

ANNUAL PLAN 2018/19
QUARTERLY PROGRESS REPORT
SEPTEMBER 2018



Introduction

The Yarra City Council adopted its Council Plan 2017 – 21 on 1 August 2017. The Council Plan 2017 – 21 sets out the medium-term direction of Council and the outcomes sought by Councillors for their term. For the first time, the Council Plan incorporates the Health and Wellbeing Plan. This financial year, 2017/18 is Year One of the Council Plan 2017 – 21.

Under the Local Government Act 1989 (the Act), each council is required to produce a four-year Council Plan by 30 June in the year following a general election. The Plan must include Strategic Objectives, Strategies, Strategic Indicators and a Strategic Resource Plan.

Council has identified a number of initiatives under each Strategic Objective which are significant projects and activities that are proposed to be worked on over the term of the Council Plan, subject to approval through the annual budget process.

Council produces an Annual Plan alongside each year's Budget, setting out specific projects and activities that Council will undertake towards achieving the Strategic Objectives. This will include priority projects, capital works projects, actions in response to initiatives in the Council Plan and other Council strategies and plans as well as service reviews and improvements.

The Council Plan 2017 – 21 has seven Strategic Objectives which relate to a different aspect of service delivery :

A healthy Yarra: Community health, safety and wellbeing are a focus in everything we do. Council plays a key role in contributing to our community's health and wellbeing. From delivering maternal and child health services to ensuring access to open space, enforcing noise regulations to supporting community and cultural initiatives, community health, safety and wellbeing is central to everything we do.

An inclusive Yarra: Inclusion, diversity and uniqueness are welcomed, respected and celebrated. Identity was a passionate and recurring theme throughout community consultation for the Council Plan. Our community values its diversity. Creating a safe place where people of all ages, genders, sexualities, abilities, cultures and backgrounds feel welcome and connected is a priority for Council.

A sustainable Yarra: Council leads on sustainability and protects and enhances its natural environment. As Victoria's first carbon-neutral council, we are proud of our commitment to sustainability. Protecting our natural environment and supporting our community to reduce its environmental footprint will continue to be a priority for Council.

A liveable Yarra: Development and growth are managed to maintain and enhance the character and heritage of the city. With demand for inner city housing increasing, Council is mindful of the importance of balancing the needs of new and existing residents, and ensuring that development does not encroach on the amenity or heritage of our city.

A prosperous Yarra: Local businesses prosper and creative and knowledge industries thrive. Yarra is a great place to do business and to work. Supporting local businesses and creative industries not only contributes to Yarra's economy, but also increases local employment opportunities, enhances street life and fosters community connectedness.

A connected Yarra: Connectivity and travel options are environmentally sustainable, integrated and well-designed. Council is committed to creating a city that is accessible to all irrespective of levels of personal mobility, to support a fulfilling life without the need for a car.

A leading Yarra: Transparency, performance and community participation drive the way we operate. Council is committed to change through an energised, cohesive team of professionals, recognised for our leadership, innovation and service.

In response to its Strategic Objectives, Council has committed to 47 projects and activities from a broad cross-section of services in the 2017/18 Annual Plan.

Progress of these projects and actions will be reported in the 2018/19 Annual Plan Quarterly Progress Reports. Further information can be found in the published version of the Council Plan 2017 – 21 on the City of Yarra's website (<https://www.yarracity.vic.gov.au/about-us/council-information/council-plan>).

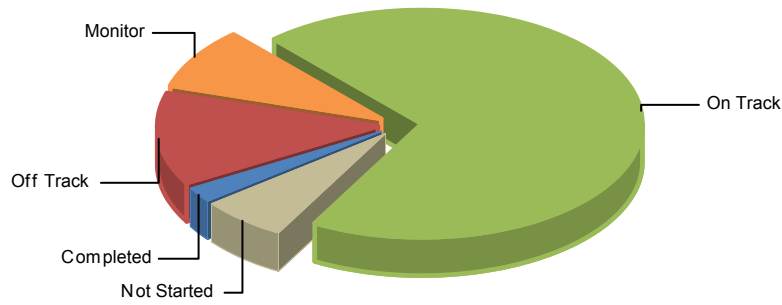
Council Plan 2017-2021 : Year 2

2018/19 Annual Plan Quarterly Progress Report - September 2

Quarter Summary

Council has committed to 47 actions across a range of services. Any variations to the Annual Plan are made openly and transparently in the context of priorities that arise over the course of the year.

The status of actions is classified based on the percentage of targets achieved as assessed by the responsible officer (forecast milestones compared to actual work completed).



Strategic Objective	No. of Actions Reported	Complete	On track (>=90%)	Monitor (75-90%)	Off track (<75%)	Not Started
A healthy Yarra	6	0	4	0	1	1
An inclusive Yarra	4	0	4	0	0	0
A sustainable Yarra	8	0	5	1	2	0
A liveable Yarra	13	1	6	3	1	2
A prosperous Yarra	5	0	5	0	0	0
A connected Yarra	6	0	5	0	1	0
A leading Yarra	4	0	3	0	1	0
	46 (100%)	1 (2.17%)	32 (69.57%)	4 (8.70%)	6 (13.04%)	3 (6.52%)

1 . A healthy Yarra

a place where...Community health, safety and wellbeing are a focus in everything we do

Council plays a key role in contributing to our community’s health and wellbeing . From delivering maternal and child health services to ensuring access to open space, enforcing noise regulations to supporting community and cultural initiatives, community health, safety and wellbeing is central to everything we do.

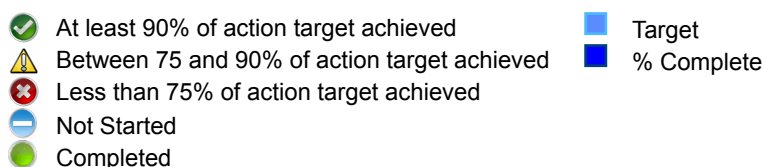
Strategies

Council’s work to achieve this Strategic Objective includes the following strategies :

- 1.1 Maintain and enhance Yarra’s open space network to meet the diverse range of community uses
- 1.2 Promote a community that is inclusive, resilient, connected and enjoys strong mental and physical health and wellbeing
- 1.3 Provide health promoting environments that encourage healthy eating and active living
- 1.4 Assist to reduce the harms from alcohol and drugs on individuals and the community in partnership with State Agencies and key service providers
- 1.5 Promote environments that support safe and respectful sexual practices, reproductive choices and gender equity
- 1.6 Promote a gender equitable, safe and respectful community
- 1.7 Promote an effective and compassionate approach to rough sleeping and advocate for affordable , appropriate housing
- 1.8 Provide opportunities for people to be involved in and connect with their community

The following actions are being undertaken in 2018/19 to work toward achieving Council’s strategic objective of A healthy Yarra.

Action Progress Summary



Action	Start Date / End Date	Progress	Status
1.01 Support prevention of family violence initiatives and respectful relationships	01/07/18 30/06/19	<div style="width: 100%;"><div style="width: 100%; background-color: #0070C0;"></div></div>	✔
1.02 Reduce primary and secondary supply of alcohol to under age adolescents	01/07/18 30/06/19	<div style="width: 100%;"><div style="width: 100%; background-color: #0070C0;"></div></div>	✔
1.03 Develop new Open Space Strategy	01/07/18 30/06/19	<div style="width: 100%;"><div style="width: 20%; background-color: #0070C0;"></div></div>	✘
1.04 Implement National Aged Care and Disability Reforms	01/07/18 30/06/19	<div style="width: 100%;"><div style="width: 0%; background-color: #0070C0;"></div></div>	⏸
1.05 Advocate for an indoor sports stadium	01/07/18 30/06/19	<div style="width: 100%;"><div style="width: 50%; background-color: #0070C0;"></div></div>	✔
1.06 Youth space in Richmond	01/07/18 30/06/19	<div style="width: 100%;"><div style="width: 40%; background-color: #0070C0;"></div></div>	✔

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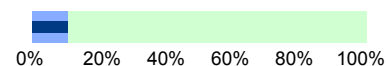
1.01 Support prevention of family violence initiatives and respectful relationships

Council Plan initiative:

Work with local and regional partners for greater awareness and intervention to prevent family violence

Work with local and regional partners to lead work to advance gender equity , prevent violence against women and promote respectful relationships

Council is committed to the prevention of family violence in the Yarra community and to partner with key service providers, police, schools and community members to raise awareness to prevent family violence. This year Council will endorse and launch its public statement against Family Violence – No Place for Violence .



Branch *People, Culture and Community*

Quarterly Milestones

September Q1. Work with Women’s Health In the North to evaluate the Building Respectful Communities partnership and identify projects to address family violence and gender inequity with children, young people and families

December Q2. Endorse Council’s Family Violence Organisational Statement, No Place for Violence

Q2. Publish Council’s Family Violence Organisational Statement, No Place for Violence

Q2. Participate in key networks such as the Building Respectful Communities (BRC) and Northern Prevention of Violence Against Women (NPVAW), Yarra Family Violence Network (YFVN)

Q2. Deliver Respectful Relationships initiative at Fitzroy High School

Q2. Participate in ‘16 Days of Activism Against Gender-Based Violence’ (a global campaign to raise awareness of the prevalence and impact of violence against women and girls)

March Q3. Deliver projects to address family violence and gender inequity with children, young people and families

June Q4. Participate in key networks such as the BRC and NPVAW, YFVN

Q4. Review projects to address family violence and gender inequity with children, young people and families Participate in key networks such as the BRC and NPVAW, YFVN

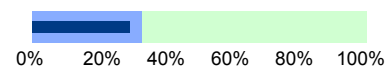
Quarterly Progress Comments The Building Respectful Communities was evaluated and many projects committed to were achieved with some larger projects ongoing such as campaigns to address violence against women and workplace training initiatives. A range of new actions have been developed including strengthening relationships with Aboriginal-led organisations, review data collection and analysis and communication guidelines.

1.02 Reduce primary and secondary supply of alcohol to under age adolescents

Council Plan initiative:

Work with local partners and agencies to increase health and education , community partnerships and harm minimisation from the abuse of drugs and alcohol

As part of the Communities that Care Smart Generation program, supply monitoring of packaged liquor outlets will be undertaken. This involves monitoring packaged liquor retail sales to those who look under 18 years of age to determine whether appropriate identification was sought.



Branch *Social Policy and Research*

Quarterly Milestones

September Q1. Conduct supply of alcohol study with Yarra licenced outlets as part of Communities that Care (CTC) program

December Q2. Conduct analysis and report on supply of Alcohol initiative (CTC)

March Q3. Provide report to licenced outlets on supply of alcohol (CTC)

Quarterly Progress Comments Planning has commenced to deliver a community-wide intervention aimed at reducing the supply of alcohol products to under-age youth in the City of Yarra.

A program has been developed to visit all licenced liquor outlets in the City of Yarra . This is the second year for this initiative which is being run in partnership with Deakin University.

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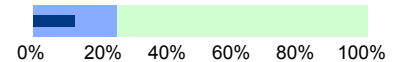
1.03 Develop new Open Space Strategy

Council Plan initiative:

Develop an open space strategy to ensure Yarra's public open space is managed as a functional network that encourages shared use and active living

The Yarra Open Space Strategy guides the future provision, planning, design and management of public open space in Yarra. A new Open Space Strategy will result in a renewed direction for the provision and enhancement of the open space network, including changes in community needs since the last strategy was developed. The strategy aims to achieve a cohesive, linked and well managed network of open space to meet the full range of residents' needs.

Development of the strategy will occur over a two year period with the first year focussing on land use and landscape analysis, with extensive consultation, while Year Two will involve adoption of the Strategy, followed by an amendment to the Yarra Planning Scheme.



Branch *City Strategy*

Quarterly Milestones

September Q1. Analyse consultation results and commence drafting the Yarra Open Space Strategy

December Q2. Engage with Councillors on key directions

March Q3. Present draft Yarra Open Space Strategy to Council to endorse for community consultation

June Q4. Undertake community consultation on draft Yarra Open Space Strategy

Quarterly Progress The consultants are finalising analysis of the consultation results. They are waiting on some forecast data on future populations and developable land areas before commencing drafting the strategy.

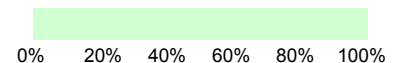
Comments

1.04 Implement National Aged Care and Disability Reforms

Council Plan Initiative:

Continue to implement the National Aged and Disability Care reforms and develop new strategic directions for support of older people and people with disability

The Federal Government is making major changes to the aged and disability care service system and this requires Council to determine its role and implement changes already announced.



Branch *Aged and Disability Services*

Quarterly Milestones

December Q2. Finalise decision on Council's role in providing Commonwealth Home Support Program (CHSP) services

March Q3. Work with northern councils in determining future role in Regional Assessment Service (also subject to Federal Government policy decision)

June Q4. Commence transition of CHSP services in readiness for 2020/21 changes determined by Federal Government

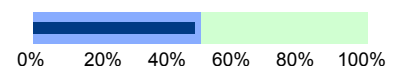
Q4, Finalise the transition of the Linkages program to the Home Care Packages program

1.05 Advocate for an indoor sports stadium

Council Plan Initiative:

Advocate to state government for an indoor sports stadium at 433 Smith Street redevelopment

Council has advocated for the State Government to commit to development of a six court indoor stadium on the former Gas and Fuel site in Smith Street. A response is expected to be received early this financial year.



Branch *Office of the Director City Works and Assets*

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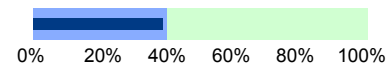
2018/19 Annual Plan Quarterly Progress Report - September 2

Quarterly Milestones

- September** Q1. Seek meetings with relevant Ministers, advisors and senior bureaucrats from State Government to influence and confirm a commitment to the delivery of a 6 court stadium at this site.
- March** Q3. In the event confirmation is not provided by September 2018, and/or in the event of a change in State Government, seek further meetings with relevant Ministers, advisors and senior bureaucrats from State Government to influence and confirm a commitment
- Quarterly Progress Comments** State Government has confirmed its commitment to the 6 court stadium on this site. The Government has advised the stadium will be built by the Victorian School Building Authority as part of the school development on the site. Officers are still working with the State Government to confirm the timeframe, and this should be known by end 2018/19.

1.06 Youth space in Richmond

Council will work with Department of Health and Human Services to seek to provide upgrades of existing community facilities to deliver a Youth Hub in the Richmond Housing Estate. Once a suitable youth space is established a business plan will be developed for the management of the youth space.



Branch *Family, Youth and Children's Services*

Quarterly Milestones

- September** Q1. Commence preparation of a business case for the establishment of a youth space in Richmond
Q1. Monitor progress on advocacy to Department of Housing and Human Services to identify a preferred site
- December** Q2. Finalise business case and present to Council
Q2. Report on progress of consultation and planning with stakeholders to inform operational business planning
- March** Q3. Prepare an operational and activation plan
- June** Q4. Report on progress of advocacy to Department of Housing and Human Services towards establishing a dedicated youth space and programming on the Richmond Housing estate
- Quarterly Progress Comments** Preparation of business case well underway with support from officers in the Corporate Planning and Performance and Buildings. Project on track for report back to Council in December.
- Advocacy to Department of Housing and Human Services had helped officers to identify two potential sites for inclusion in the business case.

2 . An inclusive Yarra

a place where...Inclusion, diversity and uniqueness are welcomed, respected and celebrated

Identity was a passionate and recurring theme throughout community consultation for the Council Plan. Our community values its diversity. Creating a safe place where people of all ages, genders, sexualities, abilities, cultures and backgrounds feel welcome and connected is a priority for Council.








Strategies

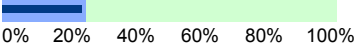

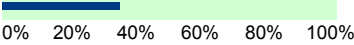

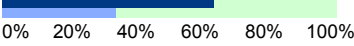

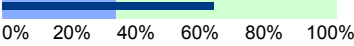

Council's work to achieve this Strategic Objective will include the following strategies :

- 2.1 Build resilience by providing opportunities and places for people to meet, be involved in and connect with their community Continue to create a resident-friendly city that reduces isolation, improves access to the built environment and builds social connections.
- 2.2 Remain a highly inclusive Municipality, proactive in advancing and advocating for the rights and interests of specific groups in the community and community issues Encourage greater social cohesion and participation through volunteer initiatives and community development activities.
- 2.3 Continue to be a local government leader and innovator in acknowledging and celebrating Aboriginal history and culture in partnership with Traditional Owners Deliver Council services that meet community priorities and needs .
- 2.4 Acknowledge and celebrate our diversity and people from all cultural backgrounds.
- 2.5 Support community initiatives that promote diversity and inclusion.

The following actions are being undertaken in 2018/19 to work toward achieving Council's strategic objective of An inclusive Yarra.

Action Progress Summary

-  At least 90% of action target achieved
-  Between 75 and 90% of action target achieved
-  Less than 75% of action target achieved
-  Not Started
-  Completed
-  Target
-  % Complete

Action	Start Date / End Date	Progress	Status
2.01 Implement Aboriginal Partnerships Plan	01/07/18 30/06/19		
2.02 Develop Volunteer Strategy	01/07/18 30/06/19		
2.03 Renew Active and Healthy Ageing Strategy and Action Plan	01/07/18 30/06/19		
2.04 Renew Access and Inclusion Strategy and Action Plan	01/07/18 30/06/19		

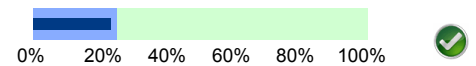
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2.01 Implement Aboriginal Partnerships Plan

Council Plan Initiative:
Implement the Aboriginal Partnerships Plan

The Aboriginal Partnerships Plan sets out Council's commitment and work with the Aboriginal and Torres Strait Islander community. Council is seen as a leader, not only in its programs, but also in its commitment to social justice and the way it approaches issues, opens discussion, and listens to the community. Council will continue to implement its Aboriginal Partnerships Plan through annual action plans endorsed by Council.



Branch *People, Culture and Community*

Quarterly Milestones

December Q2. Complete community consultation and engagement for the next four year Aboriginal Partnerships Plan

March Q3. Present draft Aboriginal Partnerships Plan 2019-2022 to Council

June Q4. Complete final version of Aboriginal Partnerships Plan 2019-2022

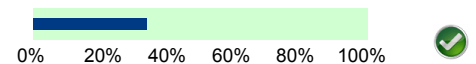
Quarterly Progress Comments The main work of implementing the Aboriginal Partnerships Plan this last quarter was the planning for the consultation and engagement of the Aboriginal community for the next Aboriginal Partnerships Plan and the actual delivery of the a major part of the consultation and engagement.

Work still continues on implementing the final year of the Aboriginal Partnerships Plan such as cross-Council networking around January 26 business, NAIDOC Week celebrations, review of Smith Street Dreaming and Blak Wiz and preliminary discussions around next year's events.

2.02 Develop Volunteer Strategy

Council Plan initiative:
Develop and adopt a Volunteer Strategy

A Volunteer Strategy will be developed by consultation and engagement with stakeholders. A draft strategy will be presented to Council. A Volunteer Strategy will provide clear direction for Council in how it supports volunteering in Yarra.



Branch *People, Culture and Community*

Quarterly Milestones

December Q2. Complete consultation

June Q4. Present draft Volunteer Strategy to Council to endorse for public exhibition

Quarterly Progress Comments Formal consultation began on developing the draft Volunteer Strategy in August. Consultation methods have included both qualitative and quantitative methods; an online survey via Your Say Yarra, focus groups, listening posts (pop-up stalls), one-on-one interviews, promotion via Yarra City Council's social media/newsletters and email correspondence via the Yarra volunteer organisations contacts list.

The types of volunteer organisations contacted have included local sports/recreation, creative industries, education/employment pathways, housing/homelessness, heritage, health, community radio, community gardens/ environmental, cultural, elderly services, churches/multi-faith and groups eg. Lions, Rotary, Scouts, Fareshare, St Vincent de Paul to name a few.

2.03 Renew Active and Healthy Ageing Strategy and Action Plan

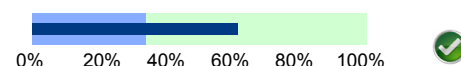
Council Plan Initiative:
Work with the community and other levels of government and advocate to challenge discrimination, and address disadvantage, whether based on income, age, gender, sexuality, cultural background, religion or abilities

The current Positive Ageing Strategy and Action Plan is due for renewal with the support of Council's Active Ageing Advisory Group (AAAG), a new strategy and plan will be prepared. In the midst of the national aged care reforms, it provides an opportunity to consider strategic directions to ensure our 50+ residents remain engaged, active and

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independent.



Branch *Aged and Disability Services*

Quarterly Milestones

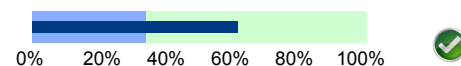
- September** Q1. Finalise draft Active and Healthy Ageing Strategy and Action Plan 2018 – 2022 and complete public exhibition process
- December** Q2. Present Active and Healthy Ageing Strategy and Action Plan 2018 – 2022 to Council for adoption
- June** Q4. Complete 2018/19 actions arising from the new Active and Healthy Ageing Action Plan 2018 – 2022
- Quarterly Progress Comments** The draft Active and Healthy Ageing Strategy and Action Plan 2018 – 2022 is finalized including consultation after public exhibition with AAAG. It will go to Council in October for endorsement.

2.04 Renew Access and Inclusion Strategy and Action Plan

Council Plan Initiative:

Work with the community and other levels of government and advocate to challenge discrimination , and address disadvantage, whether based on income, age, gender, sexuality, cultural background, religion or abilities

The current Access and Inclusion strategy and plan is due for renewal and with the support of Council's Disability Advisory Committee (DAC), a new strategy and plan will be prepared this year. In the midst of the national disability care reforms, it provides an opportunity to consider Council's strategic directions to ensure people with disability remain engaged, active and empowered.



Branch *Aged and Disability Services*

Quarterly Milestones

- September** Q1. Finalise draft Access and Inclusion Strategy and Action Plan 2018 – 2022 and complete public exhibition process
- December** Q2. Present Access and Inclusion Strategy and Action Plan 2018 – 2022 to Council for adoption
- June** Q3. Complete 2018/19 actions arising from the new Access and Inclusion Action Plan 2018 – 2022
- Quarterly Progress Comments** Draft Access and Inclusion Strategy finalised after public exhibition , DAC also consulted. The draft Strategy will go to Council in October. for endorsement..

3 . A sustainable Yarra

a place where...Council leads on sustainability and protects and enhances its natural environment

As Victoria’s first carbon-neutral council, we are proud of our commitment to sustainability. Protecting our natural environment and supporting our community to reduce its environmental footprint will continue to be a priority for Council.








Strategies

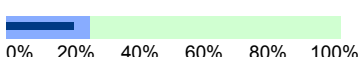

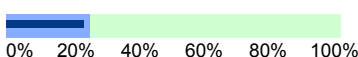

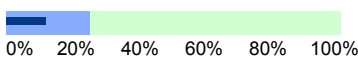

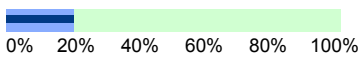

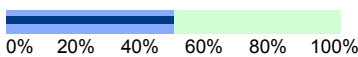

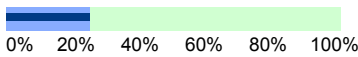

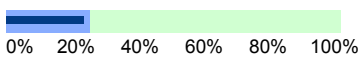

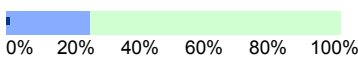

Council’s work to achieve this Strategic Objective will include the following strategies :

- 3.1 Investigate strategies and initiatives to better manage the long term effects of climate change . Continue to identify opportunities to convert road spaces and laneways for parks or improved pedestrian spaces.
- 3.2 Support and empower a more sustainable Council and Community. Advocate to protect green and open spaces on Yarra’s public housing estates.
- 3.3 Lead in sustainable energy policy and deliver programs to promote carbon neutral initiatives for the municipality and maintain Council as a carbon neutral organization. Seek to achieve more communal private open space within large developments.
- 3.4 Reduce the amount of waste-to-landfill with a focus on improved recycling and organic waste disposal.
- 3.5 Promote responsible water usage and practices
- 3.6 Promote and facilitate urban agriculture with a focus on increasing scale and uptake in the community.
- 3.7 Investigate strategies and initiatives to improve biodiversity.

The following actions are being undertaken in 2018/19 to work toward achieving Council’s strategic objective of A sustainable Yarra.

Action Progress Summary

-  At least 90% of action target achieved
-  Between 75 and 90% of action target achieved
-  Less than 75% of action target achieved
-  Not Started
-  Completed
-  Target
-  % Complete

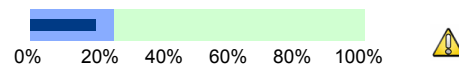
Action	Start Date / End Date	Progress	Status
3.01 Develop Biodiversity Strategy	01/07/18 30/06/19		
3.02 Reduce energy use and emissions	01/07/18 30/06/19		
3.03 Re-use, Reduce, Recycle, Recover	01/07/18 30/06/19		
3.04 Trial Food and Green Organics Waste service	01/07/18 30/06/19		
3.05 Embedding Green Infrastructure project	01/07/18 30/06/19		
3.06 Develop Community Greenhouse Action Plan	01/07/18 30/06/19		
3.07 Investigate urban agriculture and community garden opportunities	01/07/18 30/06/19		
3.08 Integrate climate adaptation principles and environmental and sustainability policies and strategies	01/07/18 30/06/19		

3.01 Develop Biodiversity Strategy

Council Plan Initiative:
Develop and adopt a Biodiversity Strategy

Utilise findings contained in the biodiversity health survey to inform future planning across the City

Over the past year, a biodiversity study was undertaken in the City of Yarra. Council will draw on the research completed as part of the Biodiversity Health Survey to inform a city-wide strategy that will help in preserving and enhancing biodiversity values on public land in the municipality.



Branch Office of the Director City Works and Assets

Quarterly Milestones

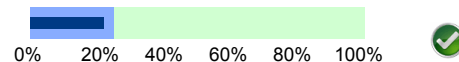
- September** Q1. Complete consultation on the draft Biodiversity Strategy
 - December** Q2. Present report to Council on draft Biodiversity Strategy seeking endorsement
 - March** Q3. Develop implementation Action Plan (if strategy is endorsed by Council)
 - June** Q4. Commence implementation of Action Plan
- Quarterly Progress Comments** Consultation phase planning commenced in Sept 2018. Internal and external consultation to be undertaken Oct/Nov 2018. First meeting was held with Wurundjeri Council in October. Additional internal and key external holder meetings to be completed by December 2018, in order to inform the draft Strategy.

Officers believe a draft report will be in development by December 2018, and presented to Council early 2019. Subject to Council endorsement, implementation of the Action Plan by March 2019 should be achievable.

3.02 Reduce energy use and emissions

Council Plan Initiative:
Continue to invest in initiatives to reduce energy use and emissions from Council operations

Over many years Council has endeavored to dramatically reduce its energy use and emissions. Previous programs have included the Energy Performance Contract and various capital works programs to install solar panels on many Council buildings. Council has participated in a tender process and is contracted for a new Victorian renewable energy supply to meet Council's energy needs, the project will commence delivery of energy in 2019.



Branch Sustainability and Strategic Transport

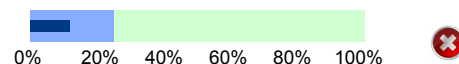
Quarterly Milestones

- September** Q1, Submit paperwork for certification of Council's Carbon Neutral Status
 - December** Q2. Public report to Council with a prioritized list of building energy efficiency projects on council buildings
 - March** Q3. Commence Melbourne Renewable Energy Project contract (start 1 January 2019)
 - June** Q4. Present new Carbon Neutral Action Plan to Council for endorsement
- Quarterly Progress Comments** The work to submit the paperwork for Carbon neutral Certification is well underway, and expected to be submitted by end November 2018.

3.03 Re-use, Reduce, Recycle, Recover

Council Plan Initiative:
Reduce volume of kerbside waste collection per capita by behaviour change programs and increase of recycling

Develop and deliver education/engagement program to encourage residents to consume mindfully as an initiative to reduce the volumes of waste materials going to landfill.



Council Plan 2017-2021 : Year 2

2018/19 Annual Plan Quarterly Progress Report - September 2

Branch *City Works*

Quarterly Milestones

September Q1. Develop a trial education/engagement program about the 4Rs (Re-use, Reduce, Recycle, Recover)

December Q2. Deliver trial program to 500 households in Yarra

March Q3. Evaluate trial

June Q4. Develop model based on outcomes of the trial

Quarterly Progress The waste minimisation unit has begun the development and planning of new education/engagement program about 4Rs.

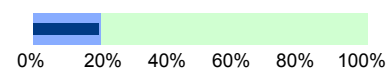
Comments

3.04 Trial Food and Green Organics Waste service

Council Plan Initiative:

Investigate, implement and promote initiatives to divert organic waste from landfill

Yarra's Waste and Resource Recovery Strategy has identified the opportunity to potentially significantly reduce landfill costs by removing organic waste from the waste stream. Council has purchased the necessary infrastructure to develop and deliver a food and green waste service trial.



Branch *City Works*

Quarterly Milestones

September Q1. Commence collection of food and green organics waste in selected trial areas

December Q2. Evaluate trial program and brief Council on outcomes

Q2. Commence collection of food and green organics waste in additional selected trial areas (to trial different approaches)

March Q3. Develop options for a municipal-wide organics service and present to Council in the first half of 2019

June Q4. Present project and delivery plan to Council

Quarterly Progress Trial has commenced in multiple locations, testing a variety of models for Food and Green waste collection.

The project is on track and Officers will be in a position to provide preliminary advice to Council on the trial

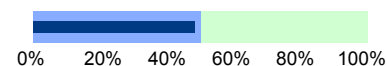
Comments by December 2018.

3.05 Embedding Green Infrastructure project

Council Plan Initiative:

Improve integration across environmental and sustainability policies and strategies

The Embedding Green Infrastructure project aims to encourage greater use of Water Sensitive Urban Design and, increased tree and vegetation planting and improved irrigation design within existing Council works. Council will develop resources to support staff to apply the project design principles in capital works projects.



Branch *Sustainability and Strategic Transport*

Quarterly Milestones

September Q1. Complete staff consultation (engagement and training)

Q1. Develop proposed tool for Embedding Green Infrastructure project

December Q2. Progress Embedding Green Infrastructure project

June Q4. Promote and share outcomes with other Councils (via council website)

Quarterly Progress The Green Infrastructure project is progressing very well towards completion by end 2018. The staff consultation is complete and resulted in strong internal buy-in and a much strengthened product which will be very useful for Yarra staff and those at other Councils.

3.06 Develop Community Greenhouse Action Plan

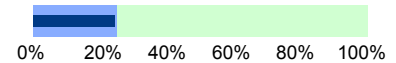
Council Plan 2017-2021 : Year 2

2018/19 Annual Plan Quarterly Progress Report - September 2

Council Plan Initiative:

Promote programs that monitor and reduce emissions across the municipality and strive to achieve carbon neutral status

Council will develop a Community Greenhouse Action Plan (CGAP) in partnership with the Yarra Energy Foundation (YEF) to work to reduce greenhouse emissions across the municipality.



Branch Sustainability and Strategic Transport

Quarterly Milestones

September Q1. Commence development of CGAP in collaboration with YEF

December Q2. Undertake community consultation on development of the CGAP

March Q3. Present draft CGAP to Council for consideration

June Q4. Present report to Council seeking endorsement of the CGAP

Quarterly Progress Comments The development of the Community Greenhouse Action Plan with the Yarra Energy Foundation is well underway. Community consultation has occurred and both parties are working to summarise outcomes and develop a draft for discussion.

3.07 Investigate urban agriculture and community garden opportunities

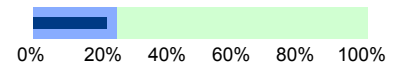
Council Plan Initiative:

Showcase urban agriculture and support community initiatives in sustainable practices

Investigate the potential for council to facilitate the public use of a privately owned site via a leasing arrangement.

The council shall partner with community groups to develop a demonstration site for an urban food garden.

Council will undertake community consultation on the potential for a community garden in Butler Street Park.



Branch City Works

Quarterly Milestones

September Q1. Investigate lease options or other suitable mechanisms to support the use of private land for the purpose of urban agriculture and food gardens in Yarra

December Q2. Develop a process to support the design and implementation of community gardens

March Q3. Consult the community on the opportunity to create a community garden in Butler Street Park

June Q4. Present a proposal to Council on the opportunity to create a community garden in Butler Street Park (subject to officer consultation and community feedback)

Quarterly Progress Comments Officers have explored the options for using private land for the purpose of urban agriculture and food gardens. Based on these options, Officers are currently negotiating with a private land owner in Abbotsford for potential public use of private land.

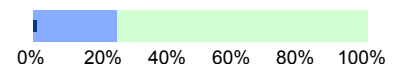
In August Council officers also met with the North Carlton Railway Neighbourhood House and gardening group to commence working on the necessary licence arrangements (including a service agreement with Council) to turn the Bocce Court into a productive food garden. The focus has been to confirm a draft design for the garden as well as management and governance arrangements.

3.08 Integrate climate adaptation principles and environmental and sustainability policies and strategies

Council Plan Initiative:

Embed adaptation sustainability across Council decision making processes.

Council has several environmental and sustainability policies. It has also developed a Climate Adaptation Guidance Tool and Training that can inform Council operations. These strategies and tools will be further embedded within the organisation.



Branch CEO Office

Council Plan 2017-2021 : Year 2

2018/19 Annual Plan Quarterly Progress Report - September 2

Quarterly Milestones

- September** Q1. Develop a plan for how the organisation intends to embed the use of the Climate Adaptation Guidance Tool and Training in their operations in 2018/19 and beyond, and a plan for how strategies and policies to be developed in 2018/19 will integrate with
- December** Q2. Receive reports from the organisation (particularly from relevant branches) outlining; the ways they have engaged the Climate Adaptation Guidance Tool and Training to-date, all strategies developed in 17/18 and how they integrated environmental and su
- June** Q4. Receive a further status report from the organisation.

4 . A liveable Yarra

a place where... Development and growth are managed to maintain and enhance the character and heritage of the city

With demand for inner city housing increasing, Council is mindful of the importance of balancing the needs of new and existing residents, and ensuring that development does not encroach on the amenity or heritage of our city.








Strategies

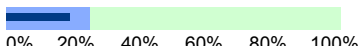

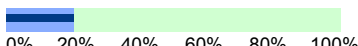













Council's work to achieve this Strategic Objective includes the following strategies :

- 4.1 Protect Yarra's heritage and neighbourhood character.
- 4.2 Actively plan for Yarra's projected growth and development and advocate for an increase in social and affordable housing.
- 4.3 Plan, promote and provide built form, open space and public places that are accessible to all ages and abilities.
- 4.4 Protect Council assets through effective proactive construction management.
- 4.5 Encourage and promote environmentally sustainable building, urban design, place-making and public realm outcomes.
- 4.6 Provide direction and improve decision making on infrastructure projects through the application of the Strategic Community Infrastructure Framework.
- 4.7 Encourage engagement with the community when developments are proposed.

The following actions are being undertaken in 2018/19 to work toward achieving Council's strategic objective of A liveable Yarra.

Action Progress Summary

-  At least 90% of action target achieved
-  Between 75 and 90% of action target achieved
-  Less than 75% of action target achieved
-  Not Started
-  Completed
-  Target
-  % Complete

Action	Start Date / End Date	Progress	Status
4.01 Develop and implement Development Contributions Plan	01/07/18 30/06/19		
4.02 Negotiate Joint Use Agreement with Richmond High School	01/07/18 30/06/19		
4.03 Review and develop new Heritage Strategy	01/07/18 30/06/19		
4.04 Develop Social and Affordable Housing Strategy	01/07/18 30/06/19		
4.05 Yarra Planning Scheme	01/07/18 30/06/19		
4.06 Queens Parade Design and Development Overlay	01/07/18 30/06/19		
4.07 Heidelberg Road, Nicholson Street Bus Depot, Wellington Street built form analysis	01/07/18 30/06/19		
4.08 Major Activity Centres built form analysis	01/07/18 30/06/19		

Council Plan 2017-2021 : Year 2

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Action	Start Date / End Date		
4.09 Major Activity Centres structure planning	01/07/18 30/06/19		
4.10 Strategies for the hospital and education precincts	01/07/18 30/06/19		
4.11 Develop options to plan for and further enhance key community precincts	01/07/18 30/06/19		
4.12 Planning for projected growth and housing	01/07/18 30/06/19		
4.13 Alphington Paper Mill site redevelopment	01/07/18 30/06/19		

Council Plan 2017-2021 : Year 2

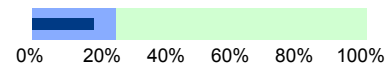
2018/19 Annual Plan Quarterly Progress Report - September 2

4.01 Develop and implement Development Contributions Plan

Council Plan Initiative:

Progress a Planning Scheme amendment to implement a Development Contribution Plan

Council will prepare a Planning Scheme Amendment to implement a Development Contributions Plan (DCP) for submission to the Minister of Planning for approval. A DCP will be used to collect payments towards the provision of infrastructure triggered by new development. Contributions will assist with the cost of providing roads, drainage, open space and community infrastructure to respond to the needs of a growing population.



Branch Office of the Director Planning and Place Making

Quarterly Milestones

September Q1. Prepare for Panel Hearing following exhibition (once authorisation to exhibit received)

December Q2. Prepare for Panel Hearing of Amendment

March Q3. Report to Council with Panel Report (if received)

June Q4. Present final Development Contribution Plan to Council for adoption and forward to Minister for Planning requesting approval

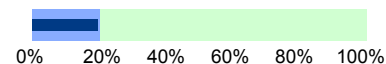
Quarterly Progress Comments Exhibition of the Amendment was completed on 21 September. A total of 25 submissions were received, most in favour of the Amendment. A report to Council is scheduled for 30/10/18 to seek approval to refer the Amendment to a Panel. On the basis Council adopts this recommendation, the Panel hearing is set for 25/02/2019. Preparation for the panel is progressing well, with a briefing of the barrister the main outstanding aspect.

4.02 Negotiate Joint Use Agreement with Richmond High School

Council Plan Initiative:

Campaign for appropriate joint use agreements for shared use community facilities as part of the Richmond High School project

Council will work with the Department of Education and Training to develop a Joint Use Agreement for community facilities as part of the Richmond High School project.



Branch Office of the Director City Works and Assets

Quarterly Milestones

September Q1. Continue to engage with School Principal and Victorian School Building Authority about the scope and nature of the Joint Use Agreements, including which school facilities will be available for community use

December Q2. Continue to engage with School Principal and Victorian School Building Authority regarding use of facilities in the precinct to determine the details of the Joint Use Agreements, including potential stakeholders and user groups for the school facilities

March Q3. Seek School Council and Yarra City Council endorsement of Joint Use Agreement

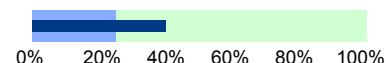
Q3. Finalise draft Joint Use Agreement with the School Principal

June Q4. Seek signoff of Joint Use Agreement by all the relevant parties

Quarterly Progress Comments A number of meetings have been held to discuss the relationship between Council and the school, and to identify the benefits that can be realised for the community via the schools facilities. Discussions on community access to the school facilities will be confirmed in the first half of 2019, as per the milestones, once the Griffith St campus has been completed and the school have a better sense of these facilities and when they can be made available.

4.03 Review and develop new Heritage Strategy

The existing Heritage Strategy 2015-18 sunsets during the council term. Council will review and prepare a new Heritage Strategy and Action Plan which will commence in 2018.



Council Plan 2017-2021 : Year 2

2018/19 Annual Plan Quarterly Progress Report - September 2

Branch CEO Office

Quarterly Milestones

September Q1. Complete the review of the current Heritage Strategy 2013-18
Q1. Appoint a consultant to prepare a new Heritage Strategy

December Q2. Initiate preparation of the draft Strategy

March Q3. Complete an initial draft for public comment

June Q4. Present report to Council on the outcome of the exhibition and adoption
Q4. Exhibit draft Heritage Strategy

Quarterly Progress A consultant has been appointed to prepare Heritage Strategy 2019-23.

Comments Consultant has completed the review of the Current Heritage strategy.

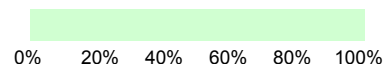
Initiate preparation of the draft Strategy-Preparation of the existing draft Strategy has been initiated.

4.04 Develop Social and Affordable Housing Strategy

Council Plan Initiative:

Advocate to federal and state governments through Yarra IMAP, MAV, ISMMF, VLGA on affordable and community housing.

Through Council Plans and other strategic documents, Council has expressed its commitment to maintain and support a socially, economically and culturally diverse community. This commitment is further evidenced by the financial support it has provided to the community housing sector, its resolute pursuit of affordable housing outcomes at major development sites and strategic advocacy to state and commonwealth governments. In 2018/19, a Policy Guidance Note will be published so that property development applicants, and other interested parties, can understand Council's expectations relating to affordable housing outcomes at significant redevelopment sites. A broader Social and Affordable Housing strategy, encompassing strategic directions for Council through its roles as a planning authority and community advocate, will be developed.



Branch Social Policy and Research

Quarterly Milestones

March Q3. Present Social and Affordable Housing Strategy to Council seeking endorsement for public exhibition

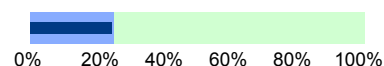
June Q4. Seek endorsement of Social and Affordable Housing Strategy

Quarterly Progress Scheduled to commence in 2019.

Comments

4.05 Yarra Planning Scheme

Council is making revisions to the Municipal Strategic Statement and Local Planning Policies sections of the Yarra Planning Scheme to actively plan and manage projected growth and development in Yarra.



Branch City Strategy

Quarterly Milestones

September Q1. Brief Council on the proposed revisions to the Municipal Strategic Statement and amended Local Planning Policies to the Yarra Planning Scheme

December Q2. Present draft revisions of the Municipal Strategic Statement and amended Local Planning Policies to the Yarra Planning Scheme to Council and recommend Council seeks 'authorisation' from the Minister for Planning to exhibit the revisions through an ame

March Q3. Exhibit Planning Scheme Amendment (if 'authorisation' provided)

June Q4. Review submissions and continue analysis

Council Plan 2017-2021 : Year 2

2018/19 Annual Plan Quarterly Progress Report - September 2

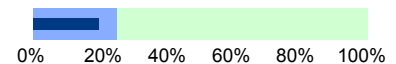
Quarterly Progress Comments Presented draft revisions to the Council at 2 workshops (June and July 2018) and a special briefing in September 2018.

4.06 Queens Parade Design and Development Overlay

Council Plan Initiative:

Prepare a Planning Scheme amendment seeking permanent development and design overlay controls for Queens Parade North Fitzroy

Council will prepare and exhibit a new Design and Development Overlay for the Queens Parade area of Fitzroy North to introduce improved planning policy and guidance for the area within the Yarra Planning Scheme .



Branch City Strategy

Quarterly Milestones

September Q1. Seek community and stakeholder input through exhibition of the planning scheme amendment (subject to Ministerial 'authorisation')

December Q2. Brief Council on the progress of the amendment, including submissions from any exhibition of the amendment

March Q3. Brief Council on submissions to the amendment, including recommendations post exhibition and referral to a Panel

June Q4. Brief Council on the outcomes of any panel report received

Quarterly Progress Comments The proposed planning scheme amendment will be placed on public exhibition 1 October to 16 November 2018 to seek community and stakeholder input.

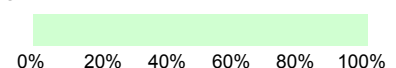
4.07 Heidelberg Road, Nicholson Street Bus Depot, Wellington Street built form analysis

Council Plan Initiative:

Develop planning controls for:

- Heidelberg Road, Alphington in conjunction with Darebin Council
- The Nicholson Street Bus Depot, North Fitzroy and
- Wellington Street, Collingwood

Undertake built form analysis for Heidelberg Road, Nicholson Street Bus Depot and Wellington Street to enable planning controls to be sought from the Minister for Planning in the Yarra Planning Scheme .



Branch City Strategy

Quarterly Milestones

December Q2. Review current controls for Nicholson Street Bus Depot
Q2. Progress discussions with Darebin on funding and preparation of draft planning controls for Heidelberg Road

March Q3. Brief Council on the review of current controls for Nicholson Street Bus Depot and discussions with Darebin Council on Heidelberg Road and progress of preparation of draft planning controls

June Q4. Brief Council on the progress of preparation of draft planning controls

Quarterly Progress Comments Scheduled to commence in quarter 2.

4.08 Major Activity Centres built form analysis

Council Plan Initiative:

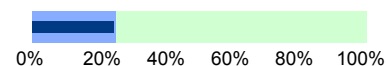
Prepare a built form analysis as part of the preparation of structure plans for major activity centres

Council will prepare a Built Form Analysis to inform Structure Plans for the Brunswick Street/Smith Street Major Activity Centres in Yarra and to support the future preparation of Design and Development Overlays in the Yarra

Council Plan 2017-2021 : Year 2

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Planning Scheme.



Branch City Strategy

Quarterly Milestones

September Q1. Advance the Built Form Analysis for Brunswick/Smith Street Major Activity Centres

December Q2. Advance the Built Form Analysis for Brunswick/Smith Street Major Activity Centres

March Q3. Brief Council on Draft Built Form study and options for proposed Planning Scheme provisions for Brunswick and Smith Street Major Activity Centres

June Q4. Finalise Built Form Planning Scheme Amendments for Brunswick and Smith Street Major Activity Centres and seek Council endorsement for progression

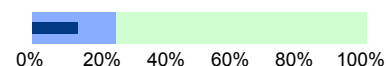
Quarterly Progress Comments Built form analysis commenced for the precinct along Johnston Street.

4.09 Major Activity Centres structure planning

Council Plan Initiative:

Continue to develop structure plans for Yarra's major activity centres which build on the unique character of each precinct

Council will prepare Built Form Analysis and Structure Plans for Major Activity Centres in Yarra to support the future preparation of Design and Development Overlays in the Yarra Planning Scheme .



Branch City Strategy

Quarterly Milestones

September Q1. Scope and progress structure plans that build on the Built Form Analysis for the Brunswick , Smith and Victoria Streets and Bridge Road Major Activity Centres

December Q2. Brief Council on the progress of the structure plans preparations

March Q3. Seek Council authority to exhibit the draft Victoria and Bridge Road Structure Plans for community and stakeholder comment

June Q4. Complete exhibition of the draft Victoria and Bridge Road Structure Plans

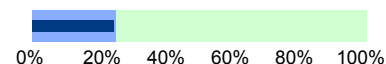
Quarterly Progress Comments Project Plan is being prepared for Victoria Street and Bridge Road Richmond.

4.10 Strategies for the hospital and education precincts

Council Plan Initiative:

Prepare strategies for the Epworth and St Vincent's hospital precincts and the Australian Catholic University education precinct identified in Plan Melbourne 2017-2050

Prepare strategies for the hospital and education precincts around St Vincent's and Epworth hospitals , and the Australian Catholic University.



Branch City Strategy

Quarterly Milestones

September Q1. Hold further discussions with senior DELWP and VPA officers

December Q2. Brief Councillors on progress of discussions

March Q3. Scope issues and study areas for the hospital and education precincts including Australian Catholic University, around St Vincent's and Epworth Hospital, following discussions with the State Government and Victoria Planning Authority

June

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Q4. Prepare briefs that address the issues identified in the scoping exercise for analysis to be undertaken

Quarterly Progress Comments Discussions have occurred with Senior officers meeting with the CEO of Victorian Planning Authority . There is no current strategic work being undertaken by the VPA . It may be that any proposed initiative will come through the State government's preparation of its Land Use Framework Plan for the inner-metro region which is part of Plan Melbourne. The Framework Plan is likely to be finalised in the first half of 2019.

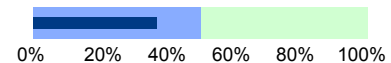
4.11 Develop options to plan for and further enhance key community precincts

Determine a preferred outcome and approach to deliver maximum community benefit in the Collingwood Town Hall precinct (Vere Street and Sailors and Soldiers Buildings), and from the Fitzroy Town Hall precinct.

Yarra Council owns key sites within the Collingwood Town Hall (CTH) precinct which are identified within the CTH Urban Design Framework as development opportunities, and which present an opportunity to meet community needs.

The Fitzroy Town Hall precinct is home to the iconic Fitzroy Town Hall, and associated buildings. Whilst providing a range of highly valued and sought after spaces, the precinct is not meeting its potential in terms of amenity, access or utilisation.

This year, Council will consider the future of both precincts and the best way to maximise the opportunity each presents.



Branch Office of the Director City Works and Assets

Quarterly Milestones

September Q1. Develop options for the process to consider the future of these precincts
Q1. Report to Council on these options

December Q2. Confirm a plan to progress options endorsed by Council, pending the outcomes of the report to Council

June Q4. Report to Council on the status of planning for the respective precincts

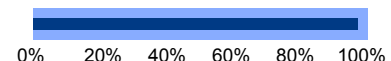
Quarterly Progress Comments Officers were awaiting the adoption of the Property Strategy to provide guidance, and now that the Property Strategy has been adopted by Council, this informs the approach to reporting to Council on these precincts.

With the adoption of the Property Strategy, Officers presented a report on the Collingwood Town Hall precinct to Council in October 2018. Council also called for a formal public report on the property at 152 Hoddle St (Sailors and Soldiers building) in November 2018, which is listed for 13 November 2018. This will provide direction to Officers on the next steps for this precinct. A report for FTH will follow.

4.12 Planning for projected growth and housing

Council Plan Initiative:
Prepare a Housing Strategy to manage residential growth

Council will prepare and exhibit a Housing Strategy to actively plan and manage projected growth and development in Yarra, including social and affordable housing.



Branch City Strategy

Quarterly Milestones

September Q1. Present report to Council seeking adoption of the Housing Strategy

Quarterly Progress Comments Council adopted strategy in September 2018.

Progress Comments

4.13 Alphington Paper Mill site redevelopment

Council Plan 2017-2021 : Year 2

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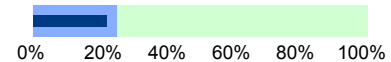
Council Plan Initiative:

Implement the 2016 approved development plan for the former Alphington Paper Mill (AMCOR)

The Alphington Paper Mill site is a 16.5 hectare parcel of land located on the corner of Heidelberg Road and the Chandler Highway and extending down to the Yarra River. The site is set to be developed into a major residential precinct with shops, offices, open spaces and community facilities.

On 2 December 2015, Yarra City Council unanimously approved the revised Development Plan for the Alphington Paper Mill subject to conditions including extra protections for the Yarra River frontage and the establishment of a community reference group.

This year Council will implement the Development Plan through statutory approval processes and infrastructure approvals.



Branch Office of the Director Planning and Place Making

Quarterly Milestones

- September** Q1. Brief Council on proposed designs of the three open space areas in the redevelopment scheme
Q1. Continue to assess works and development application proposals against the approved Development Plan
- December** Q2. Continue to assess works and development application proposals against the approved Development Plan
- March** Q3. Continue to assess works and development application proposals against the approved Development Plan
- June** Q4. Continue to assess works and development application proposals against the approved Development Plan
Q4. Brief Councillors on options for use of the community facility space to be provided by Alpha Partners (proponent)

Quarterly Progress Assessment of planning applications against the provisions of the Development Plan is ongoing.

Comments Council currently have:
1 application waiting determination
1 application before VCAT - a decision is pending

Three additional applications are expected to be lodged with Council by end of year.

The draft design concepts are still be considered by Council officers with the developer's design team . Once the draft concepts are finalised a briefing will be provided expected in February 2019

5 . A prosperous Yarra

a place where...Local businesses prosper and creative and knowledge industries thrive

Yarra is a great place to do business and to work. Supporting local businesses and creative industries not only contributes to Yarra’s economy, but also increases local employment opportunities, enhances street life and fosters community connectedness.








Strategies

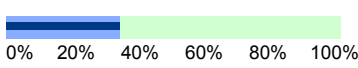

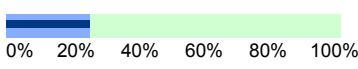

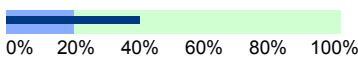

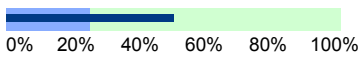

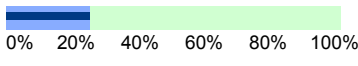

Council’s work to achieve this Strategic Objective include the following strategies :

- 5.1 Maintain and strengthen the vibrancy and local identity of retail and commercial precincts.
- 5.2 Strengthen and monitor land use change and economic growth including new and emerging economic clusters
- 5.3 Create local employment opportunities by providing targeted and relevant assistance to facilitate business growth, especially for small and medium size enterprises and entrepreneurs through the attraction and retention of businesses.
- 5.4 Develop Innovative Smart City solutions in collaboration with government, industry and community that use technology to embrace a connected, informed and sustainable future.
- 5.5 Facilitate and promote creative endeavour and opportunities for the community to participate in a broad range of arts and cultural activities
- 5.6 Attract and retain creative and knowledge industries in Yarra .
- 5.7 Ensure libraries and neighbourhood houses, support lifelong learning, wellbeing and social inclusion

The following actions are being undertaken in 2018/19 to work toward achieving Council’s strategic objective of A prosperous Yarra.

Action Progress Summary

-  At least 90% of action target achieved
-  Between 75 and 90% of action target achieved
-  Less than 75% of action target achieved
-  Not Started
-  Completed
-  Target
-  % Complete

Action	Start Date / End Date	Progress	Status
5.01 Partnerships Program	01/07/18 30/06/19		
5.02 Develop shopping strip masterplans	01/07/18 30/06/19		
5.03 Shop improvement project	01/07/18 30/06/19		
5.04 Young Entrepreneurs program	01/07/18 30/06/19		
5.05 Neighbourhood Houses Partnership Strategy and Action Plan 2018-2021	01/07/18 30/06/19		

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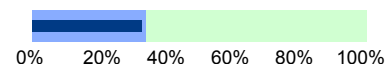
2018/19 Annual Plan Quarterly Progress Report - September 2

5.01 Partnerships Program

Council Plan Initiative:

Identify opportunities to support retain and expand the arts sector as a viable and thriving industry in Yarra

The creative sector is important to Yarra socially, culturally and economically. Supporting this sector to flourish has many benefits to the City of Yarra, this includes providing financial support, skills development opportunities and facilitating other activities that promote sustainability.



Branch Arts, Culture and Venues

Quarterly Milestones

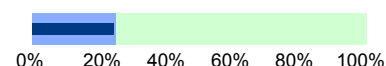
- September** Q1. Identify and facilitate discreet projects in partnership within Council, such as Economic Development, Strategic Planning and external organisations, such as Melbourne Polytechnic, that provide employment, development and presentation opportunities to
- March** Q3. Advocate for the consideration of the needs of the creative sector in the development of the new draft Yarra Planning Scheme
- June** Q4. Develop strategic partnerships with key organisations such as the Contemporary Music Centre at Collingwood Arts Precinct, Visit Victoria, Australian Catholic University and Melbourne Polytechnic
- Quarterly Progress Comments** Hosted a Room to Create awareness raising and stakeholder building event to showcase artists and Council initiatives.
- A member of the Design Advisory Group for a private development in Rupert Street Collingwood, advocating for arts organisations to be considered for the future development of the site.

5.02 Develop shopping strip masterplans

Council Plan Initiative:

Undertake at least three streetscape masterplans for shopping strips based on Place Making principles

Masterplans for the main shopping centres are used to guide capital works proposals of Council and State agencies and to advocate for specific improvements. Preparation of Brunswick Street Streetscape Master Plan (BSSMP) and Swan Street Streetscape Masterplan (SSSMP), undertaking consultation and adoption of final masterplans by Council.



Branch City Strategy

Quarterly Milestones

- September** Q1. Complete background report (BSSMP) Develop background report (SSSMP)
- December** Q2. Prepare Draft Masterplan (BSSMP) Complete background report (SSSMP)
- March** Q3. Complete Draft Masterplan including Council endorsement for consultation (BSSMP) Prepare Draft Masterplan (SSSMP)
- June** Q4. Complete consultation (BSSMP) Council consider final Masterplan (BSSMP) Complete Draft Masterplan including Council endorsement for consultation (SSSMP)
- Quarterly Progress Comments** Swan Street Streetscape master plan background analysis is in progress.
- Comments** Swan Street Streetscape master plan is in progress.

5.03 Shop improvement project

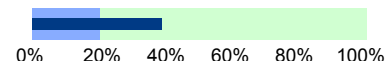
Council Plan Initiative:

Engage with local traders, leasing agents and property owners to strengthen the viability of Yarra's activity centres such as Bridge Road including the activation of empty spaces

Council is working to strengthen the viability of Yarra's retail and activity centres. This year officers will work with traders to encourage a refresh of shopfronts along Victoria Street and trial a vacant shopfront decal project on Bridge Road.

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Branch *City Strategy*

Quarterly Milestones

September Q1. Work with a sample of traders on shopfront presentations and roller shutter improvements.

December Q2. Work with Bridge Road Main Street Incorporated and leasing agents, to seek the occupation of vacant shops along Bridge Road

Q2. Evaluate the Victoria Street shopfront refresh project and the Bridge Road vacant shopfront decal project

March Q3. Roll out year two of the Victoria Street shopfront refresh project

June Q4. Evaluate the success of the Victoria Street shopfront refresh and the Bridge Road vacant shopfront decal programs

Quarterly Progress Comments Four shops were identified for Victoria Street shop fronts improvements. Traders were engaged throughout the process and have indicated that they are satisfied with an outcome.

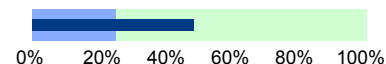
Despite numerous attempts to engage real estate agents and property owners in the Bridge Road vacant shop decals initiative officers have not been able to attract any support for this initiative. To avoid investing any further Council resources in to the project, Economic Development recommends deferring this project. Other activation ideas should be investigated for Bridge Road in conjunction with the Bridge Road Main Street (BRMS) committee.

5.04 Young Entrepreneurs program

Council Plan Initiative:

Promote local employment and facilitate initiatives to assist small business to enter the local market

Economic Development and Youth Services in partnership with Moreland City Council will deliver the Young Entrepreneurs in the North (YEN) Program. The YEN aims to provide specifically designed training, skills, resources and support to committed young people aged 17–25 to establish and operate sustainable small businesses and social enterprises.



Branch *City Strategy*

Quarterly Milestones

September Q1. Deliver workshop for 2018 YEN program

December Q2. Review and evaluate 2018 YEN program

March Q3. Promote and recruit for 2019 YEN program

June Q4. Deliver workshop for 2019 YEN program

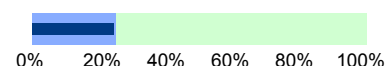
Quarterly Progress Comments The program was successfully implemented with both Moreland City Council and Yarra City Council participating in the active design and supervision of the program with the support of external consultant

Roshambo who were responsible for facilitating the training workshops. The program produced strong outcomes for program participants and culminated in a very successful graduation and pitch night held on 15 August at Brunswick Town Hall.

5.05 Neighbourhood Houses Partnership Strategy and Action Plan 2018-2021

Council Plan Initiative:

Run targeted events and programs promoting health, life-skills and life-issues and showcase their choirs and other creative talents.



Branch *People, Culture and Community*

Quarterly Milestones

September Q1. Deliver and report on Neighbourhood House community event

December

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	Q2. Deliver and report via the Annual Plan Progress Report on sustainability projects undertaken by the Neighbourhood Houses.
March	Q3. Deliver and report via the Annual Plan Progress Report on projects and events that celebrate diversity and inclusiveness
June	Q4. Deliver and report via the Annual Plan Progress Report on projects that build community capacity and leadership
Quarterly Progress Comments	The annual event was a great success and increased the level of collaboration between the Houses and Learning Centres.

6 . A connected Yarra

a place where...Connectivity and travel options are environmentally sustainable, integrated and well-designed

Council is committed to creating a city that is accessible to all irrespective of levels of personal mobility, to support a fulfilling life without the need for a car.

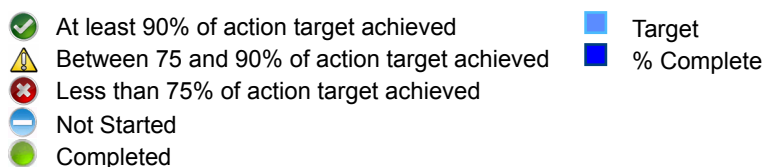
Strategies

Council’s work to achieve this Strategic Objective includes the following strategies :

- 6.1 Manage traffic movement and promote road safety within local roads
- 6.2 Work in partnership with Vicroads and influence traffic management and road safety on main roads
- 6.3 Investigate and implement effective parking management options
- 6.4 Improve accessibility to public transport for people with mobility needs and older people
- 6.5 Develop and promote pedestrian and bicycle infrastructure that encourages alternate modes of transport, improves safety and connectedness
- 6.6 Advocate for increased infrastructure and performance of public transport across Melbourne

The following actions are being undertaken in 2018/19 to work toward achieving Council’s strategic objective of A connected Yarra.

Action Progress Summary



Action	Start Date / End Date	Progress	Status
6.01 Low speed environments and community education	01/07/18 30/06/19		
6.02 Advocate for Disability Discrimination Act compliant tram stops	01/07/18 30/06/19		
6.03 Advocate for improved tram stops near key school sites	01/07/18 30/06/19		
6.04 Advocate for improved public and strategic transport	01/07/18 30/06/19		
6.05 Undertake Bridge Road parking trial	01/07/18 30/06/19		
6.06 Progress Wellington Street Bike Lane (Stage 2)	01/07/18 30/06/19		

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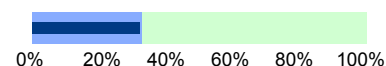
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6.01 Low speed environments and community education

Council Plan Initiative:

Continue to provide low speed environments and community education for pedestrians, cyclists, motor-cyclists and vehicle drivers and passengers

Undertake a trial of 30km/h speed limits in the Fitzroy and Collingwood precinct.



Branch Traffic and Civil Engineering

Quarterly Milestones

September Q1. Commence 30km/h trial

March Q3. Review 30km/h trial data

June Q4. Provide trial data to Council in order to consider any further action

Quarterly Progress The 30km/h trial started in late September and will run for 12 months in the neighbourhood streets bordered by Alexandra Parade, Johnston Street, Hoddle Street and Nicholson Street.

Comments

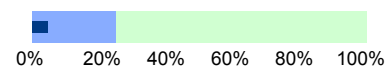
6.02 Advocate for Disability Discrimination Act compliant tram stops

Council Plan Initiative:

Continue to facilitate the upgrade of local tram stops to comply with the Disability Discrimination Act to support both access and viability of activity centres

Advocate to the state government for improved accessibility to public transport services

Public transport in the City of Yarra needs to be made more accessible for people with disability and to comply with the provisions of the Commonwealth Government's Disability Discrimination Act (1992) (DDA) and the Disability Standards for Accessible Public Transport (2002). Accessibility is at the forefront of ensuring independence and engagement for people 50+ and people with disability in our municipality. Council will focus on DDA compliant tram stops at Swan Street Punt Road as part of the Streamlining Hoddle Street project and Brunswick Street and Nicholson Street (Route 96).



Branch Sustainability and Strategic Transport

Quarterly Milestones

September Q1. Commence design work for complementary works associated with Route 96 tram upgrade, following receipt of partial funding by Public Transport Victoria (PTV)

December Q2. Facilitate PTV progression of program for installation of remaining platform stops on Route 96

March Q3. Advocate for PTV to program upgrade of remaining Bridge Road tram stops

June Q4. Commence complementary capital works associated with Route 96 tram stops upgrade

Quarterly Progress Ongoing discussions are occurring with state Government re DDA stop upgrades. Officers will be progressing the remaining stop upgrades on Nicholson Street soon, it should be noted that this is a

Comments complex and sensitive piece of work that will place significant demands on officer time resources.

6.03 Advocate for improved tram stops near key school sites

Council Plan Initiative:

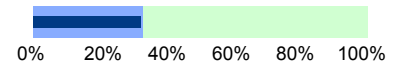
Monitor and manage traffic, road safety and parking and advocate to the State Government for improvement to tram stops and pedestrian safety measures around schools such as the Richmond High School development

Advocate to the state government for improved accessibility to public transport services

With the opening of a new high school in Richmond, it is important to ensure that students are able to access safe and sustainable transport options as part of their independent trips. Existing schools also attract students from wider Melbourne and provision of improved tram stops assists in improving safety around schools.

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Branch Sustainability and Strategic Transport

Quarterly Milestones

September Q1. Complete initial travel behaviour engagement with Richmond High School

December Q2. Deliver new pedestrian crossing on Gleadell Street beside Richmond High School

March Q3. Continue to advocate for State to program upgrade of Bridge Road Richmond Town Hall tram stop

Quarterly Progress Comments The tram stops outside Richmond High School on Bridge Road have received an interim upgrade to improve safety for children in lieu of full Disability Discrimination Act compliance in the future. Discussion are on going with Public Transport Victoria and Yarra Trams re DAD stop upgrades.

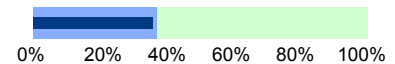
6.04 Advocate for improved public and strategic transport

Council Plan Initiative:

Advocate to the state government for improved public transport services to meet population growth including Chandler Highway north-south bus route, Doncaster Rail, Hoddle Street Study, Airport Rail and Alexandra Parade

Advocate for the trial of an electric bus scheme

Much of Melbourne's transport network is under the authority of VicRoads rather than local government. Major state funded road infrastructure projects can also improve public transport service and reliability for the tram and bus network. To achieve an electric bus trial it is necessary to engage with bus service contractors and advocate to the State Government to implement a trial of the vehicles. Advocacy before as well as during development of these major projects can greatly improve the transport outcomes of the projects.



Branch Sustainability and Strategic Transport

Quarterly Milestones

September Q1. Advocate for retention of train capability along Eastern Freeway reservation as part of North East Link Authority project

Q1. Write to bus operators seeking status of any plans to implement electric buses in their operations

Q1. Advocate for provision of high quality Disability Discrimination Act compliant bus stop at Chandler Highway to be included in scope of North East Link Doncaster busway.

December Q2. Continue advocacy and brief Councillors on North East Link Authority Project

Q2. Engage with VicRoads to discuss expected project outcomes at Swan Street/Brunton Avenue and brief Councillors

March Q3. Advocate for improved bus service across the Chandler Highway (Burnley Station to La Trobe University route)

Q3. Write to the Department of Transport to formally request a budget bid is submitted for a new bus route on Chandler Highway

June Q4. Advocate for progression of PTV planning for tram stop upgrades for Routes 86 and 11

Quarterly Progress Comments Officers are currently looking at the forward plan schedule to determine strategic approaches to advocacy with in a policy framework in the future.

Officers have attended a number of workshops and stated that train capability needs to be maintained. The position of the NE project team is that the proposals will not preclude rail in the future.

A meeting has occurred with Dyson group who are considering the deployment of electric buses. Officers have advocated for electric buses to be deployed as part of the NE Link Bus up grades.

6.05 Undertake Bridge Road parking trial

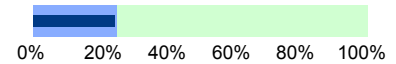
Council Plan Initiative:

Continue to utilise data, technology and community consultation in considering the appropriate management of parking.

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Council will complete a parking trial and management strategy for Bridge Road to be used as a model for other precincts. The trial will include the installation of in ground sensors to allow for detailed data collection and analysis that could lead to a review parking restrictions and/or the fee charged for parking.



Branch *Compliance and Parking Services*

Quarterly Milestones

September Q1. Finalise project timelines and model for trial

December Q2. First quarter review of trial data

March Q3. Second quarterly review and report to Council

June Q4. Third quarterly review of trial data

Quarterly Progress Parking machines have been installed and the trial of variable parking trial on Bridge Rd will begin on 8 October 2018. There will be regular reviews and assessment of the trial each quarter

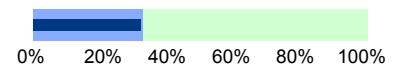
Comments

6.06 Progress Wellington Street Bike Lane (Stage 2)

Council Plan Initiative:

Complete construction of the Wellington Street Bike (Copenhagen style) Lane to Johnston Street

Wellington Street Bicycle Lane (Stage 1) involved the construction of a fully separated bicycle lane on both sides of the road from Victoria Parade to Gipps Street and was completed in 2015. The original concept for project extended the bicycle lane to Johnston Street; resulting in 1km of fully separated bicycle infrastructure. This project will complete the second stage of the original concept.



Branch *Sustainability and Strategic Transport*

Quarterly Milestones

September Q1. Process planning application

March Q3. Obtain planning permit for construction of remaining Wellington Street bicycle lane (if application approved) Retender contract for construction of Wellington Street bicycle lane

June Q4. Seek Council approval of tender Commence construction of Wellington Street bicycle lane (if tender approved)

Quarterly Progress Considerable work has taken place refining the design drawing and exploring opportunities for State Government funding. The process is now at a very advanced stage

Comments

7 . A leading Yarra

a place where...Transparency, performance and community participation drive the way we operate

Council is committed to change through an energised, cohesive team of professionals, recognised for our leadership, innovation and service.








Strategies

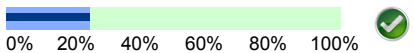
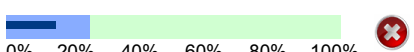
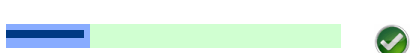
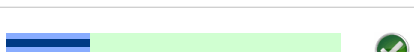
Council’s work to achieve this Strategic Objective includes the following strategies :

- 7.1 Ensure Council’s assets and financial resources are managed responsibly to deliver financial sustainability
- 7.2 Continue to develop a culture of continuous improvement and innovation
- 7.3 Maintain a culture of transparency, governance, ethical practice and management of risks that instils a high level of community respect and confidence in Council decision-making
- 7.4 Ensure Council services are efficient, well-planned, accessible and meet community needs
- 7.5 Provide the community with meaningful and genuine opportunities to contribute to and participate in Council planning and decision making processes with a focus on young people, hard to reach and traditionally underrepresented communities
- 7.6 Enable greater transparency and access to the conduct of Council Meetings
- 7.7 Continue a ‘customer centric’ approach to all service planning and delivery
- 7.8 Advocate for the best interests of our community

The following actions are being undertaken in 2018/19 to work toward achieving Council’s strategic objective of A leading Yarra.

Action Progress Summary

-  At least 90% of action target achieved
-  Between 75 and 90% of action target achieved
-  Less than 75% of action target achieved
-  Not Started
-  Completed
-  Target
-  % Complete

Action	Start Date / End Date	variance
7.01 Engage young people	01/07/18 30/06/19	
7.02 Business Improvement	01/07/18 30/06/19	
7.03 Focus on customer responsiveness	01/07/18 30/06/19	
7.04 Develop Open Data Project	01/07/18 30/06/19	

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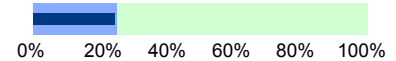
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7.01 Engage young people

Council Plan Initiative:

Promote programs to educate and encourage young people in decision making and participation in their local community

Communications and engagement projects will be designed to maximise involvement of young people, in partnership with Yarra Youth Services.



Branch *Family, Youth and Children's Services*

Quarterly Milestones

September Q1. Continue to deliver and develop the Youth Peer Leader and Youth Ambassadors Programs and Youth Advisory Committee

December Q2. Develop a media project to engage young people in discussing issues and decision making in their local communities

March Q3. Continue to deliver and develop civic participation activities including the Youth Peer Leader and Youth Ambassadors Programs and Youth Advisory Committee and other appropriate activities for young people

June Q4. Improve engagement of young people in the Council annual budget process

Quarterly Progress Comments New Youth Peer Leaders commenced on 5/9 on 12-month contracts. Existing Peer Leaders transitioned to Youth Worker (Casual) roles.

Youth Ambassadors continues as weekly after-school program on Thursdays (during term time). Young people working on project/campaign around combating racism in the community.

Two staff and three young people from Youth Ambassadors program attended a forum on youth participation run by the Commission for Children & Young People (14/9). Young people and staff from across Vic contributed to how CCYP can best engage with young people in future .

Yarra Youth Advisory Committee meeting held on 12/7. Ran a short consultation with Sustainability Team on Council's Environment Strategy, plus discussed Council's recently adopted budget, and other issues including employment, mental health and how to better engage young people in Council.

Yarra Youth Advisory Committee meeting held on 13/9. Ran a short consultation with Transport Planning staff on Car Share Policy, and with Traffic staff around 30km/h trial, plus discussed plans of Mental Health Week.

Two staff and three young people from Youth Ambassadors program attended a forum on youth participation run by the Commission for Children & Young People (14/9). Young people and staff from across Vic contributed to how CCYP can best engage with young people in future .

7.02 Business Improvement

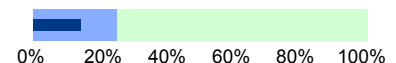
Council Plan Initiative:

Continue to train staff in the application of appropriate continuous improvement methodologies .

Continue to implement the service review program

Executive endorsed the Business Improvement Framework in 2017/18. Framework identifies the operating context, goals, key activities, outputs and outcomes to be delivered. Building on the work in recent years for Branch Service Plans and Service Reviews, it incorporates a stronger and more consistent approach to continuous quality improvement.

Implementation of the framework and staff training in continuous improvement methodologies will ensure that Yarra 's business improvement priorities are driven by a stronger customer-focussed approach in a financially sustainable way.



Branch *Corporate Planning and Performance*

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Quarterly Milestones

September	Q1. Develop staff training program for improvement methodologies Endorse 2018/19 work program for improvement projects Q1. Endorse 2018/19 work program for improvement projects
December	Q2. Implement Improvement Projects in accordance with agreed priorities Q2. Implement training program for improvement methodologies
March	Q3. Implement Improvement Projects in accordance with agreed priorities
June	Q4. Review training program for improvement methodologies Q4. Implement Improvement Projects in accordance with agreed priorities
Quarterly Progress Comments	In support of our 2017-21 Council Plan and commitment to developing a culture of continuous improvement and innovation, the Business Improvement Unit has engaged Jenny Perks, 4 P Consulting, to deliver a Lean Training Program for a limited number of staff. This training will be held in early November.

Lean is a business improvement philosophy, methodology and tool kit which is widely adopted by all industry sectors and organisations as a means to creating greater value for customers.

The training will increase staff capability and accelerate improvement initiatives to deliver value to the community and achieve the Council Plan strategies. The Introduction to Lean training will provide participants with a basic knowledge of continuous improvement tools and techniques drawn from Lean, Six Sigma and Design Thinking practice. The training is a mix of practical application and the theory that sits behind it and participants will leave the day having identified improvement opportunities within their own work.

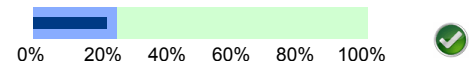
The training offered is a one day workshop. Staff will have an opportunity to participate on one of the following days - Thursday 1st November or Tuesday 13th November. Both sessions will be held in Meeting Room 3, Richmond Town Hall. 20 places will be available for each workshop.

7.03 Focus on customer responsiveness

Council Plan Initiative:

Continue to implement strategies that enhance customer and community experience with Council across services

Council's customer responsiveness is focused on providing exceptional customer service , delivering seamless experiences and resolving enquiries at the first point of contact.



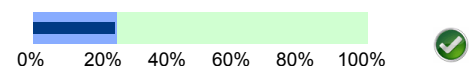
Branch *Customer Service*

Quarterly Milestones

September	Q1. Implement a reporting framework for customer feedback and complaints
December	Q2. Utilise Customer Experience group to drive and develop customer personas
March	Q3. Develop customer journey maps for high volume/high impact requests
June	Q4. Develop Customer Experience Strategy
Quarterly Progress Comments	A uniform reporting framework in the form of dashboards has been developed to support reporting of customer feedback and complaints. Further reports and organisational wide dashboards are currently in development.

7.04 Develop Open Data Project

Council has an Open Data Policy that aims to foster greater transparency, responsiveness and accountability, to drive innovation and economic opportunities within the City of Yarra . The Open Data Project includes the delivery of a data audit, organisational engagement to identify and synthesis data, establishment of a data registry, development of internal skill and capability and increased rigor around data governance. And aims to empower and help shape Yarra in the future.



Branch *Information Services*

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Quarterly Milestones

- September** Q1. Finalise Data Governance Steering Group Terms of Reference, establish group
December Q2. Explore opportunity to establish Data Asset Register in Asset Management System
March Q3. Commence Data Audit Program
June Q4. Complete Data Audit Program

Quarterly Progress Comments The Term of Reference for the data governance committee was finalised and adopted during the first meeting of data governance committee.

The data governance committee was successfully established to provide expert advice and oversight on data quality, maintenance and issues. Has membership comprised of subject matter experts and individuals who are accountable for data management across Yarra Council.