

Council Meeting

Year to Date Finance Report

for the period 1 July 2017 to 31 March 2018

YARRA CITY COUNCIL FINANCIAL REPORT 1 July 2017 to 31 March 2018 Dashboard

| Income Statement | Full Year Adopted Budget | Full year Adjusted Budget | YTD Adjusted Budget | YTD Actuals | YTD Variance Fav/(Unfav) | YTD Variance Fav/(Unfav) | Full year forecast | Variance to Full Year Adjusted Budget Fav/(Unfav) | Forecast variance Fav/(Unfav) |
|--|--------------------------------|---------------------------------|---------------------------|-------------|--------------------------------|-----------------------------|-----------------------|---|-------------------------------------|
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | % | \$'000 | \$'000 | % |
| Revenue from ordinary activities | | | | | | | | | |
| Rates and charges | 105,158 | 105,158 | 104,623 | 104,663 | 40 | 0.0% | 105,158 | - | 0.0% |
| Statutory fees and fines | 28,534 | 28,534 | 20,969 | 23,296 | 2,327 | 11.1% | 28,084 | (450) | -1.6% |
| User Fees | 27,064 | 27,064 | 20,945 | 23,088 | 2,143 | 10.2% | 28,985 | 1,920 | 7.19 |
| Reimbursements | 1,640 | 1,640 | 1,169 | 1,171 | 2 | 0.0% | 1,479 | (161) | -9.8% |
| Grants - Operating | 12,023 | 12,023 | 8,234 | 9,041 | 807 | 9.8% | 11,331 | (692) | -5.8% |
| Grants - Capital | 1.195 | 1.195 | 170 | 589 | 419 | 246.5% | 1.195 | _ | 0.09 |
| Contributions - monetary | 4,300 | 4,300 | 3,546 | 4,299 | 753 | 21.2% | 4,554 | 254 | 5.9% |
| Net gain/(loss) on disposal | 300 | 300 | 323 | 109 | (214) | -66.3% | 300 | - | 0.09 |
| Other Income | 1,207 | 1.207 | 883 | 3.210 | 2.327 | 263.5% | 1.768 | 561 | 46.5% |
| Total Revenue | 181,421 | 181,421 | 160,862 | 169,466 | 8,604 | 5.3% | 182,854 | 1,432 | 0.8% |
| Expenses from ordinary activities Employee Costs | 80,639 | 80.895 | 60.627 | 59.439 | 1.188 | 2.0% | 80.908 | (13) | 0.0% |
| Employee Costs | 80,039 | 00,095 | 60,627 | 59,439 | 1,100 | 2.0% | 80,908 | (13) | 0.07 |
| Materials and services | 67,085 | 67,335 | 45,056 | 43,210 | 1,846 | 4.1% | 68,116 | (781) | -1.2% |
| Bad and doubtful debts | 2,010 | 2,010 | 1,336 | 1,847 | (511) | -38.2% | 2,010 | - | 0.09 |
| Depreciation & Amortisation | 20,664 | 20,664 | 15,498 | 15,860 | (362) | -2.3% | 21,077 | (413) | -2.0% |
| Borrowing costs | 2,139 | 2,139 | 1,604 | 1,513 | 91 | 5.7% | 2,100 | 39 | 1.89 |
| Total Expenses | 172,537 | 173,043 | 124,121 | 121,869 | 2,252 | 1.8% | 174,211 | (1,168) | -0.7% |
| Net Result | 8.884 | 8,378 | 36,741 | 47.597 | 10.856 | 29.5% | 8,643 | 264 | 3.29 |

| Income Statement by Division | Full Year Adopted Budget | Full year Adjusted Budget | YTD Adjusted Budget | YTD Actuals | YTD Variance Fav/(Unfav) | YTD Variance Fav/(Unfav) | Full year forecast | Variance to Full Year Adjusted Budget Fav/(Unfav) | Forecast variance Fav/(Unfav) |
|--|--------------------------------|---------------------------------|---------------------------|------------------|--------------------------------|-----------------------------|-----------------------|---|-------------------------------------|
| Chief Executive Revenue | 1,503 | 1,503 | 1,127 | 1,489 | 362 | 32.1% | 1,825 | 322 | 21.4% |
| Chief Executive Expense Net (Exp)/Rev | 10,136 (8,633) | 11,215 (9,712) | 8,580 (7,453) | 8,138 (6,649) | 442 804 | 5.2% 10.8% | 11,240 (9,415) | (25) 297 | -0.2% 3.1% |
| Corporate, Business and Finance Reven | 140,070 | 140.070 | 129,983 | 134,206 | 4,223 | 3.2% | 139,041 | (1.029) | -0.7% |
| Corporate, Business and Finance Expens | 61,315 | 57,714 | 40,120 | 41,768 | (1,648) | -4.1% | 58,354 | (640) | -1.1% |
| Net (Exp)/Rev | 78.755 | 82,356 | 89.863 | 92,438 | 2,575 | 2.9% | 80,687 | (1,669) | -2.0% |
| Planning and Place Making Revenue | 6,500 | 6.500 | 5,107 | 6,955 | 1,848 | 36.2% | 7,339 | 838 | 12.9% |
| Planning and Place Making Expense | 20,122 | 22,297 | 15,306 | 14,832 | 474 | 3.1% | 22,557 | (260) | -1.2% |
| Net (Exp)/Rev | (13,622) | (15,797) | (10,199) | (7,877) | 2,322 | 22.8% | (15,218) | 579 | 3.7% |
| Community Wellbeing Revenue | 24,718 | 24,718 | 18,989 | 19,777 | 788 | 4.1% | 25,177 | 459 | 1.9% |
| Community Wellbeing Expense | 43,270 | 43,704 | 32,508 | 31,217 | 1,291 | 4.0% | 44,204 | (500) | -1.1% |
| Net (Exp)/Rev | (18,552) | (18,986) | (13,519) | (11,440) | 2,079 | 15.4% | (19,027) | (41) | -0.2% |
| City Works and Assets Revenue | 8,630 | 8,630 | 5,657 | 7,040 | 1,383 | 24.4% | 9,472 | 842 | 9.8% |
| City Works and Assets Expense | 37,694 | 38,113 | 27,608 | 25,915 | 1,693 | 6.1% | 37,856 | 257 | 0.7% |
| Net (Exp)/Rev | (29,064) | (29,483) | (21,951) | (18,875) | 3,076 | 14.0% | (28,384) | 1,099 | 3.7% |
| Total Net (Exp)/Rev | 8,884 | 8,378 | 36,741 | 47,597 | 10,856 | 29.5% | 8,643 | 264 | 3.2% |

| Leg | | |
|-----|--|--|
| | | |

| > (50,000) and/or (5%) | Unfavourable variance |
|------------------------|-----------------------|
| > = 50,000 and/or 5% | Favourable variance |

No highlight indicates that the item is within tolerance

Note: The adopted budget result of \$8.884m has been adjusted for operational new initiatives of \$506k which were in the capital program. The capital program adjusted budget has reduced by the same amount.

| Cash Position | Full year Budget Target | Current period Result | Forecast result |
|---------------------------|----------------------------|--------------------------|--------------------|
| Liquidity Ratio | 1.07 | 3.35 | 1.07 |
| VAGO Ranges for Liquidity | Low Risk | Medium Risk | High Risk |

| Full year Budget | Current period Result | Forecast result |
|---------------------|--------------------------|--------------------------|
| 839 | 835.25 | 839 |
| | 96.4 | |
| | Budget | Budget Result 839 835.25 |

Greater detail is included the EFT section on page 5

| Transfers to/from the Open Space Reserve | Balance as at 30/06/2017 | Current period balance | Movement | Comments | | | | | | |
|---|--|------------------------|----------|--|--|--|--|--|--|--|
| | \$'000 | \$'000 | \$'000 | | | | | | | |
| | | | | Council has received \$3.7m to date, and a number of transfers for open space projects have been actioned in | | | | | | |
| Open Space Reserve | 482 | 2,164 | 1,682 | March. | | | | | | |
| Greater detail is included the Open Space | Greater detail is included the Open Space Reserves section on page 7 | | | | | | | | | |

| | Borrowings | Balance as at 30/06/2017 | Current period balance | Movement | Comments |
|---|------------------|--------------------------|------------------------|----------|-------------------------------------|
| 1 | | \$m | \$m | \$m | |
| | Total Borrowings | 46.0 | 45.16 | 0.840 | Principal repayment of \$0.843m YTD |

Greater detail is included the Borrowings section on page 7

| Debtors | Balance as at 30/06/17 | Current period balance | Movement | Comments |
|---------------|------------------------|---------------------------|----------|--|
| | \$'000 | \$'000 | \$'000 | |
| | | | | Rates debtors have increased due to raising of the 2017- |
| Total Debtors | 14,196 | 43,489 | (29,293) | 18 rates notices in August 2017 |

Greater detail is included the Debtors section on page 4

Income Statement by Revenue and Expenditure with Variance Commentary

| Income Statement | Full Year Adopted Budget | Full year Adjusted Budget | YTD Adjusted Budget | YTD Actuals | YTD Variance Fav/(Unfav) | YTD Variance Fav/(Unfav) | Full year forecast | Variance to Full Year Adjusted Budget Fav/(Unfav) | Forecast variance Fav/(Unfav) | Variance Comments (including variance comments for adjusted budget changes) |
|--|--------------------------------|---------------------------------|------------------------|-----------------|--------------------------------|--------------------------------|-----------------------|---|-------------------------------------|--|
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | % | \$'000 | \$'000 | % | |
| Revenue from ordinary activities | | | | | | | | | | |
| Rates and charges | 105,158 | 105,158 | 104,623 | 104,663 | 40 | 0.0% | 105,158 | - | 0.0% | |
| Statutory fees and fines | 28,534 | 28,534 | 20,969 | 23,296 | 2,327 | 11.1% | 28,084 | (450) | -1.6% | Higher than budgeted Parking Infringement notices being issued to date. Forecast result may change in the fourth quarter after all parking technology changes have been completed. |
| | | | | | | | | | | Increased revenue received for town planning fees, credit card surcharge, pre-school fees, leisure centre membership fees, footpath advertising permit fees and commercial area coupation permits The forecast for some of these items has been adjusted to reflect additional receipts. |
| User Fees | 27,064 | 27,064 | 20,945 | 23,088 | 2,143 | 10.2% | 28,985 | 1,920 | 6.6% | |
| Reimbursements | 1,640 | 1,640 | 1,169 | 1,171 | 2 | 0.2% | 1,479 | (161) | -10.9% | Reimbursements are currently achieving budget but lower than expected construction reinstatements and legal costs reimbursements are offset by the receipt of funds for planning support of the AMCOR project. The forecast has been adjusted to reflect lower construction reinstatement reimbursements at year end. |
| Grants - Operating | 12,023 | 12,023 | 8,234 | 9,041 | 807 | 9.8% | 11,331 | (692) | -6.1% | Due to the receipt of operating grants for Aged & Disability Services ahead of expectation. Forecas variance mainly due to early payment of Victorian Grants Commission funds in June 2017. |
| Grants - Capital | 1,195 | 1,195 | 170 | 589 | 419 | 246.5% | 1,195 | - | 0.0% | Roads to Recovery grant received earlier than expected. |
| Contributions - monetary | 4,300 | 4,300 | 3,546 | 4,299 | 753 | 21.2% | 4,554 | 254 | 5.6% | Mainly due to the receipt of developer's contributions earlier than expected in the financial year. |
| Net gain/(loss) on disposal | 300 | 300 | 323 | 109 | (214) | -66.3% | 300 | | 0.0% | Due to minor delay in vehicle disposals. |
| Other Income | 1,207 | 1,207 | 883 | 3,210 | 2,327 | 263.5% | 1,768 | 561 | 31.7% | Mainly due to the sale of a right of way, and funds received from the State Revenue Office that were not budgeted. Income was also received from the VEC for penalty payments following the Council election. |
| Total Revenue | 181,421 | 181,421 | 160,862 | 169,466 | 8,604 | 5.3% | 182,854 | 1,432 | 0.8% | |
| Expenses from ordinary activities | | | | | | | | | | |
| Employee Costs | 80,639 | 80,895 | 60,627 | 59,439 | 1,188 | 2.0% | 80,908 | (13) | 0.0% | Due to savings in WorkCover premium and leave liability provision to date. |
| Materials and services | 67.085 | 67.335 | 45.056 | 43,210 | 1.846 | 4.1% | 68.116 | (781) | 4.40/ | Mainly due to savings in general insurance premiums, contract savings pending renegotiation, and YTD utilities expenditure. The forecast allows for additional utilities costs this year and additional legals expenditure later in the financial year. |
| Materials and services Bad and doubtful debts | 2.010 | 2.010 | 1,336 | 43,210 1.847 | (511) | -38.2% | 2.010 | (781) | -1.1% | |
| Depreciation & Amortisation | 20.664 | 20.664 | 15.498 | 15.860 | (362) | -2.3% | 21.077 | (413) | -2.0% | , , , , , |
| Borrowing costs | 2,139 | 2.139 | 1,604 | 1,513 | 91 | 5.7% | 2,100 | 39 | 1.9% | |
| Total Expenses | 172.537 | 173.043 | 124,121 | 121.869 | 2.252 | 1.8% | 174,211 | (1.168) | -0.7% | |
| Net Result | 8.884 | 8,378 | 36,741 | 47,597 | 10.856 | 29.5% | 8,643 | 264 | 3.2% | |

Legend: > (50,000) and/or (5%) Unfavourable variance
> = 50,000 and/or 5% Favourable variance
No highlight indicates that the item is within tolerance

Note: The adopted budget result of \$8.884m has been adjusted for operational new initiatives of \$506k which were in the capital program. The capital program adjusted budget has reduced by the same amount.

| Rate Debtors | | | | | |
|----------------------------|--------------|-------------|-------------|--------------|-----------------|
| Aging (years) | <1 \$'000 | 1 \$'000 | 2 \$'000 | 3+ \$'000 | Total \$'000 |
| Commercial | 5,564 | 123 | 22 | 15 | 5,725 |
| FSL - Commercial | 1,570 | 43 | 7 | 4 | 1,623 |
| Industrial | 1,792 | 91 | 48 | 27 | 1,958 |
| FSL - Industrial | 715 | 19 | 7 | 3 | 744 |
| Residential | 18,634 | 798 | 309 | 500 | 20,242 |
| FSL - Residential | 1,768 | 68 | 25 | 18 | 1,880 |
| FSL - Public Benefit | 16 | 0 | - | - | 17 |
| FSL - Vacant | 8 | 0 | - | - | 8 |
| FSL - Interest | 17 | 8 | 2 | 1 | 28 |
| Legal Fees | 37 | 9 | 15 | 7 | 68 |
| Bridge Road Special Charge | 45 | 1 | 0 | - | 46 |
| Garbage & Other | 30 | 6 | 2 | 1 | 40 |
| Sub Total | 30,198 | 1,166 | 438 | 576 | 32,378 |

| Parking Debtors | Balance as at 30/06/17 \$'000 | Current period balance \$'000 | Movement Inc/(Dec) \$'000 | Comments |
|-----------------|----------------------------------|----------------------------------|---------------------------------|--|
| | | | | Jul-Mar'18 additional infringement debtors raised less payments received and debt provision. |
| | 4,839 | 6,525 | 1,686 | provision. |

Parking Debtors Aging

| Aging (days) | Total | Current | 30 | 60 | 90+ | |
|--------------|-------|---------|-----|-----|-------|--|
| | 6,525 | 1,217 | 441 | 572 | 4,295 | |

| General/Sundry Debtors | Balance as at 30/06/17 \$'000 | Current period balance \$'000 | Movement Inc/(Dec) \$'000 | Comments |
|------------------------|----------------------------------|----------------------------------|---------------------------------|--|
| | 4,865 | 4,586 | (279) | Jul-Mar'18 reduction in debtors due to payments received in excess of debtors raised. No adjustment to debt provision at this time. |

General/Sundry Debtors Aging

| Aging (days) | Total \$'000 | Current \$'000 | 30 \$'000 | 60 \$'000 | 90+ \$'000 |
|---|-----------------|-------------------|--------------|--------------|---------------|
| Sundry Debtors (3250 / 3270) | 2.056 | 1,658 | 289 | 19 | \$ 000 |
| Provision for Doubtful Debt (3252) | (973) | 1,000 | 200 | - | (973) |
| RAMs Debtors (3256) | 6,322 | 1,903 | 228 | 145 | 4,046 |
| Animal Debtors (3257) | (141) | 0 | 0 | 0 | (141) |
| PLUS Debtors (3258) | 44 | 8 | 2 | 1 | 33 |
| Local Laws Debtors (3259) | 126 | 1 | - | 0 | 125 |
| Building Debtors (3261) | 797 | 240 | 29 | 18 | 510 |
| Salary Sacrifice (3264) | 1 | 1 | - | - | - |
| Fines and Costs (3265) | 1,043 | 42 | 27 | 16 | 959 |
| Leisure Debtors (3266) | 202 | 12 | 4 | 4 | 181 |
| Child Care Debtors (3267) | 702 | 15 | 8 | 61 | 618 |
| Library Debtors (3268) | 11 | 5 | - | - | 6 |
| BAGS Control Debtors (3271) | 342 | 5 | 10 | 14 | 314 |
| Bin Debtors (3272) | 19 | 6 | 1 | 0 | 12 |
| MCC Superannuation (3222) | 1 | 1 | - | - | - |
| GST Clearing (3249 / 3255) | 573 | 573 | - | - | - |
| WorkCover Wages / Receipts (3230 / 3232 | 193 | 193 | - | - | - |
| Perin Cheques - Parking (3273) | (77) | - | - | - | (77) |
| Services Contracts (3262) | (6,656) | (2,003) | (240) | (153) | (4,260) |
| Total | 4,586 | 2,660 | 357 | 126 | 1,443 |

| Directorate | Balance as at 30/06/17 | Current period balance | Movement Fav/(Unfav) | Comments |
|--|------------------------|------------------------|-------------------------|---|
| | | | | Increase is due to the transfer of the Communications & Engagement team into |
| 050 81 1 1 | 40.00 | 5 0.40 | (45.44) | the CEO Division and 1 new EFT in the Governance Branch for the Heritage |
| CEO Division | 40.98 | 56.42 | (15.44) | Advisor role; |
| | | | | Increase is due to the transfer of the Access Yarra team into the Corporate, |
| | | | | Business & Finance Division; Two previously closed positions were reopened in |
| | | | | Innovation. 1 temporary EFT was added in Finance Branch for the Accounts |
| Corporate, Business & Financial Services | 136.96 | 161.26 | (24.30) | Receivable Officer. 1.5 Temporary positions were closed in December. |
| | | | | Increase is due to the transfer of the Social Policy Unit into the Community |
| | | | (2.22) | Wellbeing Division; Some minor reductions for Leisure casual and part-time |
| Community Wellbeing | 382.87 | 385.53 | (2.66) | staff. A part-time position in Family, Youth & Child Services was reopened. |
| | | | | |
| | | | | Increase due to staff moving to City Works from Planning & Placemaking as |
| City Works & Assets | 140.28 | 141.88 | (1.60) | part of the City Works restructure. |
| | | | | |
| | | | | Decrease due to staff restructure into City Works. A temporary position in |
| | | | | Statutory Planning was closed; The casual position for Executive Planner |
| | | | | Strategic Projects in Planning & Placemaking Executive was closed in October. |
| Planning & Placemaking | 95.18 | 90.16 | 5.02 | 0.4 EFT was added in Statutory Planning in December. |
| <u> </u> | | 94119 | | Advocacy & Engagement as a Directorate was disbanded in July 2017 and the |
| Advocacy & Engagement | 41.65 | - | 41.65 | EFT was distributed to other divisions. |
| Total | 837.92 | 835.25 | 2.67 | |

YARRA CITY COUNCIL FINANCIAL REPORT 1 July 2017 to 31 March 2018 Open Space Reserve

Council receives contributions specifically for Open Space as part of development permits. This reserve is then expended on open space projects. Contributions are received into Council's income statement first, as they are required to be recognised as revenue before being transferred into the reserve.

| Open Space Reserve Account | Amount \$'000 |
|------------------------------------|------------------|
| Opening Balance as at 30 June 2017 | 482 |

| Funds Received (Transfers to Reserve) | Amount \$'000 |
|--|------------------|
| 239-249 Johnson St Fitzroy (117 lot sub) | 430 |
| 237-253 Napier St Fitzroy (52 lot sub) | 437 |
| 114-118 Hoddle St Abbotsford (20 lot sub) | 77 |
| 2 Hodgson St Richmond (4 lot sub) | 124 |
| 416-422 Smith St Collingwood (83 lot sub) | 400 |
| 54B Marine Pde Abbotsford (4 lot sub) | 63 |
| 3 Hertford Street Fitzroy | 58 |
| 109 Wellington Street Collingwood | 131 |
| 6 lot residential subdivision Nicholson St North Fitzroy | 47 |
| 3 lot residential subdivision Easy St Collingwood | 56 |
| 6 lot residential subdivision Davidson St Richmond | 95 |
| 3 lot residential subdivision Peckville St Clifton Hill | 53 |
| 90 lot residential subdivision Gore St and 221 Moor St Fitzroy | 405 |
| 6 lot subdivision 14-16 Yambla St Clifton Hill | 88 |
| 10 lot subdivision 650 Nicholson St Fitzroy | 86 |
| 183 lot subdivision 153 - 177 Bridge Rd Richmond | 743 |
| 38 lot residential subdivision 112-120 Vere St Abbotsford | 124 |
| 8 lot residential subdivision 809 Rathdowne St Carlton North | 176 |
| 10 lot residential subdivision 209 Napier St Fitzroy | 108 |
| Total | 3,701 |

| Projects (transfers from Reserve)* | Amount \$'000 |
|---|------------------|
| Darling Gardens | 557 |
| Merri Ck Parklands - Bundara St Reserve | 269 |
| Williams Reserve | 219 |
| Merri Creek Trail - Coulson Reserve Path | 218 |
| Darling Gardens - Playground | 203 |
| George Knott Reserve | 104 |
| Minor Works Assets | 74 |
| Clarke Street Reserve | 74 |
| Minor Works Assets | 59 |
| Darling Gardens | 53 |
| Minor Works Assets | 44 |
| Open Spaces Signage Renewal Program | 35 |
| Construction of new local park at Charles and Mollison Street | 24 |
| Alphington Park | 17 |
| Yambla St Soccer | 16 |
| Rushall Reserve shared path by-pass | 15 |
| Open Space Children Services | 11 |
| Merri Ck Parklands - Hall Reserve | 7 |
| Minor Works Assets | 7 |
| Edinburgh Gardens | 4 |
| Open Spaces Condition Audits | 2 2 |
| Stolen Generations Marker | 2 |
| Yarra River Parklands-Flockhart Reserve | 2 |
| Total | 2,019 |

| | Amount |
|--|--------|
| Open Space Reserve Account | \$'000 |
| Closing Balance as at to 31 March 2018 | 2,164 |

^{*}Allocations from the Reserve to Open Space projects during the year will be reviewed at financial year end to ensure projects have been allocated in accordance with Council's Open Space Policy.

This may result in some of the projects listed above being accounted for as not being funded from the Open Space Reserve, but from Council's ordinary operations (for example, some minor works).

Borrowings

| Amount \$m | Lender | Туре | Term years | Maturing | Balance as at 30/06/17 \$m | Current period balance \$m | Movement | Comments |
|---------------|--------|---------------|---------------|----------|-------------------------------|-------------------------------|----------|--|
| \$32.5M | NAB | Interest only | 7 | 2021 | 32.5 | 32.5 | - | Interest Only Loan |
| | | | | | | | | Principal companent renovments to |
| | | | | | | | | Principal component repayments to date \$0.843M - next repayment due |
| \$13.5M | CBA | P&I | 10 | 2027 | 13.5 | 12.7 | 0.8 | in May'18) |

YARRA CITY COUNCIL FINANCIAL REPORT 1 July 2017 to 31 March 2018 Financial Sustainability Indicators

The indicators are designed to be used as a measure of sustainability at the end of a financial year. The results during the year will fluctuate.

| VAGO Indicators | | | | V | AGO Ranges | |
|--|---|----------------------------|--------------------------|------------------|--------------------|-----------|
| Indicator/Description | Formula | 2016-17 Result | Current Period Result | Low Risk | Medium Risk | High Risk |
| Net Result (%) | Net Result / Total Revenue | 10% | 28% | > 0% | -10% - 0% | < -10% |
| A positive result indicates a surplus, and the larger the percentage, the si comprehensive operating statement. | tronger the result. A negative result indicates a deficit. Operating deficits canno | ot be sustained in the lo | ong term. The net result | and total revenu | ue are obtained f | rom the |
| Liquidity (ratio) | Current assets / Current liabilities | 1.51 | 3.35 | > 1.0 | 0.75 - 1.0 | < 0.75 |
| This measures the ability to pay existing liabilities in the next 12 months. | A ratio of one or more means there are more cash and liquid assets than shor | rt-term liabilities. | | | | |
| Internal financing (%) | Net operating cash flow / Net capital expenditure | 99% | 238% | > 100% | 75% - 100% | < 75% |
| This measures the ability of Council to finance capital works from genera expenditure are obtained from the cash flow statement. | ted cash flow. The higher the percentage, the greater the ability for Council to f | finance capital works fr | om their own funds. Net | operating cash | flow and net cap | ital |
| Indebtedness (%) | Non-current liabilities / own-sourced revenue | 29% | 29% | < 40% | 40% - 60% | > 60% |
| Comparison of non-current liabilities (mainly comprising borrowings) to overevenue is used, rather than total revenue, because it does not include g | wn-sourced revenue. The higher the percentage, the less Council is able to corrants or contributions. | ver non-current liabilitie | es from the revenues Co | ouncil generates | itself. Own-source | ced |
| Capital replacement (ratio) | Cash outflows for property, plant and equipment / Depreciation | 1.7 | 1.0 | >1.5 | 1.0 - 1.5 | < 1.0 |

Comparison of the rate of spending on infrastructure with depreciation. Ratios higher than 1:1 indicate that spending is faster than the depreciation rate. This is a long-term indicator, as capital expenditure can be deferred in the short term if there are insufficient funds available from operations, and borrowing is not an option. Cash outflows for infrastructure are taken from the cash flow statement. Depreciation is taken from the comprehensive operating statement.

| Renewal gap (ratio) | Renewal and upgrade expenditure/depreciation | 1.0 | 0.7 | >1.0 | 0.5 - 1.0 | <0.5 |
|---------------------|--|-----|-----|------|-----------|------|

Comparison of the rate of spending on existing assets through renewing, restoring, and replacing existing assets with depreciation. Ratios higher than 1.0 indicate that spending on existing assets is faster than the depreciation rate. Similar to the investment gap, this is a long-term indicator, as capital expenditure can be deferred in the short term if there are insufficient funds available from operations, and borrowing is not an option. Renewal and upgrade expenditure are taken from the statement of capital works. Depreciation is taken from the comprehensive operating statement.

| Local Government Performance Reporting Framework Indicators | | | | |
|---|---|----------------|--------------------------|----------|
| Indicator/Description | Measure | 2016-17 Result | Current Period Result | Variance |
| Liquidity | | | | |
| L1 | Current assets compared to current liabilities | 150.6% | 334.6% | 122.2% |
| L2 | Unrestricted cash compared to current liabilities | 63.6% | 137.7% | 116.6% |
| Obligations | | | | |
| 01 | Asset renewal as a % of depreciation | 98.8% | 66% | -32.8% |
| 02 | Loans and borrowings as a % of rates | 45.4% | 43.1% | -5.0% |
| 03 | Loans and borrowings repayments as a % of rates | 1.5% | 1.9% | 27.3% |
| 04 | Non-current liabilities as a % of own source revenue | 29.4% | 29.0% | -1.3% |
| Operating Position | | | | |
| OP1 | Adjusted underlying surplus (or deficit) as a % of underlying revenue | 6.3% | 23.8% | 276.7% |

YARRA CITY COUNCIL FINANCIAL REPORT

1 July 2017 to 31 March 2018 Capital Works Program with Variance Commentary

| Adopted Budget Classification | Full Year Adopted Budget | Full year Adjusted Budget | YTD Adjusted Budget | YTD Actuals | YTD Variance Fav/(Unfav) | YTD Variance Fav/(Unfav) | Full year forecast | Variance to Full Year Adjusted Budget Fav/(Unfav) | Forecast variance Fav/(Unfav) | Carry Over | Deferred | Variance Analysis/Comments (including explanation of budget movements) |
|------------------------------------|--------------------------------|---------------------------------|---------------------------|----------------|-----------------------------|-----------------------------|--------------------|---|-------------------------------------|------------|----------|---|
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | % | \$'000 | \$'000 | % | \$'000 | \$'000 | |
| Property | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | The YTD variance is mainly due to the timing of payments of invoices and rephasing of some building projects. |
| Buildings | 7,574 | 8,524 | 6,420 | 2,559 | 3,861 | 60.1% | 7,408 | 1,116 | 13.1% | 716 | | Savings have also been identified in the FTH/CTH roof renewal project and this will translate into a favourable result. |
| Total buildings | 7,574 | 8,524 | 6,420 | 2,559 | 3,861 | 60.1% | 7,408 | 1,116 | 13.1% | 716 | 150 | |
| Total property | 7,574 | 8,524 | 6,420 | 2,559 | 3,861 | 60.1% | 7,408 | 1,116 | 13.1% | 716 | | |
| Plant and equipment | | | | | | | | | | | | |
| | | | | | | | | | | | | The YTD variance is mainly due to the timing of payments of invoices and delays in the purchase of new vehicles due |
| Plant, Machinery & Equipment | 2,457 | 2,293 | 1,740 | 959 | 781 | 44.9% | 2,097 | 196 | 8.6% | - | - | to a policy review. |
| Computers & Telecommunications | 3,207 | 3,176 | 2,516 | 496 | 2,020 | 80.3% | 2,614 | 562 | 17.7% | - | 379 | Main variance is due to the delay in purchasing a new Unified Phone System . |
| Total plant and equipment | 5,664 | 5,469 | 4,256 | 1,455 | 2,801 | 65.8% | 4,711 | 758 | 13.9% | - | 379 | |
| Infrastructure | | | | | | | | | | | | |
| Roads | 8,396 | 8,396 | 5,333 | 4,529 | 804 | 15.1% | 8,143 | 253 | 3.0% | 615 | - | The YTD variance is mainly due to the timing of invoices. The Roads program is ahead of baseline projections. |
| Lanes | 842 | 842 | 542 | 452 | 90 | 16.7% | 777 | 65 | 7.7% | 45 | - | The YTD variance is mainly due to the timing of payments of invoices. |
| Transport | 872 | 872 | 328 | 260 | 68 | 20.7% | 751 | 121 | 13.9% | - | 495 | The YTD variance is mainly due to the timing of payments of invoices. |
| Waste Management | 60 | 60 | 60 | 60 | (0) | -0.1% | 60 | (0) | -0.1% | - | - | |
| | | | | | | | | | | | | YTD variance is mainly due to the delay in payments for carry-forward projects particularly Darling Gardens irrigation |
| Parks, Open Space And Streetscapes | 8,066 | 8,066 | 3,340 | 2,019 | 1,321 | 39.6% | 7,585 | 481 | 6.0% | 485 | 285 | works & Coulson Reserve shared path. Both projects have commenced. |
| Street Furniture | 330 | 330 | 105 | 1 | 104 | 98.6% | 330 | - | 0.0% | - | - | Variance is due to Budget phasing. |
| Retail Strips | 730 | 770 | 518 | 161 | 357 | 68.9% | 777 | (7) | -0.9% | - | - | The YTD variance is mainly due to the timing of payments of invoices. |
| Priority Projects | 506 | - | - | - | - | 0.0% | - | - | 0.0% | - | - | These projects were transferred to the operating budget. |
| Provisional Carry Forwards | - | - | - | (420) | 420 | 0.0% | - | - | 0.0% | - | - | Carry-forward projects have been allocated to specific categories |
| Total infrastructure | 19,802 | 19,336 | 10,226 | 7,062 | 3,163 | 30.9% | 18,424 | 912 | 4.7% | 1,145 | 780 | |
| Total capital works expenditure | 33,040 | 33,329 | 20,901 | 11,077 | 9,825 | 47.0% | 30,542 | 2,787 | 8.4% | 1,861 | 1,309 | |
| Denuescated but | | | | | | | | | | | | |
| Represented by: | F 200 | 4 700 | 503 | 207 | 205 | 40.20/ | 4.555 | 225 | 4.00/ | | 405 | |
| New asset expenditure | 5,296 | 4,790 | 592 | 307 | 285 | 48.2% | 4,555 | 235 | 4.9% | 1.001 | 495 | |
| Asset renewal expenditure | 27,205 | 27,350 | 19,285 | 10,522 | 8,763 | 45.4% | 24,185 | 3,164 | 11.6% | 1,861 | 814 | |
| Asset upgrade expenditure | 539 | 1,189 | 1,024 | 248 | 777 | 75.8% | 1,802 | (613) | -51.6% | | | |
| | 33,040 | 33,329 | 20,901 | 11,077 | 9,825 | 47.0% | 30,542 | 2,787 | 8.4% | 1,861 | 1,309 | |

Note: The adopted budget result of \$33.040m has been adjusted for operational new initiatives of \$506k which were in the capital program. The operational program adjusted budget has increased by the same amount. Additional Carry-forwards were also approved after the budget was adopted.

City of Yarra Income Statement

For Period 09 - March

| | 17/18 CL Actuals YTD \$'000 | 17/18 Bud Adjusted YTD \$'000 | Actuals vs Budget YTD Variance \$'000 | Actuals vs Budget YTD Variance % | 17/18 CL Bud Adopted Full Year \$'000 | 17/18 Bud Adjusted Full Year \$'000 | Current Forecast Full Year \$'000 | Budget vs Forecast Full Year Variance \$'000 |
|--|--------------------------------------|--|--|---|---|--|--|--|
| Revenue from ordinary activities | | | | | | | | |
| Rates and charges | 104,663 | 104,623 | 40 | 0% | 105,158 | 105,158 | 105,158 | 0 |
| Statutory fees and fines | 23,296 | 20,969 | 2,327 | 11% | 28,534 | 28,534 | 28,084 | (450) |
| User Fees | 23,088 | 20,945 | 2,142 | 10% | 27,064 | 27,064 | 28,985 | 1,921 |
| Reimbursements | 1,171 | 1,169 | 3 | 0% | 1,640 | 1,640 | 1,479 | (161) |
| Grants - Operating | 9,041 | 8,234 | 808 | 10% | 12,023 | 12,023 | 11,331 | (692) |
| Grants - Capital | 589 | 170 | 419 | 246% | 1,195 | 1,195 | 1,195 | 0 |
| Contributions - monetary | 4,299 | 3,546 | 753 | 21% | 4,300 | 4,300 | 4,554 | 254 |
| Net gain/(loss) on disposal of property, infrastructure, plant | 109 | 323 | (214) | -66% | 300 | 300 | 300 | 0 |
| Other Income | 3,210 | 883 | 2,327 | 263% | 1,207 | 1,207 | 1,768 | 561 |
| | 169,467 | 160,864 | 8,604 | 5% | 181,421 | 181,421 | 182,854 | 1,433 |
| Expenses from ordinary activities | | | | | | | | |
| Employee Costs | 59,439 | 60,627 | 1,188 | 2% | 80,639 | 80,895 | 80,908 | (13) |
| Materials and services | 43,210 | 45,056 | 1,845 | 4% | 67,085 | 67,335 | 68,116 | (781) |
| Bad and doubtful debts | 1,847 | 1,336 | (511) | -38% | 2,010 | 2,010 | 2,010 | 0 |
| Depreciation & Amortisation | 15,860 | 15,498 | (362) | -2% | 20,664 | 20,664 | 21,077 | (413) |
| Borrowing costs | 1,513 | 1,604 | 91 | 6% | 2,139 | 2,139 | 2,100 | 39 |
| | 121,869 | 124,121 | 2,252 | 2% | 172,537 | 173,043 | 174,211 | (1,168) |
| | 47,598 | 36,742 | 10,855 | 30% | 8,885 | 8,378 | 8,643 | 265 |

YARRA CITY COUNCIL FINANCIAL REPORT 1 July 2017 to 31 March 2018 Balance sheet

| | Balance as at 30/06/2017 \$'000 | Balance as at period end \$'000 | Movement Inc/(Dec) \$'000 | Comments |
|---|---------------------------------------|---------------------------------------|---------------------------------|--|
| ASSETS | | | | |
| Current Assets | | | | |
| | | | | Payment of creditors and receipt of rates funds |
| Cash and cash equivalents | 34,153 | 54,188 | | following the issue of quarterly rate notices. |
| Receivables - Rates | 4,492 | 32,378 | 27,886 | Rates were raised in August 2017 |
| Danisahlar Badisa | 4.000 | 0.505 | 4.000 | Jul17-Mar18 infringement debtors raised less |
| Receivables - Parking | 4,839 | 6,525 | 1,686 | payments and debt provision. |
| Dessivables Other | 4.005 | 4 500 | (270) | Jul17-Mar18 debtors payments in excess of debts raised. |
| Receivables - Other | 4,865 | 4,586 | (279) | Revenue raised in previous periods has been |
| Accrued income | 169 | 23 | (146) | received in cash |
| 7 tool dod intoomo | .00 | | (1.0) | |
| | | | | Prepayments are expected to expire by the end of |
| Prepayments | 202 | 23 | (179) | the FY for motor vehicle registration and insurance. |
| Inventories | 128 | 128 | - | |
| Assets Held for Resale | - | - | - | |
| Total Current Assets | 48,849 | 97,851 | 49,002 | |
| Non-Current Assets | | | | |
| Non-current receivables | 230 | 230 | - | |
| Non-current investments | - | - | - | |
| Financial assets | 5 | 5 | - | |
| | | | | Payments for property, plant & equipment offset by |
| Property, infrastructure ,plant and equipment | 1,685,039 | 1,680,256 | (4,783) | accumulated depreciation. |
| Total Non-Current Assets | 1,685,274 | 1,680,491 | (4,783) | |
| TOTAL ASSETS | 1,734,123 | 1,778,342 | 44,219 | |
| LIABILITIES | | | | |
| Current Liabilities | | | | |
| | | | | Payments have been made which bring the |
| | | | | payables figure down. This will vary during the |
| Payables | 7,905 | 193 | | financial year. |
| Fire Services Levy | 4,907 | 7,865 | 2,958 | Raised at the same time as Rate income. |
| | | | | |
| T | 0.400 | 4.440 | 0.47 | The movement is mainly due to construction |
| Trust funds | 3,499 | 4,146 | 647 | management and asset protection bonds received. |
| Asserted Evenence | 0.064 | 4 400 | 4.007 | Accruals raised for expenditure not yet paid. This |
| Accrued Expenses Employee benefits | 2,261 12,582 | 4,188 12,563 | 1,927 (19) | will vary during the financial year. The movement is due to accrued leave benefits. |
| Employee beliefits | 12,302 | 12,303 | (19) | The movement is due to income received in |
| Income in advance | 147 | _ | (147) | advance used in 2017-18 |
| Interest-bearing liabilities | 1,133 | 290 | (843) | Payment of loan principal. |
| Total Current Liabilities | 32,434 | 29,245 | (3,188) | - aymon or roan principali |
| | | | (0,100) | |
| Non-Current Liabilities | | | | The may amont is due to convert long convice |
| Non-current employee benefits | 1,484 | 1,291 | (193) | The movement is due to accrued long service leave benefits utilised. |
| Non-current interest bearing liabilities | 44.867 | 44,867 | (193) | leave benefits utilised. |
| Non-current Trust Liability | 225 | 228 | 3 | |
| Total Non-Current Liabilities | 46,576 | 46,386 | (190) | |
| TOTAL LIABILITIES | 79,009 | 75,631 | (3,378) | |
| | | | | |
| NET ASSETS | 1,655,113 | 1,702,711 | 47,598 | |
| Represented by: | =0.4.05= | | /= 00= | |
| Accumulated surplus | 581,267 | 597,094 | 15,827 | |
| Asset revaluation reserves | 1,035,678 | 1,035,678 | - 4.000 | |
| Other reserves | 20,661 | 22,341 | 1,680 | |
| Retained Earnings EQUITY | 17,507 1,655,113 | 47,598 1,702,711 | 30,091 | Current Period Result |
| EQUITI | 1,000,113 | 1,702,711 | 41,390 | Current Feriou Result |

YARRA CITY COUNCIL FINANCIAL REPORT

1 July 2017 to 31 March 2018

Cash Flow Statement

| | Balance as at period end \$'000 |
|---|---------------------------------------|
| Cash Flows from Operating Activities | |
| Rates and Charges | 79,285 |
| Parking Revenue | 18,155 |
| Government Grants Received | 7,954 |
| Victoria Grants Commission | 742 |
| User Charges, Fees and Other Fines Received | 26,680 |
| Reimbursements and Contributions Received | 1,388 |
| Interest Revenue | 533 |
| Other Revenue | 6,989 |
| Payments to Suppliers | (45,425) |
| Payments to Employees | (58,017) |
| Net GST | (332) |
| Net Cash Provided by Operating Activities | 37,950 |
| Cash Flows from Investing Activities | |
| Proceeds from Sale of Property, Plant & Equipment | 109 |
| Payments for Infrastructure, Property Plant & Equipment | (16,037) |
| Net Cash (Used in) Investing Activities | (15,927) |
| Cash Flows from/(used in) Financing Activities | |
| Finance Costs | (1,145) |
| Proceeds from Borrowings/(Payments Towards) | (843) |
| Net Cash (Used In) Financing Activities | (1,987) |
| Cash Balances | |
| Change in Cash Held | 20,036 |
| Cash Control Balances | 34,153 |
| Cash at the End of the Financial Period | 54,188 |
| End of year Budgeted cash balance | 26,247 |

YARRA CITY COUNCIL FINANCIAL REPORT 1 July 2017 to 31 March 2018 Capital Works Statement

| Adopted Budget Classification | Full Year Adopted Budget | Full year Adjusted Budget | YTD Adjusted Budget | YTD Actuals | YTD Variance Fav/(Unfav) | YTD Variance Fav/(Unfav) | Full year forecast | Variance to Full Year Adjusted Budget Fav/(Unfav) | Forecast variance Fav/(Unfav) | Carry Over | Deferred |
|------------------------------------|--------------------------------|---------------------------------|---------------------------|-------------|-----------------------------|--------------------------------|-----------------------|---|-------------------------------------|------------|----------|
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | % | \$'000 | \$'000 | % | \$'000 | \$'000 |
| Property | | | | | | | | | | | |
| Buildings | 7,574 | 8,524 | 6,420 | 2,559 | 3,861 | 60.1% | 7,408 | 1,116 | 13.1% | 716 | 150 |
| Total buildings | 7,574 | 8,524 | 6,420 | 2,559 | 3,861 | 60.1% | 7,408 | 1,116 | 13.1% | 716 | 150 |
| Total property | 7,574 | 8,524 | 6,420 | 2,559 | 3,861 | 60.1% | 7,408 | 1,116 | 13.1% | 716 | |
| Plant and equipment | - | - | - | - | ı | 0.0% | - | - | 0.0% | ı | - |
| Plant, Machinery & Equipment | 2,457 | 2,293 | 1,740 | 959 | 781 | 44.9% | 2,097 | 196 | 8.6% | - | - |
| Computers & Telecommunications | 3,207 | 3,176 | 2,516 | 496 | 2,020 | 80.3% | 2,614 | 562 | 17.7% | - | 379 |
| Total plant and equipment | 5,664 | 5,469 | 4,256 | 1,455 | 2,801 | 65.8% | 4,711 | 758 | 13.9% | - | 379 |
| Infrastructure | - | - | - | - | - | 0.0% | - | - | 0.0% | - | - |
| Roads | 8,396 | 8,396 | 5,333 | 4,529 | 804 | 15.1% | 8,143 | 253 | 3.0% | 615 | - |
| Lanes | - | - | - | - | - | 0.0% | - | - | 0.0% | - | - |
| Transport | 842 | 842 | 542 | 452 | 90 | 16.7% | 777 | 65 | 7.7% | 45 | - |
| Waste Management | 872 | 872 | 328 | 260 | 68 | 20.7% | 751 | 121 | 13.9% | 1 | 495 |
| Parks, Open Space And Streetscapes | 60 | 60 | 60 | 60 | (0) | -0.1% | 60 | (0) | -0.1% | - | - |
| Street Furniture | 8,066 | 8,066 | 3,340 | 2,019 | 1,321 | 39.6% | 7,585 | 481 | 6.0% | 485 | 285 |
| Retail Strips | 330 | 330 | 105 | 1 | 104 | 98.6% | 330 | - | 0.0% | - | - |
| Priority Projects | 730 | 770 | 518 | 161 | 357 | 68.9% | 777 | (7) | -0.9% | 1 | - |
| Provisional Carry Forwards | 506 | - | - | - | ı | 0.0% | - | - | 0.0% | ı | - |
| Total infrastructure | 19,802 | 19,336 | 10,226 | 7,062 | 3,163 | 0 | 18,424 | 912 | 0 | 1,145 | 780 |
| Total capital works expenditure | 33,040 | 33,329 | 20,901 | 11,077 | 9,825 | 0 | 30,542 | 2,787 | 0 | 1,861 | 1,309 |
| | | | | | | | | | | | |
| Represented by: | | | | | | | | | | | |
| New asset expenditure | 5,296 | 4,790 | 592 | 307 | 285 | 48.2% | 4,555 | 235 | 4.9% | - | 495 |
| Asset renewal expenditure | 27,205 | 27,350 | 19,285 | 10,522 | 8,763 | 45.4% | 24,185 | 3,164 | 11.6% | 1,861 | 814 |
| Asset upgrade expenditure | 539 | 1,189 | 1,024 | 248 | 777 | 75.8% | 1,802 | (613) | -51.6% | - | - |
| | 33,040 | 33,329 | 20,901 | 11,077 | 9,825 | 47.0% | 30,542 | 2,787 | 8.4% | 1,861 | 1,309 |

Note: The adopted budget result of \$33.040m has been adjusted for operational new initiatives of \$506k which were in the capital program. The operational program adjusted budget has increased by the same amount. Additional Carry-forwards were also approved after the budget was adopted.

YARRA CITY COUNCIL FINANCIAL REPORT 1 July 2017 to 31 March 2018 2017-18 Grant Applications

| Grant from | Grant Name/Details | Branch | | Co-contribution from Yarra (Y/N?, how much?, Capital? Operating?) | Grant outcome- successful or not successful |
|--|--|--------------------------------------|-----------|--|---|
| | Infrastructure Black spot program Shelley Street Elizabeth Street Richmond and | | | | |
| VicRoads | Nicholson Street Harper Street Abbotsford: Intersection upgrades | Traffic | 144,000 | | Successful |
| Sustainability Victoria | Closing the Loop on Yarra's Food Waste | Sustainability & Strategic Transport | 500,000 | | Successful |
| Engage! DHHS | Rising High Music Pathways Program | Family and Childrens Services | 150,000 | | Not yet known |
| Smart Cities & Suburbs Program Federal Gov, Department of Industry, Innovation & Science | City of Yarra Smart Waste Program | City Works | 120,000 | | Not yet known |
| Creative Victoria | Stolen Generation Marker | Arts and Culture | 50,000 | | Not yet known |
| Creative Victoria | Molly Statue Wangaratta Park | Arts and Culture | 40,000 | | Not yet known |
| | | | | | |
| | | | | | |
| | | | | | |
| Total | | | 1,004,000 | | |