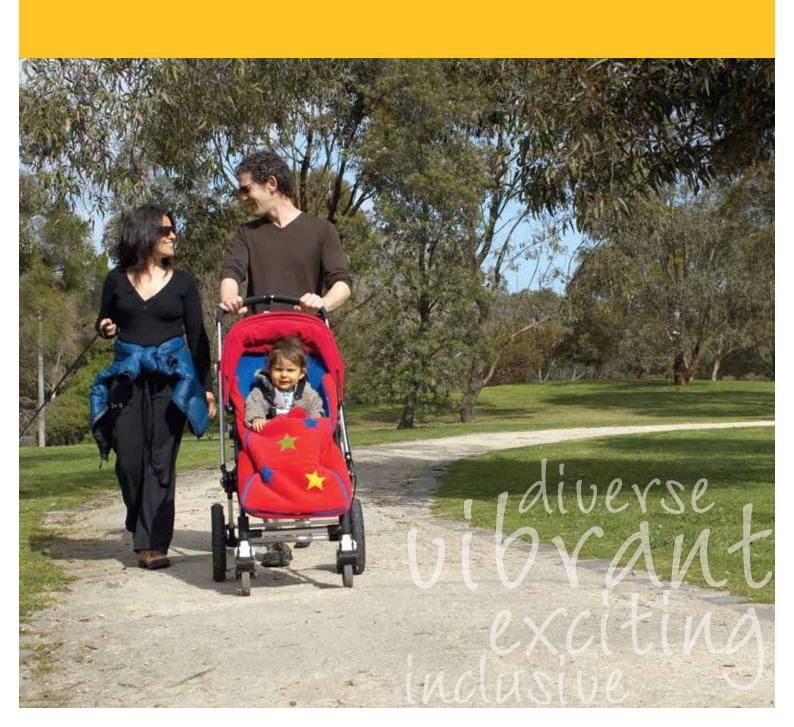




City of Yarra

Adopted Budget 2009–2010



Contents

		Page
Ε×	cecutive Summary	3
Вι	udget Summary	4
O۱	verview	
1.	Linkage to the Council Plan	6
2.	Budget activities and initiatives	9
3.	Budget preparation and influences	13
Вι	udget analysis	
4.	Analysis of operating budget	16
5.	Analysis of budgeted cash position	22
6.	Analysis of capital budget	24
7.	Analysis of budgeted financial position	29
Lc	ong term strategies	
8.	Strategic resource plan	31
Αŗ	opendices	
О١	verview of appendices	
Α	Budgeted standard statements	40
В	Statutory disclosures	54
С	Capital works program	57
D	Activities and initiatives	66
Е	Key strategic activities	74
F	Fees and charges schedule	76
G	Glossary	102

Executive summary

Under the *Local Government Act 1989* ("the Act"), Council is required to prepare and adopt an annual budget. The budget is required to be adopted by 31 August each year.

A high level Long Term Financial Plan for the years 2009/10 to 2012/13 (part of the Strategic Resource Plan) has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the Financial Plan is financial sustainability in the medium to long term, whilst still achieving the Council's strategic objectives as specified in the Council Plan.

The 2009/10 budget presented in this report has been developed through a rigorous process of review with Council and Council officers. It is Council's opinion that the budget is financially responsible and contributes to the achievement of all of the Council Plan strategic objectives and strategies included in the 2009/2013 Council Plan. It is also forward looking in that it fits within a longer term framework which seeks to achieve financial sustainability in the long term.

Council's current financial performance and position is a tangible result of the focused financial management and planning by Council over recent years. Faced with both internal and external pressures, the 2009/10 Budget has been prepared on a basis of constraint. It continues a high level of service delivery with a focus on continuous improvement and enhancement where possible. In the long term, budgeting and cost control procedures will continue to ensure the ongoing financial sustainability of the organisation.

The 2009/10 Operating Budget forecasts an operating surplus of \$7.5 million (including \$2.6 million in capital funding) after generating rates and charges of \$68.0 million including \$550,000 from supplementary rates. The Council's financial position will remain strong due to the maintenance of its cash balance. Council operations are expected to be impacted by wages growth, reductions in government funding and reduced earnings on investments. It will be necessary to maintain future revenue growth whilst containing costs in order to achieve operating surpluses to 2012/2013. In order to achieve these objectives whilst maintaining service levels and an adequate capital expenditure program, total rate revenue will increase by 4.5% in 2009/10.

The total capital expenditure program will be \$27.8 million of which \$5.7 million relates to projects which will be carried forward from the 2008/09 year. The carried forward component is fully funded from the 2008/09 year. Of the \$27.8 million of capital funding required, \$22.4 million will come from Council operations, \$4.8 million from external sources including grants and contributions and the balance (including the carried forward component) of \$0.55 million from cash and investments.

Executive Summary 3

Budget Summary

This section of the report provides a summary of the budget financial highlights, comparing the 2008/09 forecast actual and 2009/10 budgeted results for operating, cash position, cash, capital works and the financial position. It also includes a summary of the key initiatives for the year and relevant performance indicators.

1. Operating budget

	Forecast Actual 2008/09 \$'000	Budget 2009/10 \$'000	Variance (Unfav) \$'000
Operating			
Revenue	112,209	114,022	1,813
Expenditure	106,312	111,261	(4,949)
	5,897	2,761	(3,136)
Non-operating			
Capital Income	1,360	4,790	3,430
Net surplus (deficit)	7,257	7,551	294

The Budgeted Income Statement forecasts a surplus of \$7.5 million for the year ending 30 June 2010, after non-operating items, which is an increase of \$0.3 million over 2008/09. Before non-operating items, a surplus of \$2.7 million is forecast, a decrease of \$3.1 million in net operating costs on the 2008/09 year. Non-operating revenue is forecast to increase by \$3.4 million over 2009/10 due to an increase in capital funding and from the proceeds received from asset sales. Refer to Section 4, "Analysis of Operating Budget", for a more detailed analysis.

2. Budgeted cash position

	Forecast Actual 2008/09 \$'000	Budget 2009/10 \$'000	Variance (Unfav) \$'000
Net surplus/(deficit) from operations	7,257	7,551	294
Movements affecting cash flows	13,713	14,354	641
Funds available for capital works	20,970	21,905	935
Capital expenditure	(23,840)	(22,220)	1,620
Net cash inflows (Outflows)	(2,870)	(315)	2,555
Cash at beginning of year	18,682	15,812	(2,870)
Cash at end of year	15,812	15,497	(315)

The Budgeted Cash Flow Statement predicts a net decrease in cash resources of \$0.3 million for the year ending 30 June 2010. Overall, cash flows available for capital works are expected to increase by \$0.9 million to \$21.9 million. Total cash and investments are forecast to be \$15.5 million as at 30 June 2010, which is consistent with the Long Term Financial Plan. Refer to Section 5. "Analysis of Budgeted Cash Position" for a more detailed analysis.

Budget summary 4

3 Capital works budget

	Forecast Actual 2008/09 \$'000	Budget 2009/10 \$'000	Variance (unfav) \$'000
Externally funded	1,360	4,790	3,430
Internally funded	25,534	22,984	(2,550)
Total capital works	26,894	27,774	880

The Budgeted Capital Works Statement forecasts total capital works of \$27.8 million, which is an increase of \$0.88 million over 2008/09. The funding sources for the capital works program include \$4.8 million from external sources such as grants and contributions and \$23.0 million from internal sources such as reserve cash and investments and working capital. The capital works program includes carry forward projects from the 2008/09 year of \$5.7 million. Refer to Section 6. "Analysis of Capital Budget" for a more detailed analysis.

Budget summary 5

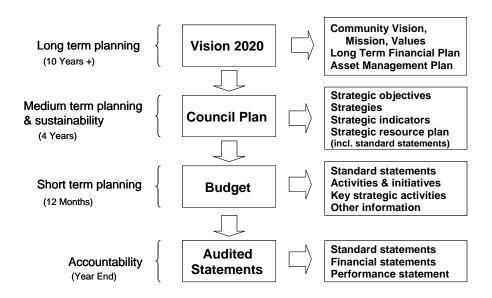
Budget Overview

1 Linkage to the Council Plan

1.1 Strategic planning framework

The Annual Budget has been developed within an overall planning framework, which guides the Council in identifying community needs and aspirations over the long term (Vision 2020), medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Audited Statements).

The Strategic Resource Plan, included in the Council Plan summarises the financial and non-financial impacts of the objectives and strategies and determines the sustainability of these objectives and strategies. The Annual Budget is then framed in the context of the Strategic Resource Plan and aims to achieve year one of the strategic objectives specified in the Council Plan. The diagram below depicts the strategic planning framework of Council.



The timing of each component of the planning framework is critical to the successful achievement of the expected outcomes. The Council Plan, including the Strategic Resource Plan, is required to be completed within 6 months of the general election and is reviewed each year to ensure that there is sufficient time for officers to develop their Activities & Initiatives and Key Strategic Activities in draft form prior to the commencement of the Annual Budget process. It also allows time for targets to be established during the Long Term Financial Planning process to guide the preparation of the Annual Budget. Unfortunately in the first year of the term of the new Councillors, it is necessary to develop the Council Plan and the Annual Budget simultaneously. This has the undesirable outcome of developing a budget while developing strategies for that budget and can result in the view that the Budget is a strategic document as opposed to simply being the financial wherewithal to give effect to Council's strategies.

In order to address this timing issue and to ensure that this budget gives effect to the first year of the newly elected Council's priorities, Council has directed that the following table be included in this budget as a formal commitment to the community of its intentions.

Council Priority Projects 2009-2013

	Financial Year	Financial Year	Financial Year	Financial Year	Total
	2009/10	2010/11	2011/12	2012/13	
Project	\$ - M's	\$ - M's	\$ - M's	\$ - M's	\$ - M's
Lourdes Development - Childcare Provision	-	4.200	4.000	-	8.200
Energy Foundation	0.300	0.300	0.300	0.300	1.200
Atherton Gardens Hub	0.790	-	-	-	0.790
North Richmond Community Health Centre	-	1.500	-	-	1.500
North Fitzroy Library - Land Purchase and Building	1.500	0.100	3.500	2.400	7.500
Funds Required*	2.590	6.100	7.800	2.700	19.190

Indoor Sporting Facility - Council is committed to the provision of a multi-purpose indoor sporting facility that will meet netball, basketball and a variety of other needs. As the location (and hence design) is not finalised it was not possible to develop an estimate of cost for this budget but Council is concerned to formally and publicly state its determination to provide such a facility for Yarra residents.

^{*} Funding will be a combination of the use of existing reserves, asset sales, some re-prioritising and borrowings - details of this are presented in the Strategic Resource Plan

1.2 Our purpose

Our mission

To celebrate our history, diversity and culture and, through leadership and services, create a better future.

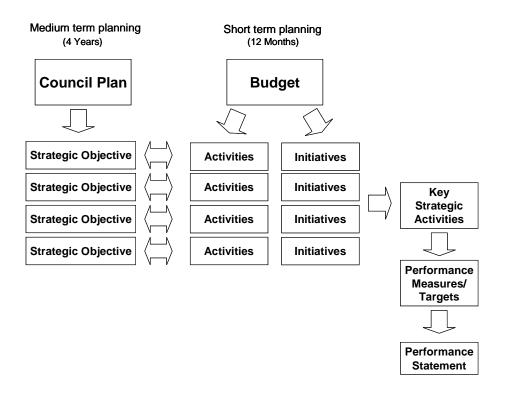
Our values

Our values underpin our efforts to deliver the Council Plan and to build a service culture based on positive relationships with colleagues and the community.

- ➤ Integrity We are open and honest. We communicate and apply relevant policies and procedures. We operate with fairness and consistency. .
- ➤ **Accountability** We are accountable. We take responsibility for our actions. We follow through on commitments to others and achieve agreed goals and standards.
- ➤ **Teamwork** We acknowledge we are one organisation. We build positive working relationships across all teams and groups. We willingly share our resources.
- Respect We seek to understand expectations and identify requirements. We empathise with people and respond appropriately. We appreciate the value of different opinions, views and working styles to our organisation.
- ➤ Innovation We are prepared to tackle challenges. We learn from our actions and experiences. We improve. We seek and provide feedback. We further develop our knowledge and skills.

2 Budget activities and initiatives

This section provides a description of the activities and initiatives to be funded in the Budget for the 2009/10 year and how these will contribute to achieving the strategic objectives specified in the Council Plan. It also includes a number of key strategic activities and performance targets and measures in relation to these. The relationship between these components of the Budget and the Council Plan is shown below.



2.1 Council Plan outcomes

The Annual Budget funds the activities and initiatives that will contribute to achieving the strategic objectives specified in the Council Plan. The Annual Budget converts these activities and initiatives into financial terms to ensure that there are sufficient resources for their achievement. Strategic objectives are set out below:

City of Yarra – Adopted Budget 2009/10

Strategic Objective	Description
Making Yarra More Liveable	Council will work to improve the services that affect the liveability of Yarra. Town planning, roads and transport, as well as waste management all impact on our local amenity. Continued construction and development, as well as sustained population growth, place significant pressure on Yarra's liveability.
Ensuring a Sustainable Yarra	Council is committed to reducing Yarra's eco-footprint and working to restore our local environment. Addressing climate change, reducing our use of limited resources such as energy and water, as well as minimising our waste and pollution, are an important focus of Council's efforts. Increasing and improving local open space and biodiversity are also critical.
Serving Yarra's Community	Council provides many of the local human services and facilities important to the community's health and wellbeing. This includes ensuring early childhood health, education and development, providing support and opportunities for younger adults, supporting positive ageing, as well as assisting older residents to remain in their homes. Sports and recreation facilities are also important to local wellbeing.
Supporting a Diverse and Dynamic Yarra	Council supports Yarra's vibrant neighbourhood and activity centres: through arts and cultural activities and events, libraries and broader economic development, ensures a dynamic mix of galleries, retail and hospitality businesses, cultural events, education and recreation activities.
Building Council's Capacity and Performance	Council continues to work to improve its services, responding to changing community needs as well as deliver cost-effective and quality local services. Internal services, such as Finance, Human Resources or Information Services, combine with each service area to drive continuous improvement - adapting existing services and looking for innovative ways to better meet Yarra's needs.

2.2 Budget activities and initiatives

Whilst the 2009/10 budget has been prepared on the basis of constraint, the Council still needs to fund new community and organisational initiatives if it is to remain innovative and responsive to the community's needs. This year's budget includes a number of activities and initiatives which will contribute to the achievement of the first year of strategic objectives specified in the Council Plan. Refer to Appendix D "Activities and Initiatives" for a more detailed analysis.

The following is a summary of the key budget outcomes:

- Completion of the capital works program (\$27.8 million), a significant part of which will be funded from internal cash resources and includes major projects such as:
 - Purchase of land for the North Fitzroy Library and Community Hub
 - Victoria Park Bob Rose Pavilion and Social Club rehabilitation
 - Edinburgh Gardens Cricket Pavilion
 - Railway Bridge along Yarra Boulevard shared path upgrade
 - Alphington Park Pavilion / Grandstand upgrade
 - Collingwood Town Hall & Precinct upgrade
 - Collingwood Leisure Centre redevelopment
 - Edinburgh Gardens Wetland and Water Treatment
 - MATE Project (Asset Management Systems implementation)
- Council's cash balance maintained at adequate levels to meet all statutory obligations.
- Community Grants program totalling \$874,500.
- New initiatives for 2009/10 include:
 - Implementation of the River of Life Positive Health Ageing Strategy
 - Access Yarra expansion will improve Council's customer service delivery by increasing the capacity to resolve customer calls at the first point of contact.
 - Developing a bicycle strategy will be one part of Council addressing local transport needs. Yarra has the highest proportion of residents cycling to work and further improvements to the bike path network will help to increase this level.
 - Council will set aside \$200,000 per annum for 3 years to work with community housing providers and the State Government to increase the local supply of affordable housing. This will be the second year of the initiative. It is also likely that the Commonwealth Government will significantly increase its funding for these housing partnerships.
 - Annual Customer Service Survey which will involve an annual survey of users of common Council services to inform of service improvements.

City of Yarra – Adopted Budget 2009/10

- The development of a new 4 year arts and cultural strategic framework. The development of the strategic framework involves three distinct components: Audit of arts and cultural activity in the City of Yarra; extensive community and stakeholder consultation, including focus groups with internal and external participants; and development of a new strategic framework based on the findings and in alignment with other relevant Council plans and policies.
- An enterprise risk management initiative which will increase the profile of risk management and to improve the overall risk management culture and compliance throughout the organisation.
- Year 4 provision of funding by Council to 5 local community organisations seeking to expand occasional care provision for residents, in particular socially disadvantaged residents and members of newly arrived and emerging communities.
- Development of an arch facade covering the railway bridge in Victoria Street (between Ferguson and James Streets) which will act as an entrance to the retail activity centre.
- Appointment of an African Youth Worker in response to a request from the Department of Justice (Victoria Police) to support a part time community development worker that will aim to work in collaboration with the African Community in Yarra (mainly young people).
- New Annual Community Grant Program to provide financial assistance to Yarra based State and Catholic Schools towards the cost of developing new or renovating existing sports facilities. Funding assistance will be provided to projects that provide community access for both casual and organised sports activities. Priority will be given to projects that are located in areas of the municipality that have limited Open Space and where existing facilities are at capacity.
- The development of a Yarra Community Plan which will provide the opportunity to work with the Yarra community to develop a long-term 'vision' for the City and a plan to address local priorities.
- Development planning and analysis of Richmond and Collingwood Town Hall office accommodation projects.
- The Belonging in Australia project Working with communities in Richmond will provide programs and services that will assist the newly arrived African families located in and around the Richmond Housing Estate to participate more fully in Australian society.
- Implementation of Collingwood Men's Shed The CMS will provide practical and social activities for men within the City of Yarra encompassing Collingwood, Richmond, Fitzroy and Carlton. It is envisaged that men within the community will take on a high degree of ownership of the CMS over time. This will create opportunities for local men to learn new skills in funds procurement and management, OH&S, volunteer recruitment and budget management. The CMS paid worker will be responsible for providing training, mentoring and leadership to men to provide them with skills or knowledge to take on leadership roles within the shed environment.
- \$300,000 for the creation of an Energy Foundation and a proposed \$300,000 in each of the following three years to assist with the Foundation's operations.

3 Budget preparation and influences

3.1 Legislative requirements

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the *Local Government (Finance and Reporting) Regulations*, 2004 ("the Regulations").

The first step in the budget process is for the Officers to prepare the annual budget in accordance with the Act and submit the "proposed" budget to Council for approval "in principle". Council is then required to give "public notice" that it intends to "adopt" the budget. It must give 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices. A person has a right to make a submission on any proposal contained in the budget and any written submission must be considered before adoption of the budget by Council. The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted and a copy submitted to the Minister by 31 August each year.

The budget for the year 1 July 2009 to 30 June 2010 has been prepared in accordance with the Act and Regulations. The budget includes Standard Statements being Statements of Income, Balance Sheet, Cash Flow and Capital Works. These statements have been prepared in accordance with Australian Accounting Standards and the Act and Regulations. It also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken and other financial information, which Council requires in order to make an informed decision about the adoption of the budget.

The budget includes consideration of a number of long term strategies to assist Council in considering the Budget in a proper financial management context. These include a Strategic Resource Plan for the years 2009/10 to 2012/13 (section 8.1), Revenue Strategy (section 8.2), Borrowing Strategy (section 8.3.), and Asset Management Strategy (section 8.4.).

3.2 Budget consultation

Each year a budget is prepared which is guided by the priorities set out in the Council Plan - a statutory requirement for all Councils.

This year the Council has identified a number of key priority areas for consideration in the budget. While there is limited flexibility in how funds are allocated - Councils have a range of services they must deliver such as planning, health and infrastructure and also ensure that there is capacity to respond to emerging issues and priorities.

The Community Grants Program has an Emerging Issues category and each year new initiatives are considered as part of the budget process.

3.3 Budget processes

The key dates for the budget process are summarised below:

Budget process	Timing
1. Officers prepare operating and capital budgets	Jan/Feb
2. Council considers draft budgets at informal briefings	March
3. Proposed budget submitted to Council for approval	5 May
4. Public notice advising intention to adopt budget	7 May
5. Budget available for public inspection and comment	7 May
6. Community engagement process undertaken	May/Jun
7. Submissions period closes (28 days minimum)	5 June
8. Submissions considered by Council/Committee	16 June
9. Budget and submissions presented to Council for adoption	29 June
10. Copy of adopted budget submitted to the Minister	18 Aug

3.4 Budget influences

External influences

In preparing the 2009/10 budget, a number of external influences have been taken into consideration because they are likely to impact significantly on the services delivered by Council in the budget period. These include:

- Consumer Price Index (CPI) the 2009/10 budget has been framed on price increases on goods and services of around 3.0% per annum.
- Economic conditions expected to remain difficult during the budget period impacting investment interest rates.
- Increasing community expectations broader hours of access, more ways of interacting with Council / accessing services, access to more information, responsiveness and diverse community needs.
- Environmental impact more sustainable approaches to services, developing transport alternatives; increased utility costs and drive to reduce resource use.
- Traffic Congestion increasing traffic on arterial and local roads, greater competition for residential and commercial parking.
- The additional cost associated with the continued drought conditions.
- Rising utility costs e.g. street lighting
- Regulation planned or actual changes to Government regulations impact on Council service delivery in areas including Occupational Health & Safety, the Building Code and for heritage buildings, food safety, Children's services
- Community facilities ageing facilities, rising cost of private facilities increases demand for affordable public facilities, greater contest for use of public spaces

City of Yarra – Adopted Budget 2009/10

Internal influences

As well as external influences, there were also a number of internal influences arising from the 2008/09 year which have had a significant impact on the setting of the budget for 2009/10. These include:

- Wage increases including an EBA increase of 4.7% resulting in additional employee costs of \$1.8 million for the year.
- Assets resources required to integrate the Asset Management System (MATE Project)
- Council's assets increased costs of maintaining infrastructure

3.5 Budget principles

In response to these significant influences, guidelines were prepared and distributed to all Council officers with budget responsibilities. The guidelines set out the key budget principles upon which the officers were to prepare their budgets. The principles included:

- Existing fees and charges to be increased in line with Strategic Resource Plan of 3% or market levels;
- Grants to be based on confirmed funding levels;
- New revenue sources to be identified where possible;
- Service levels to be maintained at 2008/09 levels with an aim to use less resources with an emphasis on innovation and efficiency;
- New staff proposals to be justified through a business case and included in new initiatives;
- Agency staff and overtime to be reduced;
- New initiatives or projects which are not cost neutral to be justified through a business case:
- Real savings in expenditure and increases in revenue identified in 2008/09 to be preserved; and
- Operating revenues and expenses arising from completed 2008/09 capital projects to be included.

4. Analysis of operating budget

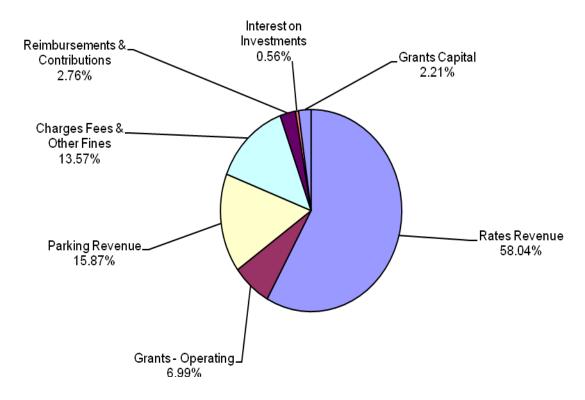
This section of the report analyses the expected revenues and expenses of the Council for the 2009/10 year. It also includes analysis of financial performance by strategic objective as set out in the Council Plan.

4.1 Operating revenue

Revenue Types	Reference	Forecast Actual 2008/09 \$'000	Budget 2009/10 \$'000	Variance (Unfav) \$'000
Rates Revenue	4.1.1	65,080	67,970	2,890
Grants Commission	4.1.2	1,728	1,427	(301)
Parking Revenue	4.1.3	17,382	18,584	1,202
Charges Fees & Other Fines	4.1.4	8,568	8,711	143
Leisure Centre Fees	4.1.5	6,919	7,183	264
Reimbursements & Contributions	4.1.6	4,400	3,234	(1,166)
Interest on Investments	4.1.7	1,205	650	(555)
Grants - Operating	4.1.8	6,882	6,763	(119)
Grants - Capital	4.1.9	1,095	2,590	1,495
Net Gain on sale of assets	4.1.10	310	1,700	1,390
Total operating revenue		113,569	118,812	5,243

Source: Appendix A

Operating Revenue Sources



4.1.1 Rates Revenue (\$2.8 million increase)

General rate income will increase by \$2.8 million over 2009/10 to \$68.0 million (including supplementary valuations). Section 8.2. "Revenue Strategy" includes a more detailed analysis of the rates and charges to be levied for 2009/10. Council has applied a 4.5% rate revenue increase in line with the Strategic Resource Plan.

4.1.2 Grants Commission (\$0.31 million decrease)

Victoria Grants Commission distributes Commonwealth financial assistance grants to Local Governments in the form of a General Purpose grant. Because of its relative financial health, Yarra receives a 'minimum' grant. The 2009/10 allocation to Council is \$1.4 million.

4.1.3 Parking Revenue (\$1.2 million increase)

Parking Revenue represents income generated predominantly from parking infringements and includes revenue collected from coin operated ticket machines. This class of revenue also represents a significant stream of income to Council. The increase of \$1.2 million reflects increases in the usage of coin operated ticket machines and an expected increase in parking infringement notices issued due to increased patrolling to ensure efficient traffic management.

4.1.4 Charges, Fees & Other Fines (\$0.14 million increase)

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. Income from user charges is projected to increase by 1.6% or \$143,000 compared to 2008/09. Council plans to increase user charges for all areas by 3.0% in line with expected inflationary trends and wage growth over the budget period to maintain parity of user charges with the costs of service delivery.

4.1.5 Leisure Centre Fees (\$0.26 million increase)

Leisure Centre Fees represent income generated from Council's four leisure and recreational facilities: Collingwood Leisure Centre, Richmond Recreation Centre, Fitzroy Leisure Centre and Burnley Golf course. The increase for 2009/10 of \$264,000 is mainly as a result of an expected increase in memberships, wet and dry programs and casual swimming across the three leisure centres which is also expected to lead to an increase in merchandise sales.

4.1.6 Reimbursement & Contributions (\$1. 2million decrease)

Reimbursements & Contributions relate mainly to monies paid by developers in regard to public resort and recreation, drainage and car parking in accordance with planning permits issued for property development. The decrease of \$1.2 million is mainly due to no contributions being received for the IMAP Project as well as capital contributions being reallocated to capital grants.

4.1.7 Interest on Investments (\$0.55 million decrease)

Interest revenue includes interest on Council's cash investments. Interest on investments is forecast to decrease by 46% or \$550,000 compared to 2008/09. This is due to the expected continuation of low interest rates throughout 2009/10.

4.1.8 Grants - Operating (\$0.12 million decrease)

Government operating grants and contributions include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers and contributions from other parties towards property development costs. Overall, the level of operating grants has decreased by 1.7% or \$119,000 compared to 2008/09. Significant grant funding is summarised below:

Grant Funding Types	Forecast Actual 2008/09 \$'000	Budget 2009/10 \$'000	Variance (Unfav) \$'000
Home Care	1,525	1,559	34
Family and Children	2,860	2,565	(295)
Meals Delivery	220	206	(14)
Library Development	401	410	9

The reduction in Family and Children's funding is due to the outsourcing of the Family Day Care program to the Brotherhood of St Laurence.

4.1.9 Grants - Capital (\$1.5 million increase)

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Overall the level of capital grants has increased by 136% or \$1.5 million compared to 2008/09 due mainly to specific funding for some large capital works projects. Section 6. "Analysis of Capital Budget" includes a more detailed analysis of the grants and contributions expected to be received during the 2009/10 year.

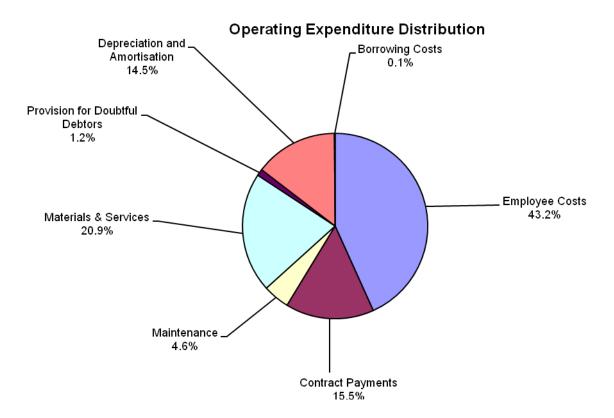
4.1.10 Net Gain on Sale of Assets (\$1.7 million increase)

Proceeds from the sale of Council assets of \$2.2 million for 2009/10 relates to the planned cyclical replacement of part of the plant and vehicle fleet (\$0.31 million) and the sale of land in Argyle Street (\$690,000) and Tudor Street (\$1.2 million). The carrying amount of assets sold is budgeted to be \$0.39 million.

4.2 Operating expenditure

Expenditure Types	Reference	Forecast Actual 2008/09 \$'000	Budget 2009/10 \$'000	Variance (Unfav) \$'000
Employee Costs	4.2.1	46,254	48,117	(1,863)
Contract Payments	4.2.2	16,149	17,203	(1,054)
Maintenance	4.2.3	5,100	5,132	(32)
Materials & Services	4.2.4	21,502	23,279	(1,777)
Provision for Doubtful Debtors	4.2.5	1,269	1,293	(24)
Depreciation and Amortisation	4.2.6	15,800	16,100	(300)
Borrowing Costs	4.2.7	238	137	101
Total operating expenditure		106,312	111,261	(4,949)

Source: Appendix A



4.2.1 Employee Costs (\$1.8 million increase)

Employee costs include all labour related expenditure such as wages and salaries and oncosts such as allowances, leave entitlements including long service leave and employer superannuation.

Employee costs are forecast to increase by 4% or \$1.8 million compared to 2008/09. This increase relates to:

 Council's Enterprise Bargaining Agreement (EBA) increment of 4.7% which is estimated to cost \$1.8 million in 2009/10;

City of Yarra – Adopted Budget 2009/10

In summary, average staff numbers (based on monthly averages) are as follows:

	Number of EFT's		
Type of employment	2008/09 2009/10		
Permanent	578	592	
Casual	55	50	
New Initiatives	12	5	
Total	645	647	

4.2.2 Contract Payments (\$1.0 million increase)

Contract Payments are forecast to increase by 6.5% or \$1.0 million compared to 2008/09. Most contracts are expected to increase by at least 3% from 2008/09 to allow for CPI. Significant increases include:

- Street tree planting (\$580,000)
- Recycling collection (\$435,000)
- Valuations (\$221,500)

These are partially offset by decreases in contract payments for:

- Council elections (\$350,000)
- Waste management (\$153,000)

4.2.3 Maintenance (\$0.03 million increase)

Maintenance includes programmed and reactive repairs performed on council's building assets, road openings, cleaning of council buildings and the maintenance costs associated with information systems software. There are no major variances in maintenance costs for the 2009/10 year.

4.2.4 Materials & Services (\$1.8 million increase)

The increase in other materials and services relate to a range of unclassified items including: advertising, insurances, consultants, legal fees, utilities, street lighting, telecommunications and other miscellaneous expenditure items. Other materials and services are forecast to increase by \$1.8 million compared to 2008/09 mainly as a result of a one off payment of \$0.7 million for a 40 year lease of the Atherton Gardens Children's Hub, an increase in utility costs of \$0.32 million due to Council increasing its green energy usage to 65% and an expected increase in insurance premiums of \$0.12 million. This is offset by decrease in payments to consultants of \$0.58 million.

4.2.5 Provision for Doubtful Debtors (\$0.24 million increase)

Council's provision for doubtful debts relates to the provision of car parking infringement debtors. The provision for doubtful debtors is based on 18% of parking infringements issued. The increase is due to Council expecting an increase of \$240,000 in income related to parking infringements issued in 2009/10.

4.2.6 Depreciation & Amortisation (\$0.3 million increase)

Depreciation relates to the usage of Council's property, plant and equipment including infrastructure assets such as roads and drains. The increase of \$300,000 for 2009/10 is to allow for the depreciation of new assets capitalised throughout the year.

4.2.7 Borrowing Costs (\$0.1 million decrease)

Debt servicing costs represent the cost of Councils borrowings. The decrease in costs for 2009/10 reflects the reduction in planned interest component of the repayments as a result of the reduction in the level of existing debt in accordance with the Council's adopted debt strategy contained in the Strategic Resource Plan.

5 Analysis of budgeted cash position

This section of the budget report analyses the expected cash flows for the 2009/10 year. The analysis is based on three main categories of cash flow. In summary these are:

- Operating activities these activities refer to the cash generated or used in carrying out the normal service delivery functions of Council.
- Investing activities these activities refer to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, equipment.
- Financing activities these activities refer to cash generated or used in the financing
 of Council functions and include borrowings from financial institutions and advancing
 of repayable loans to other organisations. These activities also include repayment of
 borrowings.

The significance of budgeting cash flows for Council is that it is a key factor in setting the level of rates and providing a guide to the level of capital expenditure the Council can sustain with or without using existing cash reserves.

5.1 Budgeted statement of cash flows

		Forecast		
		Actual 2008/09	Budget 2009/10	Variance (Outflow)
	Reference	\$'000	\$'000	\$'000
Operating Activities	5.1.1	·		·
Receipts from customers		100,713	103,924	3,211
Payments to suppliers		(89,540)	(94,985)	(5,445)
		11,173	8,939	(2,234)
Interest received		1,205	650	(555)
Government receipts		9,705	11,480	1,775
Cash inflows from operating activities		22,083	21,069	(1,014)
Cash Flows Investing Activities	5.1.2			
Proceeds from sale of assets		700	2,200	1,500
Payments for property plant & equipment		(23,840)	(22,220)	1,620
Cash outflows from investing activities		(23,140)	(20,020)	3,120
Cash Flows from Financing Activities	5.1.3			
Proceeds from borrowings	00	0	0	0
Repayment of borrowings		(1,814)	(1,364)	450
Cash outflows from financing activities		(1,814)	(1,364)	450
Notice and the second second second		(2,871)	(045)	0.550
Net increase (decrease) in cash held		18,682	(315)	2,556
Cash at the beginning of the year	5.1.4	15,811	15,812	(2,870)
Cash at the end of the year	3.1.4	13,011	15,497	(314)
Represented by				
Restricted cash and investments				
- Statutory reserves		7,144	7,994	850
- Discretionary reserves		2,912	1,630	(1,282)
- Long service leave		5,755	5,873	118
Total cash and investments		15,811	15,497	(314)

Source: Appendix A

5.1.1 Operating activities (\$1.0 million decrease)

Operating activities refer to the cash generated or used in the normal service delivery functions of Council. The decrease in cash inflows from operating activities is due to a \$5.4 million increase in payments to suppliers/employees, which is largely due to the effect of the enterprise bargaining agreement and a reduction in interest received from investments of \$0.6 million received due to low interest rates. This is off-set by a \$3.2 million increase in receipts received due to an increase in rate income of 4.5% and an increase in parking revenue.

5.1.2 Investing activities (\$3.1 million decrease)

Investing activities refer to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, equipment, etc. The decrease in payments for investing activities represents a slight decrease in capital works payments for 2009/10. Proceeds from the sale of assets are forecast to increase by \$1.5 million due to settlement of land sales. Refer to Appendix D for a more detailed report.

5.1.3 Financing activities (\$0.45 million decrease)

Financing activities refer to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of the principal component of loan repayments for the year. For 2009/10 the total amount of principal repayments is \$1.4 million and no new borrowings.

5.1.4 Cash at end of the year (\$0.3 million decrease)

Overall, total cash and investments are forecast to decrease by \$0.3 million to \$15.5 million as at 30 June 2010.

5.2 Restricted funds

The cash flow statement estimates that Council at 30 June 2010 will have cash and investments of \$15.5 million which has certain restrictions as follows:

- Statutory reserves (\$8.0 million) These funds must be applied for specified statutory purposes in accordance with various legislative and contractual requirements. Whilst these funds earn interest revenues for Council, they are not available for other purposes.
- Discretionary reserves (\$1.6 million) These funds are available for whatever purpose Council decides is their best use. There are no restrictions on the use of these funds other than as Council may itself impose. In this case Council has made decisions regarding the future use of these funds and unless there is a Council resolution to change those decisions these funds should be used for those earmarked purposes. The decisions about future use of these funds has been reflected in Council's Long Term Financial Plan and any changes in future use of the funds will be made in the context of the future funding requirements set out in the plan.
- Long service leave (\$5.8 million) These funds are separately identified as restricted
 to ensure there is sufficient funds to meet Council's long service leave obligations as set
 out in the Local Government (Long Service Leave) Regulations 2002.

6 Analysis of capital budget

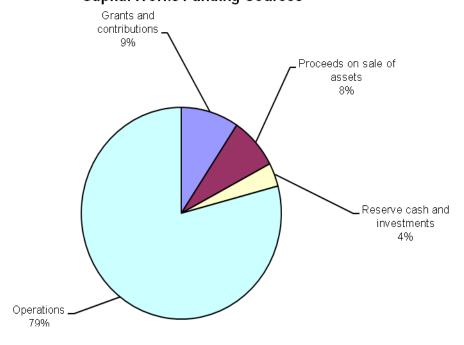
This section of the report analyses the planned capital expenditure budget for the 2009/10 year and the sources of funding for the budget.

6.1 Funding sources

Sources of Funding	Reference	Forecast Actual 2008/09 \$'000	Budget 2009/10 \$'000	Variance \$'000
External				
Grants and contributions	6.1.1	860	2,590	1,730
Proceeds on sale of assets	6.1.2	500	2,200	1,700
\$	Sub total	1,360	4,790	3,430
Internal				
Reserve cash and investments	6.1.3	1,000	1,000	0
Operations	6.1.4	24,534	21,984	(2,550)
:	Sub total	25,534	22,984	(2,550)
Total funding sources		26,894	27,774	880

Source: Appendix A Appendix C

Capital Works Funding Sources



City of Yarra - Adopted Budget 2009/10

6.1.1 Grants and contributions (\$2.6 million)

Capital grants and contributions include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Significant grants and contributions are budgeted to be received for:

- Roads to Recovery (\$203,420)
- Victoria Grants Commission (\$350,000)
- Sport and Recreation Victoria (\$871,830)
- Regional and Local Community Infrastructure Grant (\$305,000)

6.1.2 Proceeds from sale of assets (\$2.2 million)

Proceeds from sale of assets includes, motor vehicle sales in accordance with Council's fleet renewal policy of \$310,000 and the sale of land in Argyle Street (\$690,000) and Tudor Street (\$1.2 million).

6.1.3 Reserve cash and investments (\$1.0 million)

The Council has specific cash reserves, which it is currently using to part fund its annual capital works program. The reserves include monies set aside for specific purposes such as Public Open Space. For 2009/10 \$1.0 million will be used to fund part of the capital works program.

6.1.4 Operations (\$22.0 million)

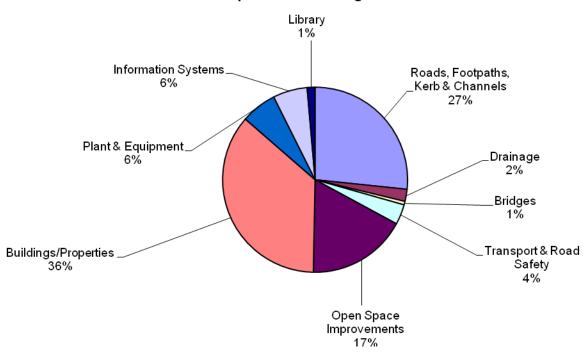
During the year Council generates cash from its operating activities, which is used as a funding source for the capital works program. It is forecast that \$22.0 million will be generated from operations to fund the 2009/10 capital works program. Refer section 5. "Budgeted Cash Position" for more information on funds from operations.

6.2 Capital works

Forecast Actual Budget				
Capital Works Areas	Reference	2008/09 \$'000	2009/10 \$'000	Variance \$'000
Works carried forward from 2008/09	6.2.1		5,713	(5,713)
New works for 2009/10				
Roads, Footpaths, Kerb & Channels	6.2.2	6,920	7,060	(140)
Drainage	6.2.3	675	590	85
Bridges	6.2.4	160	170	(10)
Transport & Road Safety	6.2.5	911	974	(63)
Open Space Improvements	6.2.6	4,818	3,691	1,127
Buildings/Properties	6.2.7	7,316	6,527	789
Plant & Equipment	6.2.8	2,371	1,270	1,101
Information Systems	6.2.9	3,297	1,394	1,903
Library	6.2.10	426	385	41
Total new works		26,894	22,061	4,833
Total capital works		26,894	27,774	(880)
New works for 2009/10 represented by:				
Renewal		14,842	13,433	1,409
Upgrade		6,957	7,719	(762)
New		5,095	6,622	(1,527)
Total Capital Works		26,894	27,774	(880)

Source: Appendix A Appendix C

Capital Works Program Allocation



6.2.1 Carried forward works (\$5.713 million)

At the end of each financial year there are projects, which are either incomplete or not commenced due to planning issues, weather delays, extended consultation etc. For the 2008/09 year it is forecast that \$5.713 million of capital works will be incomplete and be carried forward into the 2009/10 year. The more significant projects include:

- Victoria Park \$850,000
- Alphington Park Pavilion / Grandstand \$819,000
- Collingwood Town Hall and Precinct \$671,500
- Collingwood Leisure Centre Upgrade \$600,000

6.2.2 Roads, Footpaths, Kerb & Channel (\$7.060 million)

For the 2009/10 year the more significant projects include:

- Street Lights \$815,000
- Westbank Terrace (Bridge Rd to Bendigo St) Kerb & Channel \$245,000
- Westbank Terrace (Bridge Rd to Bendigo St) Pavement \$170,000
- Unscheduled Works (Yarra to Yarra) Pavement \$150,000
- Balmain Street (Green St to Church St) \$140,000
- Amsterdam Street (Church St to Brighton St) Kerb & Channel \$130,000
- 2213 Pilkington Street Lane Drainage \$125,000

6.2.3 Drainage (\$590,000)

For the 2009/10 year, the more significant projects include:

- Drainage Other Works \$225,000
- Church Street (SE Freeway to Balmain St) \$140,000

6.2.4 Bridges (\$170,000)

For the 2009/10 year the only project planned is:

Walmer Street, Abbotsford - \$170,000

6.2.5 Transport & Road Safety (\$974,000)

For the 2009/10 year the more significant projects include:

- Local Area Traffic Management Infrastructure (LATM) \$412,000
- Road Safety:
 - Spot Safety \$140,000
 - Pedestrian Provisions \$132,000
 - Safety Around Schools \$44,000
- Bicycle Path Network \$196,000

6.2.6 Open Space Improvements (\$3.691 million)

For the 2009/10 year, the more significant projects include:

- Railway Bridge (Yarra Blvd to Victoria St) \$843,300
- Edinburgh Gardens Wetland and Water Treatment \$400,000
- Bushland Vegetation Various Sites \$275,000
- Edinburgh Gardens \$220,000

6.2.7 Buildings/Properties (\$6.527 million)

For the 2009/10 year the more significant projects include:

- North Fitzroy Library & Community Hub \$1,600,000
- Edinburgh Gardens Cricket Pavilion \$1,067,400
- Victoria Park Bob Rose Pavilion / Social Club \$1,000,000
- Collingwood Leisure Centre Redevelopment \$700,000
- Adaptive Assets Program \$250,000
- Fitzroy Town Hall \$250,000
- Public Toilet Rollout Program \$250,000

6.2.8 Plant and Equipment (\$1.270 million)

For the 2009/10 year, the more significant projects include:

- Plant & Motor Vehicle fleet replacement \$990,000
- Furniture replacement \$225,000

6.2.9 Information Systems (\$1.394 million)

For the 2009/10 year the more significant projects include:

- Asset Management System \$554,000
- PC Upgrades \$250,000
- Network Infrastructure Replacement Program \$170,000

6.2.10 Library (\$0.385 million)

For the 2009/10 year, the only project planned is:

Library Equipment – Book & AV purchases - \$385,000

7 Analysis of budgeted financial position

This section of the budget report analyses the movements in assets, liabilities and equity between 2008/09 and 2009/10. It also considers a number of key performance indicators.

7.1 Budgeted Balance Sheet

	Reference	Forecast Actual 2008/09 \$'000	Budget 2009/10 \$'000	Variance \$'000
Assets				
Current assets	7.1.1	26,795	26,945	150
Non-current assets	7.1.2	1,083,173	1,089,424	6,251
Total Assets		1,109,968	1,116,369	6,401
Liabilities				
Current liabilities	7.1.3	17,794	17,553	241
Non-current liabilities	7.1.4	2,321	1,412	909
Total Liabilities		20,115	18,965	1,150
Net assets		1,089,853	1,097,404	7,551
Equity	7.1.5			
Accumulated surplus		547,161	553,882	6,721
Reserves		542,692	543,522	830
Total equity		1,089,853	1,097,404	7,551

7.1.1 Current assets (\$0.1 million increase)

The increase in current assets is due to an expected slight increase in receivables from rates and parking fines. Other debtor balances are not expected to change significantly and are at acceptable levels.

7.1.2 Non-current assets (\$6.2 million increase)

The increase in non-current assets is the net result of the capital works program (\$27.8 million of new, renewed and upgraded assets), the depreciation of non-current assets (\$16.1 million) and the disposal through sale of property, plant and equipment (\$0.5 million).

7.1.3 Current liabilities (\$0. 2 million decrease)

The decrease in current liabilities (that is, obligations Council must pay within the next year) is mainly due to a decrease in interest repayments on Council loans.

7.1.4 Non-current liabilities (\$0.9 million decrease)

The reduction in non-current liabilities (that is, obligations Council must pay beyond the next year) results mainly from the ongoing debt reduction program which is consistent with the borrowing strategy outlined in section 8.3 of the budget report. There are no other significant changes in non-current liabilities.

City of Yarra - Adopted Budget 2009/10

7.1 5 Equity (\$7.5 million increase)

The net increase in equity (or net assets) of \$7.5 million results directly from the operating surplus of \$7.5 million.

7.2 Key assumptions

In preparing the Budgeted Balance Sheet for the year ended 30 June 2010 it was necessary to make a number of assumptions about key assets, liabilities and equity balances. The key assumptions are as follows:

- A total of 98% of total rates and charges raised will be collected in the 2009/10 year (2008/09: 97.9% forecast actual);
- Trade creditors to be based on total capital and operating expenditure less written down value of assets sold, depreciation and employee costs. Payment cycle is 30 days;
- Other debtors and creditors to remain consistent with 2008/09 levels:
- Employee entitlements to be increased by Enterprise Bargaining outcome only. No increase in the average rate of leave taken is expected;
- Repayment of loan principal to be \$1.4 million;
- New borrowings of nil; and
- Total capital expenditure to be \$27.8 million.

8 Strategic resource plan

This section of the report introduces the Strategic Resource Plan which covers both financial and non-financial resources, which is required by the Act to be prepared for at least the next four financial years to support the Council Plan. Appendix A on Pages 40-44 presents the financial aspects of the Strategic Resource Plan while the non financial aspects can be found in the following Sections 8.1-8.4.

The Act also requires Council to comply with the following *Principles of Sound Financial Management*:

- Prudently manage financial risks relating to debt, assets and liabilities;
- Provide reasonable stability in the level of rate burden:
- Consider the financial effects of Council decisions on future generations; and
- Provide full, accurate and timely disclosure of financial information.

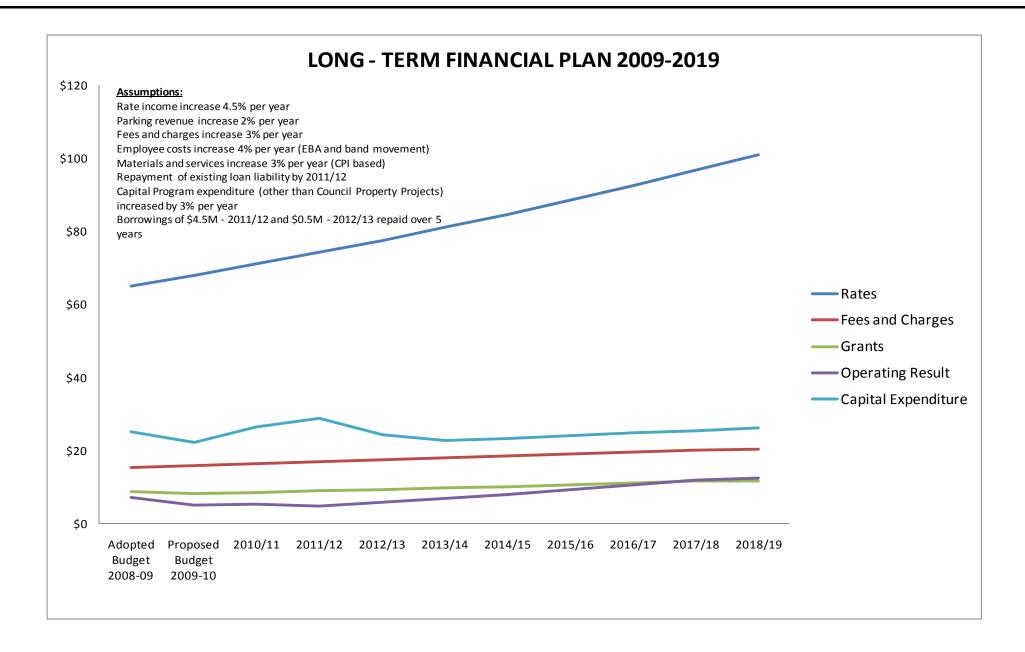
8.1 Long term financial plan

A key component of the Strategic Resource Plan is a Long Term Financial Plan. Council has prepared a Long Term Financial Plan for the four years 2009/10 to 2012/13 in order that the development of this budget could occur in the context of a longer time frame. The Plan takes the strategic objectives and strategies as specified in the Council Plan and expresses them in financial terms for the next four years.

The key objective, which underlines the development of the Plan, is financial sustainability in the medium to long term, whilst still achieving Council's strategic objectives as specified in the Council Plan. Other critical financial objectives, which underpin the Long Term Financial Plan, are:

- Maintain existing service levels;
- Maintain a capital expenditure program over \$20 million per annum in real terms; and
- Achieve a balanced budget on a cash basis.

Important Strategies which also underpin the Plan are Council's Revenue Strategy, Borrowing Strategy and Asset Management Strategy. The following sub sections present an outline of these strategies.



Section 8. Strategic Resource Plan

8.2 Revenue strategy

8.2.1 Rating strategy development

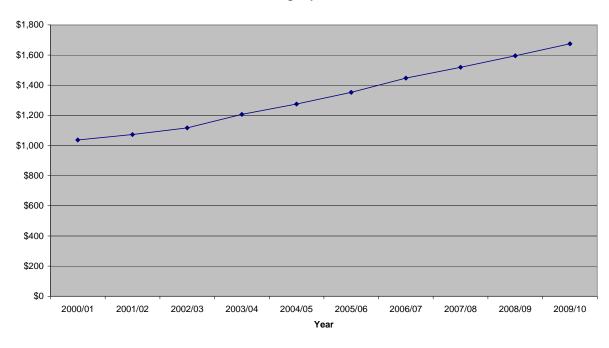
In developing the Long Term Financial Plan (referred to in Section 8.1), rates and charges were identified as an important source of revenue, accounting for 58% of the total revenue received by Council annually. Planning for future rate increases has therefore been an important component of the Long Term Financial Planning process.

Council's rating strategy is based on a common rate for the entire municipality with no municipal charge and no separate garbage charge. The potential implementation of a municipal charge is seen to be regressive by nature and not in keeping with an equitable distribution of the rate burden or Council's environmental, social and financial objectives.

The Net Annual Value (NAV) basis for rating provides an equitable distribution of the rate burden for an inner urban municipality such as Yarra, which has a high incidence of rental property.

Adoption of an alternative valuation/rating basis would require major re-education and potentially result in a significant redistribution of the rate burden presenting undesirable implications for the community.

The rating strategy is premised on the basis that the utilisation of mechanisms such as rebates, concessions and waivers is the most appropriate method of addressing the income based issues of individual ratepayers.



Rates & Charges per assessment

8.2.2 Current year rate income increase

The 2009/10 operating position is predicted to be impacted by wages growth, reductions in government funding and loss of investment income. It will be necessary to achieve future revenue growth whilst containing costs in order to achieve an almost breakeven operating position by 2012/2013 as set out in the Long Term Financial Plan.

Yarra Rate History			
Year	Rates	Rate Income	
2007/08	5.25%	\$61,446	
2008/09	5.30%	\$65,080	
2009/10	4.50%	\$67,970	
2010/11	4.50%	\$71,029	
2011/12	4.50%	\$74,225	
2012/13	4.50%	\$77,565	

In order to achieve these objectives whilst maintaining service levels and a robust capital expenditure program, total rates income will increase by 4.5% in 2009/10 raising a total rate of \$68.0 million, including \$550,000 generated from supplementary rates.

8.2.3 Fees and Charges Pricing Policy Framework

Council's rating strategy recognises the inter relationship between rates and other revenue streams and that Council's pricing policies for various services directly impacts on the level of rates and the resultant rate burden. The requirement for Council funding of various services, through rates, is dependent on the specific pricing policies that are developed by Council for these services.

Fees and charges currently make up 13.6% of Council's revenue, a proportion that has increased over recent years as Council's ability to rely on other external sources of revenue has diminished.

In developing a conceptual framework for the development of specific pricing policies Council has considered a range of issues and established the following principles:

- That the setting of fees and charges is cognisant of Council's environmental, social and financial objectives.
- That user based charges recognise the needs of the disadvantaged in our community
 and that the application of concessional rates in Council's fee structures is targeted to
 our community and recognises the capacity to pay for those service users who may be
 experiencing hardship.
- That Council's fees and charges are reviewed annually in accordance with the parameters of the long term financial strategy.
- That the optimum use of facilities and resources in the context of Council's Asset
 Management Strategy is considered in the setting of user pays based fees and charges.
- That community users of Council services are effectively consulted prior to the introduction of any new or varied service charges in accordance with Council's commitment to affordability in terms of access, equity and fairness.

It is also noted that the level of Council discretion to set fees and charges varies depending on the service. The fees for many of Council's services are prescribed by legislation or regulation. Other services, particularly in regard to the provision of human services, involve funding agreements in which Council must agree to abide by policies that require fees to be set within certain parameters.

The above principles and context provide the framework for Councils pricing policies.

8.3 Borrowing strategy

This section of the report considers the Council's borrowing strategy including strategy development, current year borrowings and proposed borrowing levels for the future.

Forward years are contingent on currently identified funding models which include borrowings. It may be the case that alternative forms of funding can be found in years 20011/12 and 2012/13.

8.3.1 Strategy development

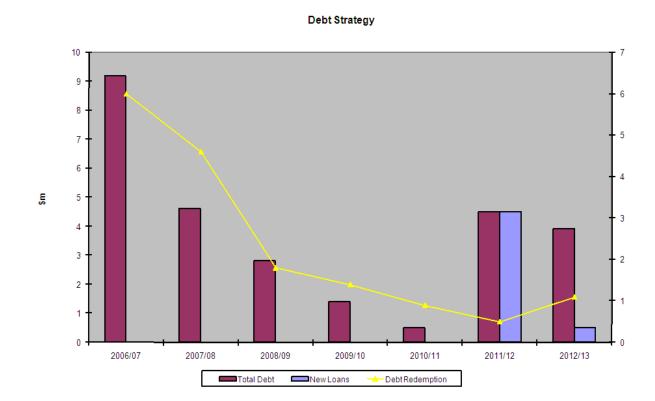
In developing the Long Term Financial Plan (see Section 8.1), borrowings was identified as an important funding source for capital works programs.

Council recognises that long term borrowings can be a useful tool for funding renewal of existing and major new assets. It also recognises that while borrowings enhance the capacity of Council's short term capital program, debt repayment and borrowing costs limit the capacity of future capital programs. It is therefore important that the utilisation of debt as a funding tool is applied judiciously.

Council currently has relatively low borrowing levels for a Victorian metropolitan local authority. Council does however have the capacity under the State Government borrowing guidelines, subject to long term financial plan revision, to take on a higher debt burden should events or circumstances require this.

Council currently holds the following principles in relation to borrowings:

- The current objective of Council's debt management strategy is to achieve a net reduction in current borrowings of \$2.8 million over the three year period of the long term financial plan to 2011/12. This will extinguish Council's current debt commitment.
- Council will provide for the level of debt financing required to support an appropriate level of capital works spending and ensure Council maintains adequate liquidity over the plan period.
- Council recognises that it is appropriate to explore borrowing options for the
 development of major new assets or the significant refurbishment of existing assets
 and this forms part of the funding sources for the projects outlined in Table 1 –
 Council Priority Projects 2009-2013 (refer page 7). See following Debt Strategy
 table.



8.3.2 Current and future year borrowings

For the 2009/10 year, Council has decided not to borrow any funds therefore, after making loan repayments of \$1.4 million, will reduce its total borrowings to \$1.4 million as at 30 June 2010. It is proposed to borrow \$4.5 million in 2011/12 and \$0.5 million in 2012/13.

8.4 Asset management strategy

This section of the report considers the Council's asset management strategy including strategy development, key influences on the current year and proposed capital works levels for the future.

8.4.1 Strategy development

The purpose of the Policy is to broadly outline why asset management is so critical to Yarra's future.

The objective of an Asset Management Policy is to establish a framework for understanding asset management in a structured and co-ordinated manner.

Sound asset management is necessary to enable Council to:

- provide services to current and future generations;
- provide and maintain community infrastructure; and
- encourage and support social, economic, environmental and cultural development.

The Policy outlines Council's asset management vision and sets goals to achieve that vision. The Policy also outlines roles, responsibilities and timeframes associated with implementing sound asset management.

An Asset Management Strategy has also been adopted. The strategy has four main objectives:

- (a) To contribute to the realisation of Council Plans;
- (b) To ensure Council's assets are managed in an appropriate and financially sound manner, enable the provision of appropriate levels of service delivery and maximise the sustainable use of available resources;
- (c) To seek innovative and cost effective means of improving work practices and processes to ensure Council's assets are managed in accordance with best practice principles and
- (d) To minimise Council's exposure to risk in regard to asset failures.

Actions required to meet these objectives include:

- Development and implementation of Asset Management Plans for major asset classes (Roads, Buildings, Open space, Fleet and Artworks) incorporating long term financial projections based on a lifecycle approach, details of service levels, demand forecasts, risk management, acquisition, renewal and disposal plans, operational maintenance plans and an overall performance improvement plan developed from a gap analysis.
- Operation of the Asset Management Steering Committee.
- Introduction of a corporate integrated Asset Management Information System for the storing of primary asset data with linkages to other corporate systems including the Financial System, Geographical Information System, Customer Service Request System and Corporate Records System,

Overview to appendices

The following appendices include voluntary and statutory disclosures of information which provide support for the analysis contained in sections 1 to 8 of this report.

This information has not been included in the main body of the budget report in the interests of clarity and conciseness. Council has decided that whilst the budget report needs to focus on the important elements of the budget and provide appropriate analysis, the detail upon which the annual budget is based should be provided in the interests of open and transparent local government.

The contents of the appendices are summarised below:

Appendix	Nature of information
Α	Budget statements
В	Statutory disclosures
С	Capital works program
D	Activities and initiatives
E	Key strategic activities
F	2009/10 Fees & Charges Schedule
G	Glossary

Budget statements

This appendix presents information in regard to the Standard Statements.

The appendix includes the following budgeted information:

- Budgeted Standard Income Statement
- Budgeted Standard Balance Sheet
- Budgeted Standard Cash Flow Statement
- Budgeted Standard Capital Works Statement
- Budgeted Income Statement by Branch

City of Yarra
Budgeted Standard Income Statement
For the year ending 30 June 2010

	Forecast	Dudnot	Ctuata	via Dansum	oo Dian
	Actual 2008/09	Budget 2009/10	Strategic Resource Plate 2010/11 2011/12 2012/		ce Plan 2012/13
	\$,000	'000	'000	'000	'000
Rates	65,080	67,970	71,029	74,226	77,566
Parking Revenue	17,382	18,584	18,956	19,335	19,721
User Charges, Fees and Other Fines	8,568	8,711	8,972	9,241	9,519
Leisure Centre Fees	6,919	7,183	7,398	7,620	7,849
Grants Commission	1,728	1,427	1,448	1,470	1,492
Government Grants	6,882	6,763	7,067	7,403	7,758
Reimbursements & Contributions	4,400	3,234	3,331	3,431	3,534
Interest Received from Other Entities	1,205	650	673	700	731
Capital Grants	1,095	2,590	3,290	2,000	1,910
Total Revenue from ordinary activities	113,259	117,112	122,164	125,426	130,080
Freely as Octob	40.054	40.44=	50.040	50.040	54.405
Employee Costs	46,254	48,117	50,042	52,043	54,125
Contract Payments	16,149	17,203	17,719	18,251	18,799
Maintenance	5,100	5,132	5,286	5,445	5,608
Other Materials and Services	21,502	23,279	23,976	24,696	25,435
Bad and Doubtful Debts	1,269	1,293	1,319	1,345	1,372
Depreciation & Amortisation	15,800	16,100	16,261	16,424	16,588
Borrowing Costs	238	137	62	17	225
Total Expenses from ordinary activities	106,312	111,261	114,665	118,221	122,152
Net gain on disposal of property, infrastructure,					
plant and equipment.	310	1,700	2,100	1,108	143
Net Result before Transfers to Reserves	7,257	7,551	9,599	8,313	8,071
T () D	(4.000)	(4.000)	(4.000)	(4.000)	(4.000)
Transfers to Reserves	(1,000)	(1,830)	(1,000)	(1,000)	(1,000)
Transfers from Reserves	1,000	1,000	2,500	1,000	1,000
Net Result after Transfers to Reserves	7,257	6,721	11,099	8,313	8,071

City of Yarra
Budgeted Standard Balance Sheet
As at 30 June 2010

	Forecast				
	Actual	Budget		gic Resource	
	2008/09	2009/10	2010/11	2011/12	2012/13
ASSETS	\$,000	'000	'000	'000	'000
Current Assets	1E 010	45 407	16 700	10 506	17.075
Cash Assets	15,812	15,497	16,790	18,506	17,975
Receivables - Rates	1,866	1,919	1,996	2,083	2,176
Receivables - Parking Fines Receivables - Other	5,640	6,052	4,409	4,497	4,587
	2,823	2,823	2,823	2,823	2,823
Accrued Income	354	354	354	354	354
Prepayments	200	200	200	200	200
Inventories	100	100	100	100	100
Total Current Assets	26,795	26,945	26,672	28,563	28,215
Non-Current Assets					
Investments in Associates					
Receivables	20	20	20	20	20
Other Financial Assets	6	6	6	6	6
Property, Infrastructure, Plant & Equipment	1,083,147	1,089,398	1,098,497	1,109,141	1,118,029
Total Non-Current Assets	1,083,173	1,089,424	1,098,523	1,109,167	1,118,055
TOTAL ASSETS	1,109,968	1,116,369	1 125 105	1 127 720	1,146,270
LIABILITIES	1,109,900	1,110,309	1,125,195	1,137,730	1,140,270
Current Liabilities					
	8,261	9 240	0 100	9.062	9 500
Payables Trust Funds		8,219	8,123	8,062 1,365	8,590
	1,286 527	1,312 538	1,338	1,365 560	1,392
Income in Advance			549 6.742		571 7.154
Provisions - Employee Entitlements	6,356	6,547	6,743	6,945	7,154
Interest Bearing Liabilities - Borrowings	1,364	937	486	835	800
Total Current Liabilities	17,794	17,553	17,239	17,767	18,507
Non-Current Liabilities					
Provisions - Employee Entitlements	899	926	953	982	1,011
Interest Bearing Liabilities - Borrowings	1,422	486	0	3,665	3,365
Total Non-Current Liabilities	2,321	1,412	953	4,647	4,376
	2,02 :	-,		.,0	.,6.6
TOTAL LIABILITIES	20,115	18,965	18,192	22,414	22,883
NET ASSETS	1,089,853	1,097,404	1,107,003	1,115,316	1,123,387
5					
Represented by :	E 47 404	FF6 000	E04.004	F70 00 t	504.005
Accumulated Surplus	547,161	553,882	564,981	573,294	581,365
Asset Revaluation Reserve	535,548	535,548	535,548	535,548	535,548
Other Reserves	7,144	7,974	6,474	6,474	6,474
EQUITY	1,089,853	1,097,404	1,107,003	1,115,316	1,123,387

City of Yarra
Budgeted Standard Cash Flow Statement
For the year ending 30 June 2010

	Forecast Actual 2008/09 \$,000	Budget 2009/10 '000	Strateg 2010/11 '000	ic Resource 2011/12 '000	es Plan 2012/13 '000
Cash Flows from Operating Activities					
Receipts from Ratepayers Interest Received from Other Entities Parking Revenue Government Grants Received User Charges Fees and Other Fines Received Reimbursements & Contributions Received Payments to Suppliers Payments to Employees Borrowing Costs	65,096 1,205 15,730 9,705 15,487 4,400 (43,259) (46,043) (238)	67,917 650 16,879 11,480 15,894 3,234 (46,949) (47,899)	70,952 673 19,279 10,516 16,371 3,331 (48,397) (49,818) (62)	74,139 700 17,901 10,783 16,862 3,431 (49,799) (51,777) (17)	77,473 731 18,259 11,111 17,368 3,534 (50,687) (53,852) (225)
Net Cash provided by Operating Activities	22,083	21,069	22,845	22,223	23,712
Cash Flows from Investing Activities					
Payments for Infrastructure, Property Plant & Equipment New Works Proceeds from Sale of Property, Plant & Equipment	(18,798) (5,042) 700	(16,922) (5,298) 2,200	(16,154) (6,761) 2,300	(15,652) (10,178) 1,308	(20,044) (4,206) 343
Net Cash (Used in) Investing Activities	(23,140)	(20,020)	(20,615)	(24,522)	(23,907)
Cash Flows from Financing Activities					
Proceeds from Borrowings Repayment of Capital Works Borrowings	0 (1,814)	0 (1,364)	0 (937)	4,500 (486)	500 (835)
Net Cash (Used In) Financing Activities	(1,814)	(1,364)	(937)	4,014	(335)
Change in Cash Held Cash at Beginning of Financial Period	(2,870) 18,682	(315) 15,812	1,293 15,497	1,716 16,790	(531) 18,506
Cash at End of Financial Period	15,812	15,497	16,790	18,506	17,975

City of Yarra
Budgeted Standard Capital Works Statement
For the year ending 30 June 2010

	Forecast Actual	Budget			
	Actual	Buuget	Strate	gic Resource	e Plan
	2008/09 \$,000	2009/10 '000	2010/11 '000	2011/12 '000	2012/13 '000
Capital works areas					
Roads, Footpaths, Kerb & Channels	6,920	7,400	6,331	7,823	7,665
Drainage	675	590	500	314	875
Bridges	160	170	34	36	60
Transport & Road Safety	911	974	808	1,099	1840
Open Space Improvements	4,818	4,834	4,651	4,931	3,228
Buildings/Properties	7,316	10,026	10,502	11,073	7,451
Plant & Equipment	2,371	1,731	1,829	1,578	1,597
Information Systems	3,297	1,664	1,395	1,496	1,184
Library	426	385	350	350	350
Total Capital Works	26,894	27,774	26,400	28,700	24,250
Represented by:					
Renewal	14,842	13,433	13,399	12,957	14,443
Upgrade	6,957	7,719	4,550	4,434	5,601
New	5,095	6,622	8,451	11,309	4,206
Total Capital Works	26,894	27,774	26,400	28,700	24,250

City of Yarra
Budgeted Standard Income Statement by Branch
For the year ending 30 June 2010

	Forecast 2008/09	Budget 2009/10	Variance (Unfav)
Chief Executive Officer	\$'000	\$'000	\$'000
Chief Executive Officer			
Expenditure			
Chief Executive Officer	458	557	(99)
	458	557	(99)
Surplus/(Deficit)	(458)	(557)	(99)
Governance			
Income			
Competitive Tendering Management	18	4	(14)
Governance Support	85	21	(64)
	103	25	(78)
Expenditure			
Office of Mayor & Councillors	597	550	47
Competitive Tendering Management	80	152	(72)
Governance Support	918	965	(47)
Governance Support	1,595	1,667	(72)
Surplus/(Deficit)	(1,492)	(1,642)	(150)
	(1,102)	(1,012)	(100)
Communications & Customer Services			
Expenditure			
Communications & Customer Services			
Management	92	159	(67)
Communications	1,207	1,207	0
Access Yarra	912	1,101	(189)
	2,211	2,467	(256)
Surplus/(Deficit)	(2,211)	(2,467)	(256)
Total Division Income	103	25	(78)
Total Division Expenditure	4,264	4,691	(427)
Division Surplus/(Deficit)	(4,162)	(4,667)	(505)

Budgeted Standard Income Statement by Branch For the year ending 30 June 2010

City Development	Forecast 2008/09 \$'000	Budget 2009/10 \$'000	Variance (Unfav) \$'000
Director City Development			
Income			
City Development - Division Mgt	658 658	0 0	(658) (658)
	036	<u> </u>	(030)
Expenditure	4.470	440	700
City Development - Division Mgt Major Projects	1,179 0	446 300	733 (300)
	1,179	746	433
Surplus/(Deficit)	(521)	(746)	(225)
Statutory Planning			
Income			
Statutory Planning	2,722	2,640	(82)
	2,722	2,640	(82)
Expenditure			
Statutory Planning	3,160	3,259	(99)
Complete // Deficit)	3,160	3,259	(99)
Surplus/(Deficit)	(438)	(619)	(181)
Strategic & Economic Planning & Development			
Income			
Economic Development Strategic Planning	142 7	197 5	55 (2)
Strategic Flamming	149	202	53
Expenditure			
Strategic & ED Management	207	293	(86)
Economic Development	661	710	(49)
Strategic Planning	944	1,035	(91)
Surplus/(Deficit)	1,812 (1,663)	2,038 (1,836)	(226) (173)
- Surpius/(Denoit)	(1,003)	(1,030)	(173)
Parking Service			
Income			
Parking Services	17,414	18,618	1,204
	17,414	18,618	1,204
Expenditure			
Parking Management	122	136	(14)
Parking Services	5,948 6,070	6,108 6,244	(160) (174)
Surplus/(Deficit)	11,344	12,374	1,030
Appendix A. Budget statements	,	•	46

City Development	Forecast 2008/09 \$'000	Budget 2009/10 \$'000	Variance (Unfav) \$'000
Strategic Transport			
Income			
Transport	2	80	78
	2	80	78
Expenditure			
Transport	948	1,140	(192)
	948	1,140	(192)
Surplus/(Deficit)	(946)	(1,060)	(114)
Building and Regulatory Services			
Income			
Building Services	425	467	42

Building and Regulatory Services			
Income			
Building Services	425	467	42
Local Laws & Animal Management	225	243	18
Public Health	580	580	0
Planning Enforcement	68	60	(8)
Systems & Business Support	1,617	1,492	(125)
	2,915	2,842	(73)
Evnanditura			
Expenditure Building and Regulatory Services Mat	208	177	31
Building and Regulatory Services Mgt			
Building Services	976	1,117	(141)
Local Laws & Animal Management	1,367	1,265	102
Public Health	1,207	1,152	55
Planning Enforcement	474	458	16
Systems & Business Support	426	391	35
	4,658	4,560	98
Surplus/(Deficit)	(1,743)	(1,718)	25
Total Division Income	22.060	24 202	500
Total Division Income	23,860	24,382	522
Total Division Expenditure	17,827	17,987	(160)
Division Surplus/(Deficit)	6,033	6,395	362

Budgeted Standard Income Statement by Branch For the year ending 30 June 2010

Corporate & Financial Services	Forecast 2008/09 \$'000	Budget 2009/10 \$'000	Variance (Unfav) \$'000
Director Corporate & Financial Services	·	•	•
Director corporate & Financial dervices			
Income Corporate Services Division Met	40	40	(
Corporate Services - Division Mgt	40	40 40	
Evnanditura			
Expenditure Corporate Services - Division Mgt	1,608	1,661	(53
Internal Audit Administration	99	123	(24
Themai / talk / talk instruction	1,707	1,784	(77
Surplus/(Deficit)	(1,667)	(1,744)	(77
	(1,001)	(-,/	\·-
Finance			
Income			
Finance Branch Mgt	1,388	1,732	34
Financial Accounting	1,207	2,540	1,33
Rates Revenue	65,100	67,922	2,82
Valuations	327 68,022	320 72,514	4,49
	00,022	72,314	7,73
Expenditure			
Finance Branch Mgt	1,644	1,619	2
Financial Accounting	1,021	1,112	(9
Management Accounting	285	265	`2
Oncost Administration	963	(247)	1,21
Payroll Services	215	223	(8
Revenue Management	793	782	1
Valuations	378	592	(21
	5,299	4,346	95
Surplus/(Deficit)	62,723	68,168	5,44
Information Systems			
Expenditure			
Information Services Management	432	261	17
Business Analysis	486	542	(50
Corporate Records	687	752	(6:
Graphical Information Systems	300	307	`(
Help Desk	750	996	(24
Network Infrastructure	808	624	· 18
Telecommunications	500	512	(12
	3,963	3,994	(3
Cumplica // Definit)	(2.002)	(2.004)	/2

(3,963)

Surplus/(Deficit)

(31)

(3,994)

Corporate & Financial Services	Forecast 2008/09 \$'000	Budget 2009/10 \$'000	Variance (Unfav) \$'000
People & Organisational Development			
Income			
Organisational Development	5	0	(5)
	5	0	(5)
Expenditure			
Organisational Development	566	460	106
·	566	460	106
Surplus/(Deficit)	(561)	(460)	101
Expenditure			
Human Resource	492	583	(91)
Occupational Health & Safety	134	147	(13)
Occupational reality & datety	626	730	(104)
Surplus/(Deficit)	(626)	(730)	(104)
Depreciation			
Depreciation & Amortisation	15,799	16,100	(301)
Total Division Income	68,067	72,554	4,487
Total Division Expenditure	27,960	27,414	546
Division Surplus/(Deficit)	40,107	45,140	5,033

Budgeted Income Statement by Branch For the year ending 30 June 2010

Community Programs	Forecast 2008/09 \$'000	Budget 2009/10 \$'000	Variance (Unfav) \$'000
Director Community Programs			
Expenditure			
Community Development Mgt	517	1,246	(729)
	517	1,246	(729)
Surplus/(Deficit)	(517)	(1,246)	(729)
Family & Children Services			
Income			
Family & Children Services Mgt	170	200	30
Service Planning & Development	47	45	(2)
Family Services	1,003	982	(21)
Children Services	4,304	4,202	(102)
	5,524	5,429	(95)
Expenditure			
Family & Children Services Mgt	847	901	(54)
Service Planning & Development	103	223	(120)
Family Services	2,497	2,493	\ 4
Children Services	5,690	5,428	262
	9,137	9,045	92
Surplus/(Deficit)	(3,613)	(3,616)	(3)
Culture and Library Services			
Income Civic Facilities	272	343	71
Library Collections & Services	209	267	58
Library Development	417	410	(7)
	898	1,020	122
Expenditure			
Arts & Cultural Services	771	876	(105)
Civic Facilities	941	984	(43)
Library Collections & Services	2,681	2,721	(40)
Library Development	752	839	(87)
Cultural & Community Planning	150	177	(27)
	5,295	5,597	(302)
Surplus/(Deficit)	(4,397)	(4,577)	(180)

	Forecast 2008/09	Budget 2009/10	Variance (Unfav)
Community Programs	\$'000	\$'000	\$'000
Aged and Disability Services			
Income			
Aged Services - Administration & Mgt	50	50	0
Assessment & Planning	718	725	7
Home Care Services	1,810	1,986	176
Meals Services	548	531	(17)
Social Support Service	419	422	3
	3,545	3,714	169
Expenditure			
Aged Services - Administration & Mgt	732	787	(55)
Assessment & Planning	835	847	(12)
Home Care Services	2,467	2,487	(20)
Meals Services	1,329	1,350	(21)
Social Support Service	956	958	(2)
Occurs have MD officially	6,319	6,429	(110)
Surplus/(Deficit)	(2,774)	(2,715)	59
Community Planning & Advocacy			
Community Figuring & Advocacy			
Income			
Community Advocacy	171	102	69
Neighborhood Planning & Community Engagement	15	15	0
Social Planning	1	0	1
_	187	117	70
Francis districts			
Expenditure Community Advocacy	2,068	2,225	(157)
Community Planning & Advocacy	2,008	2,225	(83)
Neighborhood Planning & Community Engagement	228	286	(58)
Social Planning	536	554	(18)
	3,035	3,351	(316)
Surplus/(Deficit)	(2,848)	(3,234)	386
		· · · · · ·	
Total Division Income	10,154	10,280	126
Total Division Expenditure	24,303	25,668	(1,365)
Division Surplus/(Deficit)	(14,150)	(15,387)	(1,239)

Budgeted Standard Income Statement by Branch For the year ending 30 June 2010

Infrastructure Services	Forecast 2008/09 \$'000	Budget 2009/10 \$'000	Variance (Unfav) \$'000
Director Infrastructure Services			
Expenditure			
Asset Management Division	632	551	81
0 1 1/2 (1/2)	632	551	81
Surplus/(Deficit)	(632)	(551)	81
Leisure Facilities			
Income			
Burnley Golf Course	580	706	126
Yarra Leisure	6	1	(5)
Recreation	369	124	(245)
Collingwood Leisure Centre	2,297	2,413	116
Fitzroy Swimming Pool	1,583	1,585	2
Richmond Recreation Centre	2,888	3,005	117
	7,723	7,834	111
Expenditure			
Burnley Golf Course	569	577	(8)
Yarra Leisure	36	52	(16)
Recreation	479	526	(47)
Collingwood Leisure Centre	2,242	2,240	2
Fitzroy Swimming Pool	1,832	1,857	(25)
Richmond Recreation Centre	2,742	2,680	62
	7,900	7,932	(32)
Surplus/(Deficit)	(177)	(98)	79
Infrastructure			
Income			
Asset Management & Properties	350	285	(65)
City Infrastructure	528	0	(528)
Engineering Services Contract	67	70	3
	945	355	(590)
Expenditure			
Asset Management & Properties	883	893	(10)
Building Maintenance	2,681	2,683	(2)
City Infrastructure	680	604	76
Engineering Services Contract	642	727	(85)
	4,886	4,907	(21)
Surplus/(Deficit)	(3,941)	(4,552)	(611)

Infrastructure Services	Forecast 2008/09 \$'000	Budget 2009/10 \$'000	Variance (Unfav) \$'000
Environment and Recreation Services			
Income			
Environmental Management	139	90	(49)
Open Space & Recreation	41	45	4
	180	135	(45)
Expenditure			
Environmental & Recreation Services Mgt	118	212	(94)
Environmental Management	1,671	2,820	(1,149)
Open Space & Recreation	4,494	5,247	(753)
	6,283	8,279	(1,996)
Surplus/(Deficit)	(6,103)	(8,144)	(2,041)
Access			
Assets			
Expenditure			
Asset Management	197	158	39
	197	158	39
Surplus/(Deficit)	(197)	(158)	(39)
Engineering Operations			
Income			
Fleet Management	704	312	392
Road Maintenance	47	47	0
Service Contract Management	433	160	273
Road Maintenance Contract	643	635	8
	1,827	1,154	673
Expenditure			
Engineering Operations Management	166	172	(6)
Fleet Management	(545)	(635)	90
Road Maintenance	57	58	(1)
Service Contract Management	9,927	10,978	(1,051)
Road Maintenance Contract	2,837	3,595	(758)
	12,442	14,168	(1,726)
Surplus/(Deficit)	(10,615)	(13,014)	2,399
Total Division Income	10,675	9,478	(1,197)
Total Division Expenditure	32,340	35,995	(3,655)
Division Surplus/(Deficit)	(21,665)	(26,517)	(4,852)

Statutory disclosures

This appendix presents information required pursuant to the Act and the Regulations to be disclosed in the Council's annual budget.

The appendix includes the following budgeted information:

- Borrowings
- Rates and charges
- Valuation Basis

Statutory disclosures

Section 127 of the Local Government Act 1989 Regulation 8 of the Local Government (Finance and Reporting) Regulations 2004

8. Matters to be included in budgets

For the purposes of sections 127(2) (e) and 128(3) of the Act the budget and any revised budget must contain the following information for the financial year to which the budget or revised budget relates:

- (a) Proposed Borrowings: \$0
- (b) Proposed Debt redemption: \$1,363,687

(c)

- (i) The general rate in the dollar, based on Net Annual Value on all rateable properties within the Municipality, is 0.044480 cents in the dollar.
- (ii) There is a common rate, based on Net Annual Value for all rateable properties within the Municipality.
- (iii) The estimated total amount to be raised by general rates for the twelve month period 1 July 2009 to 30 June 2010 is \$67,351,310.
- (iv) The percentage change in the rate in the dollar compared to that of the previous financial year is an increase of 3.2%.
- (v) The total number of rateable assessments compared to previous year is 42,726 (2009/10), 42,209 (2008/09).
- (vi) The total number of rateable assessments is 42,726.
- (vii) The basis of valuation is Net Annual Value.
- (viii) The estimated total value of land in respect of which rates are to be levied is \$1,514,177,324 compared to \$1,494,789,164.
- (ix) A Municipal charge is not proposed.
- (x) The service charge for the collection and disposal of contents from a mobile garbage bin is \$263.00 for each non-rateable land (or part) in respect of which an annual service charge may be levied.
- (xi) The estimated amount to be raised by the service charge for the collection and disposal of contents from a mobile garbage bin from non-rateable land is \$8,000.
- (xii) Council will provide a waiver of \$100 of the general rates payable by eligible pensioners.

Statutory disclosures (cont.)

In accordance with Section 4(4) of the *Cultural and Recreational Lands Act* 1963, the amount in lieu of rates payable in respect of each rateable land described below for the twelve month period 1 July 2009 to 30 June 2010 are:

Name and Address Richmond Union Bowling Club 4 Gleadell Street, Richmond	Amount Payable \$20.00
Fairfield Canoe Club 7-9 The Esplanade, Fairfield	\$1,181.80
Alphington Bowling Club Parkview Road, Fairfield	\$2,438.00

The estimated amount to be raised under the *Recreational and Lands Act* 1963 is \$3,639.80.

(xiii) Bridge Road Special Charge Scheme:

From Hoddle Street to the Yarra River and Church Street from Berry Street to Cameron Street on the west side and Waterloo Street to Highett Street. The charge is \$250.00 (ground floor), \$150.00 (other than at ground floor) or \$100.00 (with no frontage to Bridge Road) per property in the above noted area. The estimated amount to be raised by this special charge is \$132,620.

- (xiv) The estimated total of Rates and Municipal Charges is \$67,351,310.
- (xv) The estimated total of Rates and Charges is \$67,970,330.
- (xvi) There is an increase of 3.2% in the service charge for the collection and disposal of contents from a mobile garbage bin from non-rateable land compared to that of the previous financial year.

There is a 3.2% increase in the amount in lieu of rates under the *Cultural and Recreational Lands Act* 1963 compared to that of the previous financial year. The charges for the Fairfield Canoe Club and the Alphington Bowling Club are based on fifty per cent of the general rate. The charge for the Richmond Union Bowling Club is at the same level as in the preceding year.

- (xvii) The estimated percentage change in the total amount to be raised by rates and charges compared to that of the previous year is 4.5%.
- (xviii) There are no significant changes that may affect the estimated amounts to be raised.

Capital works program

This appendix presents a listing of the capital works projects that will be undertaken for the 2009/10 year.

The capital works projects are grouped by class and include the following:

- New, renewal and upgrade works for 2009/10
- Works carried forward from the 2008/09 year

City of Yarra Detailed Capital Works Program For the year ending 30 June 2010

1. New, Renewal and Upgrade works

\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Project	Project Cost	Renewal	Upgrade	New	Internally Funded	Externally Funded
RCADS, FOOTPATHS, KERBS & CHANNELS KERB & CHANNELS			\$	\$	\$	\$	\$
KERB & CHANNEL Amsterdam Street (Church St - Brighton St) 130,000 13	ROADS, FOOTPATHS, KERBS & CHANNELS			•			
Barkly Street (St George Rd - Bundara St)							
Barkly Street (St George Rd - Bundara St)		130,000	130,000			130,000	
Cole Street (Johnson St - End of Street)	, , , , , , , , , , , , , , , , , , , ,	-	•			*	
Gough Pt (Gough St - End of Street)		-				*	
Kerr Street (Young St - Napier St)	,					*	
Larg Street (Bowen Cres - Garton St)	, , ,						
Little Victoria Street (Napier St - George St)			•			*	
Pigdon Street (Rathdowne St - Amess St) 30,000 30,000 30,000 50,0							
Railway Cres. (Adolph St)							
Rout Street (Punt Rd - Wellington St)							
Westbank Terrace (Bridge Rd - Bendigo St) 245,000 245,000 45,000 200,000 2							
White Street (Adolph St - Dunn St)							200 000
SUBTOTAL							200,000
Name	White direct (Adolph St - Dulin St)	40,000	40,000			40,000	
Amsterdam Street (Church St - Brighton St) Balmain Street (Green St - Church St) Balmain Street (Stephenson St - Green St) Belgravia Street (Swan St - End of Street) Brighton Street (Albert St - Lesney St) Canning Street (Curtain St - Fenwick St) Canning Street (Curtain St - Fenwick St) Cilifton Street (George St - Gore St) Cilifton Street (George St - Gore St) Cilifton Street (Spensley St - Little Edmund St) Cilifton Street (Spensley St - Little Edmund St) Cilifton Street (Swan St - Gipps St) Cilifton Street (Swan St - Fend of Street) Davison Street (Swan St - Fend of Street) Davison Street (Swan St - Richmond Tce) Debridge Street (Falconer St - Rowe St) Debridge Street (Falconer St - Rowe St) Fergies Street (Walker St - Spensley St) Spenson Street (Walker St - Spensley St) Spenson Street (Swan St - Gres St) Spenson Street (Swan St - Fend of Street) Davisor Street (Swan St - Fend St) Spenson Street (Walker St - Spensley St) Spenson Street (Swan St - Fend St) Spenson Street (Walker St - Spensley St) Spenson Street (Swan St - Fend St) Spenson Street (Swan St - Spensley St) Spenson Street (Swan	SUBTOTAL	975,000	975,000	-	-	775,000	200,000
Balmain Street (Green St - Church St) 50,000 50,000 50,000 Balmain Street (Stephenson St - Green St) 20,000 20,000 20,000 Barkly Street (Ste George Rd - Bundara St) 60,000 60,000 60,000 Belgravia Street (Swan St - End of Street) 30,000 30,000 30,000 Bendigo Street (Swan St - Khartoum St) 55,000 55,000 55,000 Brighton Street (Albert St - Lesney St) 30,000 30,000 30,000 Canning Street (Curtain St - Fenwick St) 40,000 40,000 40,000 Charles Street (George St - Gore St) 20,000 20,000 20,000 Clifton Street (Spensley St - Little Edmund St) 30,000 30,000 30,000 Clifton Street (Spensley St - Richmond Tce) 25,000 25,000 25,000 Clifton Street (Swan St - Gipps St) 40,000 40,000 40,000 Cole Street (Johnson St - End of Street) 30,000 30,000 30,000 Davison Street (Senet (Seners St - Nursphy St) 55,000 75,000 75,000 Davison Street (Senet (Senet St - Tranmers St) 55,000							
Balmain Street (Stephenson St - Green St) 20,000 20,000 60	Amsterdam Street (Church St - Brighton St)	25,000	25,000			25,000	
Barkly Street (St George Rd - Bundara St) 60,000 60,000 60,000 Belgravia Street (Swan St - End of Street) 30,000 30,000 30,000 Bendigo Street (Swan St - Khartoum St) 55,000 55,000 55,000 Brighton Street (Albert St - Lesney St) 30,000 30,000 30,000 Canning Street (Curtain St - Fenwick St) 40,000 40,000 40,000 Charles Street (George St - Gore St) 20,000 20,000 20,000 Clifton Street (Spensley St - Little Edmund St) 30,000 30,000 30,000 Clifton Street (Spensley St - Richmond Tce) 25,000 25,000 25,000 Clifton Street (Johnson St - End of Street) 30,000 30,000 30,000 Cole Street (Johnson St - End of Street) 30,000 30,000 30,000 Davison Street (Somerset St - Murphy St) 55,000 55,000 55,000 Delbridge Street (Falconer St - Rowe St) 75,000 75,000 75,000 Dwyer Street (Walker St - Spensley St) 35,000 35,000 35,000 Egremont Street (Scotchmer St - Tranmere St) 60,000	Balmain Street (Green St - Church St)	50,000	50,000			50,000	
Belgravia Street (Swan St - End of Street) 30,000 30,000 30,000 55,000 55,000 55,000 55,000 55,000 55,000 55,000 55,000 55,000 55,000 55,000 30,000 30,000 30,000 30,000 30,000 30,000 30,000 30,000 30,000 40,000 40,000 40,000 40,000 40,000 40,000 2	Balmain Street (Stephenson St - Green St)	20,000	20,000			20,000	
Bendigo Street (Swan St - Khartoum St) 55,000 55,000 30,000 30,000 30,000 30,000 30,000 30,000 30,000 30,000 30,000 30,000 30,000 30,000 30,000 30,000 30,000 40,000 40,000 40,000 40,000 40,000 40,000 20,00	Barkly Street (St George Rd - Bundara St)	60,000	60,000			60,000	
Brighton Street (Albert St - Lesney St) 30,000 30,000 30,000 Canning Street (Curtain St - Fenwick St) 40,000 40,000 40,000 Charles Street (George St - Gore St) 20,000 20,000 20,000 Clifton Street (Spensley St - Little Edmund St) 30,000 30,000 30,000 Clifton Street (Gipps St - Richmond Tce) 25,000 25,000 25,000 Clifton Street (Swan St - Gipps St) 40,000 40,000 40,000 Cole Street (Johnson St - End of Street) 30,000 30,000 30,000 Davison Street (Somerset St - Murphy St) 55,000 55,000 55,000 Delbridge Street (Falconer St - Rowe St) 75,000 75,000 75,000 Dwyer Street (Walker St - Spensley St) 35,000 35,000 35,000 Egremont Street (Scotchmer St - Tranmere St) 40,000 40,000 40,000 Fergie Street (Alfred Cres - Scotchmer St) 60,000 60,000 60,000 Fitzroy Street (Bell St - Moor St) 30,000 30,000 30,000 Fitzroy Street (Liftle Victoria St - Victoria St) 25,000	Belgravia Street (Swan St - End of Street)	30,000	30,000			30,000	
Canning Street (Curtain St - Fenwick St) 40,000 40,000 40,000 Charles Street (George St - Gore St) 20,000 20,000 20,000 Clifton Street (Spensley St - Little Edmund St) 30,000 30,000 30,000 Clifton Street (Gipps St - Richmond Tce) 25,000 25,000 25,000 Clifton Street (Swan St - Gipps St) 40,000 40,000 40,000 Cole Street (Johnson St - End of Street) 30,000 30,000 30,000 Davison Street (Somerset St - Murphy St) 55,000 55,000 55,000 Delbridge Street (Falconer St - Rowe St) 75,000 75,000 75,000 Delbridge Street (Walker St - Spensley St) 35,000 35,000 35,000 Egremont Street (Scotchmer St - Tranmere St) 40,000 40,000 40,000 Fergie Street (Alfred Cres - Scotchmer St) 60,000 60,000 60,000 Fitzroy Street (Bell St - Moor St) 30,000 30,000 30,000 Fitzroy Street (King William St - Hanover St) 25,000 25,000 25,000 Fitzroy Street (Little Victoria St - Victoria Pde) 25,000	Bendigo Street (Swan St - Khartoum St)	55,000	55,000			55,000	
Charles Street (George St - Gore St) 20,000 20,000 20,000 Clifton Street (Spensley St - Little Edmund St) 30,000 30,000 30,000 Clifton Street (Gipps St - Richmond Tce) 25,000 25,000 25,000 Clifton Street (Swan St - Gipps St) 40,000 40,000 40,000 Cole Street (Johnson St - End of Street) 30,000 30,000 30,000 Davison Street (Somerset St - Murphy St) 55,000 55,000 55,000 Delbridge Street (Falconer St - Rowe St) 75,000 75,000 75,000 Delbridge Street (Walker St - Spensley St) 35,000 35,000 35,000 Egremont Street (Scotchmer St - Tranmere St) 40,000 40,000 40,000 Fergie Street (Alfred Cres - Scotchmer St) 60,000 60,000 60,000 Fitzroy Street (Bell St - Moor St) 30,000 30,000 30,000 Fitzroy Street (King William St - Hanover St) 25,000 25,000 25,000 Fitzroy Street (Little Victoria St - Victoria St) 15,000 15,000 15,000 George Street (Charles St - End of Street) 15,000	Brighton Street (Albert St - Lesney St)	30,000	30,000			30,000	
Clifton Street (Spensley St - Little Edmund St) 30,000 30,000 30,000 Clifton Street (Gipps St - Richmond Tce) 25,000 25,000 25,000 Clifton Street (Swan St - Gipps St) 40,000 40,000 40,000 Cole Street (Johnson St - End of Street) 30,000 30,000 30,000 Davison Street (Somerset St - Murphy St) 55,000 55,000 55,000 Delbridge Street (Falconer St - Rowe St) 75,000 75,000 75,000 Dwyer Street (Walker St - Spensley St) 35,000 35,000 35,000 Egremont Street (Scotchmer St - Tranmere St) 40,000 40,000 40,000 Fergie Street (Alfred Cres - Scotchmer St) 60,000 60,000 60,000 Fitzroy Street (Bell St - Moor St) 30,000 30,000 30,000 Fitzroy Street (King William St - Hanover St) 25,000 25,000 25,000 Fitzroy Street (Johnston St - Victoria St) 15,000 15,000 15,000 George Street (Charles St - End of Street) 15,000 15,000 15,000 George Street (Charles St - End of Street) 15,000	Canning Street (Curtain St - Fenwick St)	40,000	40,000			40,000	
Clifton Street (Gipps St - Richmond Tce) 25,000 25,000 25,000 Clifton Street (Swan St - Gipps St) 40,000 40,000 40,000 Cole Street (Johnson St - End of Street) 30,000 30,000 30,000 Davison Street (Somerset St - Murphy St) 55,000 55,000 Delbridge Street (Falconer St - Rowe St) 75,000 75,000 Dwyer Street (Walker St - Spensley St) 35,000 35,000 Egremont Street (Scotchmer St - Tranmere St) 40,000 40,000 Fergie Street (Alfred Cres - Scotchmer St) 60,000 60,000 Fitzroy Street (Bell St - Moor St) 30,000 30,000 Fitzroy Street (King William St - Hanover St) 25,000 25,000 Fitzroy Street (Johnston St - Victoria St) 15,000 15,000 George Street (Little Victoria St - Victoria Pde) 25,000 25,000 George Street (Charles St - End of Street) 15,000 15,000 Gertrude Street (Fitzroy St - Brunswick St) 45,000 45,000 Gordon Street (Roseneath St - Ramsden St) 82,000 82,000 Gough Street (Cremorne St - Punt Rd) 50,000<	Charles Street (George St - Gore St)	20,000	20,000			20,000	
Clifton Street (Swan St - Gipps St) 40,000 40,000 40,000 Cole Street (Johnson St - End of Street) 30,000 30,000 30,000 Davison Street (Somerset St - Murphy St) 55,000 55,000 55,000 Delbridge Street (Falconer St - Rowe St) 75,000 75,000 75,000 Dwyer Street (Walker St - Spensley St) 35,000 35,000 35,000 Egremont Street (Scotchmer St - Tranmere St) 40,000 40,000 40,000 Fergie Street (Alfred Cres - Scotchmer St) 60,000 60,000 60,000 Fitzroy Street (Bell St - Moor St) 30,000 30,000 30,000 Fitzroy Street (King William St - Hanover St) 25,000 25,000 25,000 Fitzroy Street (Johnston St - Victoria St) 15,000 15,000 15,000 George Street (Little Victoria St - Victoria Pde) 25,000 25,000 25,000 George Street (Charles St - End of Street) 15,000 15,000 15,000 Gertrude Street (Fitzroy St - Brunswick St) 45,000 45,000 45,000 Gordon Street (Roseneath St - Ramsden St) 82,000 82,000 82,000 Gough Street (Cremorne St	Clifton Street (Spensley St - Little Edmund St)	30,000	30,000			30,000	
Cole Street (Johnson St - End of Street) 30,000 30,000 30,000 Davison Street (Somerset St - Murphy St) 55,000 55,000 55,000 Delbridge Street (Falconer St - Rowe St) 75,000 75,000 75,000 Dwyer Street (Walker St - Spensley St) 35,000 35,000 35,000 Egremont Street (Scotchmer St - Tranmere St) 40,000 40,000 40,000 Fergie Street (Alfred Cres - Scotchmer St) 60,000 60,000 60,000 Fitzroy Street (Bell St - Moor St) 30,000 30,000 30,000 Fitzroy Street (King William St - Hanover St) 25,000 25,000 25,000 Fitzroy Street (Johnston St - Victoria St) 15,000 15,000 15,000 George Street (Little Victoria St - Victoria Pde) 25,000 25,000 25,000 George Street (Charles St - End of Street) 15,000 15,000 15,000 Gertrude Street (Fitzroy St - Brunswick St) 45,000 45,000 45,000 Gordon Street (Roseneath St - Ramsden St) 82,000 82,000 82,000 Gough Street (Cremorne St - Punt Rd) 50,000	Clifton Street (Gipps St - Richmond Tce)	25,000	25,000			25,000	
Davison Street (Somerset St - Murphy St) 55,000 55,000 55,000 Delbridge Street (Falconer St - Rowe St) 75,000 75,000 75,000 Dwyer Street (Walker St - Spensley St) 35,000 35,000 35,000 Egremont Street (Scotchmer St - Tranmere St) 40,000 40,000 40,000 Fergie Street (Alfred Cres - Scotchmer St) 60,000 60,000 60,000 Fitzroy Street (Bell St - Moor St) 30,000 30,000 30,000 Fitzroy Street (King William St - Hanover St) 25,000 25,000 25,000 Fitzroy Street (Johnston St - Victoria St) 15,000 15,000 15,000 George Street (Little Victoria St - Victoria Pde) 25,000 25,000 25,000 George Street (Charles St - End of Street) 15,000 15,000 15,000 George Street (Fitzroy St - Brunswick St) 45,000 45,000 45,000 Gordon Street (Roseneath St - Ramsden St) 82,000 82,000 82,000 Gough Street (Cremorne St - Punt Rd) 50,000 50,000 50,000 Grant Street (Spensley St - Heidelberg Rd) 40,000	Clifton Street (Swan St - Gipps St)	40,000	40,000			40,000	
Davison Street (Somerset St - Murphy St) 55,000 55,000 55,000 Delbridge Street (Falconer St - Rowe St) 75,000 75,000 75,000 Dwyer Street (Walker St - Spensley St) 35,000 35,000 35,000 Egremont Street (Scotchmer St - Tranmere St) 40,000 40,000 40,000 Fergie Street (Alfred Cres - Scotchmer St) 60,000 60,000 60,000 Fitzroy Street (Bell St - Moor St) 30,000 30,000 30,000 Fitzroy Street (King William St - Hanover St) 25,000 25,000 25,000 Fitzroy Street (Johnston St - Victoria St) 15,000 15,000 15,000 George Street (Little Victoria St - Victoria Pde) 25,000 25,000 25,000 George Street (Charles St - End of Street) 15,000 15,000 15,000 George Street (Fitzroy St - Brunswick St) 45,000 45,000 45,000 Gordon Street (Roseneath St - Ramsden St) 82,000 82,000 82,000 Gough Street (Cremorne St - Punt Rd) 50,000 50,000 50,000 Grant Street (Spensley St - Heidelberg Rd) 40,000	Cole Street (Johnson St - End of Street)	30,000	30,000			30,000	
Delbridge Street (Falconer St - Rowe St) 75,000 75,000 75,000 Dwyer Street (Walker St - Spensley St) 35,000 35,000 35,000 Egremont Street (Scotchmer St - Tranmere St) 40,000 40,000 40,000 Fergie Street (Alfred Cres - Scotchmer St) 60,000 60,000 60,000 Fitzroy Street (Bell St - Moor St) 30,000 30,000 30,000 Fitzroy Street (King William St - Hanover St) 25,000 25,000 25,000 Fitzroy Street (Johnston St - Victoria St) 15,000 15,000 15,000 George Street (Little Victoria St - Victoria Pde) 25,000 25,000 25,000 George Street (Charles St - End of Street) 15,000 15,000 15,000 Gertrude Street (Fitzroy St - Brunswick St) 45,000 45,000 45,000 Gordon Street (Roseneath St - Ramsden St) 82,000 82,000 82,000 Gough Street (Cremorne St - Punt Rd) 50,000 50,000 50,000 Grant Street (Spensley St - Heidelberg Rd) 40,000 40,000 40,000	Davison Street (Somerset St - Murphy St)	55,000	55,000			55,000	
Dwyer Street (Walker St - Spensley St) 35,000 35,000 35,000 Egremont Street (Scotchmer St - Tranmere St) 40,000 40,000 40,000 Fergie Street (Alfred Cres - Scotchmer St) 60,000 60,000 60,000 Fitzroy Street (Bell St - Moor St) 30,000 30,000 30,000 Fitzroy Street (King William St - Hanover St) 25,000 25,000 25,000 Fitzroy Street (Johnston St - Victoria St) 15,000 15,000 15,000 George Street (Little Victoria St - Victoria Pde) 25,000 25,000 25,000 George Street (Charles St - End of Street) 15,000 15,000 15,000 Gertrude Street (Fitzroy St - Brunswick St) 45,000 45,000 45,000 Gordon Street (Roseneath St - Ramsden St) 82,000 82,000 82,000 Gough Street (Cremorne St - Punt Rd) 50,000 50,000 50,000 Grant Street (Spensley St - Heidelberg Rd) 40,000 40,000 40,000							
Egremont Street (Scotchmer St - Tranmere St) 40,000 40,000 40,000 Fergie Street (Alfred Cres - Scotchmer St) 60,000 60,000 60,000 Fitzroy Street (Bell St - Moor St) 30,000 30,000 30,000 Fitzroy Street (King William St - Hanover St) 25,000 25,000 25,000 Fitzroy Street (Johnston St - Victoria St) 15,000 15,000 15,000 George Street (Little Victoria St - Victoria Pde) 25,000 25,000 25,000 George Street (Charles St - End of Street) 15,000 15,000 15,000 Gertrude Street (Fitzroy St - Brunswick St) 45,000 45,000 45,000 Gordon Street (Roseneath St - Ramsden St) 82,000 82,000 82,000 Gough Street (Cremorne St - Punt Rd) 50,000 50,000 50,000 Grant Street (Spensley St - Heidelberg Rd) 40,000 40,000 40,000							
Fergie Street (Alfred Cres - Scotchmer St) 60,000 60,000 60,000 Fitzroy Street (Bell St - Moor St) 30,000 30,000 30,000 Fitzroy Street (King William St - Hanover St) 25,000 25,000 25,000 Fitzroy Street (Johnston St - Victoria St) 15,000 15,000 15,000 George Street (Little Victoria St - Victoria Pde) 25,000 25,000 25,000 George Street (Charles St - End of Street) 15,000 15,000 15,000 Gertrude Street (Fitzroy St - Brunswick St) 45,000 45,000 45,000 Gordon Street (Roseneath St - Ramsden St) 82,000 82,000 82,000 Gough Street (Cremorne St - Punt Rd) 50,000 50,000 50,000 Grant Street (Spensley St - Heidelberg Rd) 40,000 40,000 40,000							
Fitzroy Street (Bell St - Moor St) 30,000 30,000 30,000 Fitzroy Street (King William St - Hanover St) 25,000 25,000 25,000 Fitzroy Street (Johnston St - Victoria St) 15,000 15,000 15,000 George Street (Little Victoria St - Victoria Pde) 25,000 25,000 25,000 George Street (Charles St - End of Street) 15,000 15,000 15,000 Gertrude Street (Fitzroy St - Brunswick St) 45,000 45,000 45,000 Gordon Street (Roseneath St - Ramsden St) 82,000 82,000 82,000 Gough Street (Cremorne St - Punt Rd) 50,000 50,000 50,000 Grant Street (Spensley St - Heidelberg Rd) 40,000 40,000 40,000	Fergie Street (Alfred Cres - Scotchmer St)						
Fitzroy Street (King William St - Hanover St) 25,000 25,000 25,000 Fitzroy Street (Johnston St - Victoria St) 15,000 15,000 15,000 George Street (Little Victoria St - Victoria Pde) 25,000 25,000 25,000 George Street (Charles St - End of Street) 15,000 15,000 15,000 Gertrude Street (Fitzroy St - Brunswick St) 45,000 45,000 45,000 Gordon Street (Roseneath St - Ramsden St) 82,000 82,000 82,000 Gough Street (Cremorne St - Punt Rd) 50,000 50,000 50,000 Grant Street (Spensley St - Heidelberg Rd) 40,000 40,000 40,000						*	
Fitzroy Street (Johnston St - Victoria St) 15,000 15,000 15,000 George Street (Little Victoria St - Victoria Pde) 25,000 25,000 25,000 George Street (Charles St - End of Street) 15,000 15,000 15,000 Gertrude Street (Fitzroy St - Brunswick St) 45,000 45,000 45,000 Gordon Street (Roseneath St - Ramsden St) 82,000 82,000 82,000 Gough Street (Cremorne St - Punt Rd) 50,000 50,000 50,000 Grant Street (Spensley St - Heidelberg Rd) 40,000 40,000 40,000							
George Street (Little Victoria St - Victoria Pde) 25,000 25,000 25,000 George Street (Charles St - End of Street) 15,000 15,000 15,000 Gertrude Street (Fitzroy St - Brunswick St) 45,000 45,000 45,000 Gordon Street (Roseneath St - Ramsden St) 82,000 82,000 82,000 Gough Street (Cremorne St - Punt Rd) 50,000 50,000 50,000 Grant Street (Spensley St - Heidelberg Rd) 40,000 40,000 40,000							
George Street (Charles St - End of Street) 15,000 15,000 15,000 Gertrude Street (Fitzroy St - Brunswick St) 45,000 45,000 45,000 Gordon Street (Roseneath St - Ramsden St) 82,000 82,000 82,000 Gough Street (Cremorne St - Punt Rd) 50,000 50,000 50,000 Grant Street (Spensley St - Heidelberg Rd) 40,000 40,000 40,000							
Gertrude Street (Fitzroy St - Brunswick St) 45,000 45,000 45,000 Gordon Street (Roseneath St - Ramsden St) 82,000 82,000 82,000 Gough Street (Cremorne St - Punt Rd) 50,000 50,000 50,000 Grant Street (Spensley St - Heidelberg Rd) 40,000 40,000 40,000							
Gordon Street (Roseneath St - Ramsden St) 82,000 82,000 82,000 Gough Street (Cremorne St - Punt Rd) 50,000 50,000 50,000 Grant Street (Spensley St - Heidelberg Rd) 40,000 40,000 40,000							
Gough Street (Cremorne St - Punt Rd) 50,000 50,000 50,000 Grant Street (Spensley St - Heidelberg Rd) 40,000 40,000 40,000							
Grant Street (Spensley St - Heidelberg Rd) 40,000 40,000 40,000							
						,	
40,000 40,000 40,000 40,000						*	
Kelso Street (Cremorne St - Punt Rd) 35,000 35,000 35,000						*	
Kennedy Street (Johnson St - Full Kd) 35,000 35,000 35,000 35,000 15,000							
King Street (Tanner St - Richmond Tce) 50,000 50,000 50,000							

	Project	Banawal	l la anada	New	Internally	Externally
Project	Cost	Renewal	Upgrade	New	Funded	Funded
	\$	\$	\$	\$	\$	\$
Lang Street (Bowen Cres - Garton St)	80,000	80,000			80,000	
Little Smith Street (Gertrude St - Webb St)	10,000	10,000			10,000	
Little Smith Street (Little Victoria St - Gertrude St)	5,000	5,000			5,000	
Little Victoria Street (Napier St - George St)	30,000	30,000			30,000	
Napier Street (Gertrude St - Little Victoria St)	25,000	25,000			25,000	
Neptune Street (Corsair St - End of Street)	7,000	7,000			7,000	
Newton Street (Church St - Walnut St)	15,000	15,000 30,000			15,000	
Palmer Street (River St - Burnley St) Pearson Street (Church St - Walnut St)	30,000 10,000	10,000			30,000	
Smith Street Pedestrian Amenity Project	50,000	10,000		50,000	10,000 50,000	
Stanley Street (Gipps St - Richmond Tce)	40,000	40,000		30,000	40,000	
Stanley Street (Swan St - Gipps St)	80,000	80,000			80,000	
Stawell Street (Barkly Ave - Madden Gve)	20,000	20,000			20,000	
Union Street (Goodwood St - Bridge Rd)	50,000	50,000			50,000	
Waltham Street (Darlington Pde - Bridge Rd)	40,000	40,000			40,000	
White Street (Adolph St - Dunn St)	35,000	35,000			35,000	
DDA Projects (Yarra - Yarra)	100,000	100,000			100,000	
SUBTOTAL	1,814,000	1,764,000		50,000	1,814,000	
PAVEMENT	1,014,000	1,704,000	-	30,000	1,014,000	<u></u> _
Balmain Street (Green St - Church St)	140,000	140,000			140,000	
Barkly Street (St George Rd - Bundara St)	90,000	90,000			90,000	
Bell Street (Fitzroy St - Brunswick St)	50,000	50,000			50,000	
Bell Street (Mahoney St - Fitzroy St)	40,000	40,000			40,000	
Bell Street (Nicholson St - Mahoney St)	70,000	70,000			70,000	
Birdsall Place (Rathdowne St - End of Street)	100,000	100,000			100,000	
Clifton Street (Spensley St - Little Edmund St)	50,000	50,000			50,000	
Cole Street (Johnson St - End of Street)	35,000	35,000			35,000	
Cubitt Street (Balmain St - Stephenson St)	100,000	100,000			100,000	
Fergie Street (St Georges Rd - Scotchmer St)	64,000	64,000			64,000	
Fitzroy Street (Johnston St - Victoria St)	25,000	25,000			25,000	
Gough PI (Gough St - End of Street)	20,000	20,000			20,000	
Grant Street (Spensley St - Heidelberg Rd)	90,000	90,000			90,000	
Green Street (Electric St - Balmain St)	5,000	5,000			5,000	
Heidelberg Road (Hoddle St - Fenwick St)	60,000	60,000			60,000	
Holton Street East (McIlwraith St - Lygon St)	60,000	60,000			60,000	
Hutchings Street (Church St - Walnut St)	25,000	25,000			25,000	
Little Smith Street (Gertrude St - Webb St)	40,000	40,000			40,000	
Little Victoria Street (Napier St - George St)	15,000	15,000			15,000	
Marion Lane (Royal La - Fitzroy St)	70,000	70,000			70,000	
Newry Street (Rathdowne St - Drummond St)	90,000 25,000	90,000 25,000			90,000	
Pearson Street (Church St - Walnut St) Pigdon Street (Drummond St - Rathdowne St)	65,000	65,000			25,000 65,000	
Pigdon Street (Lygon St - Drummond St)	65,000	65,000			65,000	
Pigdon Street (Rathdowne St - Amess St))	65,000	65,000			65,000	
Railway Cres. (Adolph St)	60,000	60,000			60,000	
Rout Street (Punt Rd - Wellington St)	25,000	25,000			25,000	
Station Street (Lee St - Princes St)	75,000	75,000			75,000	
Station Street (Newry St - Lee St)	75,000	75,000			75,000	
Wellington Street (Council St - Hodgkinson St)	120,000	120,000			. 5,555	120,000
Wellington Street (Alexandra Pde - Council St)	80,000	80,000				80,000
Westbank Terrace (Bridge Rd - Bendigo St)	180,000	180,000			30,000	150,000
White Street (Adolph St - Dunn St)	25,000	25,000			25,000	,
Unscheduled Works (Yarra - Yarra)	150,000	150,000			150,000	
SUBTOTAL	2,249,000	2,249,000			1,899,000	350,000
ROOT BARRIER TREATMENT					-	
Bell Street (Nicholson St - Mahoney St)	65,000	65,000			65,000	

Project	Project Cost	Renewal	Upgrade	New	Internally Funded	Externally Funded
	\$	\$	\$	\$	\$	\$
Rae Street (Annand St - Watkins St)	25,000	25,000			25,000	
Rae Street (Liverpool St - Scotchmer St)	20,000	20,000			20,000	
Rae Street (Newry St - York St)	25,000	25,000			25,000	
Rae Street (Park St - Liverpool St)	15,000	15,000			15,000	
Rae Street (Reid St - Annand St)	20,000	20,000			20,000	
Rae Street (Scotchmer St - Reid St)	20,000	20,000			20,000	
Rae Street (York St - Alexandra Pde)	30,000	30,000	00.000		30,000	
Tree Root Barriers (Yarra - Yarra)	99,000		99,000		99,000	
SUBTOTAL	319,000	220,000	99,000	-	319,000	-
LANES PAVEMENT						
1318 - Richardson Street	40,000	40,000			40,000	
1320 - Pigdon Street	70,000	70,000			70,000	
1345 - Munnering Lane	70,000	70,000			70,000	
1348 - Munnering Lane	30,000	30,000			30,000	
1491.1 - Curtain Street	30,000	30,000			30,000	
1925 - York Street	25,000	25,000			25,000	
1926 - Rae Street	21,000	21,000			21,000	
2122 - Birkenhead Street	45,000	45,000			45,000	
2124.1 - Apperly Street	85,000	85,000			85,000	
382.3 - Lane Reconstruction	35,000	35,000			35,000	
692 - Palmer Street	10,000	10,000			10,000	
SUBTOTAL	461,000	461,000	_	_	461,000	_
LANES DRAINAGE	101,000	101,000			101,000	
1050 - Kelso Street	55,000	55,000			55,000	
1469 - Taplin Place	90,000	90,000			90,000	
2213 - Pilkington Street	125,000	125,000			125,000	
693 - Coppin Street	45,000	45,000			45,000	
70.4 - Lane Reconstruction	25,000	25,000			25,000	
SUBTOTAL	340,000	340,000	_	_	340,000	_
RETAIL STRIP	040,000	040,000			040,000	
Adolph Street Carpark - Chestnut Street	50,000	50,000			50,000	
SUBTOTAL	50,000	50,000	-		50,000	-
STREET FURNITURE						
Furniture	22,000	22,000			22,000	
Signs	15,000	15,000			15,000	
Street Lights	815,000	25,000	790,000		815,000	
SUBTOTAL	852,000	62,000	790,000		852,000	
TOTAL ROADS, FOOTPATHS, KERB & CHANNELS	7,060,000	6,121,000	889,000	50,000	6,510,000	550,000
	,,	, ,,,,,,,,	,	,	,= -,==0	,
DRAINAGE	440.000	440.000			440.000	
Church Street (SE Fwy to Balmain St)	140,000	140,000			140,000	
Gipps Street (Victoria Cres to end of street)	25,000	25,000 25,000			25,000	
Harper Street (Nicholson St to end of street) Nicholson Street (York St to Alexandra Pde)	25,000 25,000	25,000 25,000			25,000	
INICHOISOIT Street (TOTK Strto Alexandra Pde)	25,000	25,000			25,000	

					lu (ann alla	Estamalla.
Project	Project Cost	Renewal	Upgrade	New	Internally Funded	Externally Funded
	\$	\$	\$	\$	\$	\$
Palmer Street (Nicholson St to Fitzroy St)	25,000	25,000			25,000	
Richmond Terrace (Woodlawn St to Lennox St)	50,000	50,000			50,000	
Rushall Cres. (McKean St to Queens Pde)	35,000	35,000			35,000	
Vere Street (Wellington St to Harmsworth St)	25,000	25,000			25,000	
View Street (Lucerne Cres to end of street)	15,000	15,000			15,000	
Other Drainage Works (Yarra to Yarra)	225,000	225,000			225,000	
TOTAL DRAINAGE	590,000	590,000	-	-	590,000	
PRINCES						
BRIDGES Walmer Street, Abbotsford	170,000	170,000			85,000	85,000
·					-	00,000
TOTAL BRIDGES	170,000	170,000	-	-	85,000	85,000
TRANSPORT AND ROAD SAFETY						
Bicycle Network	196,000		196,000		196,000	
East Richmond Station - Pedestrian Safety	50,000		150,000	50,000	50,000	
LATM 10	60,000		60,000	30,000	60,000	
LATM 11	110,000		110,000		110,000	
LATM 12	110,000		110,000		110,000	
LATM 14	11,000		11,000		11,000	
LATM 5	11,000		11,000		11,000	
LATM 9	-		•		-	
Pedestrian Provisions	110,000		110,000		110,000	
Safety Around Schools	132,000		132,000		132,000	
	44,000		44,000		44,000	
Spot Safety	140,000		140,000		140,000	
TOTAL TRANSPORT AND ROAD SAFETY	974,000	-	924,000	50,000	974,000	-
OPEN SPACE IMPROVEMENTS						
PARK / OPEN SPACE RESERVES						
LEISURE ASSETS						
Batman St reserve	3,850	3,850			3,850	
Bundara Street (Merri Creek Bridge) Reserve	8,800	8,800			8,800	
Burnley Park	22,440	22,440			22,440	
Darling Gardens	49,500	49,500			49,500	
Dights Falls Park	5,000	5,000			5,000	
Fairfield Park	128,000	128,000			128,000	
Flockhart Reserve	18,000	18,000			18,000	
Gary Owens Park	10,000	10,000			10,000	
Golden Square / Bicentennial Park	19,800	19,800			19,800	
Langdon Reserve	10,175	10,175			10,175	
Linear Park Reserve	100,000	100,000			100,000	
Mayors Park	9,000	9,000			9,000	
Open Space Children Services	33,000	33,000			33,000	
SUBTOTAL	417,565	417,565	_	_	417,565	_
BOUNDARY ASSETS	717,303	717,303			717,303	<u> </u>
Citizens Park Oval	65,000	65,000			65,000	
Dights Falls Park	2,136	2,136			2,136	
Flockhart Reserve	8,800	8,800			8,800	
Gary Owens Park	10,000	10,000			10,000	
Inner Circle Park - Hardy Gallagher Reserve	50,000	50,000			50,000	
Park Street Linear Park	25,000	25,000			33,000	25,000
SUBTOTAL	160,936	160,936	_		135,936	25,000
PEDESTRIAN ASSETS	1.00,000	100,000			.00,000	
Darling Gardens	38,500	38,500			38,500	
Edinburgh Gardens	55,000	55,000			55,000	

Project	Project Cost	Renewal	Upgrade	New	Internally Funded	Externally Funded
	\$	\$	\$	\$	\$	\$
Flockhart Reserve	10,000	10,000			10,000	
Gary Owens Park	10,000	10,000			10,000	
Hall Reserve	110,000	110,000			110,000	
Open Space Ad hoc / Unscheduled Works	45,000	45,000			45,000	
Park Street Linear Park	100,000	100,000			100,000	
Railway Bridge (Yarra Blvd to Victoria St)	843,300	390,000	453,300		632,470	210,830
Thomas Kidney reserve	75,000	75,000			75,000	
SUBTOTAL	1,286,800	833,500	453,300	-	1,075,970	210,830
HORTICULTURAL ASSETS						
Alphington Park	16,500	11,000	5,500		16,500	
Burnley Golf Course	20,000	20,000			20,000	
Burnley Park	40,000	40,000			40,000	
Bushland Vegetation - Various Sites	275,000	275,000			275,000	
Darling Gardens	16,500	16,500			16,500	
Edinburgh Gardens	16,500	16,500			16,500	
Gahans Reserve	5,500	5,500			5,500	
Gary Owens Park	5,000	5,000			5,000	
Langdon Reserve	2,750	2,750			2,750	
Smith Reserve	2,750	2,750			2,750	
Whitlam Place	2,300	2,300			2,300	
SUBTOTAL	402,800	397,300	5,500	_	402,800	_
TURF ASSETS	102,000		-,,,,,		,	
Allen Bain Reserve Soccer	6,875	6,875			6,875	
Alphington Park	6,875	6,875			6,875	
Atherton Reserve	40,000	40,000			32,000	8,000
Burnley Golf Course	125,000	125,000			125,000	-,
Citizens Park	5,500	5,500			5,500	
Coulson Reserve	12,000	12,000			12,000	
Edinburgh Gardens Oval	175,000	175,000			175,000	
George Knott Reserve	6,875	6,875			6,875	
K Bartlett Reserve, Bastow Soccer 1	6,875	6,875			6,875	
K Bartlett Reserve, Fletcher Soccer 2	6,875	6,875			6,875	
K Bartlett Reserve, Loughnan Oval	16,500	16,500			16,500	
Ramsden Street Oval	6,875	6,875			6,875	
Triangle Park (Alexandra Pde Reserve)	5,500	5,500			5,500	
W T Peterson Community Oval	6,875	6,875			6,875	
Walker Street Oval	6,875	6,875			6,875	
CURTOTAL						0.000
SUBTOTAL SPORTS ASSETS	434,500	434,500	-	-	426,500	8,000
Alphington Park	60,000	60,000			30,000	30,000
George Knott Reserve	60,500	60,500			30,500	30,000
Smith Reserve	1,650	1,650			1,650	
SUBTOTAL	122,150	122,150			62,150	60,000
OTHER OPEN SPACE ASSETS						
Art & Heritage Collection Program	50,000		50,000		50,000	
Curtain Square	38,500	38,500			38,500	
Darling Gardens	55,000	55,000			55,000	
Edinburgh Gardens	220,000	220,000			220,000	
Edinburgh Gardens Oval	75,000	75,000			75,000	
Edinburgh Gardens Wetland & Water Treatment	400,000			400,000	25,000	375,000
Fairfield Park	27,500	27,500			27,500	
SUBTOTAL	866,000	416,000	50,000	400,000	491,000	375,000
TOTAL OPEN SPACE IMPROVEMENTS	3,690,751	2,781,951	508,800	400,000	3,011,921	678,830

	Project	Renewal	Upgrade	New	Internally	Externally
Project	Cost	•		•	Funded	Funded
BUILDINGS / PROPERTIES	\$	\$	\$	\$	\$	\$
BUILDINGS						
FLOORS						
All Buildings - Ad hoc Regulation Compliance	22,000	22,000			22,000	
Building / Contract Retentions	22,000	22,000			22,000	
Fitzroy Football Club Grandstand	100,000	100,000			100,000	
John Street Community Early Childhood Co-op	24,200	24,200			24,200	
North Carlton Library	33,000	33,000			33,000	
Richmond Recreation Centre	11,000	11,000			11,000	
Richmond Town Hall	22,000	22,000			22,000	
Unscheduled Works - Property & Building	44,000	44,000			44,000	
SUBTOTAL	278,200	278,200	-	-	278,200	-
WALLS						
Collingwood Town Hall & Precinct	80,000	80,000			80,000	
Gold Street Child Care Centre	3,300	3,300			3,300	
John Street Community Early Childhood Co-op	25,000	25,000			25,000	
Richmond Recreation Centre	7,000	7,000			7,000	
Richmond Town Hall	38,500	38,500			38,500	
Unscheduled Works - Property & Building	16,500	16,500			16,500	
Yarraberg Child Care Centre	28,600	28,600			28,600	
SUBTOTAL	198,900	198,900	-	-	198,900	-
ROOF						
Unscheduled Works - Property & Building	11,000	11,000			11,000	
SUBTOTAL	11,000	11,000	-	-	11,000	-
MECHANICAL						
Burnley Golf Course	16,000	16,000			16,000	
Coulson Reserve Pavillion	13,520	13,520			13,520	
Fitzroy Pool - Main Pool Plant Room	23,000	23,000			23,000	
Richmond Recreation Centre	20,000	20,000			20,000	
Tennis Club - Edinburgh Gardens	8,800	8,800			8,800	
Unscheduled Works - Property & Building	22,000	22,000			22,000	
SUBTOTAL	103,320	103,320	-	-	103,320	-
PLUMBING						
Barkly Gardens Pavillion & Toilet	22,000	22,000			22,000	
Unscheduled Works - Property & Building	16,500	16,500			16,500	
SUBTOTAL	38,500	38,500	-	_	38,500	-
ELECTRICAL		,			,	
Street Lights	11,000	11,000			11,000	
Unscheduled Works - Property & Building	16,500	16,500			16,500	
SUBTOTAL	27,500	27,500	-		27,500	
MISCELLANEOUS						
Adaptive Assets Program	250,000		250,000		250,000	
All Buildings - Ad hoc Regulation Compliance	22,000	22,000			22,000	
Building / Contract Retentions	33,000	33,000			33,000	
Collingwood Depot Workshop / Admin	200,000		200,000		200,000	
Collingwood Leisure Centre Redevelopment	700,000			700,000	405,000	295,000
Edinburgh Gardens Community Room	45,000			45,000	45,000	
Edinburgh Gardens Cricket Pavillion	1,067,400			1,067,400	761,400	306,000
Fitzroy Town Hall	250,000	250,000			250,000	
Municpal Wide Infrastructure Project	240,000			240,000		240,000
North Carlton Library	30,000	30,000			30,000	
North Fitzroy Library & Community Hub	1,600,000			1,600,000	1,600,000	
Princess Hill Preschool	100,000]		100,000		100,000
Public Toilet Rollout Program	250,000			250,000	250,000	

Project	Project Cost	Renewal	Upgrade	New	Internally Funded	Externally Funded
	\$	\$	\$	\$	\$	\$
Soil Contamination Research	44,000		44,000		44,000	
Street Lights	11,000	11,000			11,000	
Unscheduled Works - Property & Building	22,000	22,000			22,000	
Victoria Park - Bob Rose Pavillion / Social Club	1,000,000		1,000,000		800,000	200,000
Yarraberg Children Centre	5,000			5,000	5,000	·
SUBTOTAL	5,869,400	368,000	1,494,000	4,007,400	4,728,400	1,141,000
TOTAL BUILDING / PROPERTIES	6,526,820	1,025,420	1,494,000	4,007,400	5,385,820	1,141,000
PLANT AND EQUIPMENT						
Furniture	200,000	200,000			200,000	
Mechanical (Roads)	38,500	38,500			38,500	
Miscellaneous	16,500	16,500			16,500	
Passenger cars	825,000	825,000			825,000	
Trucks	165,000	165,000			165,000	
Whitegoods	25,000	25,000			25,000	
TOTAL PLANT AND EQUIPMENT	1,270,000	1,270,000			1,270,000	-
INFORMATION SYSTEMS						
IS - Asset Management System	554,000		340,000	214,000	554,000	
IS - Autocad upgrade	40,000	40,000			40,000	
IS - Copiers/Printers	15,000	15,000			15,000	
IS - CRM Implementation	90,000			90,000	90,000	
IS - Email storage	20,000	20,000			20,000	
IS - Inter/Intranet	10,000	10,000			10,000	
IS - Knowledge Management	20,000	20,000			20,000	
IS - Laptop/Tablet upgrade	50,000	50,000			50,000	
IS - Mobile computing	25,000	25,000			25,000	
IS - Mobile phones	20,000	20,000			20,000	
IS - Network Infrastructure	170,000	170,000			170,000	
IS - Other	40,000	40,000			40,000	
IS - PABX	50,000	50,000			50,000	
IS - PC upgrades	250,000	250,000			250,000	
IS - Proclaim upgrade	40,000	40,000			40,000	
TOTAL INFORMATION SYSTEMS	1,394,000	750,000	340,000	304,000	1,394,000	
LIBRARY						
Library Equipment - Book Vote	385,000	385,000			385,000	
TOTAL LIBRARY	385,000	385,000	-	-	385,000	-
TOTAL CAPITAL WORKS EXPENDITURE	22,060,571	13,093,371	4,155,800	4,811,400	19,605,741	2,454,830

2. Works carried forward from the 2008/09 year

Project	Project Cost \$	Renewal	Upgrade \$	New \$	Internally Funded \$	Externally Funded \$
WORKS CARRIED OVER FROM 2008/09	J P	3	Ψ	Ψ	9	Ψ
Fairfield Park	44,000		44,000		44,000	
Fairfield Park - Leisure Asset	98,500		98,500		98,500	
Atherton Gardens Master Plan	30,000			30,000	30,000	
Barkly Gardens Master Plan	335,000			335,000	335,000	
Edinburgh Gardens Oval	25,000		25,000		25,000	
Smith Street Acticity Centre	210,000			210,000	210,000	
Collingwood Town Hall & Precinct	671,500		671,500		671,500	
Edinburgh Gardens Playground	100,000		100,000		10,000	90,000
Edinburgh Gardens Wetlands	300,000			300,000	300,000	
Street Lights	255,000	255,000			255,000	
Alphington Park Pavilion / Grandstand	819,000		819,000		819,000	
Burnley Depot Decontamination	320,000		320,000		320,000	
Victoria Park	850,000		850,000		850,000	
Collingwood Leisure Centre	600,000		600,000		600,000	
Ramsden Street Pavilion	35,000			35,000	35,000	
Smith Street / Stanley Street Urban Design	182,000			182,000	182,000	
Indoor Sports Stadium/UDF	18,800			18,800	18,800	
Collingwood Town Hall Redevelopment	20,000			20,000	20,000	
Lourdes Development	120,000			120,000	120,000	
North Fitzroy Library	45,000			45,000		45,000
Parking / Ticket Machines	200,000			200,000	200,000	
Holden Street - Road Pavement	85,000	85,000			85,000	
TRIM - Digital Signature Solution	65,368			65,368	65,368	
MATE Project	95,000			95,000	95,000	
Finance System Upgrade	35,000		35,000		35,000	
Scanning Project	75,000			75,000	75,000	
Public Art	79,000			79,000	79,000	
TOTAL WORKS CARRIED OVER FROM 2008/09	5,713,168	340,000	3,563,000	1,810,168	5,578,168	135,000

Activities and initiatives

This appendix presents a description of the activities and initiatives to be funded in the Budget for the 2009/10 year and how these will contribute to achieving the strategic objectives specified in the Council Plan.

City of Yarra Activities and Initiatives For the year ending 30 June 2010

Service Area	Description	Net Revenue (Expense) \$'000
Chief Executive Officer	Activities Responsible for administration of all Council operations.	(557)
Governance	Activities To provide a range of professional services to internal and external clients, with an emphasis on governance related issues including compliance, regulation, transparency and probity.	(1,642)
Communications & Customer Services	Activities Council's Communications unit is responsible for communications, publications, media, civic and community events, web content and graphic design. Under the direction of a dedicated Communications Coordinator, the team is responsible for: (a) raising the profile of the City of Yarra by providing the community with timely, accurate, clear and useful information about Council policies, services, activities and events (b) reinforcing Council's commitment to transparent and accountable governance through open and proactive communication (c) engaging our community and involving them in the activities of Council (d) communicating with our entire community including our non-English speaking population. Access Yarra is a dedicated unit with a primary role to improve "access" to the information and servcies Council provide to the community by: (a) providing clear and consistent information about Council services and its role in the community (b) managing the majority of customer interactions across contact	(2,467)
	mediums including telephone, in-person and email. Initiatives 1. Access Yarra expansion - \$110,000	

Appendix D

Service Area	Description	Ne Revenue (Expense) \$'000
Director City Development	Activities The City Development division is responsible for protecting, enhancing and developing our physical, economic and social environment.	(746)
	Initiatives1. Major Projects - RTH/CTH/Office Accommodation - \$300,000	
Statutory Planning	Activities The service mission of the Statutory Planning unit is to make decisions about the use and development of land which gives effect to State and local policies. Decisions are to be based on clear procedures, appropriate public participation and coordination with other branches of Council.	(619
	Initiatives 1. Statutory Planning Support - \$140,000	
Strategic & Economic Planning & Development	Activities Providing a strategic planning framework for land use and development, and heritage places in Yarra which will: - ensure the orderly and sustainable development of the municipality to meet existing and future needs of the existing and future Yarra community; - enhance the diversity and affordability of housing available in the City; - enhance the visual and physical qualities and usage of the public domain; - protect and enhance Yarra's natural and built heritage. Building and supporting a strong and innovative local economy that provides for sustainable business and employment growth through policy and strategy development and business support and facilitation including training and development; and information, marketing and promotion. Initiatives 1. Victoria Street Arch - \$25,000	(1,836)
Parking Services	Activities To maintain and improve parking management across the municipality, including the provision of enforcement, parking permits and paid parking equipment.	12,374

Service Area	Description	Net Revenue (Expense) \$'000
Building & Regulatory Services	Activities Provides a range of statutory health protection services and performs all services required under the building regulations. The branch is also responsible for animal management, local laws enforcement, school crossing management, licensing, planning enforcement and the distribution of road, footpath and vehicle crossing permits	(1,718)
Strategic Transport	To promote increased walking, cycling and public transport use. To use sustainable transport principles in the consideration of road construction and parking demand.	(1,060)
	Initiatives 1. Bicycle Strategy - \$25,000	
Director Corporate & Financial Services	Activities Provide a range of financial and corporate services to the organisation. Initiatives 1. Enterprise Risk Management Initiative - \$25,000	(1,744)
Finance	Activities	52,068
	The development of financial strategies that will ensure the City of Yarra is a viable organisation able to continue provision of quality services into the future. To deliver financial accounting, management accounting, revenue management, valuations and payroll services to the organisation.	
Information Services	Activities To provide the highest levels of customer service and technical competence in order to optimise Yarra's business systems, processes and quality of information. Enhance the community's experience of Council services and processes regardless of the access medium, by utilising appropriate and consistent information systems and supporting processes.	(3,994)

Appendix D

Service Area	Description	Net Revenue (Expense) \$'000
Human Resources Services	Activities The Human Resources branch promotes and enhances competency, effectiveness and wellbeing as a shared responsibility of the organisation and its people and strives to generate a positive and productive work and learning environment. By achieving these aims, the branch will support Yarra staff with the skills, knowledge and attitude to realise Council and community objectives.	(730)
People & Organisational Development	Activities Coordinates corporate training, supports the Health and Wellbeing Committee, conducts team building and related workshops and runs the Leadership Development Program. The People and organisational Branch works closely with HR Services and all Yarra leaders to attain the People Plan Vision.	(460)
Director Community Programs	Activities Promotes and enhances community well being through funding programs, service provision and community partnerships.	(1,246)
Family and Childrens Services	Activities Family and Children's Services branch strives to be a respected leader, planner and innovative provider of services, which are developed in cooperation with the community to respond to the needs of children, young people and families within the municipality.	(3,616)
	 Initiatives 1. Increased Community Provision of Occasional Care - \$40,000 2. African Youth Worker - \$0 3. Central Registration System - \$32,775 	
Cultural and Library Services	Activities The arts and Cultural Services mission is to work with communities, artists, organisations, business and government to achieve community well-being, economic strength and cultural vitality within Yarra, through: - Involving local people; - Investing in local practice; and - Supporting a shared sense of place. Yarra Libraries mission is to ensure the provision of a public library service which will meet the current and future information, recreation, educational and cultural needs of the diverse communities of Yarra.	(4,577)
	Initiatives 1. Arts Cultural Strategic Plan 2010-2014 - \$15,000 2. Library Link - \$26,000	

Service Area	Description	Ne Revenue (Expense \$'000
Community Planning and Advocacy	Activities The branch has a number of functions which support the rest of the organisation through information provision, access to social data or through specialist portfolios and knowledge. The branch includes Community Advocacy, Neighborhood Planning and Community Engagement and Social Planning. The branch has responsibility for delivering other major programs within Council such as the community grants program and implementation of Council policy including the MPHP, Aboriginal Partnerships, Affordable Housing and Community Safety.	(3,234
	 Initiatives Collingwood Community Information Centre - \$50,000 Affordable Housing (3 Year Initiative) - \$200,000 Annual Customer Service Survey - \$35,000 Yarra Community Plan - \$25,000 	
Aged and Disability Services	Activities The aim of Council's Aged and Disablilty Services is to: Maximise the opportunity and ability of older residents and people living with a disability and their carers to remain living independently at home and in the community; Prevent social isolation and support social networks and activity to enhance physical, social and intellectual well being; Lead and support local action in planning and advocating for improvement to services across the aged and disability sector; Lead integrated planning to improve environmental accessibility, service delivery and participation in decision making for people living with a disability; and Review, develop and respond to policy directions at the local, state and federal level. Initiatives 1. River of Life Positive Ageing Strategy - \$35,000 2. Collingwood Men's Shed Project - \$35,000	(2,715)
Director Infrastructure Services	Activities Manages, preserves and develops the City's environmental, recreational, and physical assets and infrastructure.	(551)

Appendix D

Service Area	Description	Net Revenue (Expense) \$'000
Leisure Services	Activities Yarra Leisure will provide a high quality range of facilities and programs that encourage participation from a broad cross section of the community. We aim to meet their health, leisure, sporting and social needs with emphasis on age, ethnic origin, social isolation, low incomes and physical/mental disability. Managing and providing diverse recreational and leisure opportunities that will have a positive impact on the community's well being, whilst protecting and improving facilities.	(98)
	Initiatives 1. School Sports Facility Grants Program - \$35,000	
Infrastructure	Activities To maintain, manage and improve the City of Yarra's civil, transport and street infrastructure to create a sustainable, safe, convenient and efficient transport system and street environment in partnership with the community.	(4,552)
Environmental Services	Activities Environmental Services recognises the nature of inner city living and its challenges through the delivery of a number of key services. These outcomes are achieved by: The planning, facilitation and delivery of quality environmental and recreation facilities, services and programs that meet the changing needs of the Yarra community; Protection and enhancement of the open space and streetscape network; Management of the City's trees. Initiatives 1. Energy Foundation - \$300,000	(8,144)
Assets	Activities Manage, maintain and develop the city's building, property and plant assets to maximise their ability to support the delivery of services and City Plan initiatives.	(158)

Service Area	Description	Net Revenue (Expense) \$′000
Engineering	Activities	(13,014)
Operations	Engineering Operations includes fleet management, services contracts and road maintenance. Provides management and maintenance of Council's fleet, plant and equipment. Services contracts includes the provision of waste management, street cleansing, green waste and recycling services.	
	Initiatives	
	1. Graffiti Removal Crew - \$106,765	
	2. Rapid Response Unit - \$132,530	

Key strategic activities

This appendix presents a number of strategic activities to be undertaken during the 2009/10 year and performance targets and measures in relation to these.

City of Yarra Key Strategic Activities For the year ending 30 June 2010

	Performance Measure	How data is Reported	Performance Target
Making Yarra More L	iveable		
Streaming planning applications	Reduce workloads in planning and consequently improve turnaround times	Monthly report to Director City Development and CEO	June 2010
Parking Management Strategy	Formulation of the draft Strategy and presentation to Council	Council Report	June 2010
Review Waste Management Strategy	Strategy developed and presented to Council	Council Report	December 2009
Ensuring a Sustainal	ole Yarra		
Energy Foundation	Establish an independent entity to focus on reaching carbon-neutrality in Yarra by 2020	Council Report	June 2010
Serving Yarra's Com	munity		
Lourdes Children's Centre development	Endorse Development Plan	Council Report	December 2009
Affordable Rental Housing in Yarra Project	Tender process successfully completed and funding agreement signed	Signed Funding Agreement	December 2009
River of Life: Positive Ageing Strategy	3 key projects: Implementation of the Homeshare program within Yarra (pilot project) completed; Promotion of opportunities for people from CALD background to access U3A life-long learning completed; Conduct of Celebration of Life activities completed.	Annual Report to Council via the Active Ageing Advisory Group / Officers	June 2010
Supporting a Diverse	and Dynamic Yarra		
Arts & Culture Strategic Plan	Plan developed in consultation with stakeholders and adopted by Council	Council Report	June 2010
North Fitzroy Library	Status report and feasability reported to Council	Council Report	September 2009
Economic Development Strategy	Strategy completed and adopted by Council	Council Report	December 2009
Building Council's C	apacity and Performance		
Customer Response System	Rollout of the CRS program completed	Report to CEO	June 2010
Annual Customer Service Survey	A survey of a sample of users of common Council services will be conducted annually to inform and improve service delivery	Report to Council	June 2010

Fees and Charges Schedule

This appendix presents the schedule of adopted fees & charges for 2009/10.

	Fees and Charges Description	GST Status	2008/2009 Adopted Fee	2009/2010 Adopted Fee
	PROPERTY & RATING FEES			
*	Land information certificates	GST Free	\$20.00	\$21.00
	Land information certificates - 24 hour turnaround	GST Free	\$45.00	\$47.00
	Land information certificates - express fax service	GST Free	\$45.00	\$47.00
	Garbage Charge - Properties exempt from Rates	GST Free	\$255.00	\$265.00
	15 Year rate search	Taxable	\$67.00	\$70.00
	30 Year rate search	Taxable	\$100.00	\$105.00
	Valuation Certificate	Taxable	\$11.00	\$12.00
	Retrospective Valuation Certificate	Taxable	\$64.00	\$68.00
	BUILDING CONTROL/REGULATION			
	Lodgement Fees (building work permit)			
*	Value \$5,000 and greater	GST Free	\$30.75	\$31.65
*	Building permit levy for a Building greater than \$10,000 (statutory fee)	GST Free	cost x 0.00128 cost x 0.00160 (residential only)	cost x 0.00128 cost x 0.00160 (residential only)
*	Certificate S327 (incl. Flood Certificate)	GST Free	\$41.00	\$42.20
*	Property information request (incl Solicitor 's request fee) (statutory Fee) (incl inspections owner/builder projects)	GST Free	\$41.00 (fast track fee additional \$41.00)	\$42.20 (fast track fee additional \$42.20)
	BUILDING PERMIT FEES			
	Class 1 & 10			
	Demolish - detached dwelling	Taxable	\$814.00	\$847.00
	Demolish - attached dwelling	Taxable	\$1,045.00	\$1,100.00
	Demolish - commercial building	Taxable	\$990.00 min \$660/floor	\$1100.00 min \$715/floor
	Swimming Pools	Taxable	\$660.00	\$770.00
	Fences (Class 10 Structure)	Taxable	\$495.00	\$517.00
	Carports, Garages, Shed etc (Class 10 Structure)	Taxable	\$660.00	\$715.00
	Alterations & Additions - Up to \$10,000	Taxable	\$660.00	\$715.00
	Alterations & Additions - \$10,001 - \$20,000	Taxable	\$825.00	\$880.00
	Alterations & Additions - \$20,001 - \$50,000	Taxable	\$1,045.00	\$1,100.00
	Alterations & Additions - \$50,001-\$150,000	Taxable	\$1,650.00	\$1,760.00
	Alterations & Additions over \$150,000 (Minimum Fee \$1,000)	Taxable	Quotation + 10%	Quotation + 10%

Fees and Charges Description	GST Status	2008/2009 Adopted Fee	2009/2010 Adopted Fee
New dwellings : single	Taxable	\$2,035.00	\$2,145.00
New dwellings : 2 attached	Taxable	\$2,530.00	\$3,300.00
New Multiple Class 1 developments (Quotation)	Taxable	Quotation + 10%	Quotation + 10%
Class 2, 3, 4, 5, 6, 7, 8 and 9			
Miscellaneous commercial work eg remove hydrant hose	Taxable	\$495.00	\$550.00
Up to \$30,000	Taxable	\$825.00	\$935.00
\$30,001 - \$50,000	Taxable	\$1,100.00	\$1,210.00
\$50,001 - \$100,000	Taxable	\$1,650.00	\$1,760.00
\$100,001 - \$300,000	Taxable	\$2,365.00	\$2,475.00
\$300,001 - \$500,000 Class 2 (Residential fit outs)	Taxable Taxable	Quotation + 10% \$1,067.00	Quotation + 10% \$1,067.00
Over \$500,000 (quotation based on consulting building surveyors schedule)	Taxable	Quotation + 10%	Quotation + 10%
Extension of permit/application	Taxable	\$286.00	\$330.00
Miscellaneous			
Building Record search Class 1 & 10	GST Free	\$66.00	\$69.30
Building Record search Class 2 - 9	GST Free	\$110.00	\$115.50
Consent & Report applications (other than demolition)	GST Free	\$205.00	\$211.15
Consent and Report applications (demolition)	GST Free	\$51.25	\$52.75
Consent and Report for Legal Point of Discharge	GST Free	\$51.25	\$52.75
Consulting charge out rate p/hr i.e. dilapidation surveys	Taxable	\$132.00	\$137.50
Inspection within City of Yarra	Taxable	\$132.00	\$137.50
Inspection outside City of Yarra	Taxable	Quotation + 10%	Quotation + 10%
Variation to Building Permit (change of details)	Taxable	\$220.00 \$440.00	\$330.00 \$550.00
Variation to Building Permit (amended documentation)	Taxable	(minimum)	(minimum)
Additional Occupancy Permits	Taxable	\$99.00	\$99.00
Public Entertainment Permits (temporary)	Taxable	\$880.00	\$1,100.00
Liquor Licence Reports (per hour)	Taxable	\$110.00	\$121.00
Change of Use/Combined Allotment Statements	Taxable	\$495.00	\$528.00
A1 Copies - per copy	Taxable	\$9.90	\$11.00
A3 Copies - per copy	Taxable	\$1.10	\$1.20
A4 Copies - per copy	Taxable	\$0.55	\$0.65
Emergency work/cost recovery	Taxable	Cost + 20%	Cost + 20%
Additional Consulting Services re Building Permits	Taxable	Quotation + 10%	Quotation + 10%

Fees and Charges Description	GST Status	2008/2009 Adopted Fee	2009/2010 Adopted Fee
Final Inspection - (Class 1 & 10) Lapsed Building Permit - No Works	Taxable	\$231.00	\$275.00
Final Inspection - (Class 2 - 9) Lapsed Building Permit - No Works	Taxable	\$341.00	\$385.00
Additional Mandatory Inspections	Taxable	\$132.00	\$137.50
Computation checking	Taxable	Quotation + 10%	Quotation + 10%
PARKING SERVICES	Taxable	Quotation + 10%	Quotation + 10 /8
Parking Fees - meters/ticket machines (per hour)	Taxable	\$2.10-\$2.60	\$2.40-\$2.90
Parking Fines - Road Safety Act/Road Safety Regs	GST Free	\$20.00- \$110.00	\$20-\$113.00
Occupation of parking bays - parking meter/first day	Taxable	\$40.00	\$42.00
Occupation of parking bays - parking meter/subsequent day	Taxable		\$21.00
Parking Permits - 1st Resident permit	GST Free	\$26.00	\$27.00
Parking Permits - 2nd Resident permits	GST Free	\$57.00	\$59.00
Parking Permits - 3rd Resident permits	GST Free	\$88.00	\$90.00
Parking Permits - Business - 1st permit	Taxable	\$92.00	\$95.00
Parking Permits - Business - 2nd and subsequent permits	Taxable	\$137.00	\$142.00
Parking Permits - Disabled	GST Free	No Charge	No Charge
Parking Permits - 1st Visitor permit	GST Free	\$26.00	\$27.00
Parking Permits - 2nd Visitor permits	GST Free	\$57.00	\$59.00
Parking Permits - 3rd Visitor permits	GST Free	\$88.00	\$90.00
Vehicle tow-away - infringement	GST Free	\$110.00	\$113.00
Vehicle tow-away - impounding fee	Taxable	\$295.00	\$306.00
Derelict vehicles/pound fee - abandoned/unregistered vehicle	Taxable	\$295.00	\$306.00
Courtesy Letter Costs (set by Regulation)	GST Free	\$19.80	\$20.40
GOVERNANCE SUPPORT			
Freedom of information requests	GST Free	\$22.15	\$23.00
Sale of publications (including tender specifications)	Taxable	\$30.00 - \$100.00	\$30.00 - \$100.00
HIRE OF TOWN HALLS			
Set-up/Rehearsal cost - per hour	Taxable	\$55.00	\$60.00
Full Day (Mon to Thurs)	Taxable	\$600.00	\$650.00
Half Day (Mon to Thurs)	Taxable	\$500.00	\$520.00
Evening (Mon to Thurs)	Taxable	\$820.00	\$850.00
Day (Fri to Sun, Public Holidays)	Taxable	\$1,160.00	\$1,200.00
Evening (Fri to Sun, Public Holidays)	Taxable	\$1,160.00	\$1,200.00
Kitchen Use Only - per hour	Taxable	\$22.00	\$23.00

Fees and Charges Description	GST Status	2008/2009 Adopted Fee	2009/2010 Adopted Fee
Kitchen Use Only - per day	Taxable	\$160.00	\$170.00
Balcony	Taxable	\$310.00	\$330.00
Subsidised Use Concession Full Day (Mon to Thurs)	Taxable	10% of actual cost	10% of actual cost
Subsidised Use Concession Half Day (Mon to Thurs)	Taxable	10% of actual cost	10% of actual cost
Subsidised Use Concession Evening (Mon to Thurs)	Taxable	10% of actual cost	10% of actual cost
Subsidised Use Concession Day (Fri to Sun, Public Holidays)	Taxable	10% of actual cost	10% of actual cost
Subsidised Use Concession Evening (Fri to Sun, Public Holidays)	Taxable	10% of actual cost	10% of actual cost
Concession 1 Full Day (Mon to Thurs)	Taxable	20% discount on actual cost	20% discount on actual cost
Concession 1 Half Day (Mon to Thurs)	Taxable	20% discount on actual cost	20% discount on actual cost
Concession 1 Evening (Mon to Thurs)	Taxable	20% discount on actual cost	20% discount on actual cost
Concession 1 Day (Fri to Sun, Public Holidays)	Taxable	20% discount on actual cost	20% discount on actual cost
Concession 2 Evening (Fri to Sun, Public Holidays)	Taxable	40% discount on actual cost	40% discount on actual cost
Concession 2 Full Day (Mon to Thurs)	Taxable	40% discount on actual cost	40% discount on actual cost
Concession 2 Half Day (Mon to Thurs)	Taxable	40% discount on actual cost	40% discount on actual cost
Concession 2 Evening (Mon to Thurs)	Taxable	40% discount on actual cost	40% discount on actual cost
Concession 2 Day (Fri to Sun, Public Holidays)	Taxable	40% discount on actual cost	40% discount on actual cost

Fees and Charges Description	GST Status	2008/2009 Adopted Fee	2009/2010 Adopted Fee
Concession 2 Evening (Fri to Sun, Public Holidays)	Taxable	40% discount on actual cost	40% discount on actual cost
Security Deposit	GST Free	\$650.00	\$700.00
Insurance	Taxable	\$62.00	\$65.00
COMMUNITY HALLS			
Collingwood Senior Citizens Centre, Edinburgh Gardens Community Room			
Standard fee - per hour	Taxable	\$42.00	\$45.00
Minimum charge for casual hire based on three hour session	Taxable	\$126.00	\$130.00
Concession 1 - per hour	Taxable	\$18.00	\$18.00
Concession 2 - per hour	Taxable	\$9.00	\$9.00
Concession 3 - per hour	Taxable	No Charge	No Charge
Loughnan Hall, Richmond; Mark Street Hall, Nth Fitzroy; Richmond Senior Citizens Centre; The Stables, Richmond; Yarraberg Community Centre; Yarra Community Youth Centre, Fitzroy.			
Standard fee - per hour	Taxable	\$34.00	\$40.00
Concession 1 - per hour	Taxable	\$15.00	\$15.00
Concession 2 - per hour	Taxable	\$7.50	\$8.00
Concession 3 - per hour	Taxable	No Charge	No Charge
Note:			
Concession 1 = Registered Not for Profit Community Groups			
Concession 2 = Registered Not for Profit Yarra Community Groups			
Concession 3 = Yarra based Senior Citizens, Youth Groups			
YARRA LEISURE CENTRES			
Casual Entry			
Adult Swim	Taxable	\$4.30	\$4.50
Child Swim	Taxable	\$2.50	\$2.60
Child Swim (Fitzroy Pool)	Taxable	\$1.85	\$2.00
Concession Swim	Taxable	\$2.15	\$2.30
Pensioner Swim	Taxable	\$2.15	\$2.30
Family Swim	Taxable	\$10.80	\$11.30
Adult Swim, Spa & Sauna	Taxable	\$9.00	\$9.40
Swim, Spa & Sauna (concession)	Taxable	\$4.50	\$4.70
Locker	Taxable	\$1.40	\$2.00
City of Yarra Pensioner Swim	GST Free	No Charge	No Charge
Spectator	GST Free	No Charge	\$1.50

Fees and Charges Description	GST Status	2008/2009 Adopted Fee	2009/2010 Adopted Fee
Bulk Tickets			
10 Adult Swims	Taxable	\$40.50	\$42.20
25 Adult Swims	Taxable	\$87.00	\$90.50
50 Adult Swims	Taxable	Discontinued	Discontinued
10 Child Swims	Taxable	\$22.30	\$23.20
25 Child Swims	Taxable	\$48.20	\$50.20
10 Concession Swim	Taxable	\$20.30	\$21.20
25 Concession Swim	Taxable	\$43.50	\$45.30
10 Adult Swim & Locker	Taxable	\$50.00	\$52.00
25 Adult Swim & Locker	Taxable	\$110.00	\$114.40
50 Adult Swim & Locker	Taxable	Discontinued	Discontinued
10 Swim, Spa, Sauna & Steam	Taxable	\$48.90	\$50.90
15 Swim, Spa, Sauna & Steam	Taxable	Discontinued	Discontinued
10 Aerobics, Aqua, Circuit	Taxable	\$92.80	\$96.60
25 Aerobics, Aqua, Circuit	Taxable	\$213.00	\$221.60
10 Pump	Taxable	Discontinued	Discontinued
Monthly Debit Fees			
Joining Fee	Taxable	\$99.00	\$103.00
Off Peak	Taxable	\$49.50	\$51.50
Full Off Peak	Taxable	\$63.50	\$66.10
Full	Taxable	\$76.50	\$79.90
Family 2 people	Taxable	\$134.00	\$139.40
Family 3 people	Taxable	\$145.00	\$150.80
Family 4 people	Taxable	\$156.00	\$162.30
Family 2 people	Taxable	\$63.00	\$65.60
Family 2 people	Taxable	\$64.00	\$66.60
Concession Membership	Taxable	\$38.20	\$39.80
Multi Sport	Taxable	\$91.60	\$95.30
Junior Gym	Taxable	\$36.00	\$37.50
Club	Taxable	\$108.00	\$112.40
Program Classes			
Group Fitness	Taxable	\$10.80	\$11.30
Group Fitness (Concession)	Taxable	\$5.40	\$5.70
Aqua Aerobics	Taxable	\$11.00	\$11.50

Fees and Charges Description	GST Status	2008/2009 Adopted Fee	2009/2010 Adopted Fee
Bulk Tickets			
10 Aerobics, aqua, circuit	Taxable	\$92.80	\$96.60
25 Aerobics, spa, circuit	Taxable	\$213.00	\$221.60
10 Pump	Taxable	\$92.80	\$96.60
Gym			
Gym, Swim, Spa, Sauna & Steam	Taxable	\$18.20	\$19.00
Gym Concession	Taxable	\$9.10	\$9.50
Fitness Assessment	Taxable	\$65.60	\$68.30
Fitness Program	Taxable	\$65.60	\$68.30
Gym over 60's	Taxable	\$4.00	\$4.20
Kiddie Gym	Taxable	\$7.70	\$8.10
Kiddie Gym concession	Taxable	\$3.90	\$4.10
School Groups	Taxable	\$5.00	\$5.20
Personal Training			
½ hr (Member)	Taxable	\$36.00	\$37.50
½ hr (Casual)	Taxable	\$41.00	\$42.70
1 hr (Member)	Taxable	\$56.00	\$58.30
1 hr (Casual)	Taxable	\$70.00	\$72.80
2 on 1 Trainer	Taxable	\$97.90	\$101.90
10 Visit Pass Member	Taxable	\$487.40	\$506.90
10 Visit Pass Casual Member	Taxable	\$621.40	\$646.30
10 Visit Pass 2 on 1	Taxable	\$844.60	\$878.40
Tennis Courts (Per Hour)			
Peak	Taxable	\$21.40	\$22.30
Off Peak	Taxable	\$17.00	\$17.70
Member Peak (Member)	Taxable	\$15.60	\$16.30
Member Off Peak (Member)	Taxable	\$11.70	\$12.20
Creche			
Creche Casual	GST Free	\$4.40	\$4.60
Creche Member	GST Free	\$4.40	\$4.60
Concession	GST Free	\$2.20	\$2.30
10 Creche	GST Free	\$44.20	\$46.00
25 Creche	GST Free	\$110.70	\$115.20
Swim Lessons			
Swim Lessons Child (Full Term - 10 weeks)	Taxable	Discontinued	Discontinued

Fees and Charges Description	GST Status	2008/2009 Adopted Fee	2009/2010 Adopted Fee
Swim Lessons Adult (Full Term - 10 weeks)	Taxable	Discontinued	Discontinued
Swim Lessons Child - per lesson	GST Free	\$9.90	\$10.50
Child - Concession per lesson	GST Free	\$5.00	\$5.20
Swim Lessons Concession (Full Term - 10 weeks)	Taxable	Discontinued	Discontinued
One on One Lessons	Taxable	\$35.95	\$37.40
Pre State/State Squad - Monthly Debit	Taxable	\$45.90	\$47.80
Junior/Development Squad - Monthly Debit	Taxable	\$37.60	\$39.10
Swim Lesson Child Monthly Debit	GST Free	\$34.00	\$35.40
Child - Concession Monthly Debit	GST Free	\$17.00	\$17.70
School Lessons	GST Free	\$6.00	
Programs - Myotherapy			
½ hr (Member)	Taxable	\$35.00	\$36.40
½ hr (Casual)	Taxable	\$42.00	\$43.70
1 hr (Member)	Taxable	\$63.80	\$66.40
1 hr (Casual)	Taxable	\$72.00	\$74.90
Multi Sport Programs			
Swim Squads	Taxable	\$11.00	\$11.50
Swim Squads - Concession	Taxable	\$5.50	\$5.80
Ergo Classes	Taxable	\$11.00	\$11.50
Ergo Classes - Concession	Taxable	\$5.50	\$5.80
Run Squads	Taxable	\$11.00	\$11.50
Run Squads - Concession	Taxable	\$5.50	\$5.80
Stroke Correction	Taxable	\$19.20	\$20.00
Lifestyle Programs			
Yoga	Taxable	\$17.00	\$17.70
Yoga Concession	Taxable	\$8.50	\$8.90
Pilates	Taxable	\$17.00	\$17.70
Pilates Concession	Taxable	\$8.50	\$8.90
Miscellaneous			
Replacement Card	Taxable	\$7.30	\$7.60
Lost Locker Key	Taxable	\$7.30	\$7.60
Shower	Taxable	\$2.50	\$2.60
BURNLEY GOLF COURSE			
9 Holes - Adult	Taxable	\$13.90	\$15.00
9 Holes - Concession/Junior	Taxable	\$11.30	\$11.80

Fees and Charges Description	GST Status	2008/2009 Adopted Fee	2009/2010 Adopted Fee
18 Holes - Adult	Taxable	\$17.70	\$19.00
18 Holes - Concession/Junior	Taxable	\$15.00	\$15.60
Twilight	Taxable	\$11.00	\$11.40
Buggy Hire	Taxable	\$4.00	\$4.20
Hire Set	Taxable	\$10.30	\$10.80
ANIMAL CONTROL			
COMMUNITY AMENITY - (Local Laws and Animal Control)			
Dog Registration			
Standard Maximum Fee	GST Free	\$134.00	\$140.00
Standard Reduced Fee	GST Free	\$39.50	\$41.00
Concessional Maximum Fee	GST Free	\$64.50	\$66.50
Concessional Reduced Fee	GST Free	\$13.50	\$14.00
Cat Registration			
Standard Maximum Fee	GST Free	\$69.00	\$72.00
Standard Reduced Fee	GST Free	\$21.00	\$22.00
Concessional Maximum Fee	GST Free	\$32.00	\$33.00
Concessional Reduced Fee	GST Free	\$10.00	\$10.00
Other			
Registration of Domestic Animal Business	Taxable	\$269.00	\$277.00
Annual Registration Fee	Taxable	\$96.00	\$99.00
Transfer Fee	Taxable	\$16.00	\$16.50
Request for copy of dog/cat registration certificate (per entry)	Taxable	\$71.00	\$73.00
Service Requests - Animal Control	Taxable	\$48.00	\$49.50
Impounded animal release fees (animal held by council)	GST Free	\$14.50	\$15.00
Inspection of Dog/Cat register (per entry)	GST Free	\$14.00	\$14.50
FOOD PREMISES			
Class 1 or Class 2 Premises Including Food Vehicles			
Renewals	GST Free	\$350.00	\$364.00
Additional fee for each employee over 10.		\$17.50	\$18.20
New Registrations	GST Free	Pro-rata fee plus \$175.00	Pro-rata fee plus \$182.00
Transfer Fee (50% of Lowest Fee)	GST Free	\$175.00	\$182.00
Premises Selling Packaged Low Risk Food Only Inc. Food Vehicles			
Renewals	GST Free	\$175.00	\$182.00
Additional fee for each employee over 10.		\$8.75	\$9.10

Fees and Charges Description	GST Status	2008/2009 Adopted Fee	2009/2010 Adopted Fee
New Registrations	GST Free	Pro-rata fee plus \$87.50	\$91.00
Transfer Fee (50% of Lowest Fee)	GST Free	\$87.50	\$91.00
Childcare Centres/Kindergartens (20% reduction of usual Class 1 & 2 fee)	0011100	ψ01.00	Ψ σσ σ
Renewals	GST Free	\$280.00	\$291.00
New Registrations Transfer Fee (50% of Renewal Fee)	GST Free GST Free	Pro-rata fee plus \$140.00. \$140.00	\$146.00 \$146.00
Minimal Food Sales (Packaged Low Risk Food)			
Renewals	GST Free	\$88.00	\$91.00
New Registrations	GST Free	Pro-rata fee	
Transfer Fee (50% of Renewal Fee)	GST Free	\$44.00	\$46.00
Minimal Food Sales (Class 1 or 2)			
Renewals	GST Free	\$175.00	\$182.00
New Registrations	GST Free	Pro-rata fee	
Transfer Fee (50% of Renewal Fee)	GST Free	\$87.50	\$91.00
NB: All registration/other fees discounted by 50% for non-profit businesses.			
Temporary Food Premises (Food Stalls)			
1-12 events	GST Free	\$44.00	\$46.00
Temporary Food Premises One Off Events for Fund Raising only (NFP)	GST Free	No Charge	
PRESCRIBED ACCOMMODATION PREMISES			
Renewals			
Premises containing not more than 5 bedrooms	GST Free	\$175.00	\$182.00
Additional fee for each additional bedroom over 5	GST Free	\$20.30	\$18.20
New Registrations	GST Free	Pro-rata fee plus \$88.00	Pro-rata plus \$91.00
Transfers (50% of lowest renewal fee)	GST Free	\$87.50	\$91.00
PREMISES PROVIDING PERSONAL SERVICES (Hairdressers, Beauty Salons, Ear Piercing, Tattooing, Skin Penetration)			
Renewals	GST Free	\$117.00	\$121.00
New Registrations	GST Free	Pro-rata fee plus \$58.50	Pro-rate plus \$61.00
Transfer Fee (50% of Renewal Fee)	GST Free	\$58.50	\$61.00
Registration Fees for "not for profit/charitable" organisations are all discounted by 50%			
OTHER FEES			
Overdue Registration Renewal Fee	GST Free	\$87.50	\$91.00

Fees and Charges Description	GST Status	2008/2009 Adopted Fee	2009/2010 Adopted Fee
Information/Service Fees			
Copy of Certificate of Analysis for person from whom sample obtained	Taxable	No Charge	
Copy of Registration Certificate	Taxable	\$32.00	\$34.00
Extract of premises register	GST Free	No Charge	
Property Enquiry			
Seven (7) day response.	Taxable	\$185.00	\$193.00
Other professional services (EHO) as requested/hr	Taxable	\$90.00	\$93.60
LOCAL LAWS/LEGISLATIVE SERVICES			
Public Space Licences			
Items on Footpath			
Advertising Sign - per sign (licenced)	GST Free	\$118.00	\$121.50
Advertising Sign - per sign (unlicenced)	GST Free	\$81.00	\$83.50
Goods Display	GST Free	\$279.00	\$287.00
Planter Box/Tubs (Excludes Tables & Chairs)	GST Free	No Charge	No Charge
Tables & Chairs:		-	_
Licensed Premises - per table	GST Free	\$53.60	\$55.00
Licensed Premises - per chair	GST Free	\$48.35	\$50.00
Unlicensed Premises - per table	GST Free	\$53.60	\$55.00
Unlicensed Premises - per chair	GST Free	\$10.65	\$11.00
Real Estate Sign License	GST Free	\$535.00	\$551.00
Kerb Market			
Gleadell Street Market (per stall)	Taxable	\$59.00	\$60.50
Market Stalls	Taxable	\$88.25	\$91.00
Miscellaneous	Taxable	\$72.75	\$75.00
Industrial Waste Bins	Taxable	\$192.50	\$198.00
Shopping Trolley Release fees	Taxable	\$91.00	\$46.00
Planning Enforcement			
Liquor Licensing Request			
Liquor Licensing Advice Requests	Taxable	\$108.00	\$111.00
Other			
General Permits	GST Free	\$229.50	\$236.00
Short Term (1) < 7 days	GST Free	\$45.75	\$47.00
Short Term (2) where admin/detailed review required	GST Free	\$121.50	\$125.00
PLANNING/SUBDIVISION			
Amendments to Planning Scheme			
Request to amend planning scheme	GST Free	\$752.00	\$775.00

	Fees and Charges Description	GST Status	2008/2009 Adopted Fee	2009/2010 Adopted Fee
*	Consideration of submissions to Amendment and reference to panel	GST Free	\$752.00	\$775.00
*	Adoption of an Amendment	GST Free	\$494.00	\$509.00
*	Approval of an Amendment	GST Free	\$752.00	\$775.00
	Applications for permits under s.47 of the Act			
*	Class 1 Application for use only	GST Free	\$473.00	\$487.00
	To develop land for a single dwelling per lot:			
*	Class 2 \$10,000 to \$100,000	GST Free	\$225.00	\$232.00
*	Class 3 More than \$100,000	GST Free	\$462.00	\$476.00
	To develop land (other than for a single dwelling per lot):			
*	Class 4 Less than \$10,000	GST Free	\$96.00	\$99.00
*	Class 5 \$10,000 - \$250,000	GST Free	\$569.00	\$586.00
*	Class 6 \$250,000 - \$500,000	GST Free	\$666.00	\$686.00
*	Class 7 \$500,000 - \$1m	GST Free	\$768.00	\$791.00
*	Class 8 \$1m - \$7m	GST Free	\$1,086.00	\$1,119.00
*	Class 9 \$7m - \$10m	GST Free	\$4,559.00	\$4,696.00
*	Class 10 \$10m - \$50m	GST Free	\$7,601.00	\$7,829.00
*	Class 11 >\$50m	GST Free	\$15,204.00	\$15,660.00
	Subdivision			
*	Class 12 Subdivide an existing building	GST Free	\$364.00	\$375.00
*	Class 13 Subdivide land into 2 lots	GST Free	\$364.00	\$375.00
*	Class 14 Effect a realignment or consolidate two or more lots	GST Free	\$364.00	\$375.00
*	Class 15 Subdivide land (other than Class 12, 13 or 14)	GST Free	\$736.00	\$758.00
*	Class 16 Remove a restriction if land has been used or developed >2 years	GST Free	\$235.00	\$242.00
*	Class 17 Create or remove a restriction or right of way	GST Free	\$510.00	\$525.00
*	Class 18 Create or remove an easement other than right of way	GST Free	\$381.00	\$392.00
	Fees to amend applications			
*	Request to amend an application for permit	GST Free	\$96.00	\$99.00
	Applications for amendments to permit under s.72 of the Act			
*	Class 1. To change the use	GST Free	\$473.00	\$487.00
*	Class 2. To change what the permit allows, change conditions, etc.	GST Free	\$473.00	\$487.00
	To develop land for a single dwelling per lot:			
*	Class 3. \$10,000 to \$100,000	GST Free	\$225.00	\$232.00
*	Class 4. More than \$100,000	GST Free	\$462.00	\$476.00
	To develop land (other than for a single dwelling per lot):			
*	Class 5. \$10,000 or less	GST Free	\$96.00	\$99.00

	Fees and Charges Description	GST Status	2008/2009 Adopted Fee	2009/2010 Adopted Fee
*	Class 6. \$10,001 - \$250,000	GST Free	\$569.00	\$586.00
*	Class 7. \$250,001 - \$500,000	GST Free	\$666.00	\$686.00
*	Class 8. More than \$500,000	GST Free	\$766.00	\$791.00
	Subdivision			
*	Class 9. Subdivision	GST Free	\$364.00	\$375.00
	Other Fees			
*	Application for Certificate of Compliance	GST Free	\$139.00	\$143.00
*	Application for planning certificate	GST Free	\$17.20	\$17.70
*	Determination whether anything is to Council's satisfaction	GST Free	\$96.00	\$99.00
	Request to extend expiry date of a permit	Taxable	\$170.00	\$185.00
	Request to amend a permit / plans (other than under s.72)	Taxable	\$340.00	\$370.00
	Property enquiry	Taxable	\$170.00	\$185.00
	Advertising Letters and Notices (5 or more notices)	Taxable	\$3.80 per notice	\$4.2 per notice
	On site notices	Taxable	\$38.00	\$42.00
	Notice in a Newspaper	Taxable	\$910.00	\$910.00
	Public Photocopier (per copy)	GST Free	\$0.10	\$0.10
	CHILD CARE			
	Family Day Care			
	Administration Levy (No Maximum fee)	GST Free	\$0.40 per hour / child	N/A
	First 37 hours of care	GST Free	\$4.20 per hour (flat rate)	N/A
	38 hours to 50 hours of care	GST Free	\$4.20 per hour (flat rate)	N/A
	Outside School Hours Care			
	After School Care Fee - Regular	GST Free	\$10.00 per 3 hour session	\$11 per 3 hour session
	After School Care Fee - Casual	GST Free	\$12.50 per 3 hour session	\$13.50 per 3 hour session
	After School Care Fee - Curriculum Day	GST Free	\$28.00 per 10 day session	\$29.00 per 10 day session
	After School Care Fee - Curriculum Half Day	GST Free	\$18.50 per 5.5 hour session	\$19.50 per 5.5 hour session

Fees and Charges Description	GST Status	2008/2009 Adopted Fee	2009/2010 Adopted Fee
		\$15.50 per 4 hour	\$16.50 per 4
After School Care Fee - End of Term	GST Free	session	hour session
After School Care Fee - End of Year	GST Free	\$16.00 per 5 hour session	\$17per 5 hour session
Vacation Care Fee - All Day	GST Free	\$33.00 per day	\$34.00 per day
Vacation Care Excursion Fee - All Day	GST Free	\$38.50 per day	\$40 per day
Long Day Care			
One to Four Days (per Day)	GST Free	\$65.00 July - Dec	\$70 Jul-Dec
One to Four Days (per Day)	GST Free	\$70.00 Jan - June	\$75 Jan-Jun
Five Days	GST Free	\$315.00 July - Dec	\$340 JulDec
Five Days	GST Free	\$340.00 Jan - June	\$365 Jan-Jun
Pre School 3 Year Olds			
1 Session per Term	GST Free	\$160.00 July - Dec	\$170 July - Dec
1 Session per Term	GST Free	\$170.00 Jan - June	\$180 Jan - June
2 Session per Term	GST Free	\$315.00 July - Dec	\$325 July - Dec
2 Session per Term	GST Free	\$325.00 Jan - June	\$340 Jan - June
Health Care Card Holders			
Health Care 1 session per term	GST Free	\$93.00	\$100.00
Health Care 2 session per term	GST Free	\$186.00	\$210.00
Pre School 4 Year Olds			
July to December	GST Free	\$260.00	\$270.00
January to June	GST Free	\$270.00	\$280.00
Extended Hours Activity Group			
1 Session per Term	GST Free	\$190.00 July - Dec	N/A
1 Session per Term	GST Free	\$198.00 Jan - June	N/A
2 Session per Term	GST Free	\$380.00 July - Dec	N/A
2 Session per Term	GST Free	\$396.00 Jan - June	N/A
1 Session per Year	GST Free	\$700.00 July - Dec	N/A

Fees and Charges Description	GST Status	2008/2009 Adopted Fee	2009/2010 Adopted Fee
1 Session per Year	GST Free	\$730.00 Jan - June	N/A
1 ocsaint per real	0011100	\$1,400.00 July -	1975
2 Sessions per Year	GST Free	Dec	N/A
2 Sessions per Year	GST Free	\$1,460.00 Jan - June	N/A
Youth Services	3311100	Carro	1471
Teenage Holiday Programs	Taxable	\$2.60 cc holders & \$15.50 for non concession card holders	\$3.00 cc holders & \$17.00 for non concession card holders
MATERNAL & CHILD HEALTH			
Vaccine			
Immunisation - vaccinations Vaccine	GST Free	Fee varies with Vaccine	
Immunisation - alternative vaccinations	GST Free	Fee varies with Vaccine	
Vaccine			
Infant screening program 0 to 4 years	GST Free	No Charge	No Charge
New/Existing Mothers Screening program (Infants 0 to 4 years)	GST Free	No Charge	No Charge
General parenting advice & support	GST Free	No Charge	No Charge
Assessment & referral service	GST Free	No Charge	No Charge
Outreach for geographically isolated young mothers	GST Free	No Charge	No Charge
Outreach for young mothers of Koori/different ethnic backgrounds	GST Free	No Charge	No Charge
AGED & DISABLED		, and the second	
Home Care, Personal Care and Respite Care			
Home Care General Low Fee Range			
Home Care General Low fee range - Single Up to \$17,412	GST Free	\$3.10	\$3.20
Home Care General Low fee range - Single \$17,413 to \$28,454	GST Free	\$4.85	\$5.00
Home Care General Low fee range - Couple Up to \$47,564	GST Free	\$4.85	\$5.00
Home Care General Low fee range - Family Up to \$52,592	GST Free	\$4.85	\$5.00
Home Care General Medium Fee Range			
Home Care General Medium fee range - Single \$28,455 to \$40,048	GST Free	\$6.20	\$6.40

Fees and Charges Description	GST Status	2008/2009 Adopted Fee	2009/2010 Adopted Fee
Home Care General Medium fee range - Single \$40,049 to \$51,642	GST Free	\$8.05	\$8.30
Home Care General Medium fee range - Single \$49,139 to \$63,234	GST Free	\$9.90	\$10.20
Home Care General Medium fee range - Couple \$47,564 to \$59,887	GST Free	\$7.30	\$7.60
Home Care General Medium fee range - Couple \$59,888 to \$72,211	GST Free	\$9.20	\$9.50
Home Care General Medium fee range - Couple \$72,212 to \$84,534	GST Free	\$10.90	\$11.30
Home Care General Medium fee range - Family \$52,592 to \$64,735	GST Free	\$7.30	\$7.60
Home Care General Medium fee range - Family \$64,736 to \$76,879	GST Free	\$9.20	\$9.50
Home Care General Medium fee range - Family \$76,880 to \$89,022	GST Free	\$10.90	\$11.30
Home Care Congrel High Penge Single Above \$62,224	CCT From	\$26.00	¢29.00
Home Care General High Range - Single Above \$63,234	GST Free	\$26.90	\$28.00
Home Care General High Range - Couple Above \$84,534 Home Care General High Range - Family Above \$89,022	GST Free GST Free	\$26.90 \$26.90	\$28.00 \$28.00
Personal Care	GST FIEE	φ20.90	\$20.00
Personal Care Low Fee Range			
Personal Care Low fee range - Single Up to \$17,412	GST Free	\$3.00	\$3.10
Personal Care Low fee range - Single \$17,413 to \$28,454	GST Free	\$3.70	\$3.80
Personal Care Low fee range - Couple Up to \$29,385	GST Free	\$3.00	\$3.10
Personal Care Low fee range - Couple \$29,385 to \$47,564	GST Free	\$3.70	\$3.80
Personal Care Low fee range - Family Up to \$34,210	GST Free	\$3.00	\$3.10
Personal Care Low fee range - Family \$34,210 to \$52,592	GST Free	\$3.70	\$3.80
Personal Care Medium Fee Range			
Personal Care Medium fee range - Single \$28,455 to \$40,048	GST Free	\$4.95	\$5.10
Personal Care Medium fee range - Single \$40,049 to \$51,642	GST Free	\$5.35	\$5.50
Personal Care Medium fee range - Single \$49,139 to \$63,234	GST Free	\$5.90	\$6.10
Personal Care Medium fee range - Couple \$47,564 to \$59,887	GST Free	\$4.95	\$5.10
Personal Care Medium fee range - Couple \$59,888 to \$72,211	GST Free	\$5.35	\$5.50
Personal Care Medium fee range - Couple \$72,212 to \$84,534	GST Free	\$5.90	\$6.10
Personal Care Medium fee range - Family \$52,592 to \$64,735	GST Free	\$4.95	\$5.10
Personal Care Medium fee range - Family \$64,736 to \$76,879	GST Free	\$5.35	\$5.50
Personal Care Medium fee range - Family \$76,880 to \$89,022	GST Free	\$5.90	\$6.10
Personal Care High Fee Range			
Personal Care High Range - Single Above \$63,234	GST Free	\$30.80	\$32.00

Fees and Charges Description	GST Status	2008/2009 Adopted Fee	2009/2010 Adopted Fee
Personal Care High Range - Couple Above \$84,534	GST Free	\$30.80	\$32.00
Personal Care High Range - Family Above \$89,022	GST Free	\$30.80	\$32.00
Respite Care			
Respite Care Low Fee Range			
Respite Care Low fee range - Single Up to \$17,412	GST Free	\$1.95	\$2.00
Respite Care Low fee range - Single \$17,413 to \$28,454	GST Free	\$2.40	\$2.50
Respite Care Low fee range - Couple Up to \$29,385	GST Free	\$1.95	\$2.00
Respite Care Low fee range - Couple \$29,385 to \$47,564	GST Free	\$2.40	\$2.50
Respite Care Low fee range - Family Up to \$34,210	GST Free	\$1.95	\$2.00
Respite Care Low fee range - Family \$34,210 to \$52,592	GST Free	\$2.40	\$2.50
Respite Care Medium Fee Range			
Respite Care Medium fee range - Single \$28,455 to \$40,048	GST Free	\$2.50	\$2.60
Respite Care Medium fee range - Single \$40,049 to \$51,642	GST Free	\$3.00	\$3.10
Respite Care Medium fee range - Single \$49,139 to \$63,234	GST Free	\$3.70	\$3.80
Respite Care Medium fee range - Couple \$47,564 to \$59,887	GST Free	\$2.50	\$2.60
Respite Care Medium fee range - Couple \$59,888 to \$72,211	GST Free	\$3.00	\$3.10
Respite Care Medium fee range - Couple \$72,212 to \$84,534	GST Free	\$3.70	\$3.80
Respite Care Medium fee range - Family \$52,592 to \$64,735	GST Free	\$2.50	\$2.60
Respite Care Medium fee range - Family \$64,736 to \$76,879	GST Free	\$3.00	\$3.10
Respite Care Medium fee range - Family \$76,880 to \$89,022	GST Free	\$3.70	\$3.80
Respite Care High Fee Range			
Respite Care High fee range - Single above \$63,234	GST Free	\$27.80	\$29.00
Respite Care High fee range - Couple above \$84,534	GST Free	\$27.80	\$29.00
Respite Care High fee range - Family above \$89,022	GST Free	\$27.80	\$29.00
Home Maintenance			
Home Maintenance Low Fee Range			
Home Maintenance Low fee range - Single Up to \$17,412	GST Free	\$3.40	\$3.50
Home Maintenance Low fee range - Single \$17,413 to \$28,455	GST Free	\$5.50	\$5.60
Home Maintenance Low fee range - Couple Up to \$29,385	GST Free	\$3.40	\$3.50
Home Maintenance Low fee range - Couple \$29,384 to \$47,564	GST Free	\$6.50	\$6.70
Home Maintenance Low fee range - Family Up to \$34,210	GST Free	\$3.35	\$3.40
Home Maintenance Low fee range - Family \$34,210 to \$52,592	GST Free	\$6.50	\$6.70
Home Maintenance - Medium Fee Range			
Home Maintenance Medium Fee Range Single - \$28,455 to \$63,234	GST Free	\$11.90	\$12.30
Home Maintenance Medium Fee Range Couple - \$47,564 to \$84,534	GST Free	\$11.90	\$12.30

Fees and Charges Description	GST Status	2008/2009 Adopted Fee	2009/2010 Adopted Fee
Home Maintenance Medium Fee Range Family - \$52,592 to \$89,022	GST Free	\$11.90	\$12.30
Home Maintenance - High Fee Range			
Home Maintenance High Fee Range - Single above \$63,234	GST Free	\$39.20	\$40.50
Home Maintenance High Fee Range - Couple above \$84,534	GST Free	\$39.20	\$40.50
Home Maintenance High Fee Range - Family above \$89,022	GST Free	\$39.20	\$40.50
Delivered / Centre Meals			
Delivered / Centre Meals -Low Fee Range			
Delivered / Centre Meals Single up to \$28,455	GST Free	\$5.00	\$5.10
Delivered / Centre Meals Couple up to \$47,564	GST Free	\$5.00	\$5.10
Delivered / Centre Meals Family up to \$52,592	GST Free	\$5.00	\$5.10
Delivered / Centre Meals - Medium Fee Range			
Delivered / Centre Meals - Single \$28,455 - 63,234	GST Free	\$5.90	\$6.00
Delivered / Centre Meals - Couple \$47,564o \$84,534	GST Free	\$5.90	\$6.00
Delivered / Centre Meals - Family \$52,592 to \$89,022	GST Free	\$5.90	\$6.00
Delivered / Centre Meals - High Fee Range			
Delivered / Centre Meals - Single above \$63,234	GST Free	\$15.30	\$15.70
Delivered / Centre Meals - Couple above \$84,534	GST Free	\$15.30	\$15.70
Delivered / Centre Meals - Family above \$89,022	GST Free	\$15.30	\$15.70
Willowview and Community Aged Care Packages			
Willowview - High Care			
Willowview - Outing Group			
Willowview - Low Fee Range - Single up to \$28,455	GST Free	\$6.50	\$6.60
Willowview - Low Fee Range - Couple up to \$47,564	GST Free	\$6.50	\$6.60
Willowview - Low Fee Range - Family up to \$52,592	GST Free	\$6.50	\$6.60
WillowView - Medium Fee Range - Single \$28,45 to \$63,234	GST Free	\$6.50	\$6.70
WillowView - Medium Fee Range - Couple \$47,564 to \$84,534	GST Free	\$6.50	\$6.70
WillowView - Medium Fee Range - Family \$52,592 to \$89,022	GST Free	\$6.50	\$6.70
Willowview - High Fee Range - Single above \$63,234	GST Free	\$15.35	\$15.70
Willowview - High Fee Range - Couple above \$84,534	GST Free	\$15.35	\$15.70
Willowview - High Fee Range - Family above \$89,022	GST Free	\$15.35	\$15.70
Additional charge applies to Willowview Outing Group	GST Free	\$3.50	\$3.60
Community Aged Care Packages (CACP)			
Linkage Program- Monthly Case Management Fee		\$0-\$240 per month	\$0-\$250 per month
All Meals	Taxable	\$15.30	\$15.70
Home/Personal/Respite Care (8.00am to 6.00pm Monday to Friday)	Taxable	\$38.20	\$39.00

Fees and Charges Description	GST Status	2008/2009 Adopted Fee	2009/2010 Adopted Fee
Home/Personal/Respite Care (6.00pm to 8.00am Monday to Friday)	Taxable	\$76.45	\$78.00
Home/Personal/Respite Care (6.00pm Friday to 8.00am Monday)	Taxable	\$76.45	\$78.00
Adult Day Care	Taxable	\$24.60	\$25.00
RECREATION			
Multi-purpose Sporting Facilities - Casual Fees			
Victoria Park			
Commercial per hour	Taxable	\$135.00	\$140.00
Concession 2 per hour	Taxable	\$30.00	\$31.00
Casual Sports Ground Hire - Bastow Reserve No1, Fletcher Reserve 1, Yambla Reserve, Ramsden Street Reserve, Fairfield Park Reserve, Burnley Oval, W.T. Peterson, Loughnan Oval, Citizens Oval, Alphington Park Oval - per session, maximum of 3 hours			
Commercial	Taxable	\$135.00	\$140.00
Concession 1	Taxable	\$62.00	\$64.00
Concession 2	Taxable	\$22.00	\$23.00
Concession 3		No Charge	No Charge
Casual Sports Ground Hire - Bastow Reserve No 2, Fletcher Reserve 2, Coulson Reserve, Edinburgh Gardens Back Oval, Walker Street, Alain Bain Reserve - per session, minimum 3 hours			
Commercial	Taxable	\$72.00	\$75.00
Concession 1	Taxable	\$34.00	\$35.00
Concession 2	Taxable	11.5	\$12.00
Concession 3	Taxable	No Charge	No Charge
Key Bond for all sporting facilities - Casual	GST Free	\$75.00	\$80.00
Key Bond for all sporting facilities - Seasonal	GST Free	\$325.00	\$340.00
Note: Concession 1 = Yarra Based Private Schools Concession 2 = Registered Not for profit Yarra Community Groups and sporting clubs			
Concession 3 = Yarra based State and Catholic schools			
Pavilions - Seasonal Fee Per Team			
Category A: Graham, Johnson, Coulson			
Senior Team	Taxable	\$310.00	\$325.00
Junior Team	Taxable	\$230.00	\$240.00
Category B: Ramsden St, Yambla St, Citizens, Alphington, Edinburgh Gardens Grandstand, Barkly, Alfred Cres, Sutherland			

Fees and Charges Description	GST Status	2008/2009 Adopted Fee	2009/2010 Adopted Fee
Senior Team	Taxable	\$155.00	\$160.00
Junior Team	Taxable	\$115.00	\$120.00
Sportsgrounds - Seasonal Fee Per Team			
Turf Cricket: Loughnan, Citizens (Summer Turf Wicket)			
Senior Team	Taxable	\$2,340.00	\$2,420.00
Cricket Synthetic			
Senior Team	Taxable	\$945.00	\$980.00
Junior Team	Taxable	\$250.00	\$260.00
Football			
Senior Team	Taxable	\$795.00	\$825.00
Junior Team	Taxable	\$440.00	\$455.00
Soccer			
Senior Professional Team	Taxable	\$2,800.00	\$3,000.00
Senior Team	Taxable	\$560.00	\$580.00
Junior Team	Taxable	\$220.00	\$228.00
Permits for Park Use			
Permit to hire designated areas of Park or Reserve			
Commercial Use	Taxable	\$105.00	\$110.00
Standard (private use)	Taxable	\$65.00	\$68.00
Concession 1	Taxable	No Charge	No Charge
Concession 2	Taxable	No Charge	No Charge
			_
Bond	Non Taxable	\$100.00	\$105.00
Permit to hire Rotunda/Gazebo in Park or Reserve			
Commercial Use	Taxable	\$125.00	\$130.00
Standard (private use)	Taxable	\$95.00	\$98.00
Power Access (where available)	Taxable	\$65.00	\$70.00
Concession 1	Taxable	No Charge	No Charge
Concession 2	Taxable	No Charge	No Charge
Bond	Non Taxable	\$100.00	\$110.00
Fairfield Amphitheatre	14011 I avable	ψ100.00	ψ110.00
•			
Event/Commercial use		Refer events	
Standard (private use)	Taxable	\$65.00	\$68.00
Power Access	Taxable	\$65.00	\$68.00
Kiosk	Taxable	\$65.00	\$68.00
Change Rooms	Taxable	\$65.00	\$68.00

Fees and Charges Description	GST Status	2008/2009 Adopted Fee	2009/2010 Adopted Fee
Bond	Non Taxable	\$100.00	\$110.00
Burnley Circus Site			
Commercial Use – charged per circus/event performance day	Taxable	\$550.00	\$600.00
Standard (private use)	Taxable	\$65.00	\$70.00
Concession 1	Taxable	No Charge	No Charge
Concession 2	Taxable	No Charge	No Charge
Bond - Circus	Non Taxable	\$4,000.00	\$4,400.00
Bond – Other users	Non Taxable	From \$100.00	From \$100.00
Event Permit - in addition to Permit to use Park /Reserve			
Event Permit - Up to 100 persons with no structures and minimum risks			
Commercial Use – charged per event day	Taxable	\$105.00	\$110.00
Standard (private use) – charged per event day	Taxable	\$55.00	\$55.00
Concession 1	Taxable	No Charge	No Charge
Concession 2	Taxable	No Charge	No Charge
Bond – Minimum, from	Non Taxable	\$100.00	\$110.00
Event Permit - Up to 200 persons with minimal structures and risks			
Commercial Use – charged per event day	Taxable	\$210.00	\$220.00
Standard (private use) – charged per event day	Taxable	\$105.00	\$110.00
Concession 1 – charged per event day	Taxable	\$50.00	\$50.00
Concession 2 – charged per event day	Taxable	\$50.00	\$50.00
Bond – Minimum, from	Non Taxable	From \$250.00	From \$250.00
Event Permit - Large & significant Events, as assessed by council officer			
Commercial Use – charged per event day	Taxable	From \$550.00	From \$550.00
Standard (private use) – charged per event day	Taxable	From \$325.00	From \$325.00
Concession 1 – charged per event day	Taxable	Officer set	Officer set
Concession 2 – charged per event day	Taxable	Officer set	Officer set
Bond – Minimum, from	Non Taxable	From \$1,000.00	From \$1,000.00
Note:			
Standard = Private Individual			
Concession 1 = Not for Profit Community Groups			

Fees and Charges Description	GST Status	2008/2009 Adopted Fee	2009/2010 Adopted Fee
ENGINEERING PLANNING			
Traffic Surveys (counts) - classified counts	GST Free	\$78.00	\$82.00
Traffic Surveys (counts) - 24 hour counts	GST Free	\$16.00	\$17.00
Parking signs - sign changes	Taxable	\$135.00	\$140.00
Drainage Fees (Levy)			
Area of Development			
0 - 400m²	GST Free	\$8.60	\$9.00
401 - 500m²	GST Free	\$10.80	\$11.30
501 - 600m²	GST Free	\$14.10	\$14.70
601 - 700m²	GST Free	\$15.30	\$16.00
701 - 800m²	GST Free	\$16.40	\$17.10
801 - 900m²	GST Free	\$17.50	\$18.20
901 - 1000m²	GST Free	\$18.70	\$19.50
1001m² + (negotiable fee)	GST Free	\$18.70	\$19.50
Private Projects involving Council Infrastructure/Assets			
Plan Checking	Taxable	\$83.00	\$87.00
Inspections/Site visit	Taxable	\$83.00	\$87.00
COMMUNITY AMENITY - (Systems and Business Support)			
Vehicle crossing permit			
Consent (RMA 2004) *^			
Existing single residential properties per 3 metre crossing	GST Free	\$150.00	\$156.00
Development residential properties was single 2 materials	COT Free	¢240.00	¢220.00
Development - residential properties per single 3 metre crossing	GST Free	\$310.00	\$320.00
Commercial/Industrial properties per single 3 metre crossing	GST Free	\$380.00	\$395.00
Profile Design Service	Taxable	\$170.00	\$176.00
Road/footpath occupancy permits			
Consent (RMA 2004) *^	CCT Free	ФБС 00	# 50.00
Permit	GST Free	\$56.00	\$58.00
Inspection (Mon - Fri)	Taxable	\$95.00	\$98.00
Inspection (Weekends) - Minimum	Taxable	\$310.00	\$320.00
License/Occupancy per square metre	Taxable	\$4.75	\$4.85
Cranes - Permits	GST Free	\$105.00	\$110.00
Cranes - inspections (Mon to Fri)	Taxable	\$95.00	\$98.00
Cranes - inspections (Weekends) - minimum	Taxable	\$310.00	\$320.00
Skip placement - per calendar day	GST Free	\$10.00	\$11.00
Skip placement - per 3 day period Skip placement - per day after 3 day period	GST Free GST Free	\$30.00 \$13.50	\$33.00 \$15.00

Fees and Charges Description	GST Status	2008/2009 Adopted Fee	2009/2010 Adopted Fee
Skip placement - per day for clearways only	GST Free	\$18.50	\$20.00
Shipping Container - (20') per day	GST Free	\$90.00	\$95.00
Shipping Container - (40') per day	GST Free	\$180.00	\$190.00
Filming in municipality/commercial still photography (per film site):			
Commercial Profit Making-Film/Ad Producers-day one of film shoot.	GST Free	\$575.00	\$600.00
Commercial Profit Making-Film/Ad Producers-subsequent days.	GST Free	\$285.00	\$295.00
Small budget productions (incl films & ads)- day one of film shoot.	GST Free	\$350.00	\$365.00
Small budget productions (incl films & ads)- subsequent days.	GST Free	\$175.00	\$182.00
Commercial Still Photography - day 1 of film shoot.	GST Free	\$235.00	\$245.00
Commercial Still Photography - subsequent days.	GST Free	\$140.00	\$145.00
Student Filming (including still photography)	GST Free	No Charge	No Charge
Non Profit Making Filming (including still photography)	GST Free	No Charge	No Charge
Additional fee if filming takes place on a weekend or public holiday.	Taxable	\$110.00	\$115.00
Road / Footpath Openings			
Consent (RMA 2004) *^			
Permit	GST Free	\$56.00	\$58.00
Inspection (Mon - Fri)	Taxable	\$95.00	\$98.00
Inspection (Weekends) - Minimum	Taxable	\$310.00	\$320.00
Road reinstatement *, **, ***, ****			
Road - deep lift asphalt/concrete/bluestone (per square metre) (minimum charge \$400)	GST Free	\$205.00	\$215.00
Road - asphalt/concrete <100mm (per square metre) (minimum charge \$250)	GST Free	\$130.00	\$135.00
Footpath - residential - asphalt (as per YSD33 RAF) less than 60mm (per square metre) (minimum charge \$250)	GST Free	\$104.00	\$108.00
Footpath - industrial - asphalt / concrete (as per YSD33 IAF & CF) greater than 60mm & less than equa to 100mm (per square metre) (minimum charge \$520) Footpath - industrial - concrete with asphalt surface (as per YSD33	GST Free	\$150.00	\$156.00
ICAF) <=170mm (per square metre) (minimum charge \$520)	GST Free	\$185.00	\$192.00
Vehicle Crossings - residential <150mm (per square metre) (minimum charge \$520)	GST Free	\$150.00	\$156.00
Vehicle Crossing - Industrial >150mm - per square metre (min charge \$400)	GST Free	\$205.00	\$213.00
Kerb/Channel/Concrete (per lineal metre) (minimum charge \$350)	GST Free	\$165.00	\$172.00

	GST	2008/2009	2009/2010
Fees and Charges Description	Status	Adopted Fee	Adopted Fee
Kerb/Channel/Bluestone (per lineal metre) (minimum charge \$350)	GST Free	\$180.00	\$188.00
Dressed bluestone kerb and channel (new) (minimum charge \$600)	GST Free	\$500.00	\$520.00
Dressed bluestone kerb and channel (existing) (minimum charge \$500)	GST Free	\$225.00	\$235.00
Footpath asset inspection (per inspection)	Taxable	\$290.00	\$300.00
* Areas greater than 40m² or greater than 30 lineal metres Council may consider a reduced charge			***************************************
** Traffic Management charges will be considered by Council dependant on site conditions and activity			
*** Concrete Footpath to nearest joint			
**** Concrete Vehicle Crossing to nearest joint usually 1/2 width or full width for small vehicle crossing up to 1.2m			
*^ In accordance with the Road Management Act 2004			
LIBRARIES			
Overdue Items	GST Free	\$0.20 per day	\$0.20 per day
Damaged Books	Taxable	Cost + \$10.00	Cost + \$10.00
Damaged Magazines	Taxable	Cost + \$3.00	Cost + \$3.00
Lost Item	Taxable	Cost + \$10.00	Cost + \$10.00
Lost Card	Taxable	\$2.50	\$3.00
Inter Library Loans	Taxable	\$13.20	\$14.00
Reservations	GST Free	No Charge	No Charge
Word Processing	Taxable	No Charge	No Charge
Internet Access	Taxable	No Charge	No Charge
Printing from Computers	Taxable	\$0.20 per page	\$0.20 per page
Computer Disks	Taxable	\$2.75	\$3.00
Transparencies (for Photocopiers)	Taxable	\$1.00	\$1.00
Library Bags	Taxable	\$4.40	\$4.80
Photocopies			
Photocopies A4	Taxable	\$0.20	\$0.20
Photocopies A3	Taxable	\$0.40	\$0.40
Fax			
Australia	Taxable	\$2.50 + \$0.50 per page	\$2.50 + \$0.60 per page

Fees and Charges Description	GST Status	2008/2009 Adopted Fee	2009/2010 Adopted Fee
International	Taxable	\$6.00 + \$4.00 per page	\$6.00 + \$4.20 per page
Receive	Taxable	\$0.20 per page	\$0.25 per page
Meeting Rooms			
Commercial	Taxable	\$55.00 per session	\$60.00
Community	Taxable	\$7.70 per session	\$8.50
Groups with Library/Council Links	Taxable	No Charge	No Charge
Security Deposit	Taxable	\$77.00	\$80.00
Theatrette			
Commercial	Taxable	\$110.00	\$120.00
Community	Taxable	\$55.00	\$60.00
Security Deposit	Taxable	\$77.00	\$80.00
Training Room			
Commercial	Taxable	\$132.00	\$145.00
Community	Taxable	\$33.00	\$36.00
Security Deposit	Taxable	\$110.00	\$120.00
Book Sales			
Hardbacks	Taxable	\$0.50	\$0.60
Paperbacks	Taxable	\$0.20	\$0.30
Magazines	Taxable	\$0.10	\$0.20
Finance			
Dishonoured Cheque Administration Fee	Taxable	\$24.00	\$25.00
Dishonoured Direct Debt Administration Fee	Taxable	\$24.00	\$25.00
WASTE MANAGEMENT			
Compost bins	Taxable	\$35.00	\$42.50
Worm farms	Taxable	\$65.00	\$87.50
Garbage 80lt MGB	GST Free	\$60.00	\$60.00
Garbage 120lt MGB	GST Free	\$90.00	\$90.00
Garbage 240lt MGB	GST Free	\$180.00	\$180.00

^{*} Denotes Statutory Charges

Term	Definition	
Act	Local Government Act 1989	
Accounting Standards	Accounting standards are issued from time to by the professional accounting bodies and are applicable to the preparation of general purpose financial reports.	
	Standards issued by the Australian Accounting Standards Board (AASB) which are specifically relevant to local government include: AASB 1051 - Land Under Roads AASB 1052 - Disaggregate Disclosures	
	AASB 1032 - Disaggregate Disclosures AASB 2007 - 9 Amendments to Australian Accounting Standards arising from the revision of AASs 27, 29 and 31 are applicable to all general purpose financial reports prepared by councils.	
Activities and initiatives	Section 127 of the Act requires a budget to contain a description of the activities and initiatives to be funded by the budget, along with a statement as to how they will contribute to the achievement of the Council's strategic objectives as specified in the Council Plan. The activities of Council are those services which it undertakes to meet the needs of the community as reflected in the Council Plan. They tend to be ongoing in nature and have internal and external customers. Initiatives are tasks or actions that are once-off in nature and lead to improvements in services or service levels.	
Annual budget	This document is framed within the Council's strategic resource plan and sets out the short term goals and objectives as part of the overall strategic planning framework.	
Annual operating budget (Budgeted income statement)	The budgeted income statement shows the expected operating result in the forthcoming year with a distinction made between revenue received for operating purposes and revenue received for capital purposes.	
Annual report	The annual report prepared by a Council under section 131 of the Act.	
Annual reporting requirements	Annual reporting requirements include the financial reporting requirements of the Act, Accounting Standards and other mandatory professional reporting requirements.	
Asset renewal	Expenditure on an existing asset, which returns the service potential or the life of the asset, up to, that which it had originally. It is periodically required expenditure, relatively large (material) in value compared with the value of the components of the asset being renewed. As it reinstates existing service potential, it has no impact on revenue, but may reduce future operating and maintenance expenditure if completed at the optimum time.	
Asset upgrade	Expenditure which enhances an existing asset to provide a higher level of service or expenditure that will increase the life of the asset beyond that which it had originally. Upgrade expenditure is discretional and often does not result in additional revenue unless direct user charges apply. It will increase operating and maintenance expenditure in the future because of the increase in the asset base.	
Annendiy G. Glossary		10

Term	Definition
Asset expansion	Expenditure which extends an existing asset, at the same standard as is currently enjoyed by residents, to a new group of users. Expansion expenditure is discretional which increases future operating and maintenance costs because it increases council's in the asset base, but may be associated with additional revenue from the new user group.
Borrowing strategy	A borrowing strategy is the process by which the Council's current external funding requirements can be identified, existing funding arrangements managed and future requirements monitored.
Budgeted balance sheet (Budgeted balance sheet)	The budgeted balance sheet shows the expected net current asset, net non-current asset and net asset positions in the forthcoming year compared to the forecast actual in the current year. The budgeted balance sheet should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Staements.
Budgeted cash position (Budgeted cash flow statement)	The budgeted cash flow statement shows the expected net cash inflows and outflows in the forthcoming year in the form of reconciliation between opening and closing balances of total cash and investments for the year. Comparison is made to the current year's expected inflows and outflows. The budgeted cash flow statement should be prepared in accordance with the requirements of AASB 107 Cash Flow Statements
Budget preparation requirement	Under the Act, a Council is required to prepare and adopt an annual budget by 31 August each year.
Capital contributions	Capital contributions includes assets contributed by developers, government grants and contributions received for capital purposes and contributions from developers such as open space.
Capital expenditure	Capital expenditure is relatively large (material) expenditure that produces economic benefits expected to last for more than 12 months. A pre determined 'threshold' may be used which indicates the level of expenditure deemed to be material in accordance with Council's policy. Capital expenditure includes renewal, expansion and upgrade. Where capital projects involve a combination of renewal, expansion and upgrade expenditures, the total project cost needs to be allocated accordingly.
Capital works budget (Budgeted capital works statement)	The capital works budget shows the expected internal and external funding for capital works program and the total proposed capital works program for the forthcoming year with a comparison with forecast actual for the current year.
Capital works program	Capital works projects that will be undertaken during the 2009/10 year.
Carry forward capital works	Carry forward capital works are those that are incomplete in the current budget year due to unavoidable delays and will be completed in the following budget year.
Carry forward surpluses	Inappropriately recognised by many Council's at the end of the current year as the critical starting point in the development of the budget for the following year.

Term	Definition
Council plan	This document sets out the medium term goals and objectives as part of the overall strategic planning framework and strategic resource plan and is prepared under section 125 of the Act.
Community satisfaction survey	A survey conducted on an annual basis by every Council.
Current year rate increase (Rating strategy)	A statement included in the budget quantifying the amount of the rate change for the forthcoming year and disclosing any significant factors influencing the rate change.
Differential rates	When a Council intends to declare a differential rate (eg business and residential), information prescribed by the Act under section 161 must be disclosed in the Council budget.
Discretionary reserves	Discretionary reserves are funds earmarked by Council for various purposes. Councils can by resolution change the purpose of these reserves.
Executive summary	Opening section of report designed to give the reader an overview and high level "snapshot" of the information provided in the report.
External funding sources (Analysis of capital budget)	External funding sources relate to capital grants or contributions, which will be received from parties external to the Council. It also includes the proceeds of assets sold to fund the capital works program.
External influences in the preparation of a budget	Matters arising from third party actions over which Council has little or no control eg. Change in legislation.
Financial sustainability	A key outcome of the strategic resource plan. Longer term planning is essential in ensuring that a Council remains financially sustainable in the long term.
Financing activities	Financing activities means those activities which relate to changing the size and composition of the financial structure of the entity, including equity, and borrowings not falling within the definition of cash.
Infrastructure	Physical assets of the entity or of another entity that contribute to meeting the public's need for access to major economic and social facilities and services.
Infrastructure strategy	An infrastructure strategy is the process by which the Council's current infrastructure and ongoing maintenance requirements can be identified, budgeted capital works implemented and future developments monitored. The key objective of an infrastructure strategy is to maintain or preserve Council's existing assets at desired condition levels. If sufficient funds are not allocated to asset preservation then Council's investment in those assets will reduce, along with the capacity to deliver services to the community.

Term	Definition
Internal funding sources (Analysis of capital budget)	Internal sources relate to cash and investments held in reserves or which are uncommitted and cash that will be generated from the operations of Council during the budget year. The latter should equate to the cash inflows from operating activities less capital revenue.
Internal influences in the preparation of a budget	Matters arising from Council actions over which there is some element of control (eg. Approval of unbudgeted capital expenditure).
Investing activities	Investing activities means those activities which relate to acquisition and disposal of of non-current assets, including property, plant and equipment and other productive assets, and investments not falling within the definition of cash.
Key assumptions	When preparing a budgeted balance sheet of financial position, key assumptions upon which the statement has been based should be disclosed in the budget to assist the reader when comparing movements in assets, liabilities and equity between budget years.
Key budget outcomes	The key activities and initiatives that will be achieved in line with the Council plan.
Key financial indicators	A range of ratios and comparisons of critcal financial data over a period of years allowing a reader to gain a better understanding of key measures, such as indebtedness and liquidity which are often undisclosed when financial information is presented in standard statement format.
	Operating expenses / Assessment This ratio measures the average operational spending (as drawn from the income statement) on a per assessment basis. It should be noted that for this ratio to be meaningful, operational expenditure should be adjusted to remove non-operational items such as granted assets from developers any budgeted revaluation income.
	Rate revenue / Total revenue This ratio measures Council's reliance on rate revenue as its principal source of funding. Increasing trends in this ratio will highlight that growth in rate revenue is frequently higher than what is able to be achieved in Fees and Grant revenue.
	Rate revenue / Assessment This ratio provides an illustration of the average rates paid on a per assessment basis across the municipality. This measure does not differentiate between residential and commercial ratepayers and does not represent either an average residential or commercial rate.
	Debt servicing / Total revenue This ratio contrasts the amount of interest expense that Council is incurring on its interest bearing liabilities as a percentage of the total revenue base. The Department of Planning and Community Development (DPCD) has established a prudential maximum of 5% in this indicator.

Term

Definition

Key financila indicators continued

Grants / Total revenue

This ratio provides an indication of the percentage of total revenue that is comprised of grant income. Falling percentages will indicate that grant revenue is not keeping pace with growth in total revenue and will most probably link to increasing reliance on rate revenue.

Fees and charges / Total revenue

This ratio provides an indication of the percentage of total revenue that is comprised of fees and charges income. Falling percentages will indicate that fees and charges revenue is not keeping pace with growth in total revenue and will most probably link to increasing reliance on rate revenue.

Indebtedness / Rate revenue

This ratio measures the total amount of interest bearing liabilities compared to the annual rates levy. This debt indicator is one of the three debt measures used by Department of Planning and Community Development when considering applications for loan borrowings. The prudential limit is 80%.

Underlying operating result / Total assets

This ratio indicates the contribution the underlying operational position makes to the net asset base of Council. Deficit ratios will highlight the percentage of total assets that is being eroded on an annual basis by the operational activities of Council. Surplus ratios will highlight the additional contribution that is made to the net asset base.

Total assets / Assessment

This ratio expresses the total assets that Council holds on a per assessment basis.

Current assets / Current liabilities

Otherwise known as the working capital ratio, this indicator expresses Council's short-term ability to meet its liquidity requirements within the current financial year. Ratio's below or nearing 100% indicate that Council may not be able to meet short-term liabilities.

An alternative measure is to reduce long service leave that is shown as a current liability to that which is expected to be paid in the next twelve months rather than where there is an unconditional entitlement. This will have the effect of improving the working capital ratio and is considered to be a better indication of liquidity as it is unlikely that all employees will take their entitlements when it falls due.

Total liabilities / Assessment

This ratio expresses the sum total of current liabilities and non current liabilities expressed on a per assessment basis.

Term Definition

Key financial indicators continued

Capital outlays / Total cash outflows

This ratio draws the amount of projected cash outflows from the cash flow statement to be expended on the acquisition of property, plant and equipment (inclusive of infrastructure expenditure) as a percentage of all cash outflows. Declining trends may indicate that Council is not or will not in the future be able to adequately fund asset renewal as required or deliver required new facilities.

Capital outlays / rate revenue

This ratio represents the capital outlays as a percentage of rate revenue and therefore Council's relative ability to convert rate revenue into capital works. The outcomes in this ratio will be influenced by capital grants.

Capital renewal expenditure / Total depreciation

As distinct from other capital ratios, this indicator looks solely at capital renewal expenditure and excludes capital spending on new assets and expansion/upgrade. By contrasting this ratio against total depreciation, the outcome provides a broad level overview on whether Council is able to achieve a result in excess of 100%. This is a useful indicator but given depreciation may not always represent asset consumption on an annual basis care should be used in its interpretation.

Key strategic activities

Section 127 of the Act requires the budget to separately identify the Key Strategic Activities (KSAs) to be undertaken during the financial year and performance targets and measures in relation to each KSAs. Section 132 of the Act states that the KSAs and performance targets and measures specified under Section 127 of the Act must be included in the Performance Statement in the Annual Report and be subject to audit.

KSAs are those significant activities and/or initiatives which will directly contribute to the achievement of the Council Plan during the current year. KSAs can be initiatives or a combination of activities and initiatives which have a major focus for the budget year and lead to significant outcomes for the organisation and community.

Legislative framework

The Act, regulations and other laws and statutes which set a Council's governance and reporting requirements.

Local government asset investment guidelines

A publication, released in 2006 by the then Department for Victorian Communities that provides a framework for the development of a capital works program.

Local Government (Finance and Reporting) Regulations 2004

The objective of these Regulations, made under section 243 of the Local Government Act 1989 and which came into operation on 20 April 2004, is to prescribe for the purposes of the Local Government Act 1989:

- (a) The manner in which the standard statements and financial statements of a Council are to be prepared and their contents
- (b) The information to be included in a Council Plan, budget, revised budget and annual report
- (c) Other matters required to be prescribed under Parts 6 and 7 of the Act.

Term	Definition
Local Government (Long Service Leave) Regulations 2002	These regulations require sufficient cash and investments to be maintained to meet the total liability for long service leave calculated in accordance with these regulations.
New assets	New assets do not have any element of expansion or upgrade of existing assets. New capital expenditure may or may not result in additional revenue for Council and will result in an additional burden for future operation, maintenance and capital renewal.
Non-financial resources	Resources of a non-financial nature (such as human resources, information systems and processes, asset management systems) which are consumed by a Council in the achievement of its strategic resource plan goals.
Operating activities	Operating activities means those activities that relate to the provision of goods and services.
Operating budgeted income statement	The budgeted income statement shows the expected operating result in the forthcoming year compared to the forecast actual result in the current year. The budgeted income statement should be prepared in accordance with the requirements.
Operating expenditure	Operating expenditure is defined as consumptions or losses of future economic benefits, in the form of reductions in assets or increases in liabilities; and that result in a decrease in equity during the reporting period.
Operating performance (Impact of current year on 2009/10 budget)	This statement shows the expected operating result as compared to the budget result in the current year separating operating and capital components of revenue and expenditure.
Operating revenue	Operating revenue is defined as inflows or other enhancements or savings in outflows of future economic benefits in the form of increases in assets or reductions in liabilities and that result in an increase in equity during the reporting period.
Performance statement	Required by section 132 of the Act, a performance statement must be included in the annual report of a Council and include: (a) The key strategic activities and performance measures specified in the budget under section 127 for that financial year (b) The actual results achieved for that financial year having regard to those performance targets and measures.
Prudential ratios and thresholds (Borrowing strategy)	Used by the Department of Planning and Community Development in assessing a Council's borrowing capacity as part of the annual Australian Loan Council borrowing allocation.
Rate structure (Rating strategy)	Site value (SV), capital improved value (CIV) or net annual value (NAV) are the main bases upon which rates will be levied. These should be detailed in the budget statement.

Term	Definition
Rating strategy	A rating strategy is the process by which the Council's rate structure is established and how the quantum of rate change has been determined, taking into consideration longer term philosophy issues and framework.
Regulations	Local Government (Finance and Reporting) Regulations 2004.
Restricted funds and discretionary reserves	Monies set aside for statutory and discretionary purposes.
Revised budget	Section 128 of the Act permits a Council to prepare a revised budget if circumstances arise which cause a material change in the budget and which affects the financial operations and position of the Council.
Road Management Act	The purpose of this Act which came into operation from 1 July 2004 is to reform the law relating to road management in Victoria and to make relating amendments to certain Acts, including the Local Government Act 1989.
Service delivery (in strategic resource plan)	A key outcome of a strategic resource plan, service delivery must be linked with performance strategies in order to assess the adequacy of service delivery and the impact on long term budget preparation.
Standard statements	Prepared under section(s) 126(2)(a), 127(2)(a) and / or 131(1)(b) of the Act, standard statements are required in the: -Strategic resource plan -Budget -Annual report
	While the same set of statements (detailed below) is required in each of these reports, they have different focuses due to the differing purposes of each report. The formats of these statements therefore need to reflect these different focuses being strategic, management and reporting, while remaining comparable.
	The standard statements are the: -Standard Income Statement -Standard Balance Sheet -Standard Cash Flow Statement -Standard Capital Works Statement
"Standard Statements, A Guide"	Publication by the Department for Victorian Communities in 2004 which provides guidance on the preparation of the four standard statements as required by the Act.
Statutory disclosures	Section 127 of the Act and the Regulations require certain information relating to projected results, borrowings, capital works and rates and taxes to be disclosed within the budget.
Statutory reserves	Statutory reserves are funds set aside for specified statutory purposes in accordance with various legislative and contractual requirements. These reserves are not available for other purposes.

Term	Definition
Strategic planning framework	A "community owned" document or process which identifies the long term needs and aspirations of the Council, and the medium and short term goals and objectives which are framed within the long term plan.
Strategic resource plan (SRP)	The Act requires that a Council plan should include a strategic resource plan that includes financial and non-financial resources including human resources.
	The strategic resource plan outlines the resources required to achieve the Council plan. As a minimum a strategic resource plan must include in respect of at least the next four years: (a) Standard statements describing the required financial
	resources (b) Statements describing the required non-financial resources including human resources.
	Such planning is essential in ensuring that an organisation remains financially sustainable in the long term. The annual budget should be consistent with the first projected year of a strategic resource plan.
Sustainability index (Infrastructure strategy)	The sustainability index is a means of measuring a Council's performance in the area of infrastructure preservation. This is the proportion of the total asset value consumed compared to the amount spent in preserving the asset on an annual basis.
Three way budgeting methodology (Strategic resource plan)	The linking of the income statement, balance sheet and cash flow statement to produce forecast financial statements based on assumptions about future movements in key revenues, expenses, assets and liabilities.
Underlying operating result	The underlying operating result is a measure of financial sustainability of the Council which can be masked in the total operating result by non-recurring or capital related items. It is equal to the underlying result adjusted for capital contributions, proceeds and written down value of non-operating assets sold and other once-off adjustments such as revaluation adjustments, unfunded superannuation liabilities, etc
	This definition differs from the underlying surplus as determined by the Victorian Auditor General in his report "Local Government: Results of the 2006-07 Audits" issued in February 2008 which includes capital contributions in the calculation. In this guide, capital contributions are excluded from the definition on the basis that the revenue is not tied, is received for capital expenditure and is fluctuating in nature meaning that the operating result can move from underlying deficit to surplus from year to year depending on the level of contributions received.
Unrestricted cash and investments	Unrestricted cash and investments represents funds that are free of all specific Council commitments and are available to meet daily cash flow requirements and unexpected short term needs.
Valuations of Land Act 1960	The Valuations of Land Act 1960 requires a Council to revalue all rateable properties every two years.