initiatives and respectful relationships	01/07/18 30/06/19		
1.02 Reduce primary and secondary supply of alcohol to under age adolescents	01/07/18 30/06/19		
1.03 Develop new Open Space Strategy	01/07/18 30/06/19		
1.04 Implement National Aged Care and Disability Reforms	01/07/18 30/06/19		
1.05 Advocate for an indoor sports stadium	01/07/18 30/06/19		
1.06 Youth space in Richmond	01/07/18 30/06/19		
1.07 Develop Leisure Centres Master Plan	01/07/18 30/06/19		

# Council Plan 2017-2021 : Year 2

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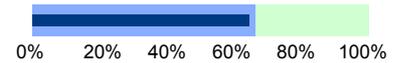
## 1.01 Support prevention of family violence initiatives and respectful relationships

Council Plan initiative:

Work with local and regional partners for greater awareness and intervention to prevent family violence

Work with local and regional partners to lead work to advance gender equity , prevent violence against women and promote respectful relationships

Council is committed to the prevention of family violence in the Yarra community and to partner with key service providers, police, schools and community members to raise awareness to prevent family violence. This year Council will endorse and launch its public statement against Family Violence – No Place for Violence .



**Branch** *People, Culture and Community*

### Quarterly Milestones

**September** Q1. Work with Women’s Health In the North to evaluate the Building Respectful Communities partnership and identify projects to address family violence and gender inequity with children, young people and families

**December** Q2. Endorse Council’s Family Violence Organisational Statement, No Place for Violence

Q2. Deliver Respectful Relationships initiative at Fitzroy High School

Q2. Participate in ‘16 Days of Activism Against Gender-Based Violence’ (a global campaign to raise awareness of the prevalence and impact of violence against women and girls)

Q2. Participate in key networks such as the Building Respectful Communities (BRC) and Northern Prevention of Violence Against Women (NPVAW), Yarra Family Violence Network (YFVN)

Q2. Publish Council’s Family Violence Organisational Statement, No Place for Violence

**March** Q3. Deliver projects to address family violence and gender inequity with children, young people and families

**June** Q4. Participate in key networks such as the BRC and NPVAW, YFVN

Q4. Review projects to address family violence and gender inequity with children, young people and families Participate in key networks such as the BRC and NPVAW, YFVN

**Quarterly Progress Comments** A range of activities occurred during the '16 Days of Activism' including internal and external communication of key messages and a staff lunchtime event that was attended by 60 people.

Yarra continues to be well represented in the Building Respectful Communities , Northern Prevention of Violence Against Women and Yarra Family Violence networks with staff from People and Culture and Family Youth and children’s Services attending, and serving on the executive. We also continue to support various initiatives coming out of these networks.

Council’s Family Violence Organisational Statement, No Place for Violence was promoted on our website, intranet and through various communication methods

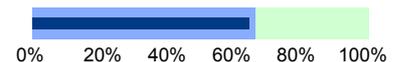
The Fitzroy High School program occurred with support from both Youth Services and Yarra Libraries . No new programs were delivered this quarter however plans are in place to run the program at Lynall Hall in 2019

## 1.02 Reduce primary and secondary supply of alcohol to under age adolescents

Council Plan initiative:

Work with local partners and agencies to increase health and education , community partnerships and harm minimisation from the abuse of drugs and alcohol

As part of the Communities that Care Smart Generation program, supply monitoring of packaged liquor outlets will be undertaken. This involves monitoring packaged liquor retail sales to those who look under 18 years of age to determine whether appropriate identification was sought.



**Branch** *Social Policy and Research*

### Quarterly Milestones

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<b>September</b>	Q1. Conduct supply of alcohol study with Yarra licenced outlets as part of Communities that Care (CTC) program
<b>December</b>	Q2. Conduct analysis and report on supply of Alcohol initiative (CTC)
<b>March</b>	Q3. Provide report to licenced outlets on supply of alcohol (CTC)
<b>Quarterly Progress Comments</b>	<p>Underage alcohol supply monitoring was undertaken in partnership with Deakin University, with licenced liquor outlets in Yarra being targetted as intended.</p> <p>It was found that 61% of liquor outlets tested in Yarra sold alcohol to confederates who appear under the age of 18. An increase from 2017 supply monitoring findings of 53% and 43%.</p> <p>Yarra City Council, as part of Yarra Communities that Care is now working to promote Victoria Police and the Victorian Commission for Gambling and Liquor Regulation to take enforcement action to reduce underage alcohol sales in Yarra.</p>

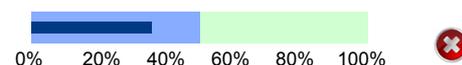
## 1.03 Develop new Open Space Strategy

Council Plan initiative:

Develop an open space strategy to ensure Yarra's public open space is managed as a functional network that encourages shared use and active living

The Yarra Open Space Strategy guides the future provision, planning, design and management of public open space in Yarra. A new Open Space Strategy will result in a renewed direction for the provision and enhancement of the open space network, including changes in community needs since the last strategy was developed. The strategy aims to achieve a cohesive, linked and well managed network of open space to meet the full range of residents' needs.

Development of the strategy will occur over a two year period with the first year focussing on land use and landscape analysis, with extensive consultation, while Year Two will involve adoption of the Strategy, followed by an amendment to the Yarra Planning Scheme.



**Branch** *City Strategy*

### Quarterly Milestones

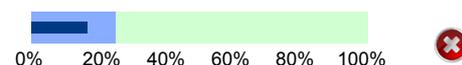
<b>September</b>	Q1. Analyse consultation results and commence drafting the Yarra Open Space Strategy
<b>December</b>	Q2. Engage with Councillors on key directions
<b>March</b>	Q3. Present draft Yarra Open Space Strategy to Council to endorse for community consultation
<b>June</b>	Q4. Undertake community consultation on draft Yarra Open Space Strategy
<b>Quarterly Progress Comments</b>	<p>The Project is approximately six months behind anticipated schedules, due to delays in obtaining population forecast data.</p> <p>The draft strategy will be available in May and engagement with Councillors will follow.</p>

## 1.04 Implement National Aged Care and Disability Reforms

Council Plan Initiative:

Continue to implement the National Aged and Disability Care reforms and develop new strategic directions for support of older people and people with disability

The Federal Government is making major changes to the aged and disability care service system and this requires Council to determine its role and implement changes already announced.



**Branch** *Aged and Disability Services*

### Quarterly Milestones

<b>December</b>	Q2. Finalise decision on Council's role in providing Commonwealth Home Support Program (CHSP) services
<b>March</b>	

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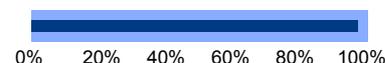
	Q3. Work with northern councils in determining future role in Regional Assessment Service (also subject to Federal Government policy decision)
<b>June</b>	Q4. Commence transition of CHSP services in readiness for 2020/21 changes determined by Federal Government Q4, Finalise the transition of the Linkages program to the Home Care Packages program
<b>Quarterly Progress Comments</b>	Over this quarter a Community Panel was convened and undertook a deliberative process to assist Council in its decision-making. The outcomes from the Panel were presented to Councillor representatives at the end of November. Due to on-going delays in the Commonwealth confirming the final system design, it has not been possible to make a final decision on Council's position. Further analysis of the Options will occur over the next two quarters and a report is scheduled for Council in May 2019

## 1.05 Advocate for an indoor sports stadium

Council Plan Initiative:

Advocate to state government for an indoor sports stadium at 433 Smith Street redevelopment

Council has advocated for the State Government to commit to development of a six court indoor stadium on the former Gas and Fuel site in Smith Street. A response is expected to be received early this financial year.



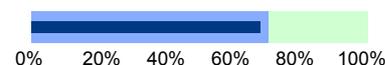
**Branch** Office of the Director City Works and Assets

### Quarterly Milestones

<b>September</b>	Q1. Seek meetings with relevant Ministers, advisors and senior bureaucrats from State Government to influence and confirm a commitment to the delivery of a 6 court stadium at this site.
<b>March</b>	Q3. In the event confirmation is not provided by September 2018, and/or in the event of a change in State Government, seek further meetings with relevant Ministers, advisors and senior bureaucrats from State Government to influence and confirm a commitment to the delivery of a 6 court stadium at this site.
<b>Quarterly Progress Comments</b>	The State Government has confirmed its commitment to this project, which will result in the provision of a 6 court stadium, 1000m2 gym and 107 car parks to be managed by Council. Officers are working with State Government representatives to progress this project.

## 1.06 Youth space in Richmond

Council will work with Department of Health and Human Services to seek to provide upgrades of existing community facilities to deliver a Youth Hub in the Richmond Housing Estate. Once a suitable youth space is established a business plan will be developed for the management of the youth space.



**Branch** Family, Youth and Children's Services

### Quarterly Milestones

<b>September</b>	Q1. Commence preparation of a business case for the establishment of a youth space in Richmond Q1. Monitor progress on advocacy to Department of Housing and Human Services to identify a preferred site
<b>December</b>	Q2. Finalise business case and present to Council Q2. Report on progress of consultation and planning with stakeholders to inform operational business planning
<b>March</b>	Q3. Prepare an operational and activation plan
<b>June</b>	Q4. Report on progress of advocacy to Department of Housing and Human Services towards establishing a dedicated youth space and programming on the Richmond Housing estate
<b>Quarterly Progress Comments</b>	A Project Working Group led by the Director Community Wellbeing has been established and has engaged in consultation with relevant branches across Council.  External consultation included targeted consultations with young people and their parents, The Drum's Youth Peer Leader consulted around 20 young people aged 11 to 16 years who live and/or attend programs on the Richmond Housing Estate and parents.

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External consultation and engagement has taken place with the Victorian Government and organisations for the development of a Richmond Youth Hub.

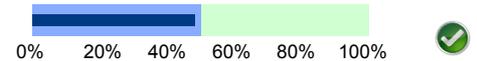
A report to Council in December detailed the Business Plan for the project and included a summary of the consultation outcomes.

#### 1.07 Develop Leisure Centres Master Plan

Council Plan initiative:

Investigate a Leisure Centres Master Plan

Council manages leisure facilities in Richmond, Collingwood and Fitzroy. These facilities are highly valued by the community and attract in the order of 1 million visits per annum. A high level facilities plan will be developed to guide future investment in these facilities.



**Branch** *Recreation and Leisure Services*

#### Quarterly Milestones

**December** Q2. Appointment of Consultant  
Q2. Project brief finalised and budget approved by Executive

**March** Q3. Key Findings Report presented to PCG and Executive

**June** Q4. Presentation of final report to Executive

**Quarterly Progress Comments** Executive approved the project proposal submitted and a Project Control Group has been established, initial meeting held and monthly meetings planned throughout the life of the project.

Consultants have been appointed and commenced early December. The consultants have been provided all council and service information required for the project and inspected all sites.

## **Highlights and Achievements**

**Branch** *Family, Youth and Children's Services*

**Unit** *Service Planning and Development*

Service Review of Occasional Child Care Type 1 (90 minute services) completed and presented to Council. Preparation for a six month trial of a new approach to casual and occasional care for 2019 in process. Implementation of actions for the 0 to 25 Plan.

**Branch** *Family, Youth and Children's Services*

**Unit** *Youth and Middle Years*

Continued to work on Council's plan to develop a Youth Space in Richmond. Meetings held with DHHS, BANH, and The Drum to consult young people and investigate potential sites for youth space .

**Branch** *Social Policy and Research*

**Unit** *Social Policy*

Policy Guidance Note: Affordable Housing in Significant Developments – exhibited and endorsed by Council.

Yarra Council's endorsed submission to the Inquiry into the Public Housing Renewal Program submitted to the Legal and Social Issues Committee on 2 November.

Training undertaken with Yarra Liquor Forum members - responding to a health emergency (delivered by Ambulance Victoria)

Undertook evaluation of the Health and Wellbeing Plan Advisory Committee

Completed intercept surveys with pedestrians and observational analysis (CCTV footage) of Lennox and Victoria Street Intersection (site of public realm improvement). Report drafted to be used in DoJR mandated evaluation for grant.

Social Policy and Research Unit transferred lead role for developing the \$133M multi-partner Smart Ageing Co-operative Research Centre application to Aged Services. Yarra's involvement was then endorsed at Exec 29 Nov for \$10k per year for 10 years.

Reported to Council on 5 December regarding deliberation with the community on Services Policy. Council resolved to implement a Deliberative Poll in first half of 2018-19, subject to budget bid.

Reported to Briefing and Council (19 December) on the full gamut of issues and activities relating to the Victoria Street Precinct and Reimagining Victoria Street update

Yarra Liquor Forums held at the Public House in Richmond. Packaged Liquor focussed on a "look back" at Swan Street post AFL Grand Final and On-premises forum including forged ID, digital ID

Presentation to the Neighbourhood House Network on highlights of the 2016 census and implications for their service delivery

Final 2016 Census data organisational trends and training session.

## 2 . An inclusive Yarra

a place where...Inclusion, diversity and uniqueness are welcomed, respected and celebrated

Identity was a passionate and recurring theme throughout community consultation for the Council Plan. Our community values its diversity. Creating a safe place where people of all ages, genders, sexualities, abilities, cultures and backgrounds feel welcome and connected is a priority for Council.

### Strategies

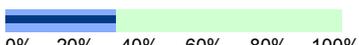
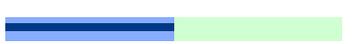
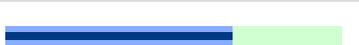
Council's work to achieve this Strategic Objective will include the following strategies :

- 2.1 Build resilience by providing opportunities and places for people to meet, be involved in and connect with their community
- 2.2 Remain a highly inclusive Municipality, proactive in advancing and advocating for the rights and interests of specific groups in the community and community issues
- 2.3 Continue to be a local government leader and innovator in acknowledging and celebrating Aboriginal history and culture in partnership with Traditional Owners
- 2.4 Acknowledge and celebrate our diversity and people from all cultural backgrounds
- 2.5 Support community initiatives that promote diversity and inclusion

The following actions are being undertaken in 2018/19 to work toward achieving Council's strategic objective of An inclusive Yarra.

### Action Progress Summary

-  At least 90% of action target achieved
  -  Between 75 and 90% of action target achieved
  -  Less than 75% of action target achieved
  -  Not Started
  -  Completed
-  Target
  -  % Complete

Action	Start Date / End Date	Progress	Status
2.01 Implement Aboriginal Partnerships Plan	01/07/18 / 30/06/19		
2.02 Develop Volunteer Strategy	01/07/18 / 30/06/19		
2.03 Renew Active and Healthy Ageing Strategy and Action Plan	01/07/18 / 30/06/19		
2.04 Renew Access and Inclusion Strategy and Action Plan	01/07/18 / 30/06/19		

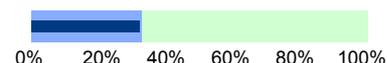
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## 2.01 Implement Aboriginal Partnerships Plan

Council Plan Initiative:  
Implement the Aboriginal Partnerships Plan

The Aboriginal Partnerships Plan sets out Council's commitment and work with the Aboriginal and Torres Strait Islander community. Council is seen as a leader, not only in its programs, but also in its commitment to social justice and the way it approaches issues, opens discussion, and listens to the community. Council will continue to implement its Aboriginal Partnerships Plan through annual action plans endorsed by Council.



**Branch** *People, Culture and Community*

### Quarterly Milestones

**December** Q2. Complete community consultation and engagement for the next four year Aboriginal Partnerships Plan

**March** Q3. Present draft Aboriginal Partnerships Plan 2019-2022 to Council

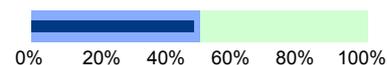
**June** Q4. Complete final version of Aboriginal Partnerships Plan 2019-2022

**Quarterly Progress Comments** Consultation for the next Aboriginal Partnerships Plan began in August with an online survey via Your Say Yarra and multiple engagements with Aboriginal community members. These engagements were through a special forum of the Aboriginal Advisory Group and visits to Aboriginal organisations in Yarra and Darebin. The consultation period concluded in November with meetings with Wurundjeri and the Aboriginal Advisory Group. A final draft of the new strategy went back to the Aboriginal Advisory Group and Wurundjeri in December.

## 2.02 Develop Volunteer Strategy

Council Plan initiative:  
Develop and adopt a Volunteer Strategy

A Volunteer Strategy will be developed by consultation and engagement with stakeholders. A draft strategy will be presented to Council. A Volunteer Strategy will provide clear direction for Council in how it supports volunteering in Yarra.



**Branch** *People, Culture and Community*

### Quarterly Milestones

**December** Q2. Complete consultation

**June** Q4. Present draft Volunteer Strategy to Council to endorse for public exhibition

**Quarterly Progress Comments** Internal and external stakeholders consulted for input towards strategy via Your Say Yarra online survey, focus groups, emails, individual meetings, listening posts, information sessions at community events etc.

Formal consultation began on developing the draft Volunteer Strategy in August. Consultation methods have included both qualitative and quantitative methods; an online survey via Your Say Yarra, focus groups, listening posts (pop-up stalls), one-on-one interviews, promotion via Yarra City Council's social media/newsletters and email correspondence via the Yarra volunteer organisations contacts list.

The types of volunteer organisations contacted have included local sports/recreation, creative industries, education/employment pathways, housing/homelessness, heritage, health, community radio, community gardens/ environmental, cultural, elderly services, churches/multi-faith and groups eg. Lions, Rotary, Scouts, Fareshare, St Vincent de Paul to name a few.

## 2.03 Renew Active and Healthy Ageing Strategy and Action Plan

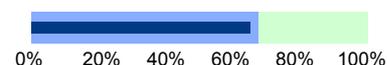
Council Plan Initiative:  
Work with the community and other levels of government and advocate to challenge discrimination, and address disadvantage, whether based on income, age, gender, sexuality, cultural background, religion or abilities

The current Positive Ageing Strategy and Action Plan is due for renewal with the support of Council's Active Ageing

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Advisory Group (AAAG), a new strategy and plan will be prepared. In the midst of the national aged care reforms, it provides an opportunity to consider strategic directions to ensure our 50+ residents remain engaged, active and independent.



**Branch** *Aged and Disability Services*

#### Quarterly Milestones

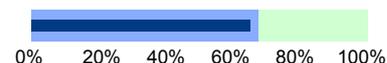
- September** Q1. Finalise draft Active and Healthy Ageing Strategy and Action Plan 2018 – 2022 and complete public exhibition process
- December** Q2. Present Active and Healthy Ageing Strategy and Action Plan 2018 – 2022 to Council for adoption
- June** Q4. Complete 2018/19 actions arising from the new Active and Healthy Ageing Action Plan 2018 – 2022
- Quarterly Progress Comments** The Active and Healthy Ageing Strategy and Action Plan 2018 – 2022 was endorsed by Council in October and was launched at the Seniors Christmas Party in December 2018, including a flash mob which was attended by 450+ residents.

#### 2.04 Renew Access and Inclusion Strategy and Action Plan

Council Plan Initiative:

Work with the community and other levels of government and advocate to challenge discrimination , and address disadvantage, whether based on income, age, gender, sexuality, cultural background, religion or abilities

The current Access and Inclusion strategy and plan is due for renewal and with the support of Council's Disability Advisory Committee (DAC), a new strategy and plan will be prepared this year. In the midst of the national disability care reforms, it provides an opportunity to consider Council's strategic directions to ensure people with disability remain engaged, active and empowered.



**Branch** *Aged and Disability Services*

#### Quarterly Milestones

- September** Q1. Finalise draft Access and Inclusion Strategy and Action Plan 2018 – 2022 and complete public exhibition process
- December** Q2. Present Access and Inclusion Strategy and Action Plan 2018 – 2022 to Council for adoption
- June** Q4. Complete 2018/19 actions arising from the new Access and Inclusion Action Plan 2018 – 2022
- Quarterly Progress Comments** The Access and Inclusion Strategy and Action Plan 2018 – 2022 was endorsed by Council in October and was launched in December as part of International Day for People with Disability held by the City of Yarra .

## **Highlights and Achievements**

**Branch** *People, Culture and Community*

**Unit** *Community Partnerships*

Roundtable discussions on racism – stakeholders met several times to discuss the prevalence of racially motivated anti-social behaviour in Yarra, particularly occurring around the public housing estates. Workers from the We Stand Together working group (including Neighbourhood Justice Centre, MiCare, Cohealth, City of Yarra, Fitzroy Legal Service, Carringbush, Vic Police, Vic Human Rights Equal Opportunity Commission), along with DHHS staff, met to discuss the experiences of many residents of the estates who are experiencing racist abuse or attacks. Various strategies are being discussed and planned in the forthcoming year.

We Stand Together – this community-led project which involved the development of a resource for bystanders or targets of racially and religiously motivated attacks, as well as a capacity building component for community leaders, was a finalist in the VicHealth awards in December for Improving Mental Well Being.

Community Partnerships Team Leader presented on a State Government Panel organised by Department of Premier and Cabinet, on the topic of communicating with CALD communities.

### 3 . A sustainable Yarra

a place where...Council leads on sustainability and protects and enhances its natural environment

As Victoria’s first carbon-neutral council, we are proud of our commitment to sustainability. Protecting our natural environment and supporting our community to reduce its environmental footprint will continue to be a priority for Council.

#### Strategies

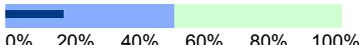
Council’s work to achieve this Strategic Objective will include the following strategies :

- 3.1 Investigate strategies and initiatives to better manage the long term effects of climate change
- 3.2 Support and empower a more sustainable Council and Community
- 3.3 Lead in sustainable energy policy and deliver programs to promote carbon neutral initiatives for the municipality and maintain Council as a carbon neutral organisation.
- 3.4 Reduce the amount of waste-to-landfill with a focus on improved recycling and organic waste disposal
- 3.5 Promote responsible water usage and practices
- 3.6 Promote and facilitate urban agriculture with a focus on increasing scale and uptake in the community
- 3.7 Investigate strategies and initiatives to improve biodiversity

The following actions are being undertaken in 2018/19 to work toward achieving Council’s strategic objective of A sustainable Yarra.

#### Action Progress Summary

-  At least 90% of action target achieved
-  Between 75 and 90% of action target achieved
-  Less than 75% of action target achieved
-  Not Started
-  Completed
-  Target
-  % Complete

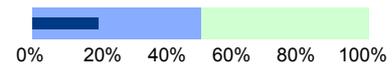
Action	Start Date / End Date	Progress	Status
3.01 Develop Biodiversity Strategy	01/07/18 30/06/19		
3.02 Reduce energy use and emissions	01/07/18 30/06/19		
3.03 Re-use, Reduce, Recycle, Recover	01/07/18 30/06/19		
3.04 Trial Food and Green Organics Waste service	01/07/18 30/06/19		
3.05 Embedding Green Infrastructure project	01/07/18 30/06/19		
3.06 Develop Community Greenhouse Action Plan	01/07/18 30/06/19		
3.07 Investigate urban agriculture and community garden opportunities	01/07/18 30/06/19		
3.08 Integrate climate adaptation principles and environmental and sustainability policies and strategies	01/07/18 30/06/19		

### 3.01 Develop Biodiversity Strategy

Council Plan Initiative:

Develop and adopt a Biodiversity Strategy. Utilise findings contained in the biodiversity health survey to inform future planning across the City

Over the past year, a biodiversity study was undertaken in the City of Yarra. Council will draw on the research completed as part of the Biodiversity Health Survey to inform a city-wide strategy that will help in preserving and enhancing biodiversity values on public land in the municipality.



**Branch** Office of the Director City Works and Assets

#### Quarterly Milestones

**September** Q1. Complete consultation on the draft Biodiversity Strategy

**December** Q2. Present report to Council on draft Biodiversity Strategy seeking endorsement

**March** Q3. Develop implementation Action Plan (if strategy is endorsed by Council)

**June** Q4. Commence implementation of Action Plan

**Quarterly Progress Comments** Consultation phase planning commenced in Sept 2018. Internal and external consultation was undertaken Oct/Nov 2018. First meeting was held with Wurundjeri Council in October. Additional internal and key external meetings were undertaken in December, in order to inform the draft Strategy.

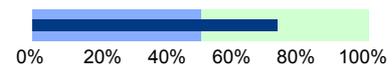
A draft strategy is envisaged to be completed by end of March 2019, with basic community consultation planned for April and a final report to be completed and presented to Council in June 2019.

### 3.02 Reduce energy use and emissions

Council Plan Initiative:

Continue to invest in initiatives to reduce energy use and emissions from Council operations

Over many years Council has endeavored to dramatically reduce its energy use and emissions. Previous programs have included the Energy Performance Contract and various capital works programs to install solar panels on many Council buildings. Council has participated in a tender process and is contracted for a new Victorian renewable energy supply to meet Council's energy needs, the project will commence delivery of energy in 2019.



**Branch** Sustainability and Strategic Transport

#### Quarterly Milestones

**September** Q1, Submit paperwork for certification of Council's Carbon Neutral Status

**December** Q2. Public report to Council with a prioritized list of building energy efficiency projects on council buildings

**March** Q3. Commence Melbourne Renewable Energy Project contract (start 1 January 2019)

**June** Q4. Present new Carbon Neutral Action Plan to Council for endorsement

**Quarterly Progress Comments** For the seventh consecutive year, Yarra has been awarded with gold-standard carbon neutral certification.

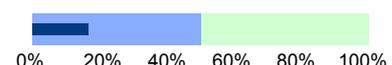
**Comments** A public report was presented to (and endorsed by Council) in December with a prioritised list of building (and streetlight) energy efficiency projects.

### 3.03 Re-use, Reduce, Recycle, Recover

Council Plan Initiative:

Reduce volume of kerbside waste collection per capita by behaviour change programs and increase of recycling

Develop and deliver education/engagement program to encourage residents to consume mindfully as an initiative to reduce the volumes of waste materials going to landfill.



**Branch** City Works

**Quarterly Milestones**

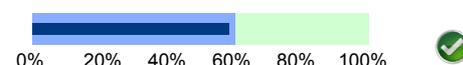
<b>September</b>	Q1. Develop a trial education/engagement program about the 4Rs (Re-use, Reduce, Recycle, Recover)
<b>December</b>	Q2. Deliver trial program to 500 households in Yarra
<b>March</b>	Q3. Evaluate trial
<b>June</b>	Q4. Develop model based on outcomes of the trial
<b>Quarterly Progress Comments</b>	The Waste Minimisation Unit has begun the development and planning of new education /engagement program about 4Rs. Delays have been experienced due to resourcing issues. Officers are currently recruiting and are confident all milestones will be completed by June 2019.

**3.04 Trial Food and Green Organics Waste service**

Council Plan Initiative:

Investigate, implement and promote initiatives to divert organic waste from landfill

Yarra’s Waste and Resource Recovery Strategy has identified the opportunity to potentially significantly reduce landfill costs by removing organic waste from the waste stream. Council has purchased the necessary infrastructure to develop and deliver a food and green waste service trial.



**Branch** City Works

**Quarterly Milestones**

<b>September</b>	Q1. Commence collection of food and green organics waste in selected trial areas
<b>December</b>	Q2. Commence collection of food and green organics waste in additional selected trial areas (to trial different approaches) Q2. Evaluate trial program and brief Council on outcomes
<b>March</b>	Q3. Develop options for a municipal-wide organics service and present to Council in the first half of 2019
<b>June</b>	Q4. Present project and delivery plan to Council
<b>Quarterly Progress Comments</b>	Trial has commenced in multiple locations, testing a variety of models for Food and Green waste collection. The project is on track and a report on the outcomes went to Council briefing in early December.

The Participation rate for Area 1 is an average of 68%. The registration rate for Areas 2 and 3 is a total of 8.5%. This represents a total number of 49 household across an area of 590 households.

Low participation in Areas 2 and 3 is a result of the following:

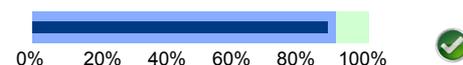
- (a) Community disinterest – the inherent nature of “optional participation” creates a high rate of disinterest and minimal social licence to conduct this project;
- (b) Resident perception – residents believe they don’t create sufficient food and green waste to justify their participation;
- (c) Community housing mix – the impact of businesses and MUDs (Multi Unit Developments);
- (d) Price – is a significant barrier to many residents; and
- (e) Onsite food diversions – a number of residents have compost or worm farms in their property and believe this is redundant for them.

**3.05 Embedding Green Infrastructure project**

Council Plan Initiative:

Improve integration across environmental and sustainability policies and strategies

The Embedding Green Infrastructure project aims to encourage greater use of Water Sensitive Urban Design and , increased tree and vegetation planting and improved irrigation design within existing Council works. Council will develop resources to support staff to apply the project design principles in capital works projects .



**Branch** Sustainability and Strategic Transport

## Council Plan 2017-2021 : Year 2

2018/19 Annual Plan Quarterly Progress Report - December 2

### Quarterly Milestones

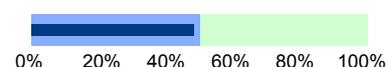
<b>September</b>	Q1. Develop proposed tool for Embedding Green Infrastructure project Q1. Complete staff consultation (engagement and training)
<b>December</b>	Q2. Progress Embedding Green Infrastructure project
<b>June</b>	Q4. Promote and share outcomes with other Councils (via council website)
<b>Quarterly Progress Comments</b>	The Green Infrastructure project is progressing very well towards completion by end 2018/19. The staff consultation is complete and resulted in strong internal buy-in. The tool is complete and will be very useful for Yarra staff and those at other Councils.

### 3.06 Develop Community Greenhouse Action Plan

Council Plan Initiative:

Promote programs that monitor and reduce emissions across the municipality and strive to achieve carbon neutral status

Council will develop a Community Greenhouse Action Plan (CGAP) in partnership with the Yarra Energy Foundation (YEF) to work to reduce greenhouse emissions across the municipality.



**Branch** Sustainability and Strategic Transport

### Quarterly Milestones

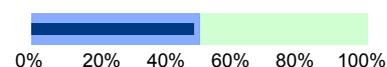
<b>September</b>	Q1. Commence development of CGAP in collaboration with YEF
<b>December</b>	Q2. Undertake community consultation on development of the CGAP
<b>March</b>	Q3. Present draft CGAP to Council for consideration
<b>June</b>	Q4. Present report to Council seeking endorsement of the CGAP
<b>Quarterly Progress Comments</b>	The development of the Community Greenhouse Action Plan with the Yarra Energy Foundation is well underway. Community consultation has occurred and both parties are working to summarise outcomes and develop a draft for discussion.

### 3.07 Investigate urban agriculture and community garden opportunities

Council Plan Initiative:

Showcase urban agriculture and support community initiatives in sustainable practices

Investigate the potential for council to facilitate the public use of a privately owned site via a leasing arrangement. The council shall partner with community groups to develop a demonstration site for an urban food garden. Council will undertake community consultation on the potential for a community garden in Butler Street Park.



**Branch** City Works

### Quarterly Milestones

<b>September</b>	Q1. Investigate lease options or other suitable mechanisms to support the use of private land for the purpose of urban agriculture and food gardens in Yarra
<b>December</b>	Q2. Develop a process to support the design and implementation of community gardens
<b>March</b>	Q3. Consult the community on the opportunity to create a community garden in Butler Street Park
<b>June</b>	Q4. Present a proposal to Council on the opportunity to create a community garden in Butler Street Park (subject to officer consultation and community feedback)
<b>Quarterly Progress Comments</b>	Officers have explored the options for using private land for the purpose of urban agriculture and food gardens. Based on these options, Officers are currently negotiating with a private land owner in Abbotsford for potential public use of private land.

In August Council officers also met with the North Carlton Railway Neighbourhood House and gardening group to commence working on the necessary licence arrangements (including a service agreement with Council) to turn the Bocce Court into a productive food garden. The draft design for the garden as well as management and governance arrangements have been completed.

## Council Plan 2017-2021 : Year 2

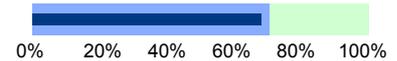
2018/19 Annual Plan Quarterly Progress Report - December 2

### 3.08 Integrate climate adaptation principles and environmental and sustainability policies and strategies

Council Plan Initiative:

Embed adaptation sustainability across Council decision making processes.

Council has several environmental and sustainability policies. It has also developed a Climate Adaptation Guidance Tool and Training that can inform Council operations. These strategies and tools will be further embedded within the organisation.



**Branch** CEO Office

#### Quarterly Milestones

- September** Q1. Develop a plan for how the organisation intends to embed the use of the Climate Adaptation Guidance Tool and Training in their operations in 2018/19 and beyond, and a plan for how strategies and policies to be developed in 2018/19 will integrate with environmental and sustainability policies and strategies
- December** Deferred and amended by Council resolution 18 December 2018  
Q2. Receive reports from the organisation (particularly from relevant branches) outlining; the ways they have engaged the Climate Adaptation Guidance Tool and Training to-date, all strategies developed in 17/18 and how they integrated environmental and sustainability policies and strategies
- June** Added by Council resolution 18 December 2019  
Q4. Council will receive in a report outlining the ways the organisation (and different departments) have engaged the Climate Adaptation Guidance Tool and Training to-date, and Council endorsed strategies developed and how they integrated sustainability (QBL).  
Deferred by Council resolution 18 December 2018 to July 2019  
Q4. Receive a further status report from the organisation.
- Quarterly Progress Comments** in December 2018, Council endorsed the planned way forward to further embedded sustainability and adaptation into Council operations. Activities included converting the Adaptation training to the online system, establishing a new process for all strategies and policies to review against the QBL tool and report on sustainability integration actions, and to run Embedding sustainability training and engagement for senior staff. This will commence in 2019.

## 4 . A liveable Yarra

a place where... Development and growth are managed to maintain and enhance the character and heritage of the city

With demand for inner city housing increasing, Council is mindful of the importance of balancing the needs of new and existing residents, and ensuring that development does not encroach on the amenity or heritage of our city.

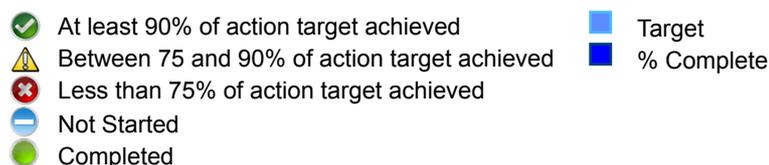
Strategies

Council's work to achieve this Strategic Objective includes the following strategies :

- 4.1 Protect Yarra's heritage and neighbourhood character
- 4.2 Actively plan for Yarra's projected growth and development and advocate for an increase in social and affordable housing
- 4.3 Plan, promote and provide built form, open space that is accessible to all ages and abilities
- 4.4 Protect Council assets through effective proactive construction management
- 4.5 Encourage and promote environmentally sustainable building, urban design, place-making and public realm outcomes
- 4.6 Provide direction and improve decision making on infrastructure projects through the application of the Strategic Community Infrastructure Framework
- 4.7 Encourage engagement with the community when developments are proposed

The following actions are being undertaken in 2018/19 to work toward achieving Council's strategic objective of A liveable Yarra.

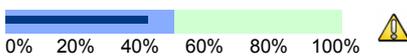
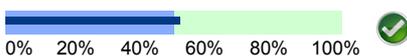
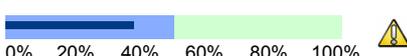
### Action Progress Summary



Action	Start Date / End Date	Progress	Status
4.01 Develop and implement Development Contributions Plan	01/07/18 / 30/06/19	0% 20% 40% 60% 80% 100%	
4.02 Negotiate Joint Use Agreement with Richmond High School	01/07/18 / 30/06/19	0% 20% 40% 60% 80% 100%	
4.03 Review and develop new Heritage Strategy	01/07/18 / 30/06/19	0% 20% 40% 60% 80% 100%	
4.04 Develop Social and Affordable Housing Strategy	01/07/18 / 30/06/19	0% 20% 40% 60% 80% 100%	
4.05 Yarra Planning Scheme	01/07/18 / 30/06/19	0% 20% 40% 60% 80% 100%	
4.06 Queens Parade Design and Development Overlay	01/07/18 / 30/06/19	0% 20% 40% 60% 80% 100%	
4.07 Heidelberg Road, Nicholson Street Bus Depot, Wellington Street built form analysis	01/07/18 / 30/06/19	0% 20% 40% 60% 80% 100%	
4.08 Major Activity Centres built form analysis	01/07/18 / 30/06/19	0% 20% 40% 60% 80% 100%	

## Council Plan 2017-2021 : Year 2

2018/19 Annual Plan Quarterly Progress Report - December 2

Action	Start Date / End Date		
4.09 Major Activity Centres structure planning	01/07/18 30/06/19		
4.10 Strategies for the hospital and education precincts	01/07/18 30/06/19		
4.11 Develop options to plan for and further enhance key community precincts	01/07/18 30/06/19		
4.12 Planning for projected growth and housing	01/07/18 30/06/19		
4.13 Alphington Paper Mill site redevelopment	01/07/18 30/06/19		

## Council Plan 2017-2021 : Year 2

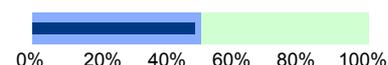
2018/19 Annual Plan Quarterly Progress Report - December 2

### 4.01 Develop and implement Development Contributions Plan

Council Plan Initiative:

Progress a Planning Scheme amendment to implement a Development Contribution Plan

Council will prepare a Planning Scheme Amendment to implement a Development Contributions Plan (DCP) for submission to the Minister of Planning for approval. A DCP will be used to collect payments towards the provision of infrastructure triggered by new development. Contributions will assist with the cost of providing roads, drainage, open space and community infrastructure to respond to the needs of a growing population.



**Branch** Office of the Director Planning and Place Making

#### Quarterly Milestones

**September** Q1. Prepare for Panel Hearing following exhibition (once authorisation to exhibit received)

**December** Q2. Prepare for Panel Hearing of Amendment

**March** Q3. Report to Council with Panel Report (if received)

**June** Q4. Present final Development Contribution Plan to Council for adoption and forward to Minister for Planning requesting approval

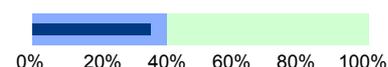
**Quarterly Progress Comments** Exhibition of the Amendment was completed on 21 September. A total of 25 submissions were received, most in favour of the Amendment. A report to Council in October provided approval to refer the Amendment to a Panel. The Panel hearing is set for February. Preparation for the panel is progressing well including a briefing of the barrister and consultant team.

### 4.02 Negotiate Joint Use Agreement with Richmond High School

Council Plan Initiative:

Campaign for appropriate joint use agreements for shared use community facilities as part of the Richmond High School project

Council will work with the Department of Education and Training to develop a Joint Use Agreement for community facilities as part of the Richmond High School project.



**Branch** Office of the Director City Works and Assets

#### Quarterly Milestones

**September** Q1. Continue to engage with School Principal and Victorian School Building Authority about the scope and nature of the Joint Use Agreements, including which school facilities will be available for community use

**December** Q2. Continue to engage with School Principal and Victorian School Building Authority regarding use of facilities in the precinct to determine the details of the Joint Use Agreements, including potential stakeholders and user groups for the school facilities

**March** Q3. Finalise draft Joint Use Agreement with the School Principal

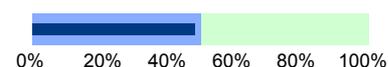
Q3. Seek School Council and Yarra City Council endorsement of Joint Use Agreement

**June** Q4. Seek signoff of Joint Use Agreement by all the relevant parties

**Quarterly Progress Comments** Officers have had ongoing conversations with the School Principal and have developed a positive working relationship. Both parties have agreed that further discussions about the contents of a JUA are best conducted in 2019 once the school has commenced operations from the main Griffiths Street campus and the school better understand their needs, and what they can offer by way of community access to the school facilities.

### 4.03 Review and develop new Heritage Strategy

The existing Heritage Strategy 2015-18 sunsets during the council term. Council will review and prepare a new Heritage Strategy and Action Plan which will commence in 2018.



**Branch** CEO Office

**Quarterly Milestones**

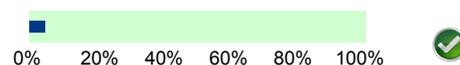
- September** Q1. Appoint a consultant to prepare a new Heritage Strategy  
Q1. Complete the review of the current Heritage Strategy 2013-18
  - December** Q2. Initiate preparation of the draft Strategy
  - March** Q3. Complete an initial draft for public comment
  - June** Q4. Present report to Council on the outcome of the exhibition and adoption  
Q4. Exhibit draft Heritage Strategy
- Quarterly Progress Comments** A consultant has been appointed to prepare Heritage Strategy 2019-23 and has completed the review of the current Heritage Strategy. Preparation of the draft Strategy has been initiated.

**4.04 Develop Social and Affordable Housing Strategy**

Council Plan Initiative:

Advocate to federal and state governments through Yarra IMAP, MAV, ISMMF, VLGA on affordable and community housing.

Through Council Plans and other strategic documents, Council has expressed its commitment to maintain and support a socially, economically and culturally diverse community. This commitment is further evidenced by the financial support it has provided to the community housing sector, its resolute pursuit of affordable housing outcomes at major development sites and strategic advocacy to state and commonwealth governments. In 2018/19, a Policy Guidance Note will be published so that property development applicants, and other interested parties, can understand Council's expectations relating to affordable housing outcomes at significant redevelopment sites. A broader Social and Affordable Housing strategy, encompassing strategic directions for Council through its roles as a planning authority and community advocate, will be developed.



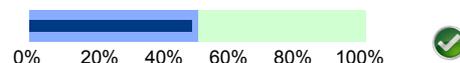
**Branch** *Social Policy and Research*

**Quarterly Milestones**

- March** Q3. Present Social and Affordable Housing Strategy to Council seeking endorsement for public exhibition
  - June** Q4. Seek endorsement of Social and Affordable Housing Strategy
- Quarterly Progress Comments** Work has been progressing on the Social and Affordable Housing Strategy in readiness for presentation to Council.

**4.05 Yarra Planning Scheme**

Council is making revisions to the Municipal Strategic Statement and Local Planning Policies sections of the Yarra Planning Scheme to actively plan and manage projected growth and development in Yarra.



**Branch** *City Strategy*

**Quarterly Milestones**

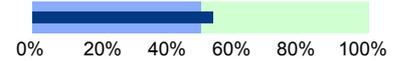
- September** Q1. Brief Council on the proposed revisions to the Municipal Strategic Statement and amended Local Planning Policies to the Yarra Planning Scheme
  - December** Q2. Present draft revisions of the Municipal Strategic Statement and amended Local Planning Policies to the Yarra Planning Scheme to Council and recommend Council seeks 'authorisation' from the Minister for Planning to exhibit the revisions through an amendment to the Yarra Planning Scheme in accordance with the Planning and Environment Act 1987
  - March** Q3. Exhibit Planning Scheme Amendment (if 'authorisation' provided)
  - June** Q4. Review submissions and continue analysis
- Quarterly Progress Comments** The draft provisions for the amendment have been workshopped with Councillors. Yarra is now part of the DELWP translation project which is expected to be completed in the early part of 2019.

**4.06 Queens Parade Design and Development Overlay**

Council Plan Initiative:

Prepare a Planning Scheme amendment seeking permanent development and design overlay controls for Queens Parade North Fitzroy

Council will prepare and exhibit a new Design and Development Overlay for the Queens Parade area of Fitzroy North to introduce improved planning policy and guidance for the area within the Yarra Planning Scheme .



**Branch** City Strategy

**Quarterly Milestones**

- September** Q1. Seek community and stakeholder input through exhibition of the planning scheme amendment (subject to Ministerial 'authorisation')
- December** Q2. Brief Council on the progress of the amendment, including submissions from any exhibition of the amendment
- March** Q3. Brief Council on submissions to the amendment, including recommendations post exhibition and referral to a Panel
- June** Q4. Brief Council on the outcomes of any panel report received
- Quarterly Progress Comments** The proposed planning scheme amendment was placed on public exhibition which closed in November. Officers are currently reviewing the submissions received during the exhibition . Council will be briefed on the submissions in early 2019.

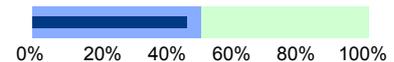
**4.07 Heidelberg Road, Nicholson Street Bus Depot, Wellington Street built form analysis**

Council Plan Initiative:

Develop planning controls for:

- Heidelberg Road, Alphington in conjunction with Darebin Council
- The Nicholson Street Bus Depot, North Fitzroy and
- Wellington Street, Collingwood

Undertake built form analysis for Heidelberg Road, Nicholson Street Bus Depot and Wellington Street to enable planning controls to be sought from the Minister for Planning in the Yarra Planning Scheme .



**Branch** City Strategy

**Quarterly Milestones**

- December** Q2. Review current controls for Nicholson Street Bus Depot  
Q2. Progress discussions with Darebin on funding and preparation of draft planning controls for Heidelberg Road
- March** Q3. Brief Council on the review of current controls for Nicholson Street Bus Depot and discussions with Darebin Council on Heidelberg Road and progress of preparation of draft planning controls
- June** Q4. Brief Council on the progress of preparation of draft planning controls
- Quarterly Progress Comments** Discussions have occurred with officers from Darebin Council . A draft project scope/ brief is being prepared for discussion and agreement with Darebin, that will set an agreed direction for the project.

**4.08 Major Activity Centres built form analysis**

Council Plan Initiative:

Prepare a built form analysis as part of the preparation of structure plans for major activity centres

Council will prepare a Built Form Analysis to inform Structure Plans for the Brunswick Street/Smith Street Major Activity Centres in Yarra and to support the future preparation of Design and Development Overlays in the Yarra Planning Scheme.



## Council Plan 2017-2021 : Year 2

2018/19 Annual Plan Quarterly Progress Report - December 2

**Branch** *City Strategy*

### Quarterly Milestones

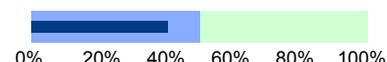
<b>September</b>	Q1. Advance the Built Form Analysis for Brunswick/Smith Street Major Activity Centres
<b>December</b>	Q2. Advance the Built Form Analysis for Brunswick/Smith Street Major Activity Centres
<b>March</b>	Q3. Brief Council on Draft Built Form study and options for proposed Planning Scheme provisions for Brunswick and Smith Street Major Activity Centres
<b>June</b>	Q4. Finalise Built Form Planning Scheme Amendments for Brunswick and Smith Street Major Activity Centres and seek Council endorsement for progression
<b>Quarterly Progress Comments</b>	Overall urban design analysis for whole study area completed. South Collingwood precinct interim planning controls introduced and nomination of buildings for the Victorian Heritage register submitted . Built form and heritage analysis being finalised for the western end of Johnston Street. Additional work for Smith and Brunswick Street underway.

### 4.09 Major Activity Centres structure planning

Council Plan Initiative:

Continue to develop structure plans for Yarra's major activity centres which build on the unique character of each precinct

Council will prepare Built Form Analysis and Structure Plans for Major Activity Centres in Yarra to support the future preparation of Design and Development Overlays in the Yarra Planning Scheme .



**Branch** *City Strategy*

### Quarterly Milestones

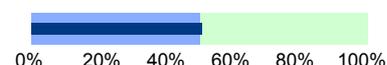
<b>September</b>	Q1. Scope and progress structure plans that build on the Built Form Analysis for the Brunswick , Smith and Victoria Streets and Bridge Road Major Activity Centres
<b>December</b>	Q2. Brief Council on the progress of the structure plans preparations
<b>March</b>	Q3. Seek Council authority to exhibit the draft Victoria and Bridge Road Structure Plans for community and stakeholder comment
<b>June</b>	Q4. Complete exhibition of the draft Victoria and Bridge Road Structure Plans
<b>Quarterly Progress Comments</b>	Project Plan is being prepared for Victoria Street/Bridge Road, briefing of Council will occur once the project plan is finalised.

### 4.10 Strategies for the hospital and education precincts

Council Plan Initiative:

Prepare strategies for the Epworth and St Vincent's hospital precincts and the Australian Catholic University education precinct identified in Plan Melbourne 2017-2050

Prepare strategies for the hospital and education precincts around St Vincent's and Epworth hospitals , and the Australian Catholic University.



**Branch** *City Strategy*

### Quarterly Milestones

<b>September</b>	Q1. Hold further discussions with senior DELWP and VPA officers
<b>December</b>	Q2. Brief Councillors on progress of discussions
<b>March</b>	Q3. Scope issues and study areas for the hospital and education precincts including Australian Catholic University, around St Vincent's and Epworth Hospital, following discussions with the State Government and Victoria Planning Authority
<b>June</b>	Q4. Prepare briefs that address the issues identified in the scoping exercise for analysis to be undertaken

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**Quarterly Progress Comments** Discussions have occurred with Senior officers meeting with the CEO of Victorian Planning Authority . There is no current strategic work being undertaken by the VPA . It may be that any proposed initiative will come through the State Government's preparation of its Land Use Framework Plan for the inner-metro region which is part of Plan Melbourne. The Framework Plan is likely to be finalised in the first half of 2019.

### 4.11 Develop options to plan for and further enhance key community precincts

Determine a preferred outcome and approach to deliver maximum community benefit in the Collingwood Town Hall precinct (Vere Street and Sailors and Soldiers Buildings), and from the Fitzroy Town Hall precinct.

Yarra Council owns key sites within the Collingwood Town Hall (CTH) precinct which are identified within the CTH Urban Design Framework as development opportunities, and which present an opportunity to meet community needs.

The Fitzroy Town Hall precinct is home to the iconic Fitzroy Town Hall , and associated buildings. Whilst providing a range of highly valued and sought after spaces, the precinct is not meeting its potential in terms of amenity, access or utilisation.

This year, Council will consider the future of both precincts and the best way to maximise the opportunity each presents.



**Branch** Office of the Director City Works and Assets

#### Quarterly Milestones

**September** Q1. Report to Council on these options

Q1. Develop options for the process to consider the future of these precincts

**December** Q2. Confirm a plan to progress options endorsed by Council, pending the outcomes of the report to Council

**June** Q4. Report to Council on the status of planning for the respective precincts

**Quarterly Progress Comments** Officers were awaiting the adoption of the Property Strategy to provide guidance , and now that the Property Strategy has been adopted by Council, this informs the approach to reporting to Council on these precincts.

Following a Notice of Motion in October 2018, Council called for a formal public report on the property at 152 Hoddle St (Sailors and Soldiers building); this report was presented to Council in November, and resulted in a resolution to seek narrow scope Expressions of Interest (EOI) responses for refurbishment of the building and uses that provide support services and assistance to returned services veterans. Officers will present a proposed process and draft EOI criteria to Council in the first half of 2019.

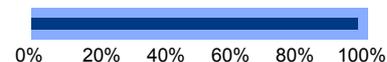
A report outlining options for Fitzroy Town Hall is also intended to be presented to Council by June 2019.

### 4.12 Planning for projected growth and housing

Council Plan Initiative:

Prepare a Housing Strategy to manage residential growth

Council will prepare and exhibit a Housing Strategy to actively plan and manage projected growth and development in Yarra, including social and affordable housing.



**Branch** City Strategy

#### Quarterly Milestones

**September** Q1. Present report to Council seeking adoption of the Housing Strategy

**Quarterly Progress Comments** Council adopted the Housing Strategy in September 2018.

**Progress Comments**

### 4.13 Alphington Paper Mill site redevelopment

## Council Plan 2017-2021 : Year 2

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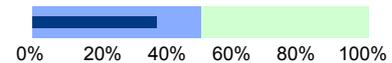
Council Plan Initiative:

Implement the 2016 approved development plan for the former Alphington Paper Mill (AMCOR)

The Alphington Paper Mill site is a 16.5 hectare parcel of land located on the corner of Heidelberg Road and the Chandler Highway and extending down to the Yarra River. The site is set to be developed into a major residential precinct with shops, offices, open spaces and community facilities.

On 2 December 2015, Yarra City Council unanimously approved the revised Development Plan for the Alphington Paper Mill subject to conditions including extra protections for the Yarra River frontage and the establishment of a community reference group.

This year Council will implement the Development Plan through statutory approval processes and infrastructure approvals.



**Branch** Office of the Director Planning and Place Making

### Quarterly Milestones

- September** Q1. Continue to assess works and development application proposals against the approved Development Plan  
Q1. Brief Council on proposed designs of the three open space areas in the redevelopment scheme
- December** Q2. Continue to assess works and development application proposals against the approved Development Plan
- March** Q3. Continue to assess works and development application proposals against the approved Development Plan
- June** Q4. Brief Councillors on options for use of the community facility space to be provided by Alpha Partners (proponent)  
Q4. Continue to assess works and development application proposals against the approved Development Plan

**Quarterly Progress** Assessment of planning applications against the provisions of the Development Plan is ongoing.

**Comments** Council currently have a number of applications undergoing assessment with inputs from many sources across Council.

The final proposed designs of the community facilities are expected to be lodged in January for assessment. The Community Reference Group (CRG) will be engaged on this in mid February as an input into Council's decision making process.

The open space designs are continuing to be worked up and will be provided to the CRG in February as an update. Councillor's will be briefed when the design concept are more developed.

## 5 . A prosperous Yarra

a place where...Local businesses prosper and creative and knowledge industries thrive

Yarra is a great place to do business and to work. Supporting local businesses and creative industries not only contributes to Yarra’s economy, but also increases local employment opportunities, enhances street life and fosters community connectedness.

### Strategies

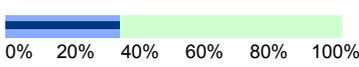
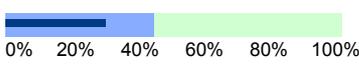
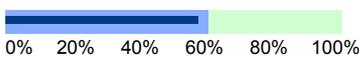
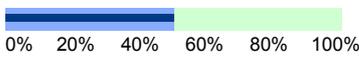
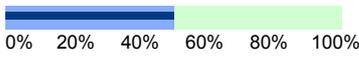
Council’s work to achieve this Strategic Objective include the following strategies :

- 5.1 Maintain and strengthen the vibrancy and local identity of retail and commercial precincts
- 5.2 Strengthen and monitor land use change and economic growth including new and emerging economic clusters
- 5.3 Create local employment opportunities by providing targeted and relevant assistance to facilitate business growth, especially for small and medium size enterprises and entrepreneurs through the attraction and retention of businesses
- 5.4 Develop Innovative Smart City solutions in collaboration with government, industry and community that use technology to embrace a connected, informed and sustainable future
- 5.5 Facilitate and promote creative endeavour and opportunities for the community to participate in a broad range of arts and cultural activities
- 5.6 Attract and retain creative and knowledge industries in Yarra
- 5.7 Ensure libraries and neighbourhood houses support lifelong learning, wellbeing and social inclusion

The following actions are being undertaken in 2018/19 to work toward achieving Council’s strategic objective of A prosperous Yarra.

### Action Progress Summary

-  At least 90% of action target achieved
  -  Between 75 and 90% of action target achieved
  -  Less than 75% of action target achieved
  -  Not Started
  -  Completed
-  Target
  -  % Complete

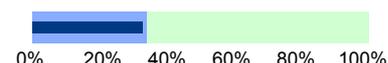
Action	Start Date / End Date	Progress	Status
5.01 Partnerships Program	01/07/18 30/06/19		
5.02 Develop shopping strip masterplans	01/07/18 30/06/19		
5.03 Shop improvement project	01/07/18 30/06/19		
5.04 Young Entrepreneurs program	01/07/18 30/06/19		
5.05 Neighbourhood Houses Partnership Strategy and Action Plan 2018-2021	01/07/18 30/06/19		

### 5.01 Partnerships Program

Council Plan Initiative:

Identify opportunities to support retain and expand the arts sector as a viable and thriving industry in Yarra

The creative sector is important to Yarra socially, culturally and economically. Supporting this sector to flourish has many benefits to the City of Yarra, this includes providing financial support, skills development opportunities and facilitating other activities that promote sustainability.



**Branch** Arts, Culture and Venues

#### Quarterly Milestones

- September** Q1. Identify and facilitate discreet projects in partnership within Council, such as Economic Development, Strategic Planning and external organisations, such as Melbourne Polytechnic, that provide employment, development and presentation opportunities to artists and creative organisations
- March** Q3. Advocate for the consideration of the needs of the creative sector in the development of the new draft Yarra Planning Scheme

- June** Q4. Develop strategic partnerships with key organisations such as the Contemporary Music Centre at Collingwood Arts Precinct, Visit Victoria, Australian Catholic University and Melbourne Polytechnic

**Quarterly Progress** A Room to Create awareness raising and stakeholder building event was hosted to showcase artists and Council initiatives.

#### Comments

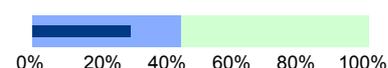
Council is a member of the Design Advisory Group for a private development in Rupert Street Collingwood, and is advocating for arts organisations to be considered for the future development of the site.

### 5.02 Develop shopping strip masterplans

Council Plan Initiative:

Undertake at least three streetscape masterplans for shopping strips based on Place Making principles

Masterplans for the main shopping centres are used to guide capital works proposals of Council and State agencies and to advocate for specific improvements. Preparation of Brunswick Street Streetscape Master Plan (BSSMP) and Swan Street Streetscape Masterplan (SSSMP), undertaking consultation and adoption of final masterplans by Council.



**Branch** City Strategy

#### Quarterly Milestones

- September** Q1. Complete background report (BSSMP)

- Q1. Develop background report (SSSMP)

- December** Q2. Complete background report (SSSMP)

- Q2. Prepare Draft Masterplan (BSSMP)

- March** Q3. Complete Draft Masterplan including Council endorsement for consultation (BSSMP)

- Q3. Prepare Draft Masterplan (SSSMP)

- June** Q4. Council consider final Masterplan (BSSMP)

- Q4. Complete Draft Masterplan including Council endorsement for consultation (SSSMP)

- Q4. Complete consultation (BSSMP)

**Quarterly Progress** Preparation of the background report and investigations for the Swan Street and Brunswick Street Streetscape master plans are in progress.

#### Comments

### 5.03 Shop improvement project

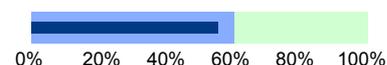
Council Plan Initiative:

Engage with local traders, leasing agents and property owners to strengthen the viability of Yarra's activity centres such as Bridge Road including the activation of empty spaces

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Council is working to strengthen the viability of Yarra's retail and activity centres. This year officers will work with traders to encourage a refresh of shopfronts along Victoria Street and trial a vacant shopfront decal project on Bridge Road.



**Branch** City Strategy

### Quarterly Milestones

<b>September</b>	Q1. Work with a sample of traders on shopfront presentations and roller shutter improvements.
<b>December</b>	Q2. Evaluate the Victoria Street shopfront refresh project and the Bridge Road vacant shopfront decal project
	Q2. Work with Bridge Road Main Street Incorporated and leasing agents, to seek the occupation of vacant shops along Bridge Road
<b>March</b>	Q3. Roll out year two of the Victoria Street shopfront refresh project
<b>June</b>	Q4. Evaluate the success of the Victoria Street shopfront refresh and the Bridge Road vacant shopfront decal programs
<b>Quarterly Progress Comments</b>	Four shops were identified for shop fronts improvements. Traders were engaged throughout the process and have indicated that they are satisfied with an outcome.

Despite numerous attempts to engage real estate agents and property owners in the Bridge Road vacant shop decals initiative, officers have not been able to attract any support for this initiative. To avoid investing any further Council resources in to the project, Economic Development recommends deferring this project. Other activation ideas should be investigated for Bridge Road in conjunction with the Bridge Road Main Street (BRMS) committee.

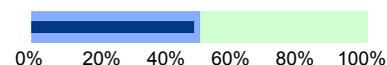
Economic Development is looking to engage the new Bridge Road Main Street trader association President in early 2019 to assist with this process as officers have had no traction engaging leasing agents. It is hoped that with the assistance of the association we will have more success in finding property owners interested in the activation of vacant properties.

### 5.04 Young Entrepreneurs program

Council Plan Initiative:

Promote local employment and facilitate initiatives to assist small business to enter the local market

Economic Development and Youth Services in partnership with Moreland City Council will deliver the Young Entrepreneurs in the North (YEN) Program. The YEN aims to provide specifically designed training, skills, resources and support to committed young people aged 17–25 to establish and operate sustainable small businesses and social enterprises.



**Branch** City Strategy

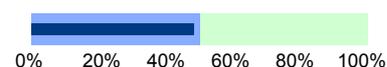
### Quarterly Milestones

<b>September</b>	Q1. Deliver workshop for 2018 YEN program
<b>December</b>	Q2. Review and evaluate 2018 YEN program
<b>March</b>	Q3. Promote and recruit for 2019 YEN program
<b>June</b>	Q4. Deliver workshop for 2019 YEN program
<b>Quarterly Progress Comments</b>	Council in partnership with Moreland City Council and in consultation with the external consultants conducted a review and evaluation of the Young Entrepreneurs program. Each participant received an individualised pathway report to assist them in their project beyond the program.

### 5.05 Neighbourhood Houses Partnership Strategy and Action Plan 2018-2021

Council Plan Initiative:

Run targeted events and programs promoting health, life-skills and life-issues and showcase their choirs and other creative talents.



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**Branch** *People, Culture and Community*

### Quarterly Milestones

**September** Q1. Deliver and report on Neighbourhood House community event

**December** Q2. Deliver and report via the Annual Plan Progress Report on sustainability projects undertaken by the Neighbourhood Houses.

**March** Q3. Deliver and report via the Annual Plan Progress Report on projects and events that celebrate diversity and inclusiveness

**June** Q4. Deliver and report via the Annual Plan Progress Report on projects that build community capacity and leadership

**Quarterly Progress** The following sustainability projects were identified:

### Comments

Finbar - urban field day -promoting a range of sustainability activities eg composting, seed and food sharing, to the local community.

CNLC -Stories of Food Project - students learning English via sharing food recipes and cooking for healthy eating

Nth Carton Railway House partnered with VCAL students to develop skills in growing food , composting and tree planting.

## Highlights and Achievements

**Branch** *Arts, Culture and Venues*

**Unit** *Arts and Cultural Services*

Council investigated further artist residencies in this period.

The annual Room to Create Event was held in Glasshouse Road and raised new funds to bring the balance to \$380,000. \$30,000 will be offered to an arts organisation in 2019.

Supported the presentation of a number of arts and cultural projects including:

Sidesault at the Melba Festival - 10-21 October season.

Speakpercussion performance at Abbotsford Convent

Johnston Street Fiesta

Music from the Wetlands

Troy Boys by Full On Theatre at the Richmond Theatre

A number of exhibitions were supported, at Council's library spaces as well as at galleries in Yarra.

An EOI was conducted for Major Event Permits. Permits that have been issued in this period include:

- Andy Portokallis' Memorial – 500 persons at Victoria Park
- Fitzroy Summer Festival 2018 – An event run in conjunction with Yarra's Youth Services and Victoria Police

**Branch** *City Strategy*

**Unit** *Economic Development*

Retail Precinct Audit

2,700 ground floor premises across 12 retail precincts (covering approx. 20km) visited to record changes in businesses and vacancies. 2018 data uploaded into GIS for internal use. Produced 2018 Precinct Pulse fact sheets, a series of one-page infographic publications communicating mix and trends of each precinct. Precinct Pulses published on council website along with interactive graph of retail changes over the past five years. Presented findings to Business Advisory Group.

**Branch** *Library Services*

**Unit** *Community Learning and Partnerships*

Highlights and Achievements-October - November

Children's Activities -

Oct 133 Activities - attendance 4396

Nov 139 Activities - attendance 4412

Adult Activities -

Oct 81 Activities - attendance 1323

Nov 93 Activities – attendance 1313

Big highlights:

After Hours author events

Refurb of shelving at Collingwood Library

Bigger presence at Festival and outreach events

Increased online presence via social media channels

Partnerships and programming in Disability Inclusion- Inclusive Storytimes, Sensitive Storytimes, Sensitive Santa Programs

Partnerships with programming and events across other library services

## 6 . A connected Yarra

a place where...Connectivity and travel options are environmentally sustainable, integrated and well-designed

Council is committed to creating a city that is accessible to all irrespective of levels of personal mobility, to support a fulfilling life without the need for a car.

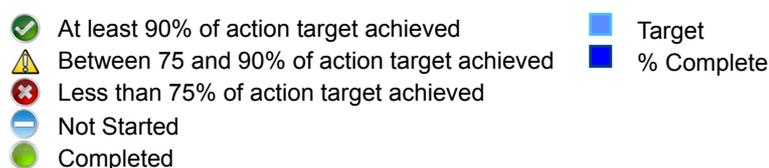
Strategies

Council's work to achieve this Strategic Objective includes the following strategies :

- 6.1 Manage traffic movement and promote road safety within local roads
- 6.2 Work in partnership with Vicroads and influence traffic management and road safety on main roads
- 6.3 Investigate and implement effective parking management options
- 6.4 Improve accessibility to public transport for people with mobility needs and older people
- 6.5 Develop and promote pedestrian and bicycle infrastructure that encourages alternate modes of transport, improves safety and connectedness
- 6.6 Advocate for increased infrastructure and performance of public transport across Melbourne

The following actions are being undertaken in 2018/19 to work toward achieving Council's strategic objective of A connected Yarra.

### Action Progress Summary



Action	Start Date / End Date	Progress	Status
6.01 Low speed environments and community education	01/07/18 30/06/19		
6.02 Advocate for Disability Discrimination Act compliant tram stops	01/07/18 30/06/19		
6.03 Advocate for improved tram stops near key school sites	01/07/18 30/06/19		
6.04 Advocate for improved public and strategic transport	01/07/18 30/06/19		
6.05 Undertake Bridge Road parking trial	01/07/18 30/06/19		
6.06 Progress Wellington Street Bike Lane (Stage 2)	01/07/18 30/06/19		

## Council Plan 2017-2021 : Year 2

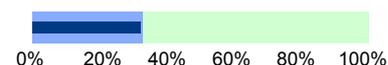
2018/19 Annual Plan Quarterly Progress Report - December 2

### 6.01 Low speed environments and community education

Council Plan Initiative:

Continue to provide low speed environments and community education for pedestrians, cyclists, motor-cyclists and vehicle drivers and passengers

Undertake a trial of 30km/h speed limits in the Fitzroy and Collingwood precinct.



**Branch** *Traffic and Civil Engineering*

#### Quarterly Milestones

**September** Q1. Commence 30km/h trial

**March** Q3. Review 30km/h trial data

**June** Q4. Provide trial data to Council in order to consider any further action

**Quarterly Progress** The 30km/h trial started in late September and will run for 12 months in the neighbourhood streets bordered by Alexandra Parade, Johnston Street, Hoddle Street and Nicholson Street.

**Comments**

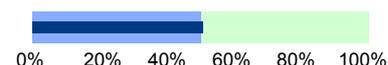
### 6.02 Advocate for Disability Discrimination Act compliant tram stops

Council Plan Initiative:

Continue to facilitate the upgrade of local tram stops to comply with the Disability Discrimination Act to support both access and viability of activity centres

Advocate to the state government for improved accessibility to public transport services

Public transport in the City of Yarra needs to be made more accessible for people with disability and to comply with the provisions of the Commonwealth Government's Disability Discrimination Act (1992) (DDA) and the Disability Standards for Accessible Public Transport (2002). Accessibility is at the forefront of ensuring independence and engagement for people 50+ and people with disability in our municipality. Council will focus on DDA compliant tram stops at Swan Street Punt Road as part of the Streamlining Hoddle Street project and Brunswick Street and Nicholson Street (Route 96).



**Branch** *Sustainability and Strategic Transport*

#### Quarterly Milestones

**September** Q1. Commence design work for complementary works associated with Route 96 tram upgrade, following receipt of partial funding by Public Transport Victoria (PTV)

**December** Q2. Facilitate PTV progression of program for installation of remaining platform stops on Route 96

**March** Q3. Advocate for PTV to program upgrade of remaining Bridge Road tram stops

**June** Q4. Commence complementary capital works associated with Route 96 tram stops upgrade

**Quarterly Progress** Works program is scheduled by Public Transport Victoria for installation of remaining platform stops on Route 96.

**Comments**

Advocacy is on-going for Public Transport Victoria to program upgrade of remaining Bridge Road tram stops .

### 6.03 Advocate for improved tram stops near key school sites

Council Plan Initiative:

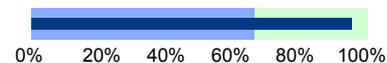
Monitor and manage traffic, road safety and parking and advocate to the State Government for improvement to tram stops and pedestrian safety measures around schools such as the Richmond High School development

Advocate to the state government for improved accessibility to public transport services

With the opening of a new high school in Richmond, it is important to ensure that students are able to access safe and sustainable transport options as part of their independent trips. Existing schools also attract students from wider Melbourne and provision of improved tram stops assists in improving safety around schools.

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**Branch** Sustainability and Strategic Transport

### Quarterly Milestones

**September** Q1. Complete initial travel behaviour engagement with Richmond High School

**December** Q2. Deliver new pedestrian crossing on Gleadell Street beside Richmond High School

**March** Q3. Continue to advocate for State to program upgrade of Bridge Road Richmond Town Hall tram stop

**Quarterly Progress** The new pedestrian crossing on Gleadell Street beside Richmond High School was completed in November.

**Comments** The upgrade of the Bridge Road Richmond Town Hall tram stop resulted in it being widened but not DDA compliant. Officers are working with Yarra trams to advocate to Public Transport Victoria for a full compliant upgrade.

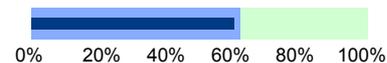
### 6.04 Advocate for improved public and strategic transport

Council Plan Initiatives:

Advocate to the state government for improved public transport services to meet population growth including Chandler Highway north-south bus route, Doncaster Rail, Hoddle Street Study, Airport Rail and Alexandra Parade

Advocate for the trial of an electric bus scheme

Much of Melbourne's transport network is under the authority of VicRoads rather than local government. Major state funded road infrastructure projects can also improve public transport service and reliability for the tram and bus network. To achieve an electric bus trial it is necessary to engage with bus service contractors and advocate to the State Government to implement a trial of the vehicles. Advocacy before as well as during development of these major projects can greatly improve the transport outcomes of the projects.



**Branch** Sustainability and Strategic Transport

### Quarterly Milestones

**September** Q1. Advocate for provision of high quality Disability Discrimination Act compliant bus stop at Chandler Highway to be included in scope of North East Link Doncaster busway.

Q1. Advocate for retention of train capability along Eastern Freeway reservation as part of North East Link Authority project

Q1. Write to bus operators seeking status of any plans to implement electric buses in their operations

**December** Q2. Continue advocacy and brief Councillors on North East Link Authority Project

Q2. Engage with VicRoads to discuss expected project outcomes at Swan Street/Brunton Avenue and brief Councillors

**March** Q3. Advocate for improved bus service across the Chandler Highway (Burnley Station to La Trobe University route)

Q3. Write to the Department of Transport to formally request a budget bid is submitted for a new bus route on Chandler Highway

**June** Q4. Advocate for progression of PTV planning for tram stop upgrades for Routes 86 and 11

**Quarterly Progress** Officers have attended a number of briefings on the North East Link Authority Project. An Environmental Effects Statement will be issued in 2019 that Council should respond to.

**Comments** Comments issued to VicRoads regarding project outcomes at Swan Street/Brunton Avenue. The scope of the project has changed due to cost overspend.

### 6.05 Undertake Bridge Road parking trial

Council Plan Initiative:

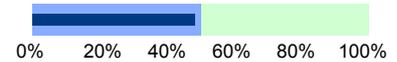
Continue to utilise data, technology and community consultation in considering the appropriate management of parking

Council will complete a parking trial and management strategy for Bridge Road to be used as a model for other

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precincts. The trial will include the installation of in ground sensors to allow for detailed data collection and analysis that could lead to a review parking restrictions and/or the fee charged for parking.



**Branch** *Compliance and Parking Services*

#### Quarterly Milestones

**September** Q1. Finalise project timelines and model for trial

**December** Q2. First quarter review of trial data

**March** Q3. Second quarterly review and report to Council

**June** Q4. Third quarterly review of trial data

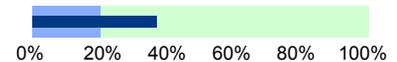
**Quarterly Progress Comments** Interim report on the trial received and initial review commenced, and will continue in 2019. No major changes anticipated.

#### 6.06 Progress Wellington Street Bike Lane (Stage 2)

Council Plan Initiative:

Complete construction of the Wellington Street Bike (Copenhagen style) Lane to Johnston Street

Wellington Street Bicycle Lane (Stage 1) involved the construction of a fully separated bicycle lane on both sides of the road from Victoria Parade to Gipps Street and was completed in 2015. The original concept for project extended the bicycle lane to Johnston Street; resulting in 1km of fully separated bicycle infrastructure. This project will complete the second stage of the original concept.



**Branch** *Sustainability and Strategic Transport*

#### Quarterly Milestones

**September** Q1. Process planning application

**March** Q3. Retender contract for construction of Wellington Street bicycle lane

Q3. Obtain planning permit for construction of remaining Wellington Street bicycle lane (if application approved)

**June** Q4. Seek Council approval of tender

Q4. Commence construction of Wellington Street bicycle lane (if tender approved)

**Quarterly Progress Comments** Considerable work has taken place refining the design drawing and exploring opportunities for State Government funding. The process is now at a very advanced stage and tenders will be sought early in 2019.

## **Highlights and Achievements**

**Branch** *Traffic and Civil Engineering*

**Unit** *Admin and Management - Traffic and Civil Engineering*

Quotes have been obtained from Contractors to upgrade the bays at the following locations:

1. Queens Parade, Clifton Hill
2. Coate Avenue, Alphington
3. Hotham Street, Collingwood
4. Cambridge Street, Collingwood
5. Palmer Street, Fitzroy

Works have commenced and are 30% completed.

**7 . A leading Yarra**

a place where...Transparency, performance and community participation drive the way we operate

Council is committed to change through an energised, cohesive team of professionals, recognised for our leadership, innovation and service.

Strategies

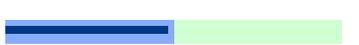
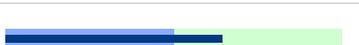
Council’s work to achieve this Strategic Objective includes the following strategies :

- 7.1 Ensure Council’s assets and financial resources are managed responsibly to deliver financial sustainability
- 7.2 Continue to develop a culture of continuous improvement and innovation
- 7.3 Maintain a culture of transparency, governance, ethical practice and management of risks that instils a high level of community respect and confidence in Council decision-making
- 7.4 Ensure Council services are efficient, well-planned, accessible and meet community needs
- 7.5 Provide the community with meaningful and genuine opportunities to contribute to and participate in Council planning and decision making processes with a focus on young people, hard to reach and traditionally underrepresented communities
- 7.6 Enable greater transparency and access to the conduct of Council Meetings
- 7.7 Develop innovative Smart City solutions in collaboration with Government, Industry and Community which will use open data technology
- 7.8 Continue a ‘customer centric’ approach to all service planning and delivery
- 7.9 Advocate for the best interests of our community

The following actions are being undertaken in 2018/19 to work toward achieving Council’s strategic objective of A leading Yarra.

**Action Progress Summary**

-  At least 90% of action target achieved
-  Between 75 and 90% of action target achieved
-  Less than 75% of action target achieved
-  Not Started
-  Completed
-  Target
-  % Complete

Action	Start Date / End Date	Progress	Status
7.01 Engage young people	01/07/18 / 30/06/19		
7.02 Business Improvement	01/07/18 / 30/06/19		
7.03 Focus on customer responsiveness	01/07/18 / 30/06/19		
7.04 Develop Open Data Project	01/07/18 / 30/06/19		

## Council Plan 2017-2021 : Year 2

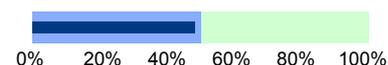
2018/19 Annual Plan Quarterly Progress Report - December 2

### 7.01 Engage young people

Council Plan Initiative:

Promote programs to educate and encourage young people in decision making and participation in their local community

Communications and engagement projects will be designed to maximise involvement of young people, in partnership with Yarra Youth Services.



**Branch** *Family, Youth and Children's Services*

#### Quarterly Milestones

**September** Q1. Continue to deliver and develop the Youth Peer Leader and Youth Ambassadors Programs and Youth Advisory Committee

**December** Q2. Develop a media project to engage young people in discussing issues and decision making in their local communities

**March** Q3. Continue to deliver and develop civic participation activities including the Youth Peer Leader and Youth Ambassadors Programs and Youth Advisory Committee and other appropriate activities for young people

**June** Q4. Improve engagement of young people in the Council annual budget process

**Quarterly Progress Comments** Young people through the Youth Ambassadors Program have been workshopping a number of key issues affecting them in the community. Instead of a media project, young people decided to run a roving theatre performance at the Fitzroy Summer Festival (in November) to address issues of family conflict among young refugee and migrant communities. Performance was very well received, and an innovative way to open up dialogue on the issue between young people and adults/parents in the community. Further work (and media opportunities) to be explored in 2019.

### 7.02 Business Improvement

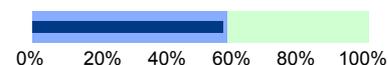
Council Plan Initiatives:

Continue to train staff in the application of appropriate continuous improvement methodologies

Continue to implement the service review program

Executive endorsed the Business Improvement Framework in 2017/18. Framework identifies the operating context, goals, key activities, outputs and outcomes to be delivered. Building on the work in recent years for Branch Service Plans and Service Reviews, it incorporates a stronger and more consistent approach to continuous quality improvement.

Implementation of the framework and staff training in continuous improvement methodologies will ensure that Yarra's business improvement priorities are driven by a stronger customer-focussed approach in a financially sustainable way.



**Branch** *Corporate Planning and Performance*

#### Quarterly Milestones

**September** Q1. Endorse 2018/19 work program for improvement projects

Q1. Develop staff training program for improvement methodologies

**December** Q2. Implement Improvement Projects in accordance with agreed priorities

Q2. Implement training program for improvement methodologies

**March** Q3. Implement Improvement Projects in accordance with agreed priorities

**June** Q4. Implement Improvement Projects in accordance with agreed priorities

Q4. Review training program for improvement methodologies

**Quarterly Progress Comments** The Business Improvement Strategy was endorsed by Executive in November 2018. The Business Improvement Strategy provides the detail as to how the Business Improvement framework will be implemented. It also outlines how the Business Improvement Unit (BIU) will drive and facilitate business improvement across the organisation over the next three years.

Implementation of training in Lean thinking, which is a proven method in continuous improvement, commenced in November with approximately 40 staff attending a one day workshop. Further detailed coaching in Lean thinking is being provided to the BIU to develop the skills and capacities of the Unit to an advanced level in improvement delivery, analysis and training. Further training in Lean thinking to an advanced level is being organised for 8 Council staff. It is planned for this training to commence in the next quarter.

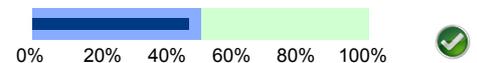
The BIU has worked with a number of business units on a range of improvement activities such as business planning and the mapping, analysis and redesigning of key processes to improve workflows in this quarter. This includes Parking Administration, Organisational Development, Diversity and Inclusion, Customer Service, Civil Engineering and Traffic, Health Protection and Leisure and Recreation.

**7.03 Focus on customer responsiveness**

Council Plan Initiative:

Continue to implement strategies that enhance customer and community experience with Council across services

Council's customer responsiveness is focused on providing exceptional customer service, delivering seamless experiences and resolving enquiries at the first point of contact.



**Branch** *Customer Service*

**Quarterly Milestones**

**September** Q1. Implement a reporting framework for customer feedback and complaints

**December** Q2. Utilise Customer Experience group to drive and develop customer personas

**March** Q3. Develop customer journey maps for high volume/high impact requests

**June** Q4. Develop Customer Experience Strategy

**Quarterly Progress Comments** A uniform reporting framework in the form of dashboards has been developed to support reporting of customer feedback and complaints. Further reports and organisational wide dashboards are currently in development.

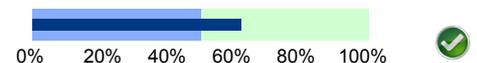
High level organisational customer personas have been developed utilising Yarra's demographic profile and are representative of the Yarra community.

**7.04 Develop Open Data Project**

Council Plan initiative:

Establish the digital direction for the next 10 years with actions aimed to support customer experience, economic competitiveness, accelerate innovation and deepen engagement with the community to transition Yarra into a nationally recognized digital economy

Council has an Open Data Policy that aims to foster greater transparency, responsiveness and accountability, to drive innovation and economic opportunities within the City of Yarra. The Open Data Project includes the delivery of a data audit, organisational engagement to identify and synthesis data, establishment of a data registry, development of internal skill and capability and increased rigor around data governance. And aims to empower and help shape Yarra in the future.



**Branch** *Information Services*

**Quarterly Milestones**

**September** Q1. Finalise Data Governance Steering Group Terms of Reference, establish group

**December** Q2. Explore opportunity to establish Data Asset Register in Asset Management System

**March** Q3. Commence Data Audit Program

**June** Q4. Complete Data Audit Program

## Council Plan 2017-2021 : Year 2

2018/19 Annual Plan Quarterly Progress Report - December 2

**Quarterly Progress Comments** The project to upgrade the Asset Management System, which is part of the TechnologyOne Enterprise Suite is in progress.

The Data Asset Register has been established on the Yarra Council's intranet (ONE YARRA) as a temporary location until the Asset Management System is ready for use .

-The Yarra data audit (discovery) program is well underway, with 18 Yarra Council branches (representing 57% of all data discovery sessions) having successfully completed.

Next step in the process: Once all data discovery sessions are completed, we will embark on data asset assessment, which will include establishing an evaluation framework and assessing quality of data as well as release readiness.

**Council Plan 2017-2021 : Year 2**

2018/19 Annual Plan Quarterly Progress Report - December 2

**1.A Other Council Plan Initiative: Monitor implementation of the City of Yarra Gambling Policy (2017)**

Participate in the Alliance for Gambling Reform and strive to be a pokie free municipality through advocacy to state government Council will participate in networks including Yarra Family Violence

**Branch** *Social Policy and Research*

**Quarterly Milestones**

**December** Q2. Make submission to Victorian Commission for Gambling and Liquor Reform  
Q2 Advocate for harm minimisation and reduction from gambling

**June** Q4. Advocate for harm minimisation and reduction from gambling  
Q4. Make submission to Victorian Commission for Gambling and Liquor Reform

**Quarterly Progress Comments** Council continues to advocate on gambling reform through participation in forums with local traders and Authorities.

Two submission were made to the Victorian Commission on these issues in the 2017-108 period. No further submission have been made to date.

**1.B Other Council Plan initiative - Utilise Council networks and partnerships to promote gender equity**

Promote gender equity through community organisations, local groups and employers.

Council will leverage relationships with Business Advisory Groups , sporting clubs, community groups, and service providers to support a range of programs and initiatives that promote respectful relationships, gender equity and prevention of violence against women.

**Branch** *People, Culture and Community*

**Quarterly Milestones**

**December** Q2. Support the Victorian Local Government Associations Women’s Charter  
Q2. Report on Gender Equity Strategy actions achieved and initiatives undertaken.  
Q2. Support strategic networks, training, and events and partner with local agencies to deliver relevant projects and initiatives.

**June** Q4. Report on Gender Equity Strategy actions achieved and initiatives undertaken.  
Q4. Support strategic networks, training, and events and partner with local agencies to deliver relevant projects and initiatives.  
Q4. Support the Victorian Local Government Associations Women’s Charter

**Quarterly Progress Comments** 16 Days of activism was marked at Yarra with a lunchtime panel event on gender based violence in the workplace attended by 50 staff, as well as a range of internal and external communiques.

Yarra partnered with VHREOC to participate in 'Raise It' - a pilot to trial tools which support conversation around parental leave, sexual harassment and flexible work - and address associated discrimination.

Yarra' s Family Violence statement has been endorsed and promoted .

Youth Services - facilitate a weekly DJ skills program for women and non-binary young people including multiple public performances. Also partner with Drummond St on Queerspace.

Children's Services - Free To Be Me program focused on challenging gender stereotypes and creating gender inclusive spaces with 200 children and 25 educators. Also educating staff on FV service providers, referrals pathways etc.

MCH - provided over 600 flyers on healthy relationships to families, which promote conversation around gender equity and family violence.

The Victorian Local Government Associations Women’s Charter , no specific activities regarding the charter

have been undertaken. Clarity is required to understand what action are required.

### 1.C Other Council Plan Initiative: Yarra Health and Wellbeing Advisory Committee

Continue to provide a range services and work collaboratively with external groups to improve the health and wellbeing of the Yarra community.

The Yarra Health and Wellbeing Advisory Committee of community members and locally-based professionals oversees the delivery of the Yarra Health and Wellbeing Plan.

**Branch** *Social Policy and Research*

#### Quarterly Milestones

**December** Q2. Facilitate quarterly committee forum and report on outcomes

**June** Q4. Facilitate quarterly committee forum and report on outcomes

**Quarterly Progress Comments** Council facilitated 2 committee forums with the Health and Wellbeing Advisory forum.

### 1.D Other Council Plan Initiative: Promote public health, safety and harm minimisation

Work with local partners and agencies to increase health and education , community partnerships and harm minimisation from the abuse of drugs and alcohol.

Facilitate forums with VicPol, VCGLR and on premises and off premises liquor retailers.  
Promote the public health, safety and amenity of the Victoria Street Precinct

**Branch** *Social Policy and Research*

#### Quarterly Milestones

**December** Q2. Facilitate quarterly liquor forum in partnership with VicPol Work with partners to promote the public health, safety and amenity of the Victoria Street Precinct

**June** Q4. Facilitate quarterly liquor forum in partnership with VicPol Work with partners to promote the public health, safety and amenity of the Victoria Street Precinct

**Quarterly Progress Comments** Council facilitated 2 quarterly liquor forums in partnership with VicPol and partners to promote the public health, safety and amenity of the Victoria Street Precinct.

### 1.E Other Council Plan initiative - Homelessness outreach

Continue to deliver effective homelessness outreach in the municipality with partnering agencies .

Collaboration with inner-city municipalities will be a key to maintaining a compassionate response to people experiencing primary homelessness. This collaboration will occur in such ways as participating in any council networks, sharing of information or joint projects.

**Branch** *People, Culture and Community*

#### Quarterly Milestones

**December** Q2. Participate in relevant networks.  
Engage with residents, traders and other stakeholders around rough sleeping.  
Refer rough sleeping sites to Launch Housing Outreach Service.

**June** Q4. Participate in relevant networks.  
Engage with residents, traders and other stakeholders around rough sleeping.  
Refer rough sleeping sites to Launch Housing Outreach Service.

**Quarterly Progress Comments** Council engaged with residents, traders and other stakeholders around rough sleeping,

- Responded to oracles, emails and phone calls from external and internal customers regarding rough sleeper sites,
- Two staff information sessions held on homelessness and rough sleeping,
- Conducted site visits to assess a site and provide more information to key stakeholders and the community.

Referred rough sleeping sites to Launch Housing Outreach Service

- 21 rough sleeping sites have been referred to Launch between 6 Sept – 11 Dec 2018,
- A meeting was held with Launch Housing to discuss long term sites (13 Dec),
- Currently working on updating the online referral form.

Continued to convene Yarra Housing and Homelessness Network monthly meetings.

#### 1.F Other Council Plan Initiative: Develop Yarra Homelessness Strategy

Continue to deliver effective homelessness outreach in the municipality with partnering agencies

The development of the Homelessness Strategy will provide the policy framework for Council to ensure an effective and compassionate approach to rough sleeping. The development of the strategy will involve wide consultation and engagement with stakeholders.

**Branch** *People, Culture and Community*

##### Quarterly Milestones

**December** Q2. Continue community and staff consultation

**June** Q4. Complete community and staff consultation

**Quarterly Progress Comments** Officers engaged with the community under the banner 'Inclusive Yarra'. Methods included Your Say Yarra and a number of story pods held at Richmond Library, Peel St Festival and a health & wellbeing event at Atherton Gardens.

Officers also held a targeted engagement session with clients at St Mary's House of Welcome.

#### 1.H Other Council Plan Initiative: Encourage volunteering opportunities in Yarra

Encourage volunteering through internal and external stakeholders.

Most community organisations in Yarra rely on volunteers and Council can support these groups in promoting their volunteer positions. This promotion can occur via Council's website, social and print media and other methods such as speaking at networks.

**Branch** *People, Culture and Community*

##### Quarterly Milestones

**December** Q2. Continue to encourage volunteering through a variety of organisations and services

**June** Q4. Continue to encourage volunteering through a variety of organisations and services

**Quarterly Progress Comments** Promoted volunteering at the following community events:

- Community Wellbeing Day, Atherton Gardens – 11 Oct
- Fitzroy Summer Festival, Atherton Gardens – 29 Nov

Promoting volunteering at networks:

- Initial meeting Yarra Volunteer Leaders Network – 29 Nov
- Yarra Neighbourhood Houses Network Group (strategic planning) – 13 Nov
- Yarra Multicultural Diversity Group – 7 Nov
- Volunteering Victoria Inclusive Network – 4 Dec
- Volunteering Victoria Leadership Network – 25 Oct

Promoting volunteering via media:

- Council's volunteer webpage – ongoing
- Oracle enquiries – ongoing
- Social media (facebook posts) - ongoing

#### 1.1 Other Council Plan Initiative: Annual Community Grants Program

Continue to support community led activities through provision of community grants and in kind support.

The Annual Grants program provides funding and in kind support to projects that are led by the community to address a myriad of local social issues. This program funds activities through a variety of streams and applications are assessed under set criteria.

**Branch**      *People, Culture and Community*

##### **Quarterly Milestones**

**December**    Q2. Receive applications for the 2019 Annual Grants Program.  
Distribute Small Project Grants

**June**            Q4. Present 2019 Annual Grants to Council to endorse.  
Distribute 2019 Annual Grants.  
Present 2020 Annual Grants Initiation Report to Council.

**Quarterly Progress Comments**    Council received 222 applications in the 2019 Annual Grants round. 55 Small Project Grants have been approved and distributed from the 90 applications thus far this financial year 2018/19.

**2.A Other Council plan Initiative: Cultural festivals and events**

Continue to support cultural festivals and events.

Council supports several cultural festivals and events mainly through the Community Grants program and in-kind support such as supporting community groups accessing Council and the Victorian Multicultural Commission's grants program. Council also conducts, in partnership with community organisations, major community celebrations to mark Cultural Diversity and Refugee Weeks

**Branch** *People, Culture and Community*

**Quarterly Milestones**

**December** Q2. Continue to fund festivals and events through the Annual Grants and Small Project Grants Programs

**June** Q4. Continue to fund festivals and events through the Annual Grants and Small Project Grants Programs

**Quarterly Progress Comments** More than 20 festivals and events have been supported through the 2019 Annual grants including the Yarra Gala Ball, Collingwood Harvest Festival, Melbourne Irish Festival, Rock A Bye Baby Music Sessions, NAIDOC Family Day at The Farm and Emerge in Yarra 2019. There were around 10 festivals and events supported thus far through the Small Project Grants including Dogapalooza 2018, the Peel St Festival and the Mark St Feast.

**2.B Other Council Plan Initiative: Festivals and Events program**

Continue to support cultural festivals and events.

Support the delivery of a range of Council and community led cultural events.

**Branch** *Arts, Culture and Venues*

**Quarterly Milestones**

**December** Q2. Support the delivery of the following festivals, Johnston Street Festival, Victoria Street Lunar Festival, Fairfield Summer Series

**June** Q4. Support the delivery of the following festivals; Johnston Street Festival, Victoria Street Lunar Festival, Fairfield Summer Series

**Quarterly Progress** The Johnston Street Fiesta was well organised and supported.

**Comments** Victoria Street Lunar Festival will be realised in Jan 2019, the planning is well underway.

New contractors have been appointed to deliver Fairfield Summer Concert series in February. The program has been announced.

**2.C Other Council Initiatives: Support cultural festivals and events**

Implement policies and procedures that enable community groups to conduct events and activities.

Council will provide a one stop shop for event organisers to make event management easier and more transparent to event organisers, to provide Council with an overview of the activities and events across the municipality, ensure public safety and risk management is sufficiently managed and that Council's events permits processes and policies are customer focused.

**Branch** *Arts, Culture and Venues*

**Quarterly Milestones**

**December** Q2. Undertake 6 monthly Expression of Interest for Major Event Permits

**June** Q4. Undertake 6 monthly Expression of Interest for Major Event Permits

**Quarterly Progress Comments** The Expression of Interest (EOI) for major events opened in November for events to be held between June 2019 – May 2020.

The EOI process is particularly focused on capturing the following types of events/markets:

- Major events or festivals
- Events requiring closures of major roads
- Long stay or recurring events (markets and circuses)
- Events attracting over 1,000 participants
- Events incorporating road closures of Yarra Boulevard.

## 2.D Other Council Plan Initiative: Advocate to challenge discrimination and disadvantage.

Work with the community and other levels of government and advocate to challenge discrimination, and address disadvantage, whether based on income, age, gender, sexuality, cultural background, religion or abilities.

Advocacy which tries to bring about changes in policy, practice and attitudes in order to ensure the communities' rights are upheld.

**Branch** *People, Culture and Community*

### Quarterly Milestones

**December** Q2. Report on advocacy activities undertaken

**June** Q4. Report on advocacy activities undertaken

**Quarterly Progress Comments** To acknowledge Anti-Poverty Week (Monday 15 October) Community Partnerships collaborated with Libraries to host a panel discussion to reflect on the topic of wage theft as a form of poverty and hardship.

The discussions lead by worker's rights advocates highlighted the impacts of wage theft on the marginalised and disadvantaged groups - young people, CALD migrants/refugees, students and international students, casual/contract workers etc.

Ongoing maintenance of Council's 'Change the Date Yarra' Facebook page advocates for historically informed engagement with and discussion about Aboriginal history and national identity. This advocacy can also be viewed through an anti-racism lens.

Yarra's ongoing maintenance of 'The January 26 network' (a multi-council, organisation and community network) advocates for a connected and co-ordinated approach to the January 26 issue that is informed by regular community input.

Council continues to advocate on behalf of rough sleepers through its outreach service, and provision of information and education regarding the rights of people using public spaces.

The community grants team implemented a modification to the annual grant guidelines because disability related applications were disadvantaged by some of the ineligibility criteria around equipment.

The community grants team also endeavour to reduce discrimination and disadvantage by educating our grant applicants through the Accessibility Guide for City of Yarra Grant Applicants

Supported by community survey results, the grants team have also included a session on cultural sensitivity and supporting diversity in our new community training schedule.

Local Government Mayoral Taskforce Supporting People Seeking Asylum – Yarra has joined the Executive of this Taskforce, and been part of a media campaign called Back Your Neighbour, aiming to reverse the federal government decision to cut the SRSS program to people seeking asylum, which has caused great hardship and homelessness. This Taskforce involves many local government authorities, and will continue its advocacy work throughout 2019.

## 2.E Other Council Plan Initiative: Develop a Human Rights, Social Justice Charter

Investigate developing a Council social justice/human rights charter to better articulate council's commitment.

The development of a Human Rights Charter for Council will provide an over-arching commitment to human rights which will then inform everything Council does. The charter will be developed in consultation and engagement with stakeholders.

**Branch** *People, Culture and Community*

**Quarterly Milestones**

**December** Q2. Continue community consultation

**June** Q4. Complete community consultation

**Quarterly Progress Comments** Officers engaged with the community under the banner 'Inclusive Yarra'. Methods included Your Say Yarra and a number of story pods held at Richmond Library, Peel St Festival and a health & wellbeing event at Atherton Gardens.

### 3.A Other Council Plan Initiative: Environmental Sustainability

Continue to be a leading Council and Municipality in the field of Environmental Sustainability.

**Branch** *Sustainability and Strategic Transport*

#### Quarterly Milestones

**December** Q2. Sustainable House Event , Partner with Yarra Energy Foundation for solar seminar , Host Keep Victoria Beautiful Sustainable Cities Award, Hold Community Sustainability Awards Event

**June** Q4. Sustainable House Event, Partner with Yarra Energy Foundation for solar seminar , Host Keep Victoria Beautiful Sustainable Cities Award, Hold Community Sustainability Awards Event

**Quarterly Progress Comments** Yarra takes a leadership role in the Council Alliance for a Sustainable Built Environment (CASBE) supporting the consistent and widespread adoption of our ESD Local Policy, the Built Environment Sustainability Scorecard (BESS) tool.

Yarra continues to work with DEWLP and the State Government on a feasibility study with considering the BESS tool for statewide application, aiming to shape the performance standards of the statewide ESD Policy.

### 3.B Other Council Plan Initiative: Strive to achieve carbon neutral status

Promote programs that monitor and reduce emissions across the municipality and strive to achieve carbon neutral status.

**Branch** *Sustainability and Strategic Transport*

#### Quarterly Milestones

**December** Q2. Progress reports on; Completion of Municipality Emissions Profile, Develop issues paper on municipal emissions and progress towards carbon neutral target.

**June** Q4. Progress reports on; Completion of Municipality Emissions Profile, Develop issues paper on municipal emissions and progress towards carbon neutral target.

**Quarterly Progress** For the seventh consecutive year, Yarra has been awarded with gold-standard carbon neutral certification.

**Comments** Yarra is one of just five Australian councils to achieve carbon neutral status through the Federal Government's National Carbon Offset Standard.

To be considered carbon neutral Council was assessed on carbon (or greenhouse gas) emissions from all operations and resources, including electricity, fuel, gas and even paper usage. Emissions from contractors – such as garbage collectors – were also assessed.

### 3.C Other Council Plan Initiatives: Yarra Energy Foundation

Support the Yarra Energy Foundation.

**Branch** *Sustainability and Strategic Transport*

#### Quarterly Milestones

**December** Q2. Review Yarra Energy Foundation (YEF) 2017-18 Strategic Plan

**June** Q4. Council receive briefing report on YEF activities for period Jan-Jun

**Quarterly Progress** Council continues to support and engage with the Yarra Energy Foundation.

**Comments**

### 3.D Other Council Plan Initiative: Adaptation sustainability

Embed adaptation sustainability across Council decision making processes.

Support continued implementation and improvements of Embedding Adaptation Project to further embed climate adaptation into Council processes.

**Branch**      *Sustainability and Strategic Transport*

**Quarterly Milestones**

**December**    Q2. Update tools and training and promote use of Embedding Adaptation tools for New Initiative Bids

**June**            Q4. Update tools and training and promote use of Embedding Adaptation tools for New Initiative Bids

**Quarterly Progress**    Council endorsed the planned way forward to further embed sustainability and adaptation into Council operations. Activities included establishing a new process for all strategies and policies to review against the

**Comments**    QBL tool and report on sustainability integration actions .

**4.A Other Council Plan Initiative: Deliver the Capital Works Program**

Deliver a capital works program that caters for current and future needs.

Council's \$30 million 2018/19 Capital Works Program has been developed to support service delivery and will be delivered in accordance with agreed targets.

**Branch**      *City Works*

**Quarterly Milestones**

**December**    Q2. Monitor and report on delivery of Council's \$30 million 2018/19 Capital Works Program

**June**            Q4. Monitor and report on delivery of Council's \$30 million 2018/19 Capital Works Program

**Quarterly Progress Comments**    The Capital Works program progress compared to adopted budget as of December is 27.7% of adopted budget spent against a target of 25%. Of the 326 projects in the adopted budget, 79 are completed, 35 are between 50% -99% in progress and 137 have commenced.

**5.A Other Council Plan Initiative: Room to Create charitable fund**

Continue to promote and grow the Room to Create charitable fund.

The Yarra Room to Create Charitable Fund supports arts organisations with infrastructure related expenses. This contribution will help build the fund and enable more grants to be made.

**Branch** *Arts, Culture and Venues*

**Quarterly Milestones**

**December** Q2. Deliver fundraising and awareness raising event Identify partnership project

**June** Q4. Deliver fundraising and awareness raising event Identify partnership project

**Quarterly Progress Comments** The annual Room to Create Dinner was delivered in partnership with private donors, ResArtis and Gertrude Glasshouse. 70 people attended representing patrons, donors, artists and organisations. Response to the event has been very positive and over \$5,000 was raised for the Room to Create Fund.

**5.B Other Council Plan Initiative: Affordable creative infrastructure**

Implement initiatives that will protect affordable and appropriate creative infrastructure including Council owned spaces for arts purposes.

Council will work to protect and create creative spaces. Access to affordable and appropriate creative spaces is vital to protecting Yarra's reputation as a creative city and creatives as a significant employment sector.

**Branch** *Arts, Culture and Venues*

**Quarterly Milestones**

**December** Q2. Deliver Short Term Residency Program; Undertake research on economic impact of residency program

**June** Q4. Deliver Short Term Residency Program; Undertake research on economic impact of residency program

**Quarterly Progress Comments** Council started a short term residency program using some of the under-used spaces owned by Council. In 2018 these spaces include:

Hugo Wertheim Room – Studio One Community Hub, Richmond  
Florence Peel Centre, Meeting Room, Fitzroy  
North Carlton Children's Centre

The pilot program, attracted four high calibre artists, with diverse practices:

1. Williams Reserve Community Room, Richmond

Zilverster, an ongoing collaborative project between Sharon Goodwin and Irene Hanenbergh; Outcome details

2. Hugo Wertheim – Studio One, Richmond

Audrey Lam a young filmmaker who will use the opportunity to develop films focusing on post-industrial Hong Kong and her familial ties. Outcome details

Adelle Mills whose practice includes video, performance, writing and choreography. Outcome details

3. Florence Peel Meeting Room, Fitzroy

Robert and Lyn-AI Young who will run workshops in Boomerology and Fashion Dreaming for students from KPI and MITS – add CIF grant, Outcome detail

**5.C Other Council Plan Initiative: Support live music**

Continue to recognise and support live music in Yarra through advocacy, grants, funding and partnerships.

**Branch** *Arts, Culture and Venues*

**Quarterly Milestones**

**December**

**June** Q2. Deliver new Music Market event with The Push and Music Victoria Work in partnership with industry peak bodies to develop new opportunities  
 Q4. Deliver new Music Market event with The Push and Music Victoria Work in partnership with industry peak bodies to develop new opportunities

**Quarterly Progress Comments** Council in partnership with Music Victoria and the Push developed and presented Changes Music Summit July 4 and 5 2018 at Australian Catholic University and ten prominent venues in Fitzroy and Collingwood .

CHANGES involved:  
 94 speakers, 529 conference attendees and 2134 gig attendees

It transformed out of the youth music conference Face the Music, which ran in the City of Melbourne for many years.

Victoria needs to have a strong industry event to anchor our planned winter activity around , build credibility as a serious music city globally, develop an event to compete with Brisbane’s Big Sound, and engage with international advocates and influencers.

In November, Creative Victoria committed to investing \$150,000 for CHANGES in 2019.

**5.D Other Council Plan Initiative: Support a broad range of festivals and events**

Council will continue to deliver a broad range of community festivals and events

**Branch** *Arts, Culture and Venues*

**Quarterly Milestones**

**December** Q2. Smith Street Dreaming, Leaps and Bounds Music Festival, Gertrude Projection Festival, Rock a Bye Baby, Naidoc at the Farm, Harvest Festival

**June** Q4. Smith Street Dreaming, Leaps and Bounds Music Festival, Gertrude Projection Festival, Rock a Bye Baby, Naidoc at the Farm, Harvest Festival

**Quarterly Progress Comments** In the first half of the year the following festivals were presented across Yarra :

Leaps and Bounds Music Festival

Smith Street Dreaming

Gertrude Mini

Rock a bye baby concerts

Naidoc at the Farm

Harvest Festivals.

**5.E Other Council Plan Initiative: Library Programs**

Council will deliver a variety of community focused programs promoting health, life-skills and life-issues.

**Branch** *Library Services*

**Quarterly Milestones**

**December** Q2. Deliver and report on health, life-skills and life issues programs and events for all Yarra Community – attendance data

**June** Q4. Deliver and report on health, life-skills and life issues programs and events for all Yarra Community – attendance data

**Quarterly Progress** July - November

**Comments** Adult programs and events - programs 410, attendance 5500

CYS programs and events - programs 579, attendance 18998

TOTAL attendance 20,498

**5.F Other Council Plan Initiative: Community Creativity**

Provide spaces, expertise and practical supports to encourage creative uses in Libraries .

Yarra Libraries will continue to deliver creative programs that support community creativity .

**Branch** *Library Services*

**Quarterly Milestones**

- December** Q2. Plan, deliver and report on creative community programs for participation for all ages – attendance data, Implement joint programming with Yarra Neighbourhood houses
- June** Q4. Plan, deliver and report on creative community programs for participation for all ages – attendance data, Implement joint programming with Yarra Neighbourhood houses
- Quarterly Progress** Yarra Neighbourhood Houses at Fitzroy Town Hall- From the Heart event. 500 people attended. Finbar Sustainable Fair was supported and 200 people attended.
- Comments** Attended Neighbourhood house planning meeting.  
Moon Soiree event at BANH- 100 people attended.  
FLN Faces of FLN book launch at Fitzroy. 60 people attended.

**5.G Other Council Plan Initiative: Promote doing business locally**

Promote the benefits of doing business locally including the benefit of access by walking and cycling.

Council will trial various marketing channels to help inform an annual marketing strategy to encourage residents to shop locally, with an emphasis on walking/cycling options.

**Branch** *City Strategy*

**Quarterly Milestones**

- December** Q2. Evaluate winter marketing campaign, Deliver and evaluate spring marketing campaign
- June** Q4. Deliver and evaluate summer marketing campaign, Develop 2019/20 marketing strategy and prepare budget proposal
- Quarterly Progress** The winter campaign delivery was substituted for researching a new digital platform which would assist in promoting precincts. Successfully engaged Alpaca, and delivered the Spring campaign - evaluation pending.
- Comments**

**5.H Other Council Plan Initiative: Promote local employment**

Promote local employment and facilitate initiatives to assist small business to enter the local market.

Council will work with Small Business Victoria to deliver training to assist small businesses .

**Branch** *City Strategy*

**Quarterly Milestones**

- December** Q2. Implement at least two workshops targeting small business Evaluate events calendar and develop new program
- June** Q4. Implement at least two workshops including topics that facilitate business growth, staff employment and staff retention
- Quarterly Progress** Council successfully held 10 workshops. Reworked the calendar of events, which removes Small Business Vic events, but have increased the number of 'Lunch Box Learning' sessions which have been very popular.
- Comments**

**6.A Other Council Plan Initiative: Submit traffic safety initiatives and grant applications**

Investigate and apply for appropriate funding opportunities relating to road safety, innovation and streetscape improvements.

Council will apply for grants to deliver key projects such as 30km/h speed limit and Safe Travel Strategy initiatives.

**Branch**      *Traffic and Civil Engineering*

**Quarterly Milestones**

**December**    Q2. Apply for annual funding opportunities

**June**         Q4. Apply for annual funding opportunities

**Quarterly Progress**    6 grant applications have been submitted to the state government to improve road safety at various locations across Yarra.

**Comments**                Total value \$825,000