# YARRA CITY COUNCIL STRATEGIC RESOURCE PLAN

FOR THE FOUR YEARS ENDING 2021/22



## Comprehensive Income Statement For the four years ended 2022

| For the four years ended 2022   |         |         |         |         |
|---|---------|---------|---------|---------|
|   | 2019    | 2020    | 2021    | 2022    |
|   | \$'000  | \$'000  | \$'000  | \$'000  |
| Income  |         |         |         |         |
| Rates and charges   | 108,937 | 112,735 | 116,620 | 120,544 |
| Statutory fees and fines  | 29,570  | 30,070  | 30,570  | 31,070  |
| User fees   | 28,041  | 28,541  | 29,041  | 29,541  |
| Grants - operating  | 12,337  | 12,615  | 12,898  | 13,189  |
| Grants - capital  | 1,151   | 1,201   | 1,251   | 1,301   |
| Contributions - monetary  | 4,369   | 4,300   | 4,300   | 4,300   |
| Contributions - non monetary  | 0       | 0       | 0       | 0       |
| Net gain (or loss) on disposal of property, infrastructure, plant and equipment   | 205     | 205     | 205     | 205     |
| Fair value adjustments for investment property  | 0       | 0       | 0       | 0       |
| Share of net profits or (loss) of associates and joint ventures   | 0       | 0       | 0       | 0       |
| Other income  | 2,921   | 2,971   | 3,021   | 3,071   |
| Total income  | 187,531 | 192,638 | 197,907 | 203,220 |
| Expenses  |         |         |         |         |
| Employee costs  | 82,260  | 83,905  | 85,583  | 87,295  |
| Materials and services  | 68,526  | 69,285  | 70,670  | 72,084  |
| Bad and doubtful debts  | 1,980   | 1,950   | 1,920   | 1,890   |
| Depreciation and amortisation   | 22,432  | 22,881  | 23,338  | 23,838  |
| Borrowing costs   | 1,964   | 2,035   | 1,980   | 1,876   |
| Other expenses  | 0       | 0       | 0       | 0       |
| Total expenses  | 177,162 | 180,056 | 183,492 | 186,983 |
| Surplus/(deficit) for the year  | 10,369  | 12,582  | 14,415  | 16,238  |
|   |         |         |         |         |
| Other comprehensive income  |         |         |         |         |
| Items that will not be reclassified to surplus or deficit in future periods   | 0       | 52.204  | 0       | 52.445  |
| Net asset revaluation increment/(decrement)   | 0       | 52,204  | 0       | 52,465  |
| Share of other comprehensive income of associates and joint ventures<br>Items that may be reclassifed to surplus or deficit in future periods | 0       | 0       | 0       | 0       |
| < <detail appropriate="" as="">&gt;</detail>  |         |         |         |         |
| Total comprehensive result  | 10,369  | 64,786  | 14,415  | 68,703  |
|   |         |         |         |         |

The above comprehensive income statement should be read in conjunction with the accompanying other information.

## Balance Sheet

| For the four years ended | 2022 |
|--------------------------|------|
|--------------------------|------|

|  | 2019      | 2020      | 2021      | 2022      |
|--|-----------|-----------|-----------|-----------|
|  | \$'000    | \$'000    | \$'000    | \$'000    |
| Assets   |           |           |           |           |
| Current assets                                 |           |           |           |           |
| Cash and cash equivalents                      | 31,818    | 34,938    | 37,875    | 39,356    |
| Trade and other receivables                    | 16,366    | 17,047    | 17,821    | 18,690    |
| Other financial assets                         | 0         | 0         | 0         | 0         |
| Inventories                                    | 130       | 130       | 130       | 130       |
| Non-current assets classified as held for sale | 696       | 696       | 696       | 696       |
| Other assets                                   | 0         | 0         | 0         | 0         |
| Total current assets                           | 49,010    | 52,811    | 56,522    | 58,872    |
| Non-current assets                             |           |           |           |           |
| Trade and other receivables                    | 255       | 255       | 255       | 255       |
| Investments in associates and joint ventures   | 233       | 233       | 0         | 235       |
| Property, infrastructure, plant and equipment  | 1,751,982 | 1,811,772 | 1,821,226 | 1,883,653 |
| Investment property                            | 1,731,702 | 0         | 0         | 1,003,035 |
| Intangible assets                              | 0         | 0         | 0         | 0         |
| Total non-current assets                       | 1,752,237 | 1,812,027 | 1,821,481 | 1,883,908 |
| Total assets                                   | 1,801,247 | 1,864,838 | 1,878,003 | 1,942,781 |
| Liabilities                                    |           |           |           |           |
| Current liabilities                            |           |           |           |           |
| Trade and other payables                       | 17,534    | 17,534    | 17,534    | 17,534    |
| Trust funds and deposits                       | 6,195     | 6,195     | 6,195     | 6,195     |
| Provisions                                     | 15,215    | 15,215    | 15,215    | 15,215    |
| Interest-bearing loans and borrowings          | 1,195     | 1,250     | 1,308     | 4,110     |
| Total current liabilities                      | 40,139    | 40,194    | 40,252    | 43,054    |
| Non-current liabilities                        |           |           |           |           |
| Provisions                                     | 1,416     | 1,416     | 1,416     | 1,416     |
| Other liabilities                              | 585       | 585       | 585       | 585       |
| Interest-bearing loans and borrowings          | 42,572    | 41,322    | 40,014    | 33,287    |
| Total non-current liabilities                  | 44,573    | 43,323    | 42,015    | 35,288    |
| Total liabilities                              | 84,712    | 83,517    | 82,267    | 78,342    |
| Net assets                                     | 1,716,535 | 1,781,321 | 1,795,736 | 1,864,439 |
| Equity   |           |           |           |           |
| Accumulated surplus                            | 610,383   | 622,965   | 637,380   | 653,618   |
| Reserves                                       | 1,106,152 | 1,158,356 | 1,158,356 | 1,210,821 |
| Total Equity                                   | 1,716,535 | 1,781,321 | 1,795,736 | 1,864,439 |
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The above balance sheet should be read in conjunction with the accompanying other information.

Transfers from other reserves

Balance at end of the financial year

## Statement of Changes in Equity For the four years ended 2022

| 2019 2019                                   | Total<br>\$'000 | Accumulated<br>Surplus<br>\$'000 | Revaluation<br>Reserve<br>\$'000 | Other<br>Reserves<br>\$'000 |
|---|-----------------|----------------------------------|----------------------------------|-----------------------------|
| Balance at beginning of the financial year  | 1,706,166       | 600,014                          | 1,086,017                        | 20,135                      |
| Surplus/(deficit) for the year              | 10,369          | 10,369                           | -                                | -                           |
| Net asset revaluation increment/(decrement) | 0               | -                                | -                                | -                           |
| Transfers to other reserves                 | 4,369           | 0                                | -                                | 4,369                       |
| Transfers from other reserves               | -4,369          | 0                                | -                                | -4,369                      |
| Balance at end of the financial year        | 1,716,535       | 610,383                          | 1,086,017                        | 20,135                      |
|   |                 | Accumulated                      | Revaluation                      | Other                       |
| 2020  | Total           | Surplus                          | Reserve                          | Reserves                    |
|   | \$'000          | \$'000                           | \$'000                           | \$'000                      |
| Balance at beginning of the financial year  | 1,716,535       | 610,383                          | 1,086,017                        | 20,135                      |
| Surplus/(deficit) for the year              | 12,582          | 12,582                           | -                                | -                           |
| Net asset revaluation increment/(decrement) | 52,204          | -                                | 52,204                           | -                           |
| Transfers to other reserves                 | 4,300           | 0                                | 0                                | 4,300                       |
| Transfers from other reserves               | -4,300          | 0                                | -                                | -4,300                      |
| Balance at end of the financial year        | 1,781,321       | 622,965                          | 1,138,221                        | 20,135                      |
|   |                 | Accumulated                      | Revaluation                      | Other                       |
| 2021  | Total           | Surplus                          | Reserve                          | Reserves                    |
|   | \$'000          | \$'000                           | \$'000                           | \$'000                      |
| Balance at beginning of the financial year  | 1,781,321       | 622,965                          | 1,138,221                        | 20,135                      |
| Surplus/(deficit) for the year              | 14,415          | 14,415                           | -                                | -                           |
| Net asset revaluation increment/(decrement) | 0               | -                                | -                                | -                           |
| Transfers to other reserves                 | 4,300           | 0                                | 0                                | 4,300                       |
| Transfers from other reserves               | -4,300          | 0                                | -                                | -4,300                      |
| Balance at end of the financial year        | 1,795,736       | 637,380                          | 1,138,221                        | 20,135                      |
|   |                 | Accumulated                      | Revaluation                      | Other                       |
| 2022  | Total           | Surplus                          | Reserve                          | Reserves                    |
|   | \$'000          | \$'000                           | \$'000                           | \$'000                      |
| Balance at beginning of the financial year  | 1,795,736       | 637,380                          | 1,138,221                        | 20,135                      |
| Surplus/(deficit) for the year              | 16,238          | 16,238                           | 0                                | 0                           |
| Net asset revaluation increment/(decrement) | 52,465          | -                                | 52,465                           | -                           |
| Transfers to other reserves                 | 4,300           | 0                                | 0                                | 4,300                       |

The above statement of changes in equity should be read with the accompanying other information.

-4,300

1,864,439

0

653,618

0

1,190,686

-4,300

20,135

## Statement of Cash Flows For the four years ended 2022

| 2019         2020         2021         2022           Inflows/<br>(Outflows)         Inflows/<br>(Outflows)         Inflows/<br>(Outflows)         (Outflows)         (Outflows)           Cash flows from operating activities         8000         \$000         \$000         \$000         \$000           Cash flows from operating activities         115,454         119,338         5114007 (see stand files)         29,651         29,041         29,511           Caratis - operating         12,337         12,615         12,898         13,189           Grants - operating         1,151         1,201         1,251         1,300           Contributions - monetary         4,369         4,300         4,300         4,300           Interest received         0         0         0         0         0           Other receipts         2,921         2,971         3,021         3,071           Net GST refundpayment         0         0         0         0         0           Employee costs         48,256         -69,285         -70,670         -72,084           Trust funds and deposits repaid         0         0         0         0         0           Other property, infrastructure, plant and equipment         -25,700         -32,9  | roi the tour years ended 2022                                       |         |         |         |         |
|--|---|---------|---------|---------|---------|
| (Outflows)<br>\$000         (Outflows)<br>\$000         (Outflows)<br>\$000         (Outflows)<br>\$000           Cash flows from operating activities         111.608         115.454         119.338           Rates and charges         28.067         28.667         29.042         29.517           User fees         28.041         28.541         29.041         29.541           Grants - operating         11.515         17.201         17.251         13.180           Cash flows free/ed         0         0         0         0         0           Cash flows received         0         0         0         0         0         0           Dividends received         0         0         0         0         0         0         0           Char receipts         2.921         2.971         3.021         3.071         Net GST refund/payment         0<  |   |         |         |         |         |
| \$ 0000         \$ 0000         \$ 0000         \$ 0000           Cash flows from operating activities         115,454         119,338           Statutory fees and fines         28,092         28,567         29,042         29,511           User fees         28,091         28,567         29,042         29,511           Grants - capital         11,151         1,2615         12,898         13,189           Grants - capital         1,151         1,201         1,251         1,301           Interest received         0         0         0         0         0           Dividends received         0   |   |         |         |         |         |
| Cash flows from operating activities         107,847         111,608         115,454         119,338           Rates and fines         28,092         28,567         29,042         29,517           User fees         28,041         28,541         29,041         29,517           User fees         28,041         28,541         29,042         29,517           User fees         28,041         28,541         29,041         29,517           Grants - operating         12,337         12,615         12,898         13,189           Grants - capital         1,151         1,201         1,251         1,301           Contributions - monetary         4,369         4,300         4,300         4,300           Interest received         0         0         0         0         0           Other receipts         2,921         2,971         3,021         3,071           Net GST refund/payment         0         0         0         0         0           Trust funds and deposits repaid         0         0         0         0         0           Trust funds and deposits repaid         0         0         0         0         0           Payments for property, infrastructure, plant and equipm  |   | · /     | · · ·   | • •     | · /     |
| Rates and charges         107,847         111,608         115,454         119,338           Statutory fees and fines         28,092         28,567         29,042         29,517           User fees         28,041         28,541         29,041         29,541           Grants - operating         12,337         12,615         12,898         13,189           Grants - operating         1,151         1,201         1,251         1,301           Contributions - monetary         4,369         4,300         4,300         4,300           Interster received         0         0         0         0         0         0           Dividends received         0         0         0         0         0         0         0           Trust funds and deposits taken         0   |   | \$'000  | \$'000  | \$'000  | \$'000  |
| Statutory fees         28,092         28,567         29,042         29,517           User fees         28,041         28,541         29,041         29,541           Grants - capital         1,151         1,201         1,251         1,301           Contributions - monetary         4,369         4,300         4,300         4,300         4,300           Interest received         0         0         0         0         0         0           Other received         0         0         0         0         0         0           Other received         0         0         0         0         0         0         0           Other received         0  | 1 0   |         |         |         |         |
| User fees         28,041         28,541         29,041         29,541           Grants - operating         12,337         12,615         12,898         13,189           Contributions - monetary         1,151         1,201         1,251         1,301           Contributions - monetary         4,369         4,300         4,300         4,300           Interest received         0         0         0         0         0           Dividends received         0         0         0         0         0         0           Dividends received         0         0         0         0         0         0         0           Dividends received         0         0         0         0         0         0         0           Dividends received         0   | 0   |         | ,       |         | ,       |
| Grants - operating       12,337       12,615       12,998       13,189         Grants - capital       1,151       1,201       1,251       1,301         Contributions - monetary       4,369       4,300       4,300       4,300         Interest received       0       0       0       0       0         Dividends received       0       0       0       0       0         Other receipts       2,921       2,971       3,021       3,071         Net GST refund/payment       0       0       0       0       0         Materials and services       -82,260       -83,905       -85,583       -87,295         Materials and services       -86,526       -69,285       -70,670       -72,084         Trust funds and deposits repaid       0       0       0       0         Net cash provided by/(used in) operating activities       33,972       36,612       38,753       40,878         Payments for property, infrastructure, plant and equipment       -25,700       -30,667       -32,992       -34,001         Proceeds from sale of property, infrastructure, plant and equipment       -25,700       -30,667       -32,992       -34,001         Proceeds from sale of investiments       0  | ,   |         |         |         | ,       |
| Grants - capital       1,151       1,201       1,251       1,301         Contributions - monetary       4,369       4,300       4,300       4,300         Interest received       0       0       0       0       0         Dividends received       0       0       0       0       0         Other receipts       2,921       2,971       3,021       3,071         Net GST refund/payment       0       0       0       0       0         Trust funds and deposits taken       0       0       0       0       0         Materials and services       -88,260       -83,905       -85,583       -87,295         Materials and services       -70,670       -72,084       -70,670       -72,084         Trust funds and deposits repaid       0       0       0       0       0         Other payments       0       0       0       0       0       0       0         Vet cash provided by/(used in) operating activities       33,9712       36,612       38,753       40,878         Cash flows from investing activities       -25,700       -30,667       -32,992       -34,001         Payments for investments       0       0       0  |   |         |         |         |         |
| Contributions - monetary         4,369         4,300         4,300         4,300           Interest received         0         0         0         0         0           Dividends received         0         0         0         0         0           Trust funds and deposits taken         0         0         0         0         0           Other receipts         2,921         2,971         3,021         3,071           Net GST refund/payment         0         0         0         0         0           Employee costs         -82,260         -68,205         -70,670         -72,084           Trust funds and deposits repaid         0         0         0         0         0           Other payments         0         0         0         0         0         0           Net cash provided by/(used in) operating activities         33,972         36,612         38,753         40,878           Payments for investing activities         0         0         0         0         0           Payments for investing activities         -25,700         -30,667         -32,992         -34,001           Proceeds from sale of property, infrastructure, plant and equipment         -25,700         -30,  | 1 5   |         |         |         |         |
| Interest received         0         0         0         0         0           Dividends received         0         0         0         0         0           Trust funds and deposits taken         0         0         0         0         0           Other receipts         2,921         2,971         3,021         3,071           Net GST refund/payment         0         0         0         0         0           Employee costs         -82,260         -83,905         -85,583         -87,295           Materials and services         -68,526         -69,285         -70,670         -72,084           Trust funds and deposits repaid         0         0         0         0         0           Net cash provided by/(used in) operating activities         33,972         36,612         38,753         40,878           Payments for property, infrastructure, plant and equipment         -25,700         -30,667         -32,992         -34,001           Proceeds from sale of property, infrastructure, plant and equipment         405         405         405         405           Payments for investments         0         0         0         0         0         0           Payments of loans and advances made         <  |   |         | ,       |         |         |
| Dividends received         0         0         0         0         0           Trust funds and deposits taken         0  | Contributions - monetary  | 4,369   | 4,300   | 4,300   | 4,300   |
| Trust funds and deposits taken       0       0       0       0         Other receipts       2,921       2,971       3,021       3,071         Net GST refund/payment       0       0       0       0       0         Employee costs       82,260       -83,905       -85,583       -87,295         Materials and services       -68,526       -69,285       -70,670       -72,084         Trust funds and deposits repaid       0       0       0       0       0         Other payments       0       0       0       0       0       0         Net cash provided by/(used in) operating activities       33,972       36,612       38,753       40,878         Cash flows from investing activities       -       -       -       -       -       -       -       -       -       -       34,001       Payments for investments       0       <  | Interest received   | 0       | 0       | 0       | 0       |
| Other receipts $2,921$ $2,971$ $3,021$ $3,071$ Net GST refund/payment         0  | Dividends received  | 0       | 0       | 0       | 0       |
| Net GST refund/payment         0         0         0         0         0         0           Employee costs         -82,260         -83,905         -85,583         -87,295           Materials and services         -68,526         -69,285         -70,670         -72,084           Trust funds and deposits repaid         0         0         0         0         0           Other payments         0         0         0         0         0         0           Net cash provided by/(used in) operating activities         33,972         36,612         38,753         40,878           Cash flows from investing activities         33,972         36,6612         38,753         40,878           Payments for property, infrastructure, plant and equipment         -25,700         -30,667         -32,992         -34,001           Proceeds from sale of property, infrastructure, plant and equipment         -0         0         0         0           Payments for investments         0         0         0         0         0         0           Payments for investments         0         0         0         0         0         0           Payments of loans and advances         0         0         0         0         0   | Trust funds and deposits taken                                      | 0       | 0       | 0       | 0       |
| Employee costs $-82,260$ $-83,905$ $-85,583$ $-87,295$ Materials and services $-68,526$ $-69,285$ $-70,670$ $-72,084$ Trust funds and deposits repaid       0       0       0       0       0         Other payments       0       0       0       0       0       0         Net cash provided by/(used in) operating activities       33,972 $36,612$ $38,753$ $40,878$ Cash flows from investing activities       33,972 $36,612$ $38,753$ $40,878$ Payments for property, infrastructure, plant and equipment $-25,700$ $-30,667$ $-32,992$ $-34,001$ Proceeds from sale of property, infrastructure, plant and equipment $-25,700$ $-30,667$ $-32,992$ $-34,001$ Proceeds from sale of investments       0       0       0       0       0         Payments for investments       0       0       0       0       0         Payments of loans and advances       0       0       0       0       0         Payments of loans and advances       0       0       0       0       0       0         Reash provided by/(used in) investing activities <td>Other receipts</td> <td>2,921</td> <td>2,971</td> <td>3,021</td> <td>3,071</td>   | Other receipts  | 2,921   | 2,971   | 3,021   | 3,071   |
| Materials and services $-68,526$ $-69,285$ $-70,670$ $-72,084$ Trust funds and deposits repaid0000Other payments0000Net cash provided by/(used in) operating activities $33,972$ $36,612$ $38,753$ $40,878$ Cash flows from investing activities $33,972$ $36,612$ $38,753$ $40,878$ Payments for property, infrastructure, plant and equipment $-25,700$ $-30,667$ $-32,992$ $-34,001$ Proceeds from sale of property, infrastructure, plant and equipment $405$ $405$ $405$ Payments for investments0000Proceeds from sale of investments0000Payments of loans and advances0000Payments of loans and advances0000Net cash provided by/(used in) investing activities $-25,295$ $-30,262$ $-32,587$ $-33,596$ Cash flows from financing activities $-25,295$ $-30,262$ $-32,587$ $-33,596$ Cash flows from binancing activities $-1,964$ $-2,035$ $-1,980$ $-1,876$ Proceeds from borrowings00000Repayment of borrowings $-1,142$ $-1,195$ $-33,750$ $-3,220$ Net cash provided by/(used in) financing activities $-3,106$ $-3,230$ $-3,230$ $-5,801$ Net increase (decrease) in cash and cash equivalents $5,571$ $3,120$ $2,936$ $1,481$ Cash and ca  | Net GST refund/payment  | 0       | 0       | 0       | 0       |
| Trust funds and deposits repaid0000Other payments0000Net cash provided by/(used in) operating activities33,97236,61238,75340,878Cash flows from investing activities9-34,001-30,667-32,992-34,001Proceeds from sale of property, infrastructure, plant and equipment-25,700-30,667-32,992-34,001Proceeds from sale of property, infrastructure, plant and equipment405405405405Payments for investments0000Proceeds from sale of investments0000Payments of loans and advances made0000Payments of loans and advances0000Net cash provided by/(used in) investing activities $-25,295$ $-30,262$ $-32,587$ $-33,596$ Cash flows from financing activities $-1,964$ $-2,035$ $-1,980$ $-1,876$ Proceeds from borrowings00000Repayment of borrowings $-1,142$ $-1,195$ $-3,230$ $-3,230$ $-5,801$ Net cash provided by/(used in) financing activities $-3,106$ $-3,230$ $-3,230$ $-5,801$ Net increase (decrease) in cash and cash equivalents $5,571$ $3,120$ $2,936$ $1,481$ Cash and cash equivalents at the beginning of the financial year $26,247$ $31,818$ $34,938$ $37,875$  | Employee costs  | -82,260 | -83,905 | -85,583 | -87,295 |
| Other payments0000Net cash provided by/(used in) operating activities33,972 $36,612$ $38,753$ $40,878$ Cash flows from investing activities25,700 $-30,667$ $-32,992$ $-34,001$ Payments for property, infrastructure, plant and equipment $-25,700$ $-30,667$ $-32,992$ $-34,001$ Proceeds from sale of property, infrastructure, plant and equipment $-25,700$ $-30,667$ $-32,992$ $-34,001$ Payments for investments00000Payments for investments0000Proceeds from sale of investments0000Payments of loans and advances made0000Payments of loans and advances0000Payments of loans and advances0000Net cash provided by/(used in) investing activities $-25,295$ $-30,262$ $-32,587$ $-33,596$ Cash flows from financing activities $-1,964$ $-2,035$ $-1,980$ $-1,876$ Proceeds from borrowings00032,5000Repayment of borrowings $-1,142$ $-1,195$ $-33,750$ $-3,925$ Net cash provided by/(used in) financing activities $5,571$ $3,120$ $2,936$ $1,481$ Cash and cash equivalents $5,571$ $3,120$ $2,936$ $1,481$ Cash and cash equivalents at the beginning of the financial year $26,247$ $31,818$ $34,938$ $37,875$   | Materials and services  | -68,526 | -69,285 | -70,670 | -72,084 |
| Net cash provided by/(used in) operating activities $33,972$ $36,612$ $38,753$ $40,878$ Cash flows from investing activitiesPayments for property, infrastructure, plant and equipment $-25,700$ $-30,667$ $-32,992$ $-34,001$ Proceeds from sale of property, infrastructure, plant and equipment $405$ $405$ $405$ $405$ Payments for investments0000Proceeds from sale of investments0000Proceeds from sale of investments0000Payments of loans and advances made0000Payments of loans and advances0000Net cash provided by/(used in) investing activities $-25,295$ $-30,262$ $-32,587$ $-33,596$ Cash flows from financing activities $-1,964$ $-2,035$ $-1,980$ $-1,876$ Proceeds from borrowings0000Repayment of borrowings $-1,142$ $-1,195$ $-33,750$ $-3,925$ Net cash provided by/(used in) financing activities $-3,106$ $-3,230$ $-3,230$ $-5,801$ Net increase (decrease) in cash and cash equivalents $5,571$ $3,120$ $2,936$ $1,481$ Cash and cash equivalents at the beginning of the financial year $26,247$ $31,818$ $34,938$ $37,875$  | Trust funds and deposits repaid                                     | 0       | 0       | 0       | 0       |
| Cash flows from investing activitiesPayments for property, infrastructure, plant and equipment $-25,700$ $-30,667$ $-32,992$ $-34,001$ Proceeds from sale of property, infrastructure, plant and equipment $405$ $405$ $405$ $405$ Payments for investments00000Proceeds from sale of investments00000Proceeds from sale of investments00000Loans and advances made000000Payments of loans and advances00000Payments of loans and advances00000Net cash provided by/(used in) investing activities $-25,295$ $-30,262$ $-32,587$ $-33,596$ Cash flows from financing activities $-1,964$ $-2,035$ $-1,980$ $-1,876$ Proceeds from borrowings00000Repayment of borrowings $-1,142$ $-1,195$ $-33,750$ $-3,925$ Net cash provided by/(used in) financing activities $-3,106$ $-3,230$ $-3,230$ $-5,801$ Net increase (decrease) in cash and cash equivalents $5,571$ $3,120$ $2,936$ $1,481$ Cash and cash equivalents at the beginning of the financial year $26,247$ $31,818$ $34,938$ $37,875$  | Other payments  | 0       | 0       | 0       | 0       |
| Payments for property, infrastructure, plant and equipment       -25,700       -30,667       -32,992       -34,001         Proceeds from sale of property, infrastructure, plant and equipment       405       405       405       405         Payments for investments       0       0       0       0       0         Proceeds from sale of investments       0       0       0       0       0         Proceeds from sale of investments       0       0       0       0       0         Loans and advances made       0       0       0       0       0         Payments of loans and advances       0       0       0       0       0         Net cash provided by/(used in) investing activities       -25,295       -30,262       -32,587       -33,596         Cash flows from financing activities       -1,964       -2,035       -1,980       -1,876         Proceeds from borrowings       0       0       32,500       0         Repayment of borrowings       -1,142       -1,195       -33,750       -3,925         Net cash provided by/(used in) financing activities       -3,106       -3,230       -3,230       -5,801         Net increase (decrease) in cash and cash equivalents       5,571       3,120       2,936 <td>Net cash provided by/(used in) operating activities</td> <td>33,972</td> <td>36,612</td> <td>38,753</td> <td>40,878</td> | Net cash provided by/(used in) operating activities                 | 33,972  | 36,612  | 38,753  | 40,878  |
| Proceeds from sale of property, infrastructure, plant and equipment         405         405         405         405           Payments for investments         0         0         0         0         0         0           Proceeds from sale of investments         0         0         0         0         0         0         0         0           Proceeds from sale of investments         0         1,876         Proceeds from borrowings         -1,964         -2,035         -1,980         -1,876         9         -3,250         0         0         0         32,500         0         0         32,500         0         0         1,876         Proceeds from borrowings         -1,142         -1,195         -33,750  | Cash flows from investing activities                                |         |         |         |         |
| Payments for investments         0         0         0         0         0           Proceeds from sale of investments         0   | Payments for property, infrastructure, plant and equipment          | -25,700 | -30,667 | -32,992 | -34,001 |
| Payments for investments         0         0         0         0         0           Proceeds from sale of investments         0   | Proceeds from sale of property, infrastructure, plant and equipment | 405     | 405     | 405     | 405     |
| Loans and advances made000Payments of loans and advances000Net cash provided by/(used in) investing activities $-25,295$ $-30,262$ $-32,587$ Cash flows from financing activitiesFinance costs $-1,964$ $-2,035$ $-1,980$ $-1,876$ Proceeds from borrowings0032,5000Repayment of borrowings $-1,142$ $-1,195$ $-33,750$ $-3,925$ Net cash provided by/(used in) financing activities $-3,106$ $-3,230$ $-3,230$ $-5,801$ Net increase (decrease) in cash and cash equivalents $5,571$ $3,120$ $2,936$ $1,481$ Cash and cash equivalents at the beginning of the financial year $26,247$ $31,818$ $34,938$ $37,875$   |   | 0       | 0       | 0       | 0       |
| Payments of loans and advances000Net cash provided by/(used in) investing activities $-25,295$ $-30,262$ $-32,587$ $-33,596$ Cash flows from financing activities $-25,295$ $-30,262$ $-32,587$ $-33,596$ Finance costs $-1,964$ $-2,035$ $-1,980$ $-1,876$ Proceeds from borrowings0032,5000Repayment of borrowings $-1,142$ $-1,195$ $-33,750$ $-3,925$ Net cash provided by/(used in) financing activities $-3,106$ $-3,230$ $-3,230$ $-5,801$ Net increase (decrease) in cash and cash equivalents $5,571$ $3,120$ $2,936$ $1,481$ Cash and cash equivalents at the beginning of the financial year $26,247$ $31,818$ $34,938$ $37,875$  | Proceeds from sale of investments                                   | 0       | 0       | 0       | 0       |
| Net cash provided by/(used in) investing activities $-25,295$ $-30,262$ $-32,587$ $-33,596$ Cash flows from financing activitiesFinance costs $-1,964$ $-2,035$ $-1,980$ $-1,876$ Proceeds from borrowings $0$ $0$ $32,500$ $0$ Repayment of borrowings $-1,142$ $-1,195$ $-33,750$ $-3,925$ Net cash provided by/(used in) financing activities $-3,106$ $-3,230$ $-3,230$ $-5,801$ Net increase (decrease) in cash and cash equivalents $5,571$ $3,120$ $2,936$ $1,481$ Cash and cash equivalents at the beginning of the financial year $26,247$ $31,818$ $34,938$ $37,875$   | Loans and advances made   | 0       | 0       | 0       | 0       |
| Cash flows from financing activitiesFinance costs-1,964-2,035-1,980-1,876Proceeds from borrowings0032,5000Repayment of borrowings-1,142-1,195-33,750-3,925Net cash provided by/(used in) financing activities-3,106-3,230-3,230-5,801Net increase (decrease) in cash and cash equivalents5,5713,1202,9361,481Cash and cash equivalents at the beginning of the financial year26,24731,81834,93837,875  | Payments of loans and advances                                      | 0       | 0       | 0       | 0       |
| Finance costs       -1,964       -2,035       -1,980       -1,876         Proceeds from borrowings       0       0       32,500       0         Repayment of borrowings       -1,142       -1,195       -33,750       -3,925         Net cash provided by/(used in) financing activities       -3,106       -3,230       -3,230       -5,801         Net increase (decrease) in cash and cash equivalents       5,571       3,120       2,936       1,481         Cash and cash equivalents at the beginning of the financial year       26,247       31,818       34,938       37,875   | Net cash provided by/(used in) investing activities                 | -25,295 | -30,262 | -32,587 | -33,596 |
| Proceeds from borrowings         0         0         32,500         0           Repayment of borrowings         -1,142         -1,195         -33,750         -3,925           Net cash provided by/(used in) financing activities         -3,106         -3,230         -3,230         -5,801           Net increase (decrease) in cash and cash equivalents         5,571         3,120         2,936         1,481           Cash and cash equivalents at the beginning of the financial year         26,247         31,818         34,938         37,875   | Cash flows from financing activities                                |         |         |         |         |
| Proceeds from borrowings         0         0         32,500         0           Repayment of borrowings         -1,142         -1,195         -33,750         -3,925           Net cash provided by/(used in) financing activities         -3,106         -3,230         -3,230         -5,801           Net increase (decrease) in cash and cash equivalents         5,571         3,120         2,936         1,481           Cash and cash equivalents at the beginning of the financial year         26,247         31,818         34,938         37,875   | Finance costs   | -1,964  | -2,035  | -1,980  | -1,876  |
| Net cash provided by/(used in) financing activities-3,106-3,230-3,230-5,801Net increase (decrease) in cash and cash equivalents5,5713,1202,9361,481Cash and cash equivalents at the beginning of the financial year26,24731,81834,93837,875  | Proceeds from borrowings  |         | 0       |         |         |
| Net cash provided by/(used in) financing activities-3,106-3,230-3,230-5,801Net increase (decrease) in cash and cash equivalents5,5713,1202,9361,481Cash and cash equivalents at the beginning of the financial year26,24731,81834,93837,875  | Repayment of borrowings   | -1.142  | -1,195  | -33,750 | -3,925  |
| Cash and cash equivalents at the beginning of the financial year         26,247         31,818         34,938         37,875   | 1 5 6   |         |         |         |         |
| Cash and cash equivalents at the beginning of the financial year         26,247         31,818         34,938         37,875   |   |         |         |         |         |
|  |   |         |         |         |         |
| Cash and cash equivalents at the end of the financial year <u>31,818</u> <u>34,938</u> <u>37,875</u> <u>39,356</u>   |   |         |         |         |         |
|  | Cash and cash equivalents at the end of the financial year          | 31,818  | 34,938  | 37,875  | 39,356  |

The above statement of cash flows should be read with the accompanying other information

## Statement of Capital Works For the four years ended

2022

| <b>,</b>                                       | <mark>2019</mark><br>\$'000 | <mark>2020</mark><br>\$'000 | <mark>2021</mark><br>\$'000 | <mark>2022</mark><br>\$'000 |
|--|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| Property                                       |                             |                             |                             |                             |
| Land   | 0                           | 0                           | 0                           | 0                           |
| Land improvements                              | 0                           | 0                           | 0                           | 0                           |
| Total land                                     | 0                           | 0                           | 0                           | 0                           |
| Buildings                                      | 5,978                       | 9,847                       | 10,907                      | 12,016                      |
| Heritage Buildings                             | 0                           | 0                           | 0                           | 0                           |
| Building improvements                          | 0                           | 0                           | 0                           | 0                           |
| Leasehold improvements                         | 0                           | 0                           | 0                           | 0                           |
| Total buildings                                | 5,978                       | 9,847                       | 10,907                      | 12,016                      |
| Total property                                 | 5,978                       | 9,847                       | 10,907                      | 12,016                      |
| Plant and equipment                            |                             |                             |                             |                             |
| Heritage plant and equipment                   | 0                           | 0                           | 0                           | 0                           |
| Plant, machinery and equipment                 | 1,195                       | 2,303                       | 2,487                       | 2,392                       |
| Fixtures, fittings and furniture               | 720                         | 0                           | 0                           | 0                           |
| Computers and telecommunications               | 1,935                       | 1,379                       | 1,054                       | 1,059                       |
| Library books                                  | 600                         | 0                           | 0                           | 0                           |
| Total plant and equipment                      | 4,450                       | 3,682                       | 3,541                       | 3,451                       |
| Infrastructure                                 |                             |                             |                             |                             |
| Roads  | 7,142                       | 8,653                       | 8,828                       | 9,023                       |
| Bridges  | 100                         | 20                          | 430                         | 0                           |
| Footpaths and cycleways                        | 1,101                       | 1,104                       | 1,050                       | 1,068                       |
| Drainage                                       | 1,270                       | 0                           | 0                           | 0                           |
| Recreational, leisure and community facilities | 104                         | 1,367                       | 1,474                       | 2,360                       |
| Waste management                               | 70                          | 85                          | 75                          | 75                          |
| Parks, open space and streetscapes             | 3,548                       | 3,520                       | 5,366                       | 4,604                       |
| Aerodromes                                     | 0                           | 0                           | 0                           | 0                           |
| Off street car parks                           | 0                           | 0                           | 0                           | 0                           |
| Other infrastructure                           | 1,937                       | 2,389                       | 1,321                       | 1,404                       |
| Total infrastructure                           | 15,272                      | 17,138                      | 18,544                      | 18,534                      |
| Total capital works expenditure                | 25,700                      | 30,667                      | 32,992                      | 34,001                      |
| Represented by:                                |                             |                             |                             |                             |
| New asset expenditure                          | 230                         | 1,340                       | 3,550                       | 1,725                       |
| Asset renewal expenditure                      | 23,453                      | 24,523                      | 24,862                      | 24,081                      |
| Asset expansion expenditure                    | 0                           | 0                           | 0                           | 0                           |
| Asset upgrade expenditure                      | 2,017                       | 4,804                       | 4,580                       | 8,195                       |
| Total capital works expenditure                | 25,700                      | 30,667                      | 32,992                      | 34,001                      |

The above statement of capital works should be read with the accompanying other information.

### Statement of Human Resources For the four years ended 2022

|                            | <mark>2019</mark><br>\$'000 | <mark>2020</mark><br>\$'000 | <mark>2021</mark><br>\$'000 | <mark>2022</mark><br>\$'000 |
|----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| Staff expenditure          |                             |                             |                             |                             |
| Employee costs - Operating | 81,098                      | 82,720                      | 84,374                      | 86,062                      |
| Employee costs - Capital   | 1,162                       | 1,185                       | 1,209                       | 1,233                       |
| Total staff expenditure    | 82,260                      | 83,905                      | 85,583                      | 87,295                      |
|                            | FTE                         | FTE                         | FTE                         | FTE                         |
| Staff numbers              |                             |                             |                             |                             |
| Employees                  | 839.0                       | 839.0                       | 839.0                       | 839.0                       |
| Total staff numbers        | 839.0                       | 839.0                       | 839.0                       | 839.0                       |

The above statement of human resources should be read with the accompanying other information.

#### Other Information

For the four years ended 2022

|  |        | Asset E | xpenditure Type | es        |         |        | F      | unding Sources |              |            |
|--|--------|---------|-----------------|-----------|---------|--------|--------|----------------|--------------|------------|
| 2019   | Total  | New     | Renewal         | Expansion | Upgrade | Total  | Grants | Contributions  | Council Cash | Borrowings |
|  | \$'000 | \$'000  | \$'000          | \$'000    | \$'000  | \$'000 | \$'000 | \$'000         | \$'000       | \$'000     |
| Property                                       |        |         |                 |           |         |        |        |                |              |            |
| Buildings                                      | 5,978  | 30      | 5,468           | 0         | 480     | 5,978  | 0      | 0              | 5,978        | 0          |
| Total buildings                                | 5,978  | 30      | 5,468           | 0         | 480     | 5,978  | 0      | 0              | 5,978        | 0          |
| Total property                                 | 5,978  | 30      | 5,468           | 0         | 480     | 5,978  | 0      | 0              | 5,978        | 0          |
| Plant and equipment                            |        |         |                 |           |         |        |        |                |              |            |
| Plant, machinery and equipment                 | 1,195  | 0       | 1,195           | 0         | 0       | 1,195  | 0      | 0              | 1,195        | 0          |
| Fixtures, fittings and furniture               | 720    | 0       | 720             | 0         | 0       | 720    | 0      | 0              | 720          | 0          |
| Computers and telecommunications               | 1,935  | 0       | 1,935           | 0         | 0       | 1,935  | 0      | 0              | 1,935        | 0          |
| Library books                                  | 600    | 0       | 600             | 0         | 0       | 600    | 0      | 0              | 600          | 0          |
| Total plant and equipment                      | 4,450  | 0       | 4,450           | 0         | 0       | 4,450  | 0      | 0              | 4,450        | 0          |
| Infrastructure                                 |        |         |                 |           |         |        |        |                |              |            |
| Roads  | 7,142  | 0       | 7,142           | 0         | 0       | 7,142  | 640    | 0              | 6,502        | 0          |
| Bridges  | 100    | 0       | 100             | 0         | 0       | 100    | 0      | 0              | 100          | 0          |
| Footpaths and cycleways                        | 1.101  | 0       | 1,101           | 0         | 0       | 1,101  | 0      | 0              | 1,101        | 0          |
| Drainage                                       | 1,270  | 0       | 1,270           | 0         | 0       | 1,270  | 0      | 0              | 1,270        | 0          |
| Recreational, leisure and community facilities | 104    | 0       | 104             | 0         | 0       | 104    | 0      | 0              | 104          | 0          |
| Waste management                               | 70     | 0       | 70              | 0         | 0       | 70     | 0      | 0              | 70           | 0          |
| Parks, open space and streetscapes             | 3,548  | 0       | 3,548           | 0         | 0       | 3,548  | 0      | 0              | 3,548        | 0          |
| Aerodromes                                     | 0      | 0       | 0               | 0         | 0       | 0      | 0      | 0              | 0            | 0          |
| Off street car parks                           | 0      | 0       | 0               | 0         | 0       | 0      | 0      | 0              | 0            | 0          |
| Other infrastructure                           | 1,937  | 200     | 200             | 0         | 1,537   | 1,937  | 400    | 0              | 1,537        | 0          |
| Total infrastructure                           | 15,272 | 200     | 13,535          | 0         | 1,537   | 15,272 | 1,040  | 0              | 14,232       | 0          |
| Total capital works expenditure                | 25,700 | 230     | 23,453          | 0         | 2,017   | 25,700 | 1,040  | 0              | 24,660       | 0          |

#### Other Information

For the four years ended 2022

|  |        | Asset E | xpenditure Typ | es        | l.      |        | F      | unding Sources |              |            |
|--|--------|---------|----------------|-----------|---------|--------|--------|----------------|--------------|------------|
| 2020   | Total  | New     | Renewal        | Expansion | Upgrade | Total  | Grants | Contributions  | Council Cash | Borrowings |
|  | \$'000 | \$'000  | \$'000         | \$'000    | \$'000  | \$'000 | \$'000 | \$'000         | \$'000       | \$'000     |
| Property                                       |        |         |                |           |         |        |        |                |              |            |
| Buildings                                      | 9,847  | 800     | 6,682          | 0         | 2,365   | 9,847  | 0      | 0              | 9,847        | 0          |
| Total buildings                                | 9,847  | 800     | 6,682          | 0         | 2,365   | 9,847  | 0      | 0              | 9,847        | 0          |
| Total property                                 | 9,847  | 800     | 6,682          | 0         | 2,365   | 9,847  | 0      | 0              | 9,847        | 0          |
| Plant and equipment                            |        |         |                |           |         |        |        |                |              |            |
| Plant, machinery and equipment                 | 2,303  | 0       | 2,303          | 0         | 0       | 2,303  | 0      | 0              | 2,303        | 0          |
| Fixtures, fittings and furniture               | 0      | 0       | 0              | 0         | 0       | 0      | 0      | 0              | 2,000        | 0          |
| Computers and telecommunications               | 1,379  | 0       | 1,379          | 0         | 0       | 1,379  | 0      | 0              | 1,379        | 0          |
| Library books                                  | 0      | 0       | 0              | 0         | 0       | 0      | 0      | 0              | 0            | 0          |
| Total plant and equipment                      | 3,682  | 0       | 3,682          | 0         | 0       | 3,682  | 0      | 0              | 3,682        | 0          |
| Infrastructure                                 |        |         |                |           |         |        |        |                |              |            |
| Roads  | 9,757  | 0       | 9,757          | 0         | 0       | 9,757  | 630    | 0              | 9,127        | 0          |
| Bridges  | 20     | 0       | 20             | 0         | 0       | 20     | 0      | 0              | 20           | 0          |
| Footpaths and cycleways                        | 0      | 0       | 0              | 0         | 0       | 0      | 0      | 0              | 0            | 0          |
| Drainage                                       | 0      | 0       | 0              | 0         | 0       | 0      | 0      | 0              | 0            | 0          |
| Recreational, leisure and community facilities | 3,520  | 40      | 3,480          | 0         | 0       | 3,520  | 0      | 0              | 3,520        | 0          |
| Waste management                               | 85     |         | 85             | 0         | 0       | 85     | 0      | 0              | 85           | 0          |
| Parks, open space and streetscapes             | 0      | 0       | 0              | 0         | 0       | 0      | 0      | 0              | 0            | 0          |
| Aerodromes                                     | 0      | 0       | 0              | 0         | 0       | 0      | 0      | 0              | 0            | 0          |
| Off street car parks                           | 0      | 0       | 0              | 0         | 0       | 0      | 0      | 0              | 0            | 0          |
| Other infrastructure                           | 3,756  | 500     | 817            | 0         | 2,439   | 3,756  | 400    | 0              | 3,356        | 0          |
| Total infrastructure                           | 17,138 | 540     | 14,159         | 0         | 2,439   | 17,138 | 1,030  | 0              | 16,108       | 0          |
| Total capital works expenditure                | 30,667 | 1,340   | 24,523         | 0         | 4,804   | 30,667 | 1,030  | 0              | 29,637       | 0          |

#### Yarra City Council STRATEGIC RESOURCE PLAN

#### Other Information

For the four years ended 2022

|  |                 | Asset E       | xpenditure Type   | es                  | 1                 |                 | F                | unding Sources          |                        |                      |
|--|-----------------|---------------|-------------------|---------------------|-------------------|-----------------|------------------|-------------------------|------------------------|----------------------|
| 2021   | Total<br>\$'000 | New<br>\$'000 | Renewal<br>\$'000 | Expansion<br>\$'000 | Upgrade<br>\$'000 | Total<br>\$'000 | Grants<br>\$'000 | Contributions<br>\$'000 | Council Cash<br>\$'000 | Borrowings<br>\$'000 |
|  |                 |               |                   |                     |                   |                 |                  |                         |                        |                      |
| Property                                       | 10.00/          | 0.500         | 5 400             | 0                   | 0.000             | 10.007          | 0                | 0                       | 40.00/                 |                      |
| Buildings                                      | 10,906          | 2,593         | 5,433             | 0                   | 2,880             | 10,906          | 0                | 0                       | 10,906                 | 0                    |
| Total buildings                                | 10,906          | 2,593         | 5,433             | 0                   | 2,880             | 10,906          | 0                | 0                       | 10,906                 | 0                    |
| Total property                                 | 10,906          | 2,593         | 5,433             | 0                   | 2,880             | 10,906          | 0                | 0                       | 10,906                 | 0                    |
| Plant and equipment                            |                 |               |                   |                     |                   |                 |                  |                         |                        |                      |
| Heritage plant and equipment                   | 0               | 0             | 0                 | 0                   | 0                 | 0               | 0                | 0                       | 0                      | 0                    |
| Plant, machinery and equipment                 | 2,487           | 55            | 2,432             | 0                   | 0                 | 2,487           | 0                | 0                       | 2,487                  | 0                    |
| Fixtures, fittings and furniture               | 0               | 0             | 0                 | 0                   | 0                 | 0               | 0                | 0                       | 0                      | 0                    |
| Computers and telecommunications               | 1,054           | 0             | 1,054             | 0                   | 0                 | 1,054           | 0                | 0                       | 1,054                  | 0                    |
| Library books                                  | 0               | 0             | 0                 | 0                   | 0                 | 0               | 0                | 0                       | 0                      | 0                    |
| Total plant and equipment                      | 3,541           | 55            | 3,486             | 0                   | 0                 | 3,541           | 0                | 0                       | 3,541                  | 0                    |
| Infrastructure                                 |                 |               |                   |                     |                   |                 |                  |                         |                        |                      |
| Roads  | 9,878           | 150           | 9,728             | 0                   | 0                 | 9,878           | 643              | 0                       | 9,235                  | 0                    |
| Bridges  | 430             | 0             | 430               | 0                   | 0                 | 430             | 0                | 0                       | 430                    | 0                    |
| Footpaths and cycleways                        | 0               | 0             | 0                 | 0                   | 0                 | 0               | 0                | 0                       | 0                      | 0                    |
| Drainage                                       | 0               | 0             | 0                 | 0                   | 0                 | 0               | 0                | 0                       | 0                      | 0                    |
| Recreational, leisure and community facilities | 5,366           | 600           | 4,766             | 0                   | 0                 | 5,366           | 0                | 0                       | 5,366                  | 0                    |
| Waste management                               | 75              | 0             | 75                | 0                   | 0                 | 75              | 0                | 0                       | 75                     | 0                    |
| Parks, open space and streetscapes             | 0               | 0             | 0                 | 0                   | 0                 | 0               | 0                | 0                       | 0                      | 0                    |
| Aerodromes                                     | 0               | 0             | 0                 | 0                   | 0                 | 0               | 0                | 0                       | 0                      | 0                    |
| Off street car parks                           | 0               | 0             | 0                 | 0                   | 0                 | 0               | 0                | 0                       | 0                      | 0                    |
| Other infrastructure                           | 2,796           | 152           | 944               | 0                   | 1,700             | 2,796           | 0                | 0                       | 2,796                  | 0                    |
| Total infrastructure                           | 18,545          | 902           | 15,943            | 0                   | 1,700             | 18,545          | 643              | 0                       | 17,902                 | 0                    |
| Total capital works expenditure                | 32,992          | 3,550         | 24,862            | 0                   | 4,580             | 32,992          | 643              | 0                       | 32,349                 | 0                    |

#### Other Information

For the four years ended 2022

|  |                 | Asset E       | xpenditure Typ    | es        | 1       |                 | F      | unding Sources          |                        |                      |
|--|-----------------|---------------|-------------------|-----------|---------|-----------------|--------|-------------------------|------------------------|----------------------|
| 2022   | Total<br>\$'000 | New<br>\$'000 | Renewal<br>\$'000 | Expansion | Upgrade | Total<br>\$'000 | Grants | Contributions<br>\$'000 | Council Cash<br>\$'000 | Borrowings<br>\$'000 |
|  | \$ 000          | \$ 000        | \$ 000            | \$'000    | \$'000  | \$ 000          | \$'000 | \$ 000                  | \$ 000                 | \$ 000               |
| Property                                       |                 |               |                   |           |         |                 |        |                         |                        |                      |
| Buildings                                      | 12,015          | 545           | 5,370             | 0         | 6,100   | 12,015          | 0      | 0                       | 12,015                 | 0                    |
| Total buildings                                | 12,015          | 545           | 5,370             | 0         | 6,100   | 12,015          | 0      | 0                       | 12,015                 | 0                    |
| Total property                                 | 12,015          | 545           | 5,370             | 0         | 6,100   | 12,015          | 0      | 0                       | 12,015                 | 0                    |
| Plant and equipment                            |                 |               |                   |           |         |                 |        |                         |                        |                      |
| Heritage plant and equipment                   | 0               | 0             | 0                 | 0         | 0       | 0               | 0      | 0                       | 0                      | 0                    |
| Plant, machinery and equipment                 | 2,392           | 0             | 2,392             | 0         | 0       | 2,392           | 0      | 0                       | 2,392                  | 0                    |
| Fixtures, fittings and furniture               | 0               | 0             | 0                 | 0         | 0       | 0               | 0      | 0                       | 0                      | 0                    |
| Computers and telecommunications               | 1,059           | 0             | 1,059             | 0         | 0       | 1,059           | 0      | 0                       | 1,059                  | 0                    |
| Library books                                  | 0               | 0             | 0                 | 0         | 0       | 0               | 0      | 0                       | 0                      | 0                    |
| Total plant and equipment                      | 3,451           | 0             | 3,451             | 0         | 0       | 3,451           | 0      | 0                       | 3,451                  | 0                    |
| Infrastructure                                 |                 |               |                   |           |         |                 |        |                         |                        |                      |
| Roads  | 10,091          | 0             | 10,091            | 0         | 0       | 10,091          | 657    | 0                       | 9,434                  | 0                    |
| Bridges  | 0               | 0             | 0                 | 0         | 0       | 0               | 0      | 0                       | 0                      | 0                    |
| Footpaths and cycleways                        | 0               | 0             | 0                 | 0         | 0       | 0               | 0      | 0                       | 0                      | 0                    |
| Drainage                                       | 0               | 0             | 0                 | 0         | 0       | 0               | 0      | 0                       | 0                      | 0                    |
| Recreational, leisure and community facilities | 4,604           | 880           | 3,724             | 0         | 0       | 4,604           | 0      | 0                       | 4,604                  | 0                    |
| Waste management                               | 75              | 0             | 75                | 0         | 0       | 75              | 0      | 0                       | 75                     | 0                    |
| Parks, open space and streetscapes             | 0               | 0             | 0                 | 0         | 0       | 0               | 0      | 0                       | 0                      | 0                    |
| Aerodromes                                     | 0               | 0             | 0                 | 0         | 0       | 0               | 0      | 0                       | 0                      | 0                    |
| Off street car parks                           | 0               | 0             | 0                 | 0         | 0       | 0               | 0      | 0                       | 0                      | 0                    |
| Other infrastructure                           | 3,765           | 300           | 1,370             | 0         | 2,095   | 3,765           | 0      | 0                       | 3,765                  | 0                    |
| Total infrastructure                           | 18,535          | 1,180         | 15,260            | 0         | 2,095   | 18,535          | 657    | 0                       | 17,878                 | 0                    |
| Total capital works expenditure                | 34,001          | 1,725         | 24,081            | 0         | 8,195   | 34,001          | 657    | 0                       | 33,344                 | 0                    |

## Other Information For the four years ended 2022

#### 2. Summary of planned human resources expenditure

| 2. Summary of planned human resources expenditure   |  |   |   |   |
|---|--|---|---|---|
|   | 2019   | 2020  | 2021  | 2022  |
|   | \$'000   | \$'000  | \$'000  | \$'000  |
| CEO Division  |  |   |   |   |
| Permanent - Full time   | 3,991  | 4,071   | 4,152   | 4,235   |
| Permanent - Part time   | 1,275  | 1,301   | 1,327   | 1,353   |
| Casual / Temporary  | 516  | 526   | 537   | 548   |
| Total - CEO Division  | 5,782  | 5,898   | 6,016   | 6,136   |
|   |  |   |   |   |
| Corporate, Business and Financial Services  | 0.000  | 10 100  | 10.00/  | 10 504  |
| Permanent - Full time   | 9,983  | 10,183  | 10,386  | 10,594  |
| Permanent - Part time   | 1,956  | 1,995   | 2,035   | 2,076   |
| Casual / Temporary  | 2,451  | 2,500   | 2,550   | 2,601   |
| Total - Corporate, Business and Financial Services  | 14,390   | 14,678  | 14,971  | 15,271  |
| Community Wellbaing   |  |   |   |   |
| Community Wellbeing<br>Permanent - Full time  | 18,906   | 19,284  | 19,670  | 20,063  |
| Permanent - Part time   | 12,150   | 12,393  | 12,641  | 12,894  |
| Casual / Temporary  | 4,586  | 4,678   | 4,771   | 4,867   |
| Total - Community Wellbeing   | 35,642   | 36,355  | 37,082  | 37,824  |
|   | 55,042   | 30,333  | 57,002  | 57,024  |
| Planning and Placemaking  |  |   |   |   |
| Permanent - Full time   | 8,843  | 9,020   | 9,200   | 9,384   |
| Permanent - Part time   | 988  | 1,008   | 1,028   | 1,048   |
| Casual / Temporary  | 690  | 704   | 718   | 732   |
| Total Planning and Placemaking  | 10,521   | 10,731  | 10,946  | 11,165  |
| ford fridming and fridomaking   | 10,021   | 10,701  | 10,710  | 11,100  |
| City Works and Assets (inc capitalised labour costs)  |  |   |   |   |
| Permanent - Full time   | 14.259   | 14,544  | 14,835  | 15,132  |
| Permanent - Part time   | 559  | 570   | 582   | 593   |
| Casual / Temporary  | 1,107  | 1,129   | 1,152   | 1,175   |
| Total City Works and Assets (inc capitalised labour costs)  | 15,925   | 16,244  | 16,568  | 16,900  |
| Total staff expenditure   | 82,260   | 83,905  | 85,583  | 87,295  |
|   |  |   |   |   |
|   |  |   |   |   |
|   | FTE  | FTE   | FTE   | FTE   |
| CEO Division  |  | FTE   | FTE   | FTE   |
|   |  | FTE 28.84   | FTE 28.84   | FTE 28.84   |
| <b>CEO Division</b><br>Permanent - Full time<br>Permanent - Part time   | FTE<br>28.84<br>12.25  |   |   |   |
| <b>CEO Division</b><br>Permanent - Full time<br>Permanent - Part time<br>Casual / Temporary   | FTE<br>28.84<br>12.25<br>5.49  | 28.84<br>12.25<br>5.49  | 28.84<br>12.25<br>5.49  | 28.84<br>12.25<br>5.49  |
| <b>CEO Division</b><br>Permanent - Full time<br>Permanent - Part time   | FTE<br>28.84<br>12.25  | 28.84<br>12.25  | 28.84<br>12.25  | 28.84<br>12.25  |
| CEO Division<br>Permanent - Full time<br>Permanent - Part time<br>Casual / Temporary<br>Total - CEO Division  | FTE<br>28.84<br>12.25<br>5.49  | 28.84<br>12.25<br>5.49  | 28.84<br>12.25<br>5.49  | 28.84<br>12.25<br>5.49  |
| CEO Division<br>Permanent - Full time<br>Permanent - Part time<br>Casual / Temporary<br>Total - CEO Division<br>Corporate, Business and Financial Services  | FTE<br>28.84<br>12.25<br>5.49<br>46.58   | 28.84<br>12.25<br>5.49<br>46.58   | 28.84<br>12.25<br>5.49<br>46.58   | 28.84<br>12.25<br>5.49<br>46.58   |
| CEO Division<br>Permanent - Full time<br>Permanent - Part time<br>Casual / Temporary<br>Total - CEO Division<br>Corporate, Business and Financial Services<br>Permanent - Full time   | FTE<br>28.84<br>12.25<br>5.49<br>46.58   | 28.84<br>12.25<br>5.49<br>46.58   | 28.84<br>12.25<br>5.49<br>46.58   | 28.84<br>12.25<br>5.49<br>46.58   |
| CEO Division<br>Permanent - Full time<br>Permanent - Part time<br>Casual / Temporary<br>Total - CEO Division<br>Corporate, Business and Financial Services<br>Permanent - Full time<br>Permanent - Part time  | FTE<br>28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20  | 28.84<br>12.25<br>5.49<br>46.58   | 28.84<br>12.25<br>5.49<br>46.58   | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20  |
| CEO Division<br>Permanent - Full time<br>Permanent - Part time<br>Casual / Temporary<br>Total - CEO Division<br>Corporate, Business and Financial Services<br>Permanent - Full time<br>Permanent - Part time<br>Casual / Temporary  | FTE<br>28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30   | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30   | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30   | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30   |
| CEO Division<br>Permanent - Full time<br>Permanent - Part time<br>Casual / Temporary<br>Total - CEO Division<br>Corporate, Business and Financial Services<br>Permanent - Full time<br>Permanent - Part time  | FTE<br>28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20  | 28.84<br>12.25<br>5.49<br>46.58   | 28.84<br>12.25<br>5.49<br>46.58   | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20  |
| CEO Division<br>Permanent - Full time<br>Permanent - Part time<br>Casual / Temporary<br>Total - CEO Division<br>Corporate, Business and Financial Services<br>Permanent - Full time<br>Permanent - Part time<br>Casual / Temporary<br>Total - Corporate, Business and Financial Services  | FTE<br>28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30   | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30   | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30   | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30   |
| CEO Division<br>Permanent - Full time<br>Permanent - Part time<br>Casual / Temporary<br>Total - CEO Division<br>Corporate, Business and Financial Services<br>Permanent - Full time<br>Permanent - Part time<br>Casual / Temporary<br>Total - Corporate, Business and Financial Services<br>Community Wellbeing   | FTE<br>28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12   | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12   | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12   | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12   |
| CEO Division<br>Permanent - Full time<br>Permanent - Part time<br>Casual / Temporary<br>Total - CEO Division<br>Corporate, Business and Financial Services<br>Permanent - Full time<br>Permanent - Part time<br>Casual / Temporary<br>Total - Corporate, Business and Financial Services<br>Community Wellbeing<br>Permanent - Full time  | FTE<br>28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59   | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59   | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59   | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59   |
| CEO Division<br>Permanent - Full time<br>Permanent - Part time<br>Casual / Temporary<br>Total - CEO Division<br>Corporate, Business and Financial Services<br>Permanent - Full time<br>Permanent - Part time<br>Casual / Temporary<br>Total - Corporate, Business and Financial Services<br>Community Wellbeing<br>Permanent - Full time<br>Permanent - Part time   | FTE<br>28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48   | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48   | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48   | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48   |
| CEO Division<br>Permanent - Full time<br>Permanent - Part time<br>Casual / Temporary<br>Total - CEO Division<br>Corporate, Business and Financial Services<br>Permanent - Full time<br>Permanent - Part time<br>Casual / Temporary<br>Total - Corporate, Business and Financial Services<br>Community Wellbeing<br>Permanent - Full time<br>Permanent - Part time<br>Casual / Temporary   | FTE<br>28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99  | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99  | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99  | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99  |
| CEO Division<br>Permanent - Full time<br>Permanent - Part time<br>Casual / Temporary<br>Total - CEO Division<br>Corporate, Business and Financial Services<br>Permanent - Full time<br>Permanent - Part time<br>Casual / Temporary<br>Total - Corporate, Business and Financial Services<br>Community Wellbeing<br>Permanent - Full time<br>Permanent - Part time   | FTE<br>28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48   | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48   | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48   | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48   |
| CEO Division<br>Permanent - Full time<br>Permanent - Part time<br>Casual / Temporary<br>Total - CEO Division<br>Corporate, Business and Financial Services<br>Permanent - Full time<br>Permanent - Part time<br>Casual / Temporary<br>Total - Corporate, Business and Financial Services<br>Community Wellbeing<br>Permanent - Full time<br>Permanent - Part time<br>Casual / Temporary<br>Total - Community Wellbeing  | FTE<br>28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99  | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99  | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99  | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99  |
| CEO Division<br>Permanent - Full time<br>Permanent - Part time<br>Casual / Temporary<br>Total - CEO Division<br>Corporate, Business and Financial Services<br>Permanent - Full time<br>Permanent - Part time<br>Casual / Temporary<br>Total - Corporate, Business and Financial Services<br>Community Wellbeing<br>Permanent - Full time<br>Permanent - Part time<br>Casual / Temporary   | FTE<br>28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99  | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06  | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99  | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06  |
| CEO Division<br>Permanent - Full time<br>Permanent - Part time<br>Casual / Temporary<br>Total - CEO Division<br>Corporate, Business and Financial Services<br>Permanent - Full time<br>Permanent - Part time<br>Casual / Temporary<br>Total - Corporate, Business and Financial Services<br>Community Wellbeing<br>Permanent - Full time<br>Permanent - Part time<br>Casual / Temporary<br>Total - Community Wellbeing<br>Planning and Placemaking<br>Permanent - Full time   | FTE<br>28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06  | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06  | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06  | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06  |
| CEO Division<br>Permanent - Full time<br>Permanent - Part time<br>Casual / Temporary<br>Total - CEO Division<br>Corporate, Business and Financial Services<br>Permanent - Full time<br>Permanent - Part time<br>Casual / Temporary<br>Total - Corporate, Business and Financial Services<br>Community Wellbeing<br>Permanent - Full time<br>Permanent - Part time<br>Casual / Temporary<br>Total - Community Wellbeing<br>Planning and Placemaking  | FTE<br>28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06  | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06  | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06  | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06  |
| CEO Division         Permanent - Full time         Permanent - Part time         Casual / Temporary         Total - CEO Division         Corporate, Business and Financial Services         Permanent - Full time         Permanent - Part time         Casual / Temporary         Total - Corporate, Business and Financial Services         Community Wellbeing         Permanent - Full time         Permanent - Part time         Casual / Temporary         Total - Corporate, Business and Financial Services         Community Wellbeing         Permanent - Full time         Permanent - Part time         Casual / Temporary         Total - Community Wellbeing         Planning and Placemaking         Permanent - Full time         Permanent - Part time         Casual / Temporary  | FTE<br>28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06<br>75.00<br>9.54   | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06<br>75.00<br>9.54   | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06<br>75.00<br>9.54   | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06<br>75.00<br>9.54   |
| CEO Division         Permanent - Full time         Permanent - Part time         Casual / Temporary         Total - CEO Division         Corporate, Business and Financial Services         Permanent - Full time         Permanent - Part time         Casual / Temporary         Total - Corporate, Business and Financial Services         Permanent - Part time         Casual / Temporary         Total - Corporate, Business and Financial Services         Community Wellbeing         Permanent - Full time         Permanent - Part time         Casual / Temporary         Total - Community Wellbeing         Permanent - Part time         Permanent - Part time         Permanent - Full time         Permanent - Part time  | FTE<br>28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06<br>75.00<br>9.54<br>6.84                                     | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06<br>75.00<br>9.54<br>6.84                                     | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06<br>75.00<br>9.54<br>6.84                                     | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06<br>75.00<br>9.54<br>6.84                                     |
| CEO Division         Permanent - Full time         Permanent - Part time         Casual / Temporary         Total - CEO Division         Corporate, Business and Financial Services         Permanent - Full time         Permanent - Part time         Casual / Temporary         Total - Corporate, Business and Financial Services         Community Wellbeing         Permanent - Full time         Permanent - Part time         Casual / Temporary         Total - Corporate, Business and Financial Services         Community Wellbeing         Permanent - Full time         Permanent - Part time         Casual / Temporary         Total - Community Wellbeing         Planning and Placemaking         Permanent - Full time         Permanent - Part time         Casual / Temporary  | FTE<br>28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06<br>75.00<br>9.54<br>6.84                                     | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06<br>75.00<br>9.54<br>6.84                                     | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06<br>75.00<br>9.54<br>6.84                                     | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06<br>75.00<br>9.54<br>6.84                                     |
| CEO Division         Permanent - Full time         Permanent - Part time         Casual / Temporary         Total - CEO Division         Corporate, Business and Financial Services         Permanent - Full time         Permanent - Part time         Casual / Temporary         Total - Corporate, Business and Financial Services         Permanent - Part time         Casual / Temporary         Total - Corporate, Business and Financial Services         Community Wellbeing         Permanent - Full time         Permanent - Part time         Casual / Temporary         Total - Community Wellbeing         Permanent - Part time         Casual / Temporary         Total - Community Wellbeing         Permanent - Part time         Casual / Temporary         Total - Community Wellbeing         Permanent - Full time         Permanent - Full time         Permanent - Part time         Casual / Temporary         Total Planning and Placemaking         Total Planning and Placemaking   | FTE<br>28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06<br>75.00<br>9.54<br>6.84                                     | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06<br>75.00<br>9.54<br>6.84                                     | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06<br>75.00<br>9.54<br>6.84                                     | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06<br>75.00<br>9.54<br>6.84                                     |
| CEO Division Permanent - Full time Permanent - Part time Casual / Temporary Total - CEO Division Corporate, Business and Financial Services Permanent - Full time Permanent - Part time Casual / Temporary Total - Corporate, Business and Financial Services Community Wellbeing Permanent - Full time Permanent - Part time Casual / Temporary Total - Community Wellbeing Planning and Placemaking Permanent - Full time Permanent - Part time Casual / Temporary Total - Community Wellbeing Pirmanent - Full time Permanent - Full time Casual / Temporary Total - Community Wellbeing Pirmanent - Full time Permanent - Full time Casual / Temporary Total - Community Wellbeing Pirmanent - Full time Permanent - Full time Casual / Temporary Total - Community Wellbeing Pirmanent - Full time Permanent - Full time Permanent - Full time Casual / Temporary Total - Community Wellbeing Pirmanent - Full time Permanent - Part time Casual / Temporary Total Planning and Placemaking City Works and Assets (inc capitalised labour costs) | FTE<br>28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06<br>75.00<br>9.54<br>6.84<br>91.38                            | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06<br>75.00<br>9.54<br>6.84<br>91.38                            | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06<br>75.00<br>9.54<br>6.84<br>91.38                            | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06<br>75.00<br>9.54<br>6.84<br>91.38                            |
| CEO Division         Permanent - Full time         Permanent - Part time         Casual / Temporary         Total - CEO Division         Corporate, Business and Financial Services         Permanent - Full time         Permanent - Part time         Casual / Temporary         Total - Corporate, Business and Financial Services         Permanent - Part time         Casual / Temporary         Total - Corporate, Business and Financial Services         Community Wellbeing         Permanent - Full time         Permanent - Part time         Casual / Temporary         Total - Community Wellbeing         Permanent - Full time         Permanent - Part time         Casual / Temporary         Total - Community Wellbeing         Planning and Placemaking         Permanent - Full time         Permanent - Part time         Casual / Temporary         Total Planning and Placemaking         City Works and Assets (inc capitalised labour costs)         Permanent - Full time   | FTE<br>28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06<br>75.00<br>9.54<br>6.84<br>91.38                            | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06<br>75.00<br>9.54<br>6.84<br>91.38                            | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06<br>75.00<br>9.54<br>6.84<br>91.38                            | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06<br>75.00<br>9.54<br>6.84<br>91.38                            |
| CEO Division         Permanent - Full time         Permanent - Part time         Casual / Temporary         Total - CEO Division         Corporate, Business and Financial Services         Permanent - Full time         Permanent - Part time         Casual / Temporary         Total - Corporate, Business and Financial Services         Permanent - Part time         Casual / Temporary         Total - Corporate, Business and Financial Services         Community Wellbeing         Permanent - Full time         Permanent - Part time         Casual / Temporary         Total - Community Wellbeing         Permanent - Full time         Permanent - Part time         Casual / Temporary         Total - Community Wellbeing         Planning and Placemaking         Permanent - Full time         Permanent - Part time         Casual / Temporary         Total Planning and Placemaking         City Works and Assets (inc capitalised labour costs)         Permanent - Full time         Permanent - Full time         Permanent - Part time   | FTE<br>28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06<br>75.00<br>9.54<br>6.84<br>91.38<br>124.60<br>5.44          | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06<br>75.00<br>9.54<br>6.84<br>91.38                            | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06<br>75.00<br>9.54<br>6.84<br>91.38<br>124.60<br>5.44          | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06<br>75.00<br>9.54<br>6.84<br>91.38                            |
| CEO Division         Permanent - Full time         Permanent - Part time         Casual / Temporary         Total - CEO Division         Corporate, Business and Financial Services         Permanent - Full time         Permanent - Part time         Casual / Temporary         Total - Corporate, Business and Financial Services         Community Wellbeing         Permanent - Full time         Permanent - Full time         Permanent - Part time         Casual / Temporary         Total - Community Wellbeing         Permanent - Full time         Permanent - Full time         Permanent - Part time         Casual / Temporary         Total - Community Wellbeing         Permanent - Part time         Casual / Temporary         Total - Community Wellbeing         Permanent - Full time         Permanent - Full time         Permanent - Full time         Casual / Temporary         Total Planning and Placemaking         City Works and Assets (inc capitalised labour costs)         Permanent - Full time         Permanent - Part time         Casual / Temporary  | FTE<br>28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06<br>75.00<br>9.54<br>6.84<br>91.38<br>124.60<br>5.44<br>12.84 | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06<br>75.00<br>9.54<br>6.84<br>91.38<br>124.60<br>5.44<br>12.84 | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06<br>75.00<br>9.54<br>6.84<br>91.38<br>124.60<br>5.44<br>12.84 | 28.84<br>12.25<br>5.49<br>46.58<br>117.62<br>22.20<br>27.30<br>167.12<br>187.59<br>149.48<br>53.99<br>391.06<br>75.00<br>9.54<br>6.84<br>91.38<br>124.60<br>5.44<br>12.84 |